

Thursday, August 25, 2022

8:00 A.M.

BOARD ROOM

4800 Fournace Place, Bellaire, TX 77401

The meeting may be viewed online: <http://harrishealthtx.swagit.com/live>.

***Notice: Some Board Members may participate by videoconference.**

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

AGENDA

- | | | |
|---|--------------------------|-----------------|
| I. Call to Order and Record of Attendance | Dr. Arthur Bracey | 2 min |
| II. Approval of the Minutes of Previous Meeting | Dr. Arthur Bracey | 2 min |
| <ul style="list-style-type: none">• Special Called Board Meeting – July 28, 2022 | | |
| III. Announcements / Special Presentations | Dr. Arthur Bracey | 20 min |
| A. CEO Report Including Special Announcements – <i>Dr. Esmail Porsa</i> | | <i>(15 min)</i> |
| <ul style="list-style-type: none">• Population Health Team Received the Prestigious 2022 Gage Award for Population Health from America's Essential Hospitals for our Community Health Worker Home Visit Program• Town Hall Meeting | | |
| B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements | | <i>(5 min)</i> |
| <ul style="list-style-type: none">• Introduction of New Harris Health Board Member, Ms. Barbie Robinson | | |
| IV. Public Comment | Dr. Arthur Bracey | 3 min |
| V. Executive Session | Dr. Arthur Bracey | 10 min |
| A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff | | |
| – <i>Dr. Steven Brass, Dr. Yashwant Chathampally and Dr. John Foringer</i> | | |

VI. Reconvene to Open Meeting	Dr. Arthur Bracey	1 min
VII. General Action Item(s)	Dr. Arthur Bracey	8 min
A. General Action Item(s) Related to Quality: Medical Staff		<i>(4 min)</i>
1. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff – Dr. John Foringer		<i>2 min</i>
B. General Action Item(s) Related to Quality: Correctional Health Medical Staff		<i>(4 min)</i>
1. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff – Dr. Otis Egin		<i>2 min</i>
2. Consideration of Approval of Revisions to Correctional Health Medical Staff Bylaws – Dr. Otis Egin and Dr. Steven Brass		<i>2 min</i>
VIII. Harris Health System Budget Approval		10 min
A. Consideration of Approval of the Proposed Harris Health System Fiscal Year 2023 Operating and Capital Budget – Ms. Victoria Nikitin		
IX. New Items for Board Consideration	Dr. Arthur Bracey	6 min
A. Consideration of Approval of Appointment of Harris Health Board Member, Dr. Andrea Caracostis, to the Joint Conference Committee of the Harris Health Board of Trustees – Board of Trustees		<i>(2 min)</i>
B. Consideration of Approval of Appointment of Harris Health Board Member, Dr. Ewan Johnson, to the Quality Committee of the Harris Health Board of Trustees – Board of Trustees		<i>(2 min)</i>
C. Consideration of Approval of Appointment of Harris Health Board Member, Ms. Jennifer Tijerina, to the Board of the Harris County Hospital District Foundation – Board of Trustees		<i>(2 min)</i>
X. Strategic Discussion	Dr. Arthur Bracey	55 min
A. Harris Health System Strategic Plan Initiatives		
1. Update Regarding Harris Health System’s Patient Experience – Dr. Jackie Brock and Mr. David Riddle [Strategic Pillar 2: People]		<i>(10 min)</i>
2. Bi-annual Update Regarding the Status of the Harris Health System Human Resources (HR) Program – Mr. Omar Reid [Strategic Pillar 2: People]		<i>(10 min)</i>
3. Presentation Regarding Harris Health and Community Health Choice Collaboration – Dr. Esmaeil Porsa and Ms. Lisa Wright [Strategic Pillar 4: Population Health Management]		<i>(10 min)</i>

4. Update Regarding ACS Clinic Strategic Plan and Delegation of Authority to Administration to Make Necessary Amendments to Medical School Agreements between Harris Health System and Baylor College of Medicine to Reflect the Closure of School Based Clinics and Transition of Services
– **Dr. Jennifer Small**
[Strategic Pillar 5: Infrastructure Optimization] (10 min)
5. Presentation Regarding Diversity, Equity and Inclusion (DE&I), MWBE Program Updates and Consideration of Approval of the Addition of DE&I as the Sixth Pillar of the Harris Health 2021-2025 Strategic Plan
– **Dr. Jobi Martinez and Mr. Michael Hill**
[Proposed Strategic Pillar 6: Diversity, Equity and Inclusion] (15 min)

XI. Consent Agenda Items**Dr. Arthur Bracey 5 min****A. Consent Purchasing Recommendations**

1. Consideration of Approval of Purchasing Recommendations (Items A1 through A76) – **Mr. DeWight Dopslauf and Mr. Jack Adger, Harris County Purchasing Office**
(See Attached Expenditure Summary: August 25, 2022)

B. Consent Committee Approval Recommendations

1. Consideration of Approval to Amend the Lease with Petereit Investments for the Squatty Lyons Health Center located at 1712 First Street, Humble, Texas 77338 – **Mr. David Attard**
2. Consideration of Acceptance of the Harris Health System May 2022 Quarterly Financial Report Subject to Audit – **Ms. Victoria Nikitin**
3. Consideration of Acceptance of the Harris Health System First Quarter Fiscal 2022 Investment Report – **Ms. Victoria Nikitin**
4. Consideration of Acceptance of the Harris Health System Second Quarter Calendar Year 2022 Pension Plan Report – **Ms. Victoria Nikitin**

C. Consent Grant Agreement Recommendations

1. Consideration of Approval of Grant Agreement Recommendations (Items C1 through C2)
– **Mr. Theo Franklin, Mr. Jeffrey Baker and Dr. Jennifer Small**
(See Attached Expenditure Summary: August 25, 2022)

D. Consent Reports and Updates to Board

1. Harris Health System June and July Financial Reports Subject to Audit
– **Ms. Victoria Nikitin**
2. Update Regarding the Harris Health System Staffing Advisory Committee's Semi-Annual Evaluation of the Nurse Staffing Plan and Aggregate Staffing Variance [Part 1 of 2: Accountability] – **Dr. Jackie Brock**

3. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System – **Mr. R. King Hillier**
4. Update Regarding the ASC at LBJ Status Report
– **Dr. Scott Perry and Mr. Matthew Reeder**
5. Update Regarding the Riverside Dialysis Center Status Report
– **Dr. Scott Perry and Mr. Matthew Reeder**
6. Harris Health System Council-At-Large June 13, 2022 Meeting Minutes
– **Mr. Louis Smith**

