

HARRIS HEALTH SYSTEM

HARRIS HEALTH SYSTEM

MINUTES OF THE BOARD OF TRUSTEES MEETING

Thursday, May 24, 2018

Board Room – Administration Building

Members Present:

Ms. Anne Clutterbuck, Chair
Dr. Kimberly Monday, Vice Chair
Ms. Linda Morales, Secretary
Dr. Arthur Bracey
Mr. Lawrence Finder (12:00 p.m. departure)
Dr. Ewan Johnson
Ms. Elena Marks (12:00 p.m. departure)
Mr. Art Morales
Ms. Carolyn Truesdell

Members Absent:

Others Present:

Mr. George Masi, President & Chief Executive Officer
Dr. Ericka Brown, Senior Executive Vice President & Chief Operating Officer
Mr. Michael Norby, Executive Vice President & Chief Financial Officer
Dr. Parikshet Babber, Executive Vice President & Chief Medical Officer
Mr. Tim Tindle, Executive Vice President & Chief Information Officer
Dr. Nathan Deal, Executive Vice President & Administrator, Ben Taub Hospital
Dr. Glorimar Medina-Rivera, Executive Vice President & Administrator, Ambulatory Care Services
Dr. Jose Garcia, General Director, Affiliated Medical Services
Dr. David Robinson, Chair, Medical Executive Board
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Dr. Mohammad Zare, Chief of Staff, Ambulatory Care Services
Ms. Nicole Streeter, Vice President, Chief Governance Officer
Ms. Mercedes Leal, Attorney, Harris County Attorney's Office
Mr. DeWight Dopslauf, Purchasing Agent, Harris County Purchasing
Ms. Peggy Boice, Harris County Judge Ed Emmett's Office
Ms. Carole Lamont, Commissioner Steve Radack's Office
Mr. Paul Shanklin, Commissioner Jack Cagle's Office
Ms. Amber Weed, Commissioner Ellis's Office
Mr. August Williams, Commissioner Jack Morman's Office
Administrative Staff
Guests
(Sign-in Sheets attached to permanent record)

I. Call to Order and Record of Attendance

Ms. Anne Clutterbuck, Chair, called the meeting to order at 9:05 a.m., and noted that a quorum was present. The attendance was recorded. Ms. Clutterbuck announced that immediately prior to the call to order, the Board of Trustees participated in a ribbon-cutting ceremony in honor of the new Health Care for the Homeless Mobile Unit, which was donated to Harris Health through a grant from the MD Anderson Foundation.

II. Approval of the Minutes of Previous Meeting

Motion 18.05-47

Moved by Ms. Linda Morales, seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve the minutes of the April 26, 2018 Board of Trustees meeting.

III. Announcements / Special Presentations

A. Special Recognition – Dr. Maureen Padilla, Senior Vice President and Chief Nurse Executive, recognized the Harris Health nurses who were nominated for inclusion in the *Houston Chronicle's* Salute to the Top Nurses in the Houston area. She stated that out of approximately 1,200 nominations, nineteen (19) Harris Health nurses were included in the top 150 nurses and four (4) Harris Health nurses were included in the top fifteen (15) nurses. Dr. Padilla introduced the following nurses who were named in the Top 15: 1) Ms. Ardis Bush, director of nursing at Ben Taub Hospital (BTH); 2) Dr. Minnie Daniel, director of clinical case management at Lyndon B. Johnson Hospital (LBJ); 3) Ms. Carolyn Gafford, director of nursing at LBJ; and 4) Ms. Elvira Tickson, oncology nurse at LBJ.

Dr. Ericka Brown, Senior Executive Vice President & Chief Operating Officer, introduced Dr. Glorimar Medina-Rivera as the newly-appointed Executive Vice President and Administrator of Ambulatory Care Services.

