

HARRIS HEALTH SYSTEM

HARRIS HEALTH SYSTEM

MINUTES OF THE BOARD OF TRUSTEES MEETING

Thursday, January 25, 2018

Board Room – Administration Building

Members Present:

Ms. Anne Clutterbuck, Chair
Dr. Kimberly Monday, Vice Chair
Mr. Lawrence Finder
Ms. Carol Graebner
Dr. Ewan Johnson
Ms. Elena Marks
Ms. Linda Morales
Ms. Carolyn Truesdell

Members Absent:

Ms. Daisy Stiner, Secretary

Others Present:

Mr. George Masi, President & Chief Executive Officer
Dr. Ericka Brown, Senior Executive Vice President & Chief Operating Officer
Mr. Michael Norby, Executive Vice President & Chief Financial Officer
Dr. Parikshet Babber, Executive Vice President & Chief Medical Officer
Mr. Tim Tindle, Executive Vice President & Chief Information Officer
Dr. Nathan Deal, Executive Vice President & Administrator, Ben Taub Hospital
Dr. Jennifer Small, Interim Executive Vice President & Administrator, Ambulatory Care Services
Dr. Alan Vierling, Executive Vice President & Administrator, Lyndon B. Johnson Hospital
Dr. Jose Garcia, General Director, Affiliated Medical Services
Dr. Joseph Garcia-Prats, Vice Chair, Medical Executive Board
Dr. Kenneth Mattox, Chief of Staff, Ben Taub Hospital
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Ms. Nicole Streeter, Vice President, Chief Governance Officer
Ms. Mercedes Leal, Attorney, Harris County Attorney's Office
Mr. DeWight Dopslauf, Purchasing Agent, Harris County Purchasing
Ms. Peggy Boice, Harris County Judge Ed Emmett's Office
Mr. Paul Shanklin, Commissioner Jack Cagle's Office
Ms. Amber Weed, Commissioner Ellis's Office
Administrative Staff
Guests
(Sign-in Sheets attached to permanent record)

I. Call to Order and Record of Attendance

Ms. Anne Clutterbuck, Chair, called the meeting to order at 9:01 a.m., and noted that a quorum was present. The attendance was recorded.

II. Approval of the Minutes of Previous Meeting

Motion 18.01-05

Moved by Dr. Ewan Johnson, seconded by Ms. Linda Morales, and unanimously passed that the Board approve the minutes of the December 7, 2017 Board of Trustees meeting.

III. Announcements / Special Presentations

A. Special Announcement – Mr. Jeffrey Baker, Executive Director, Harris County Hospital District Foundation (Foundation), and Mr. Henry J.N. “Kitch” Taub II presented a check in the amount of \$600K, which included the funds raised from the Foundation’s 2017 Jubilee of Caring, to Harris Health System. Mr. Taub stated that the Foundation raised a net amount of \$590K through the Jubilee of Caring, which surpassed the original goal of \$500K. He further stated that the Foundation’s Board of Trustees raised an additional \$10K to bring the total to an even \$600K. Mr. Taub explained that the funds will be utilized for renovations of the Ben Taub Hospital (BTH) Level I Trauma Center and that this check represents the initial payment of the Foundation’s capital campaign to raise a total of \$25M on behalf of the BTH Trauma Center. Ms. Clutterbuck thanked Mr. Theo Franklin, Foundation Board Chair, Mr. Taub, and the entire Foundation Board for their contribution.

IV. Hear from Citizens

Ms. Fadine Roquemore, Chairperson for the Martin Luther King, Jr. Health Center Council and Sergeant-at-Arms for the Council-at-Large, expressed appreciation for the compassionate care she received recently at BTH when she was hospitalized to treat a broken ankle. She stated that she is concerned regarding the traffic conditions surrounding the Martin Luther King, Jr. Health Center (MLK). Ms. Roquemore stated that there is no safe place for patients who utilize Metro buses to get from their bus stop to the MLK clinic. She explained that bus riders must cross through the traffic on Scott Street and that her primary concern is for elderly patients and those in wheelchairs who are limited in their mobility. Ms. Roquemore stated that Harris County Precinct 1 Commissioner Rodney Ellis is aware of the problem and is working on a solution.

Mr. Raymond McCann stated that he recently sought treatment at the Lyndon B. Johnson (LBJ) emergency room for extremely high blood pressure. He explained that he waited in the emergency room for approximately six (6) hours and did not receive treatment despite notifying the staff that he felt nauseous and numbness in his left leg. Mr. McCann stated that he only received an electrocardiogram and was told by the staff to continue waiting. He reported that he eventually left LBJ and went to the Veterans Administration Hospital, where he stated that he received treatment immediately. Mr. McCann mentioned that he received a letter from LBJ that acknowledged the treatment he received was unsatisfactory.

Ms. Cynthia Cole, Executive Director, Local #1550 – AFSCME, American Federation of State, County, and Municipal Employees, stated that she lost her voice due to illness and was unable to speak, but she presented a letter which outlined employee issues that have been addressed and/or are still ongoing with Human Resources.

V. Public Hearing Regarding the Harris Health System FY2019 Operating and Capital Budget

A. Overview of the Harris Health System FY2019 Operating and Capital Budget

Mr. Michael Norby, Executive Vice President and Chief Financial Officer, presented the Harris Health System FY2019 Operating and Capital Budget. He stated that the proposed Harris Health FY2019 budget reflects a positive operating margin of \$24.3M and an increase in overall patient volume. Mr. Norby explained that primary care visits are expected to decline as an increasing number of visits will be distributed among Federally Qualified Health Centers but that specialty clinic and emergency room visits will increase. He reported that Harris Health expects to spend \$77.5M in routine capital projects and that this amount is in addition to the BTH operating rooms renovation project, which is funded by certificates of obligation. Mr. Norby announced that the Board approved the budget on January 11, 2018 and that Harris County Commissioners Court rescheduled approval of the budget for February 13, 2018, as a result of delays due to the severe weather that occurred last week. A copy of the Harris Health FY2019 budget is available in the permanent record.

B. Public Comments

Ms. Clutterbuck opened the floor to Harris County residents and the public for questions and comments. There were no public comments.