{End of Consent Agenda}

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| XII. Item(s) Related to the Health Care for the Homeless Program | Dr. Arthur Bracey | 10 min |
| <p>A. Review and Acceptance of the Following Report(s) for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act – Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge</p> <ul style="list-style-type: none"> • HCHP August 2022 Operational Update | | <i>(7 min)</i> |
| <p>B. Consideration of Approval of HCHP’s Revised Form 5A for a Change in Scope; Deleting General Primary Medical Care as a Service Provided Under a “Formal Written Contract” with Baylor College of Medicine
– Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge</p> | | <i>(1 min)</i> |
| <p>C. Consideration of Approval of Professional Services Agreement between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston for a Term of September 1, 2022 – August 31, 2023 in the Amount of \$176,845.00 to Provide Dental Health Services to Eligible Homeless Individuals through HCHP Mobile Dental Unit
– Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge</p> | | <i>(1 min)</i> |
| <p>D. Consideration of Approval of Fiscal Year 2022 American Rescue Plan Uniform Data System Patient-Level Notice of Award Submission in the Amount of \$65,500 to Provide One-time Funding for the Purpose of Expanding Analytics and/or Reporting Capacity
– Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge</p> | | <i>(1 min)</i> |
| XIII. Executive Session | Dr. Arthur Bracey | 40 min |
| <p>B. Discussion Regarding the Evaluation of Chief Executive Officer, Pursuant to Tex. Gov’t Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session – Board of Trustees</p> | | <i>(15 min)</i> |
| <p>C. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov’t Code §418.183, Tex. Gov’t Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002, and Tex. Gov’t Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session
– Ms.Carolynn Jones</p> | | <i>(10 min)</i> |

- D. Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085

– Ms. Sara Thomas and Mr. Louis Smith

(5 min)

- E. Discussion Related to Duties and Role of Board of Trustees and Board Governance, Including the Texas Open Meetings Act, Pursuant to Tex. Gov't Code Ann. §551.074 and Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session

– Ms. Sara Thomas and Board of Trustees

(10 min)

XIV. Reconvene

Dr. Arthur Bracey 2 min

XV. Adjournment

Dr. Arthur Bracey 1 min

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES
Special Called Board Meeting
July 28, 2022
8:00 am

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
I. Call to Order & Record of Attendance	The meeting was called to order at 8:00 a.m. by Arthur Bracey, MD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: http://harrishealthtx.swagit.com/live .	A copy of the attendance is appended to the archived minutes.
II. Approval of the Minutes of Previous Meeting	<ul style="list-style-type: none"> • Board Meeting – June 23, 2022 	<u>Motion No. 22.07- 92</u> Moved by Dr. Andrea Caracostis, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve the minutes of the previous meeting. Motion carried.
III. Announcements / Special Presentations	Dr. Bracey recognized Ms. Elena Marks for her five (5) years of service as a member of the Harris Health System Board of Trustees. He state that Ms. Marks is an expert on issues regarding health policy, population health, and the impact of gaps in healthcare delivery on at-risk populations. During her tenure, Ms. Marks has contributed her expertise serving as Board secretary, Joint Conference Committee Chair, as well as a Board member of the Medical Executive Board and Community Health Choice, Inc. Ms. Marks, the founding Chief Executive Officer of Episcopal Health Foundation, will retire later this year after guiding the influential charity for nearly a decade. Ms. Marks has guided the \$1.3B start-up foundation from its creation in 2013 to a fully established philanthropic organization respected nationwide for its work to improve health, not just healthcare in Texas. Dr. Bracey stated on behalf of Harris Health System and the Board of Trustees, we would like to express our appreciation for the insight and knowledge that she has provided over the years; and for her dedication to enhancing the vision and mission of Harris Health System. Although Ms. Marks could not attend this meeting in person, The Board would like to show its appreciation by presenting Ms. Marks with a crystal memento that will be delivered to her at a future date and time.	
IV. Public Comment	Ms. Cynthia Cole, Executive Director, Local #1550 – AFSCME, American Federation of State, County, and Municipal Employees, inquired whether the Board is receiving employee concerns and communication letters. Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney’s Office, stated that the Board will provide a written response on how they would like to receive communications. Ms. Cole addressed the Board regarding retiree benefits, plan of action for employee turnover as well as options for the green space located at 2525 Holly Hall,	

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	Houston, Texas 77054. Ms. Cole stated that she will provide further communication to the Board regarding these matters.	
<p>V. Discussion Regarding Harris Health System’s Proposed Updated FY2023 Operating Budget</p>	<p>Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer, led the discussion regarding Harris Health System’s Proposed Updated FY2023 Operating Budget. She stated that Harris Health is in compliance with the Budget and Tax Rate Communications Plan which was developed last year. She noted that Harris Health has been in conversation with Harris County Commissioner’s Court centered on the tax strategies and how this will impact Harris Health. Consistent with its strategic goal of delivering a 2.0 percent operating margin, Harris Health originally proposed the same target for its FY 2023 planning budget presented to the Board in January 2022. Ms. Nikitin reported that the updated FY 2023 budget is due to current market conditions, operational needs and strategic initiatives. The updated FY 2023 budget is intended to inform the Board of the projected changes, the negative 2.0 percent operating margin to the financial picture, in order to guide discussions and determine next steps in regards to future planning. Dr. Esmail Porsa, President and Chief Executive Officer, stated that these follow up steps is an attempt to fulfill our promise to keep the Board engaged and aware of the budgeting process and especially the tax rate setting that will occur in the coming months. He reiterated that he has been in constant communication with Harris County Commissioners and Harris County Budget Office to bring notice to the updated budget. Continued discussion will occur at the August 11, 2022 Budget & Finance Committee meeting as well as to the full Board. Dr. Porsa mentioned that Harris Health will need additional tax support from the residents of Harris County and the support of the Commissioners. Dr. Ewan Johnson inquired about the deficit and possible impact to the community. Dr. Porsa explained that without the support of the community and Commissioners, Harris Health may have to resort to reducing services. Mr. Finder expressed the importance of letting the public know of the challenges that Harris Health is being faced with and the gravity of the situation. Discussion ensued regarding the tax rate over the previous years and its impact to the operating budget. A copy of the Proposed Updated FY2023 Operating Budget is available in the permanent record.</p>	<p>As Presented.</p>
<p>VI. Item(s) Related to the Health Care For the Homeless Program</p>	<p>A. Review and Acceptance of the Following Report(s) for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act</p> <ul style="list-style-type: none"> • HCHP July 2022 Operational Update <p>Ms. Tracey Burdine, Director, Health Care for the Homeless Program, presented Health Care for the Homeless Program (HCHP) July 2022 operational update including patient services, Consumer Advisory Council Report, HCHP Q1 Budget Report and HCHP Legislative Mandates Policy. She reported that there were 310 new adult patients, 4 new telehealth patients, 67 telehealth return patients, and 25 new</p>	<p>Motion No. 22.07- 93 Moved by Dr. Ewan Johnson, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item VI.A. Motion carried.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<p>pediatric patients associated with the program. She shared that HCHP is expected to see approximately 9,775 patients per year as required by the Health Resources and Services Administration (HRSA). Year – to – date, HCHP has served 3,994 unduplicated patients. Ms. Burdine reported an increase of unduplicated patients by 63% from the previous month. This shift was attributed to the program’s new eligibility patient referral process and the reopening of Harmony House clinic. During the month of June, there was a significant increase in completed visits by 26% increase from the previous month for a total of 3,017 patient visits.</p> <p>HCHP Highlights of Council Activities from March – May 2022 include:</p> <ul style="list-style-type: none"> • Members received updates regarding changes to the eligibility and registration processes. • Members were informed of the bid process for purchasing new mobile units. • Members were informed of the negotiations with the University of Texas – Dental School for a dental contract to operate the dental mobile unit. • The Council received a copy of the 2018-2021 UDS comparison report. • Members were informed of patient-centered medical home applications submitted to the National Committee for Quality Assurance. <p>Ms. Burdine provided an overview of the HCHP Q1 Budget Report. She stated that the program is on track regarding expenses with the exception of contractual and equipment costs. She mentioned that the contractual line item is impacted by an increase in direct services. She explained that previously, this line item included the contract for physician services with Baylor College of Medicine and now this service, which includes the program Medical Director, is no longer provided through Harris Health. Ms. Burdine stated that contractual cost will increase with the UT dental contract however, the remaining funds will reallocated on the Q2 budget report. Ms. Burdine shared that funds listed under equipment are ear marked for the renovation of the Lord of the Streets clinic and for outfitting a new mobile unit.</p> <p>Ms. Burdine stated that the Legislative Mandate Policy outlines limitations contained in the Consolidated Appropriations Act. Example of limitations on spending federal grant funds: restriction on abortions, ban on funding human embryo research, restriction of pornography on computer networks. Ms. Burdine shared that in previous years, this policy was part of the Financial and Grant Management Policy, however, it is now a stand-alone policy, created to increase transparency. She also noted that the policy is annually audited by HRSA for compliance. A copy of the operational report is available in the permanent record.</p>	