IV. Hear from Citizens

Ms. Cynthia Cole, Executive Director, Local #1550 – AFSCME, American Federation of State, County, and Municipal Employees, spoke regarding Harris Health retirees' concerns with the modifications in post-employment health benefits (PEHB). She requested that the Board offer the retirees alternatives to the PEHB modifications, including an option which allows retirees to be grandfathered under the current PEHB program. Ms. Cole requested that AFSCME receive a copy of the information that the Board utilized in making its decision to modify the PEHB policy.

Ms. Michelle Fowler, Harris Health retiree, spoke regarding the PEHB modifications. She stated that when she joined Harris Health in 1976 as a registered nurse, she bypassed the more competitive salaries that were being offered at other area hospitals for Harris Health's promise of a pension and health benefits upon retirement. Ms. Fowler expressed concern that the proposed health reimbursement account will not adequately compensate Harris Health's retirees for the additional out-of-pocket costs that they will incur under the modified PEHB policy. Additionally, she stated that many retirees are concerned that their current physicians may not be included in the Medicare Advantage options offered under the new policy.

Ms. Clutterbuck announced that Harris Health will present an update to Commissioners Court regarding the Board's decision to modify Harris Health's PEHB policy.

V. Appointments of Two (2) Members of the Harris Health System Board of Trustees to the Harris County Hospital District Foundation Board of Trustees

Motion 18.05-48

Moved by Dr. Kimberly Monday, seconded by Ms. Linda Morales, and unanimously passed that the Board approve agenda item V.

Dr. Kimberly Monday led the discussion regarding the appointments of two (2) members of the Harris Health System Board of Trustees to the Harris County Hospital District Foundation (Foundation) Board of Trustees. She nominated Dr. Ewan Johnson and Mr. Art Morales to be appointed to the Foundation Board.

VI. Discussion and Possible Action Regarding the Creation of the Harris Health System Ad Hoc – Bylaws Review Committee and Appointment of Committee Members

Motion 18.05-49

Moved by Dr. Kimberly Monday, seconded by Dr. Arthur Bracey, and unanimously passed that the Board approve agenda item VI.

Dr. Monday led the discussion regarding the creation of the Harris Health System Ad Hoc – Bylaws Review Committee and the appointment of Committee members. She nominated Ms. Clutterbuck, Ms. Elena Marks, and Ms. Carolyn Truesdell to be appointed to the Ad Hoc – Bylaws Review Committee. Ms. Clutterbuck stated that the revised Board Bylaws will be presented for the Board's consideration at the June 2018 Board meeting.

VII. Executive Session

At 9:28 a.m., Ms. Clutterbuck stated that the Board would enter into Executive Session under Texas Health & Safety Code §161.032, Texas Occupations Code Ann. §160.007, Texas Gov't Code Ann. §551.085, and Texas Gov't Code Ann. §551.074.

VIII. Reconvene

At 11:12 a.m., Ms. Clutterbuck reconvened the meeting and stated that no action was taken in Executive Session.

A. Discussion Regarding Financial Planning Information Related to the Negotiation Between the Harris County Hospital District d/b/a Harris Health System and Affiliated Medical Services for the Arrangement or Provision of Medical Services, Pursuant to Texas Gov't Code Ann. §551.085, and Possible Action Regarding This Matter Upon Return to Open Session.

No action was taken.

- B. Review and Discussion Regarding Strategies to Improve and Maximize Financial Performance and Budget Projections Under Provider Agreements, Network Relationships, and Other Strategic Means or Additional Lines of Business for Community Health Choice, Inc., Pursuant to Texas Gov't Code §551.085.

No action was taken.

- C. Discussion Regarding Harris Health System's Information Security Program, Pursuant to Texas Gov't Code Ann. §418.183 and Texas Gov't Code Ann. §551.074, and Possible Action Regarding This Matter Upon Return to Open Session.

No action was taken.

- D. Report by the Senior Vice President of Corporate Compliance Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Upon Return to Open Session.

No action was taken.