VI. Discussion and Possible Action Regarding the Appointment of Members to the Harris Health System Ad Hoc – Nominating Committee

Ms. Clutterbuck announced the appointment of Mr. Lawrence Finder as Chair of the Ad Hoc - Nominating Committee. She also stated that Ms. Carol Graebner and Ms. Carolyn Truesdell volunteered to serve as members of the Committee. Ms. Clutterbuck noted that the election of officers to the Board of Trustees is scheduled for February 2018.

VII. Consent Agenda Items

A. Recommended Committee Approvals

Motion 18.01-06

Moved by Ms. Elena Marks, seconded by Dr. Ewan Johnson, and passed that the Board approve agenda items VII.A(1)a. through A(1)zz., A(1)bbb. through VII.A.21., and VII.A.23. through VII.A.29. Mr. Lawrence Finder recused from the following purchasing items: A(1)a., A(1)d., A(1)h., A(1)i., A(1)o., A(1)s., A(1)t., A(1)u., A(1)v., A(1)w., A(1)x., A(1)y., A(1)aa., A(1)cc., A(1)ee., A(1)ff., A(1)gg., A(1)hh., A(1)jj., A(1)oo., A(1)rr., A(1)ss., A(1)tt., A(1)vv., A(1)ww., A(1)xx., A(1)bbb., A(1)eee., A(1)fff., A(1)ggg., and A(1)hhh.

1. Consideration of Purchasing Recommendations Requiring Board Approval (Items A(1)a. through A(1)zz. and A(1)bbb. through A(1)hhh.)
 - a. approve the first of four (4) renewal options for Brown & Root Industrial Services LLC (Primary); Centennial Contractors Enterprises, Inc. (Secondary); and Jamail & Smith Construction, LP (Tertiary) to provide job order contracting for small and large construction and/or construction-related projects in the estimated multi-vendor amount of \$4,000,000 for the term February 1, 2018 through January 31, 2019.

- b. approve the first of four (4) renewal options for Southwest Elevator Company d/b/a Oracle Elevator Company to provide maintenance and repair of vertical transportation equipment in the estimated amount of \$770,639 for the term February 1, 2018 through January 31, 2019.
- c. approve the third of four (4) renewal options for Wald Relocation Services, Ltd. to provide system-wide move consultant and mover services in the estimated amount of \$600,000 for the term February 12, 2018 through February 11, 2019.
- d. approve award on the basis of only quote for The Brandt Companies, LLC [BuyBoard No. 461-14] to provide an uninterrupted power supply installation at Smith Clinic in the amount of \$371,490.
- e. approve award on the basis of only bid received for M.E.K. Interior & Floors, LLC to provide flooring replacement at Strawberry Health Center in the amount of \$209,750.
- f. approve the first of two (2) renewal options for BLW Security Group to provide professional engineering services in the estimated amount of \$200,000 for the term January 27, 2018 through January 26, 2019.
- g. approve the second of four (4) renewal options for Environmental Testing Services, Inc. to provide piped medical gas/vacuum system assessment and preventative maintenance, gas monitoring and ventilation assessment, and minor and emergency repairs in the estimated amount of \$139,438 for the term February 1, 2018 through January 31, 2019.
- h. approve purchase on the basis of best contract for Olympus America Inc. [PP-OR-1127, PP-OR-1133, PP-OR-1261] to provide flexible surgical endoscopy and video equipment in the amount of \$127,784.
- i. approve purchase on the basis of only quote for Johnson & Johnson Healthcare Systems Inc. [PP-MM-307] to provide low-temperature sterilization products in the amount of \$120,000.
- j. ratify additional (budgeted) funds and an extension for Fort Bend Mechanical and Construction, LLC (Primary) and Highlights Electrical (Secondary) to provide job order contracting for electrical and/or electrical-related projects in the additional (budgeted) multi-vendor amount of \$104,000 for the extended term January 13, 2018 through May 31, 2018 (Board previously approved funds in the amount of \$400,000 for the term January 13, 2017 through January 12, 2018).
- k. ratify additional (budgeted) funds and an extension for Fort Bend Mechanical and Construction, LLC (Primary) and Lange Mechanical Services, L.P. (Secondary) to provide job order contracting HVAC and/or HVAC-related projects in the additional (budgeted) amount of \$55,000 for the extended term January 13, 2018 through May 31, 2018 (Board previously approved funds in the amount of \$400,000 for the term January 13, 2017 through January 12, 2018).
- l. approve award on the basis of best proposal meeting requirements for Heidelberg Engineering to provide an optical coherence tomography 5 mode system in the amount of \$316,600 for a one-year initial term with four (4) one-year renewal options.
- m. approve award on the basis of best proposal meeting requirements for FM Systems Group, LLC to provide a space planning and space management software solution in

the estimated (Year 1) amount of \$197,630/estimated (Five-Year Period) amount of \$272,150 for a one-year initial term with four (4) one-year renewal options.

- n. approve awards on the basis of best bids for Merc Medical Supply Company, Inc. and Apria Healthcare LLC to provide durable medical equipment and home oxygen for Harris Health patients in the estimated multi-vendor amount of \$1,750,000 for the term February 1, 2018 through January 31, 2019 with four (4) one-year renewal options.
- o. approve the second and final renewal option as an exception to the Harris Health System Purchasing Manual bid requirements for DNV GL Healthcare USA, Inc. to provide the National Integrated Accreditation for Healthcare Organizations certification/accreditation survey and the Comprehensive Stroke Center Certification survey in the estimated amount of \$126,645 for the term March 8, 2018 through March 7, 2019.
- p. approve renewal for Community Health Choice, Inc. to provide third-party administration of healthcare claims from non-affiliated providers in the estimated amount of \$70,000 for the term March 1, 2018 through February 28, 2019.
- q. approve award on the basis of most qualified vendor meeting requirements for Apnix Sleep Diagnostics, LP to provide patient sleep studies in the estimated amount of \$1,000,000 for a one-year initial term with four (4) one-year renewal options.
- r. approve the third of four (4) renewal options for The University of Texas Health Science Center at Houston to provide development and implementation of required learning collaborative events associated with implementation of the 1115 Waiver and Delivery System Reform Incentive Payment Program projects in the estimated amount of \$96,118 for the term March 1, 2018 through February 28, 2019.
- s. approve fifth-year funding for the GPO contract for Baxter Healthcare Corporation [PP-IV-133] through Cardinal Health to provide IV fluids, bag-based drug delivery, and Total Parenteral Nutrition macronutrients in the estimated amount of \$1,814,402 for the term February 1, 2018 through January 31, 2019.
- t. approve the corrected term and the first of four (4) renewal options as an exception to the Harris Health System Purchasing Manual bid requirements for Stryker Sales Corporation through Stryker Endoscopy Division to provide laparoscopic surgical services in the estimated amount of \$1,765,240 for the term February 5, 2018 through February 4, 2019 (corrected and first renewal term) / November 4, 2016 through November 3, 2017 (as approved).
- u. approve third-year funding for the GPO contracts for Olympus America Inc. [PP-OR-1261] (\$37,252) and Boston Scientific Corporation [PP-OR-1260] (\$1,208,781) to provide gastrointestinal endoscopy products in the estimated multi-vendor amount of \$1,246,033 for the term February 1, 2018 through January 31, 2019.
- v. approve second-year funding for the GPO contracts for B. Braun Interventional Systems Inc. [PP-CA-300] (\$3,830); Merit Medical Systems, Inc. [PP-CA-296] (\$66,143); Medtronic USA Inc. [PP-CA-295] (\$157,989); Boston Scientific Corporation [PP-CA-293] (\$330,989); and Cook Medical [PP-CA-297] (\$518,131) to provide diagnostic and interventional radiology products in the estimated multi-vendor amount of \$1,077,082 for the term February 1, 2018 through January 31, 2019.
- w. approve first-year funding on the basis of single-source ASCEND contract for Bard Access Systems Inc. [AS-NS-1104] through Cardinal Health to provide peripherally