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	B. Approval of HCHP 2022 First Quarter Budget Report	Motion No. 22.07- 94 Moved by Dr. Ewan Johnson, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve agenda item VI.B. Motion carried.
	C. Approval of HCHP 2022 Second Quarter Consumer Advisory Council Report	Motion No. 22.07- 95 Moved by Dr. Andrea Caracostis, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve agenda item VI.C. Motion carried.
	D. Approval of HCHP Legislative Mandates Policy	Motion No. 22.07- 96 Moved by Dr. Andrea Caracostis, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve agenda item VI.D. Motion carried.
VII. New Items for Board Consideration	A. Approval of an Amendment to the Grant Contract Between Harris County Hospital District d/b/a Harris Health System (the Sub-recipient) and Harris County (the Recipient) for Ryan White Program Part A Services	Motion No. 22.07- 97 Moved by Dr. Ewan Johnson, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve agenda item VII.A. Motion carried. Dr. Arthur Bracey recused on this matter related to Baylor College of Medicine.
	B. Approval of the First Amendment for a Grant Agreement Between the Harris County Hospital District d/b/a Harris Health System and the March of Dimes	Motion No. 22.07- 98 Moved by Mr. Lawrence Finder, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item VII.B. Motion carried.
VIII. Executive Session	At 8:37 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session as permitted by law under Tex. Gov't Code §551.072.	

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<p>A. Deliberation Regarding Purchase, Exchange, Lease or Value of Real Property, Pursuant Tex. Gov't Code Ann. §551.072 and Possible Action Upon Return to Open Session, Including Consideration of Approval of the Acquisition, Including Eminent Domain as Necessary of Certain Real Property (Eight [8] Fee Simple Tracts for the Public Project Known as the LBJ Hospital Replacement Project) and Delegation to Harris Health System's President and CEO the Authority to Approve the Acquisition Costs Negotiated by the Harris County Real Property Division Subject to Certain Conditions.</p>	<p>Motion No. 22.07- 99 Moved by Dr. Ewan Johnson, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve agenda item VIII.A. Motion carried.</p>
<p>IX. Reconvene</p>	<p>At 8:55 a.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present. He shared that the Board will take action on Items "A" of the Executive Session agenda.</p> <p><i>Harris Health, by and through its Board of Trustees, approves the acquisition, including eminent domain as necessary, of Certain Real Property (Eight [8] fee simple tracts located in County Blocks 1, 76, and 77) for the public project known as the LBJ Hospital Replacement Project and delegates to the President and CEO (Dr. Esmail Porsa) the authority to approve the acquisition costs negotiated by the Harris County Real Property Division subject to the following conditions:</i></p> <ol style="list-style-type: none"> <i>1. The senior administrator of Harris Health's Healthcare System's Engineering division approves the acquisition costs negotiated by the Harris County Real Property Division; and</i> <i>2. All necessary approvals have been obtained from Harris County Commissioners Court as required by Texas Health and Safety Code Section 281.050.</i> 	
<p>X. Adjournment</p>	<p>Moved by Dr. Ewan Johnson, seconded by Mr. Lawrence Finder, and unanimously approved to adjourn the meeting.</p> <p>There being no further business to come before the Board, the meeting adjourned at 8:59 a.m.</p>	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on July 28, 2022.

Respectfully Submitted,

Arthur Bracey, M.D., Chair

Andrea Caracostis, M.D., Secretary

Minutes transcribed by Cherry Pierson

Thursday, July 28, 2022

Harris Health System Board of Trustees Special Called Board Meeting – Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to:

BoardofTrustees@harrishealth.org before close of business the day of the meeting.

