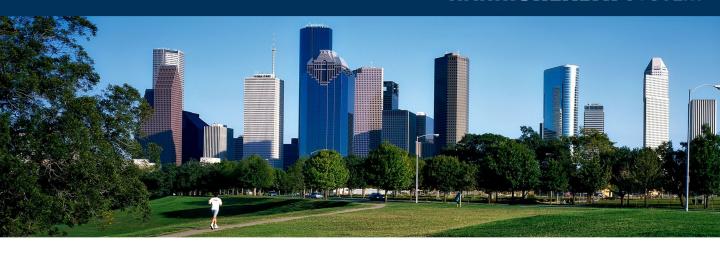
HARRISHEALTH SYSTEM



Financial Statements

As of the Month Ended February 29, 2024 Subject to Audit

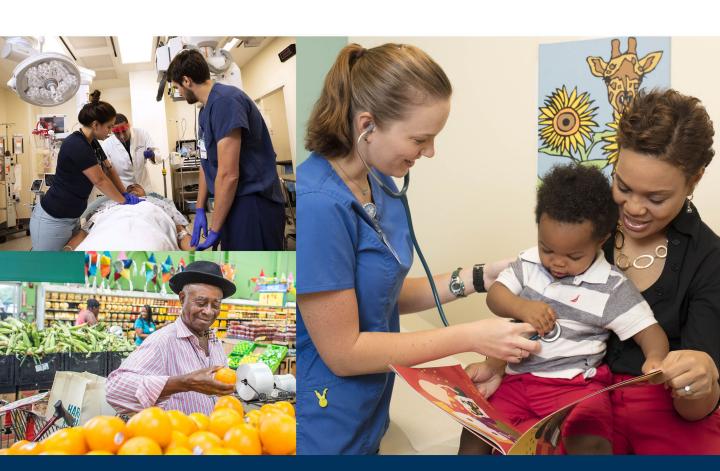


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Financial Highlights Review



As of February 29, 2024

Operating income for February was \$9.7 million compared to a budgeted income of \$14.8 million.

Total net revenue for February of \$205.0 million was \$12.8 million or 5.9% less than budget. The unfavorable variance was driven primarily by a \$15.5 million decrease in Medicaid Supplemental programs due to timing.

In February, total expenses of \$195.3 million were \$7.7 million or 3.8% less than budget. Total labor costs were \$1.6 million less than budget, total supplies were \$1.9 million less than planned, and total services had a favorable variance of \$6.0 million.

Also in February, total patient days and average daily census increased 7.5% compared to budget. Inpatient case mix index, a measure of patient acuity, was 1.7% lower than planned with length of stay 3.2% more than budget. Emergency room visits were 19.6% higher than planned for the month. Total clinic visits, including telehealth, were 2.4% higher compared to budget. Births were up 16.4% for the month.

Total cash receipts for February were \$693.6 million. The System has \$1,906.8 million in unrestricted cash, cash equivalents and investments, representing 307.4 days cash on hand. Harris Health System has \$172.0 million in net accounts receivable, representing 84.8 days of outstanding patient accounts receivable at February 29, 2024. The February balance sheet reflects a combined net receivable position of \$44.3 million under the various Medicaid Supplemental programs. The current portion of ad valorem taxes receivable is \$51.2 million, which is offset by ad valorem tax collections as received. Deferred ad valorem tax revenue is \$530.3 million, and is released as ad valorem tax revenue is recognized. As of February 29, 2024, \$852.6 million ad valorem tax collections were received and \$378.8 million in current ad valorem tax revenue was recognized.

Income Statement

HARRISHEALTH SYSTEM

As of February 29, 2024 and February 28, 2023 (in \$ Millions)