- E. Report by the Chief Medical Officer Regarding the Quality of Medical and Health Care, Pursuant to Texas Health & Safety Code Ann. §161.032 and Texas Occupations Code Ann. §160.007 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Health Care Services, and Possible Action Upon Return to Open Session.

No action was taken.

IX. Consent Agenda Items

A. Recommended Committee Approvals

Motion 18.05-50

Moved by Mr. Art Morales, seconded by Ms. Carolyn Truesdell, and passed that the Board approve agenda items IX.A(1)a. through IX.A.8. Mr. Lawrence FINDER recused from the following purchasing items: A(1)b., A(1)c., A(1)e., A(1)f., A(1)h., A(1)i., A(1)j., A(1)k., A(1)m., A(1)p., A(1)q., A(1)u., A(1)v., A(1)w., A(1)x., A(1)z., A(1)bb

1. Consideration of Purchasing Recommendations Requiring Board Approval (Items A(1)a. through A(1)ee .)
 - a. approve the second of four (4) renewal options for Hunton Services to provide preventative maintenance, inspection and repair services for chillers, cooling towers, and related items in the estimated amount of \$203,789 for the term July 1, 2018 through June 30, 2019.
 - b. approve the second of three (3) renewal options for Consolidated Edison Solutions, Inc. to provide engineering services in the estimated amount of \$200,000 for the term June 3, 2018 through June 2, 2019.

- c. approve purchase on the basis of lowest-priced contract for Philips Healthcare [PP-IM-287] to provide diagnostic imaging equipment in the estimated amount of \$139,519.
- d. approve additional budgeted funds for EFI Global, Inc. to provide professional architectural and engineering services for various projects in the estimated additional budgeted amount of \$50,000 for the term October 5, 2017 through October 4, 2018 (Board previously approved funds in the amount of \$75,000 for the term October 5, 2017 through October 4, 2018).
- e. approve award on the basis of lowest-priced proposal for Planmeca U.S.A. Inc. to provide a cone beam computed tomography system in the amount of \$111,092 for a one-year initial term with four (4) one-year renewal options.
- f. approve an exemption from the competitive bid requirements and renewal for Texas Children's Hospital to provide on-call health services for pediatric patients in the estimated amount of \$100,000 for the term July 1, 2018 through June 30, 2019.
- g. approve the first of four (4) renewal options for GLOBO Language Solutions, LLC to provide language interpretation services in the estimated amount of \$2,800,000 for the term June 1, 2018 through May 31, 2019.
- h. approve the purchase, assignment, and revised term for St. Jude Medical Inc. (assignor) and Abbott Laboratories Inc. (assignee) to provide cardiac rhythm management products and devices in the estimated amount of \$535,705 for a one-year initial term with four (4) one-year renewal options (revised term) / July 28, 2017 through July 27, 2018 (as approved).
- i. approve first-year funding on the basis of best contracts for Medtronic, formerly Covidien Sales LLC through Cardinal Health [PP-OR-1482] (\$39,229 – Items 22-28), and Applied Medical Resources Corporation [PP-OR-1483] (\$257,730 – Items 1-21) to provide trocar products in the estimated multi-vendor amount of \$296,959 for the term April 1, 2018 through March 31, 2019.
- j. approve first-year funding on the basis of best contracts for Aesculap, Inc. [PP-OR-1431] Option 1 (\$154,125 – Items 2-45) and Stryker Sales Corporation [PP-OR-1430] Option 2 (\$25,059 – Items 49-77) to provide neurosurgical products in the estimated multi-vendor amount of \$179,184 for the term September 1, 2017 through August 31, 2018.
- k. approve third-year funding for the GPO contract for Welch Allyn Inc. [PP-AC-122] through Cardinal Health to provide disposable vaginal speculums in the estimated amount of \$130,884 for the term July 1, 2018 through June 30, 2019.
- l. ratify the first and final renewal option for the GPO contract for PharMEDium Services, LLC [PPPH18PMD01] to provide outsourced pharmacy compounding and admixture services in the estimated amount of \$1,000,000 for the term April 14, 2018 through December 31, 2018 (10-month term).