BOARD MEMBERS PRESENT	BOARD MEMBERS ABSENT
Dr. Arthur Bracey (Chair)	Ms. Alicia Reyes
Dr. Ewan D. Johnson (Vice Chair)	Ms. Elena Marks
Dr. Andrea Caracostis (Secretary)	Ms. Mia Mendis
Ms. Jennifer Tijerina	
Professor Marcia Johnson	
Mr. Lawrence Finder	

EXECUTIVE LEADERSHIP
Dr. Esmaeil Porsa, President & Chief Executive Officer
Ms. Amy Smith, Senior Vice President, Transitions & Post-Acute Care
Dr. Ann Barnes, Senior Vice President & Chief Health Officer
Ms.Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer
Mr. David Attard, Senior Vice President, Facilities, Construction and System Engineering
Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive
Ms. Kari McMichael, Vice President, Controller
Ms. Kelli Fondren, Vice President, Chief Development Officer
Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer
Ms. Maria Cowles, Senior Vice President, Chief of Staff
Dr. Matasha Russell, Chief Medical Officer, Ambulatory Care Services
Dr. Maureen Padilla, Senior Vice President, Nursing Affairs & Support Services
Mr. Michael Hill, Executive Vice President, Chief Strategy & Integration Officer
Mr. Michael Nnadi, Senior Vice President, Chief Pharmacy & Lab Officer
Dr. Otis Egin, Chief Medical Officer, Harris Health Correctional Health
Ms. Olga Llamas Rodriguez, Vice President, Community Engagement & Corporate Communications
Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital
Mr. R. King Hillier, Vice President, Public Policy & Government Relations
Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney’s Office
Dr. Anwar Mohammad Sirajuddin, Senior Vice President, Chief Health Informatics Officer

Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer
Dr. Yashwant Chathampally, Associate Chief Medical Officer & Senior Vice President, Quality and Patient Safety

OTHERS PRESENT	
Alison Perez	Jerald Summers
Antoinette Cotton	Matthew Schlueter
Cherry Pierson	Nathan Bac (Harris County Attorney's Office)
Cynthia Cole (AFSCME)	Nicholas Bell
Daniel Smith	Paul Lopez
Derek Curtis	Randy Manarang
Ebon Swofford	Tai Nguyen
Elizabeth Winn	Tracey Burdine
Jennifer Zarate	

Thursday, August 25, 2022

CEO Report Including Special Announcements

- Population Health Team Received the Prestigious 2022 Gage Award for Population Health from America's Essential Hospitals for our Community Health Worker Home Visit Program
- Town Hall Meeting

Thursday, August 25, 2022

Board Member Announcements

- Introduction of New Harris Health Board Member, Ms. Barbie Robinson

Public Comment Request and Registration Process

Pursuant to Texas Government Code §551.007, members of the public are invited to attend the regular meetings of the Harris Health System Board of Trustees and may address the Board during the [Public Comment](#) segment regarding an official agenda item that the Board will discuss, review, or take action upon, or regarding a subject related to healthcare or patient care rendered at Harris Health System. Public Comment will occur prior to the consideration of all agenda items. If you have signed up to attend as a Public Speaker virtually, a meeting link will be provided. Note: Public Speakers will be removed from the meeting after speaking and have the option to join the meeting live via <http://harrishealthtx.swagit.com/live>.

How to Request to Address the Board of Trustees

Members of the public must register in advance to speak at the Harris Health System Board of Trustees meetings. To register, members of the public must contact the Board of Trustees Office during core business hours, Monday through Friday between 8:00 a.m. to 5:00 p.m. Members of the public must submit the registration no later than 4:00 p.m. on the day before the scheduled meeting and may only register in one of the following manners:

1. Providing the requested information located in the “Speak to the Board” tile found at: <https://www.harrishealth.org/about-us-hh/board/Pages/public-comment-request-and-registration-process.aspx>.
2. Printing and completing the downloadable registration form found at: <https://www.harrishealth.org/about-us-hh/board/Pages/public-comment-request-and-registration-process.aspx>.
 - 2a. A hard-copy may be scanned and emailed to BoardofTrustees@harrishealth.org.
 - 2b. Mailing the completed registration form to 4800 Fournace Pl., Ste. E618, Bellaire, TX 77401.
3. Contacting staff at (346) 426-1524.

Prior to submitting a request to address the Harris Health System Board of Trustees, please take a moment to review the rules to be observed during the Public Comment Period.

Rules During Public Comment Period

The presiding officer of the Board of Trustees or the Board Secretary shall keep the time for speakers.

Three Minutes

A speaker, whose subject matter, as submitted, relates to an identifiable item of business on the agenda, will be requested by the presiding officer to come to the podium where they will be provided three (3) minutes to speak. A speaker, whose subject matter, as submitted, does not relate to an identifiable item of business on the agenda, will also be provided three (3) minutes to speak. A member of the public who addresses the body through a translator will be given at least twice the amount of time as a member of the public who does not require the assistance of a translator.

Thursday, August 25, 2022

Executive Session Agenda Item

Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff

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Thursday, August 25, 2022

Consideration of Approval Regarding Credentialing Changes for
Members of the Harris Health System Medical Staff

The Harris Health System Medical Executive Board approved the attached credentialing changes for the members of the Harris Health System Medical Staff for July 2022 and August 2022.

The Harris Health System Medical Executive Board requests the approval of the Board of Trustees.

Thank you.

Harris Health System - Medical Staff Services
July 2022 Credentials Report
Medical Executive Board - August 9, 2022
Board of Trustees - August 25, 2022

Initial Appointments: 47

BCM - 16

UT - 31

Resignations/Terms: 14

BCM - 9

Harris County Hospital District (Harris Health) - 1

UT - 4

Files for Discussion: 2

2 Initial Appointments

Harris Health System - Medical Staff Services
 BCM Initial Medical Staff Appointment Roster
 July 2022

Provider ID	Last Name	First Name	Degree	Assignment	Temps Granted
442856	Anton	James Michael	MD	Anesthesiology	
434004	Rios	Jennifer Lynn	DNP, CRNA	Anesthesiology	
442870	Ali	Amir	MD	Emergency Medicine	✓
442883	Gordon	Hannah Victoria	MD, MPH	Emergency Medicine	✓
438727	Marco	Rhonda Lynne	PA-C	Emergency Medicine	✓
442887	Tobias	Terri	MD	Emergency Medicine	✓
434266	Xiong	Tanya	MD	Emergency Medicine	✓
442892	Ghael	Priya	MD	Family Medicine	✓
432403	Kaplan	Jennifer Marie	MD	Internal Medicine	
439615	Worah	Parth	DO	Internal Medicine	
39054	Verma	Luz	MD	Internal Medicine-Geriatrics	
442905	Green	Celeste Aurora	MD	Obstetrics and Gynecology	
442897	Munoz	Jessian Louis	MD	Obstetrics and Gynecology	
442785	Gasparian	Suzie	MD	Ophthalmology	
432987	Holloman	Ashley Marie	MD	Pathology	✓
440101	Hale	Stephanie Royale	MD	Pediatric Neonatal-Perinatal Medicine	

BCM Initial Appointments: 16

Total Initial Appointments: 47

Harris Health System - Medical Staff Services
 BCM Terminations/Resignations
 July 2022