	MONTH-TO-MONTH					YEAR-TO-DATE							
	CU	RRENT	CU	IRRENT	PERCENT		CURRENT	С	URRENT	PERCENT		PRIOR	PERCENT
		'EAR	Bl	UDGET	VARIANCE	_	YEAR	E	BUDGET	VARIANCE		YEAR	VARIANCE
<u>REVENUE</u>													
Net Patient Revenue	\$	55.8	\$	59.5	-6.1%		\$ 308.1	\$	291.8	5.6%	\$	299.8	2.8%
Medicaid Supplemental Programs		52.5		68.0	-22.8%		276.0		340.2	-18.9%		283.5	-2.6%
Other Operating Revenue		12.1		10.0	21.8%	_	55.6		51.1	8.7%		50.8	9.3%
Total Operating Revenue	\$	120.5	\$	137.5	-12.3%	_	\$ 639.7	\$	683.1	-6.3%	\$	634.1	0.9%
Net Ad Valorem Taxes		77.4		74.7	3.6%		378.2		373.6	1.2%		347.7	8.8%
Net Tobacco Settlement Revenue		-		-	0.0%		-		-	0.0%		-	0.0%
Capital Gifts & Grants		-		-	0.0%		-		-	0.0%		9.5	-100.0%
Interest Income & Other		7.0		5.5	26.7%	_	27.1		27.7	-2.1%		24.7	9.8%
Total Nonoperating Revenue	\$	84.5	\$	80.3	5.2%	_	\$ 405.4	\$	401.3	1.0%	\$	382.0	6.1%
Total Net Revenue	\$	205.0	\$	217.7	-5.9%	_	\$ 1,045.1	\$	1,084.4	-3.6%	\$	1,016.0	2.9%
EXPENSE													
Salaries and Wages	\$	77.8	\$	77.8	-0.1%		\$ 390.8	\$	397.6	1.7%	\$	354.6	-10.2%
Employee Benefits		27.8		29.5	5.6%	_	138.1		147.4	6.3%		116.1	-18.9%
Total Labor Cost	\$	105.6	\$	107.2	1.5%	_	\$ 528.8	\$	545.0	3.0%	\$	470.8	-12.3%
Supply Expenses		23.5		25.4	7.7%		121.0		130.9	7.5%		121.3	0.2%
Physician Services		34.7		37.3	6.7%		173.6		186.3	6.8%		172.2	-0.8%
Purchased Services		23.3		26.8	13.1%		110.2		134.1	17.8%		102.0	-8.0%
Depreciation & Interest		8.1		6.2	-30.2%	_	42.6		37.2	-14.4%		35.9	-18.7%
Total Operating Expense	\$	195.3	\$	202.9	3.8%		\$ 976.2	\$	1,033.4	5.5%	\$	902.2	-8.2%
Operating Income (Loss)	\$	9.7	\$	14.8		_	\$ 68.9	\$	51.0		\$	113.8	
Total Margin %		4.7%		6.8%			6.6%		4.7%			11.2%	

Balance Sheet

HARRISHEALTH SYSTEM

February 29, 2024 and February 28, 2023 (in \$ Millions)

	CURRENT		PRIOR	
CURRENT ACCETS	YEAR	_	YEAR	
CURRENT ASSETS Cash, Cash Equivalents and Short Term Investments	\$ 1,906.8	\$	1,546.0	
Net Patient Accounts Receivable	φ 1,900.8 172.0	Ф	1,546.0	
	51.2		140.5	
Net Ad Valorem Taxes, Current Portion Other Current Assets			270.0	
Total Current Assets	155.9	•	370.8	
Total Current Assets	\$ 2,285.9	\$	2,065.3	
CAPITAL ASSETS				
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 553.5	\$	417.2	
Construction in Progress	144.1		186.0	
Right of Use Assets	41.0		43.7	
Total Capital Assets	\$ 738.5	\$	646.8	
ASSETS LIMITED AS TO USE & RESTRICTED ASSETS				
Debt Service & Capital Asset Funds	\$ 41.6	\$	39.8	
LPPF Restricted Cash	26.2		10.0	
Capital Gift Proceeds	55.8		46.1	
Other - Restricted	1.0		0.9	
Total Assets Limited As to Use & Restricted Assets	\$ 124.6	\$	96.8	
Other Assets	45.4		35.2	
Deferred Outflows of Resources	234.8		188.5	
Total Assets & Deferred Outflows of Resources	\$ 3,429.2	\$	3,032.7	
CURRENT LIABILITIES				
Accounts Payable and Accrued Liabilities	\$ 215.9	\$	642.4	
Employee Compensation & Related Liabilities	154.3		140.3	
Deferred Revenue - Ad Valorem	530.3		-	
Estimated Third-Party Payor Settlements	22.5		14.4	
Current Portion Long-Term Debt and Capital Leases	37.3		20.7	
Total Current Liabilities	\$ 960.3	\$	817.7	
Long-Term Debt	283.4		317.0	
Net Pension & Post Employment Benefits Liability	781.0		596.2	
Other Long-Term Liabilities	6.9		7.9	
Deferred Inflows of Resources	115.3		218.7	
Total Liabilities	\$ 2,146.9	\$	1,957.4	
Total Net Assets	\$ 1,282.3	\$	1,075.3	
Total Liabilities & Net Assets	\$ 3,429.2	\$	3,032.7	