inserted central catheters and midline access products in the estimated amount of \$507,828 for the term December 1, 2017 through November 30, 2018.

- x. approve third-year funding for the GPO contracts for Integra LifeSciences Sales, LLC [PP-OR-1281] (\$502); Symmetry Surgical [PP-OR-1286] (\$1,642); KARL STORZ Endoscopy-America, Inc. [PP-OR-1282] (\$5,357); Aesculap, Inc. [PP-OR-1278] (\$5,800); Novo Surgical, Inc. [PP-OR-1284] (\$26,218); and CareFusion 2200, Inc. [PP-OR-1279] (\$188,297) to provide surgical instruments in the estimated multi-vendor amount of \$227,816 for the term February 1, 2018 through January 31, 2019.
- y. approve third-year funding for the GPO contracts for B. Braun Medical Inc. [PP-OR-1268] (\$44,986); Smiths Medical ASD, Inc. [PP-OR-1265] (\$69,578); and Teleflex Medical Incorporated [PP-OR-1267] (\$61,735) (all through Cardinal Health) to provide regional anesthesia trays in the estimated multi-vendor amount of \$176,299 for the term February 1, 2018 through January 31, 2019.
- z. approve second-year funding for the GPO contract for Performance Health Supply, Inc. [AS-MM-456] to provide physical therapy products and exercise equipment in the estimated amount of \$156,005 for the term March 1, 2018 through February 28, 2019.
- aa. ratify third-year funding for the GPO contracts for Stryker Sales Corporation [PP-OR-1207] (\$64,580) and DFINE Inc. [PP-OR-1206] (\$77,756) to provide vertebral compression fracture repair products in the estimated multi-vendor amount of \$142,336 for the term July 1, 2017 through June 30, 2018.
- bb. approve purchase on the basis of sole source for The SHOWERSleeve and CASTcover Company through Alamo Scientific, Inc. to provide disposable shower sleeves and cast covers in the estimated amount of \$120,000 for the term January 28, 2018 through January 27, 2019.
- cc. approve second-year funding for the GPO contracts for Cook Medical [PP-CA-289] (\$7,800), Boston Scientific Corporation [PP-CA-286] (\$9,024), and Medtronic Inc. [PP-CA-288] to provide peripheral and biliary stents in the estimated multi-vendor amount of \$108,245 for the term February 1, 2018 through January 31, 2019.
- dd. approve the second of four (4) renewal options for CoreLink, LLC to provide spinal implants and related products (supplemental) in the estimated amount of \$213,475 for the term January 28, 2018 through January 27, 2019.
- ee. approve purchase for Sanofi Pasteur – Fluzone [VG-1995] (\$28,836) distributed through FFF Enterprises, Inc.; GlaxoSmithKline – Fluarix [VG-2005] (\$83,686) distributed through FFF Enterprises, Inc.; and Seqirus – Fluvirin, Flucelvax, Afluria [VG-3081] (\$534,794) to provide influenza (outpatient) vaccine for the 2017-2018 season in the estimated multi-vendor amount of \$647,316.
- ff. approve purchase for Protein Sciences – Flubok [PPPW13FFF01] (\$405) distributed through FFF Enterprises, Inc. [PPPW13FFF01]; Sanofi Pasteur – Fluzone [PPPH18CNT02] (\$8,264) distributed through FFF Enterprises, Inc. [PPPW13FFF01]; GlaxoSmithKline – Flulaval [PPPH18GLX03] (\$20,501) distributed through FFF Enterprises, Inc. [PPPW13FFF01]; and Seqirus – Afluria [PPPH18CSL01] (\$194,096) to provide influenza vaccine for the 2017-2018 season in the estimated multi-vendor amount of \$223,266.