Last Name	First Name	Degree	Assignment	Term Date
Duffy	Jennie Ann Ozog	MD	Dermatology	06/21/22
Malya	Rohith Ramachandra	MD	Emergency Medicine	05/15/22
De Golovine	Serge	MD	Int Med-Allergy & Immunology	06/23/22
Hamzeh	Ihab	MD	Int Med-Cardiology	06/22/22
Khalaf	Shaden	MD	Int Med-Cardiology	06/22/22
Pietropaolo	Massimo Tommaso	MD	Int Med-Endocrinology	06/22/22
Shamshirsaz	Alireza Abdollah	MD	Obstetrics and Gynecology	05/31/22
Blieden	Clifford Ryan	MD	Pathology	05/14/22
Wendt	Juliet	MD	Radiology-Diagnostic Division	06/24/22

BCM Terms/Resignations: 9
 Total Terms/Resignations: 14

Harris Health System - Medical Staff Services
 UT Initial Medical Staff Appointment Roster
 July 2022

Provider ID	Last Name	First Name	Degree	Assignment	Temps Granted
435846	Ogbebor	Toyin Blessing	CRNA	Anesthesiology	
440652	Teague	Lauren Victoria Mary	CRNA	Anesthesiology	✓
438421	Calderon Molestina	Camila Alejandra	MD	Emergency Medicine	✓
438441	Heft	Nicolas Stephen	MD	Emergency Medicine	✓
434196	Newsome	Jonathan Michael	MD	Emergency Medicine	✓
438209	Vu	Michael Alexander	MD	Emergency Medicine	✓
431629	Winkler, III	Garret Albert	MD	Emergency Medicine	✓
441790	Zahid	Bassam	MD	Emergency Medicine	
442846	Oyolu	Irene	NP	Family & Community Medicine	✓
442907	Ohia	Ekanem	MD	Family Medicine	✓
440772	English	Tahera	NP	Family Medicine	✓
52227	Zaibaq-Krill	Jenine Nicole	MD	IM-Gastroenterology	
434269	Yoon	Eric Daniel	MD	Int Med - Critical Care	
432772	Herman	Andrew Frederick	MD	Int Med -Gastroenterology	✓
441160	Amjad	Nuzha Adnan	MD	Int Med-Geriatric Medicine	
438200	Hu	Steffi Ray	MD	Internal Medicine	✓
438203	Khwaja	Raamis	MD	Internal Medicine	✓
053788	Patel	Darshan Kiritkumar	MD	Internal Medicine	✓
438179	Wilson	Nathaniel Robert	MD	Internal Medicine	
434797	Agyei	Paunel	MD	Neurology	
442866	Sista	Sri	MD	Neurology	
442897	Mudie	Lucy Iluka	MD	Ophthalmology	
442854	Rubin	Erin	MD	Pathology	✓
442878	Al-akash	Samhar Ibrahim	MD	Pediatric Nephrology	
432328	Foster	Erin Emily	MD	Pediatrics	✓
434172	Martinez	Deborah Alicia Elizabeth	MD	Pediatrics	✓
434252	Vuong	Jennifer Lan	MD	Pediatrics	✓
443075	Khan	Muhammad Salman	MD	Radiology	
442805	Perry	Rachel	MD	Radiology	
434485	Skaug	Margaret	MD	Radiology	✓
051737	Shin	Kyungmin	MD	Radiology-Diagnostic Division	

UT Initial Appointments: 31

Total Initial Appointments: 47

Harris Health System - Medical Staff Services
UT Terminations/Resignations
July 2022

Last Name	First Name	Degree	Assignment	Term Date
Karadi	Aseel	DDS	Community Dentistry	06/16/22
Chen	Lei	MD	Pathology	03/28/22
Graham	Jennifer Margaret	MS	Pathology	01/12/22
Vigilia	Patrice Jovita Santiago	MD	Pediatric Neonatal-Perinatal Medicine	06/24/22

UT Terms/Resignations: 4

Total Terms/Resignations: 14

Harris Health System - Medical Staff Services
Harris County Hospital District (Harris Health) Terminations/Resignations
July 2022

Last Name	First Name	Degree	Assignment	Term Date
Foreman	Christiana Michelle LaVonne	DDS	Community Dentistry	06/17/22

Harris County Hospital District Terms/Resignations: 1

Total Terms/Resignations: 14

Harris Health System - Medical Staff Services
UT Terminations/Resignations
August 2022

Last Name	First Name	Degree	Assignment	Term Date
Larson	Scott	MD	Internal Medicine	7/29/22
Sinha	Parul	MD	Otolaryngology	7/8/22
Andrassy	Richard John	MD	General Surgery	7/5/22
Johnson	Chyanne D.	NP	Family Practice	6/29/22
Robinson	Emily Katheryn	MD	General Surgery	7/6/22
Davis	Garvin Henderson	MD	Ophthalmology	7/13/22

UT Terms/Resignations: 6

Total Terms/Resignations: 23

Harris Health System - Medical Staff Services
Files for Discussion
July 2022

Provider ID	Affiliation	Last Name	First Name	Degree	Assignment
434797	UT	Agyei	Paunel	MD	Neurology
439615	BCM	Worah	Parth	DO	Internal Medicine

Total Files for Discussion: 2

Harris Health System - Medical Staff Services
Files for Discussion
August 2022

Provider ID	Affiliation	Last Name	First Name	Degree	Assignment
49032	BCM	Rosette	Nichole Willis	NP	Family & Community Medicine

Total Files for Discussion: 1

Thursday, August 25, 2022

**Consideration of Approval of Credentialing Changes for Members of the
Harris Health System Correctional Health Medical Staff**

The Harris Health System Medical Executive Committee approved the attached credentialing changes for the members of the Harris Health System Correctional Health for August 2022.

The Harris Health System Correctional Health Medical Executive Committee requests the approval of the Board of Trustees.