- m. approve purchase for Sanofi Pasteur (Premier WAC) (Flubok) (\$457), GlaxoSmithKline (Apexus) (Fluarix, Flulaval) (\$3,429), and Sequiris (Loval) (Flucelvax, Fluad) (\$940,447) to provide influenza vaccine for the 2018-2019 season in the estimated multi-vendor amount of \$995,656.
- n. approve second-year funding of a five-year Agreement as an exception to the Harris Health System Purchasing Manual bid requirements for Aperture Credentialing, LLC through Texas Association of Health Plans, Inc. to provide a credentialing verification organization for Community Health Choice, Inc. in the estimated amount of \$99,411 for the term June 23, 2018 through June 22, 2019.
- o. approve the fourth and final renewal option for The University of Texas Health Science Center at Houston to provide anatomical pathology reference testing and services in the estimated amount of \$346,906 for the term July 1, 2018 through June 30, 2019.
- p. approve additional budgeted funds and an extension for Ortho Clinical Diagnostics, Inc. [PP-LA-415 f/k/a PP-LA-322] to provide blood bank analyzers and reagents in the additional budgeted amount of \$230,000 for the extended term June 19, 2018 through November 30, 2018 (Board previously approved funds in the amount of \$896,116 for the term June 19, 2016 through June 18, 2018).
- q. approve the first of four (4) renewal options for Alliant Insurance Services, Inc. to provide human resources consulting services in the estimated amount of \$220,000 for the term June 19, 2018 through June 18, 2019.
- r. approve the first of four (4) renewal options for Ascend Clinical, LLC to provide laboratory testing services in the estimated amount of \$241,772 for the term June 1, 2018 through May 31, 2019.
- s. ratify an emergency purchase for HCL Mechanical Services, LLC to provide emergency repair of the water tank for the fire suppression system at Ben Taub Hospital in the amount of \$110,907.
- t. approve renewal for Harris Health System to provide laboratory technical consulting services to Harris County Public Health Services in the estimated revenue amount of \$35,100 for the term June 15, 2018 through June 14, 2019.
- u. approve additional budgeted funds for Rauland-Borg Corporation [PP-IT-184] through Lone Star Communications Houston to provide nurse call systems in the additional budgeted amount of \$1,743,944 for the term April 1, 2018 through March 30, 2019 (Board previously approved funds in the amount of \$159,805 for the term April 1, 2018 through March 30, 2019).
- v. approve renewal for Arrow Systems Integration, Inc. f/k/a Shared Technologies, Inc. to provide maintenance of telephone and voice communication systems in the estimated amount of \$1,117,037 for the term June 1, 2018 through May 31, 2019.

