

Thursday, January 27, 2022

8:00 A.M.

BOARD ROOM

4800 Fournace Place, Bellaire, TX 77401

The meeting may be viewed online: <http://harrishealthtx.swagit.com/live>.

***Notice: Some Board Members may participate by videoconference**

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

AGENDA

- | | |
|---|---------------------------------|
| I. Call to Order and Record of Attendance | Dr. Arthur Bracey 2 min |
| II. Approval of the Minutes of Previous Meeting | Dr. Arthur Bracey 2 min |
| <ul style="list-style-type: none"> • Board Meeting – December 2, 2021 • Special Called Board and Budget Workshop Meeting – December 9, 2021 • Special Called Board Meeting – January 6, 2022 | |
| III. Announcements / Special Presentations | Dr. Arthur Bracey 12 min |
| A. CEO Report Including Updates on COVID-19, Special Announcements and Employee Recognition
[Strategic Pillar 2: People] | <i>(10 min)</i> |
| B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements | <i>(2 min)</i> |
| IV. Public Comment | Dr. Arthur Bracey 5 min |
| V. Executive Session | Dr. Arthur Bracey 10 min |
| A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff
– Dr. Steven Brass and Dr. Yashwant Chathampally
[Strategic Pillar 1: Quality and Patient Safety] | |
| VI. Reconvene to Open Meeting | Dr. Arthur Bracey 2 min |

A. General Action Item(s) Related to Quality

[Strategic Pillar 1: Quality and Patient Safety]

1. Consideration of Acceptance of the Medical Executive Board Report to Include Notice of Appointments and Selection of New Service Chiefs (2 min)
– **Dr. John Foringer**
2. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff – **Dr. John Foringer** (2 min)

VII. Consent Agenda Items

Dr. Arthur Bracey 5 min

A. Consent Grant Agreement

1. Consideration of Approval of Grant Agreement (Item C1) – **Dr. Ann Barnes**
(See Attached Grant Agreement Summary: January 27, 2022)
[Strategic Pillar 4: Population Health Management]

B. New Consent Items for Approval

1. Consideration of Approval of a Resolution Setting the Rate of Mandatory Payment for the Harris County Hospital District Local Provider Participation Fund in February 2022 as Up to 0.63 Percent – **Ms. Victoria Nikitin**
2. Consideration of Approval of the Reappointment of Members to the Community Health Choice, Inc. (CHC) and Community Health Choice Texas, Inc. (CHCT), collectively “Community”, Board of Directors – **Ms. Lisa Wright, Community Health Choice**
 - Vicki Green Keiser
 - Anne Clutterbuck
 - Stephen Leo McKernan

C. Consent Purchasing Recommendations

1. Consideration of Approval of Purchasing Recommendations (Items A1 through A78) – **Mr. DeWight Dopplauf and Mr. Jack Adger, Harris County Purchasing Office**
(See Attached Expenditure Summary: January 27, 2022)

D. Consent Item for Notice

1. Harris Health System Council-At-Large Meeting Minutes – **Dr. Jennifer Small**
 - October 11, 2021
 - November 8, 2022
2. Notice to the Harris Health System Board of Trustees of the Transfer of \$20,000,000.00 from Community Health Choice Texas, Inc. to Community Health Choice, Inc. to Ensure the Sufficiency of Community Health Choice, Inc.’s Risk Based Capital – **Ms. Lisa Wright, Community Health Choice**

{End of Consent Agenda}

- VIII. General Action Items** **Dr. Arthur Bracey 5 min**
- B. Items Related to Community Health Choice**
1. Review and Approval of Fiscal Year 2022 Budgets for Community Health Choice, Inc. (CHC) and Community Health Choice Texas, Inc. (CHCT), collectively "Community" – **Ms. Lisa Wright, Community Health Choice**
- IX. Strategic Discussion** **Dr. Arthur Bracey 20 min**
- A. Harris Health System Legislative Initiatives**
1. Update, Discussion and Possible Action Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System *(5 min)*
– **Mr. R. King Hillier**
- B. Harris Health System Strategic Initiatives**
1. Presentation Regarding Harris County Auditor/Third-Party Protiviti Report on Harris Health System Human Resources Process Review and Audit *(10 min)*
– **Ms. Errika Perkins, Chief Assistant County Auditor, Mr. Henry Bonilla and Ms. Lisa Anderson, Protiviti**
[Strategic Pillar 2: People]
- C. Harris Health System Strategic Plan Initiatives**
1. One Harris Health - Update on Clinical Service Lines and Clinical Pathways *(5 min)*
– **Mr. Louis Smith**
[Strategic Pillar 3: One Harris Health System]
- X. Item(s) Related to the Health Care For the Homeless Program** **Dr. Arthur Bracey 10 min**
- A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program**
– **Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge**
- HCHP January 2022 Operation Update
 - September 2021 - November 2021 Consumer Advisory Council Report
- XI. Executive Session** **Dr. Arthur Bracey 140 min**
- B. Items Related to Correctional Health** *(30 min)*
[Strategic Pillar 3: One Harris Health System]
1. Consultation with Attorney Regarding Jail Health Services at the Harris County Jail and Consideration of Approval of the Interlocal Agreement between Harris County and Harris Health System for Correctional Health Care Services, Pursuant to Tex. Gov't Code Ann. §551.071, Tex. Gov't Code Ann. §551.085 and Tex. Gov't Code Ann. §551.085
– **Mr. Michael Hill, Ms. Sara Thomas and Ms. Holly Gummert**

2. Consultation with Attorney Regarding Provider Agreement with University of Houston System to Provide Healthcare Services at the Harris County Jail, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085, and Consideration of Approval of the Affiliation and Services Agreement between Harris Health System and the University of Houston System Acting for and on Behalf of the University of Houston, Including College of Medicine and its College of Optometry University of Houston Upon Return to Open Session – **Mr. Michael Hill and Ms. Sara Thomas**
- C. Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085 (30 min)
– **Ms. Sara Thomas, Mr. Louis Smith and Mr. Michael Hill**
[Strategic Pillar 3: One Harris Health System]
- D. Consultation with Attorney Regarding the Harris County Hospital District Foundation, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session – **Ms. Sara Thomas** (20 min)
- E. Discussion Regarding Harris County Auditor's Protiviti Report on Harris Health System Human Resources Process Review and Audit, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.074 (15 min)
– **Ms. Errika Perkins, Chief Assistant County Auditor, Mr. Henry Bonilla and Ms. Lisa Anderson, Protiviti**
[Strategic Pillar 2: People]
- F. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Including Possible Action Regarding this Matter Upon Return to Open Session (5 min)
– **Ms.Carolynn Jones**
[Strategic Pillar 1: Quality and Patient Safety]
- G. Discussion of Community Health Choice Matters, Pursuant to Tex. Gov't Code Ann. §551.085 and Consideration of Approval of the Service Area Expansion of Community Health Choice, Inc. to Include STAR+PLUS, STAR, CHIP, and D-SNP in the 20 Texas Counties Community Health Choice, Inc. Currently Serves and the Transfer of the STAR, CHIP, and D-SNP Lines of Business from Community Health Choice Texas, Inc. to Community Health Choice, Inc. Upon Return to Open Session – **Ms. Lisa Wright, Community Health Choice** (5 min)
- H. Consultation with Attorney Regarding Board of Trustees Participation in Board Meetings and Board Committee Meetings via Videoconference Call Policy, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session – **Ms. Sara Thomas** (5 min)
- I. Discussion Regarding the Slate of Officers for the Harris Health Board of Trustees, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session – **Board of Trustees** (5 min)

- J. Consultation with Attorney Regarding Opioid Litigation, Pursuant to Tex. Gov't Code Ann. §551.071, and Consideration of Approval of Harris Health's Participation the Statewide Settlement Agreement Reached with Endo Health Solutions, Inc. et al. as set forth in the Endo/Par Texas State-Wide Opioid Settlement Agreement and Settlement Term Sheet, Executed on December 22, 2021 – **Ms. Sara Thomas** (5 min)

- K. Discussion Regarding the Evaluation of Chief Executive Officer, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session – **Board of Trustees and Mr. James Orlikoff** (20 min)

- XII. **Reconvene** **Dr. Arthur Bracey 2 min**

- XIII. **Adjournment** **Dr. Arthur Bracey 1 min**

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES

Board Meeting

December 2, 2021

8:00 am

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
I. Call to Order & Record of Attendance	The meeting was called to order at 8:10 a.m. by Arthur Bracey, MD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: http://harrishealthtx.swagit.com/live .	A copy of the attendance is appended to the archived minutes.
II. Approval of the Minutes of Previous Meeting	<ul style="list-style-type: none"> • Board Meeting – October 28, 2021 • Special Called Board Meeting – November 3, 2021 • Special Called Board Meeting – November 11, 2021 	<u>Motion No. 21.12-111</u> Moved by Ms. Linda Morales, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve the minutes of the previous meeting. Motion carried.
III. Announcements/ Special Presentations	A. Special Announcement – Dr. Jackie Brock, Executive Vice President and Chief Nursing Executive, recognized the recipient of the Good Catch Award. In line with the Board’s commitment to Zero Harm, the Board will recognize a Harris Health employee who exemplifies and embodies that same commitment. Dr. Brock recognized Ms. Sini Mathew, Registered Nurse (RN), Ben Taub Hospital (BTH), as the Good Catch award recipient. Her escalation, advocacy and intervention demonstrates commitment to the care of the patient.	As presented.
	B. CEO Report Including Updates on COVID-19 and Special Announcements Dr. Esmail Porsa, Harris Health System President and Chief Executive Officer (CEO), delivered an update regarding COVID-19, stating that Harris Health’s vaccination rates for the Flu and COVID-19 (fully and partially vaccinated) are currently at 97.4% and 88.9% respectively. He reported that the positivity rate for COVID-19 testing across the TMC has plateaued at around 2.6% to 2.7%. Dr. Porsa stated that although this is much better than the previous months, it is worrisome that this number is no longer declining especially in the face of the new COVID variant. Similar to the positivity rate, the number of COVID cases in the Greater Houston Area has plateaued around 500 new cases per day and the number of average daily new COVID-19 hospitalizations in TMC hospitals have stalled around 65 new hospitalizations per day. Dr. Porsa stated that the Harris Health System (HHS) does not seem to experience a continued drop in our inpatients numbers similar to	As reported.

	<p>what we were experiencing just a month ago. However, the good news is that HHS is no longer witnessing daily loss of life due to COVID. Additionally, Dr. Porsa recognized HHS for its twelve (12) submissions for the GAGE award and fifteen (15) abstracts for the VITAL meeting at the America’s Essential Hospitals annual conference currently scheduled for June 2022. A copy of the CEO report is available in the permanent record.</p>	
	<p>C. Board Member Announcements Regarding Board Member Advocacy and Community Engagements.</p> <p>Dr. Arthur Bracey stated that Harris Health Board is pleased to welcome Ms. Mia Mends as our newest Trustee. The appointment of Ms. Mends was requested by Harris County Judge Lina Hidalgo, and her initial two-year term ends November 1, 2023.</p> <p>Ms. Linda Morales expressed her thanks to Thomas Street Health Center staff in their recognition of World Aids Day. The 2021 World AIDS Day Celebration was held on December 1, 2021 to provide information about increasing awareness and knowledge of the HIV epidemic and speaking out against HIV stigma.</p>	As presented.
IV. Public Comment		There were no public speakers present.
V. Consent Agenda Items	<p>A. Consent Recommended Committee Approvals</p> <p>1. Approval of the Amendments to the 2010 and 2016 Revenue Bond Orders in Conjunction with Fiscal Year Change.</p>	<p><u>Motion No. 21.12-112</u></p> <p>Moved by Ms. Elena Marks, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda items V.A. through V.D. Motion carried.</p>
	<p>B. Consent Affiliation Agreements</p> <p>1. Approval of Affiliation Agreements (Items B1 through B8). <i>Dr. Arthur Bracey recused from item (V)(B)(8).</i></p>	<p><u>Motion No. 21.12-112</u></p> <p>Moved by Ms. Elena Marks, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda items V.A. through V.D. Dr. Arthur Bracey recused from item (V)(B)(8). Motion carried.</p>
	<p>C. Consent Grant Agreement</p> <p>1. Approval of Grant Agreements (Item C1)</p>	<p><u>Motion No. 21.12-112</u></p> <p>Moved by Ms. Elena Marks, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda items V.A. through V.D. Motion carried.</p>

	<p>D. New Consent Items for Approval</p> <ol style="list-style-type: none"> 1. Approval to Utilize the Construction Manager at Risk (CMAR) Delivery Method for the Construction of the Lyndon B. Johnson Replacement Hospital Project. 2. Approval of a Resolution Setting the Rate of Mandatory Payment for the Harris County Hospital District Local Provider Participation Fund in January 2022. <p>E. Consent Purchasing Recommendations</p> <ol style="list-style-type: none"> 1. Approval of Purchasing Recommendations (Items A1 through A66) <i>Dr. Arthur Bracey recused on this matter related to BCM (Item A54).</i> <p>Dr. Bracey noted that Purchasing’s Transmittals (B1 through B17) are not for approval. Mr. DeWight Dopslauf, Harris County Purchasing Agent, noted that there was a correction to the purchasing agenda on Item A20 – BKD to increase the amount to \$652,000.</p>	<p>Motion No. 21.12-112 Moved by Ms. Elena Marks, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda items V.A. through V.D. Motion carried.</p> <p>Motion No. 21.12-112 Moved by Ms. Elena Marks, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda items V.A. through V.D. Motion carried.</p> <p>Motion No. 21.12-113 Moved by Ms. Linda Morales, seconded by Ms. Alicia Reyes, and majority passed that the Board approve agenda item V.E.1. Motion carried. Professor Marcia Johnson opposed this motion.</p>
	<p>F. Consent Reports to Board of Trustees</p> <ol style="list-style-type: none"> 1. Harris Health System October 2021 Financial Reports Subject to Audit 2. Third Quarter 2021 NAIC Filings for Community Health Choice, Inc. and Community Health Choice, Texas 3. Ambulatory Surgical Center at LBJ Status Report 4. Riverside Dialysis Status Report <p><i>{End of Consent Agenda}</i></p>	<p>For informational purposes only - No action required.</p>
<p>VI. New Items for Board Consideration</p>	<p>A. Approval of Standing 2022 Committees and Appointment of Committee Members</p>	<p>PULLED</p>

<p>VII. General Action Items</p>	<p>A. Item(s) Related to Quality Committee</p>	
	<p>1. Acceptance of the Medical Executive Board Report to Include Notice of Appointments and Selection of New Service Chiefs.</p> <p>Dr. John Foringer, Chair, Medical Executive Board (MEB), stated that Dr. Anwar Siraj, Senior Vice President, Chief Health Informatics Officer, delivered a report on the Alerts User Group. This is a new user group developed to help manage best practice advisory alerts (BPAs) in Harris Health’s Electronic Medical Record (EMR). Currently, there are over 2,400 BPAs that either run in the background or are active to our users. Some of these BPAs may be firing in the background and interrupting clinician workflows. Dr. Foringer reported approximately 7.8M different BPAs were firing in our system in the past six (6) months; therefore, the system is hoping to leverage some of the tools obtained from Epic to help with this initiative. Epic has created a BPA cleanup tool that identifies the alerts in the system and whether they are being ignored, overridden, or not followed and identifies opportunities for improvement. A new committee is being formed to start looking at the top 10-20 BPAs and engaging appropriate stakeholders to discuss how it is being used and how to make them more useful if they are still needed. A copy of the MEB report is available in the permanent record.</p>	<p><u>Motion No. 21.12-114</u> Moved by Ms. Alicia Reyes , seconded by Ms. Linda Morales, and unanimously passed that the Board approve agenda item VII.A.1. Motion carried.</p>
	<p>2. Acceptance of Credentialing Changes for Members of the Harris Health System Medical Staff. <i>Dr. Arthur Bracey recused from this agenda item.</i></p> <p>Dr. Foringer presented the credentialing changes for members of the Harris Health System Medical Staff. He reported that there were twelve (12) temporary privileges, thirty-four (34) initial appointments, forty-eight (48) reappointments, two (2) change/add privileges and ten (10) resignations. A copy of the report is available in the permanent record.</p>	<p><u>Motion No. 21.12-119</u> Moved by Ms. Linda Morales, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.A.2. Motion carried. Dr. Arthur Bracey recused from this agenda item.</p>
<p>3. Review and Discussion Regarding the Harris Health System Staffing Advisory Committee’s Semi-Annual Evaluation of the Nurse Staffing Plan and Aggregate Staffing Variance – Part 2 of 2.</p> <p>Mr. Derek Curtis, Chief Nursing Officer, LBJ, reported that the hospital’s staffing committee consists of eighteen (18) nurse clinicians and received a response rate of 100%. He stated that 93% of those respondents agreed with the staffing plan and 7% disagreed. Mr. Curtis stated that the correlation between staffing and catheter associated urinary tract infection (CAUTI) rates was very weak, indicating patients’ CAUTI was unrelated to staffing. Ben Taub Hospital’s staffing committee consists of twenty-four (24) nurse clinicians and received a response rate of 100%. 76% of those respondents agreed with the staffing plan and 24% disagreed.</p>	<p>As presented.</p>	

	<p>The element with the highest level of disagreement is that there is a general sense of adequate staffing. The plan takes into account patient census, scope of services provided on the unit, severity of illness and intensity of care, geographical layout of the unit, skill mix, and competency and experience of the nurses. A copy of the staffing plan is available in the permanent record.</p>	
	<p>B. Item(s) Related to Budget & Finance Committee</p>	
	<p>1. Acceptance of the Harris Health System Third Quarter Pension Report as of September 2021</p> <p>Ms. Victoria Nikitin, Senior Vice President, Finance, presented the Harris Health System Third Quarter Pension Report. She stated that the market value of the Plan assets increased \$71.7M since the beginning of the calendar year. However, when looking more broadly at year-to-date as of September 30, 2021, the Plan is significantly ahead of Policy Index, returning 7.8% with a funded ratio of 89.6%. A copy of the pension report is available in the permanent record.</p>	<p><u>Motion No. 21.12-115</u> Moved by Ms. Linda Morales, seconded by Ms. Elena Marks, and unanimously passed that the Board approve agenda item VII. B.1. Motion carried.</p>
<p>VIII. Strategic Discussion</p>	<p>A. Harris Health System Legislative Initiatives</p> <p>1. Update, Discussion and Possible Action Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System</p> <p>Mr. R. King Hillier, Vice President, Public Policy and Government Relations, provided an update regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System. He stated that the House and Senate passed a continuing resolution to extend funding for federal programs through February 18, 2022. Mr. Hillier noted that the federal government could run out of money to pay all its bills as soon as December 15, 2021, putting Congress on the clock to again raise or suspend the federal borrowing limit. Senate Majority Leader Charles Schumer is planning to bring forth the bill, known as Build Back Better, to the Senate floor as soon as December 13, 2021. Mr. Hillier stated that the Office of Inspector General (OIG) is placing more emphasis on the Local Provider Participation Funds (LPPFs) as it relates to the 1115 Waiver. The use of LPPFs by non-public hospitals to fund the non-federal portion of the Direct Payment Programs (DPPs) continues to be scrutinized by the Centers for Medicare & Medicaid Services (CMS). CMS may require HHSC to obtain an attestation regarding no agreements for hold harmless; something HHSC will not be able to provide and believes is unsupported by federal law or regulation. A copy of the legislative report is available in the permanent record.</p>	<p>As presented.</p>

	<p>B. Harris Health System Strategic Plan Initiatives</p> <p>1. Quality & Patient Safety Presentation</p> <p>Dr. Steven Brass, Executive Vice President & Chief Medical Executive, delivered a presentation regarding Quality and Patient Safety. He stated that Harris Health will become a high-reliability organization (HRO) with quality and patient safety as a core value where zero harm is not only a possibility but an expectation. He stressed the importance of building trust, respect and inclusion in the healthcare system. Dr. Brass discussed implementing tactics such as Leading with Love, revamping the Peer Review Process, developing Town Halls and News Letters as well as Safety Huddles. He stated that the goal is to create one set of behavior expectations that apply to every individual in the organization and encompass the Mission, Vision, and Values of the organization. Examples of behavior expectations tactics includes a Just and Accountable Culture, One Harris Health Behavioral Competencies and Nursing Escalation Algorithm. Dr. Brass mentioned one major area of focus is to eliminate preventable Hospital-Acquired conditions (HAC) including Healthcare Associated Infections (HAI). Additionally, Dr. Brass presented the HRO 5-Year Plan Timeline, objective metrics for success as well as Quality and Patient safety goals over the next three (3) years. A copy of the presentation is available in the permanent record.</p> <p>2. Outpatient Specialty Care Presentation</p> <p>Dr. Jennifer Small, Interim Executive Vice President, ACS, delivered a brief overview regarding Outpatient Specialty Care. She noted that Harris Health focused on optimizing the five (5) specialties with the largest wait times and waitlists, which includes: 1) Cardiology, 2) Endocrinology, 3) Gastroenterology, 4) Ophthalmology and 5) Urology. Dr. Small presented three (3) domains (Process, People and Performance) for improving ambulatory specialty performance. Based upon the five (5) specialties, Dr. Small addressed the specialty recommendations by area of intervention. Dr. Small mentioned that Harris Health seeks to improve efficacy of medical leaders by creating an environment for system collaboration and input, leveraging development of service lines to optimize ambulatory specialty via standardization of templates, assessing referral processes and e-consult offerings, working with hospitals to identify procedural needs, determining gaps for outsourcing, observing timeframe for internal offerings, and assessing FTE needs. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
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	<p>C. Update and Discussion Regarding Nursing Recruitment and Retention</p> <p>Dr. Jackie Brock led discussion regarding Nursing Recruitment and Retention. She noted that the national turnover rate for bedside registered nurses (RN) is 15.70% and that the Texas Center for Nursing Workforce Studies (2019) Gulf Coast Region average is 18.0%. She reported that for the months of August and September, Harris Health’s bedside RN turnover rate was approximately 18%. She noted that although Ambulatory Care Services (ACS) turnover rate fell below the national and GCR average, their numbers have been consistent month over month. Dr. Brock stated that Nursing and HR teams are actively working to mediate the issue as well as ramp up recruitment efforts. Dr. Brock provided an update on several nursing pay initiatives such as the ACS redeployment pay of \$30-40/hour for working in hospitals, \$140/hour for ICU and EC RNs for eight (8) weeks, Continued Float, Preceptor and Charge differentials of \$4/hour, retention and recruitment bonuses, and student loan repayment program. Harris Health is in partnerships with Lone Star College, Houston Community College, Capital IDEA and UT School of Nursing Programs to help alleviate its staffing shortage by hiring student nurses as nurse technicians. Dr. Brock provided a brief overview regarding FY22-24 Nursing Strategic Plan which includes the following:</p> <ul style="list-style-type: none"> • Recruitment and Retention • Magnet Designation • Pathway to Excellence • Meaningful Recognition • Nursing Center for Excellence (SIM Center) • APRN Program • Nursing Quality • Centralized Staffing Model • Patient Experience <p>A copy of the report is available in the permanent record.</p>	<p>As reported.</p>
<p>IX. Item(s) Related to Ambulatory Surgical Center at LBJ Governing Body</p>	<p>A. Approval to Replace Executive Leadership to the Ambulatory Surgical Center at LBJ Governing Body</p> <p>1. One (1) Harris Health Executive Appointment:</p> <ul style="list-style-type: none"> • Dr. Glorimar Medina in Place of Ms. Victoria Nikitin 	<p><u>Motion No. 21.12-116</u> Moved by Dr. Ewan Johnson, seconded by Ms. Elena Marks, and unanimously passed that the Board approve agenda item IX. A.1. Motion carried.</p>
<p>X. Item(s) Related to Health Care for the Homeless Program</p>	<p>A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program</p> <ul style="list-style-type: none"> • HCHP December 2021 Operational Update 	<p><u>Motion No. 21.12-117</u> Moved by Dr. Andrea Caracostis, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item X.A. Motion carried.</p>

	<p>Dr. Small presented the Health Care for the Homeless Program (HCHP) operational update including Patient Services, Continuation Agreements and Quality Review. During the month of December, there were 228 new adult patient and 41 new pediatric patients associated with the program as well as 233 telehealth visits. Dr. Small stated that HCHP expects to see approximately 9,775 patients per year as required by the Health Resources and Services Administration (HRSA). As of December, HCHP served 6,610 unduplicated patients with 17,718 total visits completed. Dr. Small reported that the amount of unduplicated patients seen overall has trended downward due to unforeseen factors such as an electrical fire, which caused severe damage at Harmony House in addition a provider being out on medical leave. Additionally, Dr. Small presented the eight (8) continuation agreements for Board approval. Ms. Tracey Burdine, Director, Health Care for the Homeless Program, presented the HCHP Quality Review. She stated that according to the Uniform Data System (UDS), HCHP received fallouts regarding cervical cancer screening, Adult Body Mass Index (BMI) and breast cancer screening. Ms. Burdine mentioned that the program identified root cause(s) for the fallouts, implemented action plans and applied new reporting metrics to help achieve their goals. A copy of the operational update is available in the permanent record.</p>	
	<p>B. Approval of Eight (8) Continuation Agreements Between Harris County Hospital District d/b/a Harris Health System and:</p> <ol style="list-style-type: none"> 1. Harmony House - 602 Girard St., Houston, TX 77007 2. Jackson Hinds Gardens - 607 Thornton Rd., Houston, TX 77018 3. Lord of the Streets - 3401 Fannin St., Houston, TX 77004 4. Open Door Mission - 5803 Harrisburg Blvd., Houston, TX 77011 5. The Salvation Army Adult Rehabilitation Center - 2118 Washington Ave., Houston, TX 77007 6. The Salvation Army Family Residence - 1603 McGowen St., Houston, TX 77004 7. Star of Hope Cornerstone Community - 2575 Reed Rd., Houston, TX 77051 8. Star of Hope Men’s Development Center - 1811 Ruiz St., Houston, TX 77003 	<p><u>Motion No. 21.12-118</u> Moved by Dr. Andrea Caracostis, seconded by Ms. Linda Morales, and unanimously passed that the Board approve agenda item X.B. Motion carried.</p>
<p>XI. Executive Session</p>	<p>At 10:08 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session as permitted by law under Texas Gov’t Code Ann. §551.071, Texas Gov’t Code Ann. §551.072, Texas Gov’t Code Ann. §551.074, Texas Gov’t Code Ann. §551.085, Texas Health and Safety Code §161.032, Texas Occupations Code §151.002 and Texas Occupations Codes §160.007.</p>	
<p>XII. Reconvene</p>	<p>At 12:31 p.m., Dr. Arthur Bracey reconvened the meeting in open session and stated that the Board will take action on item(s) A, C and E of the Executive Session agenda.</p>	
	<p>A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the</p>	<p><u>Motion No. 21.12-119</u> Moved by Ms. Linda Morales,</p>

	<p>Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Discussion Regarding Credentialing Changes for Members of the Harris Health System Medical Staff. <i>Dr. Arthur Bracey recused from credentialing discussion related to Baylor College of Medicine (BCM).</i></p> <p><i>Dr. Bracey requested a motion for approval of the following action: Harris Health, by and through its Board of Trustees, moves for approval of Credentialing changes per item VII.(A)(2) of the agenda.</i></p>	<p>seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.A.2. Motion carried. Dr. Arthur Bracey recused from this agenda item.</p>
	<p>B. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Including Possible Action Regarding this Matter Upon Return to Open Session.</p>	<p>No Action Taken.</p>
	<p>C. Consultation with Attorney Regarding Collaborative Opportunities With The University of Texas M.D. Anderson Cancer Center Pursuant to Tex. Gov’t Code Ann. §551.071, Tex. Gov’t Code Ann. §551.072, Tex. Gov’t Code Ann. §551.085 and Possible Action Upon Return to Open Session, Including Authorizing Harris Health Administration to Continue Negotiations of Applicable Transactions With The University of Texas M.D. Anderson Cancer Center Related To Expansion of Cancer Care Services Pursuant to Terms Discussed in Executive Session.</p> <p><i>Dr. Bracey requested a motion for approval of the following action: Harris Health, by and through the Board of Trustees, hereby authorizes Harris Health Administration to Continue Negotiations of Applicable Transactions With The University of Texas M.D. Anderson Cancer Center Related To Expansion of Cancer Care Services Pursuant to Terms Discussed in Executive Session.</i></p> <p><i>Dr. Bracey issued a roll call vote as follows:</i></p> <p style="text-align: center;"> Dr. Arthur Bracey – Aye Dr. Ewan Johnson – Aye Ms. Linda Morales – Aye Professor Marcia Johnson – Aye Ms. Elena Marks – Aye Ms. Alicia Reyes – Aye Dr. Andrea Caracostis – Aye </p>	<p><u>Motion No. 21.12-120</u> Moved by Ms. Linda Morales, seconded by Ms. Elena Marks, and unanimously passed by a roll call vote that the Board approve agenda item XI.C. Motion carried.</p>
	<p>D. Discussion Regarding Correctional Health, Pursuant to Tex. Gov’t Code Ann. §551.071, Tex. Gov’t Code Ann. §551.085 and Possible Action Regarding this Matter Upon Return to Open Session.</p>	<p>No Action Taken.</p>
	<p>E. Consultation with Attorney Regarding the Harris County Hospital District Foundation, Pursuant to Tex. Gov’t Code Ann. §551.071 and Possible Action Regarding this Matter Upon Return to Open Session.</p>	<p><u>Motion No. 21.12-119</u> Moved by Ms. Linda Morales, seconded by Ms. Alicia Reyes, and</p>

	<p>Dr. Bracey requested a motion for approval of the following action: <i>Harris Health Board of Trustees delegates authority to Harris Health’s President/CEO to (1) negotiate revisions to the Harris County Hospital District Foundation’s Grants currently restricted to the Ben Taub Hospital Trauma Center and LBJ Hospital Level III Emergency Center, in consultation with Harris Health’s Board Officers, to the end of aligning the purposes and uses of, and any restrictions upon, the grants with the District’s current Strategic Plan, and (2) sign all necessary documents to effectuate the revised grant agreements, with final terms and provisions of the grant agreements to be presented to the Harris Health Board of Trustees for ratification.</i></p>	<p>unanimously passed that the Board approve agenda item XI.E. Motion carried.</p>
	<p>F. Consultation with Attorney Regarding Qui Tam Litigation Matters Pursuant to Tex. Gov’t Code Ann. §551.071 and Possible Action Regarding this Matter Upon Return to Open Session.</p>	<p>No Action Taken.</p>
	<p>G. Discussion Regarding the Evaluation of Chief Executive Officer, Pursuant to Tex. Gov’t Code Ann. §551.074 and Possible Action Regarding this Matter Upon Return to Open Session.</p>	<p>No Action Taken.</p>
<p>XIII. Adjournment</p>	<p>Moved by Ms. Linda Morales, seconded by Ms. Alicia Reyes, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 12:34 p.m.</p>	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on December 2, 2021.

Respectfully Submitted,

Arthur Bracey, M.D., Chair

Elena Marks, Secretary

Minutes transcribed by Cherry Pierson

Thursday, December 2, 2021

Harris Health System Board of Trustees Board Meeting – Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to: BoardofTrustees@harrishealth.org before close of business the day of the meeting.

BOARD MEMBERS PRESENT	BOARD MEMBERS ABSENT
Dr. Arthur Bracey (Chair)	Mr. Lawrence Finder
Ms. Elena Marks (Secretary)	
Ms. Alicia Reyes	
Dr. Andrea Caracostis	
Dr. Ewan Johnson	
Ms. Linda Morales	
Professor Marcia Johnson	
Ms. Mia Mendis	

EXECUTIVE LEADERSHIP
Dr. Esmail Porsa, President & Chief Executive Officer
Ms. Amy Smith, Senior Vice President, Transitions & Post-Acute Care
Dr. Ann Barnes, Executive Vice President & Chief Medical Executive
Ms. Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer
Mr. Christopher Okezie, Vice President, Operations
Mr. David Attard, Senior Vice President, Facilities, Construction and System Engineering
Mr. Dwight Dopslauf, Purchasing Agent, Harris County Purchasing Office
Ms. Errika Perkins, Chief Assistant County Auditor, Harris County Auditor’s Office
Dr. Glorimar Medina-Rivera, Executive Vice President, Ben Taub Hospital
Mr. Jack Adger, Assistant Purchasing Agent, Harris County Purchasing Office
Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive
Dr. Jason Chung, Associate Chief Medical Officer & Senior Vice President, Medical Affairs and Utilization
Dr. Jennifer Small, Interim Executive Vice President, Ambulatory Care Services
Dr. John Foringer, Chair, Medical Executive Board
Dr. Joseph Kunisch, Vice President, Quality Programs
Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer
Ms. Maria Cowles, Senior Vice President, Chief of Staff
Dr. Martha Mims, Vice Chair, Medical Executive Board

Dr. Maureen Padilla, Senior Vice President, Nursing Affairs & Support Services
Mr. Michael Hill, Executive Vice President, Chief Strategy & Integration Officer
Dr. Michael Nnadi, Senior Vice President, Chief Pharmacy Officer
Mr. Michael Norby, Executive Vice President & Chief Financial Officer
Ms. Monica Carbajal, Vice President, Contract Administration
Ms. Olga Rodriguez, Vice President, Community Engagement & Corporate Communications
Mr. Omar Reid, Senior Vice President, Human Resources
Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital
Mr. R. King Hillier, Vice President, Public Policy & Government Relations
Mr. Sam Karim, Vice President, Project Management Office & Division Planning
Dr. Sandeep Markan, Chief of Staff, Ben Taub Hospital
Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney's Office
Dr. Steven Brass, Executive Vice President & Chief Medical Executive
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Ms. Victoria Nikitin, Senior Vice President, Finance
Dr. Yashwant Chathampally, Associate Chief Medical Officer & Senior Vice President, Quality and Patient Safety

OTHERS PRESENT	
Anthony Williams	Matthew Schlueter
Antoinette Cotton	Nicholas Bell
Bryan McLeod	Nathan Bac
Cherry Pierson	Paul Lopez
Daniel Smith	Randy Manarang
Derek Curtis	Sini Mathew
Ebon Swofford	Stephanie Ramirez
Elizabeth Winn	Tai Nguyen
Holly Gummert	Tracey Burdine
Jamie Orlikoff	Wade Gates (Burson Cohn & Wolfe)
Jay Dewald (Norton Rose Fulbright)	Xylia Rosenzweig
Jennifer Zarate	Yasmin Othman
Jerald Summers	Zubin Khambatta (Perkins Coie LLP)
Karen Hughes (Burson Cohn & Wolfe)	

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES
Special Called Board Meeting – Budget Workshop
December 9, 2021
9:00 am

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
I. Call to Order & Record of Attendance	The meeting was called to order at 9:02 a.m. by Arthur Bracey, MD, Chair. It was noted there was a quorum present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: http://harrishealthtx.swagit.com/live .	A copy of the attendance is appended to the archived minutes.
II. Announcements / Special Presentations	<p>A. Board Member Recognition – Dr. Arthur Bracey recognized Ms. Anne Clutterbuck for nine (9) years of service and invaluable insight into making Harris Health among the best safety-net healthcare providers in the country. Harris County Commissioners Court appointed Ms. Clutterbuck to the Harris Health System Board of Trustees in 2012. While on the Board, Ms. Clutterbuck served as Chair of the Budget and Finance Committee and represented the Board on the System’s Patient Safety Committee. Ms. Clutterbuck also served as Board Chair from 2017 until March of 2020. Dr. Bracey presented Ms. Clutterbuck with a crystal memento on behalf of the Board of Trustees.</p> <p>B. Special Announcement – Dr. Bracey recognized Dr. Kimberly Monday, for her generous donation of a Red Oak Tree. The tree will become the centerpiece of the entrance circle at Lyndon B. Johnson Hospital (LBJ) in 2022. He stated “as a committed board member and former board chair, we recognize this gift as a lasting legacy of her time serving Harris Health System and the residents of Harris County. On behalf of the Harris Health System and the Board of Trustees, we thank you for your service and very thoughtful gift.”</p>	
III. Public Comment		There were no public speakers present.
IV. Health System Hospital Comparisons: Tax and Operating Information	Mr. Michael Norby, Executive Vice President, Chief Financial Officer, delivered a presentation regarding Health System Hospital Comparisons: Tax and Operation Information. He reported that Harris Health has the lowest tax rate (\$0.16491) among the major hospital districts across the US. He stated that Harris County ranks the highest in taxable value of property of \$500.1B and has the largest property tax levy of \$833.7M. Additionally, Mr. Norby reported that Harris County has an average taxable property value of \$105,704, which is comparable to the other hospital districts. Based upon the 2020 US Census results, approximately 22% of Harris County’s population is uninsured with a tax levy per uninsured resident of \$795M, which is the lowest statistic compared to other hospital districts. Mr. Norby reported that Harris Health receives 36.9% of its revenue from ad valorem taxes; however, Harris Health receives less revenue from its net patient revenue (\$695M) because of its patient payer mix.	As presented.

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<p>He mentioned that Harris Health is behind Dallas County in terms of total operating expenses primarily due to Dallas having a more robust obstetrics (OB) program, more hospital beds and greater inpatient admissions. Mr. Norby reported that over 75% of Harris Health’s support for uninsured/underinsured patients, which includes property taxes and Medicaid Supplemental Payments, comes from direct governmental sources. He noted that this is significantly higher than Dallas, Bexar and Tarrant Counties. He discussed Harris Health’s unrestricted cash and investments, days of cash on hand and long-term debt. Mr. Norby touched upon the hospital’s unfunded pension liability (\$162.1M) and unfunded OPEB liability (\$572.2M). Additionally, Mr. Norby provided an overview of the national safety net systems, including budget and tax support. A copy of the presentation is available in the permanent record.</p>	
<p>V. Review and Discussion Regarding the Proposed Harris Health System Stub Year and Fiscal Year 2023 Operating and Capital Budget</p>	<p>Mr. Louis Smith, Senior Executive Vice President, Chief Operating Officer, and Ms. Victoria Nikitin, Senior Vice President, Finance, led the discussion regarding the Proposed Harris Health System Stub Year and Fiscal Year 2023 Operating and Capital Budget. Mr. Smith provided a high-level overview of Harris Health’s strategic focus areas, goal statements and outcome measures. He noted that Harris Health System’s strategic priorities are set forth in the 2021-2025 strategic plan. Additionally, Mr. Smith outlined the six (6) strategic focus areas including: 1) Quality and Patient Safety, 2) People (Patients, Employees, Medical Staff), 3) One Harris Health System, 4) Population Health Management, 5) Infrastructure Optimization, 6) Primary and Specialty Care Access and 6) Correctional Health Care.</p> <p>Ms. Nikitin stated that the proposed Operating and Capital Budgets for Harris Health System reflect a 19-month planning horizon from March 2022 through September 2023. In alignment with the Harris County’s fiscal year transition, Harris Health is presenting its budget deliverables captured within the two consecutive periods for consideration. She explained that the first period of the budget information covers seven (7) months from March 2022 through September 2022 and is referred to as the “Stub Period” or “Stub Year.” The second phase reflects a new fiscal year ending September 2023 (FY 2023) and is referred to as the “Planning Budget.”</p> <p><i>Expected Patient Volumes</i> Throughout FY 2022, Ben Taub and LBJ Hospitals’ volumes rebounded 20% from the pandemic lows and remained strong due to the ongoing community need exacerbated by COVID-19 surges and demand. During the Stub Period and FY 2023, Ben Taub plans to further increase its ICU capacity while inpatient volumes at LBJ will see a planned decrease throughout the year to accommodate ongoing construction and repair efforts.</p>	<p>As presented.</p>