Harris Health System - Medical Staff Services
Correctional Health
August 2022 Credentials Report
Board of Trustees - August 25, 2022

Initial Appointments: 1

Temporary Privileges: 80

July 1, 2022 - 12

July 25, 2022 - 40

July 27, 2022 - 28

Files for Discussion: 0

Harris Health System - Medical Staff Services
Correctional Health Initial Medical Staff Appointment Roster
August 2022

Provider ID	Last Name	First Name	Degree	Assignment	Temps Granted
442614	Calderon	Darrell	MD	Emergency Medicine	✓

Total Initial Appointments: 1

Harris Health System - Medical Staff Services
 Correctional Health - Temporary Privileges Roster
 August 2022

Provider ID	Last Name	First Name	Degree	Assignment	Date Temps Approved
431567	Achilike	Emmanuel	MD	PM&R	7/1/22
438127	Alzubaidy	Laytha	MD	Internal Medicine	7/1/22
438879	Andrawes	Peter	MD	Surgery	7/1/22
436747	Firozgary	Bahrom	MD	Family and Community Med	7/1/22
433532	Heo	Albert	MD	Internal Medicine	7/1/22
434131	Hughes	Andres	MD	Internal Medicine	7/1/22
051366	Pezzi	Todd	MD	Medicine	7/1/22
434220	Riojas	Justin	MD	Family and Community Med	7/1/22
442140	Schriner	Jacob	MD	Surgery	7/1/22
050621	Turner	Rod	MD	Family and Community Med	7/1/22
438291	Wagner	Jason	MD	Internal Medicine	7/1/22
434273	Zare	Isabella	MD	Family and Community Med	7/1/22

Temporary Privileges Approved (7/1/22) - 12

Harris Health System - Medical Staff Services
 Correctional Health - Temporary Privileges Roster
 August 2022

Provider ID	Last Name	First Name	Degree	Assignment	Date Temps Approved
443072	Calderon	Darrell	MD	Emergency Medicine	7/25/22
436463	Abass	Jeffrey	MD	Psychiatry	7/25/22
443748	Adejumobi	Abiodun	NP	Family and Community Med	7/25/22
443820	Adigun	Tosin	NP	Family and Community Med	7/25/22
443506	Afzal	Noman	MD	Psychiatry	7/25/22
443498	Agbasi	Theodora	NP	Psychiatry	7/25/22
443750	Anazodo	Nwachukwu	NP	Family and Community Med	7/25/22
443633	Athavale	Sunil	MD	Psychiatry	7/25/22
443563	Beven	Gary	MD	Psychiatry	7/25/22
443828	Cuttrell	Daesha	PA	Family and Community Med	7/25/22
443751	Emiola	Rauf	NP	Family and Community Med	7/25/22
	Ewurhie	Oghenero	NP	Family and Community Med	7/25/22
443549	Georges	Danae	MD	Psychiatry	7/25/22
443818	Griffin	George	MD	Family and Community Med	7/25/22
54023	Hammoud	Nadia	MD	Family and Community Med	7/25/22
443481	Hansen	Mireya	MD	Psychiatry	7/25/22
439772	Honan	Kevin	MD	Internal Medicine	7/25/22
443839	Ilomuanya	Osinachi	MD	Internal Medicine	7/25/22
443556	Janarthanan	Vasanthi	MD	Psychiatry	7/25/22
443817	Judit	Danilo	MD	Internal Medicine	7/25/22
49123	Kaikai	Fatmata	PA	Family and Community Med	7/25/22
443547	Kalimuddin	Malik	MD	Psychiatry	7/25/22
443816	Lawhorn	Nancy	MD	Internal Medicine	7/25/22
	Idonor	Olufunke	NP	Family and Community Med	7/25/22
	Lu	John	MD	Family and Community Med	7/25/22
	Morgan	Trenton	MD	Surgery	7/25/22
443553	Ngassa	Elizabeth	NP	Family and Community Med	7/25/22
443508	Nguyen	Mai	MD	Psychiatry	7/25/22
443745	Nwafor	Adoabi	NP	Family and Community Med	7/25/22
443494	Okafor	Chinelo	NP	Psychiatry	7/25/22
	Olukoya	Funmi-Joy	NP	Family and Community Med	7/25/22
443495	Omoregbe	Lovely	NP	Psychiatry	7/25/22
443507	Onuoha	Adaobi	NP	Psychiatry	7/25/22
443822	Owolabi	Sandra	NP	Family and Community Med	7/25/22
443819	Owusu	Kwabena	MD	Family and Community Med	7/25/22
436400	Phan	Tuong	MD	Internal Medicine	7/25/22
	Solomon	Felicia	NP	Family and Community Med	7/25/22
443831	Swisher	Terri	NP	Nurse Practitioner	7/25/22
438352	Tuke	David	MD	Urology	7/25/22
	Ukor	Augustin	NP	Family and Community Med	7/25/22

Temporary Privileges Approved (7/25/22) - 40

Harris Health System - Medical Staff Services
 Correctional Health - Temporary Privileges Roster
 August 2022

Provider ID	Last Name	First Name	Degree	Assignment	Date Temps Approved
443735	Anozie	Akwugo	NP	Family and Community Med	7/27/22
40058	Babalola	Elizabeth	NP	Family and Community Med	7/27/22
443823	Bakama	Ann	NP	Family and Community Med	7/27/22
	Becher	Emily	NP	Family and Community Med	7/27/22
4929	Bickham	Jacqueline	MD	Psychiatry	7/27/22
443550	Dale	Kristen	NP	Psychiatry	7/27/22
443548	De Leon	Cira	MD	Psychiatry	7/27/22
38944	DeJean	Guerline	NP	Psychiatry	7/27/22
443634	Ihaza	Kenneth	NP	Psychiatry	7/27/22
443491	John	Lenia	NP	Psychiatry	7/27/22
443632	Joseph	Dominic	MD	Psychiatry	7/27/22
48103	Kazakevich	Natalia	MD	Psychiatry	7/27/22
50693	Larimer	Gregory	MD	Psychiatry	7/27/22
443492	Ledet-Hurd	Dana	NP	Psychiatry	7/27/22
39784	Llubes Rincon	Nubia	MD	Psychiatry	7/27/22
437970	Olutoye	Oluynka	MD	General Surgery	7/27/22
	Onwukwe	Lauretta	NP	Family and Community Med	7/27/22
	Onwumere	Nkechi	NP	Family and Community Med	7/27/22
443746	Osemwota	Doris	NP	Family and Community Med	7/27/22
	Osifo-Selormey	Fidela	NP	Family and Community Med	7/27/22
443551	Rafique	Jamal	MD	Psychiatry	7/27/22
053959	Rahmaan-Russell	Kameelah	MD	Psychiatry	7/27/22
443552	Rivera-Perez	Ydalith	PA	Psychiatry	7/27/22
	Ukachukwu	Ifeoma	NP	Family and Community Med	7/27/22
043345	Varghese	Simi	NP	HHP	7/27/22
	Williams	Victoria	NP	Family and Community Med	7/27/22
439144	Wren	Jennifer	MD	Psychiatry	7/27/22
	Yisa	Deborah	NP	Family and Community Med	7/27/22

Temporary Privileges Approved (7/27/22) - 28

Thursday, August 25, 2022

Consideration of Approval of Revisions to Correctional Health Medical Staff Bylaws

Thursday, August 25, 2022

Consideration of Approval of Revisions to Correctional Health Medical Staff Bylaws

EXECUTIVE SUMMARY

Proposed Revisions to Correctional Health Medical Staff Bylaws (February 2022 Version)

July 2022

Attached are the 2022 revisions to the Correctional Health (CH) Medical Staff Bylaws. A category of temporary privileges is a community standard for a medical staff. Temporary privileges allows for the on boarding of a physician and advanced health professional to assist with staffing needs. The privileges expire if the applicant has not completed the full credentialing process by the 120th day of CH MEC approval.