Cash Flow Summary

HARRISHEALTH SYSTEM

As of February 29, 2024 and February 28, 2023 (in \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DA			ATE	
	CL	CURRENT		PRIOR		CURRENT		PRIOR
		YEAR	•	YEAR		YEAR		YEAR
<u>CASH RECEIPTS</u>								
Collections on Patient Accounts	\$	66.0	\$	65.5	\$	347.1	\$	278.2
Medicaid Supplemental Programs		244.9		94.0		627.7		497.8
Net Ad Valorem Taxes		366.3		354.8		847.4		787.9
Tobacco Settlement		-		-		-		-
Other Revenue		16.3		10.9		90.3		95.9
Total Cash Receipts	\$	693.6	\$	525.2	\$	1,912.6	\$	1,659.7
CASH DISBURSEMENTS								
Salaries, Wages and Benefits	\$	110.8	\$	109.3	\$	533.7	\$	537.4
Supplies		25.4		26.3		127.7		122.4
Physician Services		33.3		36.0		166.0		164.3
Purchased Services		20.4		19.7		107.7		90.5
Capital Expenditures		11.6		6.8		65.4		51.1
Debt and Interest Payments		4.6		17.4		5.7		18.7
Other Uses		7.3		(26.3)		12.2		(47.8)
Total Cash Disbursements	\$	213.4	\$	189.3	\$	1,018.4	\$	936.5
Net Change	\$	480.1	\$	336.0	\$	894.2	\$	723.2
					•			
Unrestricted Cash, Cash Equivalents and Investments - Beginning of year					\$	1,012.6		
Net Change					_	894.2	-	
Unrestricted Cash, Cash Equivalents and Investments - End of period					\$	1,906.8	=	

Performance Ratios



As of February 29, 2024 and February 28, 2023 (in \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DATE						
	CI	URRENT	CI	URRENT	CI	JRRENT	С	URRENT		PRIOR
		YEAR	В	BUDGET		YEAR	Е	BUDGET		YEAR
OPERATING HEALTH INDICATORS										
Operating Margin %		4.7%		6.8%		6.6%		4.7%		11.2%
Run Rate per Day (In\$ Millions)	\$	6.5	\$	6.8	\$	6.2	\$	6.6	\$	5.8
Salary, Wages & Benefit per APD	\$	2,417	\$	2,569	\$	2,429	\$	2,611	\$	2,293
Supply Cost per APD	\$	538	\$	609	\$	556	\$	627	\$	591
Physician Services per APD	\$	795	\$	892	\$	798	\$	892	\$	839
Total Expense per APD	\$	4,468	\$	4,862	\$	4,485	\$	4,951	\$	4,393
Overtime as a % of Total Salaries		3.2%		2.8%		3.3%		2.9%		3.7%
Contract as a % of Total Salaries		4.2%		4.2%		4.6%		4.4%		5.3%
Full-time Equivalent Employees		10,345		10,344		10,327		10,159		9,835
FINANCIAL HEALTH INDICATORS										
Quick Ratio						2.4				2.5
Unrestricted Cash (In \$ Millions)					\$	1,906.8	\$	1,511.6	\$	1,546.0
Days Cash on Hand						307.4		228.1		266.2
Days Revenue in Accounts Receivable						84.8		87.8		74.8
Days in Accounts Payable						50.1				49.5
Capital Expenditures/Depreciation & Amortization						184.0%				165.2%
Average Age of Plant(years)						10.3				11.3

Harris Health System Key Indicators



Statistical Highlights

HARRISHEALTH SYSTEM

As of February 29, 2024 and February 28, 2023

	MONTH-TO-MONTH				YEAR-TO-DATE					
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	_	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE	
Adjusted Patient Days	43,698	37,279	17.2%		217,672	206,950	5.2%	205,803	5.8%	
Outpatient % of Adjusted Volume	64.1%	60.5%	6.0%		61.8%	60.7%	1.9%	60.3%	2.5%	
Primary Care Clinic Visits	47,520	47,053	1.0%		218,576	224,219	-2.5%	218,024	0.3%	
Specialty Clinic Visits	21,750	19,838	9.6%		99,951	99,236	0.7%	99,434	0.5%	
Telehealth Clinic Visits	10,240	10,753	-4.8%		48,052	54,659	-12.1%	53,913	-10.9%	
Total Clinic Visits	79,510	77,644	2.4%	_	366,579	378,114	-3.1%	371,371	-1.3%	
Emergency Room Visits - Outpatient	11,939	10,040	18.9%		57,137	53,606	6.6%	53,968	5.9%	
Emergency Room Visits - Admitted	1,915	1,540	24.4%		9,095	8,074	12.6%	8,962	1.5%	
Total Emergency Room Visits	13,854	11,580	19.6%	_	66,232	61,680	7.4%	62,930	5.2%	
Surgery Cases - Outpatient	948	861	10.1%		4,659	4,168	11.8%	4,475	4.1%	
Surgery Cases - Inpatient	799	833	-4.1%		4,033	4,242	-4.9%	4,003	0.7%	
Total Surgery Cases	1,747	1,694	3.1%		8,692	8,410	3.4%	8,478	2.5%	
Total Outpatient Visits	126,827	125,275	1.2%		597,828	615,234	-2.8%	607,160	-1.5%	
Inpatient Cases (Discharges)	2,442	2,368	3.1%		13,027	12,974	0.4%	13,246	-1.7%	
Outpatient Observation Cases	889	924	-3.8%	_	4,651	4,504	3.3%	3,987	16.7%	
Total Cases Occupying Patient Beds	3,331	3,292	1.2%	_	17,678	17,478	1.1%	17,233	2.6%	
Births	418	359	16.4%		2,186	2,279	-4.1%	2,346	-6.8%	
Inpatient Days	15,691	14,739	6.5%		83,059	81,326	2.1%	81,685	1.7%	
Outpatient Observation Days	3,123	2,755	13.3%	_	15,845	12,538	26.4%	12,781	24.0%	
Total Patient Days	18,814	17,494	7.5%	_	98,904	93,864	5.4%	94,466	4.7%	
Average Daily Census	648.7	603.2	7.5%		650.7	617.5	5.4%	625.6	4.0%	
Average Operating Beds	696	702	-0.9%		696	702	-0.9%	681	2.2%	
Bed Occupancy %	93.2%	85.9%	8.5%		93.5%	88.0%	6.3%	91.9%	1.8%	
Inpatient Average Length of Stay	6.43	6.22	3.2%		6.38	6.27	1.7%	6.17	3.4%	
Inpatient Case Mix Index (CMI)	1.665	1.694	-1.7%		1.679	1.694	-0.9%	1.689	-0.6%	
Payor Mix (% of Charges)										
Charity & Self Pay	42.5%	44.3%	-4.0%		44.3%	44.3%	0.1%	45.7%	-3.1%	
Medicaid & Medicaid Managed	18.7%	22.7%	-17.3%		19.7%	22.7%	-13.2%	23.2%	-15.0%	
Medicare & Medicare Managed	12.0%	11.4%	5.4%		11.9%	11.4%	4.1%	11.2%	6.1%	
Commercial & Other	26.8%	21.7%	23.4%		24.2%	21.7%	11.4%	19.9%	21.2%	
Total Unduplicated Patients - Rolling 12					247,576			248,116	-0.2%	
Total New Patient - Rolling 12					89,311			86,846	2.8%	