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	<div data-bbox="449 201 1136 613"> <table border="1"> <caption>Patient Days</caption> <thead> <tr> <th>Year</th> <th>Inpatient Days</th> <th>Outpatient Observation Days</th> </tr> </thead> <tbody> <tr> <td>ACTUAL 2021</td> <td>147,521</td> <td>32,165</td> </tr> <tr> <td>PROJECTED 2022</td> <td>169,319</td> <td>40,784</td> </tr> <tr> <td>STUB YEAR</td> <td>101,380</td> <td>23,637</td> </tr> <tr> <td>BUDGET 2023</td> <td>174,565</td> <td>43,113</td> </tr> </tbody> </table> </div> <p data-bbox="449 651 1530 808"> Surgery cases at Ben Taub will experience an incremental growth of cases to regain up to 60% of its lost operating room capacity as a result of nursing shortages and intermittent closures related to COVID-19 surges in FY 2022. In addition, Ben Taub projects a modest increase in gastrointestinal procedures to meet patient needs. The overall annualized system surgical volume in the Stub Period and FY 2023 will reach over 22,000 and 25,000 cases, respectively. </p> <div data-bbox="449 821 1136 1234"> <table border="1"> <caption>Surgery Cases</caption> <thead> <tr> <th>Year</th> <th>Ben Taub</th> <th>Lyndon B. Johnson</th> <th>Ambulatory Surgical Center (ASC)</th> </tr> </thead> <tbody> <tr> <td>ACTUAL 2021</td> <td>8,435</td> <td>4,972</td> <td>2,337</td> </tr> <tr> <td>PROJECTED 2022</td> <td>9,249</td> <td>5,632</td> <td>3,511</td> </tr> <tr> <td>STUB YEAR</td> <td>7,381</td> <td>3,488</td> <td>2,331</td> </tr> <tr> <td>BUDGET 2023</td> <td>14,921</td> <td>6,211</td> <td>3,996</td> </tr> </tbody> </table> </div> <p data-bbox="449 1276 554 1300">Revenues</p> <p data-bbox="449 1308 1530 1469"> In FY 2021 and FY 2022, Harris Health was able to withstand the brunt of the COVID-19 pandemic given its diversity of funding sources. Property tax revenue and supplemental funding, which comprise about 36% and 25% of total revenue, respectively, generally continue to flow to the System regardless of patient volume. In addition, federal funding received for uninsured COVID-19 patients from the Provider Relief Fund provided for sustained operational support. </p>	Year	Inpatient Days	Outpatient Observation Days	ACTUAL 2021	147,521	32,165	PROJECTED 2022	169,319	40,784	STUB YEAR	101,380	23,637	BUDGET 2023	174,565	43,113	Year	Ben Taub	Lyndon B. Johnson	Ambulatory Surgical Center (ASC)	ACTUAL 2021	8,435	4,972	2,337	PROJECTED 2022	9,249	5,632	3,511	STUB YEAR	7,381	3,488	2,331	BUDGET 2023	14,921	6,211	3,996	
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	<p>Similar to last year, current FY 2022 revenue projections point to a 19% pickup over the budgeted revenues, which, at the time, did not include COVID-related contingency reimbursement by federal government. The total Harris Health System revenue budget for the Stub Period and FY 2023 is planned at an annualized \$2.22B, a decrease of over \$30M and \$25M, respectively, from the FY 2022 projections.</p> <div data-bbox="449 370 1226 769" data-label="Figure"> <table border="1"> <caption>Sources of Revenue</caption> <thead> <tr> <th>Category</th> <th>Stub Year</th> <th>Budget 2023</th> </tr> </thead> <tbody> <tr> <td>Ad Valorem Taxes</td> <td>37.0%</td> <td>37.7%</td> </tr> <tr> <td>Net Patient Revenue</td> <td>33.3%</td> <td>32.5%</td> </tr> <tr> <td>Medicaid Supplemental Payments</td> <td>26.4%</td> <td>27.6%</td> </tr> <tr> <td>Other Revenue</td> <td>3.3%</td> <td>2.1%</td> </tr> </tbody> </table> </div> <p>Ad Valorem Tax On October 5, 2021, the Commissioners Court unanimously adopted Harris County Hospital District’s tax rate for maintenance and operations of \$0.16047 per \$100 of property valuation, down from \$0.16491 last year. As a result, the year-end FY 2022 net ad valorem revenues are projected at about \$806M. A very modest 2% increase in Harris County property values, and Harris Health ad valorem budget, is assumed for both the Stub Period and FY 2023.</p> <p>Net Patient Service Revenue Net patient service revenue comprises almost 37% of the entire System revenue portfolio. Net patient revenue increased \$104M in FY 2021 and \$127M in FY 2022. The increase is attributed to \$115M and \$108M (projected), respectively, in COVID-19 claims reimbursement for the uninsured, provided by the federal Health Resources & Services Administration (HRSA) program as a response to the COVID-19 pandemic. Beginning in the Stub Period and continuing in FY 2023, Harris Health is preparing for decreases in patient revenues resulting from anticipated discontinuance of HRSA reimbursement for the COVID care of unfunded patients. In addition, the Affordable Care Act-mandated reduction in the uncompensated care pool specific to the Medicare Disproportionate Share (DSH) program will result in a corresponding payment reduction of \$25M for federal fiscal year FFY 2022 beginning October 2021. Such mandated reductions have been in effect starting in FFY 2021. The combined annual impact of these reductions to Harris Health’s net patient revenue budget is approximately \$120M.</p>	Category	Stub Year	Budget 2023	Ad Valorem Taxes	37.0%	37.7%	Net Patient Revenue	33.3%	32.5%	Medicaid Supplemental Payments	26.4%	27.6%	Other Revenue	3.3%	2.1%	
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	<p>Medicaid Supplemental Payments</p> <p>Medicaid Supplemental Programs’ revenues make up about 25% of Harris Health’s total revenue and include Medicaid Disproportionate Share (Medicaid DSH), Uncompensated Care (UC), Delivery System Reform Incentive Payment (DSRIP), Network Access Improvement Program (NAIP), Uniform Hospital Rate Increase Program (UHRIP), and Graduate Medical Education (GME) program funding. In FY 2021, overall supplemental funding increased by \$273M over the prior year due to the resizing of the State’s UC pool, the charity allocation changes, and an increased federal medical assistance percentage (FMAP) provided under the CARES Act. In FY 2022, supplemental program revenue is projected to be \$13M lower compared to last year due to decreases in DSRIP receipts.</p> <div data-bbox="449 529 1251 945" data-label="Figure"> <table border="1"> <caption>Medicaid Supplemental Revenue Breakdown</caption> <thead> <tr> <th>Category</th> <th>Stub Year (%)</th> <th>Budget 2023 (%)</th> </tr> </thead> <tbody> <tr> <td>UC</td> <td>45.9%</td> <td>53.5%</td> </tr> <tr> <td>DSRIP</td> <td>18.5%</td> <td>10.1%</td> </tr> <tr> <td>HARP</td> <td>18.5%</td> <td>16.3%</td> </tr> <tr> <td>DSH</td> <td>7.5%</td> <td>8.7%</td> </tr> <tr> <td>NAIP</td> <td>4.2%</td> <td>4.9%</td> </tr> <tr> <td>UHRIP</td> <td>3.1%</td> <td>3.6%</td> </tr> <tr> <td>GME</td> <td>2.5%</td> <td>2.9%</td> </tr> </tbody> </table> </div> <p>The DSRIP program, authorized under the 1115 Waiver, officially expired on September 30, 2021. In preparation for the program replacement, Texas Health and Human Services Commission (HHCS) petitioned to CMS and secured approval in January 2021 of the Waiver extension for ten years. The Waiver extension allowed HHSC to continue with the existing directed-payment programs (DPP), including the UHRIP Program for hospitals and the Quality Incentive Payment Program (QIPP) for nursing facilities, and opened the door for implementation of several new or increased directed-payment programs.</p> <p>In April 2021, CMS rescinded its prior approval, and the State and CMS entered into a protracted legal challenge and negotiation aimed at finding a compromise. On August 13, 2021, CMS notified HHSC that they were willing to approve a one-year extension to DSRIP, with certain modifications and requirements, and gave two options related to directed-payment programs that were proposed by HHSC for state fiscal year SFY 2022.</p>	Category	Stub Year (%)	Budget 2023 (%)	UC	45.9%	53.5%	DSRIP	18.5%	10.1%	HARP	18.5%	16.3%	DSH	7.5%	8.7%	NAIP	4.2%	4.9%	UHRIP	3.1%	3.6%	GME	2.5%	2.9%	
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AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<p>On September 7, HHSC asked CMS to approve the Quality Incentive Payment Program (QIPP) as proposed, to temporarily renew the Uniform Hospital Rate Increase Program (UHRIP), and to approve the extension of DSRIP, while simultaneously continuing to work with HHSC towards approval of the Comprehensive Hospital Increased Reimbursement Program (CHIRP), the Texas Incentives for Physicians and Professional Services (TIPPS), the Rural Access to Primary and Preventive Services (RAPPS), and the directed-payment program for Behavioral Health Services (DPP for BHS).</p> <p>On November 15, CMS signaled approval of the two directed-payment programs, QIPP and BHS. CMS also stated that Texas did not accept either option for modifications in the directed-payment programs exactly as proposed by CMS, choosing instead a different approach as the State’s negotiation strategy. As a result, CMS has not yet provided approval for the continuation of DSRIP or the temporary UHRIP program. In addition, CMS requested information related to local provider participation funding (LPPF) arrangements in Texas in order to determine whether such arrangements that fund some of Texas’s directed-payment programs meet federal requirements. The deadline for receipt of this information by CMS was set for end of November 2021.</p> <p>If the DSRIP extension is approved, Harris Health’s budget for the 19 months starting in March 2022 will be favorably affected, adding approximately \$70 and \$60M in net payments to each budget segment. This request has a reasonably high possibility of approval and is being included in the budget projections. Likewise, Harris Health’s net Medicaid managed care reimbursement from the UHRIP program will continue at the rate of State Fiscal Year (SFY) 2021. The net annual benefit to the System currently stands at over \$20M.</p> <p>As part of the 1115 Waiver negotiations with CMS, HHSC also submitted data as the basis for the resized UC pool. The proposal would increase the State’s UC pool to \$4.5B beginning in FFY 2022. This request has a reasonably high possibility of approval and is being included in the budget projections. The annualized net benefit to Harris Health from the increased UC pool is projected at over \$40M.</p> <p>Separate and distinct from the ongoing directed-payment program negotiations, in September 2021, HHSC submitted a proposal to CMS to implement the program outside of the 1115 Waiver which will help health systems like Harris Health that do not benefit from the DPP DSRIP replacement programs discussed above. The Hospital Augmented Reimbursement Program (HARP) is a new statewide supplemental program providing Medicaid payments to hospitals for inpatient and outpatient services that serve Texas Medicaid fee-for-service (FFS) patients. The submission is currently in the 90-day approval window by CMS. If approved, the program will bring over \$100M in additional Medicaid supplemental revenue to Harris Health.</p>	

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<p>Meanwhile, federal cuts in Medicaid DSH funding that were originally scheduled to be effective at the start of FFY 2020, have been delayed by Congress until FFY 2024 with the passing of the Consolidated Appropriations Act 2021 in December 2020. If not repealed, the available future distributions to Harris Health could drop up to 20% in FFY 2024 and beyond. At this time, however, Harris Health’s Medicaid DSH revenue reflects a stable trend until FFY 2024. The annualized DSH budget for the Stub Period and FY 2023 reflects a total funding of \$53.6M. In summary, after factoring in the variables discussed above, the aggregate Medicaid Supplemental Programs revenue is budgeted at \$341M for the seven months of the Stub Period and at \$614M in FY 2023.</p> <p>Other Revenue</p> <p>Other revenues are projected at an annualized level of \$42 and \$47M, or a little over 3% of the total Harris Health budget, in both budget periods. The largest, annual tobacco settlement revenue, is projected to continue at \$13M in both the Stub Period and FY 2023. The residual CARES Act revenue recognition specific to the pandemic relief has been included in the Stub Year revenue.</p> <p>Expenses</p> <p>During FY 2021 ended February 28, 2021, Harris Health System’s total operating expenses increased \$171M, or 10.6%, as a direct response to the COVID-19 pandemic. Purchased services, supplies, and other operating expenses increased \$110M, or 15.4%, primarily due to increases in physician cost, purchased medical and non-clinical services, and medical insurance subsidies. The System’s salaries and wages increased \$47M, or 7.8%, as a direct corollary to multiple COVID surges, and included surge pay differentials and various incentives aimed at retention of nursing and other clinical staff. Related benefits increased \$9M, or 3.7%, primarily due to increase in the labor cost and increased postretirement health benefits as a result of updated actuarial estimates.</p> <p>The current year FY 2022 is projected to see the System’s operating expense grow by over \$275M, or 15.4%, as yet another grim testament to the ongoing pandemic. Salaries and wages are expected to increase by \$153M, and related benefits by \$28M, or three times the amount recorded in FY 2021. In an unprecedented move to boost clinical staff retention and curb labor shortages, Harris Health executive leaders implemented a series of market increases to nursing and other key clinical personnel in August 2021. In addition, a new 3-year retention program went into effect late October 2021. The combined cost of these programs is projected at \$150M over three years. Other operating expenses will have increased \$95M in FY 2022 (projected), primarily due to increases in medical and pharmaceutical supplies, physician cost, and purchased medical and non-clinical services.</p>	

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS																					
	<div data-bbox="449 201 1251 607" data-label="Figure"> <table border="1"> <caption>Expenses Comparison</caption> <thead> <tr> <th>Category</th> <th>Stub Year (%)</th> <th>Budget 2023 (%)</th> </tr> </thead> <tbody> <tr> <td>Salaries and Wages</td> <td>38.6%</td> <td>37.6%</td> </tr> <tr> <td>Employee Benefit Costs</td> <td>12.7%</td> <td>12.7%</td> </tr> <tr> <td>Supply Expenses</td> <td>12.9%</td> <td>15.1%</td> </tr> <tr> <td>Physician Services</td> <td>18.4%</td> <td>18.9%</td> </tr> <tr> <td>Purchased Services & Other</td> <td>13.5%</td> <td>13.3%</td> </tr> <tr> <td>Depreciation & Interest</td> <td>3.8%</td> <td>4.4%</td> </tr> </tbody> </table> </div> <p data-bbox="443 646 1512 740">In keeping with the System goal of achieving a 2% operating margin over the next 19 months of fiscal transition, Harris Health recommends to focus on expense control and efficiency improvements while maintaining its commitment to clinical staff retention.</p> <p data-bbox="443 777 1512 1037">Purchased services will experience an inflationary increase of 4% and a shift of operating lease expense due to a change in the accounting standard for leases, GASB #87, effective March 2022. Based on preliminary estimates, an annualized \$9.4M in previous lease expense will move to amortization cost as most leases transition to capital assets. Aside from the effect of the new rule, however, Harris Health’s purchased clinical services are projected to incrementally grow, most notably in the area of care coordination with outside partners as discussed earlier. In addition, operating investments in infrastructure remediation and master planning of the facilities will continue to inform both budget periods.</p> <p data-bbox="443 1075 1512 1268">Overall, total operating expense budget for Harris Health is projected at \$1.27B in the Stub Period and \$2.18B in FY 2023. The result is a budgeted net operating margin of \$26.2M, or 2%, for the Stub Period. Similarly, net operating margin of \$43.4M, or 2%, is budgeted for FY 2023. Analysis of cash flow for FY 2022, including the proposed capital budget expenditures discussed below, reflects a stable cash flow performance for the year, maintaining the minimum required days cash on hand for Harris Health’s Letter of Credit covenants.</p> <p data-bbox="443 1305 676 1333">Capital Expenditures</p> <p data-bbox="443 1338 1512 1433">In FY 2022, the overall Capital Budget proposal totaled \$176M, of which \$131M was committed in investments in facilities infrastructure. The entire capital budget has been nearly fully obligated at November 2021, with major infrastructure projects planned for the Stub Period and FY 2023.</p>	Category	Stub Year (%)	Budget 2023 (%)	Salaries and Wages	38.6%	37.6%	Employee Benefit Costs	12.7%	12.7%	Supply Expenses	12.9%	15.1%	Physician Services	18.4%	18.9%	Purchased Services & Other	13.5%	13.3%	Depreciation & Interest	3.8%	4.4%	
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AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS																		
	<p>In alignment with its Strategic Plan, Harris Health recommends continued accelerated remediation efforts aimed at maintaining its aging plant over the next 19 months of the budget cycle. The routine capital budget for the Stub Year is proposed at \$135M, and for FY 2023, at \$166M, based upon the 2% margin target from operations. Harris Health’s capital program structure and solid balance sheet also inform and support this recommendation.</p> <div data-bbox="449 396 1251 808" data-label="Figure"> <table border="1"> <caption>Capital Expenditures Comparison</caption> <thead> <tr> <th>Category</th> <th>Stub Year (%)</th> <th>Budget 2023 (%)</th> </tr> </thead> <tbody> <tr> <td>Facility Projects</td> <td>64.9%</td> <td>79.7%</td> </tr> <tr> <td>Information Technology</td> <td>14.4%</td> <td>16.2%</td> </tr> <tr> <td>Medical Equipment</td> <td>19.0%</td> <td>23.4%</td> </tr> <tr> <td>Other</td> <td>1.1%</td> <td>2.0%</td> </tr> <tr> <td>Emergency Capital</td> <td>0.7%</td> <td>1.5%</td> </tr> </tbody> </table> </div> <p>Strategic Plan Fund Commitment</p> <p>At the conclusion of FY 2021, Harris Health’s net position increased \$323M. The current year-end estimate for FY 2022 is an increase of over \$100M compared to the budgeted margin. Based on the priorities outlined in the Strategic Plan 2021-2025, Harris Health management proposes to earmark \$300M as the internal investment in the financing of capital and construction cost of future strategic initiatives.</p> <p>Ms. Nikitin concluded by stating that the Stub Period and Fiscal Year 2023 Operating and Capital Budgets represent Harris Health’s unwavering commitment to patient safety and advancement in the health status of the residents of Harris County. The budget reflects Harris Health’s essential status within the overall healthcare landscape of Harris County and underscores the strength of its operations and financial stability despite the ongoing COVID-19 pandemic and other economic challenges. Ms. Nikitin mentioned that the increased cost of maintaining services and improving patient quality in an environment of decreased tax support would make for a very challenging year ahead. Additionally, Ms. Nikitin stated that the proposed 2% operating margin would allow Harris Health System to continue with its infrastructure modernization and delivery of high quality healthcare to Harris County residents. A copy of the Proposed Harris Health System Stub Year and Fiscal Year 2023 Operating and Capital Budget is available in the permanent record.</p>	Category	Stub Year (%)	Budget 2023 (%)	Facility Projects	64.9%	79.7%	Information Technology	14.4%	16.2%	Medical Equipment	19.0%	23.4%	Other	1.1%	2.0%	Emergency Capital	0.7%	1.5%	
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AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
VI. Adjournment	Moved by Ms. Elena Marks, seconded by Ms. Alicia Reyes, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 10:48 a.m.	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Special Called Board Meeting held on December 9, 2021.

Respectfully Submitted,

Arthur Bracey, M.D., Chair

Elena Marks, Secretary

Minutes transcribed by Cherry Pierson

Thursday, December 09, 2021

Harris Health System Board of Trustees Special Called Board Meeting & Budget Workshop – Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to:

BoardofTrustees@harrishealth.org before close of business the day of the meeting.

BOARD MEMBERS PRESENT	BOARD MEMBERS ABSENT
Dr. Arthur Bracey (Chair)	
Ms. Elena Marks (Secretary)	
Ms. Alicia Reyes	
Dr. Andrea Caracostis	
Dr. Ewan Johnson	
Professor Marcia Johnson	
Ms. Mia Mends	
Mr. Lawrence Finder	

EXECUTIVE LEADERSHIP
Dr. Esmail Porsa, President & Chief Executive Officer
Ms.Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer
Dr. Glorimar Medina-Rivera, Executive Vice President, Ben Taub Hospital
Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive
Dr. Jennifer Small, Interim Executive Vice President, Ambulatory Care Services
Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer
Ms. Maria Cowles, Senior Vice President, Chief of Staff
Mr. Michael Hill, Executive Vice President, Chief Strategy & Integration Officer
Mr. Michael Norby, Executive Vice President & Chief Financial Officer
Mr. Omar Reid, Senior Vice President, Human Resources
Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital
Mr. R. King Hillier, Vice President, Public Policy & Government Relations
Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney’s Office
Dr. Steven Brass, Executive Vice President & Chief Medical Executive
Ms. Victoria Nikitin, Senior Vice President, Finance

OTHERS PRESENT	
Alison Perez	Dr. Kimberly Monday, <i>Former Board of Trustee</i>
Anne Clutterbuck, <i>Former Board of Trustee</i>	Nicholas Bell
Cherry Pierson	Paul Lopez
Daniel Smith	Randy Manarang
David Attard	Tai Nguyen
Elizabeth Winn	Xylia Rosenzweig
Jennifer Zarate	Yasmin Othman
Jerald Summers	

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES
Special Called Board Meeting
January 6, 2022
8:00 am

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
I. Call to Order & Record of Attendance	<p>The meeting was called to order at 8:01 a.m. by Arthur Bracey, MD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: http://harrishealthtx.swagit.com/live.</p>	A copy of the attendance is appended to the archived minutes.
II. Announcements / Special Presentations	<p>Dr. Bracey announced that Harris Health Board is pleased to welcome Ms. Jennifer Tijerina as our newest Trustee. Harris County Precinct 2 Commissioner Adrian Garcia requested the appointment of Ms. Tijerina, and her initial two-year term ends November 1, 2023.</p> <p style="margin-left: 20px;">A. CEO Report Including Updates on COVID-19</p> <p>Dr. Esmail Porsa, Harris Health System President and Chief Executive Officer (CEO), delivered a brief update on COVID-19. He reported a test positivity rate of 28%, which is the highest positivity rate during the entire COVID-19 pandemic. He mentioned approximately 9,000 daily new cases in the Greater Houston Area and an average daily rate of 400 new hospitalizations across the TMC system. Dr. Porsa stated that one of the hospital’s biggest challenges is staffing, particularly in regards to nursing. He reported a 20% nursing vacancy rate and stated that rates have been exacerbated due to the pandemic.</p> <p>To assist with current staffing constraints, the following has been implemented:</p> <ul style="list-style-type: none"> • El Franco Lee was closed on January 4, 2022 and staff were deployed to the hospitals. Obstetrics and limited Family Practice services will remain available. • Nurses working in an administrative capacity are being deployed to the hospitals for four (4) to six (6) weeks. • A limited number of crisis nurses are being deployed by the State. • Harris Health is expecting additional crisis staff from the National Guard in the near future. • Attendance bonus was reinstated. • Various other compensation strategies including surge and float pay are being instituted/reinstated. 	

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<p>Dr. Porsa reported approximately 2,414 COVID related discharges since January 1, 2021 through December 30, 2021. He also reported 281 patient deaths due to COVID-19, among which 94.3% of those patients were unvaccinated. Dr. Porsa stated that almost 96% of Harris Health staff are already vaccinated against COVID. He mentioned that the grace period for first dose of vaccination has been extended to January 27, 2022, and the deadline for full vaccination is February 28, 2022. At this time, boosters are not included in the vaccine mandate. Dr. Porsa explained that asymptomatic but exposed workforce members do not require work restriction if they have received all COVID-19 vaccine doses. Workforce members who test positive for SARS-CoV-2 may return to work five (5) days after the positive testing date or symptom onset date, but must be asymptomatic, fever-free and off Tylenol/ Non-steroidal anti-inflammatory drug (NSAID) therapy for 24 hours.</p> <p>Important COVID Vaccination Information</p> <ul style="list-style-type: none"> • On Monday, January 3, 2022, the U.S. Food and Drug Administration (FDA) authorized third doses of Pfizer’s vaccine for all persons ages 12 – 15. • The FDA also said it would allow for children ages 5 – 11 with compromised immune systems to get a third dose. • The period between the second dose and third dose of the Pfizer vaccine has been shortened to five months (from six months) for all age groups. • Once these recommendations are approved by the Centers for Disease Control and Prevention (CDC), Harris Health will begin offering the shots as detailed above. <p>A copy of the CEO report is available in the permanent record.</p>	
<p>III. Public Comment</p>		<p>There were no public speakers present.</p>
<p>IV. Consideration of Approval of the Proposed Harris Health System Stub Period Operating and Capital Budget (March 2022 – September 2022)</p>	<p>Ms. Victoria Nikitin, Senior Vice President, Finance, led discussion regarding the Proposed Harris Health System Stub Period Operating and Capital Budget (March 2022 – September 2022). In alignment with the Harris County’s fiscal year transition, Harris Health is presenting for consideration its budget deliverables captured within the two consecutive periods. Ms. Nikitin stated that the first period of the budget information covers seven months from March 2022 through September 2022 and is referred to as the “Stub Period” or “Stub Year.” The second phase reflects a new fiscal year ending September 2023 (FY 2023) and is referred to as the “Planning Budget.” Consistent with its strategic goal of delivering a 2 percent operating margin, Harris Health recommends the same target for both the Stub Period and FY 2023. Ms. Nikitin explained that the proposed Operating Budget for the Stub Period ending September 2022 reflects a margin of \$26.2M; the proposed annual Operating Budget for the fiscal year ending September 30, 2023 reflects a preliminary planning margin of \$43.4M.</p>	<p>Motion No. 22.01-01 Moved by Ms. Elena Marks, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve agenda item IV. Motion carried.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	Additionally, Ms. Nikitin stated that the entire 19-month budget proposal reflects an ongoing effort to manage operations and reinvest in the services and the infrastructure of the System. A copy of the proposed Harris Health System Stub Period Operating and Capital Budget is available in the permanent record.	
V. Adjournment	Moved by Ms. Elena Marks, seconded by Mr. Lawrence Finder, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 8:33 a.m.	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on January 6, 2022.

Respectfully Submitted,

Arthur Bracey, M.D., Chair

Elena Marks, Secretary

Minutes transcribed by Cherry Pierson

Thursday, January 6, 2022

Harris Health System Board of Trustees Special Called Board Meeting

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BoardofTrustees@harrishealth.org before close of business the day of the meeting.

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Dr. Andrea Caracostis	
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Professor Marcia Johnson	
Ms. Mia Mends	
Mr. Lawrence Finder	

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Mr. Omar Reid, Senior Vice President, Human Resources
Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital
Mr. R. King Hillier, Vice President, Public Policy & Government Relations
Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney's Office
Dr. Steven Brass, Executive Vice President & Chief Medical Executive
Ms. Victoria Nikitin, Senior Vice President, Finance

OTHERS PRESENT	
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Cherry Pierson	Nicholas Bell
Daniel Smith	Paul Lopez
David Attard	Randy Manarang
Ebon Swofford	Tai Nguyen
Elizabeth Winn	Xylia Rosenzweig
Jennifer Zarate	Yasmin Othman

Thursday, January 27, 2022

CEO Report

CEO Report Including Updates on COVID-19, Special Announcements and Employee Recognition

a message from

Glorimar Medina, MD

Executive Vice President and Administrator
Ben Taub Hospital



Jamie Hons is joining our Ben Taub family as the Vice President of Operations. Jamie has extensive hospital operations experience, as well as, executive level leadership. Her areas of responsibility will be facility management, construction projects, environmental services, food and nutrition, security, and biomedical services.

Jamie most recently was responsible for Hospital Operations of a 163 bed Acute Care Hospital. She was responsible for ancillary operations including Facility Management, Environmental Service, Food & Nutritional Services, Security, Pharmacy, Laboratory, Rehab, Sports Medicine, Physician Liaisons, Community Outreach, PBX Operators, Marketing & Advertising, and Robotic Service Line. She has maintained oversight on major and minor construction projects and assisted with hospital expansions and designations.

Jamie holds her Masters of Business Administration from Texas Women's University, Houston, TX. She currently participates with various organizations as a member and leader. She was recognized as "Woman in the Fast Lane of STEM 2020 Mentor" by the Greater Houston Women's Chamber of Commerce. Jamie is also very involved within the community on the Parent Teacher Association and with the Houston Livestock Show and Rodeo.

Jamie and her husband Christopher will celebrate their fourteenth year wedding anniversary this year and have one daughter and two sons ranging from age 7 to 11.



Please join me in welcoming Jamie Hons to our Ben Taub Hospital Executive Leadership Team!!

Thursday, January 27, 2022

Board Member Announcements

Board Member Announcements Regarding Board Member Advocacy and Community Engagements.

Public Comment Request and Registration Process

Pursuant to Texas Government Code §551.007, members of the public are invited to attend the regular meetings of the Harris Health System Board of Trustees and may address the Board during the [Public Comment](#) segment regarding an official agenda item that the Board will discuss, review, or take action upon, or regarding a subject related to healthcare or patient care rendered at Harris Health System. Public Comment will occur prior to the consideration of all agenda items. If you have signed up to attend as a Public Speaker virtually, a meeting link will be provided. Note: Public Speakers will be removed from the meeting after speaking and have the option to join the meeting live via <http://harrishealthtx.swagit.com/live>.

How to Request to Address the Board of Trustees

Members of the public must register in advance to speak at the Harris Health System Board of Trustees meetings. To register, members of the public must contact the Board of Trustees Office during core business hours, Monday through Friday between 8:00 a.m. to 5:00 p.m. Members of the public must submit the registration no later than 4:00 p.m. on the day before the scheduled meeting and may only register in one of the following manners:

1. Providing the requested information located in the “Speak to the Board” tile found at: <https://www.harrishealth.org/about-us-hh/board/Pages/public-comment-request-and-registration-process.aspx>.
2. Printing and completing the downloadable registration form found at: <https://www.harrishealth.org/about-us-hh/board/Pages/public-comment-request-and-registration-process.aspx>.
 - 2a. A hard-copy may be scanned and emailed to BoardofTrustees@harrishealth.org.
 - 2b. Mailing the completed registration form to 4800 Fournace Pl., Ste. E618, Bellaire, TX 77401.
3. Contacting staff at (346) 426-1524.

Prior to submitting a request to address the Harris Health System Board of Trustees, please take a moment to review the rules to be observed during the Public Comment Period.

Rules During Public Comment Period

The presiding officer of the Board of Trustees or the Board Secretary shall keep the time for speakers.

Three Minutes

A speaker, whose subject matter, as submitted, relates to an identifiable item of business on the agenda, will be requested by the presiding officer to come to the podium where they will be provided three (3) minutes to speak. A speaker, whose subject matter, as submitted, does not relate to an identifiable item of business on the agenda, will also be provided three (3) minutes to speak. A member of the public who addresses the body through a translator will be given at least twice the amount of time as a member of the public who does not require the assistance of a translator.

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Thursday, January 27, 2022

Executive Session Agenda Item

Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff.

- Pages 41-52 Were Intentionally Left Blank -

Thursday, January 27, 2022

Consideration of Acceptance of the Medical Executive Board Report

The Harris Health System Medical Executive Board Report is presented for Board review and acceptance.

MINUTES OF THE MEDICAL EXECUTIVE BOARD COMMITTEE
Harris Health System
January 11, 2022 4:00pm

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
CALL TO ORDER	The Medical Executive Board Meeting was called to order at 4:00 p.m. by John Foringer, MD, Chair of the Harris Health System Medical Executive Board.	As reported.
MINUTES OF THE PREVIOUS MEETING	The minutes of the November 9, 2021 meeting of the Harris Health Medical Executive Board were reviewed and approved.	A copy of the minutes is appended. A summary of the minutes was submitted to the Harris Health Board of Managers for review and acceptance.
HARRIS HEALTH POLICIES	<p>For Approval</p> <ul style="list-style-type: none"> ▪ Policy 1402 – Hand Hygiene ▪ Policy 2420 – Request for Outside Medical Services Treatment/Procedure <p>For Information</p> <ul style="list-style-type: none"> ▪ Policy 4125 – Adoption of Pediatric Inpatients ▪ Policy 2302 – Hemodialysis Infection Prevention Control <p>Policy 1402 – Hand Hygiene was presented for approval. It was moved and seconded to approve Policy 1402 – Hand Hygiene as presented. Motion carried.</p> <p>Policy 2420 – Request for Outside Medical Services Treatment/Procedure was presented for approval. It was moved and seconded to approve Policy 2420 – Request for Outside Medical Services Treatment/Procedure as presented. Motion carried.</p> <p>Policy 4125 – Adoption of Pediatric Inpatients and Policy 2302 – Hemodialysis Infection Prevention Control were included in the packet for review and information.</p>	<p>It was moved and seconded to approve Policy 1402 – Hand Hygiene as presented. Motion carried.</p> <p>It was moved and seconded to approve Policy 2420 – Request for Outside Medical Services Treatment/Procedure as presented. Motion carried.</p>
STANDING BUSINESS	<p>Reports from the Chiefs of Staff</p> <p><i>Ben Taub General Hospital (BT)</i></p> <p>Dr. Markan presented the BT Chief of Staff Report. Dr. Atmar gave a COVID update and the Omicron surge is all consuming at the moment. The teams are doing well and there was a detailed report as to the state of what we are doing in terms of PPE</p>	

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<p>and strategy. We introduced and welcomed Dr. Zaidi (UT EC Faculty) from the Transfer Center. We had a substantial discussion around his Transfer Center priority items related to efficiencies of transfer and utilization of outside and outbound transfers. In addition, there was a lot of discussion in regard to what we've been doing in terms of prevention of elopement and taking care of some of our most vulnerable patients. Dr. Foringer thanked Dr. Markan, Dr. Roy and the cardiology team at Ben Taub. We have had a lot of collaboration with some of the issues going on. Dr. Garcia-Sayan has been working very hard with the cardiologists at Ben Taub to improve our processes. It's some of the best communication and collaboration we have seen in some time. .</p> <p><i>Lyndon B. Johnson General Hospital (LBJ)</i></p> <p>Dr. Ko presented the LBJ Chief of Staff Report. The committee received an extensive report by Dr. Brass and Dr. Brock that covered activities going on in leadership. Unfortunately, the current focus has been on the current Omicron surge. Dr. Sharma highlighted the fact that the EC has been inundated with volume including non-COVID patients and we are again experiencing a shortage of beds. He recognized and thanked Dr. Markan, Dr. Medina and Toni Cotton for their assistance in accepting LBJ ICU patients over the weekend. The collaboration is truly appreciated. He recognized Harris Health for helping physicians return to work after quarantine. We did robust testing throughout the Christmas and New Year's holiday. We were not able to have UT Occupational Health open over those weekends and were able to have providers including learners tested at Harris Health facilities and results returned within 24 hours. He stated that he appreciates Donna McKee and her team for their help. This allowed us to start the clock sooner and get staff back to work. There is an ongoing focus on getting all staff vaccinated and documentation submitted. He thanked Dr. Porsa for extending that deadline to February. Most staff are already vaccinated but the challenge has been getting the required documentation. He stated that he appreciated Adriana Barron's team for doing the bulk of the work.</p> <p><i>Ambulatory Care Services (ACS)</i></p> <p>Dr. Russell stated that there was no MEC meeting in December. She stated that ACS did have to close one of their largest health centers (El Franco Lee) to help support the efforts in our acute care centers. We are continuing to work with the acute centers in any way that we can. The Same Day Clinics at the OC are also trying to help support decompression of the LBJ EC and we will continue to support those efforts.</p>	

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<p>It was moved and seconded to approve the Chief of Staff Reports as presented. Motion carried.</p> <p>Chief Medical Executive Report</p> <p>Dr. Brass presented the Chief Medical Executive Report. He asked Dr. Chung to review the vaccine requirement information and timeline. Dr. Chung stated that the new deadline for the COVID vaccine documentation, either partial vaccination or approved exemption, is January 27. Requests for exemption are due by January 20. The new deadline for full vaccination proof is February 28. MSS will continue to work to reach out to all service line leaders to ensure we get that documentation.</p> <p>Dr. Chung stated that the annual mandatory training for 2022 is due April 30. Communication will be sent to all providers and all staff are encouraged to start that education early.</p> <p>Dr. Brass reminded everyone that we had a critical safety alert memo go out this month focusing on an incident that happened at one of the pavilions related to the mislabeling of a specimen with the wrong name as well as an after visit summary that went to the wrong patient. Drill downs were done for both events. One was a clear deviation from policy and opportunities for improvement were identified from an IT perspective in the other. Related to the after visit summary, IT and the frontline caregivers developed a solution. Staff will start to see the patient name printed in very large font on a cover sheet to the after visit summary.</p> <p>He stated that we have talked about the 5 principles of HRO. The focus this month is on reluctance to simplify. Reluctance to simplify means that we investigate, explore and get to the bottom of any and all patient safety related events. We engage our teams and ask the 5 whys when we identify a problem.</p> <p>Dr. Brass addressed COVID updates. We are conducting daily COVID meetings where we discuss surge planning and we have our COVID advisory meetings each Friday. He thanked Dr. Fisher for her work on the crisis standards of care. That will be coming to the MEB for approval once approved by the Ethics Committee. Return to work guidelines have changed in light of the surge to be consistent with new CDC guidelines. The time away from work for those COVID positive with symptoms has changed to 5 days. Your symptoms must be improving and you must be fever free for 24 hours when you come back to work. This is consistent with the CDC guidelines. The time away from work is 5 days from the day of the positive swab for those without symptoms. PPE is a must when returning to work. Social distancing remains important especially while eating. Staff do not need a repeat COVID test to</p>	

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<p>return to work. Those exposed to COVID and vaccinated may continue to work as long as you self-monitor for symptoms and stop working if symptoms develop.</p> <p>Compliance/Risk Management/Accreditation</p> <p>Carolynn Jones presented the Compliance Report. She addressed patient identification and the two patient identifiers, thanking everyone for their continued feedback. We are circling back with the school's legal counsel on some final points and it will be brought back through the approval process next month. She stated that she appreciates the willingness to continue to engage and to identify issues with the process. She asked that leaders reiterate with staff that the goal of this is not punitive. This is a way for us to heighten awareness around a piece of patient safety that need to be done the same way every time as well as improve the work between teams to make sure that we have the right patient before we engage high risk activities such as medication administration or blood administration.</p> <p>Administrative Report</p> <p>Louis Smith presented the Administrative Report. He echoed the comments made around the work on COVID. From a staffing standpoint - we continue to invest in this from an agency standpoint for Harris Health. We have also utilized staff from El Franco Lee and appreciate the impact this has made on the ACS division. The state has sponsored crisis nurses that started arriving in our facilities last Friday and will continue this week. There was approval at the county level today for additional investment for staffing of facilities. We are continuing to see additional resources come in to help and he thanked all staff involved with that. He stated that administration has canceled several system meetings in January to ensure that our campus leadership was able to be present and visible and engaged during these times.</p> <p><i>Board of Trustees</i></p> <p>Dr. Foringer stated that two of our Board of Trustees members, Alicia Reyes and Elena Marks, are on the MEB call today. Both regularly attend the MEB and several other meetings. These are volunteer positions and they're spending a lot of time with us trying to improve the system. He stated that the medical staff appreciate them taking the time to attend the meetings and better understand the medical staff issues.</p>	

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<p>Chief Nursing Executive Report</p> <p>Dr. Brock presented the Chief Nursing Executive Report. Staffing is obviously the biggest concern at the current time. Commissioner’s Court approved additional funding today to bring on additional crisis nurses and RTs. We did redeploy about 50 of our exempt administrative nurses across the system to support clinical care at BT and LBJ. We also redeployed ACS staff to serve in those roles. There were pay incentives for both of those groups. We are still onboarding our regular contract nurses. As of yesterday, we had 227 in the system with another 75 in the pipeline. We are recruiting as actively as we possibly can for regular hires. We have a group of graduate nurses coming in February and have done a poll of how many would like to start early. She reviewed other incentives in place for nursing.</p> <p>Dr. Brock stated that she received a question from one of the Chiefs of Staff regarding whether a contract or crisis nurse with a particular skill set such as CRT could provide that care to our patients. They can provide that care after we validate their competency. We are working on a process to expedite this.</p> <p><i>Chief Executive Officer</i></p> <p>Dr. Porsa addressed the discussion held earlier today at the TMC CEOs meeting regarding the current modeling of COVID in the region. It is believed that we have actually arrived at the peak of the number of cases in the region and that we should peak at the number of hospitalizations and ICU hospitalizations in the next 10-14 days. It is felt we will see a rapid decrease in the number of hospital admissions after that.</p>	
<p>COMMITTEE REPORTS</p>	<p>Cancer</p> <p>Dr. Mims presented the Cancer Committee Report. The committee discussed follow-up rates for the cancer registry, which has been a real challenge for us because we can no longer access the Texas death registry. A lot of patients move in and out of our system and we are working on alternative ways to get information for patients. The lung cancer screening program was highlighted. This is a cutting edge program that's a collaboration with our colleagues in pulmonary, radiology and oncology to bring patients in to get low dose screening CTs and have them rapidly biopsied. In December, we were able to submit all of our remaining documentation to account for any deficiencies the American College of Surgeons found within our cancer program. We now expect full accreditation for the next 3 years.</p>	<p>A copy of the Cancer Committee Report is appended to the archived minutes.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<p>Critical Care Committee</p> <p>The Critical Care Committee report was included in the packet for information and review.</p> <p>Emergency Center Committee</p> <p>Dr. Sharma presented the Emergency Center Committee Report. There was significant discussion about ongoing revisions to Policy 4619 which addresses timely consults in the emergency center. The committee also discussed the sedation policy which is in its final stages and should be adopted system wide shortly. We also discussed a transport checklist which will be rolled out to both ECs and expanded to the inpatient units. Just prior to transfer or transport, we are going to implement a standardized checklist that takes into account some of the sentinel and safety events we have had. The hope is to incorporate that checklist electronically in the near future, The monthly statistics were included with the report in the packet. December was an understandably busy month due to Omicron. Both ECs had increased boarding hours and volume. Further discussion occurred related to Policy 4619 and the implementation of it.</p> <p>Infection Prevention Committee</p> <p>Dr. Ericsson stated that the Infection Prevention Committee Report was included in the packet for review and information.</p> <p>Pharmacy & Therapeutics Committee</p> <p>Dr. Ericsson stated that the Pharmacy & Therapeutics Committee Report was included in the packet for information. The committee continues to address COVID medications in real time and communicate any changes. Availability of these drugs is going to be the biggest problem.</p> <p>Utilization Review Committee</p> <p>The Utilization Review Committee Report was included in the packet for information and review. Dr. Foringer stated that we are finalizing the UR scorecard that will be used in the system. We are verifying the readmission rates which is the last component and then it will be complete. Dr. Brass and Dr. Chung have been working with the UR committee and Michael Kaitschuck's team on the new scorecard. There</p>	<p>A copy of the Critical Care Committee Report is appended to the archived minutes.</p> <p>A copy of the Emergency Center Committee Report is appended to the archived minutes.</p> <p>A copy of the Infection Prevention Committee Report is appended to the archived minutes.</p> <p>A copy of the Pharmacy & Therapeutics Committee Report is appended to the archived minutes.</p> <p>A copy of the Utilization Review Committee Report is appended to the archived minutes.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<p>has been extensive work in verifying the data.</p> <p>It was moved and seconded to approve all committee reports as presented. Motion carried.</p> <p>Medical Records Committee</p> <p>Dr. Wesley presented the Medical Records Committee Report. He gave an overview of the following forms and documents included for approval:</p> <ul style="list-style-type: none"> ▪ ICU Admission & Discharge Criteria ▪ Surgical Oncology Brief OpNote ▪ Generic Operative Report – Version 4 ▪ Pain Agreement and Consent ▪ Anticoagulation for IMPELLA Order Set <p>Dr. Foringer questioned why the ICU Admission & Discharge Criteria was routed through the Medical Records Committee for approval. Dr. Brass stated that they would take that discussion offline.</p> <p>Credentials Committee</p> <p>Dr. Scott presented the Credentials Committee Report. There were 5 temporary privileges, 13 initial applications, 38 reappointments, 1 change/add privileges, and 18 resignations.</p> <p>The Medical Executive Board went into Executive Session at 4:50pm. The Medical Executive Board reconvened at 4:54pm.</p> <p>The Credentials Committee Report was approved as presented.</p>	<p>It was moved and seconded to approve all committee reports as presented. Motion carried.</p> <p>A copy of the Medical Records Committee Report is appended to the archived minutes.</p> <p>It was moved and seconded to approve all forms as presented. Motion carried.</p> <p>A copy of the Credentials Committee Report is appended to the archived minutes. Following is a list of actions made by the Medical Executive Board.</p> <p>Approved:</p> <ul style="list-style-type: none"> • 5 temporary privileges • 13 initial applications • 38 reappointments • 1 change/add privileges • 18 resignations
<p>ADJOURNMENT</p>	<p>There being no further business to come before the Medical Executive Board, the meeting adjourned at 4:55 p.m.</p>	

Thursday, January 27, 2022

**Consideration of Approval Regarding Credentialing Changes for
Members of the Harris Health System Medical Staff**

The Harris Health System Medical Executive Board approved the attached credentialing changes for the members of the Harris Health System Medical Staff for December 2021 and January 2022.

The Harris Health System Medical Executive Board requests the approval of the Board of Trustees.

Thank you.