- gg. approve fifth-year funding for the GPO contract for ICU Medical Inc. [PP-IV-126] to provide infusion sets and accessories – closed chemotherapy system in the estimated amount of \$316,759 for the term February 1, 2018 through January 31, 2019.
- hh. approve the first of four (4) renewal options for Cerk Security LLC (\$290,000) and Siemens Industry, Inc. (\$434,937) to provide repair, maintenance, and testing of the integrated security system in the estimated multi-vendor amount of \$724,937 for the term March 1, 2018 through February 28, 2019.
- ii. approve the first of four (4) renewal options for Galls, LLC to provide uniforms and related items in the estimated amount of \$148,547 for the term February 1, 2018 through January 31, 2019.
- jj. approve award on the basis of best bids for Himage Solutions Inc.; Peak Health Solutions, Inc.; RCM Technologies (USA), Inc., d/b/a RCM Health Care Services; and United Audit Systems, Inc. to provide temporary certified coding specialists in the estimated multi-vendor amount of \$500,000 for the term January 25, 2018 through January 24, 2019 with four (4) one-year renewal options.
- kk. approve utilization of the contract for Diamond Drugs, Inc. d/b/a Diamond Pharmacy Services to provide pharmaceutical dispensing for institutionalized persons of Harris County in the estimated amount of \$1,000,000 for the term February 1, 2018 through January 31, 2019.
- ll. approve additional (budgeted) funds for LifeWings Partners, LLC to provide diagnostic review and analysis of pharmacy operations and modernization of pharmacy operations in the additional (budgeted) amount of \$123,100 for the term August 21, 2017 through August 20, 2018 (Board previously approved funds in the amount of \$84,462 for the term August 21, 2017 through August 20, 2018).
- mm. approve payment on the basis of sole source for the Texas Medical Center (TMC) to provide security and maintenance for common areas within the TMC in the estimated amount of \$192,852 for the term January 1, 2017 through December 31, 2017 (Assessment Period).
- nn. approve the first of four (4) renewal options for Coker Group Holdings, LLC to provide healthcare contract negotiation services in the estimated amount of \$650,864 for the term January 27, 2018 through January 26, 2019.
- oo. approve additional (budgeted) funds for Abbott Laboratories, Inc. to provide an automated hepatitis testing system, including analyzer(s), reagents, consumables, and services in the additional (budgeted) amount of \$600,000 for the current term April 27, 2017 through April 26, 2018 (Board previously approved funds in the amount of \$1,112,470 for the term April 27, 2017 through April 26, 2018).
- pp. approve the second of four (4) renewal options for Polymedco Cancer Diagnostics Products, LLC to provide fecal occult blood immunochemical testing (manual or automated), reagents, consumables, and service in the estimated amount of \$299,300 for the term February 23, 2018 through February 22, 2019.
- qq. approve renewal for Harris Health System to provide meals and between-meal snacks for patients in the Psychiatric Emergency Services Unit and Crisis Stabilization Unit in the space leased to The Harris Center for Mental Health and IDD (f/k/a MHMRA of

- Harris County) in the estimated revenue amount of \$248,900 for the term March 1, 2018 through February 28, 2019.
- rr. approve second-year funding for the GPO contract for Coca-Cola Enterprises, Inc. [PP-DI-1252] to provide carbonated beverages in the estimated amount of \$215,000 for the term February 1, 2018 through January 31, 2019.
 - ss. ratify the second and final renewal option for EBSCO Information Services to provide Nursing Reference Database access in the estimated amount of \$143,263 for the term January 1, 2018 through December 31, 2018.
 - tt. approve renewal for the City of Houston through the Houston Department of Health & Human Services to provide breastfeeding peer counselors in the amount of \$0 for the term March 1, 2018 through February 28, 2019.
 - uu. approve award on the basis of lowest-priced proposal for Tipton Communications Group, Inc. to provide consulting services for the Magnet Recognition Program® Designation with the American Nurses Credentialing Center in the estimated amount of \$247,134 for a one-year initial term with two (2) one-year renewal options.
 - vv. approve the first of four (4) renewal options for The Burnett Companies Consolidated, Inc. d/b/a Burnett Specialists; Howroyd Wright Employment Agency, Inc. d/b/a AppleOne Employment Services; and Superior Talent Resources, Inc. to provide call center temporary personnel in the estimated multi-vendor amount of \$300,000 for the term January 26, 2018 through January 25, 2019.
 - ww. approve first-year funding on the basis of single-source ASCEND contract for G&K Services, Inc., a division of Cintas, to provide microfiber products, mats, and accessories in the estimated amount of \$279,547 for the term February 1, 2018 through January 31, 2019.
 - xx. approve the first of four (4) renewal options for The University of Texas M.D. Anderson Cancer Center to provide colposcopy and other professional medical services in the estimated amount of \$0 for the term March 1, 2018 through February 28, 2019.
 - yy. approve the third and final renewal option for Harris Health System to provide discharge planning and continuity of care for HIV-positive inmates in the custody of the Harris County Sheriff's Office in the amount of \$0 for the term February 16, 2018 through February 15, 2019.
 - zz. approve termination of the Agreement, effective January 31, 2018, for PLB Dental Services, PLLC to operate dental facilities for the term October 1, 2017 through September 30, 2018.
 - aaa. **PULLED**
approve purchase as an exception to the Harris Health System Purchasing Manual bid requirements for Infor (US), Inc. to provide interface engine software, services, maintenance, and training in the estimated amount of \$977,475 for a one-year initial term with four (4) one-year renewal options.
 - bbb. approve renewal on the basis of sole source for Oracle America, Inc. to provide PeopleSoft software license and support in the estimated amount of \$788,029 for the term March 1, 2018 through February 28, 2019.
 - ccc. approve purchase on the basis of only quote for Mark III Systems, Inc. [DIR-TS0-3997] to provide IBM hardware in the estimated amount of \$571,596.