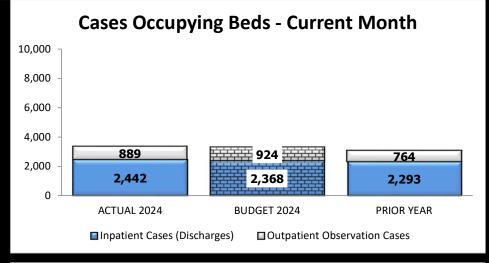
Statistical Highlights February FY 2024

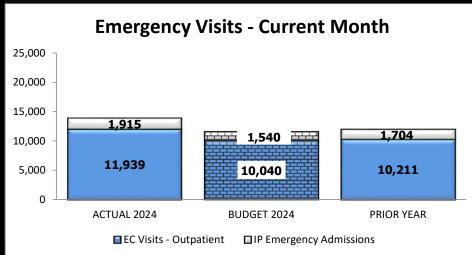
Cases Occupying Beds - CM									
Actual	Budget	Prior Year							
3,331	3,292	3,057							

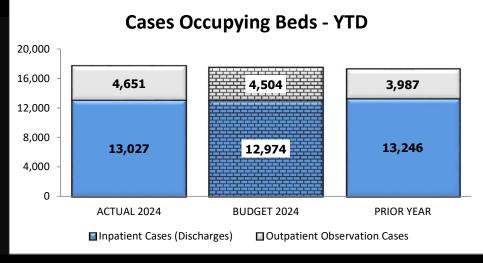
Cases Occupying Beds - YTD										
Actual	Budget	Prior Year								
17,678	17,478	17,233								

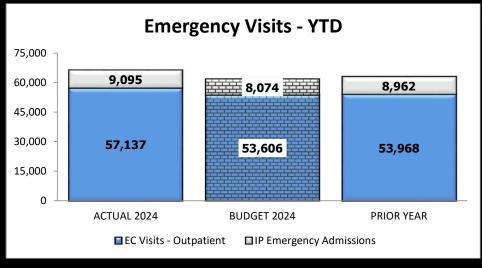
Emergency Visits - CM									
Actual	Budget	Prior Year							
13,854	11,580	11,915							

Emergency Visits - YTD									
Actual	Budget	Prior Year							
66,232	61,680	62,930							