Proposed Revised CH Bylaws.

Revision:

Section 9. Temporary Privileges

a. Upon the basis of information then available, including information from staffing agencies providing applicants to Harris Health, which may reasonably be relied upon as to the competence and ethical standing of the applicant, the Medical Executive Committee may grant temporary clinical privileges to the applicant. Temporary privileges of the applicant shall persist for no more than 120 days and shall cease at the time of official action upon his or her application for Medical Staff membership.

BOARD OF TRUSTEES

Meeting of the Board of Trustees

HARRISHEALTH
SYSTEM

Thursday, August 25, 2022

Consideration of Approval of the Proposed Harris Health System
Fiscal Year 2023 Operating and Capital Budget



Updated Proposed Planning and Capital Budget Fiscal Year 2023

Harris Health System Board of Trustees

August 25, 2022

Statement of Revenues and Expenses



FISCAL 2023 Proposed Planning Budget (in Millions)

	Actual Audited Financials FY 2022	Planning Budget incl. Correctional Health FY 2023	Updated Budget incl. Correctional Health FY 2023	
Revenue:				
1	Net Patient Service Revenue	\$ 822.0	\$ 723.7	\$ 723.7
2	Medicaid Supplemental Programs	561.1	614.3	612.2
3	Other Operating Revenue	81.7	116.8	120.0
4	Total Operating Revenue	1,510.8	1,454.8	1,455.9
5	Net Ad Valorem Tax Revenue	814.8	838.2	899.1
6	Net Tobacco Settlement Revenue	13.3	13.3	13.3
7	Interest Income & Other	1.6	2.0	5.0
8	Total Nonoperating Revenue	829.7	853.4	917.3
9	Total Net Revenue	\$ 2,340.4	\$ 2,308.2	\$ 2,373.2
Expense:				
10	Salaries and Wages	\$ 792.7	\$ 863.2	\$ 922.2
11	Employee Benefits	259.4	288.8	293.4
12	Total Labor Cost	1,052.1	1,152.0	1,215.6
13	Supplies	271.5	298.7	282.7
14	Physician Services	370.1	425.6	443.0
15	Purchased Services	280.6	293.2	292.3
16	Depreciation, Amortization & Interest	71.9	93.5	88.6
17	Total Operating Expense	\$ 2,046.2	\$ 2,262.9	\$ 2,322.1
18	Operating Income (Loss)	\$ 294.2	\$ 45.4	\$ 51.1
19	Subtotal Margin Before Strategic Expense	12.6%	2.0%	2.2%
Impact of Identified Strategic Initiatives:				
20	Pillar 1 - Quality & Patient Safety		0.0	0.4
21	Pillar 2 - People		in baseline	in baseline
22	Pillar 3 - One Harris Health		0.0	5.4
23	Pillar 4 - Population Health Management		0.0	12.5
24	Pillar 5 - Infrastructure Optimization		0.0	9.7
25	Incremental Strategic Operating Expense		0.0	28.0
26	Combined Operating Income (Loss) Including Strategic Initiatives		\$ 45.4	\$ 23.1
27	Combined Total Margin		2.0%	1.0%

Note: Fiscal Year 2022 does not include Correctional Health. Budget projections for Correctional Health, included in the Fiscal Year 2023 Proposed Planning Budget, are pending Harris County approval.

Capital Budget Summary

FISCAL 2023 Proposed Budget (in Millions)

**FY 2023 Capital
Budget**

Capital Category

Facility Projects	\$	92,462,409
Information Technology		18,833,214
Medical Capital		41,245,518
Other		7,527,510
Emergency Capital		2,000,000
Routine Capital Budget	\$	162,068,651

Thursday, August 25, 2022

Consideration of Approval of Appointment of Harris Health Board Member,
Dr. Andrea Caracostis to the Joint Conference Committee
of the Harris Health Board of Trustees

Thursday, August 25, 2022

Consideration of Approval of Appointment of Harris Health Board Member,
Dr. Ewan Johnson to the Quality Committee of the Harris Health Board of Trustees

Thursday, August 25, 2022

Consideration of Approval of Appointment of Harris Health Board Member,
Ms. Jennifer Tijerina to the Board of the Harris County Hospital District Foundation

Strategic Pillar Update

2022 - 2023 Board Meeting Strategic Discussion Timeline														
Strategic Pillar	Executive Owner	AUG 2022	SEP 2022	OCT 2022	NOV 2022	DEC 2022	JAN 2023	FEB 2023	MAR 2023	APR 2023	MAY 2023	JUN 2023	JUL 2023	AUG 2023
Pillar 1: Quality & Patient Safety	Dr.Brass			X			X			X				X
Pillar 2: People	Omar Reid/Jackie Brock	X				X			X			X		
Pillar 3: One Harris Health	Louis Smith			X				X			X			
Pillar 4: Population Health Management	Dr.Small/Hope Galvan	X	X				X			X				X
Pillar 5: Infrastructure Optimization	Louis Smith	X	X			X			X			X		

Thursday, August 25, 2022

Update Regarding Strategic Pillar 2: Harris Health System's Patient Experience

Update by Dr. Jacqueline Brock, EVP & Chief Nursing Executive and David Riddle, CPXP - Administrative Director, Patient Experience and Customer Relations on the Harris Health System Strategic Plan regarding:

- Patient Experience Update
 - Patient Experience Collaborative update
 - Performance Trend, June statistics
 - Initiatives Update
 - Patient and Family Advisory Council Update



Pillar 2 People
Patient Experience Update
Board of Trustees Meeting August 25, 2022






David Riddle, CPXP
Administrative Director, Patient Experience
Jacqueline Brock
EVP & Chief Nursing Executive, Executive Nursing

Pillar 2: People – Patient Experience Update

Goals and Purpose

- Create the Patient Experience Collaborative to provide a system level forum for strategic review of patient experience scores, trends and priority matrix reports
- Develop practical, actionable solutions that may be adopted across Harris Health to improve the patient experience
- Focus efforts on highly correlated themes to drive the overall rate and recommend our facility survey questions