- ddd. approve the first of two (2) renewal options for Accudata Systems, Inc. [Choice Partners 13/068DG-01] to provide Websense Data Loss Prevention software in the estimated amount of \$139,349 for the term February 18, 2018 through February 17, 2019.
- eee. approve purchase as an exception to the Harris Health System Purchasing Manual bid requirements for AT&T Corporation to provide data circuit services in the estimated amount of \$126,852 for a one-year term upon execution of the Agreement.
- fff. **REVISED**
approve purchase for Gartner Research [DIR-TSO-2531] to provide information technology and business strategy research services in the estimated amount of \$134,461 for the term February 1, 2018 through January 31, 2019.
- ggg. approve award on the basis of best proposal meeting requirements for Agfa HealthCare Corporation to provide an enterprise imaging solution in the estimated (Year 1) amount of \$1,368,831 for a one-year initial term with three (3) one-year renewal options.
- hhh. approve award on the basis of best proposal meeting requirements for Amegy Bank, a Division of ZB, N.A., to provide depository bank services for Harris Health System; Community Health Choice, Inc.; and Community Health Choice Texas, Inc. at no cost (earnings credit rates will be applied against bank fees) for a one-year initial term upon execution of the Agreement with four (4) one-year renewal options.
2. Approval of an Indigent Care Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Orthopedic Hospital LTD d/b/a Texas Orthopedic Hospital (the "Affiliated Hospital").
 3. Approval of the Revised Harris Health System Policy No. 7.38.01, Eligibility for Financial Assistance for the Health Care for the Homeless Program.
 4. Approval to Enter Into the 21st Lease Year with the City of Pasadena for the Strawberry Health Center Located at 927 E. Shaw Road, Pasadena, Texas 77506 at a Monthly Rate Not to Exceed \$11,188.17 (\$134,258.04/Yr.), Including Maintenance and Operating Expenses, for the Term March 1, 2018 Through February 28, 2019.
 5. Approval to Enter Into the 8th Lease Year with Pasadena Realty Partners, LLC for the Pasadena Pediatric and Adolescent Health Center Located at 3925 Fairmont Parkway, Pasadena, Texas 77504 at a Monthly Rate of \$27,637.96 (\$331,655.52/Yr.), Including Estimated Maintenance and Operating Expenses, for the Term March 1, 2018 Through February 28, 2019.
 6. Approval to Enter Into the 5th Lease Year with Monroe Casco, Ltd. for the Monroe Clinic Located at 8539 Gulf Freeway, Houston, Texas 77017 at a Monthly Rate of \$15,588.69 (\$187,064.28/Yr.), Including Estimated Maintenance and Operating Expenses, for the Term February 1, 2018 Through January 31, 2019.
 7. Approval to Enter Into the 5th Lease Year with Benjamin Wu for the Sunset Heights Clinic Located at 1623 Airline, Houston, Texas 77009 at a Monthly Rate of \$9,602.15 (\$115,225.80/Yr.), Including Estimated Maintenance and Operating Expenses, for the Term April 1, 2018 Through March 31, 2019.
 8. Approval to Enter Into the 4th Lease Year with Houston Business Development, Inc. for the Dental Center Located at 5220-5250 Griggs Road, Houston, Texas 77021 at a Monthly Rate of \$14,313.69 (\$171,764.28/Yr.), Including Estimated Maintenance and Operating

Expenses, for the Term February 1, 2018 Through January 31, 2019.

9. Approval to Enter Into the 3rd Lease Year with 5516 Lockwood LLC for the C.E. Odom Pediatric and Adolescent Health Center Located at 5516 Lockwood, Houston, Texas 77026 at a Monthly Rate of \$16,106.21 (\$193,274.52/Yr.), Including Estimated Maintenance and Operating Expenses, for the Term March 1, 2018 Through February 1, 2019.
10. Approval to Renew the Lease with Caliber Mt. Houston Borrower LLC, Inc. for the East Mt. Houston Eligibility Center Located at 11737-C Eastex Freeway, Houston, Texas 77039 at a Monthly Rate of \$9,267.95 (\$111,215.40/Yr.), Including Estimated Maintenance and Operating Expenses, for the Term February 1, 2018 Through January 31, 2019.
11. Approval to Transfer Funds in an Amount Not to Exceed \$2,485,555 for Fiscal Year 2018-2019 to the Harris County Engineering Department to Provide Architectural, Engineering, Construction Management, and Other Related Services Required for the Ben Taub Roof Replacement and LBJ Medical Air/Vacuum Compressors Replacement.
12. Approval to Appoint a Harris Health System Representative to the Public Power Pool (P3).
13. Approval to Ratify an Amendment to the Investment Guidelines of the Jennison Associates LLC Managed Large Capitalization Growth Equity Portfolio for the Harris County Hospital District Pension Plan, Effective October 20, 2017.
14. Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Texas Woman's University (Bachelor of Science in Nursing Program).
15. Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Texas Tech University Health Science Center (Clinical Laboratory Sciences Second Degree and Post Baccalaureate Certificate Programs).
16. Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System, Baylor College of Medicine, and Texas Woman's University (Master of Science in Speech and Language Pathology Program).
17. Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Texas Woman's University (Master of Science in Nursing Program).
18. Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston, Cizik School of Nursing (Bachelor of Science in Nursing Practice Program).
19. Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston (Master of Science in Biomedical Informatics Program).
20. Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System, The University of Texas Health Science Center at Houston, School of Public Health, and Baylor College of Medicine (Master and Doctor of Public Health Programs).
21. Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System, Frontier Nursing University, and Baylor College of Medicine (Master of Science in Nursing Certified Nurse Midwife Program).

22. **PULLED from the Consent Agenda**

Consideration of Approval to Revise the Post-Employment Benefits Policy for Retiree Healthcare.

Ms. Clutterbuck requested that Agenda Item VII.A.22. be considered under Section IX.D., Board Review and Action Items.

23. Approval to Engage in Discussions with Harris County Jail Leadership and Harris County Commissioners Court Regarding an Assessment of the Harris County Jail Health Program.
24. Approval of the Health Care for the Homeless Program Consumer Advisory Council Report From September 2017 Through November 2017, as Required by the United States Department of Health and Human Services, Which Provides Funding to the Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program.
25. Approval to Amend the Interlocal Agreement Between Harris County Hospital District d/b/a Harris Health System, the City of Houston, and Baylor College of Medicine to Participate in the City of Houston's Advancing Collaboration to Eliminate Human Trafficking.
26. Approval of a Patient Transfer Agreement Between Harris County Hospital District d/b/a Harris Health System and CHI St. Luke's Health Baylor College of Medicine Medical Center d/b/a Baylor St. Luke's Medical Center.
27. Approval of a Grant Agreement in the Amount of \$75,000 from the Harris County Hospital District Foundation and the Peace of Mind Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for Mental Health Services at Ben Taub Hospital.
28. Acceptance of the Harris Health System Bad Debt Write-Offs Auditor's Report.
29. Acceptance of the Harris Health System Ben Taub General Hospital Emergency Center Charge Capture Auditor's Report.