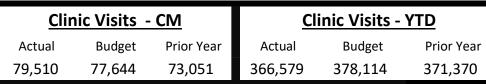


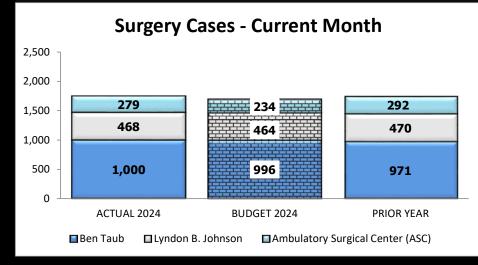


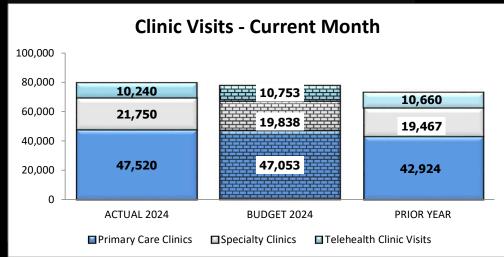


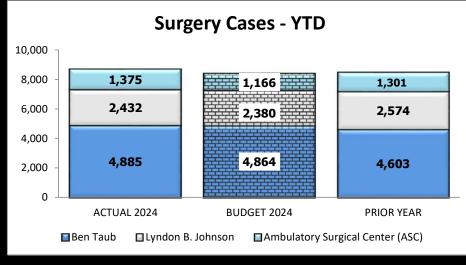
Statistical Highlights February FY 2024

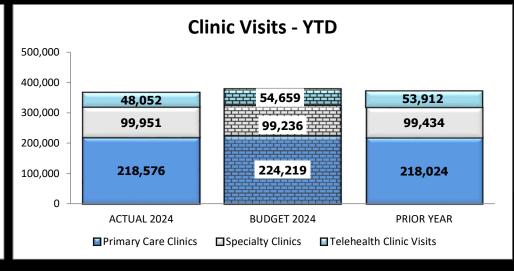
Surg	ery Cases	<u>- СМ</u>	<u>Surg</u>	ery Cases	- YTD
Actual	Budget	Prior Year	Actual	Budget	Prior Year
1,747	1,694	1,733	8,692	8,410	8,478





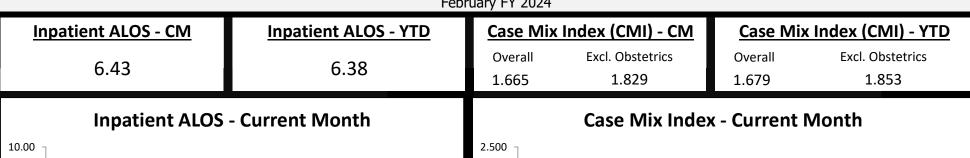


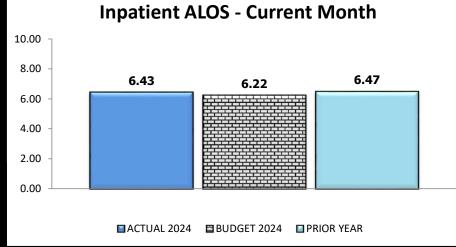


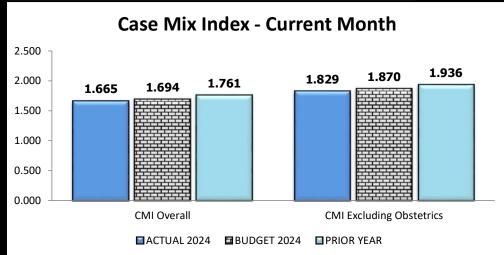


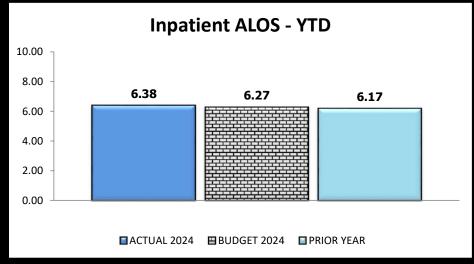
Harris Health System Statistical Highlights February FY 2024 **Adjusted Patient Days - CM Adjusted Patient Days - YTD Average Daily Census - CM Average Daily Census - YTD** 648.7 650.7 43,698 217,672 **Adjusted Patient Days - Current Month Average Daily Census - Current Month** 100,000 1,000 80,000 800 648.7 622.6 603.2 60,000 600 43,698 38,831 37,279 40,000 400 20,000 200 0 0 ■ ACTUAL 2024 **■** BUDGET 2024 PRIOR YEAR ACTUAL 2024 **■**BUDGET 2024 ■ PRIOR YEAR **Adjusted Patient Days - YTD Average Daily Census - YTD** 250,000 1,000 217,672 206,950 205,803 200,000 800 650.7 625.6 617.5 150,000 600 400 100,000 50,000 200 ■ ACTUAL 2024 **⊞**BUDGET 2024 PRIOR YEAR PRIOR YEAR ■ACTUAL 2024 **■** BUDGET 2024

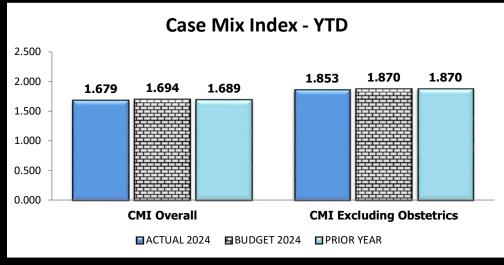
Statistical Highlights February FY 2024











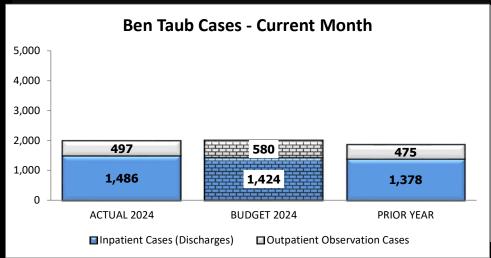
Statistical Highlights - Cases Occupying Beds February FY 2024