Credentials Committee Report

January 2022

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**HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM TEMPORARY PRIVILEGES ROSTER 12/1/2021**

ID	Affiliation	L Name	Full Name	Faculty Appointment	Assignments
435481	UTX	Hsu	Danielle Marlene Hsu, MD	Assistant Professor	Surgery-Pediatric Surgery
442282	UTX	Kang	Julian Kang, MD	Clinical Instructor	Internal Medicine
442220	BCM	Laughlin	Misty Laughlin, MD	Assistant Professor	Emergency Medicine
433216	UTX	Naik	Sapna Naik, MD	Assistant Professor	Int Med-Geriatric Medicine
442250	UTX	Nunez	Aaron Nunez, PA-C	Physician Assistant	Emergency Medicine
442344	UTX	Pang	Linda Pang, MD	Assistant Professor	Int Med-Geriatric Medicine
50957	BCM	Perez	Carlos Perez MD	Assistant Professor	Neurology
442237	BCM	Russell	Morgan Russell, PA-C	Instructor	Emergency Medicine
442252	UTX	Wong	Angelique Wong, MD	Assistant Professor	Int Med-Geriatric Medicine

**HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM TEMPORARY PRIVILEGES REQUEST ROSTER 1/5/2022**

ID	Affiliation	L Name	Full Name	Faculty Appointment	Assignments
442349	BCM	Amaresh	Amar Amaresh, MD	Associate Professor	Radiology
430132	BCM	Lay	Erica Julianne Lay, MD	Instructor	Pediatric Molecular & Human Genetics
431174	UTX	Meyer	Cydney Meyer, MD	Assistant Professor	Neonatal
432702	UTX	Zhu	Michael Zhu, MD	Assistant Professor	Internal Medicine
442272	BCM	Zielinski	Martin Zielinski, MD	Professor	Surgery

**HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM INITIALS ROSTER 12/1/2021**

ID	AFFILIATION	L NAME	FULL NAME	Faculty Appointment	ASSINGMENT	LIC TYPE	EXP DATE
442351	UTX	Chehab	Sarah Chehab, MD	Associate Professor	Pediatric Anesthesiology	State License	5/31/2022
						DEA	8/31/2023
056071	UTX	Chen	Bo Chen, MD	Assistant Professor	Radiology	State License	5/31/2022
						DEA	8/31/2023
442246	BCM	Dehinwa	Mojisola Dehinwa, MD	Assistant Professor	Pediatrics	State License	11/30/2022
						DEA	6/30/2024
442251	UTX	Heisler	Gerald Heisler, MD	Clinical Assistant Professor	Family & Community Medicine	State License	11/30/2022
						DEA	10/31/2024
435481	UTX	Hsu	Danielle Marlene Hsu, MD	Assistant Professor	Surgery-Pediatric Surgery	State License	5/31/2022
						DEA	10/31/2023
442282	UTX	Kang	Julian Kang, MD	Clinical Instructor	Internal Medicine	State License	5/31/2022
						DEA	12/31/2021
55144	UTX	Khan	Sabina Ali Khan, MD	Assistant Professor	Anesthesiology	State License	5/31/2022
						DEA	12/31/2023
442350	UTX	Thakkar	Mitesh Thakkar, MD	Assistant Professor	Anesthesiology	State License	5/31/2022
						DEA	11/30/2023
442220	BCM	Laughlin	Misty Laughlin, MD	Assistant Professor	Emergency Medicine	State License	8/31/2022
						DEA	3/31/2022
038123	BCM	Leong-Kee	Susan M. Leong-Kee, MD	Associate Professor	Obstetrics and Gynecology	State License	5/31/2023
						DEA	3/31/2022
433216	UTX	Naik	Sapna Naik, MD	Assistant Professor	Int Med-Geriatric Medicine	State License	8/31/2023
						DEA	10/31/2024
442250	UTX	Nunez	Aaron Nunez, PA-C	Physician Assistant	Emergency Medicine	State License	8/31/2022
						DEA	10/31/2024
442344	UTX	Pang	Linda Pang, MD	Assistant Professor	Int Med-Geriatric Medicine	State License	5/31/2022
						DEA	3/31/2024
50957	BCM	Perez	Carlos Perez MD	Assistant Professor	Neurology	State License	8/31/2022
						DEA	3/31/2024
442237	BCM	Russell	Morgan Russell, PA-C	Instructor	Emergency Medicine	State License	8/31/2022
						DEA	4/30/2024
442252	UTX	Wong	Angelique Wong, MD	Assistant Professor	Int Med-Geriatric Medicine	State License	5/31/2022
						DEA	5/31/2024

**HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM INITIALS ROSTER 1/5/2022**

ID	Affil	L Name	Full Name	Faculty Appointment	Assignments	Lic Type	Exp Date
442349	BCM	Amaresh	Amar Amaresh, MD	Associate Professor	Radiology	State License	11/30/2022
						DEA	6/30/2024
442238	BCM	Braun	Andrea Braun, MD	Assistant Professor	Int Med-Critical Care Medicine	State License	11/30/2023
						DEA	7/31/2022
442399	BCM	Jacobs	Sara Jacobs, MD	Associate Professor	Obstetrics and Gynecology	State License	2/28/2022
						DEA	12/31/2023
442261	BCM	Jwied	Majd Jwied, MD	Assistant Professor	Family Medicine	State License	11/30/2022
						DEA	12/31/2024
430132	BCM	Lay	Erica Julianne Lay, MD	Instructor	Pediatric Molecular & Human Genetics	State License	2/28/2023
						DEA	3/31/2025
004588	UTX	Lutzker	Steven Lloyd Lutzker, MD	Clinical Assistant Professor	Radiology	State License	11/30/2022
						DEA	3/31/2023
431174	UTX	Meyer	Cydney Meyer, MD	Assistant Professor	Neonatal	State License	5/31/2023
						DEA	1/31/2024
050705	UTX	Rihani	Ryan Jordan Rihani, MD	Assistant Professor	Anesthesiology	State License	8/31/2023
						DEA	4/30/2024
442244	UTX	Rysavy	Matthew Rysavy, MD	Assistant Professor	Pediatric Neonatal-Perinatal Medicine	State License	8/31/2023
						DEA	4/30/2024
442315	UTX	Shah	Jignesh Shah, MD	UT Radiology	Radiology	State License	11/1/2022
						DEA	2/28/2023
039987	BCM	Shell	Elisabeth J Shell, PA	Physician Assistant	Int Med-Infectious Disease	State License	8/31/2023
						DEA	2/29/2024
442272	BCM	Zielinski	Martin Zielinski, MD	Professor	Surgery	State License	9/30/2022
						DEA	5/31/2022
432702	UTX	Zhu	Michael Zhu, MD	Assistant Professor	Internal Medicine	State License	11/30/2022
						DEA	5/31/2024

HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM REAPPOINTMENTS ROSTER 12/1/2021
EXP. 1/31/2022

ID	AFFIL	L NAME	FULL NAME	FACULTY APPOINTMENT	ASSIGNMENT	LIC TYPE	EXP DATE
439020	BCM	Abdowaise	Nedira M Abdowaise, PA	Instructor	Emergency Medicine	State License DEA	8/31/2022 6/30/2023
053908	BCM	Abraham	Shiny Abraham, NP	Instructor	Neurosurgery	State License DEA	3/31/2022 6/30/2024
433146	BCM	Aduhene Opoku	Roslyn Afia Aduhene Opoku, MD	Assistant Professor	Family & Community Medicine	State License DEA	8/31/2023 6/30/2022
038120	BCM	Agarwal	Sandeep Krishna Agarwal, MD	Assistant Professor	Int Med-Rheumatology	State License DEA	8/31/2022 6/30/2022
432153	UTX	Aibana	Omowunmi Aibana, MD	Assistant Professor	Internal Medicine	State License DEA	8/31/2023 6/30/82023
438651	UTX	Akigbogun	Olanrewaju Akigbogun, CRNA	Certified Nurse Anesthetist	Anesthesiology	State License DEA	5/31/2023 N/A
025370	BCM	Allen	Richard Cutler Allen, M.D.	Professor	Ophthalmology	State License DEA	2/28/2022 6/30/2024
438593	BCM	Alvarado	Siloe Alvarado MD	Assistant Professor	Int Med-Nephrology	State License DEA	8/31/2023 6/30/2022
042122	BCM	Archibald	Leslie Jeanne Archibald, CRNA	Assistant Professor	Anesthesiology	State License DEA	8/31/2022 N/A
038095	UTX	Bai	Yu Bai, MD	Professor	Pathology	State License DEA	8/31/2023 N/A
435501	UTX	Baker	James Robert Baker, MD	Assistant Professor	Internal Medicine	State License DEA	2/28/2022 7/31/2024
435693	BCM	Barbour	Kelli Diane Barbour, MD	Assistant Professor	Obstetrics and Gynecology	State License DEA	11/30/2022 7/31/2022
035860	UTX	Barconey	Daphne Trenece Barconey, CRNA	Certified Nurse Anesthetist	Anesthesiology	State License DEA	5/31/2022 N/A
053816		Berman	Jeffrey Berman, MD	Clinical Instructor	Internal Medicine	State License DEA	7/31/2022 2/28/2022
030772	UTX	Bernstam	Elmer Victor Bernstam, MD	Professor	Internal Medicine	State License DEA	11/30/2023 7/31/2024
432162	UTX	Bi	Shuyan Bi, NP	Nurse Practitioner	Internal Medicine	State License DEA	5/31/2023 7/31/2024
038141	UTX	Blackwell	Sean Cyle Blackwell, MD	Chairman	Obstetrics and Gynecology	State License DEA	8/31/2023 7/31/2023
000454	BCM	Blicharski	Diana Berenice Blicharski, MD	Assistant Professor	Family & Community Medicine	State License DEA	7/31/2023 5/31/2022
431298	UTX	Callihan	Nicholas Gaston Callihan, MD	Clinical Instructor	Emergency Medicine	State License DEA	5/31/2022 8/31/2023
432192	UTX	Carlson	Jeffrey Jeral Carlson, MD	Assistant Professor	Radiology	State License DEA	8/31/2023 5/31/2023
432161	BCM	Chelliah	Premala Chelliah, MD	Assistant Professor	Anesthesiology	State License DEA	11/30/2023 8/31/2023
025657	BCM	Chang	Peter T. Chang, MD	Associate Professor	Ophthalmology	State License DEA	5/31/2023 8/31/2024
037681	UTX	Chathampally	Yashwant Gilbert Chathampally, MD	Associate Professor	Emergency Medicine	State License DEA	11/30/2023 8/31/2023
20099	UTX	Cheung	Kim Cheung, MD	Assistant Professor	Pediatrics	State License DEA	8/31/2022 8/31/2024
431299	UTX	Chong	Samuel Lee Chong, DO	Clinical Instructor	Emergency Medicine	State License DEA	8/31/2022 8/31/2023
043011	UTX	Christiansen	Kristy Michelle Christiansen, CNM	Certified Nurse Midwife	Obstetrics and Gynecology	State License DEA	5/31/2023 8/31/2022
024866	BCM	Clark	Dana Lynn Clark, MD	Assistant Professor	Family & Community Medicine	State License DEA	5/31/2022 8/31/2024
005678	UTX	Daily	William Hart Daily, MD	Assistant Professor	Anesthesiology	State License DEA	5/31/2022 6/30/2024
006032	UTX	De Ybarro	Lisa Edmiston De Ybarro, MD	Associate Professor	Pediatrics	State License DEA	11/30/2022 6/30/2022
432951	BCM	Del Rosario	Janet Del Rosario, MD	Clinical Instructor	Physical Medicine and Rehabilitation	DEA	6/30/2022
050249	BCM	Dinh	An Hong Dinh, DO	Assistant Professor	Psychiatry	State License DEA	2/28/2022 6/30/2022
022332	BCM	Dugas	Mark Joseph Dugas, DO	Assistant Professor	Anesthesiology	State License DEA	2/28/2023 6/30/2023
042823	UTX	Dziadek	Olivia Lisa Dziadek, MD	Assistant Professor	Obstetrics and Gynecology	State License DEA	8/31/2023 6/30/2022
439062	UTX	Eastman	Emily Eastman, PA	Physician Assistant	Emergency Medicine	State License DEA	2/28/2023 8/31/2022
051763	BCM	Edwards	Dineta Daney Edwards, NP	Instructor	Family & Community Medicine	State License DEA	1/31/2022 8/31/2022
051744	UTX	Ekeoduru	Rhashedah Ekeoduru, MD	Assistant Professor	Anesthesiology	State License DEA	2/28/2023 8/31/2023
439074	UTX	Ekweariri	Chinwe Juliana Ekweariri, NP	Nurse Practitioner	Emergency Medicine	State License DEA	8/31/2022 8/31/2024
050856	UTX	Endacott	Emily Endacott, MD	Clinical Instructor	Emergency Medicine	State License DEA	5/31/2023 8/31/2022
433224	UTX	Fok	Christina Fok, MD	Assistant Professor	Pediatrics	State License DEA	11/30/2022 9/30/2022
439046	BCM	Fox	Kaelin E Fox, PA-C	Instructor	Emergency Medicine	State License DEA	2/28/2023 9/30/2022
037817	BCM	Frigini	Luiz Alexandre R. Frigini, MD	Assistant Professor	Radiology-Diagnostic Division	State License DEA	8/31/2022 9/30/2024
5727	UTX	Garcia	Jose Garcia, MD	Professor	Neonatal-Perinatal Medicine	State License DEA	2/28/2023 9/30/2024

HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM REAPPOINTMENTS ROSTER 12/1/2021
EXP. 1/31/2022

439042	UTX	Ghose	Ipsita Ghose, DO	Clinical Instructor	Obstetrics and Gynecology	State License	8/31/2022
						DEA	9/30/2022
006576	UTX	Gilbert	Harry David Gilbert, DDS	Professor	Oral and Maxillofacial Surgery	State License	6/30/2023
						DEA	9/30/2024
039617	UTX	Gomez-Rivera	Fernando Gomez-Rivera, MD	Assistant Professor	Otolaryngology Head and Neck Surgery	State License	5/31/2023
						DEA	9/30/2023
020547	BCM	Goodman	Heather Stewart Goodman, MD	Associate Professor	Psychiatry	State License	2/28/2022
						DEA	9/30/2023
435652	BCM	Gowda	Shaila Gowda, MD	Assistant Professor	Neurology	State License	9/30/2022
						DEA	2/28/2023
043004	BCM	Greely	Jocelyn Tinsley Greely, MD	Assistant Professor	Obstetrics and Gynecology	State License	11/30/2022
						DEA	9/30/2022
027530	UTX	Guardiola	Amalia Guardiola, MD	Associate Professor	Pediatrics	State License	8/31/2022
						DEA	9/30/2023
439031	HCHD	Guerra	Blanca Yaneth Guerra, PharmD	Clinical Pharmacist	Pharmacy	State License	8/31/2023
						DEA	N/A
056203	BCM	Halmer	Thiago Halmer, MD	Assistant Professor	Emergency Medicine	State License	5/31/2023
						DEA	10/31/2022
043344	BCM	Hamzeh	Ihab Hamzeh, MD	Assistant Professor	Int Med-Cardiology	State License	10/31/2022
						DEA	2/28/2022
Hasan	BCM	Hasan	Sana Hasan MD	Assistant Professor	Internal Medicine	State License	08/31/2022
						DEA	10/31/2024
435678	BCM	Hernandez	David J Hernandez, MD	Assistant Professor	Otolaryngology	State License	5/31/2022
						DEA	10/31/2023
023733	BCM	Huttenbach	Yve Thaller Huttenbach, MD	Assistant Professor	Pathology	State License	2/28/2023
						DEA	N/A
035770	BCM	Ismail	Nadia June Ismail, MD	Assistant Professor	Internal Medicine	State License	11/30/2022
						DEA	11/30/2022
023595	UTX	John	Susan De John, MD	Professor	Radiology-Diagnostic Division	State License	5/31/2023
						DEA	12/31/2021
004615	BCM	Johnson	Karen Elaine Johnson, MD	Associate Professor	Pediatric Neonatal-Perinatal Medicine	State License	5/31/2022
						DEA	12/31/2023
435642	BCM	Jotwani	Aparna Chakravarti Jotwani, MD	Assistant Professor	Int Med-Hematology	State License	8/31/2022
						DEA	12/31/2021
037695	BCM	Karistinos	Anastassios Karistinos, MD	Assistant Professor	Orthopedic Surgery	State License	8/31/2022
						DEA	12/31/2021
038936	UTX	Kau	Chung How Kau, DDS	Clinical Professor	Oral and Maxillofacial Surgery	State License	3/31/2022
						DEA	N/A
433129	UTX	Kim	David Sejong Kim, MD	Assistant Professor	Pediatrics	State License	11/30/2021
						DEA	12/31/2023
435625	UTX	Koka	Sagarika Koka, MD	Clinical Instructor	Internal Medicine	State License	8/31/2022
						DEA	12/31/2023
043363	BCM	Kuncharapu	Indumathi Kuncharapu, MD	Assistant Professor	Family & Community Medicine	State License	11/30/2023
						DEA	12/31/2023
030790	UTX	Kvinge	Debbie J Kvinge, CRNA	Certified Nurse Anesthetist	Anesthesiology	State License	1/31/2023
						DEA	N/A
042115	BCM	Langley	Aimee Elizabeth Langley, CRNA	Assistant Professor	Anesthesiology	State License	8/31/2022
						DEA	N/A
039534	UTX	Le	Thanh-Thuy Thi Le, MD	Assistant Professor	Anesthesiology	State License	8/31/2023
						DEA	3/31/2022
046673	BCM	Ludwig	Michelle Suzanne Ludwig, MD	Assistant Professor	Radiation Oncology	State License	3/31/2022
						DEA	8/31/2023
439047	BCM	Lutz	Hannah Lutz, PA	Instructor	Emergency Medicine	State License	2/28/2023
						DEA	3/31/2023
043008	BCM	Maldonado	Karla Ivette Maldonado, FNP	Instructor	Anesthesiology	State License	1/31/2022
						DEA	5/31/2023
432150	UTX	Maloney	Kudakwashe Maloney, MD	Assistant Professor	Dermatology	State License	5/31/2022
						DEA	1/31/2024
030636	UTX	Marchena	Jose M. Marchena, DMD	Associate Professor	Oral and Maxillofacial Surgery	State License	1/31/2022
						DEA	10/31/2022
051746	BCM	Matos	Rebekah Rachel Matos, FNP	Instructor	Emergency Medicine	State License	1/31/2023
						DEA	5/31/2023
432141	UTX	Matthews	Melissa Andrea Matthews, MD	Assistant Professor	Pediatric Neonatal-Perinatal Medicine	State License	8/31/2022
						DEA	1/31/2024
031289	MDA/UTA	Milbourne	Andrea Magdalene Milbourne, MD	Professor	Obstetrics and Gynecology	State License	8/31/2023
						DEA	1/31/2022
434495	UTX	Muleba	Ndaya Muleba, MD	Clinical Assistant Professor	Obstetrics and Gynecology	State License	8/31/2022
						DEA	1/31/2024
053768	MDA/UTA/UTX	Onstad	Michaela A. Onstad, MD	Assistant Professor	Obstetrics and Gynecology	State License	5/31/2022
						DEA	12/31/2023
038873	UTX	Onyemelukwe	Lillian Onyemelukwe, NP	Nurse Practitioner	Family Medicine	State License	2/28/2022
						DEA	12/31/2022
026774	UTX	Ostrosky	Luis Zeichner Ostrosky, MD	Professor	Int Med-Infectious Disease	State License	11/30/2022
						DEA	12/31/2023
43003	UTX	Parks	Kenya Parks, MD	Assistant Professor	Pediatrics	State License	3/31/2024
						DEA	11/30/2022
37432	UT/MDACC	Patel	Anisha Bipin Patel, MD	Associate Professor	Dermatology	State License	5/31/2022
						DEA	3/31/2024
027683	UTX	Patel	Monica Bipin Patel, MD	Assistant Professor	Int Med-Cardiovascular Disease	State License	11/30/2023
						DEA	3/31/2024
439063	UTX	Pipitone	Matthew Pipitone, NP	Nurse Practitioner	Emergency Medicine	State License	7/31/2023
						DEA	3/31/2022
437948	UTX	Ramirez	John Ross Ramirez, NP	Clinical Instructor	Emergency Medicine	State License	10/31/2022
						DEA	4/30/2022
005763	UTX	Rapini	Ronald Peter Rapini, MD	Professor	Dermatology	State License	11/30/2023

HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM REAPPOINTMENTS ROSTER 12/1/2021
EXP. 1/31/2022

							DEA	4/30/2024
435479	MDA/UTA/UTX	Rauh-Hain Fernandez	Jose Alejandro Rauh-Hain Fernandez, MD	Associate Professor	Obstetrics and Gynecology	State License	2/28/2023	
						DEA	4/30/2024	
037766	UTX	Rhoads	Jon Marc Rhoads, MD	Professor	Pediatrics	State License	11/30/2022	
						DEA	4/30/2022	
439061	UTX	Rhodes	Dustin Rhodes, NP	Nurse Practitioner	Emergency Medicine	State License	11/30/2022	
						DEA	4/30/2022	
005847	UTX	Riggs	John William Riggs, MD	Professor	Obstetrics and Gynecology	State License	5/31/2023	
						DEA	4/30/2022	
432160	BCM	Rohren	Eric Rohren, MD	Professor	Radiology	State License	4/30/2024	
						DEA	5/31/2022	
023600	UTX	Rubio	Nunilo Ignacio Rubio, Jr., MD	Assistant Professor	Pediatric Endocrinology	State License	11/30/2023	
						DEA	4/30/2024	
055212	UTX	Ruda	Van Michelle Tran Ruda, MD	Assistant Professor	Pediatrics	State License	8/31/2022	
						DEA	4/30/2023	
030906	HCHD	Russell	Saramma Mathew Russell, NP	Harris Health System Nurse Practitioner	Healthcare for the Homeless Program	State License	5/31/2023	
						DEA	4/30/2024	
004860	BCM	Sanders	Marc Rudolph Sanders, MD	Assistant Professor	Ophthalmology	State License	11/30/2023	
						DEA	2/29/2024	
439064	UTX	Sanders	Sydney Sanders, PA	Physician Assistant	Emergency Medicine	State License	2/28/2023	
						DEA	2/28/2023	
430942	BCM	Shamshirsaz	Amir Abdullah Shamshirsaz, MD	Instructor	Surgery	State License	2/28/2022	
						DEA	2/28/2022	
043353	BCM	Sheikh	Shazia Shafeeq Sheikh, MD	Instructor	Internal Medicine	State License	5/31/2022	
						DEA	2/29/2024	
439044	BCM	Shimizu	Ikue Shimizu, MD	Assistant Professor	Dermatology	State License	2/28/2023	
						DEA	2/29/2024	
035111	UTX	Siddiqui	Gazala Siddiqui, MD	Clinical Associate Professor	Obstetrics and Gynecology	State License	8/31/2022	
						DEA	2/28/2023	
432199	UTX	Skotnicki	Elizabeth Stephens Skotnicki, NP	Nurse Practitioner	Internal Medicine	State License	7/31/2019	
						DEA	2/28/2018	
029860	UTX	Stanley	Douglas James Stanley, MD	Assistant Professor	Otolaryngology Head and Neck Surgery	State License	8/31/2022	
						DEA	2/28/2023	
007243	UTX	Suresh	Maya Subbiah Suresh, MD	Professor	Anesthesiology	State License	11/30/2022	
						DEA	2/28/2023	
435623	BCM	Teegavarapu	Purnima Srivanti Teegavarapu, MD	Assistant Professor	Int Med-Hematology Oncology	State License	8/31/2022	
						DEA	11/30/2023	
030591	UTX	Terrill	Louise Ann Bednar Terrill, MD	Assistant Professor	Family & Community Medicine	State License	5/31/2023	
						DEA	11/30/2022	
435515	UTX	Walker	Shajuanda Walker, FNP	Nurse Practitioner	Otolaryngology	State License	11/30/2022	
						DEA	5/31/2023	
035818	UTX	Wan	David Qiang Wan, MD	Associate Professor	Radiology-Diagnostic Division	State License	8/31/2023	
						DEA	5/31/2024	
006132	BCM	Warren	Marcia Warren, MD	Assistant Professor	Family & Community Medicine	State License	2/28/2022	
						DEA	5/31/2024	
005926	UTX	Weltge	Arlo Frederick Weltge, MD	Clinical Professor	Emergency Medicine	State License	2/28/2023	
						DEA	5/31/2024	
004494	UTX	Wong	Mark E. Wong, DDS	Professor	Oral and Maxillofacial Surgery	State License	5/31/2023	
						DEA	5/31/2024	
005908	UTX	Zelitt	David Leslie Zelitt, MD	Assistant Professor	Radiology-Diagnostic Division	State License	8/31/2022	
						DEA	5/31/2023	

HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM REAPPOINTMENTS ROSTER 1/5/2022
EXP. 1/31/2022

ID	Affil	L Name	Full Name	Faculty Appointment	Assignments	License Type	Exp Date
002789	BCM	Balasubramanyam	Ashok Balasubramanyam, MD	Associate Professor	Int Med-Endocrinology	State License	8/31/2022
						DEA	7/31/2023
432156	BCM	Cotton	Ronald Timothy Cotton, MD	Assistant Professor	Surgery-General Surgery	State License	8/31/2022
						DEA	8/31/2022
008414	UTX	Cox	Charles Samuel Cox, Jr., MD	Professor	Surgery-Pediatric Surgery	State License	5/31/2022
						DEA	8/31/2023
022728	UTX	Irani	Adel Dinshaw Irani, MD	Assistant Professor	Surgery-Thoracic & Cardiac Surgery	State License	8/31/2022
						DEA	11/30/2024
023569	UTX	Lahoti	Sheela Lakshmi-Manam Lahoti, MD	Associate Professor	Pediatrics	State License	11/30/2022
						DEA	3/31/2022
42994	UTX	Pettaway	Curtis Pettaway, MD	Professor	Urology	State License	11/30/2022
						DEA	3/31/2024
039364	UTX	Ruggiero	Jaclyn Estelle Ruggiero, MD	Assistant Professor	Pediatric Neonatal-Perinatal Medicine	State License	11/30/2022
						DEA	4/30/2022
026133	UTX	Smith	Holly Dawn Smith, MD	Clinical Assistant Professor	Internal Medicine	State License	2/28/2023
						DEA	2/28/2023
027783	UTX	Walton	Adrienne Kilgore Walton, MD	Assistant Professor	Pediatric Cardiology	State License	11/30/2023
						DEA	5/31/2024
439075	UTX	Yeragi	Prajakta Suryakant Yeragi, MD	Assistant Professor	Pediatrics	State License	2/28/2022
						DEA	5/31/2022

HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM REAPPOINTMENTS ROSTER 1/5/2022
EXP. 2/28/2022

ID	Affil	L Name	Full Name	Faculty Appointment	Assignments	License Type	Exp Date
439073	UTX	Abreu	Juan Ariel Abreu, MD	Assistant Professor	Surgery-Thoracic & Cardiac Surgery	State License	8/31/2023
						DEA	6/30/2022
435562	UTX	Brock	Clifton O'neill Brock, MD	Clinical Instructor	Obstetrics and Gynecology	State License	5/31/2022
						DEA	7/31/2023
44639	UTX	Bui	Linh Phuong Bui, MD	Assistant Professor	IM-Cardiology	State License	7/31/2022
						DEA	7/31/2022
047244	BCM	Bullerwell	Megan Lindsay Bullerwell, CRNA	Assistant Professor	Anesthesiology	State License	8/31/2022
						DEA	Not Required
43133	UTX	Calo	Bianca Anthonnee Calo, NP	Nurse practitioner	Int Med-Gastroenterology	State License	10/31/2022
						DEA	8/31/2024
044933	BCM	Carter	Stacey Ann Carter, MD	Assistant Professor	Surgery	State License	5/31/2023
						DEA	8/31/2023
048262	BCM	Chan	Audrey Jacqueline Chan, MD	Assistant Professor	Dermatology	State License	9/30/2022
						DEA	Not Required
439065	UTX	Chantarasaka	Nicholas Lim Chantarasaka, CRNA	Certified Nurse Anesthetist	Anesthesiology	State License	11/30/2022
						DEA	8/31/2024
439151	BCM	Chennareddy	Kalpna Chennareddy, MD	Assistant Professor	Family & Community Medicine	State License	8/31/2023
						DEA	8/31/2023
045313	UTX	Clark	Natarsha Lynette Clark, FNP	Nurse Practitioner	Radiology	State License	8/31/2022
						DEA	9/30/2024
031035	MDA/UTA/UTX	George	Saira Jacob George, MD	Assistant Professor	Dermatology	State License	8/31/2022
						DEA	10/31/2024
048328	MDA/UTA/UTX	Huen	Auris Onn-Lay Huen, MD	Associate Professor	Dermatology	State License	11/30/2023
						DEA	10/31/2023
046800	BCM	Hyman	Daniel Akira Hyman, MD	Instructor	Internal Medicine	State License	11/30/2023
						DEA	12/31/2023
026804	BCM	Kilpatrick	Charles Cantwell Kilpatrick, MD	Associate Professor	Obstetrics and Gynecology	State License	2/28/2023
						DEA	12/31/2022
046561	BCM	Koshy	John Cherian Koshy, MD	Assistant Professor	Plastic Surgery	State License	2/28/2022
						DEA	3/31/2023
051765	BCM	Lacy	Robyn E. Lacy, PA	Instructor	Family & Community Medicine	State License	2/28/2023
						DEA	3/31/2022
048365	BCM	Li	Evan Li, MD	Assistant Professor	Int Med-Allergy & Immunology	State License	5/31/2023
						DEA	3/31/2023
051776	UTX	Lucci	Joseph A Lucci, III, MD	Professor	Obstetrics and Gynecology	State License	1/31/2023
						DEA	1/31/2023
439083	BCM	Manning	Carol Andria Manning, NP	Nurse Practitioner	Family & Community Medicine	State License	8/31/2022
						DEA	1/31/2023
051764	UTX	Montealegre	Alvaro Ignacio Montealegre, MD	Assistant Professor	Obstetrics and Gynecology	State License	8/31/2022
						DEA	3/31/2022
439088	MDA/UTA/UTX	Patel	Tejal Amar Patel, MD	Associate Professor	Int Med-Medical Oncology	State License	5/31/2023
						DEA	Not Required
051770	UTX	Perry	Scott Daniel Perry, MD	Assistant Professor	Anesthesiology	State License	2/28/2023
						DEA	11/30/2023
39515	UTX	Sargsyan	Lilit A. Sargsyan, MD	Assistant Professor	IM-Pulmonary-Critical Care	State License	2/28/2023
						DEA	2/29/2024
439021	BCM	Shastri	Ravi Kaushikkumar Shastri, MD	Assistant Professor	Radiology-Neuroradiology	State License	8/31/2022
						DEA	2/28/2023
085748	BCM	Stout	John Timothy Stout, MD	Professor	Ophthalmology	State License	2/28/2023
						DEA	Not Required
432247	UTX	Thomas-Ogunniyi	Jaiyeola Olayemi Thomas-Ogunniyi, MD	Professor	Pathology	State License	5/31/2022
						DEA	11/30/2023
043358	BCM	Torre	Paul Roland Torre, MD	Assistant Professor	Emergency Medicine	State License	5/31/2023
						DEA	5/31/2022
432195	BCM	Winkelmayer	Wolfgang C. Winkelmayer, MD	Professor	Int Med-Nephrology	State License	5/31/2023
						DEA	5/31/2022

HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM CHANGES IN CLINICAL PRIVILEGES 12/1/2021

Coordinator:	AFFIL	L NAME	F NAME	DEGREE	FACULTY APPOINTMENT	ASSIGNMENT	CHANGES IN PRIVILEGES
Breelyn Hood	UTX	Baker	James	MD	Assistant Professor	Internal Medicine	Add IM Geriatric Medicine Core privileges ***case logs on file
No Value Specified	BCM	Berman	Jeffrey	MD	Clinical Instructor	Internal Medicine-Cardiovascular Disease	Adding Non-Core Exercise Treadmill Testing Privilege **case logs on file
No Value Specified	UTX	De Ybarrondo	Lisa	MD	Associate Professor	Pediatrics	Delete Non-Core Sedation and Analgesia Privileges
Breelyn Hood	UTX	Kim	David	MD	Assistant Professor	Pediatrics	Delete Non-Core Sedation and Analgesia Privileges
No Value Specified	BCM	Ludwig	Michelle	MD	Assistant Professor	Radiation Oncology	Delete Non-Core Stereotactic Body Radiotherapy
Ovion Anderson	UTX	Milbourne	Andrea	MD	Professor	OB/Gyn	Add Core Obstetric Privileges **case Logs on file

**HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM CHANGES IN CLINICAL PRIVILEGES ROSTER 1/5/2022**

Affil	L Name	F Name	Degree	Faculty Appointment	Assignment	Changes in Clinical Privileges
BCM	Li	Evan	MD	Assistant Professor	Internal Medicine	Add Core Allergy and Immunology Privileges **Completed Allergy/Immunology Residency 2016 **Board Certified IM and Allergy/Immunology

**HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM RESIGNATIONS ROSTER 12/1/2021**

ID	AFFIL	L NAME	FULL NAME	ASSIGNMENT	TERM DATE	TERM REASON
436143	BCM	Berens	Rebecca Divers Berens, MD	Family & Community Medicine	8/31/2021	Resignation
436593	BCM	Mohamed	Hesham Mohamed, MD	Family & Community Medicine	10/28/2021	Resignation
438989	BCM	Shaw	Lisa Shaw, MD	Anesthesiology	9/13/2021	Resignation
440509	BCM	Lanehurst	Ashley Lanehurst, Ph.D	Psychiatry	8/20/2021	Resignation
048213	BCM	Nietfeld	Laura Amanda Nietfeld, MD	Family & Community Medicine	9/24/2021	Resignation
049123	BCM	KaiKai	Fatmata B. KaiKai, PA	Family & Community Medicine	8/31/2021	Resignation
041567	BCM	Udoetuk	Sade Clarke Udoetuk, MD	Psychiatry	11/17/2021	Resignation
041369	BCM	French-Rosas	Lindsay Nicole French-Rosas, MD	Psychiatry	5/7/2021	Resignation
037887	BCM	Wisnoski	Brian Wisnoski, MD	Internal Medicine	11/24/2021	Resignation
035412	BCM	Flores	Sara K. Flores, MD	Psychiatry	8/17/2021	Resignation
044998	BCM	Hailey	Brian Scott Hailey, MD	Radiology	10/31/2021	Resignation
045276	BCM	Valle	Ricardo Alcides Valle, PA	Family & Community Medicine	11/10/2021	Resignation
009877	BCM	Abdalla	Nageeb Girgis Abdalla, MD	Family & Community Medicine	8/31/2021	Resignation
030971	HCHD	Zerai	Tewelde Teddy Zerai, PharmD	Pharmacy	11/29/2021	Resignation
441005	MDA/UTA/UTX	Khan	Tamseela Khan, PA-C	Int Med-Medical Oncology	11/29/2021	Resignation
434816	UTX	Buszek	Benjamin James Buszek, MD	Anesthesiology	8/2/2021	Resignation
436965	UTX	Pai	Vinay V Pai, MD	Radiology-Diagnostic Division	11/30/2021	Resignation
009592	UTX	Butner	Robert Westbrook Butner, MD	Ophthalmology	11/29/2021	Deceased
009624	UTX	Cohen	Alan Marshall Cohen, MD	Radiology-Diagnostic Division	11/18/2021	Resignation
431814	UTX	Dubovoy	Vera Dubovoy, MD	Obstetrics and Gynecology	10/27/2021	Resignation
046429	UTX	Wainwright	Alexander Wainwright, MD	Obstetrics and Gynecology	8/26/2021	Resignation
051063	UTX	Everett	Jamie Michelle Everett, MD	Pathology	11/19/2021	Resignation
047786	UTX	Patel	Rajan P Patel, MD	Radiology	11/30/2021	Resignation
028798	UTX	Choi	Jeanie McIntyre Choi, MD	Radiology-Diagnostic Division	10/1/2021	Resignation

**HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM RESIGNATIONS ROSTER 1/5/2022**

ID	Affil	L Name	Full Name	Assignments	Term Date	Term Reason
439085	BCM	Dyke	Joshua Paul Dyke, CRNA	Anesthesiology	12/8/2021	Resignation
053764	BCM	Allahham	Mahmoud Allahham, MD	Internal Medicine	11/30/2021	Resignation
432161	BCM	Chelliah	Premala Chelliah, MD	Anesthesiology	12/8/2021	Resignation
432449	BCM	Montero	Miguel Federico Montero, MD	Surgery-Vascular Surgery	12/31/2021	Resignation
051606	BCM	Hunt	Thomas Russell Hunt, III, MD	Orthopedic Surgery	11/30/2021	Resignation
051772	BCM	Oommen	Sowmya Mariam Oommen, PA	Emergency Medicine	12/28/2021	Resignation
030086	BCM	Braun	Michael C. Braun, MD	Pediatric Nephrology	11/30/2021	Resignation
040323	BCM	Grair	Diana Grair, MD	Family & Community Medicine	12/13/2021	Resignation
045010	BCM	Hirudayaraj	Purnima Hirudayaraj, MD	Int Med-Cardiology	12/22/2021	Resignation
053391	BTH	Jayaram	Prathap Jayaram, MD	Physical Medicine and Rehabilitation	12/31/2021	Retirement
030971	HCHD	Zerai	Tewelde Teddy Zerai, PharmD	Pharmacy	11/29/2021	Resignation
439043	MDA/UTA/UTX	Patel	Urvi Patel, PharmD	Pharmacy	12/9/2021	Resignation
436155	UTX	Duncan	Darryl Duncan, MSH	Pathology	12/17/2021	Resignation
437498	UTX	Goff	Donna Goff, MD	Pediatric Cardiology	1/1/2022	Resignation
438996	UTX	Sumida	Ai Sumida, MD	Neurology	11/30/2021	Resignation
440206	UTX	Arena	Robert Arena, MD	Pathology	12/31/2021	Resignation
433783	UTX	Zhu	Hui Zhu, MD	Pathology	11/30/2021	Resignation
030083	UTX	Kott	Marylee Mueller Kott, MD	Pathology-Anatomic & Clinical Pathology	12/31/2021	Resignation

Thursday, January 27, 2022

Consideration of Approval of Grant Agreement (Item C1)

See Attached Grant Agreement Summary: January 27, 2022

**Grant Agenda Items for the Harris County Hospital District dba Harris Health System, Board of Trustees Report
Grant Agreement Summary: January 27, 2022**

No.	Grantor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Award Amount
C1	Episcopal Health Foundation	Consideration of Approval of a Grant Agreement between the Harris County Hospital District d/b/a Harris Health System and the Episcopal Health Foundation to fund the design, implementation, and evaluation of a Medical Legal Partnership program serving Harris Health patients.	Grant Agreement	January 1, 2022 through December 31, 2023	Dr. Ann Barnes	\$200,000.00
						\$200,000.00

Thursday, January 27th, 2022

Consideration to Approve a Grant Agreement between the Harris County Hospital District d/b/a Harris Health System and the Episcopal Health Foundation

Harris Health System is a recipient of a grant from the Episcopal Health Foundation to fund a Medical Legal Partnership:

- Grant ID R-202108-04731 will fund the design, implementation, and evaluation of a Medical Legal Partnership program serving Harris Health patients. The total reimbursement amount for this grant shall not exceed \$200,000.00 for the term of January 1, 2022 to December 31, 2023.

Administration Recommends Approval of this Grant Agreement Between Harris County Hospital District d/b/a Harris Health System and the Episcopal Health Foundation.

Thank you.



January 21, 2022

Denise Marie LaRue
Director, Care Integration
Harris Health System
4800 Fournace Place
Houston, TX 77401

Status and Amount:	Approved for \$200,000
Grant Description:	To design, implement, and evaluate a Medical Legal Partnership program serving Harris Health patients.
Grant ID:	R-202108-04731

Dear Ms. LaRue,

We are pleased to inform you that the Board of Directors of the Episcopal Health Foundation (EHF) voted to award Harris Health System a grant in the amount of \$200,000. This grant is contingent upon EHF's receiving the signed copy of the Grant Contract within ten (10) business days from the date that your organization receives this communication. Payment of grant funds will be made soon thereafter.

We look forward to partnering with you in this important work. Please do not hesitate to contact me or your program officer should you have any questions or need additional information.

Sincerely,

Jo Z. Carcedo
Vice President for Grants
Episcopal Health Foundation

Enclosure



Grant Contract

January 21, 2022

Denise Marie LaRue
Director, Care Integration
Harris Health System
4800 Fournace Place
Houston, TX 77401

Status and Amount: *Approved for \$200,000*
Grant Description: *To design, implement, and evaluate a Medical Legal Partnership program serving Harris Health patients.*
Grant ID: *R-202108-04731*

Episcopal Health Foundation (“EHF”) has approved a grant in the amount of **\$200,000 (“Grant”)** to **Harris Health System (“Grantee”)**. The terms and conditions of the Grant are set forth in this Grant Contract (the “Agreement”) below.

1. Status of Grantee.

Grantee is a nonprofit corporation, duly organized and validly existing under the laws of the State of Texas, which is exempt from taxation under Section 170(c) of the Internal Revenue Code of 1986, as amended (the “Code”), and further classified as a public charity described in Code 509(a)(1) or (2) or (3). Grantee is not aware of any proposed or threatened challenge by the Internal Revenue Service (“IRS”) to the foregoing status and classification. Grantee agrees to immediately notify EHF in writing of any potential change in such status or classification. In the event of a potential change in such status or classification, EHF may, in its sole discretion postpone payment of and/or cancel further payment of the Grant without any further obligation to Grantee. Grantee represents and warrants to EHF that the Grant shall not adversely affect Grantee’s tax-exempt status and/or classification.

2. Purpose of Grant.

2.1 The Grant shall be used exclusively as described in the **Scope of Services attached as Exhibit “A.”** No part of the Grant funds may be used to participate or intervene in (including the publishing or

distributing of statements) any political campaign on behalf of or in opposition to any candidate for public office. In addition, Grantee agrees that no part of the Grant funds will be used for any purpose prohibited by the laws of the United States or the State of Texas.

- 2.2 Grantee agrees to maintain its financial and other records in such manner to adequately demonstrate that the Grant funds were used exclusively for the purpose of the Grant as stated in this Agreement. The use of Grant funds is restricted solely to the purpose of the Grant as described herein and should be so designated on Grantee's accounting and financial records. Under no circumstances may Grant funds be expended, borrowed (inter-fund), pledged, or transferred for reasons unassociated with the stated purpose of this Grant. The receipts and disbursements related to this Grant shall be retained by Grantee for at least two years after final disbursement of the Grant. EHF may, at its expense and on reasonable notice to Grantee, inspect, audit, or copy the Grantee's records pertaining to this Grant. Grantee agrees to cooperate with respect to any such inspection or audit.
- 2.3 Grantee agrees to report in writing to EHF any interest or other income earned on the Grant, and further agrees to reinvest and use any earned interest and income exclusively for the purpose of the Grant.
- 2.4 Grantee shall provide to EHF a written evaluation report on the use of the Grant, including financial expenditures and outcomes as requested by EHF, no later than the end of the Grant period, or earlier from time to time if requested by EHF.
- 2.5 In addition to receiving the written report required by Section 2.4, EHF retains the right to monitor and evaluate ongoing use of the Grant. This may include, without limitation, visits to Grantee by representatives of EHF, or by independent evaluators working with EHF.

3. Publicity.

If Grantee wishes to issue a news release concerning this Grant, the text of the proposed release must be submitted to EHF for prior review and approval, in EHF's sole discretion. Grantee agrees to provide EHF with copies of news releases, published materials, or media articles mentioning this Grant along with photos and appropriate photo release forms.

Any publicity concerning the subject matter of this Agreement shall be jointly planned and coordinated by and between EHF and Grantee.

4. Intellectual Property.

Notwithstanding any permission by EHF to publicity regarding EHF and the Grant pursuant to Section 3: (i) Grantee acknowledges and agrees that all

intellectual property developed as a result of this Grant is, at the option of EHF exercisable at any time by written notice from EHF to Grantee and without any further consideration, the exclusive property of EHF, in which case this Agreement shall constitute an irrevocable assignment by Grantee to EHF of all such intellectual property rights effective as of the date of delivery of such notice, and (ii) nothing herein shall serve to transfer or assign any intellectual property rights of EHF to Grantee or any other person. Grantee shall execute such assignments and documents, and take such other actions, as EHF reasonably requests to enable EHF to acquire title to, apply for, or perfect the intellectual property rights described above and to otherwise effect the purposes of this paragraph.

5. Return of Grant and Indemnity.

- 5.1 Any portion of the Grant not used for the purposes stated hereinabove within the designated Grant period and reported pursuant to Section 2.4 must be repaid to EHF within thirty (30) days of the end of the Grant period. Grantee may request in writing an extension of time to use such Grant funds; it is within the sole discretion of EHF to approve or deny any such extension.
- 5.2 If Grantee should ever breach any of the material representations, warranties or covenants contained in this Agreement or otherwise fail to perform any of the material specific undertakings set forth in this Agreement, and such breach or failure is not waived in writing by EHF or corrected by Grantee according to the satisfaction of EHF, then, in addition to any remedies available at law or equity, (a) EHF may, in its sole discretion, terminate any and all obligations with respect to further distributions, whether to be made as part of this Grant or any other approved Grants from EHF, and (b) EHF may require that Grantee return all previously disbursed funds to EHF, along with a reasonable rate of interest. All matters regarding compliance with this Agreement shall be decided unilaterally and conclusively by EHF.
- 5.3 In addition, Grantee shall immediately repay to EHF any unused portion of the Grant if Grantee's federal tax exemption is revoked by the IRS during the term of this Agreement.
- 5.4 Grantee has an obligation to notify EHF immediately and in writing upon (a) an anticipated or actual loss, termination or resignation of its Executive Director, Chief Executive Officer, or similarly situated officer, and/or (b) the resignation or removal of one-third (1/3) or more of its governing board members. Upon such notice, EHF will review Grantee's governance structure to ensure the Grantee's continued stability to protect EHF's interests in continuing payment of the Grant to Grantee. If EHF determines in its sole discretion that the Grantee is not stable, then EHF has the right in its sole discretion to postpone and/or cancel further payment of the Grant without any further obligation to Grantee.

5.5 Grantee agrees to indemnify, defend, and hold harmless, EHF and its directors and officers (past and present), and agents and representatives of EHF ("Indemnified Parties"), from and against any and all claims, demands, proceedings, suits and actions, and any and all losses, liabilities, damages, expenses and costs, including attorney's fees resulting from, arising out of or relating to (a) this Agreement; (b) Grantee's breach of this Agreement or the representations and warranties contained herein; and/or (c) any claims which have occurred or which will occur in the future resulting from EHF's Grant to Grantee and/or Grantee's use of the Grant funds (collectively "Claims"). In addition, the Indemnified Parties will not be liable for any such Claims. This provision will survive the termination of this Agreement.

6. General.

6.1 This Agreement constitutes the valid and binding obligation of Grantee, enforceable against Grantee in accordance with its terms.

6.2 This Agreement shall be construed in accordance with the laws of the state of Texas. The obligations of the parties are performable in Harris County, Texas, and Grantee agrees that the federal and state courts located in Harris County, Texas shall have exclusive jurisdiction with respect to any dispute or matters pertaining to this Agreement or the Grant.

6.3 This Agreement constitutes the entire agreement between the parties pertaining to the subject matter described herein and supersedes all prior and contemporaneous agreements of the parties pertaining to the subject matter hereof. No supplement, modification, or amendment of this Agreement shall be binding unless executed in writing by all of the parties. No waiver of any of the provisions of this Agreement shall be deemed or constitute a waiver of any other provision, whether or not similar, nor shall any waiver constitute a continuing waiver. No waiver shall be binding unless executed in writing by the party making the waiver.