{End of Consent Agenda}

VIII. Strategic Discussion

A. Discussion Regarding Selected Goals From "The Bridge to 2020" Harris Health System Strategic Plan

1. Our Family: The Harris Health People Initiative

The Harris Health People Initiative (Goal 3, Objectives 3.1 – 3.3)

Mr. Omar Reid, Senior Vice President, Human Resources, led the discussion regarding the Harris Health People Initiative. He stated that Harris Health can achieve one of its strategic goals of becoming the preferred health system of employment for its staff by engaging in the following actions: 1) recruiting, hiring, and retaining the best employees; 2) investing in staff learning and development initiatives; and 3) engaging and empowering its employees. Harris Health's workforce has evolved since 2012, and organizational policies must be updated to meet the needs of the current workforce. Some of those current needs include student loan repayment programs, alternative work arrangements, college scholarship programs for the children of employees, and employee

development academies. Beginning in 2016, Harris Health implemented new recruitment and retention measures in the Environmental Services department, began training supervisors in behavior-based interviewing techniques, and increased efforts to recruit from within the organization. Ms. Truesdell inquired regarding whether Harris Health provides above poverty-level wages for employees who earn minimum wage as full-time employees. Mr. Reid stated that the organization's minimum wage is currently \$10.56 per hour and that he is collaborating with Mr. Michael Norby, Executive Vice President and Chief Financial Officer, to determine how that rate may be increased. He stated that Harris Health is also reevaluating the reimbursement caps under the tuition reimbursement program. Ms. Clutterbuck recommended that Human Resources collaborate with the Information Technology department to automate the tuition reimbursement program and other processes and deliver a status report of the automation upgrades to the Board. Mr. Reid stated that the Learning Management System, which provides automated training modules, will be upgraded by the end of 2018 to allow training on mobile devices. He reported that according to the 2017 employee engagement survey, the top four (4) areas of importance to Harris Health's employees are: 1) recognition, 2) career development, 3) wages and benefits, and 4) teambuilding. Harris Health must also determine how to improve employee participation in health and wellness programs because increased employee engagement results in better patient outcomes. Harris Health implemented a Leadership Development Program in October 2017, which lasts for nine (9) months and provides training regarding how leaders at all levels can improve organizational culture. Ms. Linda Morales requested a copy of the curriculum for the Leadership Development Program. Mr. Reid stated that Harris Health is redesigning the employee rewards and recognition programs, continuing to evaluate compensation packages, continuing to advance the Just and Accountable Culture program, and beginning the implementation of a system-wide telecommuting policy. A copy of the presentation is available in the permanent record.

2. Our Patients: State of the Emergency Centers & Strategies for Decompression

Emergency Room Decompression (Goal 2, Objectives 2.3 and 2.6)

Dr. Alan Vierling, Executive Vice President and Administrator, LBJ, and Dr. Nathan Deal, Executive Vice President and Administrator, BTH, led the discussion regarding emergency room decompression. Dr. Deal reported that there were 88,653 arrivals at the BTH Emergency Center and 83,536 arrivals at the LBJ Emergency Center (EC) in 2017. LBJ reported that 6.3% of its EC patients left without being seen and 1.4% left before their treatments were complete. BTH reported that 4.6% of its EC patients left without being seen and 11.5% left before their treatments were complete. Discussion ensued. Dr. Deal stated that the average boarding time that patients waited to be admitted from the EC to an inpatient bed was 6.32 hours per patient at BTH and 7.49 hours per patient at LBJ in 2017. Dr. Kimberly Monday requested a report of the percentages of licensed beds that are filled each month in order to compare bed availability and patient boarding hours. Dr. Deal stated that BTH reported an average of 218 diversion hours per month when its EC was saturated and unable to admit more patients and that LBJ reported an average of 336 diversion hours per month. Dr. Vierling noted that although the ECs may be on diversion status, Emergency Medical Services may continue to take patients to BTH and LBJ for treatment if that is the patient's preference. Dr. Deal stated that the ECs at both hospitals are overburdened and that it is a testament to the dedication and hard work of the

physicians, nurses, and medical staff that they are able to provide care under such challenging circumstances.

Dr. Deal explained that Harris Health is exploring initiatives which will allow the ECs to minimize the number of diversion hours, improve operational efficiencies, and provide higher standards of care for emergent patients. He stated that the three (3) types of patients who are potentially eligible for care outside of the ECs are low acuity patients, chronic dialysis patients, and psychiatric patients. Ms. Elena Marks inquired whether BTH or LBJ have considered enacting preventative measures for chronic conditions to preclude low acuity patients from seeking treatment at the ECs. Mr. George Masi, President and Chief Executive Officer, stated that the primary dilemma is a lack of sufficient space. He explained that Harris Health's patient volume increases proportionately with the growth of its facilities because health care is a constant demand and Harris Health has limited funds. Dr. Deal stated that Harris Health's same day clinics may be able to capture more low acuity patients by expanding their scope of services or relocating to locations that are more convenient for patients. Dr. Monday requested that the Board receive a map displaying the locations where low acuity patients are concentrated in Harris County and where Harris Health's same day clinics are situated. Additionally, she requested a report of the estimated costs that Harris Health would incur by placing laboratories and x-ray equipment in the clinics. Ms. Marks recommended that BTH and LBJ conduct an analysis of why low acuity patients choose to seek care at the ECs to determine how these patients may be directed elsewhere for treatment.

Dr. Deal reported that end-stage renal disease (ESRD) patients who are unable to receive care at the Riverside Dialysis Center present at the BTH and LBJ ECs for emergent dialysis and that both pavilions combined provide an average of 250 emergent dialysis treatments per month. He provided the following three (3) options to facilitate the treatment of ESRD patients in the ECs: 1) increase Harris Health's peritoneal dialysis program, 2) expand services to allow a greater number of patients to receive hemodialysis, or 3) consider forming partnerships with other hemodialysis providers in the community to meet Harris Health's patient needs. Ms. Clutterbuck and Ms. Morales stated that the Board is ready to move forward regarding peritoneal dialysis and requested an estimation of when Harris Health expects to expand the peritoneal dialysis program. Dr. Ericka Brown, Senior Executive Vice President and Chief Operating Officer, stated that the primary challenge to expanding the peritoneal dialysis program is a lack of space to deliver the required training to patients. She explained that beginning in February 2018 the Harris Health administration will engage in strategic discussions with the Board to determine how Harris Health's resources may be reallocated to create more room to effectively administer dialysis treatments. Dr. Brown also mentioned that Harris Health is utilizing education to combat cultural barriers since many patients are hesitant to transition to peritoneal dialysis because they are accustomed to hemodialysis.

Dr. Deal reported that approximately 8% of Harris Health's EC patients present with psychiatric problems that require inpatient psychiatric care. He stated that Harris Health must determine whether to increase its number of inpatient psychiatric beds or consider partnering with other psychiatric providers in the Harris County community. Ms. Marks recommended that Harris Health discover the reasons that psychiatric patients present at the ECs for treatment and utilize this information to proactively treat these patients before they require emergent care. Discussion ensued. A copy of the presentation is available in the permanent record.