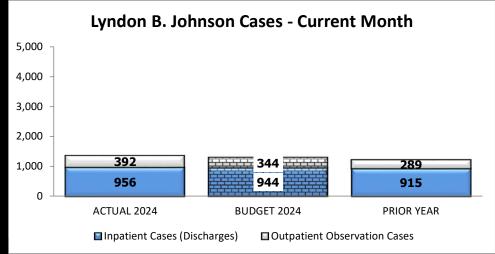
BT Cases Occupying Beds - CM									
Actual	Budget	Prior Year							
1.983	2.004	1.853							

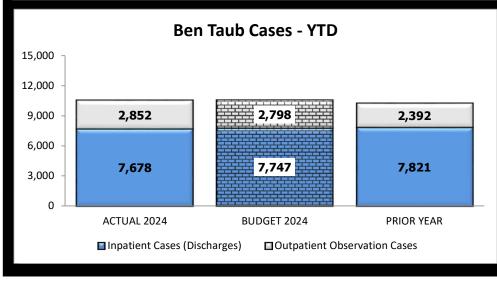
BI Cases Occupying Beds - YID			
Actual	Budget	Prior Year	
10,530	10,545	10,213	

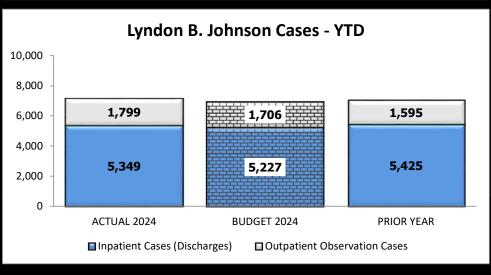
LBJ Cases Occupying Beds - CM			
Actual	Budget	Prior Year	
1,348	1,288	1,204	

LBJ Cases	Occupying	Beds - YTD
Actual	Budget	Prior Year
7,148	6,933	7,020









Harris Health System
Statistical Highlights - Surgery Cases
February FY 2024

					rebrua	ry FY 2024					
BT S	BT Surgery Cases - CM BT Surgery Cases - YTD		LBJ Surgery Cases - CM		LBJ Surgery Cases - YTD						
Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year
1,000	996	971	4,885	4,864	4,603	747	698	762	3,807	3,546	3,875
Ben Taub OR Cases - Current Month 2,500 2,000 1,500 1,000 ACTUAL 2024 BUDGET 2024 PRIOR YEAR				2,500 2,000 - 1,500 - 1,000 - 500	468 468 Lyndon B	. Johnson	279 Ambulat	ででまれ Mont 全 234 量 cory Surgical Ce	292		
Ben Taub OR Cases - YTD				Lyndo	on B. Johnso	on OR Case	s - YTD				
5,000 4,000 3,000 2,000 1,000	4,885		4,864	4,6	603	5,000 4,000 3,000 2,000 1,000	2,432 2,3	2,574	1,375	1,166	1,301
0	ACTUAL 2024	BU	DGET 2024	PRIOR	YEAR	<u> </u>	Lyndon B	. Johnson	Ambula	tory Surgical Ce	nter (ASC)

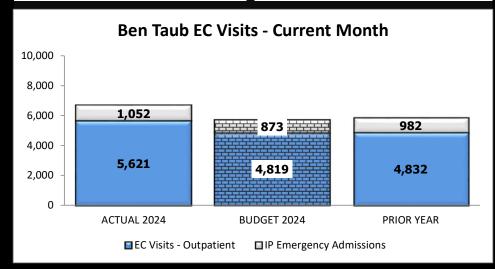
Statistical Highlights - Emergency Room Visits
February FY 2024

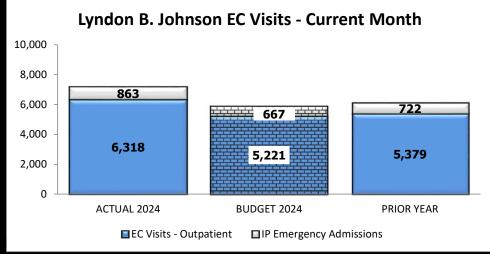
BT Emergency Visits - CM			
Actual	Budget	Prior Year	
6,673	5,692	5,814	

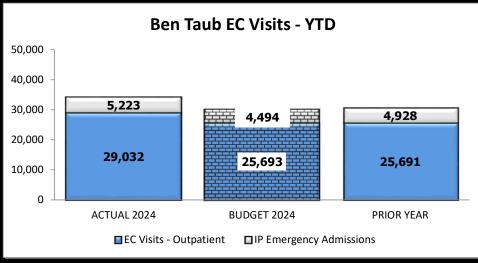
BT Emergency Visits - YTD			
Actual	Budget	Prior Year	
34,255	30,187	30,619	