6.4 Nothing in this Agreement, whether express or implied, is intended to confer any rights or remedies under or by reason of this Agreement on any persons other than the parties to this Agreement and their respective successors and permitted assigns.

6.5 This Agreement shall be binding on, and shall inure to the benefit of, the parties to this Agreement and their respective successors and assigns; provided, however, neither party to the Agreement may assign its rights and undertakings under this Agreement without the express written consent of all other parties.

- 6.6 EHF makes this Grant in reliance that the directors, officers, and employees of Grantee will utilize the Grant funds in a manner that best serves the purposes for which they are intended as described herein. Therefore, other than providing the Grant itself, EHF has not been, nor will it be, directly or indirectly involved in any activities relating to the Grant project, or in any of Grantee's business operations in general, and nothing in this Agreement shall be construed as the parties entering into a joint venture, agency, or partnership of any kind. Each party will act as an independent contractor and not as an agent of the other party for any purpose, and neither will have the authority to bind the other.
- 6.7 The signatures to this Agreement need not all be on a single copy of this Agreement, and may be facsimiles or electronic rather than originals, and shall be fully as effective as though all signatures were originals on the same copy.

7. Revenue Stream

It is neither our intention nor practice to be the majority funder of an organization's operations and/or programmatic expansion for a prolonged period of time. We encourage and support vigorous and intentional diversification of revenue sources. To that end, it is our expectation that over the course of a grant contract, grantees demonstrate efforts to develop sustainable funding mechanisms and/or expand funding sources beyond a majority funder.

8. Reporting requirements

- 8.1 An Interim Report and a Progress Update on Measurements is due 30 days following each six months of grant-funded work. A Final or End of Grant Learning Report is due 30 days after the last contract date outlined in Section 10 below. These reports should include both narrative and financial information specifically relating to the **Grantee's Workplan** in the attached **Exhibit B: Grantee Results Framework and Reporting**. The Grantee must submit the electronic version of these reports at <https://ehf.fluxx.io>

9. Terms of Payment

- 9.1 EHF will provide payment to **Harris Health System** in the amount of **\$200,000** per the payment schedule below.
- 9.2 Within 30 days of receipt of the fully executed Grant Contract, the first of 2 annual payments will be paid. All payments will be made in accordance with this schedule:

Year	Estimated Payment Date	Amount
1	01/14/2022	\$100,000
2	01/16/2023	\$100,000

10. Contract Dates

10.1 The contract dates are January 01, 2022 to December 31, 2023.

Assuming the terms and conditions of this Agreement are acceptable, an authorized officer of Grantee should execute this Agreement in the space set forth below and return the signed original to the EHF Grantmaking Office within **10 days after Grantee’s receipt**. If you have any questions, please contact Jo Carcedo at (832) 807-2571 or send an email to jcarcedo@episcopalhealth.org.

By: _____
Name: Jo Z. Carcedo
Title: Vice President for Grants
Episcopal Health Foundation

On _____, **Harris Health System** hereby accepts and agrees to the terms and conditions set forth in this Agreement. As an officer of **Harris Health System**, I certify that I am duly authorized to bind **Harris Health System** and execute this Agreement on behalf of **Harris Health System**.

Harris Health System

Signed _____ Title _____

Name _____

Exhibit A: Scope of Services

Specific Purpose: To design, implement, and evaluate a Medical Legal Partnership program serving Harris Health patients.

Exhibit B: Grantee Results Framework and Reporting

Grantee's Workplan to Achieve Stated Results:

Consists of activities or actions (Key Project Elements) that the **Harris Health System** will undertake to achieve the project's results. **Grantee must report the progress on each of these deliverables in their interim and final reports.** Section 8.1 of the Grant Contract under Reporting Requirements directs Grantee how to submit a report.

	Key Project Element (Action or Activity taken)	Deliverable (Achievement or Progress Point by Participant)	Timing (When to be accomplished)
1	1) Identify appropriate HHLN screening questions using UT Health's screener, literature review, and existing EMR resources, 2) Identify how patients will complete screening, 3) Develop triage workflow for positive screens	Deploy HHLN screening and triage strategy	2022-02-01
2	1) Harris Health IT builds screening and triage assessment into electronic medical record in discrete, reportable fields 2) IT builds downstream tools to initiate and document referral process to MLP	Build data collection mechanism in EMR to screen, triage, and initiate referral process to MLP	2022-03-01
3	1) Hire STCL legal faculty to staff MLP, 2) Recruit students and identify supporting staff for HHLN clinic, 3) Train staff on workflow to implement the MLP	Launch joint HHLN clinic overseen by supervising attorney	2022-04-01
4	1) IT builds report based on process and outcome measures defined using RE-AIM framework	Develop process and outcome report with IT	2022-04-01

Grantee’s Measures/Indicators:

EHF and **Harris Health System** agree to track progress towards the aspired measurements consistent with and supported by this grant according to the following measures/indicators. This tracking offers an opportunity to represent progress consistently across all EHF grantees and is done in the spirit of shared learning and development. **Grantee must update the progress on each of these measures/indicators every 6-months.** Section 8.1 under Reporting requirements directs Grantee how to submit a progress update.

Measures/Indicators	
Number of participants to benefit:	400
Number of nonprofits to benefit:	0
Revenue Increase:	\$0.00
Cost Savings:	\$0.00

Thursday, January 27, 2022

**Consideration of Approval of a Resolution Setting the Rate of Mandatory Payment
for the Harris County Hospital District Local Provider Participation Fund.**

Pursuant to Harris County Hospital District's Participation in a Local Provider Participation Fund, a mandatory payment may be required by the District from an institutional health care provider to fund certain intergovernmental transfers for supplemental Medicaid payment programs or Medicaid managed care rate enhancements.

Management recommends the approval of the attached Resolution Authorizing Harris County Hospital District to set the amount of the mandatory payment to be collected in February 2022 as up to 0.63 percent of the net patient revenue of an institutional health care provider located in the district.

Resolution Setting Rate of Mandatory Payment

WHEREAS, pursuant to Chapter 299 of the Texas Health and Safety Code, the Board of Trustees (the “Board”) of Harris County Hospital District (the “District”) on June 27, 2019 authorized the District to participate in a Local Provider Participation Fund;

WHEREAS, the purpose of participation in a Harris County health care provider participation program is to generate revenue from a mandatory payment that may be required by the District from an institutional health care provider to fund certain intergovernmental transfers for a supplemental Medicaid payment program or Medicaid managed care rate enhancements;

WHEREAS, pursuant to Section 299 of the Texas Health and Safety Code, the Board on June 27, 2019 authorized the District to collect a mandatory payment from each institutional health care provider located in Harris County; and

WHEREAS, pursuant to Section 299.151(c) of the Texas Health and Safety Code, the Board must set the amount of the mandatory payment.

Be it hereby resolved by the Board of Trustees of the Harris County Hospital District that:

1. The District sets the amount of the mandatory payment to be collected in February 2022 as up to 0.63 percent of the net patient revenue of an institutional health care provider located in the District.
2. This Resolution shall be in full force and effect from and after the date of its adoption.

PASSED AND APPROVED this 27th day of January, 2022.

187737

Thursday, January 27, 2022

Approval of Reappointment of Members to the Community Health Choice, Inc. (CHC) and Community Health Choice Texas, Inc. (CHCT), collectively "Community", Board of Directors

Article III, Section II of the Amended and Restated Bylaws reads, in part:

"The members of the Board of Directors shall serve a two (2) year term and the terms of such Directors shall be staggered as on the date of adoption of these Amended and Restated Bylaws. The President/CEO shall allocate the terms among any future additional Directors in his or her good faith discretion."

Also, according to the Bylaws, Community's Board of Directors "shall nominate or recommend" potential Board members for consideration and approval by the Board of Trustees.

NAME	INITIAL APPOINTMENT DATE	REAPPOINTMENT TERM
Vicki Green Keiser	08/29/2013	1/1/2022 – 12/31/2023
Anne Clutterbuck	05/25/2017	1/1/2022 – 12/31/2023
Stephen Leo McKernan	09/14/2017	1/1/2022 – 12/31/2023

Recommendation: Approval of Harris Health System's Board of Trustees for reappointment of members to Community's Board of Directors.

Thank you.



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

January 6, 2022

Board of Trustees Office
Harris County Hospital District
dba Harris Health System

**RE: Board of Trustees Meeting – January 27, 2022
Budget and Finance Agenda Items**

The Office of the Harris County Purchasing Agent recommends approval of the attached procurement actions. All recommendations are within the guidelines established by Harris County and Harris Health System.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
JA/ea
Attachments



Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report
Expenditure Summary: January 27, 2022 (Approvals)

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A1	The Brandt Companies, LLC	Refurbishment of Dual Duct Air Handling Units at Lyndon B. Johnson Hospital Phase II for the Harris County Hospital District dba Harris Health System - provide all labor, materials, equipment and incidentals for the refurbishment of dual duct air handling units at Lyndon B. Johnson Hospital. The owner contingency provides for coverage on unanticipated costs throughout the construction project. <i>Job No. 21/0321</i>	Award Lowest Priced Proposal Meeting Requirements	Attard, David		\$ 4,483,442	
A2	The University of Texas Health Science Center at Houston	Psychiatric Services for Patients of the Harris County Hospital District dba Harris Health System - continue providing orderly transport and coordinated care of stabilized, psychiatric patients from Ben Taub and Lyndon B. Johnson Hospitals to the Harris County Psychiatric Center, a facility operated by The University of Texas Science Center at Houston.	Renewal Texas Health & Safety Code, Interlocal Agreement March 22, 2022 through March 21, 2023	Hill, Mike	\$ 4,256,430	\$ 4,256,430	
A3	Multiple Vendors (see attachment)	Information Technology Consulting, Implementation and Staff Augmentation Services for the Harris County Hospital District dba Harris Health System - augment Information Technology (IT) capabilities and resources by providing staff and support for operations and IT projects as needed. <i>Job No. 18/0274</i>	Additional Funds May 21, 2021 through May 20, 2022	Chou, David	\$ 4,193,407	\$ 3,091,029	
A4	Multiple Vendors (see attachment)	Various Medical Products and Equipment for the Harris County Hospital District dba Harris Health System - provide critical products and equipment required for the readiness and treatment of COVID-19 pandemic.	Ratify Purchases	Multiple		\$ 2,107,229	
A5	Merc Medical Supply Company, Inc.	Durable Medical Equipment (DME) and Home Oxygen for Patients of the Harris County Hospital District dba Harris Health System - provide for continued purchase or rental of durable medical equipment and home oxygen for Harris Health System patients at Medicaid rates. <i>Job No. 17/0247</i>	Renewal February 1, 2022 through January 31, 2023	Smith, Amy	\$ 2,000,000	\$ 2,000,000	
A6	The Brandt Companies, LLC	Rooftop Unit Replacement at Aldine Clinic for the Harris County Hospital District dba Harris Health System - replace three (3) roof top units at the Aldine Clinic that are past life expectancy. The owner contingency provides for coverage on unanticipated costs throughout the project.	Purchase Low Quote Texas Association of School Boards (TASB) Buy Board Cooperative Program	Attard, David		\$ 1,622,223	
A7	General Datatech, LP.	Cisco Network Switch for the Harris County Hospital District dba Harris Health System - replace the Cisco Network Switch at Quentin Mease as part of the building's renovation project. <i>Department of Information Resources</i>	Purchase Low Quote	Chou, David		\$ 1,428,659	
A8	Boston Scientific Corporation Medtronic USA, Inc.	Cardiac Rhythm Management Devices - provide pacemakers, implantable cardioverter defibrillators (ICD), cardiac resynchronization therapy pacemakers (CRT-Ps), cardiac resynchronization therapy defibrillators (CRT-Ds), leads and accessories for Harris Health System. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr., 2 GPO April 1, 2022 through March 31, 2023	Creamer, Doug	\$ 1,367,697	\$ 1,367,697	
A9	Cardinal Health 200, LLC	ECG Electrodes, Cables, Lead Wires and Defibrillator Pads - provide Harris Health System with ECG electrodes, cables, lead wires and related items.	Funding Yr. 2 GPO April 1, 2022 through March 31, 2023	Creamer, Doug	\$ 1,336,221	\$ 1,336,221	
A10	Nephron Pharmaceutical, Corp SCA Pharmaceutical, LLC QuVa Pharma, Inc.	Outsourced I.V. Admixture Services - continue providing unique compounding services, minimize wastage of batch pharmaceutical products and greater than 24-hours dating on intravenous admixture products. <i>Premier Healthcare Alliance, L.P.</i>	Ratify Funding Yr. 4 GPO January 1, 2022 through December 31, 2022	Nnadi, Michael	\$ 1,253,166	\$ 1,253,166	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A11	Cerk Security LLC Siemens Industry, Inc.	Repair, Maintenance and Testing of the Integrated Security System for the Harris County Hospital District dba Harris Health System - Additional funds are required to cover services due to the extended term. The term is being extended to provide continued support and repair services for security systems at Harris Health System. <i>Job No. 16/0196</i>	Additional Funds Extension March 1, 2022 through February 28, 2023	Hallaway, Jon	\$ 1,295,000	\$ 1,210,000	
A12	Johnson & Johnson Health Care Systems, Inc.	Endomechanical Products - To provide Harris Health System with products used in open and closed laparoscopic surgical procedures for tissue dissection, stapling and wound closure. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Creamer, Doug	\$ 1,714,809	\$ 1,182,859	
A13	GE Healthcare	Ultrasound Machine - To provide Harris Health System with radiology ultrasound units that have improved imaging capabilities, and will replace three (3) radiology ultrasound units no longer supported by the manufacturer. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Attard, David		\$ 1,182,094	
A14	Baylor College of Medicine	Various Medical Services to Eligible HIV-Infected Patients of the Harris County Hospital District dba Harris Health System - Ryan White HIV/AIDS Treatment Extension Act of 2009 Part A - Physicians and healthcare practitioners will provide comprehensive outpatient primary health services for eligible HIV-infected patients at Harris Health System.	Purchase Professional Services Exemption	Jenkins, Dawn		\$1,135,739 Grant Funds	
A15	SpawGlass Civil Construction, Inc.	Demolition of the Holly Hall Administration Building for the Harris County Hospital District dba Harris Health System - provide of demolition of the Holly Hall administration building to include modification of the electrical system associated with generator and fuel tank controls in the courtyard that serves Smith Clinic. <i>Job No. 21/0294</i>	Award Lowest Priced Proposal Meeting Requirements	Attard, David		\$ 865,629	
A16	Centennial Contractors Enterprises, Inc.	Job Order Contracting for Small and Large Construction and/or Construction Related projects for the Harris County Hospital District dba Harris Health System - Additional funds are required to cover services due to the extended term. The term is being extended to provide services until this project is competitively bid and a new Agreement has been executed. <i>Job No. 16/0240</i>	Additional Funds Extension February 1, 2022 through June 30, 2022	Attard, David	\$ 2,750,000	\$ 800,000	
A17	Laboratory Corporation of America	Reference Laboratory Testing Services for the Harris County Hospital District dba Harris Health System - Additional funds are required to cover services through December 31, 2021. A purchase order has been issued. <i>Job No. 12/0067</i>	Ratify Additional Funds January 22, 2020 through December 31, 2021	Nnadi, Michael Darnauer, Patricia Gaston, George	\$ 6,269,559	\$ 765,720	
A18	Crothall Facilities Management	Maintenance Services for Biomedical Equipment for the Harris County Hospital District dba Harris Health System - To provide maintenance services for biomedical equipment located at various Harris Health System facilities. <i>Premier Healthcare Alliance, L.P.</i>	Renewal March 1, 2022 through February 28, 2023	Attard, David	\$ 724,221	\$ 740,739	
A19	B. Braun Medtronic Penumbra Cook Medical	Diagnostic & Interventional Radiology Accessories - provide Harris Health System with drainage, infusion products and embolization products. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 Best Contracts February 1, 2022 through January 31, 2023	Creamer, Doug	\$ 738,334	\$ 738,334	
A20	Medline Industries, Inc. ConvaTec Inc. Smith & Nephew Inc. Molnlycke Health Care	Skin Integrity Primary and Secondary Wound Care and Debridement - provide Harris Health System with primary wound care products that come in direct contact with wound beds and secondary dressings used to supplement a primary dressing. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 2 GPO April 1, 2022 through March 31, 2023	Creamer, Doug	\$ 652,280	\$ 652,280	
A21	Johnson & Johnson Health Care Systems, Inc.	Suture Products - To provide Harris Health System with suture products used to join the edges of a wound, incision or tie blood vessels. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Creamer, Doug	\$ 827,429	\$ 641,432	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A22	US Med-Equip, LLC. Agiliti Health, Inc.	Peak Use Rental Equipment for the Harris County Hospital District dba Harris Health System - continue providing rental of various equipment to supplement facilities during periods of high patient census. <i>Premier Healthcare Alliance, L.P.</i>	Renewal December 1, 2021 through November 30, 2022	Creamer, Doug	\$ 531,000	\$ 636,561	
A23	Dell Marketing LLC	VMware Software Maintenance for the Harris County Hospital District dba Harris Health System - provide production support for virtual servers that run on the VMware platform. VMware provides the ability to virtualize servers and reduce the need for physical servers installed in Harris Health System data centers.	Renewal January 31, 2022 through January 30, 2023	Chou, David	\$ 580,980	\$ 580,980	
A24	Alcon Laboratories, Inc.	Ophthalmology Intraocular Lens & Related Items for the Harris County Hospital District dba Harris Health System - term is being extended to continue providing intraocular lens and related items used in Ophthalmology surgical procedures for the Operating Room at Ben Taub and Lyndon B. Johnson Hospitals until the competitive procurement process is complete. Additional funds are required to cover the extended term.	Additional Funds Extension February 19, 2022 through February 7, 2023	Creamer, Doug	\$ 659,263	\$ 509,946	
A25	A/W Mechanical Services, LP (Primary) Gray Mechanical Contractors, LLC (Secondary)	Job Order Contracting for HY AC and/or HY AC Related Projects for the Harris County Hospital District dba Harris Health System - provide heating, ventilation and air conditioning (HY AC) repair, renovation, or alteration services at various hospitals and clinics for Harris Health System. <i>Job No. 18/0068</i>	Renewal February 15, 2022 through February 14, 2023	Attard, David		\$ 500,000	
A26	Hologic Inc.	Mammography Machine - replace the current workstation computers that are operating on an outdated Software no longer supported by Microsoft to a more compatible system. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Attard, David	\$ 497,650	\$ 497,650	
A27	Carl Zeiss Medtec	Surgical Microscopes - replace existing surgical microscope that is past its expected useful life and experiencing maintenance issues for Ben Taub Hospital.	Purchase Best Contract	Attard, David		\$ 496,047	
A28	Hill-Rom	Medical Surgical Beds - replace medical surgical beds at Ben Taub and Lyndon B. Johnson Hospitals for phase 2 of replacement project. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Attard, David		\$ 461,283	
A29	ICU Medical Inc.	Infusion Sets and Accessories - Closed Chemotherapy System - continue providing specialized IV tubing, needles connectors and accessories utilized specifically in chemotherapy treatment. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 9 GPO February 1, 2022 through January 31, 2023	Nnadi, Michael	\$ 436,017	\$ 446,354	
A30	PDI Professional Clorox Sales Company Diversey, Inc.	Intermediate Level Disinfectant Wipes - provide Harris Health System with disinfectant wipes used to disinfect patient care areas and equipment in between patient use. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 GPO May 1, 2021 through April 30, 2022	Creamer, Doug	\$ 416,749	\$ 416,749	
A31	Stryker Sales Corporation	Orthopedic Power Tools and Accessories - To replace new large bone surgical drills and saws that are past their expected useful life for Ben Taub and Lyndon B. Johnson Hospitals. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Attard, David		\$ 407,762	
A32	Steris Corporation	OR Tables - To replace surgical tables that are past their expected useful life for Ben Taub and Lyndon B. Johnson Hospitals. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Attard, David		\$ 406,896	
A33	Philips Healthcare	General Radiography - replace a radiographic fluoroscopic imaging system that is past its expected useful life and is no longer supported by the manufacture for Lyndon B. Johnson Hospital. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Attard, David		\$ 405,297	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A34	Baxter Healthcare Corporation Medical Products – Infusion Pumps	Pharmacy Compounding Equipment and Admixture Supplies - continue providing pharmacy compounding equipment, such as automated total parental nutrition (TPN) compounders and accessories, and automated filling devices and accessories. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 9 GPO February 1, 2022 through January 31, 2023	Nnadi, Michael	\$ 382,905	\$ 382,905	
A35	Diamond Drugs, Inc. d/b/a Diamond Pharmacy Services	Pharmaceutical Dispensing for Institutionalized Persons of Harris County - allow Harris Health System to utilize this contract to continue support to Harris County Community Supervision & Corrections Department (CSCD), in accordance with the Interlocal Agreement between Harris Health System and CSCD for provision of health care services and pharmaceuticals to misdemeanor and felony offenders. <i>Job No. 16/0272</i>	Utilization February 1, 2022 through April 30, 2022	Norby, Mike	\$ 1,400,000	\$ 350,000	
A36	Integra LifeSciences Sales, LLC	Regenerative Skin Grafting - To provide Harris Health System with utilizing various technologies that enhance the biological principles of tissue response to injury, focusing on tissue regeneration and skin replacement. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 Best Contract April 1, 2021 through March 31, 2022	Creamer, Doug	\$ 272,899	\$ 334,051	
A37	J.T. Vaughn Construction, LLC	Renovation of Existing X-Ray Room to Support a New Radio-Fluoro System at Lyndon B. Johnson Hospital for the Harris County Hospital District dba Harris Health System - This project is a construction renovation to support new Radiography and Fluoroscopy replacement equipment with required infrastructure support. Project will include new interior millwork cabinets, wall, floor and ceiling with Harris Health current finish standards. The owner contingency provides for coverage on unanticipated costs throughout the project. <i>Job No. 21/0315</i>	Award Best Proposal Meeting Requirements	Attard, David		\$ 321,840	
A38	SHI Government Solutions	Tableau Licenses Maintenance for the Harris County Hospital District dba Harris Health System - Maintenance is needed to support licenses required for Tableau Software which is a business intelligence tool used by the organization. <i>Department of Information Resources</i>	Award Low Quote	Chou, David		\$ 314,821	
A39	Critical Start, Inc.	Rapid7 Suite Security Vulnerability Scanner Solution for the Harris County Hospital District dba Harris Health System - provide for continuous security vulnerability monitoring of Harris Health enterprise systems. Rapid7 Suite provides vulnerability security scanners and behavior analysis software used to reduce the risk of exploitation by cyber threats. <i>Department of Information Resources</i>	Purchase Low Quote	Vinson, Jeffrey		\$ 296,537	
A40	HeathStream, Inc.	Competency Development System for the Harris County Hospital District dba Harris Health System - provide a comprehensive competency development system using videos, assessments, and clinical scenarios to determine the level of registered nurses' ability to think critically and apply clinical judgement when caring for their patient population. This solution addresses the increase in the nursing turnover rate and new graduate hires due to COVID-19 pandemic.	Ratify Public Health or Safety Exemption Competitive Bid Requirements	Padilla, Maureen		\$ 290,150	
A41	Connection Public Sector Solutions	Citrix Software Maintenance for the Harris County Hospital District dba Harris Health System - provide maintenance and support for the Citrix software, which provides virtual application services across Harris Health System and to the remote workforce. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Low Quote	Chou, David		\$ 275,177	
A42	Johnson & Johnson Health Care Systems, Inc.	Surgical Hemostatic Products and Sealants - To provide Harris Health System with products used during open surgical procedures to assist with controlling capillary, venous and arteriolar bleeding.	Purchase Best Contract	Creamer, Doug	\$ 467,730	\$ 274,045	
A43	Stryker Sales Corporation	External Defibrillators - To provide defibrillators replacing units past their expected useful life for the Harris Health System. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Attard, David		\$ 273,666	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A44	Integra LifeSciences Sales, LLC	Regenerative Skin Grafting - To provide Harris Health System with utilizing various technologies that enhance the biological principles of tissue response to injury, focusing on tissue regeneration and skin replacement. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 Best Contract April 1, 2021 through March 31, 2022	Creamer, Doug	\$ 272,899	\$ 272,899	
A45	Covidien Sales LLC	Specialty Women's Health Surgical Products - continue providing Harris Health System products used primarily for the treatment of specific women's health issues. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 2 GPO February 1, 2022 through January 31, 2023	Creamer, Doug	\$ 256,667	\$ 256,667	
A46	Johnson & Johnson Health Care Systems, Inc.	Surgical Energy and Smoke Evacuation Products - To provide Harris Health System with various types of surgical energy and smoke evacuation products. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Creamer, Doug	\$ 276,931	\$ 252,788	
A47	Medtronic USA Inc.	Transcatheter Aortic Valve Implants and Products for the Harris County Hospital District dba Harris Health System - continue providing Harris Health System with heart valve implants and delivery products utilized in transcatheter aortic valve replacement (TAVR) procedures. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 2 GPO February 1, 2022 through January 31, 2023	Creamer, Doug	\$ 243,750	\$ 243,750	
A48	Edwards LifeSciences LLC	Transcatheter Aortic Valve Implants and Products for the Harris County Hospital District dba Harris Health System - continue providing Harris Health System with heart valve implants and delivery products utilized in transcatheter aortic valve replacement (TAVR) procedures.	Renewal Public Health or Safety Exemption May 7, 2022 through May 6, 2023	Creamer, Doug	\$ 195,000	\$ 243,750	
A49	DNV GL Healthcare USA Inc. dba DNV GL – Healthcare	Management System Certification/Accreditation for the Harris County Hospital District dba Harris Health System - provide for National Integrated Accreditation for Healthcare Organizations (NIAHO®) Re-Accreditation and ISO 9001:2015 Certification survey and the Comprehensive Stroke Center Certification (CSC) survey for Harris Health System.	Purchase Public Health or Safety Exemption March 8, 2022 through March 7, 2023	Vivian Ho-Nguyen		\$ 240,000	
A50	Molnlycke Health Care US, LLC Medline Industries, Inc.	Skin Integrity: Skin Cleanser - continue to provide Harris Health System with products used to improve, maintain, protect and promote healing of the patient's dermal and epidermal skin. Products include skin cleansers, moisturizers, lotions, sprays, body washes and barrier wipes. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 3 GPO April 1, 2022 through March 31, 2023	Creamer, Doug	\$ 215,376	\$ 228,815	
A51	Stryker Sales Corporation	Stretchers - replace stretchers that are past their expected useful life for Ben Taub and Lyndon B. Johnson Hospitals. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Attard, David		\$ 225,781	
A52	Epic Systems Corporation	Implementation Services for Epic Cupid Cardiology for the Harris County Hospital District dba Harris Health System - provide additional services from Epic Systems Corporation that are needed to finish the implementation of the Epic Cupid cardiology software application which will replace Fuji ProSolv.	Purchase Sole Source Exemption	Chou, David		\$ 200,000	
A53	Abbott Vascular Devices Cook Medical Medtronic Inc. Bard Peripheral Vascular	Diagnostic & Interventional Radiology Balloon Catheters - provide Harris Health System with drainage, infusion products and embolization products. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 Best Contracts February 1, 2022 through January 31, 2023	Creamer, Doug	\$ 194,328	\$ 194,328	
A54	Gartner, Inc.	Information Technology and Business Strategy Research Services for the Harris County Hospital District dba Harris Health System - To provide Harris Health System IT management services that will advise on technology trends, industry strategies, best practices, product evaluations and reports that inform on a variety of IT topics. Gartner, Inc. assists in evaluating specific technology strategies and provides services to review technology contracts to achieve best terms and pricing. <i>Department of Information Resources</i>	Purchase Only Quote	Chou, David		\$ 184,141	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A55	Baylor College of Medicine	Psychiatric Medical Services for the Healthcare for the Homeless Program for Harris County Hospital District dba Harris Health System - provide qualified physician/psychiatrists licensed by Texas State Board of Medical Examiners and a qualified behavioral therapist who will provide comprehensive outpatient psychiatric services and treatment at various homeless shelters designated by Harris Health System.	Ratify Renewal Professional Services Exemption January 1, 2022 through December 31, 2022	Smith, Louis	\$ 341,230	\$184,003 HRSA Grant Funds	
A56	3M Company	N95 Respirator Masks for the Harris County Hospital District dba Harris Health System - continue providing N95 respirator masks to be used throughout the Harris Health System. <i>Job No. 19/0308</i>	Renewal March 1, 2022 through February 28, 2023	Creamer, Doug	\$ 176,367	\$ 176,367	
A57	Harris County Juvenile Board	Epic Software Maintenance, Support and Equipment for the Harris County Juvenile Probation Department - Harris Health System will maintain and support Epic Systems Corporation clinical, business and reporting functionality, and electronic medical record system at the Juvenile Probation Department. This will allow for the exchange of electronic protected health information (EPHI) to better coordinate patient care and allow the Juvenile Probation Department's healthcare providers to document certain protected health information (PHI).	Renewal Interlocal Agreement March 10, 2022 through March 9, 2023	Chou, David	\$ 439,445	\$ 174,933	
A58	The University of Texas Health Science Center at Houston (UTHealth)	Substance Abuse and Mental Health Services for the Harris County Hospital District dba Harris Health System - provide a project director/family medicine physician to deliver medical assisted treatment services related to substance abuse and mental health.	Ratify September 30, 2021 through September 29, 2022	Fondren, Kelli		\$154,337 Grant Funds	
A59	CBRE, Inc.	Realtor Services for the Harris County Hospital District dba Harris Health System - provide realtor services at various Harris Health System facilities. <i>Job No. 18/0142</i>	Renewal February 7, 2022 through February 6, 2023	Attard, David	\$ 250,000	\$ 150,000	
A60	Deborah R Mohr dba Mohr Creative	Design Services for the Harris County Hospital District dba Harris Health System - To continue to provide design and other services to assist with marketing, communication, and educational materials.	Renewal Personal Service Exemption February 8, 2022 through February 7, 2023	Cowles, Maria Reid, Omar	\$ 130,000	\$ 150,000	
A61	Baylor College of Medicine	HIV Perinatal Transmission Prevention Activities Program for the Harris County Hospital District dba Harris Health System - was approved by the Harris Health System Board of Trustees on September 23, 2021. Since then, it has been determined that the term of the Agreement must match the the grant term.	Corrected Term and Amount Professional Services Exemption January 1, 2022 through August 31, 2022	Jenkins, Dawn	\$ 221,262	\$147,508 Grant Funds	
A62	Medline Industries, Inc.	Patient Bedside Products - provide Harris Health System with products for patient bedside and personal use including plastic, disposable and biodegradable products. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 ASCEND July 1, 2021 through June 30, 2022	Creamer, Doug	\$ 145,549	\$ 145,549	
A63	3M Company	Tape Products - To continue providing Harris Health System with tape products. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 5 GPO February 1, 2022 through January 31, 2023	Creamer, Doug	\$ 143,717	\$ 143,717	
A64	Gowan, Inc.	Replacement of Air Compressors and New Compressed Air Dryers at Ben Taub Plant for the Harris County Hospital District dba Harris Health System - replace four (4) Quincy air compressors with new Quincy rotatory compressors and new compressed air dryers at the Ben Taub plant that are past life expectancy. The owner contingency provides for coverage on unanticipated costs throughout the project.	Purchase Low Quote Choice Partners	Attard, David		\$ 143,359	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A65	Centennial Contractors Enterprises, Inc.	Renovation of an Existing Gastrointestinal Procedure Room at Lyndon B. Johnson Hospital for the Harris County Hospital District dba Harris Health System - provide all labor, materials, equipment and incidentals for the renovation of an Existing Gastrointestinal Procedure Room at Lyndon B. Johnson Hospital. The owner contingency provides for coverage on unanticipated costs throughout the construction project. <i>Job No. 21/0348</i>	Award	Attard, David		\$ 141,500	
A66	Belimed, Inc.	Repair Service and Software Support for Cart Washer Equipment for the Harris County Hospital District dba Harris Health System - provide on demand repair services and software support for cart washing equipment for Ben Taub and Lyndon B. Johnson Hospitals.	Renewal Sole Source January 28, 2022 through January 27, 2023	Attard, David	\$ 211,055	\$ 136,504	
A67	ECRI Institute	Healthcare Assessment Technology Program for the Harris County Hospital District dba Harris Health System - To provide medical supply and equipment cost benchmarking, product comparison, on-demand reporting, safety alert recall notifications and additional services. <i>Premier Healthcare Alliance, L.P.</i>	Renewal February 8, 2022 through February 7, 2023	Attard, David	\$ 134,146	\$ 134,146	
A68	UpToDate, Inc.	UpToDate On-Line Subscription Clinical Resource Information for the Harris County Hospital District dba Harris Health System - provide the EPIC Community Connect Clients access to the UpToDate clinical information database used by physicians and nurses as a medical reference guide.	Additional Funds Public Health or Safety Exemption November 1, 2021 through October 31, 2022	Chou, David	\$ 288,186	\$ 133,977	
A69	Harris County	Mental Healthcare Transportation Services for the Harris County Hospital District dba Harris Health System - Harris County Precinct One Constable Mental Health Unit will provide coordination for the transfer of psychiatric patients from Ben Taub and Lyndon B. Johnson Emergency Centers to various inpatient psychiatric facilities.	Additional Funds Amended Term Interlocal Agreement March 1, 2021 through September 30, 2022	Smith, Amy	\$ 207,294	\$ 123,944	
A70	Dell Marketing LP	Barco EssentialCare Monitors for the Harris Health System - To provide replacements of the Barco EssentialCare Monitors. <i>Department of Information Resources</i>	Purchase	Chou, David		\$ 123,926	
A71	Medtronic Inc	Perfusion Products - providing Harris Health System cannulas, catheters, connectors, pumps, oxygenators and accessories utilized during cardiopulmonary bypass. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 2 GPO February 1, 2022 through January 31, 2023	Creamer, Doug	\$ 120,033	\$ 120,033	
A72	Greater Houston Transportation Company (assignor) WHC HTX, LLC dba zTrip (assignee)	Transportation Services for Patients and Packages for the Harris County Hospital District dba Harris Health System - Greater Houston Transportation Company was acquired by WHC HTX, LLC on August 5, 2021. <i>Job No. 17/0129</i>	Ratify September 1, 2021 through August 31, 2022	Okezie, Chris		\$ 118,200	
A73	General Datatech, L.P.	Cisco Network Switches for the Harris County Hospital District dba Harris Health System - To provide switches needed at Casa De Amigos Clinic. The clinic will be expanded to better accommodate our expanded patient load. <i>Department of Information Resources</i>	Purchase Only Quote	Chou, David		\$ 116,598	
A74	Netsync Network Solutions, Inc.	SolarWinds Software Maintenance for the Harris County Hospital District dba Harris Health System - provide for SolarWinds software maintenance that allows IT support staff monitor the Oracle and Microsoft SQL databases used in Epic, PeopleSoft, and Business Intelligence. <i>Department of Information Resources</i>	Purchase Low Quote	Chou, David		\$ 113,024	
A75	Acist Medical Systems	CM Injectors and Disposables - provide a contrast media injector for Transcatheter Aortic Valve Replacement (TAVR) procedures for Ben Taub Hospital. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Attard, David		\$ 105,000	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A76	Texas Department of Motor Vehicles	Motor Vehicle Records Inquiry Service for the Harris County Hospital District dba Harris Health System - access and receive motor vehicle records.	Ratify Interlocal Agreement January 4, 2021 through January 3, 2026	Okezie, Chris		\$ 10,276	
A77	The University of Texas Health Science Center at Houston (UTHealth)	Integrated Family Planning Opioid Response (IFPOR) Pilot Project for the Harris County Hospital District dba Harris Health System - Additional funds are required for physician services for the Integrated Family Planning Opioid Response (IFPOR) program to combine prevention, treatment, and recovery support strategies with a primary focus on reducing opioid overdose deaths.	Additional Funds Interlocal Agreement September 1, 2021 through August 31, 2022	Fondren, Kelli	\$ 60,771	\$ 7,596	
A78	Texas Health & Human Services Commission	Out-stationed Eligibility Advisors/ME Specialists in Healthcare Facilities for the Harris County Hospital District dba Harris Health System - amend and modify the existing Agreement to update connectivity standards and general network requirements to ensure eligibility services are not disrupted.	Additional Funds Interlocal Agreement September 1, 2021 through August 31, 2022	Norby, Mike		\$ 4,900	
					Total	\$ 45,620,368	

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report
Expenditure Summary: January 27, 2022 (Transmittals)

No.	Vendor	Description Justification Contract Number	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
B1	S2S Global	Topical Skin Adhesive - continue providing Harris Health System with liquid adhesives used in place of sutures or staples to close wounds. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 5 GPO April 1, 2022 through March 31, 2023	Creamer, Doug	\$ 97,641	\$ 97,641	
B2	Centennial Contractors Enterprises, Inc.	Modifications to the Radiographic/ Mammography Unit at Ben Taub Hospital for the HalTis County Hospital District dba Harris Health System - provide support the new Radiographic/Mammography replacement equipment with required infrastructure support. The owner contingency provides for coverage on unanticipated costs throughout the construction project. <i>Job No. 21/0334</i>	Award Lowest Priced Proposal Meeting Requirements	Attard, David		\$ 93,000	
B3	CDW Government, Inc.	Workstation mounting kits peripherals for the Harris Health System - provide Lyndon B. Johnson Hospital a dedicated equipment for COVID-19 patient rooms to prevent cross contamination. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Low Quote	Chou, David		\$ 92,820	
B4	Stryker Sales Corporation	Orthopedic Power Tools and Accessories - provide new orthopedic power tools to Ben Taub Hospital. The current surgical bone drills and saws are at the end of their useful life, and are experiencing issues.	Purchase Best Contract	Attard, David		\$ 90,141	
B5	Jackson Walker, LLP	Legal Services for Harris County Hospital District dba Harris Health System - To represent and advise Harris Health System in connection with Harris Health System's corporate matters.	Purchase Professional Services Exemption	Thomas, L. Sara		\$ 90,000	
B6	RLDatix North America, Inc.	Policy Management Software for the Harris County Hospital District dba Harris Health System - provide a policy management software system that will allow strict version control, track approvals, and provide customized reporting for the hospital district. <i>Department of Information Resources</i>	Purchase Low Quote	Jones,Carolynn Renee		\$ 86,745	
B7	Sage Products, LLC	Air pumps and associate equipment usage, including disposable products ordered, for Harris County Hospital District dba Harris Health System - provide Prevalon Air Pumps for patient Repositioning System for proning and transferring of patients for Harris Health System.	Purchase Single Source December 28, 2021 through December 27, 2022	Creamer, Doug		\$ 85,000	
B8	Phoenix Textile Corporation Inpro Corporation Standard Textile Co., Inc.	Cubicle Curtains, Tracks and Privacy Screens - continue providing Harris Health System with custom cubicle curtains for patient semi-private rooms. Items 11-13 & 15 will not be awarded. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 GPO December 1, 2021 through November 30, 2022	Creamer, Doug	\$ 95,365	\$ 84,976	
B9	AccuData Systems, LLC	Citrix Licenses for the Harris County Hospital District dba Harris Health System - To provide Citrix Licenses for Harris Health staff members which enable them the ability to telecommunicate.	Purchase Low Quote General Services Administration	Chou, David		\$ 82,400	
B10	Baylor College of Medicine dba Lions Eye Bank of Texas	Ophthalmic Tissue for Harris County Hospital District dba Harris Health System - To provide ophthalmic tissue services, including corneal tissue, whole globes, sclera and amniotic membrane, to patients of Harris Health System.	Renewal Professional Services Exemption April 6, 2022 through April 5, 2023	Brock, Jacqueline	\$ 2,600	\$ 80,000	
B11	Covidien Sales LLC	Specialty Womens Health Prod - To replace existing hysteroscopes and fluid management systems that are no longer supported by the manufacturer for Ben Taub and Lyndon B. Johnson Hospitals. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Attard, David		\$ 73,149	
B12	Cardinal Health 200, LLC	Pharmacy Refrigerator and Freezer - provide medical grade refrigerators and freezers meeting Pharmacy requirements for Lyndon B. Johnson Hospital. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Attard, David		\$ 68,188	

No.	Vendor	Description Justification Contract Number	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
B13	Bio-Rad Laboratories, Inc.	Geenius™ Reader and HIV 1/2 Supplemental Assay for the Harris County Hospital District dba Harris Health System - provide confirmatory testing for HIV positive results received from Harris Health System patients.	Purchase Public Health or Safety Exemption	Nnadi, Michael Darnauer, Patricia Gaston, George		\$ 65,860	
B14	Set Solutions, Inc.	Radware Web Application Firewall (WAF) Support for the Harris County Hospital District dba Harris Health System - provide support for the Radware WAF solution to protect Harris Health System web applications from cyber-attacks. Radware technology is used for denial of service prevention providing more in-depth monitoring of critical application systems.	Purchase Low Quote Choice Partners National Purchasing Cooperative	Vinson, Jeffrey		\$ 65,591	
B15	Getinge USA Sales, LLC	Chest Drainage Products - continue providing Harris Health System with thoracic catheters, wet suction drainage, dry suction drainage, autotransfusion (ATS) blood bags, pleural effusion catheters and accessories. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 2 GPO March 1, 2022 through February 28, 2023	Creamer, Doug	\$ 60,935	\$ 63,982	
B16	EBSCO Information Services	Nursing Reference Database Access for the Harris County Hospital District dba Harris Health System - Information accessed through the Nursing Reference Database will provide support for evidence-based practice and point of care research and reference.	Purchase Public Health or Safety Exemption	Padilla, Maureen	\$ 165,845	\$ 62,878	
B17	AVI-SPL, LLC.	TEEM Software Maintenance for the Harris County Hospital District dba Harris Health System - To provide for maintenance for TEEM Software which is used to reserve and schedule workspace such as huddle rooms, hybrid desks, and conference rooms via email, phone, and online at the administrative building located at 4800 Furnace. <i>Department of Information Resources</i>	Purchase Only Quote	Chou, David		\$ 62,000	
B18	Cook Medical	Peripheral and Biliary Stents (PBS) Bare Metal Stent - continue providing Harris Health System with small, expandable and metallic scaffolds implanted in a vessel or structure to prevent restenosis. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 3 GPO February 1, 2022 through January 31, 2023	Creamer, Doug	\$ 60,516	\$ 60,516	
B19	ConvaTec	Bowel Management - continue providing products specifically designed to safely and reliably divert, collect or contain non-surgically induced gastrointestinal waste created by bedridden, immobilized or critically ill patients. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 3 GPO April 1, 2022 through March 31, 2023	Creamer, Doug	\$ 56,770	\$ 56,770	
B20	Zones, LLC	Scanner and Printer Peripherals for Harris Health System - provide Lyndon B. Johnson Hospital with dedicated equipment for COVID-19 patient rooms to prevent cross-contamination. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Offer Meeting Requirements	Chou, David		\$ 55,356	
B21	Covidien Sales LLC	Endotracheal Tubes and Related Products - To provide Harris Health System with endotracheal tubes, stylets and pharyngeal airways and holders. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 ASCEND	Creamer, Doug	\$ 55,197	\$ 55,197	
B22	Vyair Medical, Inc.	Respiratory Therapy Medication Delivery and Bronchial Hygiene - continue providing Harris Health System with nebulizers, metered-dose inhaler (MDI) holding chambers (spacers), positive expiratory pressure (PEP) therapy devices and peak flow meters. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 4 GPO November 1, 2021 through October 31, 2022	Creamer, Doug	\$ 54,948	\$ 54,948	
B23	The StayWell Company, LLC	Healthcare Content Library for the Harris County Hospital District dba Harris Health System - provide a license for access to StayWell's healthcare content library which includes a variety of health topics including wellness and prevention. <i>Job No. 16/0075</i>	Renewal November 30, 2021 through November 29, 2022	Cowles, Maria	\$ 54,500	\$ 54,500	
Total						\$ 1,681,658	



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 27, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 21/0321

Members of the Board:

Please approve the following award on the basis of lowest priced proposal meeting requirements:

Description: Refurbishment of Dual Duct Air Handling Units at Lyndon B. Johnson Hospital Phase II for the Harris County Hospital District dba Harris Health System

Proposals Received: Two (2) on November 1, 2021 (see attached)

Vendor: The Brandt Companies, LLC

Amount: \$3,983,442 construction price
500,000 owner contingency
\$4,483,442

Evaluated by: Evaluation Committee Harris County Purchasing

Justification: To provide all labor, materials, equipment and incidentals for the refurbishment of dual duct air handling units at Lyndon B. Johnson Hospital. The owner contingency provides for coverage on unanticipated costs throughout the construction project.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JAA

Attachments

cc: Esmail Porsa, M.D., President & CEO
Dave Attard, Healthcare Systems Engineering
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A1

Competitive Sealed Proposal for Refurbishment of Dual Duct Air Handling Units at Lyndon B. Johnson Hospital Phase II for the Harris County Hospital District dba Harris Health System

Two (2) proposals were received as follows:

<u>Vendors</u>	<u>Price</u>
The Brandt Companies, LLC	\$3,983,442
Gowan, Inc.	\$4,644,765

Evaluation Information

The Evaluation Committee consisted of representatives from Harris Health System’s Facility Planning, and a representative from the Office of the Harris County Purchasing Agent. Upon careful evaluation of the proposals, the Evaluation Committee selected The Brandt Companies, LLC on the basis of lowest priced proposal meeting the requirements and needs of Harris Health System.