B. Harris Health System Legislative Initiatives

1. Update, Discussion and Possible Action Regarding Activities in Austin Relating to Legislative/Regulatory Issues Impacting Harris Health System, the 85th Legislative Session, and the Harris Health System Legislative Platform.
2. Update, Discussion and Possible Action Regarding Pending Federal Legislative and Policy Issues Affecting Harris Health System.

Mr. R. King Hiller, Vice President, Public Policy and Government Relations, and Mr. Tony Essalih, Harris Health Liaison for Intergovernmental Affairs, led the discussion regarding pending federal legislative and policy issues affecting Harris Health System. Mr. Hillier announced that Mr. Alex Azar was confirmed as the new Secretary of the Department of Health and Human Services. He stated that Mr. Essalih is attempting to arrange a meeting with Congressman Greg Walden, Chair of the U.S. House of Representatives Energy and Commerce Committee, to discuss the 340B Drug Pricing Program during Congressman Walden's visit to Houston on February 12, 2018. Mr. Hillier reported that the federal government shutdown ended January 22, 2018 due to the passage of a short-term spending bill that will fund the government through February 8, 2018. He stated that if budgetary spending caps are not extended after February 8, sequestration will be implemented, which will impact federally-funded health care programs. A copy of the legislative update is available in the permanent record.

IX. Board Review and Action Items

A. Joint Conference Committee Items

Motion 18.01-07

Moved by Ms. Carolyn Truesdell, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item IX.A.1.

1. Acceptance of the Medical Executive Board Report for November 2017.

Dr. Joseph Garcia-Prats, Vice Chair, Medical Executive Board, presented the Medical Executive Board (MEB) Report for November 2017. A copy of the report is available in the permanent record.

Motion 18.01-08

Moved by Ms. Carole Graebner, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item IX.A.2.

2. Approval Regarding the Credentialing Changes for Members of the Harris Health System Medical Staff (December 2017 and January 2018).

Dr. Garcia-Prats presented the December 2017 and January 2018 credentialing changes for the members of the Harris Health System medical staff. He reported that there were thirty-five (35) initial appointments, 130 reappointments, seventy-six (76) resignations, and twenty-one (21) change/add privileges. Copies of the reports are available in the permanent record.

B. Performance Improvement & Patient Safety Committee Item

1. Review and Discussion the Harris Health System Quality Executive Summary and Scorecard.

Dr. Parikshet Babber, Executive Vice President and Chief Medical Officer, led the discussion regarding the Harris Health System Quality Executive Summary and Scorecard. He congratulated the leadership teams, nursing, and medical staffs at BTH and LBJ for their significant improvements regarding overall rating of hospital metrics between September and November 2017. Dr. Babber also commended Ambulatory Care Services for their consistent improvement regarding Connect patient satisfaction survey metrics. A copy of the report is available in the permanent record.

C. Budget & Finance Committee Items

Motion 18.01-09

Moved by Ms. Linda Morales, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda items IX.C.1. and IX.C.2.

1. Acceptance of the Harris Health System November 2017 Financial Report Subject to Audit.
2. Acceptance of the Harris Health System December 2017 Financial Report Subject to Audit.

Mr. Michael Norby, Executive Vice President, Chief Financial Officer, presented the Harris Health System November 2017 and December 2017 Financial Reports. He stated that Harris Health reported an operating loss of \$32.4M against a budgeted loss of \$31M in December 2017. Mr. Norby explained that Harris Health recently received Delivery System Reform Incentive Payment funds in the amount of \$50M from the State, which will result in a positive operating margin for January 2017. He projected that Harris Health will report a positive operating margin of \$8M for Fiscal Year 2018. Mr. Norby proposed to modify his presentations going forward to focus on medical surgical bed occupancy rates rather than overall occupancy rates, if the Board so chooses. Discussion ensued. Ms. Truesdell stated that it would be useful to the Board and the community to modify the financial reports to provide a more accurate picture of Harris Health's bed occupancy rates. Copies of the reports are available in the permanent record.

Motion 18.01-10

Moved by Dr. Kimberly Monday, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item IX.C.3.

3. Acceptance of the Harris Health System Third Quarter FY2018 Investment Report.

Mr. Norby presented the Harris Health System Third Quarter FY2018 Investment Report. He reported that as of November 30, 2017, the investment balance was \$411.6M. A copy of the report is available in the permanent record.

4. Presentation of the Third Quarter Statutory NAIC Filing for Community Health Choice, Inc.

Mr. Kenneth Janda, President and Chief Executive Officer, Community Health Choice, Inc. (CHC, Inc.), and Mr. Brian Maude, Chief Financial Officer, CHC, Inc., presented the Third Quarter statutory NAIC filing for CHC, Inc. Mr. Janda reported that net income for the Third Quarter was \$3.8M, which was \$10.9M below budget. He also stated that total revenue was 8.6% greater than budget for 2017 year-to-date. A copy of the report is available in the permanent record.

5. Presentation of the Third Quarter Statutory NAIC Filing for Community Health Choice Texas, Inc.

Mr. Kenneth Janda, President and Chief Executive Officer, Community Health Choice Texas, Inc. (CHCT, Inc.), presented the Third Quarter statutory NAIC filing for CHCT, Inc. He stated that the CHCT, Inc. NAIC filing displays revenues and expenses related to Medicaid and the Children's Health Insurance Program for the Second and Third Quarters of 2017. Mr. Janda reported that CHCT, Inc. had a net income of \$2.9M through the Third Quarter. He warned that the Fourth Quarter CHCT, Inc. financial statements will not be favorable because the federal government ceased funding CHCT, Inc.'s monthly cost sharing reduction payments, which totaled \$24M for the quarter. Additionally, Mr. Janda stated that CHCT, Inc. experienced significant increases in pharmaceutical costs for Marketplace members. A copy of the report is available in the permanent record.

D. Planning & Operations Oversight Committee Items

Motion 18.01-11

Moved by Ms. Carol Graebner, seconded by Ms. Carolyn Truesdell, to approve ratification of agenda item IX.D.1. The motion for agenda item IX.D.1. failed to pass by the following vote: three (3) in favor; four (4) opposed; one (1) abstained; one (1) absent.

