

# HARRIS HEALTH SYSTEM

**HARRIS HEALTH SYSTEM**  
**MINUTES OF THE SPECIAL CALL BOARD OF TRUSTEES MEETING**  
**Thursday, January 9, 2020**  
**Board Room – Administration Building**

**Members Present:**

Ms. Anne Clutterbuck, Chair  
Dr. Kimberly Monday, Vice Chair  
Ms. Linda Morales, Secretary  
Dr. Arthur Bracey  
Mr. Lawrence Finder  
Dr. Ewan Johnson  
Ms. Elena Marks  
Mr. Art Morales  
Ms. Alicia Reyes

**Members Absent:**

**Others Present:**

Mr. George Masi, President & Chief Executive Officer  
Mr. Michael Hill, Senior Executive Vice President & Chief Operating Officer  
Mr. Michael Norby, Executive Vice President & Chief Financial Officer  
Dr. Ann Barnes, Executive Vice President & Chief Medical Officer  
Ms.Carolynn Jones, Executive Vice President & Chief Compliance & Risk Officer  
Dr. Nathan Deal, Executive Vice President & Administrator, Ben Taub Hospital  
Ms. Patricia Darnauer, Executive Vice President & Administrator, Lyndon B. Johnson Hospital  
Dr. Glorimar Medina-Rivera, Executive Vice President & Administrator, Ambulatory Care Services  
Mr. Omar Reid, Senior Vice President, Human Resources  
Ms. Karen Tseng, Senior Vice President, Population Health Transformation  
Ms. Victoria Nikitin, Senior Vice President, Finance  
Mr. David Webb, Interim Senior Vice President & Chief Information Officer  
Dr. Yvonne Chu, General Director, Affiliated Medical Services  
Dr. Joseph Garcia-Prats, Chair, Medical Executive Board  
Dr. Kenneth Mattox, Chief of Staff, Ben Taub Hospital  
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital  
Dr. Mohammad Zare, Chief of Staff, Ambulatory Care Services  
Dr. Michael Nnadi, Vice President & Chief Pharmacy Officer  
Ms. Desolyn Foy, Vice President, Advanced Analytics & Continuous Control Monitoring  
Mr. Christopher Okezie, Vice President, System Operations  
Mr. Jeffrey Vinson, Vice President & Chief Information Security Officer  
Mr. Robert Hillier, Vice President, Public Policy and Government Relations  
Dr. Jennifer Small, Vice President & Associate Administrator, Ambulatory Care Services  
Ms. Catherine Mitchell, Interim Chief Executive Officer, Community Health Choice, Inc.  
Mr. David Attard, Associate Administrator, Healthcare System Engineering  
Ms. Amanda Calloway, Associate Administrator, Mission Advancement  
Ms. Sara Thomas, Attorney, Harris County Attorney's Office  
Mr. Paul Shanklin, Commissioner Jack Cagle's Office  
Ms. Peggy Boice, Harris County Judge Lina Hidalgo's Office  
Ms. Carole Lamont, Commissioner Steve Radack's Office  
Ms. Amber Weed, Commissioner Ellis's Office  
Administrative Staff  
Guests  
(Sign-in Sheets attached to permanent record)

**I. Call to Order and Record of Attendance**

Ms. Anne Clutterbuck, Chair, called the meeting to order at 8:30 a.m., and noted that a quorum was present. The attendance was recorded.

**II. Approval of the Minutes of the Previous Meeting**

**Motion 20.01-01**

Moved by Dr. Kimberly Monday, seconded by Ms. Linda Morales, and unanimously passed that the Board approve the minutes of the November 18, 2019 and December 12, 2019 Special Called Board of Trustees meetings.

**III. Special Recognition**

There were no announcements or special recognitions.

**IV. Public Comments / Hear From Citizens**

There were no public speakers present.

**Motion 20.01-02**

Moved by Dr. Kimberly Monday, seconded by Ms. Alicia Reyes, and unanimously passed that the Board accept agenda item V.

**V. Approval of the Harris Health System FY2021 Operating and Capital Budget**

Mr. Michael Norby, Executive Vice President & Chief Financial Officer, stated that there were minor edits to the budget projections for year 2021. He reported an increase in net patient service revenue of approximately \$4M to \$5M. He also reported a market adjustment of \$4M for nursing salary and wages. Mr. Norby noted that the capital budget summary was updated to recognize the issuance of certificate of obligations of \$36M for the implementation of EPIC at the Harris Center and Harris County Jail facilities. He reported an additional \$10M for Ben Taub Hospital (BTH) emergency room renovations and \$10M for Harris County Hospital District Foundation for a total capital budget of \$121.8M. Mr. Norby stated that Harris Health is still on target to achieve a 1% operating margin for next year. He announced that the public hearing for the FY2021 operating and capital budget will be held on January 23, 2020 and a presentation at Commissioners Court is scheduled for January 28, 2020.

**Motion 20.01-03**

Moved by Dr. Ewan Johnson, seconded by Dr. Arthur Bracey, and unanimously passed that the Board accept agenda item VI.

**VI. Approval to Appoint Ms. Tracey Burdine as Director of Harris Health System's Health Care for the Homeless Program as Required by the Health Resources and Services Administration in Accordance with 42 CFR §51c.304(d)(3)(i).**

Dr. Jennifer Small, Vice President & Associate Administrator, Ambulatory Care Services, presented Ms. Tracey Burdine to the Board of Trustees.

## VII. Executive Session

At 8:45 a.m., Ms. Clutterbuck stated that the Board would enter into Executive Session under Texas Health & Safety Code §161.032.

## III. Reconvene

At 12:35 a.m., Ms. Clutterbuck reconvened the meeting and stated that no action was taken in Executive Session.

- A. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements Including an Update on the Implementation of the Plan of Correction, and a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Regarding This Matter Upon Return to Open Session.

No action was taken.

## IV. Adjournment

Moved by Dr. Ewan Johnson, seconded by Dr. Kimberly Monday, and unanimously accepted to adjourn the meeting.

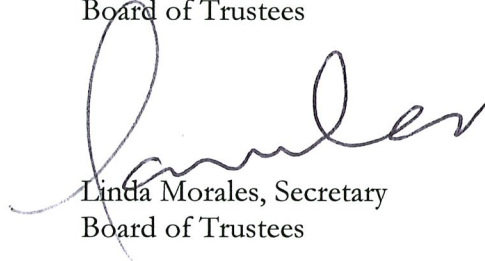
There being no further business, the meeting adjourned at 12:36 p.m.

I certify that the foregoing are the Minutes of the Special Call meeting of the Board of Trustees of the Harris County Hospital District d/b/a Harris Health System held at the Administration Building in Houston, Texas on January 9, 2020.

Respectfully submitted,



Anne Clutterbuck, Chair  
Board of Trustees



Linda Morales, Secretary  
Board of Trustees