The Brandt Companies, LCC also received the highest overall evaluation score. The remaining vendor was eliminated due to higher pricing and lower evaluation scores.

Amount

\$ 3,983,442 project price
<u>500,000</u> owner contingency
\$ 4,483,442



DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent

November 23, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Texas Health & Safety Code, Interlocal Agreement, Board Motion 21.02-22

Members of the Board:

Please approve the renewal of the following:

Description: Psychiatric Services for Patients of the Harris County Hospital District dba Harris Health System

Agency: The University of Texas Health Science Center at Houston (GA-07523)

Term: March 22, 2022 through March 21, 2023

Amount: \$4,256,430 estimated
\$4,256,430 previous year

Reviewed by: X Transitions & Post-Acute Care X Harris County Purchasing

Justification: To continue providing orderly transport and coordinated care of stabilized, psychiatric patients from Ben Taub and Lyndon B. Johnson Hospitals to the Harris County Psychiatric Center, a facility operated by The University of Texas Science Center at Houston.

Sincerely,

p.p. John G. Adger

DeWight Dopslauf
Purchasing Agent

TCT

cc: Esmail Porsa, M.D., President & CEO
Mike Hill, Sr. EVP – COO
Agency

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A2



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 14, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 18/0274, Board Motion 21.10-101

Members of the Board:

Please approve additional funds for the following:

Description: Information Technology Consulting, Implementation and Staff Augmentation Services for the Harris County Hospital District dba Harris Health System

Vendors: See attached

Amount: \$3,091,029 additional funds for the term 5/21/2021 – 5/20/2022
\$4,193,407 previously approved funds for the term 5/21/2021 – 5/20/2022
\$7,284,436

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To augment Information Technology (IT) capabilities and resources by providing staff and support for operations and IT projects as needed.

Additional funds support the Epic expansion project at the Harris County Jail and other initiatives for IT and Information Security.

Sincerely,

p.p. John G. Adger

DeWight Dopslauf
Purchasing Agent

JA

FDA

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A3



Vendors

1. 314e Corporation (GA-07560)	2
2. Accudata Systems, Inc. (GA-07562)	4, 7, 11
3. Cogent Infotech Corporation (GA-07565)	9
4. Computer Task Group, Inc. (GA-07567)	1, 2, 6
5. Cynosure Technologies, LLC (GA-07561)	10
6. Elite Computer Consultant, L.P. dba ECOM (GA-07563)	2
7. ERP Analysts, Inc. (GA-07564)	9, 10
8. General Datatech, L.P. (GA-07566)	2, 3
9. Impact Advisors, LLC (GA-07568)	1, 6
10. Indigo Beam, LLC (GA-07569)	2, 8
11. Infolob Solutions, Inc. (GA-07570)	1
12. Mark III Systems (GA-07573)	5
13. Netsync Network Solutions (GA-07575)	3
14. Pivot Point Consulting, a Vaco Company (GA-07577)	1, 2
15. Presidio Networked Solutions Group, LLC (GA-07571)	7, 11
16. Protiviti Inc. (GA-07572)	1, 2, 5, 7
17. Resource Data, Inc. (GA-07574)	8
18. Sequel Data System, Inc. (GA-07576)	4
19. The CSI Companies, Inc. dba CSI Healthcare IT (GA-07578)	2

Category

Category	IT Services Category	Codes* Preferred	Codes Required*
1	IT Consulting	1,3	2,4,5
2	IT Staffing Services (Temporary and Permanent Placement)	1,2	3,4
3	Network Local Area Network (LAN) Wide Area Network (WAN) Engineering and Implementation Services	3,4	5
4	Microsoft (MS) Windows Server Engineering and Implementation Services	3,4	5
5	Unix/Linux Engineering and Implementation Services	3,4	5
6	Business Process Redesign Consulting Services	1,3	2,4,5
7	Information Security Consulting Services Vendor	1,3	2,4,5
8	SharePoint and .Net Implementation Consulting Services	3	4,5
9	PeopleSoft Developer and Administrator	1,4	3
10	PeopleSoft Business Analyst	1,4	3
11	Voice over Internet Protocol (VOIP) and Contact Center Engineering and Implementation	3,4	5

***Codes**

1. Healthcare/Hospital specialization as primary market served or specialized structured division/consulting practice.
2. Vendor and/or product independence.
3. Significant presence of local resources.
4. Client references in similar environment.
5. Organization must be responsible for all aspects of Information Security projects including engineering, budget, staff, schedule, and deliverables.

A3



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

January 4, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Multiple Contracts and Exemptions, Board Motion 21.10-101

Members of the Board:

Please ratify the following purchases:

Description: Various Medical Products and Equipment for the Harris County Hospital District dba Harris Health System

Vendors: Multiple (see attachment)

Amount: \$2,107,229 estimated

Reviewed by: X Harris County Purchasing

Justification: To provide critical products and equipment required for the readiness and treatment of COVID-19 pandemic.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA

SEP

Attachment

cc: Esmaeil Porsa, M.D., President & CEO
Multiple

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A4



Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report
 Ratified Expenditure Summary: January 27, 2022

	Vendor(s)	Contract	Description	Department	Term	Project Owner	Amount
a.	Roche Diagnostics Corporation	Public Health or Safety Exemption, Sole Source	Cobas Liat SARS-CoV-2 & Influenza A/B RSV Assay & Consumables	Laboratory		Michael Nadi	\$ 581,095.00
b.	Cepheid US	Public Health or Safety Exemption, Sole Source	SARS-CoV-2 Assay	Laboratory		Michael Nadi	\$ 487,968.00
c.	Hologic	Public Health or Safety Exemption, Sole Source	SARS-CoV-2 Assay	Laboratory		Michael Nadi	\$ 335,450.00
d.	Luminex Corporation	Public Health or Safety Exemption, Sole Source	SARS-CoV-2 Assay	Laboratory		Michael Nadi	\$ 252,020.00
e.	Hill-Rom Company	Public Health or Safety Exemption, Premier Contract PP-CA-481	EKG Machines	Medical Capital	06/01/21 through 05/31/24	Dave Attard	\$ 133,025.00
f.	AccuVein	Public Health or Safety Exemption, Premier Contract AS-NS-1447	Vein Visualization System	Medical Capital	04/01/21 through 03/31/24	Dave Attard	\$ 120,000.00
g.	Cardinal Healthcare	Public Health or Safety Exemption, Premier Contract PP-LA-573	Pharmacy Refrigerators and Freezers	Medical Capital	04/01/21 through 03/31/24	Dave Attard	\$ 68,189.00
h.	Hamilton Medical	Public Health or Safety Exemption, Premier Contract PP-NS-1368	Transport Ventilators	Medical Capital	7/01/20 through 06/30/23	Dave Attard	\$ 67,082.00
i.	ASD Healthcare	Public Health or Safety Exemption	Veklury (Remdesivir) Drug	Pharmacy		Michael Nadi	\$ 62,400.00

\$ 2,107,229.00



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 28, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 17/0247, Board Motion 21.01-06

Members of the Board:

Please approve the fourth and final renewal option for the following:

Description: Durable Medical Equipment (DME) and Home Oxygen for Patients of the Harris County Hospital District dba Harris Health System

Vendor: Merc Medical Supply Company, Inc. (GA-07055)

Term: February 1, 2022 through January 31, 2023

Amount: \$2,000,000 estimated
\$2,000,000 previous year

Reviewed by: X Transitions & Post-Acute Care X Harris County Purchasing

Justification: To provide for continued purchase or rental of durable medical equipment and home oxygen for Harris Health System patients at Medicaid rates.

The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement, with no increase in rates.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
SER

cc: Esmail Porsa, M.D., President & CEO
Amy Smith, SVP Transitions & Post-Acute Care
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A5



DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent

December 21, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Texas Association of School Boards (TASB) BuyBoard Cooperative Program

Members of the Board:

Please approve the following purchase on the basis of low quote:

Description: Rooftop Unit Replacement at Aldine Clinic for the Harris County Hospital District dba Harris Health System

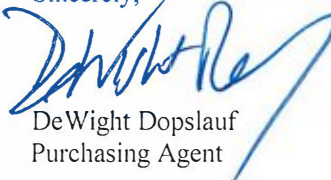
Quotes Received: Two (2) on December 4, 2021
The Brandt Companies, LLC (BuyBoard No. 558-18) \$1,372,223
Gowan Mechanical Services (Choice Partners No. 18/060JN-11) \$1,378,489

Vendor: The Brandt Companies, LLC

Amount: \$1,372,223 project price
250,000 owner contingency
\$1,622,223

Reviewed by: X Facilities Engineering X Harris County Purchasing

Justification: To replace three (3) roof top units at the Aldine Clinic that are past life expectancy. The owner contingency provides for coverage on unanticipated costs throughout the project.

Sincerely,

DeWight Dopslauf
Purchasing Agent

MAM
Attachment

cc: Esmail Porsa, M.D., President & CEO
Dave Attard, Healthcare Systems Engineering
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A6



Board Summary

Board Date: January 27, 2022

Pavilion/Department: Aldine Health Center

Item Description: Aldine Rooftop Units (RTU) Replacement

Estimated Project Cost: \$1,625,723 (Budgeted FY22 Routine Capital)

Project Elaboration: This project includes replacement of three (3) Rooftop Units (RTU) that are past its useful life along with ductwork modification to optimize the temperature and humidity control in the clinic based on the space requirements. The scope also includes replacing the variable and constant air volume devices with reheat capabilities to provide the temperature and humidity control required for the Clinic.

Estimated Total Construction Cost: \$1,625,723

- **Construction Bid:** \$1,375,723
- **Owner's Contingency:** \$250,000
- **Contractor:** The Brandt Companies, LLC

Based on a Harris Health System Facilities Planning, Consultant, Facilities Engineering, and Purchasing review of the quotes received, The Brandt Companies, LLC is the recommended vendor based on lowest quote meeting requirements.

Other vendor(s) that responded to the bid and considered:

- MLN Companies- No Bid
- Gowan Contractors – Higher in Cost



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 21, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Department of Information Resources (DIR)

Members of the Board:

Please approve the following purchase on the basis of low quote:

Description: Cisco Network Switch for the Harris County Hospital District dba Harris Health System

Quotes Received:	General Datatech, LP. (DIR-TSO-4167)	\$1,428,659
	Computacenter (U.S.), Inc. (DIR-TSO-4167)	\$1,486,139

Vendor: General Datatech, LP.

Amount: \$1,428,659 estimated

Evaluated by: X Information Technology X Harris County Purchasing

Justification: To replace the Cisco Network Switch at Quentin Mease as part of the building's renovation project.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SPS
SPS

cc: Esmaeil Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A7





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 10, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.05-55

Members of the Board:

Please approve second year funding for the following GPO contracts:

Description: Cardiac Rhythm Management Devices

Vendor: Boston Scientific Corporation (PP-CA-451) \$518,465
Medtronic USA, Inc. (PP-CA-453) \$849,232

Term: April 1, 2022 through March 31, 2023

Amount: \$1,367,697 estimated
\$1,367,697 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To provide pacemakers, implantable cardioverter defibrillators (ICD), cardiac resynchronization therapy pacemakers (CRT-Ps), cardiac resynchronization therapy defibrillators (CRT-Ds), leads and accessories for Harris Health System.

Sincerely,
p.p. John G. Adger
DeWight Dopslauf
Purchasing Agent

^{SP}
AM
cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A8



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 9, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.08-77

Members of the Board:

Please approve second year funding for the following GPO contract:

Description: ECG Electrodes, Cables, Lead Wires and Defibrillator Pads

Vendor: Cardinal Health 200, LLC (AS-NS-1439)

Term: April 1, 2022 through March 31, 2023

Amount: \$1,336,221 estimated
\$1,336,221 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To provide Harris Health System with ECG electrodes, cables, lead wires and related items.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
AM

cc: Esmaeil Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A9





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 14, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 20.12-149

Members of the Board:

Please ratify fourth year funding for the following GPO contracts:

Description: Outsourced I.V. Admixture Services

Vendors:	Nephron Pharmaceutical, Corp (PPPH21NAP02)	\$ 336,536
	SCA Pharmaceutical, LLC (PPPH21SCA01)	481,091
	QuVa Pharma, Inc. (PPPH21QVA01)	<u>435,539</u>
		\$1,253,166

Term: January 1, 2022 through December 31, 2022

Amount: \$1,253,166 estimated
\$1,253,166 previous year

Reviewed by: X Pharmacy X Harris County Purchasing

Justification: To continue providing unique compounding services, minimize wastage of batch pharmaceutical products and greater than 24-hours dating on intravenous admixture products.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JABPQ
RR

cc: Esmail Porsa, M.D., President & CEO
Michael Nnadi, CPO
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A10





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 28, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 16/0196, Board Motion 20.01-02

Members of the Board:

Please approve additional funds and an extension for the following:

Description: Repair, Maintenance and Testing of the Integrated Security System for the Harris County Hospital District dba Harris Health System

Vendors: Cerk Security LLC \$ 65,000
Siemens Industry, Inc. \$1,145,000

Amount: \$1,210,000 additional funds for the additional extended term 3/1/22 – 2/28/23
\$1,295,000 previous approved funds for the term 3/1/21 – 2/28/22
\$2,505,000

Reviewed by: X Facilities Planning X Harris County Purchasing

Justification: Additional funds are required to cover services due to the extended term. The term is being extended to provide continued support and repair services for security systems at Harris Health System.

The decreased amount is due to Harris Health System anticipating less repair and maintenance projects. Both vendors have agreed to extend under the same terms and conditions set forth in the Agreement, with no increase in pricing. The County Attorney’s Office is preparing an Amendment to extend the term. The extension is subject to execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

sm

STM

cc: Esmacil Porsa, M.D., President & CEO
Jon Hallaway, Department of Public Safety
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A11





**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 17, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of best contract:

Description: Endomechanical Products

Vendor: Johnson & Johnson Health Care Systems, Inc. (PP-OR-1486)

Term: One-year initial term with four (4) one-year renewal options

Amount: \$1,182,859 estimated
\$1,714,809 previous year

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide Harris Health System with products used in open and closed laparoscopic surgical procedures for tissue dissection, stapling and wound closure.

This is a new award resulting in lower pricing. The County Attorney’s Office is preparing an Agreement for this purchase. This purchase is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
SER

cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A12





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 28, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of best contract:

Description: Ultrasound Machine

Contract Reviewed: GE Healthcare (PP-IM-271)

Vendor: GE Healthcare

Amount: \$1,182,094

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To replace the maternal fetal medicine and obstetrics ultrasound machines that have past their expected useful life for Harris Health System facilities.

Amount includes trade-in credit of \$13,000 for three (3) each of existing GE Voluson E8 BT12 and two (2) each of existing GE Voluson E8 EXP BT13.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JA
SP
AM

Attachment

cc: Esmail Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

A13

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

Board Summary

Board Date: January 27, 2022

Pavilion(s)/Department(s): Ben Taub, LBJ Hospitals, ACS / Maternal Fetal Medicine, Obstetrics

Item Description: Ultrasound System

Estimated Cost: \$1,182,094.00 (FY22 Routine Capital Budget)

Project Elaboration: This project is replacing existing maternal fetal medicine and obstetrics ultrasound machines that served Harris Health System five years longer than their expected useful life.

Vendor: GE (on Premier GPO Contract# PP-IM-271)

- Vendor equipment evaluated by maternal fetal medicine and obstetrics teams as meeting all mandatory user requirements.

Other Premier Vendors Considered:

- Philips – Did not participate.
- Siemens – Did not participate.
- Sonosite – Did not participate, vendor confirmed that they do not meet user requirement for 3D capability.

Project Cost Summary:

Item #	Item Description	Qty	Unit Cost	Total Item Cost
1	Voluson E10 BT21, Advanced Volume Contrast Imaging with OmniView, E4D Advanced Features, fetalHQ, Probes - Convex Array, Microconvex, eM6C G3, for BT MFM	3	\$164,907.00	\$494,721.00
2	Trade-in units from BT – GE Voluson E8 BT12 – Sl# K8E16856, K8E16404, K8E16891	3	(\$1,200.00)	(\$3,600.00)
3	Voluson E10 BT21, Advanced Volume Contrast Imaging with OmniView, E4D Advanced Features, fetalHQ, Probes - Convex Array, 4D Convex Array, Microconvex, eM6C G3, for LBJ MFM	3	\$173,913.66	\$521,741.00
4	Trade-in units from LBJ – GE Voluson E8 EXP BT13–Sl# K8E18667,K8E20469	2	(\$4,700.00)	(\$9,400.00)
5	Voluson E6 BT21, Probes - Convex Array, Microconvex Array for ACS OB	3	\$59,544.00	\$178,632.00
6	Trade-in units from ACS – GE LogiqBook XP- Sl# 86133WX6, 109576WX9, Philips Envisor – Sl# US80507021	3	\$0.00	\$0.00
Total Equipment Cost				\$1,182,094.00



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

November 23, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption

Members of the Board:

Please approve an exemption from the competitive bid requirements for the following:

Description: Various Medical Services to Eligible HIV-Infected Patients of the Harris County Hospital District dba Harris Health System- Ryan White HIV/AIDS Treatment Extension Act of 2009 Part A

Vendor: Baylor College of Medicine

Term: One (1) year initial term with one (1) year renewal option

Amount: \$1,135,739 Ryan White Grant Funds

Reviewed by: HIV Services Harris County Purchasing

Justification: Physicians and healthcare practitioners will provide comprehensive outpatient primary health services for eligible HIV-infected patients at Harris Health System.

Funding will be provided through Ryan White HIV/AIDS Treatment Extension Act of 2009 Part A. The County Attorney's Office is preparing an Agreement for these services. Services are subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
TCT

cc: Esmail Porsa, M.D., President & CEO
Dawn Jenkins, HIV Services
Vendor

A14

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 17, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 21/0294

Members of the Board:

Please approve the following award on the basis of lowest priced proposal meeting requirements:

Description: Demolition of the Holly Hall Administration Building for the Harris County Hospital District dba Harris Health System

Proposals Received: Four (4) on November 22, 2021 (see attached)

Vendor: SpawGlass Civil Construction, Inc.

Amount: \$745,629 construction price
120,000 owner contingency
\$865,629

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide of demolition of the Holly Hall administration building to include modification of the electrical system associated with generator and fuel tank controls in the courtyard that serves Smith Clinic.

Sincerely,

DeWight Dopslauf
Purchasing Agent

MAM
Attachments

cc: Esmail Porsa, M.D., President & CEO
Dave Attard, Healthcare Systems Engineering
Vendors

A15

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**Competitive Sealed Proposal for Demolition of the Holly Hall Administration Building for the
Harris County Hospital District dba Harris Health System**

Four (4) proposals were received as follows:

<u>Vendors</u>	<u>Price</u>
SpawGlass Civil Construction, Inc.	\$745,629
EZ Demolition & Underground	\$767,000
Jay-B Group Services, LLC	\$848,950
Satterfield & Pontikes Construction	\$1,202,000

Evaluation Information

The Evaluation Committee consisted of representatives from Harris Health System and a representative from the Office of the Harris County Purchasing Agent. Upon careful evaluation of the proposals, the Evaluation Committee selected SpawGlass Civil Construction, Inc. on the basis of lowest priced proposal meeting the requirements and needs of Harris Health System.

SpawGlass Civil Construction, Inc. also received the highest overall evaluation score. All remaining vendors were eliminated due to higher pricing and an overall lower evaluation score.

Board Summary

Board Date: January 27, 2022

Pavilion/Department: Holly Hall Administration Building

Item Description: Holly Hall Administration Building Demolition Project

Estimated Project Cost: \$865,629.00 (Budgeted FY22 Operation)

Project Elaboration: The Project scope consist of demolition of the Holly Hall administration building and includes modification to the electrical system associated with generator and fuel tank controls in the courtyard that serves Smith Clinic. Additional enclosure panels will be installed to secure the generators in the courtyard after the building has been demolished.

Estimated Total Construction Cost: \$865,629.00

- **Construction Bid:** \$614,574.00
- **Add Alternate 1:** \$127,650.00
- **Add Alternate 2:** \$3,405.00
- **Owner's Contingency:** \$120,000.00

Contractor: SpawGlass Civil Construction, Inc.

Based on Harris Health System Facilities Planning and Engineering, Consultant, and the Purchasing department review of the Competitive Sealed Proposal (CSP) reponses, SpawGlass Civil Construction, Inc. is the recommended vendor based on lowest priced proposal.

A15



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 16, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 16/0240, Board Motion 20.08-104

Members of the Board:

Please approve additional funds and an extension for the following:

Description: Job Order Contracting for Small and Large Construction and/or Construction Related projects for the Harris County Hospital District dba Harris Health System

Vendor: Centennial Contractors Enterprises, Inc.

Amount: \$ 800,000 estimated additional funds for the extended term 2/1/22 – 6/30/22
2,750,000 previously approved funds for the term 2/1/21 – 1/31/22
\$3,550,000

Reviewed by: X Facilities Engineering X Harris County Purchasing

Justification: Additional funds are required to cover services due to the extended term. The term is being extended to provide services until this project is competitively bid and a new Agreement has been executed.

The County Attorney's Office is preparing the First Amendment to the Agreement for the additional funds and extended term. This purchase is subject to the execution of the Amendment. The vendor has agreed to extend under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

MAM

cc: Esmaeil Porsa, M.D., President & CEO
Dave Attard, Healthcare Systems Engineering
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A16





**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 16, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 12/0067, Board Motion 21.03-31

Members of the Board:

Please ratify additional funds for the following:

Description: Reference Laboratory Testing Services for the Harris County Hospital District dba Harris Health System

Vendor: Laboratory Corporation of America (GA-05260)

Amount: \$ 765,720 additional funds for the term 1/22/20 – 12/31/21
6,269,559 previously approved funds for the term 1/22/20 – 12/31/21
\$7,035,279

Reviewed by: X Laboratory X Harris County Purchasing

Justification: Additional funds are required to cover services through December 31, 2021. A purchase order has been issued.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
BPJ WKB

cc: Esmaeil Porsa, M.D., President & CEO
Michael Nnadi, CPO
Patricia Darnauer, EVP Administration LBJ
George Gaston, Business Operations & Strategic Initiatives
Vendor

A17

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 29, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 20.09-118

Members of the Board:

Please approve the first of five (5) renewal options for the following:

Description: Maintenance Services for Biomedical Equipment for the Harris County Hospital District dba Harris Health System

Vendor: Crothall Facilities Management (HCHD-331)

Term: March 1, 2022 through February 28, 2023

Amount: \$740,739 estimated
\$724,221 previous year

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To provide maintenance services for biomedical equipment located at various Harris Health System facilities.

The increase is due to additional biomedical equipment requiring maintenance services. The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

sm
STM

cc: Esmaeil Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A18





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

November 9, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve first year funding for the following on the basis of best contracts:

Description: Diagnostic & Interventional Radiology Accessories

Contracts Reviewed: See attached

Vendors: See attached

Premier Term: February 1, 2022 through January 31, 2023

Amount: \$738,334 estimated
\$738,334 previous year

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide Harris Health System with drainage, infusion products and embolization products.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP

BKP

Attachment

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendors w/o attachment

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A19

Diagnostic & Interventional Radiology Accessories

Contracts Reviewed:

<u>Vendors</u>	<u>Amount*</u>
B. Braun (PP-CA-410)- Option 2	\$ 2,271
B. Braun (PP-CA-410)- Option 1	\$ 29,641
Penumbra (PP-CA-416) - Option 2	\$ 66,280
Merit Medical (PP-CA-415) - Option 2	\$101,767
Medtronic (PP-CA-414) - Option 2	\$103,285
Boston Scientific Corporation (PP-CA-412) - Option 2	\$120,248
Medtronic (PP-CA-414) - Option 1	\$177,999
Penumbra (PP-CA-416) - Option 1	\$258,062
Cook Medical (PP-CA-413) - Option 2	\$344,483
Cook Medical (PP-CA-413) - Option 1	\$428,191
Boston Scientific Corporation (PP-CA-412) - Option 1	\$488,418
Merit Medical (PP-CA-415) - Option 1	\$818,785

*All partial quotes

Vendors Recommended for Award

B. Braun (PP-CA-410)	\$ 2,271
Penumbra (PP-CA-416)	66,280
Merit Medical (PP-CA-415)	101,767
Medtronic (PP-CA-414)	103,285
Boston Scientific (PP-CA-412)	120,248
Cook Medical (PP-CA-413)	<u>344,483</u>
	\$738,334

The recommended vendors' products were deemed clinically acceptable and the best value for Harris Health System. Quote tabulation on file in the Purchasing Agent's office.



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 9, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.08-77

Members of the Board:

Please approve second year funding for the following GPO contracts:

Description: Skin Integrity Primary and Secondary Wound Care and Debridement

Vendors:	Medline Industries, Inc. (PP-NS-1327)	\$ 74,839
	ConvaTec Inc. (PP-OR-1322)	79,016
	Smith & Nephew Inc. (PP-NS-1329)	191,985
	Molnlycke Health Care US, LLC (AS-NS-1328)	<u>306,440</u>
		\$652,280

Term: April 1, 2022 through March 31, 2023

Amount: \$652,280 estimated
\$652,280 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To provide Harris Health System with primary wound care products that come in direct contact with wound beds and secondary dressings used to supplement a primary dressing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
AM

cc: Esmaeil Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendors

A20

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 17, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of best contract:

Description: Suture Products

Vendor: Johnson & Johnson Health Care Systems, Inc. (PP-OR-1484)

Term: One-year initial term with four (4) one-year renewal options

Amount: \$641,432 estimated
\$827,429 previous year

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide Harris Health System with suture products used to join the edges of a wound, incision or tie blood vessels.

This is a new award resulting in lower pricing. The County Attorney’s Office is preparing an Agreement for this purchase. This purchase is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{S/}SER

cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

A21

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022





DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent

January 11, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please ratify the third year funding for the following:

Description: Peak Use Rental Equipment for the Harris County Hospital District dba Harris Health System

Vendors:	US Med-Equip, LLC. (PP-NS-1283)	\$446,198
	Agiliti Health, Inc. (PP-NS-1284)	\$190,363

Term: December 1, 2021 through November 30, 2022

Amount: \$636,561 estimated
\$531,000 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing rental of various equipment to supplement facilities during periods of high patient census.

The increased amount is to account for canceled procedures due to the COVID-19 pandemic that are anticipated to be rescheduled during the next funding period.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
sm
BA

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A22





DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent

January 3, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Department of Information Resources (DIR), Board Motion 21.01-06

Members of the Board:

Please approve the second of four (4) renewal options for the following:

Description: VMware Software Maintenance for the Harris County Hospital District dba Harris Health System

Vendor: Dell Marketing LLC (DIR-TSO-3763)

Term January 31, 2022 through January 30, 2023

Amount: \$580,980 estimated
\$580,980 previous year

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide production support for virtual servers that run on the VMware platform. VMware provides the ability to virtualize servers and reduce the need for physical servers installed in Harris Health System data centers.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KJB

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A23





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 28, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 17/0115, Board Motion 20.12-149

Members of the Board:

Please approve additional funds and an extension for the following:

Description: Ophthalmology Intraocular Lens & Related Items for the Harris County Hospital District dba Harris Health System

Vendor: Alcon Laboratories, Inc. (GA-07486)

Amount: \$ 509,946 additional funds for the extended term 2/19/22 – 2/7/23
659,263 previously approved funds for the term 2/19/21 – 2/18/22
\$1,169,209

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: The term is being extended to continue providing intraocular lens and related items used in Ophthalmology surgical procedures for the Operating Room at Ben Taub and Lyndon B. Johnson Hospitals until the competitive procurement process is complete. Additional funds are required to cover the extended term.

The vendor has agreed to extend under the same terms and conditions as set forth in the Agreement, with no increase in pricing. The County Attorney’s Office is preparing an Amendment to the Agreement to extend the term. The additional funds and extension are subject to execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
SER

cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A24





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 22, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 18/0068, Board Motion 21.01-06

Members of the Board:

Please approve the third of four (4) renewal options for the following:

Description: Job Order Contracting for HVAC and/or HVAC Related Projects for the Harris County Hospital District dba Harris Health System

Vendors: A/W Mechanical Services, LP (Primary)
Gray Mechanical Contractors, LLC (Secondary)

Term: February 15, 2022 through February 14, 2023

Amount: \$500,000 estimated
\$500,000 previous year

Reviewed by: X Facilities Planning/Engineering X Harris County Purchasing

Justification: To provide heating, ventilation and air conditioning (HVAC) repair, renovation, or alteration services at various hospitals and clinics for Harris Health System.

The vendors have agreed to renew under the same terms and conditions as set forth in the Agreements, with no increase in pricing.

Sincerely,


DeWight Dopslauf
Purchasing Agent

MNG
MNG

cc: Esmail Porsa, M.D., President & CEO
Dave Attard, Healthcare Systems Engineering
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A25



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 28, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of best contract:

Description: Mammography Machine

Contract Reviewed: Hologic Inc. (PP-IM-295)

Vendor: Hologic Inc.

Amount: \$497,650

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To replace the current workstation computers that are operating on an outdated Software no longer supported by Microsoft to a more compatible system.

Harris Health System is currently standardized to Hologic for mammography equipment. Therefore, other Premier suppliers were not evaluated.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{SP}
AM

Attachment

cc: Esmail Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

A26

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

Board Summary

Board Date: January 27, 2022

Pavilion(s)/Department(s): LBJ Hospital, Smith Clinic / Breast Imaging

Item Description: Mammography Physician Workstations with Monitors

Estimated Cost: \$497,650.00 (FY22 Routine Capital Budget)

Project Elaboration: Replacing physician workstation computers that operate on Windows 7 Operating System which is no longer supported by Microsoft, and replacing monitors for compatibility with the new replacement workstation computers.

Vendor: Hologic (on Premier GPO contract # PP-IM-295)

- Harris Health System is standardized to Hologic for mammography equipment.
- Proprietary workstations compatible with existing Hologic mammography imaging system.

Project Cost Summary:

Item #	Item Description	Qty	Unit Cost	Total Item Cost
1	Securview DX/RT Workstation Upgrade Computer (Windows 10 64-bit) for LBJ Hospital	4	\$6,150.00	\$24,600.00
2	Barco Coronis Uniti 12MP Display Upgrade (Display with graphics card for Windows 10) for LBJ Hospital	4	\$38,000.00	\$152,000.00
3	Securview DX/RT Workstation Upgrade Computer (Windows 10 64-bit) for Smith Clinic	7	\$6,150.00	\$43,050.00
4	Barco Coronis Uniti 12MP Display Upgrade (Display with graphics card for Windows 10) for Smith Clinics	7	\$38,000.00	\$266,000.00
5	SV DX/RT Tower (high Performance) Mgr Computer Upgrade with Win Server 2016	1	\$12,000.00	\$12,000.00
Total Cost				\$497,650.00



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 13, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of best contract:

Description: Surgical Microscopes

Contract Reviewed: Carl Zeiss Meditec (PP-OR-1574)

Vendor: Carl Zeiss Meditec

Amount: \$496,047

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To replace existing surgical microscope that is past its expected useful life and experiencing maintenance issues for Ben Taub Hospital.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
AM

Attachment

cc: Esmail Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A27

Board Summary

Board Date: January 27, 2022

Pavilion(s)/Department(s): Ben Taub Hospital / OR

Item Description: Surgical Microscope

Estimated Cost: \$496,047.47 (FY22 Routine Capital Budget)

Project Elaboration: This project is replacing an existing plastics surgical microscope that has been in use for more than twice its expected useful life of seven years and experiencing maintenance issues.

Vendor: Carl Zeiss (Premier Contract# PP-OR-1574)

- Vendor equipment evaluated by Ben Taub OR team as meeting all mandatory user requirements including the below.
 - i. High magnification of at least 35x used for lymphovenous bypass and super microsurgery scale involving complex reconstructive procedures requiring microscopic magnification for microvascular anastomosis of vessels and nerves often times smaller than 1-2 mm in diameter.
 - ii. Integrated second observation (or assistant) scope with separate zoom capability.

Other Premier Vendors Considered:

- Olympus – Not recommended by BT OR evaluation committee, vendor proposed model do not meet the requirements for
 - i. High magnification of at least 35x to be used for lymphovenous bypass and super microsurgery scale.
 - ii. Integrated second observation scope with separate zoom capability.
- Leica – Did not participate.

Project Cost Summary:

Item #	Item Description	Qty	Unit Cost	Total Item Cost
1	KINEVO 900 System, Eye pieces, Infrared 800 preparation and Module, 4K camera, DICOM package	1	\$496,047.47	\$496,047.47
Total Cost				\$496,047.47

A27



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 28, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of best contract:

Description: Medical Surgical Beds

Contract Reviewed: Hill-Rom (PP-MM-717)

Vendor: Hill-Rom

Amount: \$461,283

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To replace medical surgical beds at Ben Taub and Lyndon B. Johnson Hospitals for phase 2 of replacement project.

Harris Health System is currently standardized to Hill-Rom for medical surgical beds. Therefore, other Premier suppliers were not evaluated.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
AM

Attachment

cc: Esmaeil Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A28

Board Summary

Board Date: January 27, 2022

Pavilion(s)/Department(s): Ben Taub, LBJ Hospitals / Medical Surgical

Item Description: Medical Surgical Beds, Electric

Estimated Cost: \$461,283.20 (FY12 Routine Capital budget)

Project Elaboration: This procurement is for phase two of the strategic replacement project of Medical Surgical beds at Ben Taub and LBJ Hospitals. Phase two replaces 20 beds each at Ben Taub and LBJ Hospitals.

Vendor: Hill-Rom (on Premier GPO contract# PP-MM-717)

- Harris Health System is standardized to Hill-Rom for medical surgical beds.

Project Cost Summary:

Vendor	Hill-Rom
Description	Centrella 255 Smart+ Bed
Equipment Cost (Ea)	\$11,532.08
Qty Equipment	40
Total Equipment Cost	\$461,283.20



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

January 7, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.01-06

Members of the Board:

Please approve ninth year funding for the following GPO contract:

Description: Infusion Sets and Accessories – Closed Chemotherapy System

Vendor: ICU Medical Inc. (PP-IV-126)

Term: February 1, 2022 through January 31, 2023

Amount: \$446,354 estimated
\$436,017 previous year

Reviewed by: X Pharmacy X Harris County Purchasing

Justification: To continue providing specialized IV tubing, needles connectors and accessories utilized specifically in chemotherapy treatment.

The increased amount is due to additional supplies required during the COVID-19 Pandemic.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
BRJ
RSR

cc: Esmail Porsa, M.D., President & CEO
Michael Nnadi, CPO
Vendor

A29

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 9, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve first year funding for the following on the basis of best contracts:

Description:	Intermediate Level Disinfectant Wipes	
Contracts Reviewed:	PDI Professional (PP-NS-1344)	\$ 25,045
	Clorox Sales Company (PP-NS-1345)	\$70,933
	Diversey, Inc. (PP-NS-1347)	\$320,771

Vendors: PDI Professional (PP-NS-1344)
Clorox Sales Company (PP-NS-1345)
Diversey, Inc. (PP-NS-1347)

Premier Term: May 1, 2021 through April 30, 2022

Amount: \$416,749 estimated
\$416,749 previous year

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide Harris Health System with disinfectant wipes used to disinfect patient care areas and equipment in between patient use.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{SP}
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendors

A30

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 14, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of best contract:

Description: Orthopedic Power Tools and Accessories

Contract Reviewed: Stryker Sales Corporation (AS-OR-1617)

Vendor: Stryker Sales Corporation

Amount: \$407,762

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To replace new large bone surgical drills and saws that are past their expected useful life for Ben Taub and Lyndon B. Johnson Hospitals.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA

5⁰⁰
AM

Attachment

cc: Esmail Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A31

Board Summary

Board Date: January 27, 2022

Pavilion(s)/Department(s): Ben Taub Hospital, Ambulatory Surgical Center at LBJ/ OR

Item Description: Surgical Drills, Saws

Estimated Cost: \$407,762.03 (FY22 Routine Capital Budget)

Project Elaboration: This project is replacing large bone surgical drills and saws that are well past their expected useful life and experiencing maintenance issues at Ben Taub Hospital and Ambulatory Surgical Center OR.

Vendor: Stryker (on Premier Ascend Contract: AS-OR-1617)

- Vendor equipment is on Premier Ascend contract and evaluated by OR team as meeting the user requirements.

Project Cost Summary:

Item #	Item Description	Qty	Total Item Cost
1	System 8 Cordless Driver (4), System 8 Sabo Sagittal Saw (4), System 8 Dual Trigger Rotary (8), System 8 Sagittal Saw (4), System 8 Precision Saw (1), Micro Drill (5), Recip Saw (3), Universal Driver (4), Oscillating Saw (3), Sagittal Saw (3), Accessories, for Ambulatory Surgical Center OR.	1	\$249,648.17
2	System 8 Single Trigger Rotary (2), System 8 Dual Trigger Rotary (2), System 8 Recip Saw (4), System 8 Sagittal Saw (4), System 8 Cordless Driver (4), System 8 Sabo Sagittal Saw (2), Core 2 Console (1)	1	\$158,113.86
Total Cost			\$407,762.03



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 13, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of best contract:

Description: OR Tables

Contract Reviewed: Steris Corporation (PP-OR-1581)

Vendor: Steris Corporation

Amount: \$406,896

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To replace surgical tables that are past their expected useful life for Ben Taub and Lyndon B. Johnson Hospitals

Amount includes trade-in credit of \$45,000 for nine (9) each of existing Steris model 3085SP. Harris Health System is currently standardized to Steris for general purpose surgical tables. Therefore, other Premier suppliers were not evaluated.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
AM

Attachment

cc: Esmaeil Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A32

Board Summary

Board Date: January 27, 2022

Pavilion(s)/Department(s): Ben Taub, LBJ Hospitals / OR

Item Description: Surgical Tables, General Purpose

Estimated Cost: \$406,895.58 (FY22 Routine Capital Budget)

Project Elaboration: This project is replacing existing OR tables at Ben Taub and LBJ Hospital ORs that are past their expected useful life of fifteen years.

Vendor: Steris (Premier Contract # PP-OR-1581)

- Harris Health System is standardized to Steris for general purpose surgical tables.

Project Cost Summary:

Item #	Item Description	Qty	Unit Cost	Total Item Cost
1	Steris 5095 Surgical Table, Accessories for Ben Taub OR	5	\$50,210.62	\$251,053.10
2	Trade-in Steris 3085SP OR tables at Ben Taub OR	5	(\$5,000.00)	(\$25,000.00)
3	Steris 5095 Surgical Table, Accessories for LBJ OR	4	\$50,210.62	\$200,842.48
4	Trade-in Steris 3085SP OR tables at LBJ OR	4	(\$5,000.00)	(\$20,000.00)
Total Cost				\$406,895.58



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 14, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of best contract:

Description: General Radiography

Contracts Reviewed:	Philips Healthcare (PP-IM-282)	\$405,297
	Siemens Medical Solutions USA, Inc. (PP-IM-274)	\$440,296
	Carestream Health Inc. (PP-IM-299)	\$464,778
	Agfa US Corp. (PP-IM-297)	\$553,212
	GE Healthcare (PP-IM-270)	\$555,000

Vendor: Philips Healthcare (PP-IM-282)

Amount: \$405,297

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To replace a radiographic fluoroscopic imaging system that is past its expected useful life and is no longer supported by the manufacturer for Lyndon B. Johnson Hospital.

Amount includes trade-in credit of \$15,000 for one (1) each of existing GE Model Precision 500D.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
SP

AM
Attachment

cc: Esmail Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A33

Board Summary

Board Date: January 27, 2022

Pavilion(s)/Department(s): LBJ Hospital / Radiology

Item Description: Radiographic, Fluoroscopic Imaging System

Estimated Equipment Cost: \$405,296.65 (FY22 Routine Capital Budget)

Project Elaboration: This project is replacing a radiographic, fluoroscopic imaging system at LBJ Hospital that is no longer supported by the manufacturer and is also well past its expected useful life.

Vendor: Philips (on Premier GPO Contract# PP-IM-282)

- Lowest cost vendor equipment evaluated by LBJ imaging team as best meeting all requirements.

Other Vendors Considered:

- Siemens – Higher cost.
- Carestream – Higher cost.
- Agfa – Higher cost.
- GE – Higher cost.

Project Cost Summary:

Vendor	Philips	Siemens	Carestream	Agfa	GE
Description	ProxiDiagnost N90 1.1	Luminos Agile Max	DRX Excel Plus	DR 800	Precision 600FP
Unit Cost (Ea)	\$420,296.65	\$440,516.00	\$460,031.32	\$558,211.87	\$555,000.00
Equipment Qty	1	1	1	1	1
Trade-in Discount (for GE Precision 500D, Serial # BRDPWU)	(\$15,000)	Included	(\$5,000.00)	(\$5,000.00)	\$0.00
De-Install Cost	Included	Included	\$9,746.25	Included	Included
Total Equipment Cost	\$405,296.65	\$440,516.00	\$464,777.57	\$553,211.87	\$555,000.00



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 13, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 20.01-06

Members of the Board:

Please approve ninth year funding for the following GPO contract:

Description: Pharmacy Compounding Equipment and Admixture Supplies

Vendor: Baxter Healthcare Corporation Medical Products – Infusion Pumps (PP-IV-143)

Term: February 1, 2022 through January 31, 2023

Amount: \$382,905 estimated
\$382,905 previous year

Reviewed by: X Pharmacy X Harris County Purchasing

Justification: To continue providing pharmacy compounding equipment, such as automated total parental nutrition (TPN) compounders and accessories, and automated filling devices and accessories.

Sincerely,

DeWight Dopslauf
Purchasing Agent

BPJ

cc: Esmail Porsa, M.D., President & CEO
Michael Nnadi, CPO
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A34

1111 Fannin, 12th Floor, Houston, TX 77002 Tel 713-274-4400 Fax 713-755-6695



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 27, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 16/0272, Board Motion 21.05-55

Members of the Board:

Please approve utilization of the following contract:

Description: Pharmaceutical Dispensing for Institutionalized Persons of Harris County
Vendor: Diamond Drugs, Inc. d/b/a Diamond Pharmacy Services
Term: February 1, 2022 through April 30, 2022
Amount: \$ 350,000 estimated
\$1,400,000 previous year
Reviewed by: X Fiscal Administration X Harris County Purchasing

Justification: To allow Harris Health System to utilize this contract to continue support to Harris County Community Supervision & Corrections Department (CSCD), in accordance with the Interlocal Agreement between Harris Health System and CSCD for provision of health care services and pharmaceuticals to misdemeanor and felony offenders.

Sincerely,

DeWight Dopslauf
Purchasing Agent

sm
STM

cc: Esmail Porsa, M.D., President & CEO
Mike Norby, EVP & CFO Fiscal Administration
Vendor

A35

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 29, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve first year funding for the following on the basis of best contract:

Description: Regenerative Skin Grafting

Contract Reviewed: Integra LifeSciences Sales, LLC (PP-NS-1441)

Vendor: Integra LifeSciences Sales, LLC

Premier Term: April 1, 2021 through March 31, 2022

Amount: \$334,051 estimated
\$272,899 previous year

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide Harris Health System with utilizing various technologies that enhance the biological principles of tissue response to injury, focusing on tissue regeneration and skin replacement.