- w. approve purchase as an exception to the Harris Health System Purchasing Manual bid requirements for AT&T Corporation to provide data circuit services in the estimated (three-year term) amount of \$799,164 for the term July 1, 2018 through June 30, 2021.
 - x. approve purchase on the basis of low quote for General Datatech, L.P. [DIR-TSO-2542] to provide a technology refresh of Cisco access and distribution switches in the estimated amount of \$690,402.
 - y. approve purchase on the basis of low quote for TSA, Inc. [DIR-TSO-3359] to provide Hewlett-Packard Enterprise storage equipment in the estimated amount of \$430,513.
 - z. approve purchase on the basis of low quote for General Datatech, L.P. [DIR-TSO-3763] to provide NETSCOUT hardware and support in the estimated amount of \$292,222.
 - aa. approve renewal for Emporos Systems Corporation to provide maintenance and support for the pharmacy cashiering system in the estimated amount of \$214,210 for the term June 16, 2018 through June 15, 2019.
 - bb. approve additional budgeted funds for Oracle America, Inc. to provide PeopleSoft software license and support in the additional budgeted amount of \$169,770 for the term March 1, 2018 through February 28, 2019 (Board previously approved funds in the amount of \$778,029 for the term March 1, 2018 through February 28, 2019).
 - cc. approve additional budgeted funds for Fibertown Houston, LLC to provide data center co-location services in the additional budgeted amount of \$138,016 for the term May 15, 2018 through May 14, 2019 (Board previously approved funds in the amount of \$593,136 for the term May 15, 2018 through May 14, 2019).
 - dd. approve renewal on the basis of sole source for Greater Houston Healthconnect to provide a Healthcare Information Exchange software system in the estimated amount of \$100,000 for the term June 27, 2018 through June 26, 2019.
 - ee. ratify renewal for Set Solutions, Inc. [15/006MP-19] to provide maintenance and support for anti-phishing security appliance software and services in the estimated amount of \$275,165 for the term May 13, 2018 through May 12, 2019.
2. Acceptance of the Medical Executive Board Report for April 2018.
 3. Acceptance of the Harris Health System Quality Executive Summary.
 4. Acceptance of the Harris Health System First Quarter CY2018 Pension Plan Report.
 5. Approval to Enter Into a New Lease Agreement with 1600 Main Partners LP for Casa de Amigos Temporary Parking Located at 1600 N. Main, Houston, Texas 77009.
 6. Approval to Enter Into the 5th Lease Year with Warehouse Associates Corporate Centre Kirby Phase II, Ltd. for the Pharmacy Central Fill Located at 9230 Kirby Drive, Houston, Texas 77054.

7. Acceptance of the Health Care for the Homeless Program Quarterly Expense Report from January 1, 2018 Through March 31, 2018, as Required by the United States Department of Health and Human Services, Which Provides Funding to the Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program.
8. Approval of Amendment Two to the Contract Between Harris County Hospital District d/b/a Harris Health System and the Texas Health and Human Services Commission for the Texas Transformation and Quality Improvement 1115 Waiver Program.

{End of Consent Agenda}

X. Strategic Discussion

A. Review and Discussion Regarding Selected Goals and Objectives From “The Bridge to 2020” Harris Health System Strategic Plan

1. Roadmap of Strategic Topics for Discussion in 2018.

Mr. George Masi, President and Chief Executive Officer, led the discussion regarding the roadmap of strategic topics for discussion in 2018. He delivered an overview of the proposed strategic discussion topics to be presented through the remainder of 2018. Mr. Masi stated that updates regarding Harris Health’s correctional health initiative and emergency management procedures will be discussed during today’s meeting and that Affiliated Medical Services (AMS) contract negotiations were addressed during executive session. The June Board meeting will include a presentation regarding the incorporation of Vizient quality analytics into Harris Health’s quality program. The August Board meeting will include a review of the Harris Health Capital Plan and infrastructure design. The September Board meeting will include the presentation of a Riverside complex concept design and a review of the AMS Master Agreement in executive session. The October discussions will include a quad agency behavioral health collaborative concept design, an update regarding intramural/extramural care coordination, and an update regarding the determinants of health care linkages. Finally, a review of the Health Management Associates Correctional Health Report and a final update during executive session regarding the AMS Master Agreement will occur in December. A copy of the 2018 strategic discussion calendar of topics is available in the permanent record.

Dr. Brown introduced Mr. Ray Higgins, Director of Emergency Management; Mr. Christopher Okezie, Vice President of Operations, LBJ; and Mr. Michael Staley, Vice President of Operations, BTH, to deliver a brief overview of Harris Health’s emergency and hurricane preparedness programs. Mr. Staley stated that Harris Health begins its hurricane preparedness measures in May of each year and that the hospital pavilions fared well through Hurricane Harvey last year as a result of the training and preparations that were undertaken before the storm struck the Harris County area.