1. Consideration of Approval to Ratify an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and BakerRipley (In Conjunction with Workforce Solutions and Eight Million Stories).

Dr. Brown presented the affiliation agreement between Harris County Hospital District d/b/a Harris Health System and BakerRipley (in conjunction with Workforce Solutions and Eight Million Stories). Mr. Finder stated that during the January 11, 2018 Planning & Operations Oversight Committee meeting, some Board members expressed concern regarding the criminal backgrounds of the participants in the Eight Million Stories (EMS) alternative education program. Dr. Brown reported that an average of 95% of the juveniles selected for EMS are undergoing probation for truancy and that the remaining 5% are undergoing probation for minor drug offenses. She delivered an overview of the participants' selection and training processes and she stated that if this agreement is approved, they would be placed in the areas of food service, customer service, and Environmental Services. Dr. Brown stated that Harris Health would not be responsible for any costs because the participants' salaries are provided through grant funding. Discussion ensued. Some Board members stated that while the mission of the EMS program is

admirable, they retain concerns regarding the safety of Harris Health's employees and patients. Additionally, they stated that Harris Health's primary focus is health care and not social work.

Motion 18.01-12

Moved by Ms. Linda Morales, seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve agenda item VII.A.22.

Approval to Revise the Post-Employment Benefits Policy for Retiree Healthcare.
(This is agenda item VII.A.22., which was pulled from the Consent Agenda.)

Mr. Reid presented the proposed revisions for the Post-Employment Benefits Policy for Retiree Healthcare. He stated that under Phase 3 of Harris Health's three-phase approach to mitigate the costs of retiree healthcare benefits, all retirees will be transferred into an employer-sponsored fixed Health Reimbursement Account. Mr. Reid explained that the original implementation date for Phase 3 was January 1, 2023 but that Harris Health is currently in discussions to accelerate the implementation date to March 1, 2019.

Motion 18.01-13

Moved by Ms. Anne Clutterbuck, seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve agenda items IX.D.2. through IX.D.4.

2. Approval to Ratify Renewal of an Agreement Between the Harris County Hospital District d/b/a Harris Health System and the Texas Department of State Health Services to Provide an HIV Transmission Prevention Program Throughout the State of Texas and a Centering Parenting Program to Harris Health System Patients.
3. Approval of a Grant From the Simon Bolivar Foundation to the Harris County Hospital District Foundation for the Harris Health System Peritoneal Dialysis Program and the Neonatal Intensive Care Unit.
4. Approval of a Grant Agreement Between Harris Health System and the Simon Bolivar Foundation.

Mr. Jeffrey Baker, Executive Director, Harris County Hospital District Foundation, and Ms. Kelli Fondren, Vice President, Chief Development Officer, presented the grant from the Simon Bolivar Foundation to the Harris County Hospital District Foundation and the grant Agreement between Harris Health System and the Harris County Hospital District Foundation. Ms. Clutterbuck commended Mr. Masi and Ms. Fondren for their efforts to obtain the \$100k grant, which will benefit Harris Health's peritoneal dialysis program and neonatal intensive care unit. A copy of the Agreement is available in the permanent record.

X. Executive Session

At 11:51 a.m., Ms. Clutterbuck stated that the Board would enter into Executive Session under Texas Health & Safety Code §161.032, Texas Occupations Code Ann. §160.007,

Texas Gov't Code Ann. §551.071, Texas Gov't Code Ann. §551.085, and Texas Gov't Code Ann. §551.074.

XI. Reconvene

At 2:10 p.m., Ms. Clutterbuck reconvened the meeting and stated that no action was taken in Executive Session.

- A. Discussion Regarding the Harris Health System Vice President, Chief Governance Officer, Pursuant to Texas Gov't Code Ann. §551.074, and Possible Action Regarding This Matter Upon Return to Open Session.

No action was taken.

- B. Discussion Regarding the Harris Health System Senior Vice President of Corporate Compliance, Pursuant to Texas Gov't Code Ann. §551.074, and Possible Action Regarding This Matter Upon Return to Open Session.

No action was taken.

- C. Consultation with the County Attorney Regarding Settlement of a Contract Claim with Oracle America Inc., Pursuant to Texas Gov't Code §551.071, and Possible Action Regarding This Matter Upon Return to Open Session.

Motion 18.01-14

Moved by Ms. Carolyn Truesdell, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item X.C.

The Harris County Hospital District d/b/a Harris Health System ("Harris Health"), by and through its Board of Trustees, approves and hereby authorizes settlement of a contract claim with Oracle America Inc. in the amount of \$784,992.30 and \$52,332.43 credited to Harris Health and waiver of \$54,688.16 in invoiced charges. George Masi, President/CEO of Harris Health, is authorized to execute any agreement, release, or any other necessary documents to effect this settlement.

- D. Discussion Regarding Financial Planning Information Related to the Negotiation Between the Harris County Hospital District d/b/a Harris Health System and Affiliated Medical Services for the Arrangement or Provision of Medical Services, Pursuant to Texas Gov't Code Ann. §551.085, and Possible Action Regarding This Matter Upon Return to Open Session.

No action was taken.

- E. Review and Discussion Regarding Strategies to Improve and Maximize Financial Performance and Budget Projections Under Provider Agreements, Network Relationships, and Other Strategic Means or Additional Lines of Business for Community Health Choice, Inc., Pursuant to Texas Gov't Code §551.085.

No action was taken.

- F. Report by the Senior Vice President of Corporate Compliance Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Upon Return to Open Session.

No action was taken.

- G. Report by the Chief Medical Officer Regarding the Quality of Medical and Health Care, Pursuant to Texas Health & Safety Code Ann. §161.032 and Texas Occupations Code Ann. §160.007 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Health Care Services, and Possible Action Upon Return to Open Session.

No action was taken.

XII. Adjournment

Moved by Dr. Ewan Johnson, seconded by Ms. Linda Morales, and unanimously accepted to adjourn the meeting.

There being no further business, the meeting adjourned at 2:11 p.m.

I certify that the foregoing are the Minutes of the meeting of the Board of Trustees of the Harris County Hospital District d/b/a Harris Health System held at the Administration Building in Houston, Texas on January 25, 2018.

Respectfully submitted,



Anne Clutterbuck, Chair
Board of Trustees



Daisy Stiner, Secretary
Board of Trustees

Recorded by Kenya Shields