Amount has increased to account for items added on consignment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

A36

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 14, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 21/0315

Members of the Board:

Please approve the following award on the basis of best proposal meeting requirements:

Description: Renovation of Existing X-Ray Room to Support a New Radio-Fluoro System at Lyndon B. Johnson Hospital for the Harris County Hospital District dba Harris Health System

Proposals Received: Two (2) on November 1, 2021 (see attached)

Vendor: J.T. Vaughn Construction, LLC

Amount: \$268,200 project price
53,640 owner contingency
\$321,840

Evaluated by: X Facilities Planning / Engineering X Harris County Purchasing

Justification: This project is a construction renovation to support new Radiography and Fluoroscopy replacement equipment with required infrastructure support. Project will include new interior millwork cabinets, wall, floor and ceiling with Harris Health current finish standards. The owner contingency provides for coverage on unanticipated costs throughout the project.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JOA

Attachments

cc: Esmail Porsa, M.D., President & CEO
Dave Attard, Healthcare Systems Engineering
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A37

Board Summary

Board Date: January 27, 2022

Pavilion/Department: Lyndon B. Johnson Hospital / Radiology

Item Description: Renovation to support the replacement of existing Radiography and Fluoroscopy (Rm 8) system.

Estimated Total Project Cost: \$321,840.00 (Budgeted FY22 Routine Capital)

Project Elaboration: Renovation to support new RAD replacement equipment with required infrastructure support. Project will also include new interior millwork cabinets, door hardware, wall, floor and ceiling with Harris Health current finish standards.

Estimated Total Construction Cost: \$321,840

- **Construction Bid:** \$268,200
- **Owner's Contingency:** \$53,640

Contractor: J.T. Vaughn Construction, LLC

Based on a Harris Health System Facilities Planning, Consultant, and the Harris County Purchasing Department review of the Competitive Sealed Proposal (CSP) responses, J.T. Vaughn Construction, LLC is the recommended vendor of choice based on being the highest scored at 83.53% in the overall ranking based on the criterion, qualifications, methodology, and experience in similar imaging projects.

Item	Criterion/Offer Reference	Maximum Value
a.	Firm Qualifications and Similar Experience as a Prime Contractor in an Active Medical Facility	35%
b.	Organization and Project Methodology	35%
c.	Safety Record	5%
d.	Fiscal and Bonding Capacity	5%
e.	Pricing	20%
	Total Score	100%

Other vendor(s) that responded to the CSP are as follows:

- Paradigm Construction – Overall ranking score of 81.74%

Financial Analysis: Proposal Tabulation is attached.

A37



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 9, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Department of Information Resources (DIR)

Members of the Board:

Please approve the following award on the basis of low quote:

Description: Tableau Licenses Maintenance for the Harris County Hospital District dba Harris Health System

Quotes Received: SHI Government Solutions (DIR-TSO-4288) \$314,821
Insight Direct USA, Inc. (PP-IT-241) \$315,671

Vendor: SHI Government Solutions

Amount: \$314,821 estimated

Evaluated by: X Information Technology X Harris County Purchasing

Justification: Maintenance is needed to support licenses required for Tableau Software which is a business intelligence tool used by the organization.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
KC

KC
cc: Esmail Porsa, M. D. , President & CEO
David Chou, SVP & CIO
Vendors

A38

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 21, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Department of Information Resources (DIR)

Members of the Board:

Please approve the following purchase on the basis of low quote:

Description: Rapid7 Suite Security Vulnerability Scanner Solution for the Harris County Hospital District dba Harris Health System

Quotes Recieved:	Critical Start, Inc. (DIR-TSO-4288)	\$296,537
	Set Solutions, Inc. (DIR-TSO-4361)	\$300,814
	Solid Border, Inc. (DIR-TSO-4365)	\$309,528
	Cyber Watch Systems, LLC. (DIR-TSO-4288)	\$356,116

Vendor: Critical Start, Inc.

Amount: \$ 296,537 estimated

Evaluated by: X Information Security X Harris County Purchasing

Justification: To provide for continuous security vulnerability monitoring of Harris Health enterprise systems. Rapid7 Suite provides vulnerability security scanners and behavior analysis software used to reduce the risk of exploitation by cyber threats.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SPS
KJB SPS

cc: Esmail Porsa, M.D., President & CEO
Jeffrey Vinson, SVP & CISO
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A39





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 21, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption - Local Government Code § 262.024 (a)(2)

Members of the Board:

Please ratify an exemption from the competitive bid requirements for the following:

Description: Competency Development System for the Harris County Hospital District dba Harris Health System

Vendor: HealthStream, Inc.

Term: One-year initial term with one (1) two-year renewal option

Amount: \$290,150 estimated

Reviewed by: Executive Nursing Practice Group Harris County Purchasing

Justification: To provide a comprehensive competency development system using videos, assessments, and clinical scenarios to determine the level of registered nurses' ability to think critically and apply clinical judgement when caring for their patient population. This solution addresses the increase in the nursing turnover rate and new graduate hires due to COVID-19 pandemic.

The County Attorney's Office is preparing an Agreement for this purchase.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KJB

cc: Esmacil Porsa, M.D., President & CEO
Maureen Padilla, EVP & CNE
Vendor

A40

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 20, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of low quote:

Description: Citrix Software Maintenance for the Harris County Hospital District dba Harris Health System

Quotes Received:	Connection Public Sector Solutions (PP-IT-238)	\$275,177
	Accudata Systems, LLC. (GSA GS-35F-0511T)	\$277,265

Vendor: Connection Public Sector Solutions

Amount: \$ 275,177 estimated

Evaluated by: X Information Technology X Harris County Purchasing

Justification: To provide maintenance and support for the Citrix software, which provides virtual application services across Harris Health System and to the remote workforce.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SPS

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A41





**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 17, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of best contract:

Description: Surgical Hemostatic Products and Sealants

Vendor: Johnson & Johnson Health Care Systems, Inc. (PP-OR-1647)

Term: One-year initial term with four (4) one-year renewal options

Amount: \$274,045 estimated
\$467,730 previous year

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide Harris Health System with products used during open surgical procedures to assist with controlling capillary, venous and arteriolar bleeding.

This is a new award resulting in lower pricing. The County Attorney’s Office is preparing an Agreement for this purchase. This purchase is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
SER

cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

A42

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 14, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of best contract:

Description: External Defibrillators

Contract Reviewed: Stryker Sales Corporation (PP-CA-387)

Vendor: Stryker Sales Corporation

Amount: \$273,666

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To provide defibrillators replacing units past their expected useful life for the Harris Health System.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
AM

Attachment

cc: Esmail Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A43

Board Summary

Board Date: January 27, 2022

Pavilion(s)/Department(s): LBJ Hospital, Out Patient Center, Smith Clinic / Nursing

Item Description: Defibrillators, External, Manual

Estimated Cost: \$273,666.12 (FY22 Routine Capital Budget)

Project Elaboration: This project is replacing the defibrillators that are past their expected useful life with new units.

Vendor: Stryker (on Premier GPO contract # PP-CA-387)

- Only vendor equipment generating 360 Joules of shock, which Harris Health cardiologists have confirmed as the mandatory requirement.
- 360 Joules biphasic technology gives the ability to escalate energy dose up to 360 Joules for difficult to defibrillate patients, especially for those with persistent arrhythmias, thus providing them with the best chance at survival.
- Patients with recurrent ventricular fibrillation, which was terminated by a shock of 360 Joules in the field, may need a subsequent shock at the previously successful energy level of 360 Joules.

Other Premier Vendors Considered:

- Zoll – Equipment generates only 200 Joules of shock, meeting American Heart Association guidelines, but not Harris Health cardiologist confirmed mandatory requirement.

Project Cost Summary:

Item #	Item Description	Unit Cost	Qty	Total Item Cost
1	Lifepak 15 V4 with SpO2, NIBP, EtCO2	\$21,336.75	7	\$149,357.25
2	Lifepak 15 V4 with SpO2, NIBP, EtCO2, 12-Lead ECG, 2 Invasive Pressure Channels	\$29,719.19	3	\$89,157.57
3	Li-ion Batteries, Hard Paddles, Power Adapters, Attachment Kits, Power Cords, Battery Chargers	-	1	\$29,553.80
4	Masimo sensors, LNCS patient cables, NIBP cuffs, Electrode EDGE	-	1	\$5,597.50
Total Cost				\$273,666.12



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 29, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve first year funding for the following on the basis of best contract:

Description: Regenerative Skin Grafting

Contract Reviewed: Integra LifeSciences Sales, LLC (PP-NS-1441)

Vendor: Integra LifeSciences Sales, LLC

Premier Term: April 1, 2021 through March 31, 2022

Amount: \$272,899 estimated
\$272,899 previous year

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide Harris Health System with utilizing various technologies that enhance the biological principles of tissue response to injury, focusing on tissue regeneration and skin replacement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

Sp
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A44



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 8, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.04-47

Members of the Board:

Please approve second year funding for the following GPO contract:

Description: Specialty Women’s Health Surgical Products

Vendor: Covidien Sales LLC (PP-OR-1811)

Term: February 1, 2022 through January 31, 2023

Amount: \$256,667 estimated
\$256,667 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System products used primarily for the treatment of specific women’s health issues.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA *SR*
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A45



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 17, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of best contract:

Description: Surgical Energy and Smoke Evacuation Products

Vendor: Johnson & Johnson Health Care Systems, Inc. (PP-OR-1933)

Term: One-year initial term with four (4) one-year renewal options

Amount: \$252,788 estimated
\$276,931 previous year

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide Harris Health System with various types of surgical energy and smoke evacuation products.

This is a new award resulting in lower pricing. The County Attorney’s Office is preparing an Agreement for this purchase. This purchase is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP

SER

cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

A46

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 17, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.01-06

Members of the Board:

Please approve second year funding for the following GPO contract:

Description: Transcatheter Aortic Valve Implants and Products

Vendor: Medtronic USA Inc. (PP-CA-318)

Term: February 1, 2022 through January 31, 2023

Amount: \$243,750 estimated
\$243,750 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with heart valve implants and delivery products utilized in transcatheter aortic valve replacement (TAVR) procedures.

Sincerely,

p.p. John G. Adger

DeWight Dopslauf
Purchasing Agent

SP
SER

cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

A47

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

1111 Fannin, 12th Floor, Houston, TX 77002 | Tel 713-274-4400 | Fax 713-755-6695





**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

January 3, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption, Board Motion 21.01-06

Members of the Board:

Please approve the first of four (4) renewal options for the following:

Description: Transcatheter Aortic Valve Implants and Products for the Harris County Hospital District dba Harris Health System

Vendor: Edwards LifeSciences LLC (HCHD-409)

Term: May 7, 2022 through May 6, 2023

Amount: \$243,750 estimated
\$195,000 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with heart valve implants and delivery products utilized in transcatheter aortic valve replacement (TAVR) procedures.

Increased amount due to projected increase in usage during the next funding period. The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
SP
SER

cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

A48

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

January 5, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption – Local Government Code 262.024(a)(2)

Members of the Board:

Please approve an exemption from the competitive bid requirements for the following:

Description: Management System Certification/Accreditation for the Harris County Hospital District dba Harris Health System

Vendor: DNV Healthcare USA Inc. dba DNV – Healthcare (HCHD-000582)

Term: March 8, 2022 through March 7, 2023 with two (2) one-year renewal options

Amount: \$240,000 estimated

Reviewed by: X Accreditation and Regulatory Affairs X Harris County Purchasing

Justification: To provide for National Integrated Accreditation for Healthcare Organizations (NIAHO®) Re-Accreditation and ISO 9001:2015 Certification survey and the Comprehensive Stroke Center Certification (CSC) survey for Harris Health System.

The County Attorney’s Office is preparing an Agreement for these services. This purchase is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA^{SH}

cc: Esmail Porsa, M.D., President & CEO
Vivian Ho-Nguyen, Accreditation and Regulatory Affairs
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A49



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 9, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 20.08-77

Members of the Board:

Please approve third year funding for the following GPO contracts:

Description: Skin Integrity: Skin Cleanser

Vendors:	Molnlycke Health Care US, LLC (PP-NS-1337)	\$ 58,234
	Medline Industries, Inc. (PP-NS-1336)	<u>170,581</u>
		\$228,815

Term: April 1, 2022 through March 31, 2023

Amount: \$228,815 estimated
\$215,376 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue to provide Harris Health System with products used to improve, maintain, protect and promote healing of the patient’s dermal and epidermal skin. Products include skin cleansers, moisturizers, lotions, sprays, body washes and barrier wipes.

The increased amount is to account for canceled procedures due to the COVID-19 pandemic that are anticipated to be rescheduled during the next funding period.

Sincerely,

p.p. John G. Adger
DeWight Dopslauf
Purchasing Agent

^{SP}
AM

cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

A50

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

1111 Fannin Street, 12th Floor, Houston, TX 77002 Tel 713-274-4400 Fax 713-755-6695



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 14, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of best contract:

Description: Stretchers

Contract Reviewed: Stryker Sales Corporation (PP-MM-706)

Vendor: Stryker Sales Corporation

Amount: \$225,781

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To replace stretchers that are past their expected useful life for Ben Taub and Lyndon B. Johnson Hospitals

Amount includes trade-in credit of \$5,000 for ten each of existing models 1015, 1005, 1009 and 1001.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA

SP
AM

Attachment

cc: Esmail Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A51

Board Summary

Board Date: January 27, 2022

Pavilion(s)/Department(s): Ben Taub, LBJ Hospitals/ Emergency Center

Item Description: Stretchers, Mobile

Estimated Cost: \$225,780.90 (FY22 Routine Capital Budget)

Project Elaboration: As part of the multiyear strategic project to replace stretchers that are past their useful life and are no longer economical to be repaired, this first phase is replacing ten stretchers each at Ben Taub and LBJ Hospitals.

Vendor: Stryker (on Premier GPO contract #PP-MM-706)

- Vendor meets all mandatory user requirements, including electric lift base, three sided hydraulic controls, stretcher exist alarms, foot end nursing controls, dual end side rail release.

Other Premier Vendors Considered:

- Hillrom – Does not meet mandatory user requirements for electric lift base, three sided hydraulic controls, stretcher exist alarms, foot end nursing controls, and dual end side rail release.

Project Cost Summary:

Item #	Item Description	Qty	Unit Cost	Total Item Cost
1	Prime Electric Big WheelStretcher with Electric Lift Base, Stretcher Exit Alarm, Scale, Accessories for Ben Taub - EC	10	\$14,063.49	\$140,634.90
2	Prime Big WheelStretcher, Accessories for LBJ	10	\$9,014.60	\$90,146.00
3	Trade-in allowance for existing stretchers – models 1015, 1005, 1009 & 1001	10	(\$500.00)	(\$5,000.00)
Total Cost				\$225,780.90

A51



DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent

December 21, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Sole Source Exemption,

Members of the Board:

Please approve the purchase of the following on the basis of sole source:

Description: Implementation Services for Epic Cupid Cardiology for the Harris County Hospital District dba Harris Health System

Vendor: Epic Systems Corporation (GA-04577)

Amount: \$200,000 estimated

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide additional services from Epic Systems Corporation that are needed to finish the implementation of the Epic Cupid cardiology software application which will replace Fuji ProSolv.

Epic Cupid will allow for more efficient clinical reporting and for technicians to generate charges within Epic, both of which will increase revenue and improve clinical workflows. Physicians will have access to all patient records when requesting cardiology reports. The Office of the Harris County Purchasing Agent has confirmed the sole source exemption based on Epic as the sole provider and supporter of Epic software.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KJB

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendor

A52

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 8, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve first year funding for the following on the basis of best contracts:

Description: Diagnostic & Interventional Radiology Balloon Catheters

Contracts Reviewed: See attached

Vendors: See attached

Premier Term: February 1, 2022 through January 31, 2023

Amount: \$194,328 estimated
\$194,328 previous year

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide Harris Health System with drainage, infusion products and embolization products.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
5/2
BKP

Attachment

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendors w/o attachment

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A53

Diagnostic & Interventional Radiology Balloon Catheters

Contracts Reviewed:

<u>Vendors</u>	<u>Amount*</u>
Abbott Vascular Devices (PP-CA-417)- Option 2	\$ 1,140
Cook Medical (PP-CA-422) - Option 2	\$ 15,825
Bard Peripheral Vascular Inc. (PP-CA-418)- Option 2	\$ 50,630
Medtronic Inc. (PP-CA-423) - Option 1	\$139,759
Cook Medical (PP-CA-422) - Option 1	\$146,720
Medtronic Inc. (PP-CA-423) - Option 2	\$158,242
Boston Scientific Corporation (PP-CA-420) - Option 1	\$183,819
Boston Scientific Corporation (PP-CA-420) - Option 2	\$198,699

*All partial quotes

Vendors Recommended for Award

Abbott Vascular Devices (PP-CA-417)	\$ 1,140
Cook Medical (PP-CA-422)	15,825
Medtronic Inc. (PP-CA-423)	41,810
Bard Peripheral Vascular Inc. (PP-CA-418)	50,630
Boston Scientific (PP-CA-420)	<u>84,923</u>
	\$194,328

The recommended vendors' products were deemed clinically acceptable and the best value for Harris Health System. Quote tabulation on file in the Purchasing Agent's office.



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 20, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Department of Information Resources (DIR)

Members of the Board:

Please approve the following purchase on the basis of only quote:

Description: Information Technology and Business Strategy Research Services for the Harris County Hospital District dba Harris Health System

Vendor: Gartner, Inc. (DIR-TSO-4099)

Amount: \$ 184,141 estimated

Evaluated by: X Information Technology X Harris County Purchasing

Justification: To provide Harris Health System IT management services that will advise on technology trends, industry strategies, best practices, product evaluations and reports that inform on a variety of IT topics. Gartner, Inc. assists in evaluating specific technology strategies and provides services to review technology contracts to achieve best terms and pricing.

Sincerely,

p.p. John J. Adger

DeWight Dopslauf
Purchasing Agent

KJS *SPS*
SPS

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A54





DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent

December 16, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption; Board Motion 20.12-149

Members of the Board:

Please ratify the first of three (3) renewals for the following:

Description: Psychiatric Medical Services for the Healthcare for the Homeless Program for Harris County Hospital District dba Harris Health System

Vendor: Baylor College of Medicine (HCHD-375)

Term: January 1, 2022 through December 31, 2022

Amount: \$184,003 HRSA Grant Funds
\$341,230 previous HRSA Grant Funds

Reviewed by: Executive Administration Harris County Purchasing

Justification: To provide qualified physician/psychiatrists licensed by Texas State Board of Medical Examiners and a qualified behavioral therapist who will provide comprehensive outpatient psychiatric services and treatment at various homeless shelters designated by Harris Health System.

Funding will be provided through a Health Resources and Services Administration (HRSA) Grant. The reduced amount in funding is due to an anticipated reduction in staffing for these services.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA

TCT

cc: Esmail Porsa, M.D., President & CEO
Jennifer Small, VP Operations ACS
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A55



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 28, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 19/0308, Board Motion 20.03-37

Members of the Board:

Please approve the first of four (4) renewal options for the following:

Description: N95 Respirator Masks for the Harris County Hospital District dba Harris Health System

Vendor: 3M Company (HCHD-34)

Term: March 1, 2022 through February 28, 2023

Amount: \$176,367 estimated
\$176,367 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing N95 respirator masks to be used throughout the Harris Health System.

The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{SP}
SER

cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

A56

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

November 23, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Interlocal Agreement, Board Motion 21.06-06

Members of the Board:

Please approve the renewal of the following:

Description: Epic Software Maintenance, Support and Equipment for the Harris County Juvenile Probation Department

Agency: Harris County Juvenile Board (HCHD-395)

Term: March 10, 2022 through March 9, 2023

Amount: \$174,933 estimated revenue
\$439,445 previous year revenue

Reviewed by: Epic Affiliate Services Harris County Purchasing

Justification: Harris Health System will maintain and support Epic Systems Corporation clinical, business and reporting functionality, and electronic medical record system at the Juvenile Probation Department. This will allow for the exchange of electronic protected health information (EPHI) to better coordinate patient care and allow the Juvenile Probation Department's healthcare providers to document certain protected health information (PHI).

The lower amount is due to the one-time installation and implementation fees that are not applicable in subsequent years. This item will be presented to the Harris County Juvenile Board for approval.

Sincerely,

DeWight Dopslauf
Purchasing Agent

TCT

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP, CIO
Agency

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A57





**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 27, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Texas Health & Safety Code, Interlocal Agreement

Members of the Board:

Please ratify the following:

Description: Substance Abuse and Mental Health Services for the Harris County Hospital District dba Harris Health System

Agency: The University of Texas Health Science Center at Houston (UTHealth) [HCHD-602]

Term: September 30, 2021 through September 29, 2022 with four (4) one-year renewal options

Amount: \$154,337 Substance Abuse and Mental Health Services Administration Grant Funds

Reviewed by: X Office of Development X Harris County Purchasing

Justification: To provide a project director/family medicine physician to deliver medical assisted treatment services related to substance abuse and mental health.

The County Attorney’s Office prepared an Agreement for these services. Services are subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
SH

cc: Esmail Porsa, M.D., President & CEO
Kelli Fondren, VP – Chief Development Officer
Agency

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A58



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 28, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 18/0142, Board Motion 21.01-06

Members of the Board:

Please approve the third of four (4) renewal options for the following:

Description: Realtor Services for the Harris County Hospital District dba Harris Health System
Vendor: CBRE, Inc.
Term: February 7, 2022 through February 6, 2023
Amount: \$150,000 estimated
\$250,000 previous year

Reviewed by: X Facilities Planning X Harris County Purchasing

Justification: To provide realtor services at various Harris Health System facilities.

The decrease is based on the reduced projected needs for consulting services for the next contract term. The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

p.p. John G. Adger

DeWight Dopslauf
Purchasing Agent

sm
STM
Attachment

cc: Esmail Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A59



Board Summary

Board Date: January 27, 2022

Pavilion(s) Utilizing Contract: All Harris Health System Facilities

Vendor: CBRE, Inc.

Description of Service: Realtor Services for Harris County Hospital District dba Harris Health System

Initial Term: Award Amount - \$150,000 + Additional Funds - \$350,000, Total - \$500,000 (2/7/2019 – 2/6/2020)

1st Renewal Term: 2/7/2020 – 2/6/2021, \$500,000

2nd Renewal Term: 2/7/2021 – 2/6/2022, \$250,000

Proposed Renewal – 3rd Term: 2/7/2022 – 2/6/2023, \$150,000

Action Required: Approval to enter into the third of four (4) renewal options for CBRE, Inc. to provide realtor services for Harris Health System in the estimated amount of \$150,000 for the term February 7, 2022 through February 6, 2023.

Justification: The decreased amount is based on the reduction of consulting services required for the next contract term.

Recommend Renewal

A59



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 17, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Personal Service Exemption, Board Motion 21.02-22

Members of the Board:

Please approve an exemption from the competitive bid requirements and the fourth and final renewal option for the following:

Description: Design Services for the Harris County Hospital District dba Harris Health System

Vendor: Deborah R Mohr dba Mohr Creative (GA-07118)

Term: February 8, 2022 through February 7, 2023

Amount: \$150,000 estimated
\$130,000 previous year

Reviewed by: X Mission Advancement X Harris County Purchasing
 X Human Resources

Justification: To continue to provide design and other services to assist with marketing, communication, and educational materials.

The increased amount is due to a higher anticipated usage for recruitment services and educational campaigns. The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement with no increase in hourly rates.

Sincerely,

DeWight Dopslauf
Purchasing Agent

FDA

cc: Esmail Porsa, M.D., President & CEO
Maria Cowles, SVP, Chief of Staff and Chief Transformation Officer
Omar Reid, SVP Human Resources
Vendor

A60

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

November 24, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption, Board Motion 21.09-86

Members of the Board:

Please approve the corrected term and amount for the following:

Description: HIV Perinatal Transmission Prevention Activities Program for the Harris County Hospital District dba Harris Health System

Vendor: Baylor College of Medicine (HCHD-614)

Term: January 1, 2022 through August 31, 2022 (corrected)
January 1, 2022 through December 31, 2022 (as approved)

Amount: \$147,508 estimated DSHS Perinatal Grant Funds (corrected)
\$221,262 estimated DSHS Perinatal Grant Funds (as approved)

Reviewed by: X HIV Services X Harris County Purchasing

Justification: This item was approved by the Harris Health System Board of Trustees on September 23, 2021. Since then, it has been determined that the term of the Agreement must match the grant term.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JA
TCT

cc: Dr. Esmail Porsa, MD, President & CEO
Dawn Jenkins, HIV Services
Vendor

A61

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

November 9, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve first year funding for the following on the basis of single source ASCEND contract:

Description: Patient Bedside Products

Contract Reviewed: Medline Industries, Inc. (AS-NS-1360)

Vendor: Medline Industries, Inc.

Premier Term: July 1, 2021 through June 30, 2022

Amount: \$145,549 estimated
\$145,549 previous year

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide Harris Health System with products for patient bedside and personal use including plastic, disposable and biodegradable products.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
SP
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

A62

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

November 9, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.01-06

Members of the Board:

Please approve fifth year funding for the following GPO contract:

Description: Tape Products

Vendor: 3M Company (AS-NS-1000) though Cardinal Health

Term: February 1, 2022 through January 31, 2023

Amount: \$143,717 estimated
\$143,717 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with tape products.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
SP
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A63



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 22, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Choice Partners, a division of Harris County Department of Education Cooperative Program

Members of the Board:

Please approve the following purchase on the basis of low quote:

Description: Replacement of Air Compressors and New Compressed Air Dryers at Ben Taub Plant for the Harris County Hospital District dba Harris Health System

Quotes Received:	Three (3) on November 17, 2021	
	Gowan, Inc. (Choice Partners No. 18/060JN-11)	\$128,358
	The Brandt Companies, LLC (Choice Partners No. 19/036MR-05)	\$131,556
	MLN Service Company (BuyBoard No. 552-17)	\$179,500

Vendor: Gowan, Inc.

Amount:	\$125,842 project price
	2,517 P&P Bonds
	<u>15,000</u> owner contingency
	\$143,359

Reviewed by: X Facilities Engineering X Harris County Purchasing

Justification: To replace four (4) Quincy air compressors with new Quincy rotatory compressors and new compressed air dryers at the Ben Taub plant that are past life expectancy. The owner contingency provides for coverage on unanticipated costs throughout the project.

Sincerely,

DeWight Dopslauf
DeWight Dopslauf
Purchasing Agent

MNG *MNG*

cc: Esmail Porsa, M.D., President & CEO
Dave Attard, Healthcare Systems Engineering
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A64



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 29, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 21/0348

Members of the Board:

Please approve the following award on the basis of best proposal meeting requirements:

Description: Renovation of an Existing Gastrointestinal Procedure Room at Lyndon B. Johnson Hospital for the Harris County Hospital District dba Harris Health System

Proposals Received: Two (2) on November 8, 2021 (see attached)

Vendor: Centennial Contractors Enterprises, Inc.

Amount: \$117,500 construction price
24,000 owner contingency
\$141,500

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide all labor, materials, equipment and incidentals for the renovation of an Existing Gastrointestinal Procedure Room at Lyndon B. Johnson Hospital. The owner contingency provides for coverage on unanticipated costs throughout the construction project.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JAA

Attachments

cc: Esmaeil Porsa, M.D., President & CEO
Dave Attard, Healthcare Systems Engineering
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A65

Competitive Sealed Proposal for Renovation of an Existing Gastrointestinal Procedure Room at Lyndon B. Johnson Hospital for the Harris County Hospital District dba Harris Health System

Two (2) proposals were received as follows:

<u>Vendors</u>	<u>Price</u>
Paradigm Construction	\$ 75,830
Centennial Contractors Enterprises, Inc.	\$117,500

Evaluation Information

The Evaluation Committee consisted of representatives from Harris Health System's Facility Planning, and a representative from the Office of the Harris County Purchasing Agent. Upon careful evaluation of the proposals, the Evaluation Committee selected Centennial Contractors Enterprises, Inc. on the basis of highest ranked proposal meeting the requirements and needs of Harris Health System.

Remaining vendor was eliminated due to lower evaluation scores.

Amount

\$ 117,500 project price
24,000 owner contingency
\$ 141,500



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 28, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Sole Source Exemption, Board Motion 20.12-149

Members of the Board:

Please approve the third of four (4) renewal options for the following on the basis of sole source:

Description: Repair Service and Software Support for Cart Washer Equipment for the Harris County Hospital District dba Harris Health System

Vendor: Belimed, Inc. (GA-07471)

Term: January 28, 2022 through January 27, 2023

Amount: \$136,504 estimated
\$211,055 previous year

Reviewed by: Biomedical Engineering Harris County Purchasing

Justification: To provide on demand repair services and software support for cart washing equipment for Ben Taub and Lyndon B. Johnson Hospitals.

The decrease is due to a reduced estimated usage. The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement. The Office of the Harris County Purchasing Agent has confirmed the sole source exemption based on Belimed, Inc. as the sole source provider authorized and able to provide service and software support for Cart Washer Equipment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

sm

SCF

Attachment

cc: Esmail Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A66



Board Summary

Board Date: January 27, 2022

Vendor: Belimed, Inc.

Description of Service: Repair Service and Software Support for Cart Washer Equipment

Pavilion(s) Utilizing Contract: Ben Taub & LBJ Hospitals

Contract Elaboration: This is a full service maintenance contract under which Belimed, Inc. provides Harris Health with scheduled labor and travel to perform OEM repairs and planned maintenance including parts and/or kits, consumables and expendable items, and 24/7 assistance hotline for our sterilization equipment.

Service Cost Breakout

- Previous year contract amount: \$211,055
- Belimed, Inc. renewal pricing: \$136,504

Recommend Renewal

A66



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 28, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.01-06

Members of the Board:

Please approve the third of five (5) renewal options for the following:

Description: Healthcare Assessment Technology Program for the Harris County Hospital District dba Harris Health System

Vendor: ECRI Institute (GA-04923)

Term: February 8, 2022 through February 7, 2023

Amount: \$134,146 estimated
\$134,146 previous year

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To provide medical supply and equipment cost benchmarking, product comparison, on-demand reporting, safety alert recall notifications and additional services.

Sincerely,

p.p. John G. Adger

DeWight Dopslauf
Purchasing Agent

SP
SER

cc: Esmail Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

A67

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

January 11, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption- Local Government Code 262.024(a)(2), Board Motion 21.10-101

Members of the Board:

Please approve additional funds for the following:

Description: UpToDate On-Line Subscription Clinical Resource Information for the Harris County Hospital District dba Harris Health System

Vendor: UpToDate, Inc. (GA-07111)

Amount: \$133,977 additional funds for the term 11/1/21 – 10/31/22
288,186 previously approved funds for the term 11/1/21 – 10/31/22
\$402,163

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide the EPIC Community Connect Clients access to the UpToDate clinical information database used by physicians and nurses as a medical reference guide.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
KJB

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendor

A68

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 27, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Interlocal Agreement, Board Motion 21.06-06

Members of the Board:

Please approve additional funds and an amended term for the following:

Description: Mental Healthcare Transportation Services for the Harris County Hospital District dba Harris Health System

Agency: Harris County (HCHD-78)

Amount: \$123,944 additional funds for the amended term 3/1/2021 – 9/30/2022
\$207,294 previously approved funds for the term 3/1/2021 – 2/28/2022
\$331,238

Reviewed by: X Transitions & Post-Acute Care X Harris County Purchasing

Justification: The Harris County Precinct One Constable Mental Health Unit will provide coordination for the transfer of psychiatric patients from Ben Taub and Lyndon B. Johnson Emergency Centers to various inpatient psychiatric facilities.

The Harris County Attorney’s office is preparing an Amendment for the additional funds and amended term. The Amendment also updates the scope to help improve the efficiency and coordination of the services. The term is amended to align with Harris County’s fiscal year. This item will be presented to the Harris County Commissioners Court for approval. The additional funds, scope and amended term are subject to Commissioners Court approval and execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

TCT

cc: Esmail Porsa, M.D., President & CEO
Amy Smith, EVP, ACS
Agency

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A69





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 21, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Department of Information Resources (DIR)

Members of the Board:

Please approve the purchase on the basis of low quote:

Description: Barco EssentialCare Monitors for the Harris Health System

Quotes Received: Dell Marketing LP. (DIR-TSO-3763) \$123,926
 Insight Direct USA, Inc. (PP-IT-241) \$174,832

Vendor: Dell Marketing LP

Amount: \$123,926 estimated

Evaluated by: X Information Technology X Harris County Purchasing

Justification: To provide replacements of the Barco EssentialCare Monitors.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KJB KC
cc: Esmail Porsa, M. D. , President & CEO
David Chou, SVP & CIO
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022 A70



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 2, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.04-47

Members of the Board:

Please approve second year funding for the following GPO contract:

Description: Perfusion Products

Vendor: Medtronic Inc (PP-OR-1803)

Term: February 1, 2022 through January 31, 2023

Amount: \$120,033 estimated
\$120,033 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System cannulas, catheters, connectors, pumps, oxygenators and accessories utilized during cardiopulmonary bypass.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
SP
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A71



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 16, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 17/0129, Board Motion 21.08-77

Members of the Board:

Please ratify the assignment of the following contract:

Description: Transportation Services for Patients and Packages for the Harris County Hospital District dba Harris Health System

Vendor: Greater Houston Transportation Company (assignor) (GA-06986)
WHC HTX, LLC dba zTrip (assignee)

Term: September 1, 2021 through August 31, 2022

Effective: October 1, 2021

Amount: \$118,200 estimated

Reviewed by: X Logistics Administration X Harris County Purchasing

Justification: Greater Houston Transportation Company was acquired by WHC HTX, LLC on August 5, 2021.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JLD/rrv

cc: Esmail Porsa, M.D., President & CEO
Chris Okezie, VP, System Operations
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A72



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 29, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Department of Information Resources (DIR)

Members of the Board:

Please approve the following purchase on the basis of only quote:

Description: Cisco Network Switches for the Harris County Hospital District dba Harris Health System

Quotes Received: General Datatech, L.P. (DIR-TSO-4167) \$116,598

Vendor: General Datatech, L.P.

Amount: \$116,598 estimated

Evaluated by: X Information Technology X Harris County Purchasing

Justification: To provide switches needed at Casa De Amigos Clinic. The clinic will be expanded to better accommodate our expanded patient load.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KC
cc: Esmail Porsa, M. D. , President & CEO
David Chou, SVP & CIO
Vendor

A73

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 22, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Department of Information Resources

Members of the Board:

Please approve the following purchase on the basis of low quote:

Description: SolarWinds Software Maintenance for the Harris County Hospital District dba Harris Health System

Quotes Received:	Netsync Network Solutions, Inc. (DIR-TSO-4288)	\$ 113,024
	SHI Government Solutions, Inc. (DIR-TSO-4217)	\$ 120,088
	Insight Direct USA, Inc. (PP-IT-241)	\$ 121,069

Vendor: Netsync Network Solutions, Inc.

Amount: \$113,024 estimated

Evaluated by: X Information Technology X Harris County Purchasing

Justification: To provide for SolarWinds software maintenance that allows IT support staff monitor the Oracle and Microsoft SQL databases used in Epic, PeopleSoft, and Business Intelligence.

Sincerely,

p.p. John G. Adger

DeWight Dopslauf
Purchasing Agent

SPS
SPS

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A74





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 14, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of best contract:

Description: CM Injectors and Disposables

Contract Reviewed: Acist Medical Systems (PP-IM-420)

Vendor: Acist Medical Systems

Amount: \$105,000

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To provide a contrast media injector for Transcatheter Aortic Valve Replacement (TAVR) procedures for Ben Taub Hospital.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
SP
AM

Attachment

cc: Esmail Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

A75

Board Summary

Board Date: January 27, 2022

Pavilion(s)/Department(s): Ben Taub Hospital/ OR

Item Description: Injector, Contrast Media

Estimated Cost: \$105,000.00 (FY22 Routine Capital Budget)

Project Elaboration: For the Hybrid OR at Ben Taub Hospital, this project is procuring a specialty contrast media injector most suited for the recently started Transcatheter Aortic Valve Replacement (TAVR) cases, a minimally invasive procedure which is an alternative to open-heart valve surgery.

Vendor: Acist Medical System (on Premier GPO contract #PP-IM-420)

- Vendor equipment evaluated by Transcatheter Aortic Valve Replacement (TAVR) team at Ben Taub Hospital as meeting all mandatory user requirements, including
 - i. Ability to support angiography for cardiac and vascular applications.
 - ii. Capability for air detection to prevent air embolism
 - iii. Capability for dual injection with saline and contrast optimization.

Other Premier Vendors Considered:

- Bayer – Not recommended by Ben Taub Hospital OR team, not meeting mandatory user requirement for capability of dual injection with saline and contrast optimization.

Project Cost Summary:

Item #	Item Description	Qty	Unit Cost	Total Item Cost
1	ACIST Structural Heart Disease (SHD)/Peripheral Vascular Disease (PVD) Injector for Ben Taub Hybrid OR	1	\$105,000.00	\$105,000.00
Total Cost				\$105,000.00

A75



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 13, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Interlocal Agreement

Members of the Board:

Please ratify the following:

Description: Motor Vehicle Records Inquiry Service for the Harris County Hospital District dba Harris Health System

Agency: Texas Department of Motor Vehicles (TxDMV) (HCHD-173)

Term: January 4, 2021 through January 3, 2026

Amount: \$10,276 estimated

Reviewed by: X Public Safety X Harris County Purchasing

Justification: To access and receive motor vehicle records.

The County Attorney's Office reviewed an Agreement for these services.

Sincerely,

p.p. John G. Adger

DeWight Dopslauf
Purchasing Agent

JLD/rrv
cc: Esmail Porsa, M.D., President & CEO
Chris Okezie, VP, Operations
Agency

A76

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 17, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Interlocal Agreement, Board Motion 21.08-77

Members of the Board:

Please approve additional funds for the following:

Description: Integrated Family Planning Opioid Response (IFPOR) Pilot Project for the Harris County Hospital District dba Harris Health System

Agency: The University of Texas Health Science Center at Houston (UTHealth) [HCHD-365]

Amount: \$ 7,596 estimated additional funds for the term 9/1/21 – 8/31/22
60,771 previously approved funds for the term 9/1/21 – 8/31/22
\$68,367

Reviewed by: X Office of Development X Harris County Purchasing

Justification: Additional funds are required for physician services for the Integrated Family Planning Opioid Response (IFPOR) program to combine prevention, treatment, and recovery support strategies with a primary focus on reducing opioid overdose deaths.

The County Attorney’s Office is preparing an Amendment to the Agreement for these services. Services are subject to execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SH
cc: Esmail Porsa, M.D., President & CEO
Kelli Fondren, VP, Chief Development Officer
Agency

A77

FOR INCLUSION ONBOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 2, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Interlocal Agreement, Board Motion 21.05-55

Members of the Board:

Please approve additional funds for the following:

Description: Out-stationed Eligibility Advisors/ME Specialists in Healthcare Facilities for the Harris County Hospital District dba Harris Health System

Agency: Texas Health & Human Services Commission (THHSC) (GA-07758)

Amount: \$ 4,900 estimated additional funds for the term 9/1/2021 – 8/31/2022
\$240,000 previously approved funds for the term 9/1/2021 – 8/31/2022
\$244,900

Reviewed by: X Patient Access Administration X Harris County Purchasing

Justification: To amend and modify the existing Agreement to update connectivity standards and general network requirements to ensure eligibility services are not disrupted.

The County Attorney's Office is preparing an Amendment to the Agreement for these services. Services are subject to execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

TCT

cc: Esmail Porsa, MD, President & CEO
Mike Norby, EVP & CFO
Agency

A78

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 9, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.02-22

Members of the Board:

This is a transmittal of fifth year funding for the following GPO contract:

Description: Topical Skin Adhesive

Vendor: S2S Global (AS-OR-1474)

Term: April 1, 2022 through March 31, 2023

Amount: \$97,641 estimated
\$97,641 previous year

Reviewed by: Supply Chain Management Harris County Purchasing

Justification: To continue providing Harris Health System with liquid adhesives used in place of sutures or staples to close wounds.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
AM

cc: Esmaeil Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

B1



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 16, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 21/0334

Members of the Board:

This is a transmittal of award on the basis of lowest priced proposal meeting requirements:

Description: Modifications to the Radiographic / Mammography Unit at Ben Taub Hospital for the Harris County Hospital District dba Harris Health System

Proposals Received: Two (2) on November 1, 2021 (see attached)

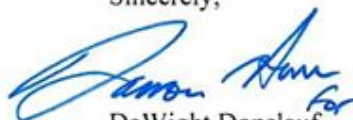
Vendor: Centennial Contractors Enterprises, Inc.

Amount: \$77,500 construction price
15,500 owner contingency
\$93,000

Evaluated by: Evaluation Committee Harris County Purchasing

Justification: To provide support the new Radiographic/Mammography replacement equipment with required infrastructure support. The owner contingency provides for coverage on unanticipated costs throughout the construction project.

Sincerely,



DeWight Dopslauf
Purchasing Agent

MAM
Attachments

cc: Esmail Porsa, M.D., President & CEO
Dave Attard, Healthcare Systems Engineering
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

B2

1111 Fannin, 12th Floor, Houston, TX 77002 Tel 713-274-4400 Fax 713-755-6695 

Board Summary

Board Date: January 27, 2022

Pavilion/Department: Ben Taub Hospital / Mammography

Item Description: Construction renovation to support the replacement of existing Radiographic/Mammography unit

Estimated Project Cost: \$93,000 (Budgeted FY22 Routine Capital)

Project Elaboration: Construction renovation to support the new Radiographic/Mammography replacement equipment with required infrastructure support. Project also include updating finishes to include but not limited to interior cabinets, walls, floors, lighting and ceiling with Harris Health System current finish standards.

Estimated Total Construction Cost: \$93,000

- **Construction Bid:** \$77,500
- **Owner's Contingency:** \$15,500

Contractor: Centennial Contractors Enterprises, Inc.

Based on Harris Health System Facilities Planning and Engineering, Consultant, and the Purchasing department review of the Competitive Sealed Proposal (CSP) reponses, Centennial Contractors Enterprises, Inc. is the recommended vendor based on lowest priced proposal.

B2

**Competitive Sealed Proposal for Modifications to the Radiographic / Mammography Unit at
Ben Taub Hospital for the Harris County Hospital District dba Harris Health System**

Two (2) proposals were received as follows:

<u>Vendors</u>	<u>Price</u>
Centennial Contractors Enterprises, Inc.	\$77,500
Paradigm Construction	\$95,923

Evaluation Information

The Evaluation Committee consisted of representatives from Harris Health System and a representative from the Office of the Harris County Purchasing Agent. Upon careful evaluation of the proposals, the Evaluation Committee selected Centennial Contractors Enterprises, Inc. on the basis of lowest priced proposal meeting the requirements and needs of Harris Health System.

Centennial Contractors Enterprises, Inc. also received the highest overall evaluation score. Paradigm Construction was eliminated due to higher pricing and an overall lower evaluation score.

B2



DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent

December 6, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the following purchase on the basis of low quote:

Description: Workstation mounting kits peripherals for the Harris Health System

Quotes Received:	CDW Government, Inc. (PP-IT-242)	\$92,820
	Insight Direct USA, Inc. (PP-IT-241)	\$99,146
	Zones, LLC (PP-IT-237)	\$111,242
	SHI Government Solutions, Inc. (DIR-TSO-3836)	\$117,663

Vendor: CDW Government, Inc.

Amount: \$92,820 estimated

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide Lyndon B. Johnson Hospital a dedicated equipment for COVID-19 patient rooms to prevent cross contamination.

CDW Government, Inc. was selected as the lowest bidder meeting specification for delivery and product availability. Harris Health System reserves the right to purchase from selected vendors if the primary vendor is unable to deliver due to extended lead time and product shortages.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KC
cc: Esmail Porsa, M. D. , President & CEO
David Chou, SVP & CIO
Vendors

B3

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

1111 Fannin, 12th Floor, Houston, TX 77002 Tel 713-274-4400 Fax 713-755-6695





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 10, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the following purchase on the basis of best contract:

Description: Orthopedic Power Tools and Accessories

Contract Reviewed: Stryker Sales Corporation (AS-OR-1617)

Vendor: Stryker Sales Corporation

Amount: \$90,141

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To provide new orthopedic power tools to Ben Taub Hospital. The current surgical bone drills and saws are at the end of their useful life, and are experiencing issues.