Mr. Higgins stated that in the event of emergencies, there is a tremendous need for dialysis centers and staff to treat patients who are evacuated to shelters. He announced that the Catastrophic Medical Operation Center (CMOC) will be transferred from the

City of Houston Office of Emergency Management to the Harris County Office of Emergency Management and that an air control officer will be located at CMOC to regulate the utilization of helicopters during emergencies. Harris Health is collaborating with the Texas Medical Center (TMC) to address problems of parking and transporting staff and resources through flooded areas. NRG Stadium will provide secondary parking for medical staff and a staging area to prepare medical equipment and supplies for transport into the TMC with high-water vehicles. The Southeast Texas Regional Advisory Council will allow law enforcement officers who undertake extra assignments at hospitals to remain on duty at those hospitals to maintain a law enforcement presence during weather emergencies. Measures that Harris Health takes to enforce emergency preparedness include mass-casualty exercises, monthly regional radio drills, bed reporting drills, and quarterly Web-based communication drills.

Mr. Staley and Mr. Okezie stated that BTH and LBJ conduct periodic mass-casualty drills to examine the clinical triage of patients and the crowd management of visitors and families. Mr. Okezie also stated that LBJ conducted a system-wide security assessment to train staff to create barriers within hospital units and around the hospital perimeter. He reported that LBJ began a five-phase campaign this month which will last through December 2018 to reinforce the skills needed during mass casualty and active shooter occurrences.

2. **Pillar 2: Our Patients**

Prison Inmate Health Care Discussion Update

Mr. Michael Hill, Senior Vice President, Chief Business Development and Strategy Officer, delivered an update regarding prison inmate health care. He stated that Harris Health selected Health Management Associates (HMA), an independent national research and consulting firm, to examine the operational and financial factors surrounding inmate health services at Harris County. Mr. Hill reported that HMA will begin its examination in July 2018, which will coincide with the opening of the new Harris County Jail intake processing center in June. He explained that the HMA examination is expected to last three (3) months and that following its completion, Harris Health will review the results with the Harris County Sheriff's Office in November 2018. The Board will receive a report of HMA's findings in December 2018 and Commissioners Court will also receive a report in January 2019. Mr. Masi explained that Harris Health must discover how to optimize the management of inmate health care to ensure quality of care for the patients and safety for Harris Health's staff.

B. Harris Health System Legislative Initiatives

1. Update, Discussion and Possible Action Regarding Activities in Austin Relating to Legislative/Regulatory Issues Impacting Harris Health System, the 85th Legislative Session, and the Harris Health System Legislative Platform.

Mr. R. King Hiller, Vice President, Public Policy and Government Relations, led the discussion regarding activities in Austin relating to legislative/regulatory issues impacting Harris Health System. He stated that Executive Commissioner of Texas Health and Human Services Charles Smith will retire on May 31, 2018 and that a new Executive Commissioner has not yet been determined. Mr. Hillier announced that the 86th Legislative Session begins January 8, 2019 and that state appropriations are expected to be constricted due to a structural deficit of \$124 million and an estimated shortfall of

\$2.5 billion in Medicaid funding.

2. Update, Discussion and Possible Action Regarding Pending Federal Legislative and Policy Issues Affecting Harris Health System.

Mr. Hillier led the discussion regarding pending federal legislative and policy issues affecting Harris Health System. He stated that Harris Health is monitoring the Trump administration's proposed \$15 billion spending rescission package, which would decrease funding for the Children's Health Insurance Program by \$7 billion if the package is approved by Congress. Mr. Hillier reported that Congressional and appellate hearings continue regarding proposed modifications to the 340B Drug Discount Program. He stated that the Department of Homeland Security is developing rules to modify the definition of "public charge" in relation to immigrants living in the United States and that the new definition is expected to be published within the next several months. Mr. Hillier mentioned that the Centers for Medicare & Medicaid Services approved a waiver for four (4) states to include work and community engagement as a condition of Medicaid eligibility. He explained that because Texas did not engage in Medicaid expansion under the Affordable Care Act, Texas is not expected to be greatly impacted by the Medicaid work requirement. A copy of the legislative update is available in the permanent record.