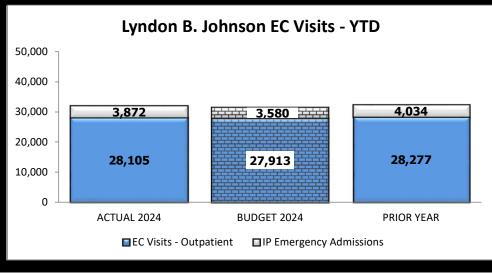
LBJ Emergency Visits - CM			
Actual	Budget	Prior Year	
7,181	5,888	6,101	

LBJ Emergency Visits - YTD				
Actual	Budget	Prior Year		
31,977	31,493	32,311		

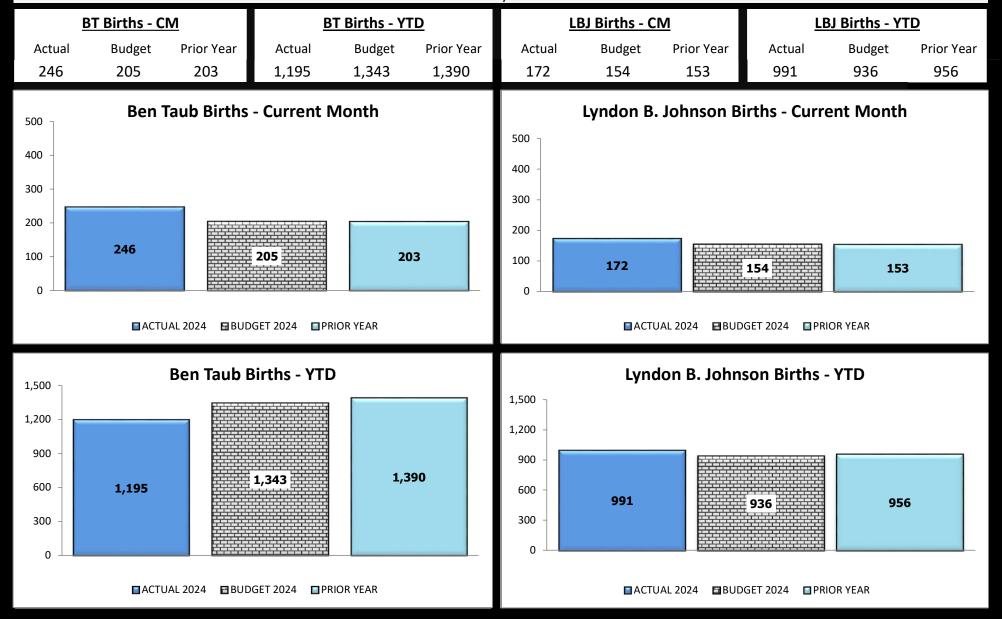




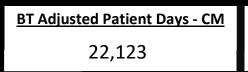




Statistical Highlights - Births
February FY 2024



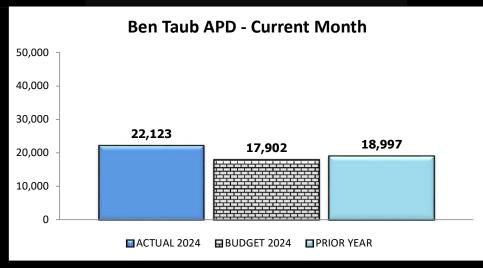
Statistical Highlights - Adjusted Patient Days
February FY 2024