Sincerely,

p.p. John G. Adger

DeWight Dopslauf
Purchasing Agent

^{SP}
AM

Attachment

cc: Esmail Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

B4

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

Board Summary

Board Date: January 27, 2022

Pavilion(s)/Department(s): Ben Taub Hospital / OR

Item Description: Surgical Drills, Saws

Estimated Cost: \$90,141.28 (FY22 Routine Capital Budget)

Project Elaboration: This project is replacing surgical bone drills and saws that are past their expected useful life and experiencing maintenance issues at Ben Taub Hospital OR.

Vendor: Stryker (on Premier Ascend Contract: AS-OR-1617)

- Vendor equipment is on Premier Ascend contract and evaluated by OR team as meeting the user requirements.

Project Cost Summary:

Item #	Item Description	Qty	Total Item Cost
1	MicroDrill (2), Recip Saw (2), Sagittal Saw (2), Oscillating Saw (2), Universal Driver (2), Power Console (2), Attachments, Accessories, for Ben Taub OR.	1	\$90,141.28
Total Cost			\$90,141.28

B4



DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent

November 24, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption

Members of the Board:

This is a transmittal of the following:

Description: Legal Services for Harris County Hospital District dba Harris Health System

Vendor: Jackson Walker, LLP

Term: One-year initial term with one (1) one-year renewal option

Amount: \$90,000 estimated

Reviewed by: X Legal Affairs X Harris County Purchasing

Justification: To represent and advise Harris Health System in connection with Harris Health System's corporate matters.

The County Attorney's office is preparing an Agreement for this purchase. The purchase is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

TCT

cc: Esmail Porsa, M.D., President & CEO.
L. Sara Thomas, VP, Legal Affairs
Vendor

B5

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

January 10, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Department of Information Resources

Members of the Board:

This is a transmittal of the following purchase on the basis of low quote:

Description: Policy Management Software for the Harris County Hospital District dba Harris Health System

Quotes Received:	RLDatix North America, Inc. (DIR-TSO-3983)	\$ 86,745
	Insight (PP-IT-241)	\$ 91,406
	Zones LLC (PP-IT-237)	\$ 98,539

Vendor: RLDatix North America, Inc. (HCHD-617)

Amount: \$86,745 estimated

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide a policy management software system that will allow strict version control, track approvals, and provide customized reporting for the hospital district.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KJB

cc: Esmail Porsa, M.D., President & CEO
Carolynn Renee Jones, EVP, CCRO
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

B6





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 27, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the following purchase on the basis of single source:

Description: Turn and Positioning Systems and Related Items for the Harris County Hospital District dba Harris Health System

Vendor: Sage Products, Inc. (HCHD-567/PP-NS-1504)

Term: December 28, 2021 through December 27, 2022 with two (2) one-year renewals

Amount: \$85,000 estimated

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To provide Prevalon Mobile Air Transfer System (MATS) for repositioning, proning, and transferring of patients for Harris Health System.

The Agreement for this purchase has been prepared and executed by the County Attorney’s Office.

Sincerely,

DeWight Dopslauf
Purchasing Agent

sm

SCF

cc: Esmacil Porsa, M.D., President & CEO
Doug Creamer, Administrative Director, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

B7





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 27, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contracts

Members of the Board:

This is a transmittal of first year funding for the following GPO contracts:

Description: Cubicle Curtains, Tracks and Privacy Screens

Contracts Reviewed: Phoenix Textile Corporation (PP-FA-907) \$ 423 (partial quote)
 Inpro Corporation (PP-FA-910) 3,720 (partial quote)
 Standard Textile Co., Inc. (PP-FA-908) 80,833 (partial quote)

Vendors: Phoenix Textile Corporation (PP-FA-907) \$ 423 (Item 14)
 Inpro Corporation (PP-FA-910) 3,720 (Items 1-7)
 Standard Textile Co., Inc. (PP-FA-908) 80,833 (Items 8-10)
 \$84,976

Premier Term: December 1, 2021 through November 30, 2022

Amount: \$84,976 estimated
 \$95,365 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with custom cubicle curtains for patient semi-private rooms. Items 11-13 & 15 will not be awarded.

Sincerely,

DeWight Dopslauf
Purchasing Agent

sm
SCF
cc: Esmaeil Porsa, M.D, President & CEO
Doug Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

B8





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 21, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: General Services Administration (GSA)

Members of the Board:

This is a transmittal of the following purchase on the basis of low quote:

Description: Citrix Licenses for the Harris County Hospital District dba Harris Health System

Quotes Received: AccuData Systems, LLC. (GS-35F-0511T) \$82,400
 Connection (PP-IT-238) \$95,230

Vendor: AccuData Systems, LLC

Amount: \$82,400 estimated

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide Citrix Licenses for Harris Health staff members which enable them the ability to telecommunicate.

Citrix is used to provide access to various clinical and business applications including Epic. It is also used to provide remote access to our telecommuting workforce, support vendors and the Epic affiliates.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KC
cc: Esmail Porsa, M. D. , President & CEO
David Chou, SVP & CIO
Vendors

B9

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent

December 17, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption

Members of the Board:

This is a transmittal of the renewal of the following:

Description: Baylor College of Medicine dba Lions Eye Bank of Texas provides Ophthalmic Tissue including Corneal Tissue, Whole Globes, Sclera and Amniotic Membrane to patients of Harris County Hospital District dba Harris Health System

Vendor: Baylor College of Medicine dba Lions Eye Bank of Texas (GA-04817)

Term: April 6, 2022 through April 5, 2023

Amount: \$80,000 estimated
\$ 2,600 previous year

Reviewed by: X Executive Nursing X Harris County Purchasing

Justification: To provide ophthalmic tissue to patients of Harris Health System.

The increase in funding is due to the expected return of normal scheduling of these services by the vendor to patients of Harris Health System.

Sincerely,

DeWight Dopslauf
Purchasing Agent

TCT
cc: Esmail Porsa, M.D., President & C.E.O.
Jacqueline Brock, EVP & Chief Nursing Executive
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

B10



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 13, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the following purchase on the basis of best contract:

Description: Specialty Womens Health Prod

Contract Reviewed: Covidien Sales LLC (PP-OR-1811)

Vendor: Covidien Sales LLC

Amount: \$73,149

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To replace existing hysteroscopes and fluid management systems that are no longer supported by the manufacturer for Ben Taub and Lyndon B. Johnson Hospitals.

Amount includes trade-in credit of \$28,739 for eight (8) each of existing Covidien TruClear Hysteroscopes and two (2) each of existing Covidien fluid management control units.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{SP}
AM

Attachment

cc: Esmail Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

B11

Board Summary

Board Date: January 27, 2022

Pavilion(s)/Department(s): Ben Taub, LBJ Hospitals / OR

Item Description: Hysteroscopes, and Fluid Management System

Estimated Equipment Cost: \$73,149.70 (FY22 Routine Capital Budget)

Project Elaboration: This project is replacing existing Hysteroscopes, and fluid management systems at Ben Taub and LBJ Hospital ORs that are no longer supported by the manufacturer.

Vendor: Covidien – Medtronic (Premier Contract# PP-OR-1811)

- Vendor equipment evaluated by the OR teams at Ben Taub and LBJ Hospitals as meeting all mandatory user requirements.

Other Premier Vendors Considered:

- Hologic – Did not participate.

Project Cost Summary:

Item #	Item Description	Qty	Unit Cost	Total Item Cost
1	Hysteroscope – Mini (3), Plus (3) TruClear, Handpiece TruClear (1), Fluid Management System Control Unit (1), Accessories for Ben Taub OR	1	\$61,885.88	\$61,885.88
2	Trade-in Medtronic TruClear Hysteroscopes (4), Control Unit (1) at Ben Taub OR	1	(\$14,369.55)	(\$14,369.55)
3	Hysteroscope – Mini (2), Plus (2) TruClear, Fluid Management System Control Unit (1), Accessories for LBJ OR	1	\$40,002.92	\$40,002.92
4	Trade-in Medtronic TruClear Hysteroscopes (4), Control Unit (1) at LBJ OR	1	(\$14,369.55)	(\$14,369.55)
Total Equipment Cost				\$73,149.70
Projected Total Annual Disposables Cost				\$130,000.00
Projected Total First Year Cost (Equipment + Disposables)				\$203,149.70



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 10, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the following purchase on the basis of best contract:

Description: Pharmacy Refrigerator and Freezer

Contracts Reviewed:	Cardinal Health 200, LLC (PP-LA-573)	\$68,188
	Fisher Scientific Healthcare (PP-LA-576)	\$81,867

Vendor: Cardinal Health 200, LLC

Amount: \$68,188

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To provide medical grade refrigerators and freezers meeting Pharmacy requirements for Lyndon B. Johnson Hospital.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
AM
Attachment

cc: Esmail Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

B12

Board Summary

Board Date: January 27, 2022

Pavilion(s)/Department(s): LBJ Hospital / Pharmacy

Item Description: Pharmacy Refrigerators and Freezers

Estimated Total Cost: \$68,188.84 (FY22 Routine Capital Budget)

Project Elaboration: To comply with USP 800 chapter guidelines, a regulatory requirement established to protect healthcare workers and patients from residual exposure to hazardous drugs (HDs), the LBJ Hospital pharmacy is, at this time, going through a transformative construction phase. The Pharmacy grade refrigerators and freezers are needed to meet the needs of the new space and workflow.

Vendor: Cardinal Health (Premier GPO contract # PP-LA-573)

Vendor best meeting all user requirements at lowest total cost.

- i. Provides upright double door pharmacy grade refrigerators.
- ii. Provides upright double door pharmacy grade freezer.
- iii. Provides upright single door freezer.

Other Premier Vendors Considered:

Thermo Fisher – Higher cost.

Helmer – Do not provide a double door pharmacy grade freezer.

Follett – Do not provide a double door pharmacy grade freezer.

Project Cost Summary:

Vendor	Cardinal	Thermo Fisher
Description	Refrigerator Glass, CAX Freezer	TSX Refrigerator, TSX Freezer
Refrigerator Unit Cost	\$7,197.90	\$9,355.23
Refrigerator Quantity	6	6
Double Door Freezer Unit Cost	\$8,896.80	\$8,711.25
Double Door Freezer Quantity	1	1
Single Door Freezer Unit Cost	\$5,982.32	\$6,262.45
Single Door Freezer Quantity	2	2
Installation Cost (Total)	\$4,140.00	\$4,500.00
Total Cost (Equipment + Installation)	\$68,188.84	\$81,867.53

B12



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

November 24, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption – Local Government Code § 262.24 (a)(2)

Members of the Board:

This is a transmittal of exemption from the competitive bid requirements for the following:

Description: Geenius™ Reader and HIV ½ Supplemental Assay for the Harris County Hospital District dba Harris Health System

Vendor: Bio-Rad Laboratories, Inc.

Term: One-year initial term with four (4) renewal options

Amount: \$65,860 estimated

Reviewed by: X Laboratory X Harris County Purchasing

Justification: To provide confirmatory testing for HIV positive results received from Harris Health System patients.

The County Attorney's Office is preparing an Agreement for these services. These services are subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

WKB

cc: Esmaeil Porsa, M.D., President & CEO
Michael Nnadi, CPO
Patricia Darnauer, EVP Administration LBJ
George Gaston, Business Operations & Strategic Initiatives
Vendor

B13

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 21, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Choice Partners National Purchasing Cooperative

Members of the Board:

This is a transmittal of the following purchase on the basis of low quote:

Description: Radware Web Application Firewall (WAF) Support for the Harris County Hospital District dba Harris Health System

Quotes Received:	Set Solutions, Inc. (Choice Partners #21/031KN-55)	\$65,591
	Solid Border, Inc. (DIR-TSO-4095)	\$66,728
	Insight Direct USA, Inc. (PP-IT-241)	\$87,675

Vendor: Set Solutions, Inc.

Amount: \$65,591 estimated

Reviewed by: X Information Security X Harris County Purchasing

Justification: To provide support for the Radware WAF solution to protect Harris Health System web applications from cyber-attacks. Radware technology is used for denial of service prevention providing more in-depth monitoring of critical application systems.

Sincerely,

p.p. John G. Adger

DeWight Dopslauf
Purchasing Agent

SPS
KG SPS

cc: Esmaeil Porsa, M.D., President & CEO
Jeffrey Vinson, SVP & CISO
Vendors

B14

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 9, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of second year funding for the following GPO contract:

Description: Chest Drainage Products

Vendor: Getinge USA Sales, LLC (AS-OR-1805)

Term: March 1, 2022 through February 28, 2023

Amount: \$63,982 estimated
\$60,935 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with thoracic catheters, wet suction drainage, dry suction drainage, autotransfusion (ATS) blood bags, pleural effusion catheters and accessories.

The increased amount is to account for canceled procedures due to the COVID-19 pandemic that are anticipated to be rescheduled during the next funding period.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{SP}
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

B15



DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent
December 27, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption - Local Government Code § 262.024 (a) (2); Board Motion 20.12-149

Members of the Board:

This is a transmittal for an exemption from the competitive bid requirements for the following purchase:

- Description:** Nursing Reference Database Access for the Harris County Hospital District dba Harris Health System
- Vendor:** EBSCO Information Services
- Term:** January 1, 2022 through December 31, 2022
- Amount:** \$ 62,878 estimated
\$165,845 previous year
- Reviewed by:** X Executive Nursing X Harris County Purchasing
- Justification:** Information accessed through the Nursing Reference Database will provide support for evidence-based practice and point of care research and reference.

The lower amount is due to the Nursing Reference Center Services portion of the original contract transitioning to Dynamic Health which is provided by Healthstream. This database is needed due to the increase in the nursing turnover rate and new hires due to the COVID-19 pandemic. The County Attorney’s Office is preparing an Agreement for this purchase. This purchase is subject to the execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KJB
cc: Esmail Porsa, M. D. , President & CEO
Maureen Padilla, SVP & CNE
Vendor

B16

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2021



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 20, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Department of Information Resources

Members of the Board:

This is a transmittal of the following purchase on the basis of only quote:

Description: TEEM Software Maintenance for the Harris County Hospital District dba Harris Health System

Vendor: AVI-SPL, LLC. (DIR-TSO-3888)

Amount: \$62,000 estimated

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide for maintenance for TEEM Software which is used to reserve and schedule workspace such as huddle rooms, hybrid desks, and conference rooms via email, phone, and online at the administrative building located at 4800 Fournace.

Sincerely,

p.p. John J. Adger

DeWight Dopslauf
Purchasing Agent

KGE
SPS
SPS

cc: Esmaeil Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

B17





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 7, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of third year funding for the following GPO contract:

Description: Peripheral and Biliary Stents (PBS) Bare Metal Stent

Vendor: Cook Medical (PP-CA-397)

Term: February 1, 2022 through January 31, 2023

Amount: \$60,516 estimated
\$60,516 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with small, expandable and metallic scaffolds implanted in a vessel or structure to prevent restenosis.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{SP} BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

B18



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 14, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of third year funding for the following GPO contract:

Description: Bowel Management

Vendor: ConvaTec (AS-NS-1305)

Term: April 1, 2022 through March 31, 2023

Amount: \$56,770 estimated
\$56,770 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing products specifically designed to safely and reliably divert, collect or contain non-surgically induced gastrointestinal waste created by bedridden, immobilized or critically ill patients.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{SP}
BKP

cc: Esmacil Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

B19



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 6, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the following purchase on the basis of best offer meeting requirements:

Description: Scanner and Printer Peripherals for Harris Health System

Quotes Received: Connective (PP-IT-238) \$54,010
Zones, LLC (PP-IT-237) \$55,356

Vendor: Zones, LLC

Amount: \$55,356 estimated

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide Lyndon B. Johnson Hospital with dedicated equipment for COVID-19 patient rooms to prevent cross-contamination.

Zones, LLC. was selected as the bidder meeting specifications for delivery and product availability. Harris Health System reserves the right to purchase from preferred vendors if the primary vendor cannot deliver due to extended lead time and product shortages.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KJS KC
cc: Esmail Porsa, M. D. , President & CEO
David Chou, SVP & CIO
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

B20





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 28, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of first year funding for the following on the basis of single source ASCEND contract:

Description: Endotracheal Tubes and Related Products

Contract Reviewed: Covidien Sales LLC (AS-OR-1943)

Vendor: Covidien Sales LLC (AS-OR-1943)

Premier Term: January 1, 2022 through December 31, 2023

Amount: \$55,197 estimated
\$55,197 previous year

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide Harris Health System with endotracheal tubes, stylets and pharyngeal airways and holders.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{SP}
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022

B21



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 7, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of fourth year funding for the following GPO contract:

Description: Respiratory Therapy Medication Delivery and Bronchial Hygiene

Vendor: Vyair Medical, Inc. (AS-NS-1161)

Term: November 1, 2021 through October 31, 2022

Amount: \$54,948 estimated
\$54,948 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with nebulizers, metered-dose inhaler (MDI) holding chambers (spacers), positive expiratory pressure (PEP) therapy devices and peak flow meters.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{SP}
BKP

cc: Esmacil Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

B22

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2022



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

December 16, 2021

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 16/0075

Members of the Board:

This is a transmittal of the fourth and final renewal option for the following:

Description: Healthcare Content Library for the Harris County Hospital District dba Harris Health System

Vendor: The StayWell Company, LLC (StayWell) [GA-06947]

Term: November 30, 2021 through November 29, 2022

Amount: \$54,500 estimated
\$54,500 previous year

Reviewed by: X Mission Advancement X Harris County Purchasing

Justification: To provide a license for access to StayWell's healthcare content library which includes a variety of health topics including wellness and prevention.

The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

RRV/jld

cc: Esmail Porsa, M.D., President & CEO
Maria Cowles, SVP Chief of Staff and Chief Transformation Officer
Vendor

B23

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA JANUARY 27, 2021

1111 Fannin Street, 12th Floor, Houston, TX 77002 Tel 713-274-4400 Fax 713-755-6695

Thursday, January 27, 2022

Harris Health System Council-At-Large Meeting Minutes

New Consent Agenda Item for Information Only:

- October 11, 2021 Harris Health System Council-At-Large Meeting Minutes
- November 8, 2021 Harris Health System Council-At-Large Meeting Minutes

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
OCTOBER 11, 2021**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
VI. Community Medicine	<p>Dr. Matasha Russell</p> <ul style="list-style-type: none"> • HEDIS Scorecard discuss • We are doing well in most areas over all. • We are in the red for a few areas; however we are trending up: Colorectal Screening, Adult BMI, High Blood Pressure Control and Controlling High Blood Pressure with the exception of HbA1C Poor Control is in a trend going down. • Primary Care Operation Scorecard reviewed in detail • Josh Mica asked what were the scores for Thomas Street Clinic. Dr. Russell explained this was an overview and for more Center specific scorecard could be presented in there council meeting or the information can be brought to the CAL. 	<p>Follow-up on Thomas Street score be present in either their meeting or CAL</p>
VII. Council Reports:	<p>Acres Home – Bennie Baker – There was a break-in at the clinic and burglar bars for that particular door is an option. John Halloway – explained it is just the one door on the side of building is the only door that would have burglar bars.</p> <p>Aldine – no representative</p> <p>Baytown – no representative</p> <p>Casa de Amigos – Daniel Bustamante</p> <ul style="list-style-type: none"> • Have not had a meeting since we last met. • The clinic council is in recruitment mode. • More patients are being seen at the clinic <p>E.A. Squatty Lyons – no representative</p> <p>LBJ – Ms. Denby</p> <ul style="list-style-type: none"> • Did not feel like there was not a quorum for the last call meeting and that there needed to be additional discussion. • Requested a meeting with Ms. Rocquemore, Dr. Porsa, and 2 Board members. 	<p>Ms. Roquemore will visit Squatty</p> <p>Meeting needs to be scheduled</p>

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
OCTOBER 11, 2021**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>El Franco Lee – no representative</p> <p>Gulfgate – Teresa Recio</p> <p>Homeless – no representative</p> <p>Martin Luther King – Fadine Roquemore</p> <ul style="list-style-type: none"> • Our council continues to remind patients about appointments. <p>Northwest – no representative</p> <p>Strawberry – no representative</p> <p>Settegast – no representative</p> <p>Thomas Street – Josh Mica</p> <ul style="list-style-type: none"> • Have not had a meeting since last meeting. Meetings 3rd Tuesday • Concerned patients are being turned away from Sunset Clinic • Patients with a referral for wound care are given a non-working number to make appointments <p>Vallbona – Cynthia Goodie</p> <ul style="list-style-type: none"> • When will flu shots be offered to patients? Question answered. Flu vaccines are available by making an appointment or during your office visit. • Missed the last meeting and wants to be more involved. <p>Ben Taub Hospital – no representative</p>	<p>Dawn Jenkins Will follow-up on the phone that is incorrect.</p>

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
OCTOBER 11, 2021**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>Lyndon B. Johnson Hospital – no report</p> <p>Quentin Mease – no representative</p>	
<p>VIII. Administration</p>	<p>Dr. Esmaeil Porsa, President & CEO</p> <ul style="list-style-type: none"> • Announced the Community Engagement Replacement Plan. • Good news regarding COVID numbers at Harris Health System our numbers have improved. We have 70 – 80 patients in the hospital. <p>Heena Patel, Vice President of Operations, on behalf of Dr. Jennifer Small, Interim Executive Vice President/Administrator</p> <ul style="list-style-type: none"> • A snack cart will be purchased for Thomas Street. • October 1 started the campaign for My Health for Staff and Patients. • COVID Booster for Immunocompromised is available for patients that received Pfizer. Other Boosters will be announced as soon as the CDC makes them available. <p>David Attard, Associate Administrator, Engineering Administration</p> <ul style="list-style-type: none"> • I have an update on the facility side. • Making headway May-June 2023 Construction for Casa will begin <p>Omar Reid, Senior Vice President, Human Resources</p> <ul style="list-style-type: none"> • Our employees, much like our patient COVID numbers are starting to come down, we are down from 80 employees to 70 employees that are in quarantine. 	
<p>IX. Adjournment</p>	<p>Meeting adjourned at 6:11pm</p>	<p>Next meeting: November 8,2021</p>

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
NOVEMBER 8, 2021**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
I. Call to Order	<p>Ms. Fadine Roquemore called the meeting to order at 5:00p. The meeting was held via WebEx.</p> <p>Ms. Fadine Roquemore read the roll of Council At Large members.</p> <p>Council Members: <i>Fadine Roquemore, Daniel Bustamante, Rankie Johnson, Teresa Recio, Velma Denby, Josh Mica, Cynthia Goodie, Teresa Recio, Cynthia Goodie, Lourdes Ortega, Sheila Taylor, Gustavo Moreno, Salley Stapleton, Richard Hanks, Pamela Breeze</i></p> <p>Harris Health System: <i>Dr. Esmaeil Porsa, Maria Cowles, Dr. Alexander Laceras, Xylia Rosenzweig, David Attard, Jon Hallaway, Kissie Joubert, Candice Jones, Tracey Burdine, Dawn Jenkins, Sarah Rizvi, Sunny Ogbonnaya, Lady Barrs, Dr. Larissa Grigoryan, Dr. Barbara Trautner, Juanita Salinas, Bill Walker, Kiara Olmeda, Lindsey Laytner, Dwanika Walker, Osvaldo Alquicira</i></p> <p>Board Members: <i>Dr. Arthur Bracey, Ms. Alicia Reyes, Professor Marcia Johnson</i></p>	
II. Moment of Silence		
III. Approval of Minutes	<ul style="list-style-type: none"> • Teresa Recio – many members did not receive their packets for this meeting • Sheila Taylor – with Acres Home was not listed as an attendee at last month’s meeting • Velma Denby – some members did not receive the mail out packet • Ms. Roquemore – it will be late but you will be able to receive them • Meeting Minutes for October 11, 2021 were not approved due to some council members did not received their packets in time. 	<p>Need to add Sheila Taylor – Acres Home to the meeting attendance.</p> <p>Motion made to approve meeting minutes at the next scheduled meeting, motion seconded and approved.</p> <p>Packets were not received in time; will be in the packet for next meeting in January 2022.</p>
IV. Old Business	<ul style="list-style-type: none"> • None 	

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
NOVEMBER 8, 2021**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
<p>V. Updates</p>	<ul style="list-style-type: none"> • Ms. Roquemore: Time to consider new officers. Persons can volunteer or they can be appointed. We will need three or five nominating members, always have to be an odd number • Teresa Recio: I would recommend we select a committee for the Nominating Committee. Volunteered to be on the nominating committee • Daniel Bustamante would like to assist, will help out to recruit • Ms. Roquemore: Need a motion to accept those two and maybe another will consider next time because we do need an odd number • Daniel Bustamante: Would like to nominate Mr. Oxley but has not on the call • Mr. Roquemore: he can volunteer but he’s not present, the only thing we can do is hope he will want to participate. At one time he stated he would be he’s been busy with the homeless. • Sheila Taylor: Asked if it is possible for us to continue and not do this until January? There are so many council persons that did not get information this time and so many who are not present, don’t think it is going to be fair situation for us to make decision for nominating someone or recommending someone and no one have information. • Ms. Roquemore: Suggested Ms. Taylor move that this be postponed until next meeting or until later • Sheila Taylor: Moved that not discuss this until January; Mr. Bustamante seconded. • Ms. Roquemore: It has been moved and seconded. Motioned carried, will be discussed in January. • Teresa Recio: To Ms. Roquemore can you make sure everybody is mailed the information so can have an effective meeting for January meeting. 	<p>Motion made to table until January 2022, motion seconded and approved.</p> <p>Ms. Roquemore will make sure everyone receives information for January meeting.</p>
<p>VI. Research/Guest Speaker</p>	<p>Dr. Larissa Grigoryan, Assistant Professor, Family and Community Medicine-Research Programs</p> <ul style="list-style-type: none"> • Reducing Use of Antibiotics without a Prescription Among Outpatients in a Safety Net Healthcare System (shared slide presentation) • Project which is on antibiotics an nonprescription antibiotic use 	<p>Lourdes Ortega, with Casa would like to know more and participate with the study.</p>

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
NOVEMBER 8, 2021**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<ul style="list-style-type: none"> • Taking antibiotics without first talking to a medical professional puts the person at risk for development of antibiotic resistant infections which is an important public health threat. • Increases the risk of allergic reactions and other harm. • Pilot survey 30% of Harris Health patients reported using antibiotics without medial guidance • Plan to explore why people take antibiotics without a prescription to help avoid harms from unsafe use of antibiotics • Develop programs and improving doctor’s communication with their patients regarding safe and appropriate antibiotic use and maintain antibiotic effectiveness • Also expected to reduce negative effect related to antibiotics such as adverse effects and want to empower patients with knowledge to make better decisions concerning their healthcare • Community Advisory Board review study materials, help apply results to patient care and make sure that patient views are presented in the study 	<p>Daniel Bustamante will follow up and get the contact information for the study to Lourdes Ortega.</p> <p>Information was not received on time. Will be in the packet for next meeting in January 2022.</p>
<p>VII. Community Medicine</p>	<p>Dr. Alexander Laceras</p> <p>Primary Care Scorecard</p> <ul style="list-style-type: none"> • Medical Home No Show, meeting the goal at 17% (Goal ≤ 20%); September 19%, October 17% • Overall No Show Rate, doing well at 18% (Goal ≤ 20%) • Family Practice Average Cycle Time, met goal at 70% (Goal ≤ 75 minutes) for past 3 months been okay • 3rd Available OB New and 3rd Available OB Return, doing well (Goal ≤ 30 days) • 3rd New Appointment Available and 3rd Return Available, doing well (Goal ≤ 30 days) <p>HEDIS Scorecard (September)</p> <ul style="list-style-type: none"> • Breast Cancer Screening, meeting goal at 81.3% (Goal 80%) • Cervical Cancer Screening, meeting goal at 73.6% (Goal 67%) • Pediatric and Adolescent – Prevention and Screening Measures, meeting goals for Childhood Immunization Status and Immunizations for Adolescents 	

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
NOVEMBER 8, 2021**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>our patient clinics from the cement trucks. Overall was glad to be able to meet face to face with staff, were masked and the only council member that was there. Still concerned about some of our seniors that belong to the council and they’re going to clinic for their appointments but we have not had a meeting with the council members present as of yet and looking forward to that opportunity soon. Excited about the renovations coming on board early next year; looking forward to Mr. Attard’s report but the staff is extremely excited and seem to be holding up under the circumstances and everybody’s anxious to get back to normal and we’re hopeful that that’s going to happen soon.</p> <p>E.A. Squatty Lyons – Ms. Roquemore reported</p> <ul style="list-style-type: none"> • Now open again, was completely closed for a while <p>LBJ – Velma Denby</p> <ul style="list-style-type: none"> • Nothing to report at this time. <p>El Franco Lee – no representative</p> <p>Gulfgate – Teresa Recio</p> <ul style="list-style-type: none"> • To reference question that was asked by Ms. Taylor, asked the same question to Dr. Porsa about when we will be able to return to the clinics so we can conduct the meetings and he answered it is a mandated responsibility right now and that is what’s holding us from meeting at the clinics. • Did not receive the administration report, no information to report what has been going on at Gulfgate. • Council members have been actively involved in the recruitment of the new members, should be completed by November 30th. Lacking two consumers to complete the council for Gulfgate. 	

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
NOVEMBER 8, 2021**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>Homeless – no representative</p> <p>Martin Luther King – Ms. Roquemore</p> <ul style="list-style-type: none"> Continues to remind patients about appointments, they seem to really like receiving a reminder. Get wonderful comments pertaining to reminding them of their appointment time. <p>Northwest – no representative</p> <p>Strawberry – no representative</p> <p>Settegast – no representative</p> <p>Thomas Street – Josh Mica</p> <ul style="list-style-type: none"> Great updates! Thanksgiving Meal is scheduled for Thursday, November 18th. Plan of feeding the HIV patients to 400 patients living with HIV. Everything will be setup will be outside for COVID, a little different then how normally do it but super excited to be able offer a hot meal for all of the patients and staff. For anyone that would like to come, will be held on November 18th at 11:00am-1:00pm. <p>Vallbona – Cynthia Goodie</p> <ul style="list-style-type: none"> Are there any upcoming Christmas parties or Thanksgiving dinners at the clinic? Don't get enough information, only when it's time for the meeting. Kind of feel like being excluded and doesn't look like anyone else from Vallbona clinic is never involved. Very interested in a lot of things that's going on but doesn't get enough of information. <p>Ben Taub Hospital – no representative</p>	<p>Ms. Roquemore will see about making the next council meeting; will speak with Ms. Goodie or someone at Vallbona to visit.</p>

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
NOVEMBER 8, 2021**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	Lyndon B. Johnson Hospital – no representative	
IX. Administration	<p>Dr. Esmaeil Porsa, President & CEO</p> <ul style="list-style-type: none"> • COVID numbers continue to go down, as of this morning we have 25 total COVID patients that includes 15 patients in ICUs. • On Thursday, November 4th, CMS issued a ruling mandating all Medicare and Medicaid certified facilities that includes Harris Health System, to have all their employees vaccinated by January 4th. • Sent communication on Friday, November 5th to all employees informing them that COVID-19 vaccination is going to be mandatory for all employees of Harris Health System and they need to be fully vaccinated by January 4, 2022. • Questions: <i>Velma Denby – Will all of the clinics receive all three vaccines Moderna, Pfizer and Johnson & Johnson?</i> Answer: Yes ma’am, all three vaccines are available. <i>Gustavo Moreno – Will they have any boosters in the next couple of days.</i> Answer: The booster shots are available now; they have been available. <i>Daniel Bustamante – Some of our patients at Casas indicate that they been having difficulty about calling in the call center about vaccines.</i> Answer: Want to remind everyone, they can actually make appointments online using myHealth from laptop or cell phones. <i>Daniel Bustamante – If they don’t have that capabilities, is the call center still a possibility?</i> Answer: Of course it is, for those who are struggling to actually get a hold of somebody, this is something else that is available to them. <i>Gustavo Moreno – What is the number they can call in reference to making an appointment?</i> Answer: Unfortunately, I don’t have that answer but someone from ACS will be able to answer you. Later I’m sure someone from ACS will be able to provide that number for everyone. <i>Teresa Recio – Would like to know do you have an estimated time for when we as council when we will be able to return to our clinics for council meetings?</i> Answer: The emergency order by the governor that has not been lifted yet. Think once that is lifted we can start going back to being in person 	

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
NOVEMBER 8, 2021**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>William Walker, Associate Administrator, Business Operations & Strategic Initiatives on behalf of Dr. Jennifer Small, Interim Executive Vice President/Administrator</p> <ul style="list-style-type: none"> • Vallbona and Squatty Lyons are both back in service, they were closed to help support the hospitals. Had a celebration recently and Dr. Small went over to celebrate the reopening. • This Wednesday going live for all of the other boosters including also being able to vaccinate the pediatric population ages 5-11 years old. • Moderna is there for the booster for high risk population, Janssen for all of those populations and then Pfizer pediatric group for ages 5-11. • Took a lot of work in our computer system as well as other teams. • Have to keep up with CDC Guidelines and had to build all of the protocols in our system to make sure it’s safe because the dosage for the kids are not the same for the adults. • The two pediatric locations, C.E. Odom and Pasadena will only have the Pfizer dose for the kids. If parents want boosters, they can get them there but it will be only Pfizer at these two locations. • Have Saturday booster clinics available at 8:00am-12:00pm at Strawberry and Aldine • Patient Appointment Center: 713-526-4243 • Questions: <i>Cynthia Goodie – Is it just for Harris Health patients or for the nation?</i> Answer – Will have to follow up with that answer. <p>Sunny Ogbonnaya, Pharmacy Administrator Director</p> <ul style="list-style-type: none"> • In the month of October, filled a total of 159,161 prescriptions. 77% of them at total of 128,550 prescriptions were delivered to our patients’ home. • We thank all of our patients who have given us the opportunity to offer this home delivery service. Would like to encourage all of our patients to please take advantage of home prescription delivery service for the value of convenience and continuity of care. • Received and process 34,447 prescription refill request from myHealth. This number represents 56% of all refill request for the month of October. 	

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
NOVEMBER 8, 2021**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<ul style="list-style-type: none"> • Encourages patients to please use myHealth for prescription refill request. Also encourage all please request 7-10 days before their medicine runs out that way the prescription are refilled and home delivered for the convenience and continuity of care. • <i>Dr. Alexander Laceras added comment, you have to request ahead of time but sometimes patient request their medications but they have not been seen or visited us more than a year but we will need to be seen first. Sometimes prescriptions will not be filled because will need to follow up some of the labs and want to see the patients also as far as their health conditions; this is for their safety.</i> <p>Jon Hallaway, Administrator Director, DPS</p> <ul style="list-style-type: none"> • Since we are still in our post pandemic response situation, we’re blessed don’t see a lot of security incidents. We are concerned about catalytic converters theft, we don’t have a whole lot but the fact that we have some that occur periodically is a great concern. • Everyone should realize that the holiday season is upon, so everyone should take a little bit more extra precautions; be security aware, don’t leave packages out in your car <p>David Attard, Associate Administrator, Engineering Administration</p> <ul style="list-style-type: none"> • Minor updates, making great progress on the construction preparation for Casa de Amigos, • Final cost will go to the Board of Trustees for consideration at the end of February, and so the contractors are getting final bids and analyzing those and running through purchasing so it will be prepare for February board • Once that happens, will be able to set a notice to proceed construction date based on when the contract executed, so working on that in parallel in preparation for the board • Additional gone to the city and did a dry run review of what we’ll need to get to the through street closed through construction; that has been done and have been asked to wait until we are about a month out. 	

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
NOVEMBER 8, 2021**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<ul style="list-style-type: none"> The other major construction project is Quentin Mease and it is ahead of schedule. Looking at certificate of occupancy project projection from the City of Houston in February 2023, which 4 months earlier than originally planned). Will still be doing work on the basement and depending on the ability to manage the building while the construction is going on and in safe manner will be able to begin occupying it with the different departments that will be there as well as the transition move for Thomas Street and Riverside Dialysis. <p>Omar Reid, Senior Vice President, Human Resources</p> <ul style="list-style-type: none"> No available to give report 	
X. Adjournment	Meeting adjourned at 6:21pm	Next meeting: January 10, 2022

Thursday, January 27, 2022

**Notice to the Harris Health System Board of Trustees of the Transfer of \$20,000,000.00 from
Community Health Choice Texas, Inc. to Community Health Choice, Inc. to Ensure the Sufficiency
of Community Health Choice, Inc.'s Risk Based Capital**

Pursuant to the Bylaws of Community Health Choice, Inc. and Community Health Choice Texas, Inc. (collectively, Community) and the Transfer of Assets Policy approved by the Community Boards of Directors and the Harris Health System Board of Trustees on January 26, 2017, which governs Community's ability to transfer funds between the two entities to ensure adequate risk based capital in both by providing notice to the Harris Health Board of Trustees.

Thursday, January 27, 2022

Review and Approval of Fiscal Year 2022 Budgets for Community Health Choice, Inc. (CHC) and Community Health Choice Texas, Inc. (CHCT), collectively "Community"

Attached is the Fiscal Year 2022 Budgets for CHC and CHCT. This budget was approved by both the CHC and CHCT Board of Directors on December 15, 2021.

Recommendation: Review and Approval of the 2020 Fiscal Year Budgets for Community Health Choice, Inc. and Community Health Choice Texas, Inc.

Thank you.

Community Health Choice, Inc.
Community Health Choice Texas, Inc.

2022 BUDGET

Presented to the Board of Directors
December 15, 2021

Presented by: Derek Reddell - *Interim Chief Financial Officer*
William (Billy) Gibula, FSA, MAAA - *Actuarial Director*



Headwinds & Tailwinds

Headwinds

- Experience Rebate Formula change
- Special Enrollment Period (SEP)
- Increased Competition
 - 3 new competitors, plan offerings increased from 84 to 202
- STAR Recertification period
- Previous capitalization of IT items

Tailwinds

- Build Back Better Act (BBBA)
 - Impacts timing of recertifications
 - Increased Harris Health membership
- Contracts changing to Medicare Advantage basis (\$5M)
- Formulary Savings
- Bronze Methodist savings
- HHSC April Recertification
- Prompt Pay Reductions

2022 Budget – Consolidated Income Statement

	Consolidated	Marketplace	HHSC
1 Member Months	4,816,638	970,800	3,845,838
2 Revenue	1,937,272,678	810,838,341	1,126,434,337
3 Medical Expense	1,419,275,238	577,375,286	841,899,952
4 Pharmacy Expense	254,004,245	149,898,285	104,105,959
5 Administrative Expense	199,200,472	55,025,817	144,174,656
6 Taxes & Fees	55,922,064	36,082,306	19,839,758
7 Other Income	1,075,000	75,000	1,000,000
8 Net Income	\$ 9,945,658	\$ (7,468,353)	\$ 17,414,011
<i>9 Revenue PMPM</i>	<i>402.20</i>	<i>835.23</i>	<i>293.00</i>
<i>10 Medical Expense PMPM</i>	<i>294.66</i>	<i>594.74</i>	<i>218.99</i>
<i>11 Pharmacy Expense PMPM</i>	<i>52.73</i>	<i>154.41</i>	<i>27.08</i>
<i>12 Administrative Expense PMPM</i>	<i>41.36</i>	<i>56.68</i>	<i>37.50</i>
<i>13 Taxes & Fees PMPM</i>	<i>11.61</i>	<i>37.17</i>	<i>5.16</i>
<i>14 Other Income PMPM</i>	<i>0.22</i>	<i>0.08</i>	<i>0.26</i>
15 Net Income PMPM	\$ 2.06	\$ (7.69)	\$ 4.53
<i>MLR%</i>	<i>86.4%</i>	<i>89.7%</i>	<i>84.0%</i>
<i>ADM%</i>	<i>10.3%</i>	<i>6.8%</i>	<i>12.8%</i>
<i>NI%</i>	<i>0.5%</i>	<i>-0.9%</i>	<i>1.5%</i>

Consolidated Four Year Historical + 2022 Budget

	2018	2019	2020	2021	2022
Revenue	1,668.6	1,716.4	1,929.9	2,290.3	1,937.3
Medical & Pharmacy Expense	1,441.1	1,510.3	1,569.0	2,030.2	1,673.3
Administration Expense	141.6	150.9	162.0	159.6	199.2
Taxes & Fees	53.3	50.5	50.9	59.8	55.9
Other Income	5.0	5.1	0.9	0.1	1.1
Net Income	\$37.5	\$9.8	\$148.9	\$40.8	\$9.9
PMPM's	2018	2019	2020	2021	2022
Revenue	325.14	388.11	410.39	436.90	402.20
Medical & Pharmacy Expense	280.83	341.51	333.65	387.29	347.40
Administration Expense	27.60	34.12	34.45	30.44	41.36
Taxes & Fees	10.38	11.42	10.83	11.40	11.61
Other Income	0.97	1.16	0.20	0.03	0.22
Net Income	\$7.31	\$2.22	\$31.66	\$7.79	\$2.06
Risk Based Capital (RBC) Ratio	251%	270%	496%	560%	574%

- *Gross margin PMPM decreases are primarily driven by the removal of UHRIP from revenue and medical expense.*

2022 BUDGET

Community Health Choice Texas, Inc.
HHSC Programs (STAR, CHIP, CHIP P) & D-SNP



2022 Budget - HHSC Income Statement by Quarter

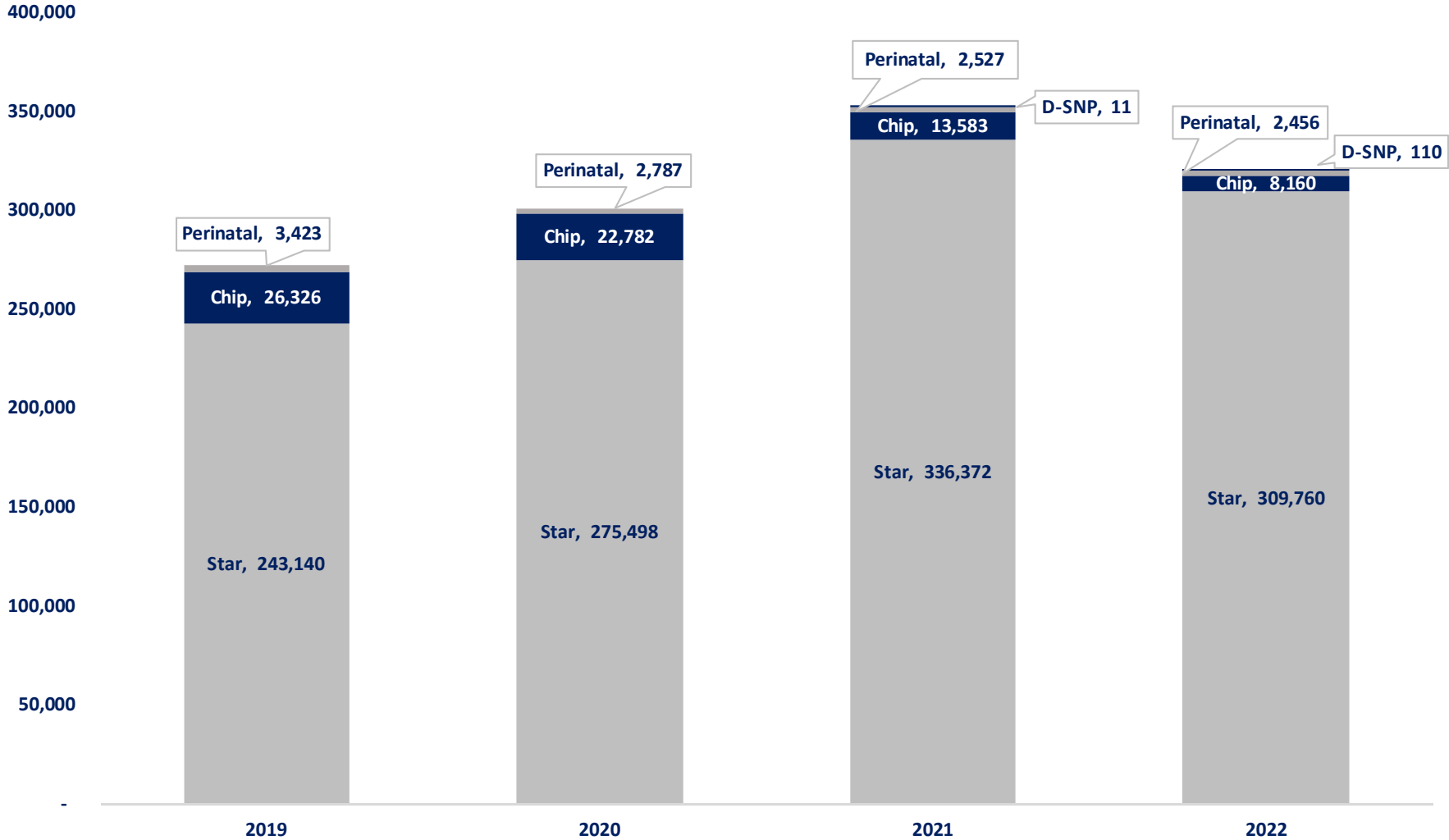
	Q1 - 2022	Q2 - 2022	Q3 - 2022	Q4 - 2022	CY - 2022	CY - 2021
1 Member Months	1,077,791	996,075	920,724	851,248	3,845,838	4,259,030
2 Revenue	308,077,313	292,446,624	275,225,637	250,684,762	1,126,434,337	1,515,517,930
3 Medical Expense	226,483,188	213,837,846	202,888,847	198,690,071	841,899,952	1,211,404,467
4 Pharmacy Expense	29,385,746	26,314,816	24,783,870	23,621,527	104,105,959	107,156,270
5 Administrative Expense	40,335,596	41,304,783	41,426,766	40,947,269	164,014,414	141,241,355
6 Other Income	250,000	250,000	250,000	250,000	1,000,000	150,342
7 Net Income	\$ 12,122,782	\$ 11,239,180	\$ 6,376,153	\$ (12,324,105)	\$ 17,414,011	\$ 55,866,180
8 Revenue PMPM	285.84	293.60	298.92	294.49	292.90	355.84
9 Medical Expense PMPM	210.14	214.68	220.36	233.41	218.91	284.43
10 Pharmacy Expense PMPM	27.26	26.42	26.92	27.75	27.07	25.16
11 Administrative Expense PMPM	37.42	41.47	44.99	48.10	42.65	33.16
12 Other Income PMPM	0.23	0.25	0.27	0.29	0.26	0.04
13 Net Income PMPM	\$ 11.25	\$ 11.28	\$ 6.93	\$ (14.48)	\$ 4.53	\$ 13.12
MLR%	83.1%	82.1%	82.7%	88.7%	84.0%	87.0%
ADM%	11.3%	12.4%	13.3%	14.6%	12.8%	7.3%
NI%	3.9%	3.8%	2.3%	-4.9%	1.5%	3.7%

*HHSC Membership Recertification Assumption:

HHSC members are required to recertify their eligibility on an annual basis. Failure to recertify causes disenrollment from the plan. During the COVID-19 pandemic HHSC suspended recertification. The budget assumes recertification will resume in 2022 and result in a net membership decrease for the remainder of the year.