C. Compliance Education: Seven Elements of an Effective Compliance Program – Part 1 of 3 [Board Education]

Ms. Clutterbuck announced that the Board education presentation will be postponed until the June 28th Board meeting.

XI. Board Review and Action Items

A. Joint Conference Committee Items

Motion 18.05-51

Moved by Dr. Kimberly Monday, seconded by Ms. Anne Clutterbuck, and passed that the Board approve agenda item XI.A.1. Dr. Arthur Bracey recused from consideration of the credentialing changes.

1. Approval Regarding the Credentialing Changes for Members of the Harris Health System Medical Staff (May 2018).

Dr. David Robinson, Chair, Medical Executive Board, presented the May 2018 credentialing changes for the members of the Harris Health System medical staff. He reported that there were seventeen (17) initial appointments, sixty-six (66) reappointments, seventeen (17) resignations, and thirteen (13) change/add privileges. A copy of the report is available in the permanent record.

Motion 18.05-52

Moved by Ms. Anne Clutterbuck, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item XI.A.2.

2. Approval to Ratify the Institutional Authorization Agreement Between Harris Health System and Quorum Review IRB Concerning Review, Approval, and Continuing Oversight of the Following Human Subject Research Study: Primary Care Opioid Use Disorders (PROUD) Treatment Trial – Phase 2.

Dr. Parikshet Babber, Executive Vice President, Chief Medical Officer, and Dr. Mohammed Zare, Chief of Staff, Ambulatory Care Services (ACS), presented the ratification of the Institutional Authorization Agreement between Harris Health System and Quorum Review IRB. He stated that Harris Health participates the PROUD study, which is funded by the National Institutes of Health and allows primary care physicians to prescribe treatment for opioid use disorders. Dr. Babber explained that this Agreement authorizes Quorum Review, Inc. (Quorum) as the Institutional Review Board (IRB) of record for Harris Health in the PROUD study. Dr. Zare stated that the utilization of an external IRB such as Quorum provides an extra layer of protection for Harris Health and for the patients involved in the study. A copy of the Agreement is available in the permanent record.

Motion 18.05-53

Moved by Dr. Kimberly Monday, seconded by Ms. Anne Clutterbuck, and unanimously passed that the Board approve agenda item XI.A.3., subject to modifying the name of Topic 2 from Physician Wellness to Practitioner Wellness.

3. Acceptance of the 2018 Joint Conference Committee Topics: Clinical Staff Governance and Partnership, Physician Wellness, and Alignment of Harris Health Resources with Changing Health and Healthcare Environment.

Ms. Carolyn Truesdell presented the following 2018 Joint Conference Committee topics for Board approval: 1) Clinical Staff Governance and Partnerships, 2) Physician Wellness, and 3) Alignment of Harris Health Resources with Changing Health and Healthcare Environment. She stated that workgroups were assigned to conduct in-depth examinations of each topic. Dr. Ewan Johnson stated that the Committee recommended that the name of Topic 2, Physician Wellness, be changed to Practitioner Wellness.

B. Budget & Finance Committee Item

Motion 18.05-54

Moved by Dr. Kimberly Monday, seconded by Ms. Anne Clutterbuck, and unanimously passed that the Board approve agenda item XI.B.1.

1. Acceptance of the Harris Health System April 2018 Financial Report Subject to Audit.

Mr. Michael Norby, Executive Vice President, Chief Financial Officer, presented the Harris Health System April 2018 financial report. He reported that while clinic visits were 4% less than budget and inpatient days were 3.3% less than budget during April

2018, adjusted patient days were on target for the month. Emergency room visits were 10% greater than budget for the month. Mr. Norby announced that Harris Health will present an in-depth report regarding ACS volumes during the June Committee meetings. He stated that monthly revenue totaled \$134.9M, which was \$9.1M favorable to budget, and that the favorable variance was primarily due to Harris Health's receipt of tobacco settlement funds and contributions from the Harris County Hospital District Foundation. Mr. Norby further stated that total expenses were on target for the month. A copy of the report is available in the permanent record.