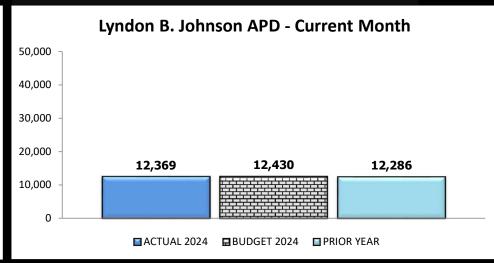


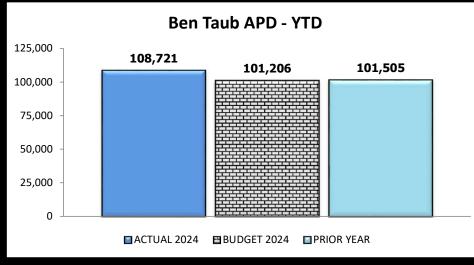
BT Adjusted Patient Days - YTD 108,721

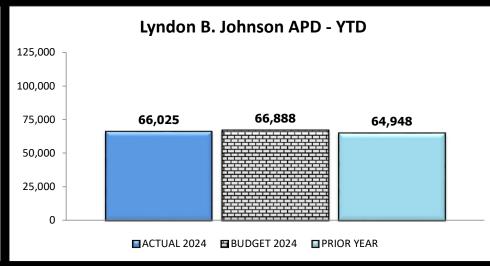
LBJ Adjusted Patient Days - CM 12,369

LBJ Adjusted Patient Days - YTD 66,025











Statistical Highlights - Average Daily Census (ADC)
February FY 2024

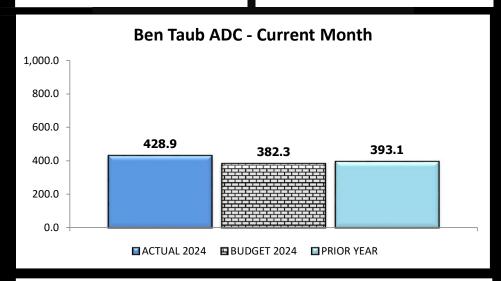


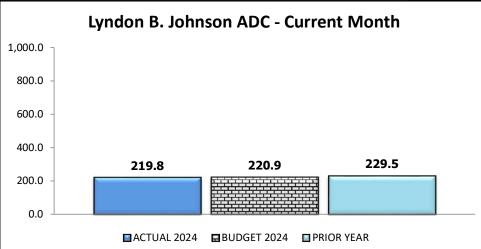
BT Average Daily Census - YTD

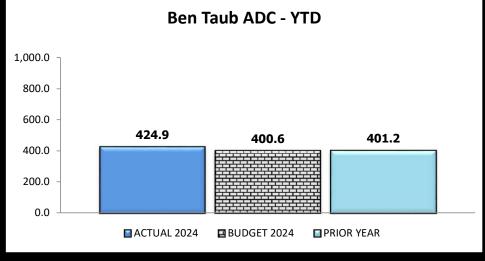
424.9

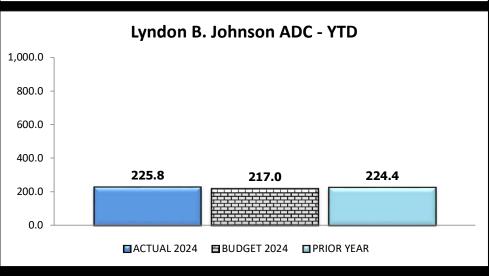
LBJ Average Daily Census - CM 219.8

LBJ Average Daily Census - YTD 225.8

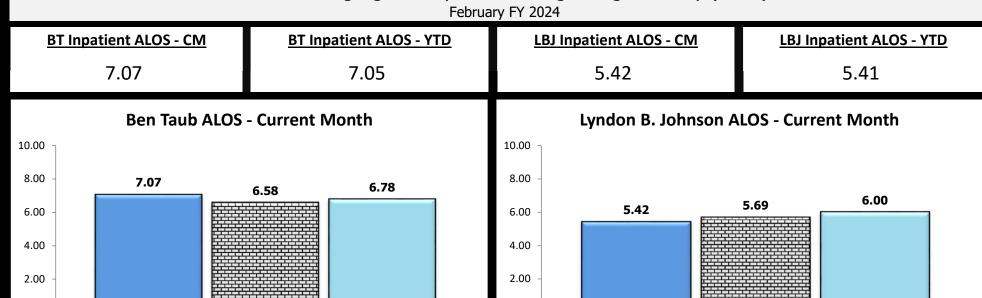




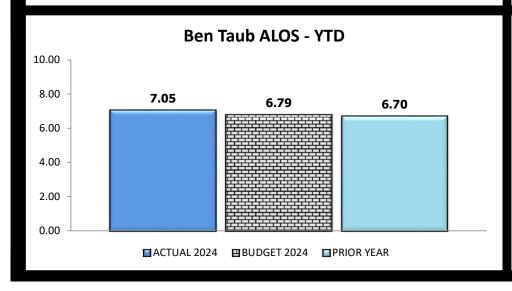




Statistical Highlights - Inpatient Average Length of Stay (ALOS)
February FY 2024



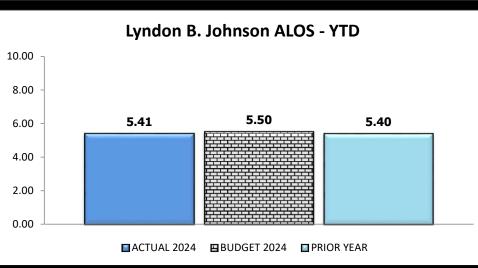
0.00



■BUDGET 2024 ■PRIOR YEAR

■ACTUAL 2024

0.00



ACTUAL 2024

■ BUDGET 2024 ■ PRIOR YEAR

Statistical Highlights - Case Mix Index (CMI)
February FY 2024

BT Case Mix Index (CMI) - CM		
Overall	Excl. Obstetrics	
1.759	1.934	

BT Case Mix Index (CMI) - YTD

Overall Excl. Obstetrics

1.790 1.974

Discrete LBJ Case Mix Index (CMI) - CM

Overall Excl. Obstetrics

1.518 1.664

Overall Excl. Obstetrics
1.520 1.675