2022 Budget - Membership

HHSC Average Membership 2019 - 2022



2022 Budgeted Average Membership: **320,486**



2022 BUDGET

Community Health Choice, Inc.
Marketplace



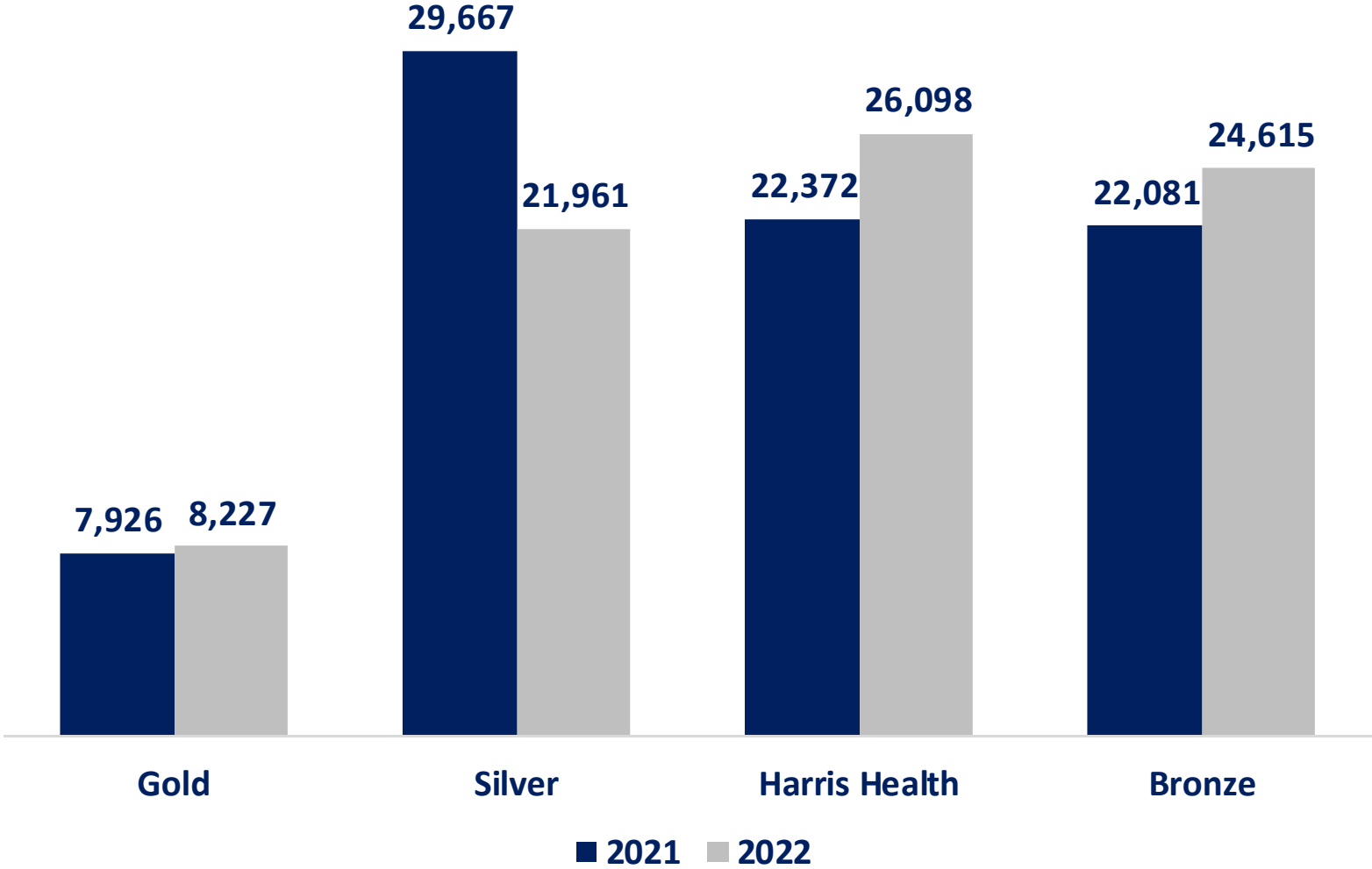
2022 Budget - Marketplace Income Statement by Quarter

	Q1 - 2022	Q2 - 2022	Q3 - 2022	Q4 - 2022	CY - 2022	CY - 2021
1 Member Months	252,688	245,881	239,298	232,932	970,800	983,077
2 Revenue	209,926,991	205,013,757	200,254,292	195,643,301	810,838,341	774,743,874
3 Medical Expense	138,056,064	147,521,321	143,649,093	148,148,808	577,375,286	586,263,035
4 Pharmacy Expense	31,049,525	37,594,924	39,617,495	41,636,341	149,898,285	120,395,330
5 Administrative Expense	22,652,185	23,102,881	22,785,658	22,567,399	91,108,123	78,102,376
6 Other Income	18,750	18,750	18,750	18,750	75,000	(378)
7 Net Income	\$ 18,187,967	\$ (3,186,619)	\$ (5,779,205)	\$ (16,690,497)	\$ (7,468,353)	\$ (10,017,245)
8 Revenue PMPM	830.77	833.79	836.84	839.92	835.23	788.08
9 Medical Expense PMPM	546.35	599.97	600.29	636.02	594.74	596.36
10 Pharmacy Expense PMPM	122.88	152.90	165.56	178.75	154.41	122.47
11 Administrative Expense PMPM	89.64	93.96	95.22	96.88	93.85	79.45
12 Other Income PMPM	0.07	0.08	0.08	0.08	0.08	(0.00)
13 Net Income PMPM	\$ 71.98	\$ (12.96)	\$ (24.15)	\$ (71.65)	\$ (7.69)	\$ (10.19)
MLR%	80.6%	90.3%	91.5%	97.0%	89.7%	91.2%
ADM%	6.3%	6.8%	6.9%	7.1%	6.8%	6.2%
NI%	8.7%	-1.6%	-2.9%	-8.5%	-0.9%	-1.3%

- Medical and Pharmacy expense increase in the second quarter as out-of-pocket maximums and deductibles are met
- Risk Adjustment is recognized on a PMPM basis and remains consistent throughout the year
- Decrease in revenue in the third and fourth quarter is the result of member attrition
- January 2022 membership is projected to be 85,000
- Total net member loss in 2022 is 8,050

2022 Budget – Average Marketplace Membership

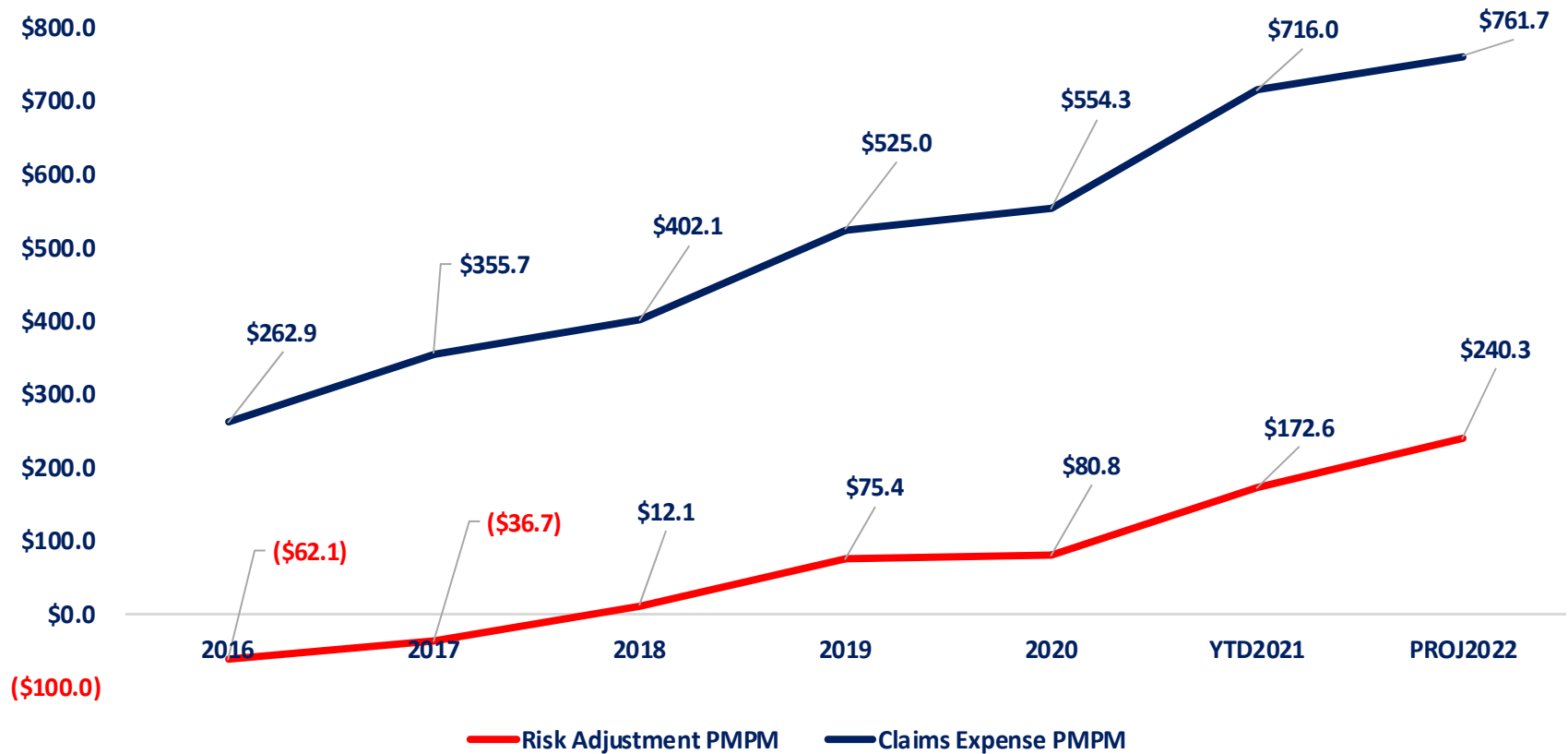
2021 Actual vs. 2022 Budget



2022 Budget

Risk Adjustment & Claims Expense PMPM 2016 – 2022

- Claims and Risk Adjustment have trended upwards together over the past several years, and we expect this to continue in 2022



Note: 2021 Claims as of September 30, 2021

2022 BUDGET

Dual Eligible Special Needs Plan (D-SNP)



2022 Budget – Dual Eligible Special Needs Plan (D-SNP)

	Budget - 2021	CY - 2021	CY - 2022
1 Member Months	304	134	1,320
2 Average Membership	25	11	110
3 Revenue	449,209	172,328	2,212,780
4 Medical Expense	376,012	219,330	1,683,771
5 Pharmacy Expense	14,266	1,908	145,082
6 Administrative Expense	1,037,428	308,209	1,071,756
7 Other Income	-	-	-
8 Net Income	\$ (978,497)	\$ (357,119)	\$ (687,829)
9 <i>Revenue PMPM</i>	<i>1,476.89</i>	<i>1,286.03</i>	<i>1,676.34</i>
10 <i>Medical Expense PMPM</i>	<i>1,236.23</i>	<i>1,636.79</i>	<i>1,275.58</i>
11 <i>Pharmacy Expense PMPM</i>	<i>46.90</i>	<i>14.24</i>	<i>109.91</i>
12 <i>Administrative Expense PMPM</i>	<i>3,410.80</i>	<i>2,300.07</i>	<i>811.93</i>
13 <i>Other Income PMPM</i>	<i>-</i>	<i>-</i>	<i>-</i>
14 Net Income PMPM	\$ (3,217.05)	\$ (2,665.07)	\$ (521.08)
<i>MLR%</i>	<i>86.9%</i>	<i>128.4%</i>	<i>82.6%</i>
<i>ADM%</i>	<i>230.9%</i>	<i>178.9%</i>	<i>46.7%</i>
<i>NI%</i>	<i>-217.8%</i>	<i>-207.2%</i>	<i>-31.1%</i>

2022 BUDGET

Administration Expense Budget

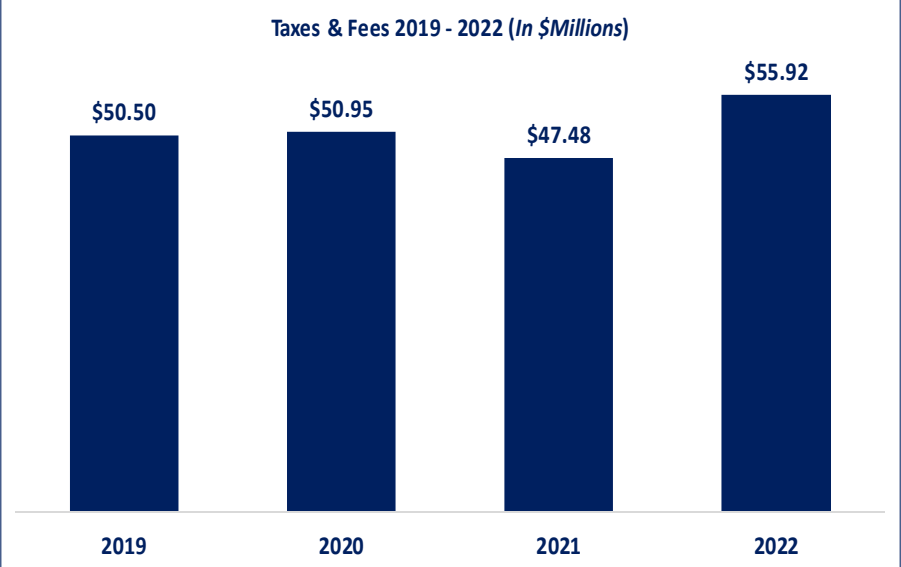
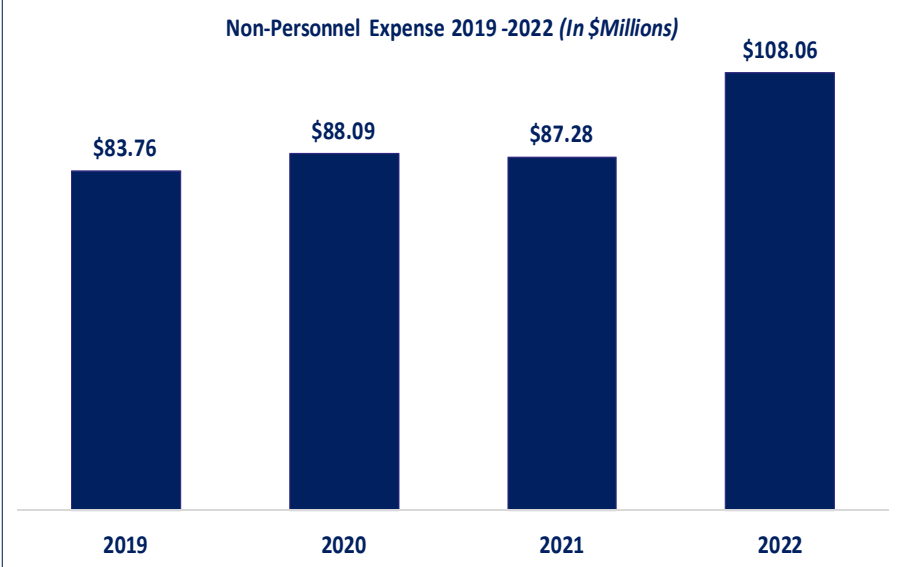
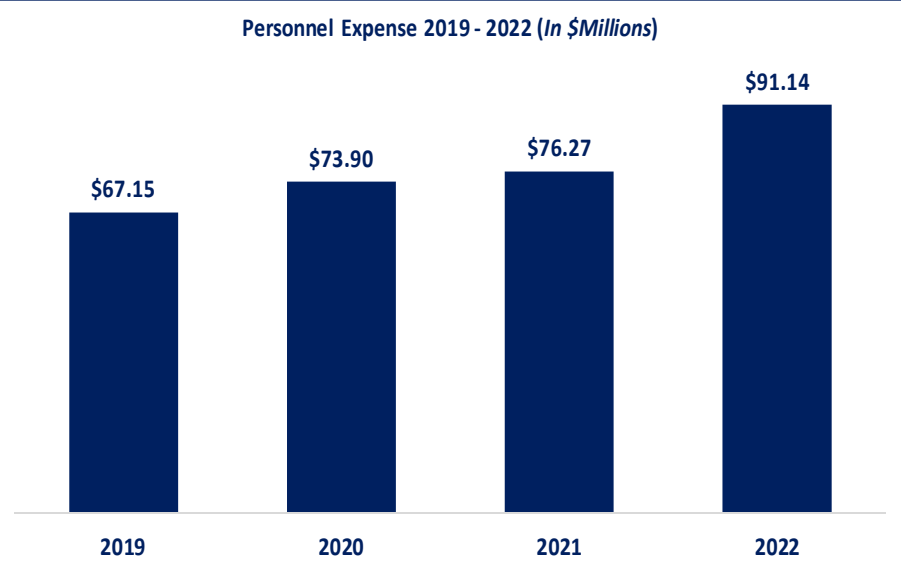
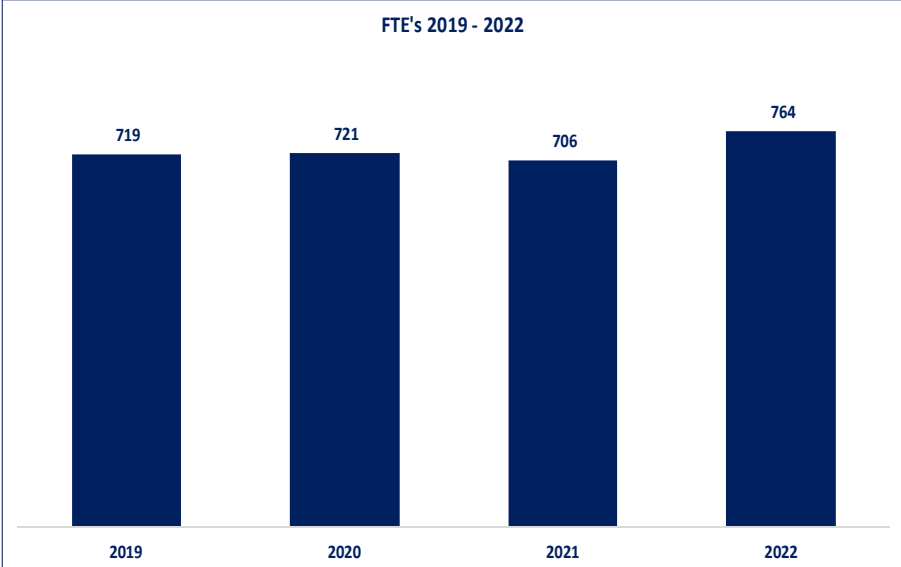


2022 Budget - Administration Expenses

Summary:

- Overall administration expense increase of approximately \$39M against forecasted 2021 administrative expense
- Assumes average 2022 membership of approximately 80,900 (Marketplace) and 324,310 (HHSC)
- Increased computer software \$4.7M, contract labor \$3.8M, and consulting expense \$2.7M
- Reduced contract software maintenance \$2.9M and late fees \$706K
- STAR+PLUS total is \$3.3M in which consulting drives most of the cost \$2.2M
- Increased focus on employee productivity and achieving adequate staffing ratios

2022 Budget - Administration Expense



Thursday, January 27, 2022

Harris Health System Legislative Initiatives

Update, Discussion, and Possible Action Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System.

Board of Trustees Legislative Update January 27, 2022

FEDERAL UPDATE:

Debt Ceiling, Infrastructure and Reconciliation Legislation: On December 3 President Biden signed into law a Continuing Resolution (CR) that will fund the federal government through February 18, 2022. The CR did not include language blocking the 2 percent Medicare sequester cut or the additional 4 percent Medicare sequester cut triggered the American Rescue Plan Act (ARPA). In mid-December Congress approved and the President signed into law a \$2.5 trillion debt limit increase for Treasury to keep the government solvent.

Congress has since recessed and returned to work earlier this month. The legislative impasse in the Senate preventing the Build Back Better (BBB) Act from moving forward under the reconciliation process continues as Senator Manchin announced his opposition to the bill in its current form. President Biden and Senate Majority Leader Schumer continue pushing for a vote sometime before the end of January. The House passed Build Back Better late last year.

The two major bills pending in the Senate, the John Lewis Voting Rights Advancement Act and the Build Back Better Act are being used as fodder for the bigger debate around eliminating the cloture rule in the Senate. Cloture is a Senate procedure that limits further consideration of a bill to thirty hours to end a filibuster. The rule was adopted in 1917. It takes 60 votes to invoke cloture. The proposed rule change would move the number of yes votes to a simple majority of 51. Senators Manchin and Synema also oppose the rule change.

As the COVID-19 Omicron variant surges across the nation, House Speaker Pelosi has suggested that additional COVID-19 related funding, although on a much more limited basis, could be a part of the broader omnibus spending package that must pass by February 18.

Vaccination Mandates: The United States Supreme Court (SCOTUS) heard oral arguments on the Administration's OSHA and CMS vaccine requirement regulations on January 7. SCOTUS observers and pundits are anticipating a quick ruling in the CMS case and expect the court to uphold the CMS healthcare worker mandate regulations.

State Update:

1115 Waiver Update: The Texas Health and Human Services Commission (HHSC) and CMS continue to meet weekly. CMS is examining the use of Local Provider Participation Funds (LPPFs) by non-public hospitals to fund the non-federal portion of the Directed Provider Payments (DPPs) and is insisting that HHSC obtain an attestation regarding no agreements for hold harmless; something HHSC is unwilling to provide and believes federal law does not support.

The delayed approval of these Waiver programs prevents HHSC from making billions of dollars of payments to hospitals serving low-income populations. If approved by CMS these payments will be made retroactively. The Texas Congressional Delegation is fully engaged and is pressuring the Administration and CMS to expedite approval. The state has filed for judicial relief regarding CMS's lack of good faith negotiations on these programs and to honor the offer it made to Texas over a year ago. A ruling is expected in the next 30 to 60 days.

If judicial rulings favor CMS and the BBB does not pass, we feel certain more robust conversations/negotiations between the state and CMS will occur. Legislative action in the 88th Legislature in 2023 will also be required to pass a CMS palatable LPPF financing program for non-public hospitals under the DPPs.

HHSC submitted the Public Hospital Augmented Reimbursement Program (HARP) State Plan Amendment (SPA) to CMS on September 9. That began a 90 day approval calendar for CMS to approve, deny or question portions of the SPA. On the 90th day CMS responded with questions for which HHSC is currently preparing responses. Once re-submitted to CMS, a second 90 day response calendar will begin. The hope is that CMS will respond favorably and approval could occur as soon as the end first quarter or beginning of the second quarter of calendar 2022. Once approved, payments would be made retroactive to the submitted project start date.

HARP was submitted as a separate proposal to CMS to implement the program outside of the 1115 Waiver which will benefit public hospitals like Harris Health who do not benefit from the DSRIP replacement programs currently under review at CMS. If approved the program will bring over \$100 million in additional net revenue to Harris Health.

88th Legislative Session: The Legislature will convene on January 10, 2023. Interim charges have yet to be released and some speculate that it may be after the March primary date before those charges will be released. Interim charges give an indication of what policy priorities each chamber of the legislative branch will be considering during session.

Lt. Governor Dan Patrick announced the appointment of Harris County Senator Joan Huffman to the Chair of the Senate Finance Committee effective January 12. Historically she has been very supportive of Harris Health and its mission. She was also very instrumental last session assuring the interests of Harris Health and other hospital districts were included in the recent Texas opioid settlement.

Also of note is the retirements of Chairman Garnet F. Coleman and the Dean of the Senate John Whitmire. Last fall Senator Whitmire announced his bid for Mayor of the City of Houston. We are losing two of the most prominent statesman of the Texas Legislature with their departure.

Chairman Coleman was a stalwart supporter of Harris Health in his 30 year tenure in the House. He championed the formation of Community Health Choice, the 1115 Waiver, universal health coverage and numerous other health care programs that charted a course for Harris Health to both operationally and financially provide health services to the underserved of Harris County and the State. He will always be known as the go to member on all matters related to health care and county government by both sides of the aisle. I will personally miss his open door and open government policy. He truly made a mark in Harris County, the State of Texas and the nation.

Dean Whitmire has served in the Senate for over 38 years and has been a vocal supporter and advocate for Harris Health throughout his career in committee and on the Senate floor. He was a champion for advocacy for universal health care coverage, Medicaid expansion, mental health services and correctional health services. I too will miss his open government and open door policy.

In our March report we will know better who will be potentially running to replace these two members which represent key districts in which our facilities and patients reside.

Thursday, January 27, 2022

Harris Health System Strategic Initiatives

Presentation Regarding Harris County Auditor/Third-Party Protiviti Report on Harris Health System Human Resources Process Review and Audit.



Project Name: *Human Resources Assessment*

Scope: Conducted a review of Harris Health System's current Human Resources (HR) processes covering a test period from March 2020 through February 2021 including:

- Manage HR Strategy
- Develop HR Plans and Strategy
- Acquire Workforce
- Manage Workforce
- Develop Workforce
- Transition Workforce
- Organization Architecture
- Performance Management
- Employee Relations / Communications

Scope Exclusion: The audit did not include processes outside of HR's control (payroll, etc.)



Overall Conclusion

Based on the procedures performed, the audit team identified areas within the HR processes in which the process can be strengthened, some of which the HR team continued to enhance during this internal audit. The IA team also found key strengths which are summarized below.



Objective

Assess current HR processes through interviews, walkthroughs, and select control testing and develop recommendations to improve the effectiveness and efficiency of in-scope processes.



Summary Status

Strengths (5 categories identified)

- HR Strategic Planning, Use and Leverage of Technology, Focus on Development, Willingness to Change, Compensation Management

Gaps (3 categories identified)

- Workforce Planning
- Reporting & Communication
- Manager Development

Process Improvements (8 categories identified)

- Recruitment Enhancement, Advancement Opportunities and Retention, Employee Relations, Benefits, Record Retention, Project / Change Management, Outside Relationships, Technology Enhancement

Thursday, January 27, 2022

Harris Health System Strategic Plan Initiatives

One Harris Health - Update on Clinical Service Lines and Clinical Pathways



Update on Strategic Pillar 3: One Harris Health System

Louis Smith, Chief Operating Officer



HARRISHEALTH SYSTEM

Goals

- Increase *cross-system* medical leadership collaboration with key stakeholders including UT/BCM/HH executive administration.
 - Develop the following three clinical service lines in FY22 and create a foundation and structure for future service line development.
 - Cardiology
 - Women's Health
 - GI
- Implement at least three clinical pathways in FY22 shared by both medical schools and focused on standardization of practice.

Clinical Pathway Development Roadmap



Initial Clinical Pathways:

- Pericardial Effusion
- OB Postpartum Visits
- GI Referrals

Next Steps

- Continue to increase the visibility of service line activity.
- Utilize service line meetings as a platform to discuss patient safety events and quality/process improvement initiatives.
- Fully implement, monitor, and solicit feedback on the effectiveness of the three new clinical pathways.
- Identify the next set of service lines for development and ensure the organizational structure can support this work.

Thursday, January 27, 2022

Consideration of Approval of the Following Reports for the Health Care for the Homeless Program as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program

Operational Update for Review and Discussion

- **HCHP January 2022 PowerPoint**

Attached for consideration of approval:

- **Consumer Advisory Council Report**

Administration recommends that the Board approves the Health Care for the Homeless Program Reports as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act for the Homeless Program.

HARRIS HEALTH SYSTEM

Health Care for the Homeless Monthly Update Report – January 2022

Jennifer Small, AuD, MBA, CCC-A, Interim Executive Vice President, Ambulatory Care Services
Tracey Burdine, Director, Health Care for the Homeless Program

Agenda

- Operational Update
 - Patient Services
 - Consumer Advisory Council Report

Patients Served

Telehealth Visits

- Telehealth New Patients: 12
- Telehealth Return Patients: 67

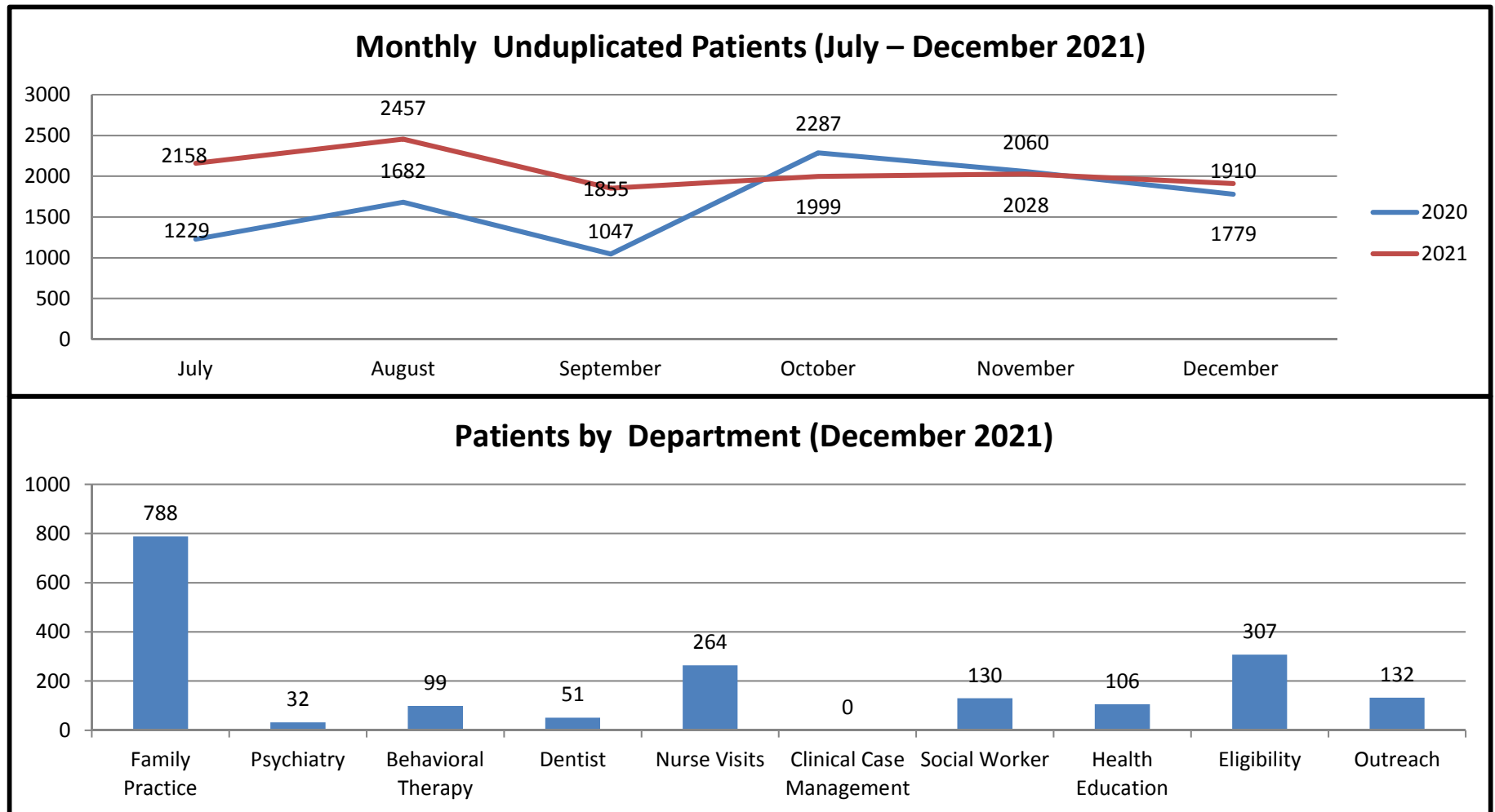
New Patient Visits

- Adult New Patients: 254
- Pediatric New Patients: 26

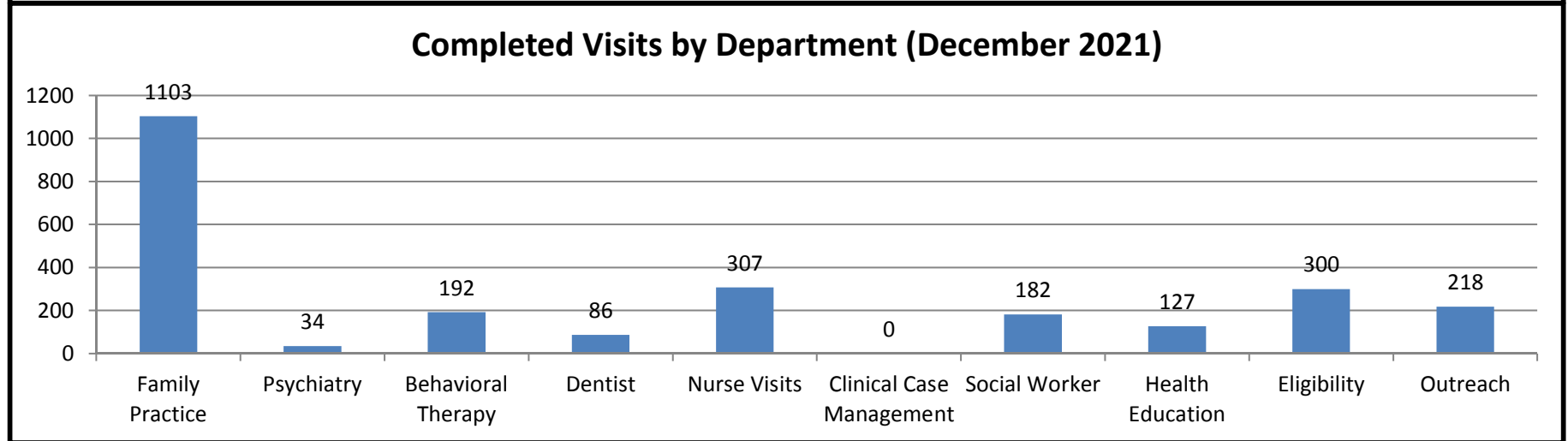
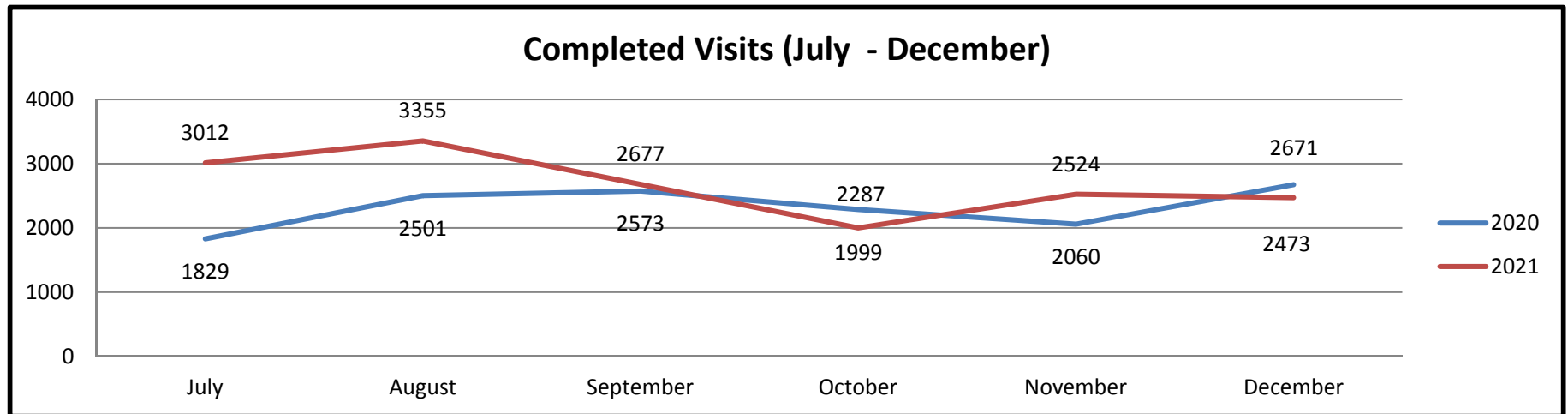
HRSA Target: 9775

- Unduplicated Patients: 7491
- Total Complete Visits: 17,372

Operational Update



Operational Update



Operational Update

Consumer Advisory Council

Highlights of Council Activities from September 2021 – November 2021

- The council was updated on the change in scope to have operations at Lord of the Streets increase from 32 hours per week to 40 hours per week.
- The council was informed about changes to the eligibility services locations and days of operations at the sites.
- The council was informed that the program received recognition from the Health Resources and Services Administration with four Community Health Center Quality Recognition badges that recognize achievements in access, quality health equity and health information technology for 2021 UDS reporting period, including Health Center Quality Leaders, Advancing Health Information Technology for Quality, COVID-19 Data Reporter, and Patient Centered Medical Home Recognition.
- The council was informed of the new Health Resources and Services Administration health center infrastructure grant from for \$613,179.
- The council was updated on the repairs to medical and dental mobile units and on the process of purchasing new mobile units and the delays caused by the supply chain crisis.

HCHP Consumer Advisory Council Report

Highlights of Council Activities from September 2021 – November 2021:

Meetings were held via WebEx and teleconference due to the COVID-19 pandemic.

- Members received updates on ongoing operational changes at Harris Health and the Health Care for the Homeless Program (HCHP) because of the COVID-19 pandemic, and updates on locations for testing and vaccinations for people experiencing homelessness.
- Members reviewed reports related to medical services, dental care, outreach, social work, case management, psychiatry, behavioral health, patient registration/eligibility, HIV testing, health education, outreach services, procedures clinic, patient satisfaction, quality and performance improvement.
- Member provided updates on new encampment areas on which to conduct outreach services.
- The council was updated on the change in scope to have operations at Lord of the Streets increase from 32 hours per week to 40 hours per week.
- The council was informed about changes to the eligibility services locations and days of operations at the sites.
- The council was informed that the program received recognition from the Health Resources and Services Administration with four Community Health Center Quality Recognition badges that recognize achievements in access, quality health equity and health information technology for 2021 UDS reporting period, including Health Center Quality Leaders, Advancing Health Information Technology for Quality, COVID-19 Data Reporter, and Patient Centered Medical Home Recognition.
- Council Chairperson, Jonathan Oxley, provided updates to the council about items discussed at the At-Large Consumer Advisory Council meeting.
- The council was informed of the new Health Resources and Services Administration health center infrastructure grant from for \$613,179.
- The council was updated on the repairs to medical and dental mobile units and on the process of purchasing new mobile units and the delays caused by the supply chain crisis.

Thursday, January 27, 2022

Executive Session Agenda Item

Consultation with Attorney Regarding Jail Health Services at the Harris County Jail and Consideration of Approval of the Interlocal Agreement between Harris County and Harris Health System for Correctional Health Care Services, Pursuant to Tex. Gov't Code Ann. §551.071, Tex. Gov't Code Ann. §551.085 and Tex. Gov't Code Ann. §551.085.

- Pages 284-289 Were Intentionally Left Blank -

Thursday, January 27, 2022

Executive Session Agenda Item

Consultation with Attorney Regarding Provider Agreement with University of Houston System to Provide Healthcare Services at the Harris County Jail, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085, and Consideration of Approval of the Affiliation and Services Agreement between Harris Health System and the University of Houston System Acting for and on Behalf of the University of Houston, Including College of Medicine and its College of Optometry University of Houston Upon Return to Open Session.

- Pages 291-294 Were Intentionally Left Blank -

Thursday, January 27, 2022

Executive Session Agenda Item

Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085.

Thursday, January 27, 2022

Executive Session Agenda Item

Consultation with Attorney Regarding the Harris County Hospital District Foundation, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session.

Thursday, January 27, 2022

Executive Session Agenda Item

Harris County Auditor's Protiviti Report on Harris Health System Human Resources Process Review and Audit, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.074.

Thursday, January 27, 2022

Harris Health System Human Resources Process Review and Audit

Protiviti's report on Harris Health System Human Resources Process Review and Audit

- Pages 299-327 Were Intentionally Left Blank -

Thursday, January 27, 2022

Executive Session

Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements Including a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Regarding This Matter Upon Return to Open Session.

This information is being presented for informational purposes only.

Thursday, January 27, 2022

Executive Session

Discussion of Community Health Choice Matters, Pursuant to Tex. Gov't Code Ann. §551.085 and Consideration of Approval of the Service Area Expansion of Community Health Choice, Inc. to Include STAR+PLUS, STAR, CHIP, and D-SNP in the 20 Texas Counties Community Health Choice, Inc. Currently Serves and the Transfer of the STAR, CHIP, and D-SNP Lines of Business from Community Health Choice Texas, Inc. to Community Health Choice, Inc. Upon Return to Open Session

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Thursday, January 27, 2022

Executive Session Agenda Item

Consultation with Attorney Regarding Board of Trustees Participation in Board Meetings and Board Committee Meetings via Videoconference Call Policy, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session.

Thursday, January 27, 2022

Executive Session Agenda Item

Discussion Regarding the Slate of Officers for the Harris Health Board of Trustees, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session.

Thursday, January 27, 2022

Executive Session Agenda Item

Consultation with Attorney Regarding Opioid Litigation, Pursuant to Tex. Gov't Code Ann. §551.071, and Consideration of Approval of Harris Health's Participation the Statewide Settlement Agreement Reached with Endo Health Solutions, Inc. et al. as set forth in the Endo/Par Texas State-Wide Opioid Settlement Agreement and Settlement Term Sheet, Executed on December 22, 2021.

-Pages 334-336 Was Intentionally Left Blank -

Thursday, January 27, 2022

Executive Session Agenda Item

Discussion Regarding the Evaluation of Chief Executive Officer, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session.