C. Planning & Operations Oversight Committee Items

Motion 18.05-55

Moved by Dr. Arthur Bracey, seconded by Ms. Anne Clutterbuck, and unanimously passed that the Board approve agenda item XI.C.1.

1. Approval of a Grant Agreement Between Harris Health System and the Department of Public Safety / Texas Division of Emergency Management for a FEMA Grant.

Mr. Norby presented the grant Agreement between Harris Health System and the Department of Public Safety / Texas Division of Emergency Management for a FEMA grant. He explained that this grant is a formal request by Harris Health to the Federal Emergency Management Administration for reimbursement for costs incurred during Hurricane Harvey. A copy of the Agreement is available in the permanent record.

Motion 18.05-56

Moved by Dr. Ewan Johnson, seconded by Dr. Arthur Bracey, and unanimously passed that the Board approve agenda item XI.C.2., subject to a six-month review of the Hospital Services and Transfer Agreement by the Board of Trustees.

2. Approval of a Hospital Services and Transfer Agreement Between Harris County Hospital District d/b/a Harris Health System and Signature Healthcare Services d/b/a Houston Behavioral Healthcare Hospital.

Dr. Ericka Brown, Senior Executive Vice President, Chief Operating Officer, presented a Hospital Services and Transfer Agreement between Harris County Hospital District d/b/a Harris Health System and Signature Healthcare Services d/b/a Houston Behavioral Healthcare Hospital. She stated that Harris Health seeks to mitigate its emergency room (ER) compression problem by entering into a contract to allow behavioral health inpatients for which Harris Health lacks the capacity to treat to be transferred to an external facility. Dr. Brown explained that this Agreement with Signature Healthcare Services d/b/a Houston Behavioral Healthcare Hospital will allow psychiatric patients to gain access to the care that they need and that it will ease some of the burden on the ERs at BTH and LBJ. She stated that the transferred patients will be treated by Houston Behavioral Healthcare physicians and that every three (3) days Harris Health's case management team will review the necessity for continued inpatient treatment. Dr. Brown explained that this is a five-year renewable contract during which both parties will review whether they are satisfied with the terms and services of the

Agreement on an annual basis. Ms. Mercedes Leal, Attorney, Harris County Attorney's Office, stated that after the initial one-year term, Harris Health may terminate the contract without cause with ninety (90) days' prior notice. Discussion ensued. Dr. Monday requested that the Board receive quarterly updates regarding this program. Dr. Ewan Johnson recommended that the Board conduct a six-month review of the program's costs and patient care metrics. A copy of the Agreement is available in the permanent record.

XII. Adjournment

Moved by Mr. Art Morales, seconded by Dr. Ewan Johnson, and unanimously accepted to adjourn the meeting.

There being no further business, the meeting adjourned at 12:25 p.m.

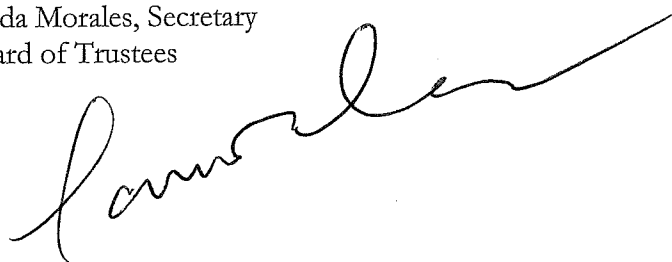
I certify that the foregoing are the Minutes of the meeting of the Board of Trustees of the Harris County Hospital District d/b/a Harris Health System held at the Administration Building in Houston, Texas on May 24, 2018.

Respectfully submitted,



Anne Clutterbuck, Chair
Board of Trustees

Linda Morales, Secretary
Board of Trustees



Recorded by Kenya Shields