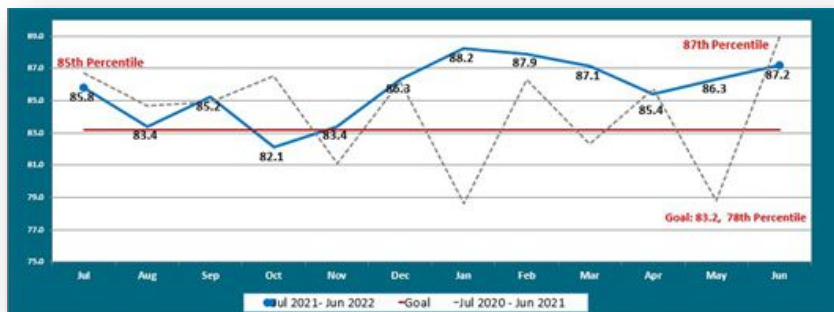
Strategies have been developed by multidisciplinary sub-group committees. The approach utilizes the repeatable Plan, Do, Check, Act methodology to achieve the goal of continuous improvement in the following five major targeted focus areas:

 <div style="background-color: #76b82a; color: white; padding: 10px; border-radius: 5px;">Doctors Listened Carefully</div>	<p>Goal: Reach score of 83.2 to achieve the 75th %tile (Inpatient); 70.1 to achieve the 26th %tile (Outpatient)</p> <p>Do: Design and implement a comprehensive “Commit to Sit” program in collaboration with Nursing and implement system-wide.</p> <p>Update: Commit to Sit program Launched April 2022. 2,821 Physician partners completed program. Calendar YTD through June: 86.8 88th %tile (Inpatient); 68.8 22nd %tile (Outpatient)</p>
 <div style="background-color: #4caf50; color: white; padding: 10px; border-radius: 5px;">Nurses Listened Carefully</div>	<p>Goal: Reach score of 78.6 to achieve 60th %tile (Inpatient); 75.0 to achieve the 26th %tile (Outpatient)</p> <p>Do: Design and implement a comprehensive “Commit to Sit” program in collaboration with Physicians and implement system-wide.</p> <p>Update: Program launched April 2022. 2,306 Licensed Nurses completed the program. Calendar YTD through June 80.8 73rd %tile (Inpatient); 74.8 21st %tile (Outpatient)</p>
 <div style="background-color: #4db6ac; color: white; padding: 10px; border-radius: 5px;">Good Communication Between Providers and Nurses</div>	<p>Goal: Reach score of 70.9 to achieve the 29th %tile</p> <p>Do: Develop ServiceFIRST/Language of Caring phrases delivered at key points during patient encounters.</p> <p>Update: Launched July 2022. Calendar YTD through June 70.4, 25th %tile</p>
 <div style="background-color: #3f51b5; color: white; padding: 10px; border-radius: 5px;">Care Transitions</div>	<p>Goal: Reach score of 59.8 to achieve the 89th %tile (Inpatient)</p> <p>Do: Redesign discharge folder with standardized content to include a checklist for consistent delivery; focus on patient education, medications, after visit summary and follow-up appointments.</p> <p>Update: The redesigned discharge folder was launched March 2022. Calendar YTD through June 64.7, 93rd %tile</p>
 <div style="background-color: #673ab7; color: white; padding: 10px; border-radius: 5px;">Wait Times</div>	<p>Goal: Reach score of 68.0 to achieve the 49th %tile</p> <p>Do: Leverage available Epic technology to improve wait times; standardize specialty clinic templates; implement a system-wide service recovery training program for staff and providers.</p> <p>Update: Will be piloting wait time monitors at Danny Jackson, MLK and BT Urology clinics in August 2022. Calendar YTD through June 68.5, 45th %tile</p>

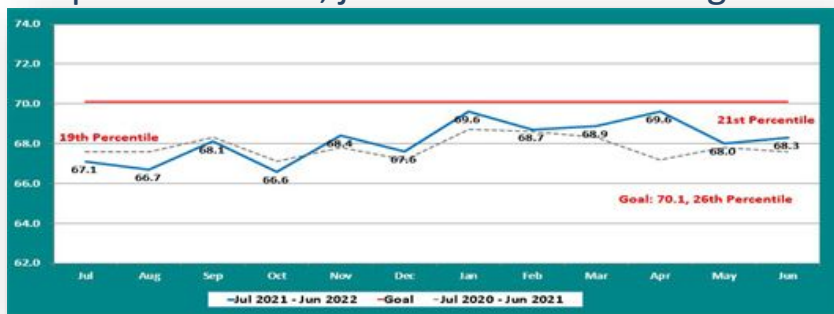
Performance Trend as of June 2022

Doctors Listening Carefully

Inpatient: 87.2%, exceeding our 83.2% goal

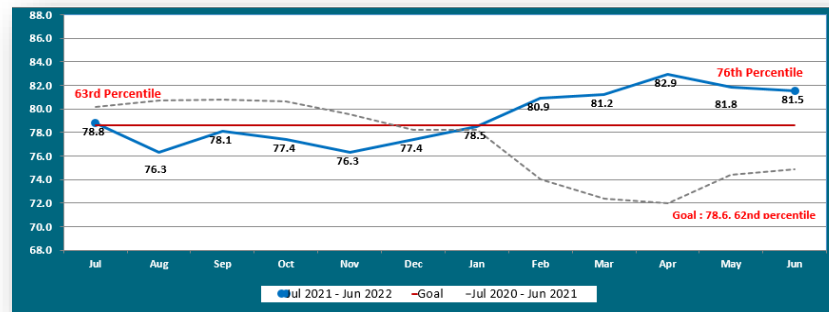


Outpatient: 68.3%, just below our 70.1% goal



Nurses Listening Carefully

Inpatient: 81.5%, exceeding our 78.6% goal

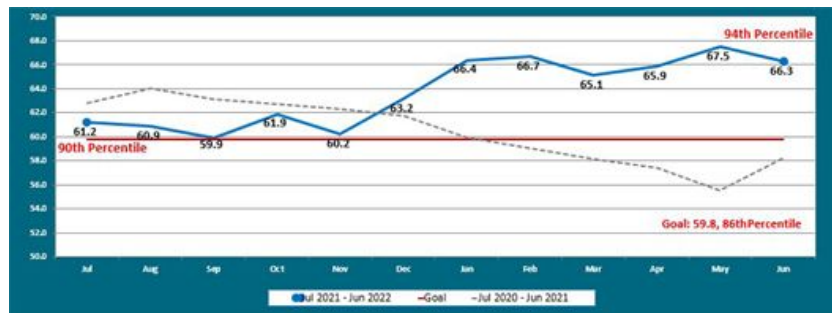


Outpatient: 74.4%, just under our goal of 75.0%

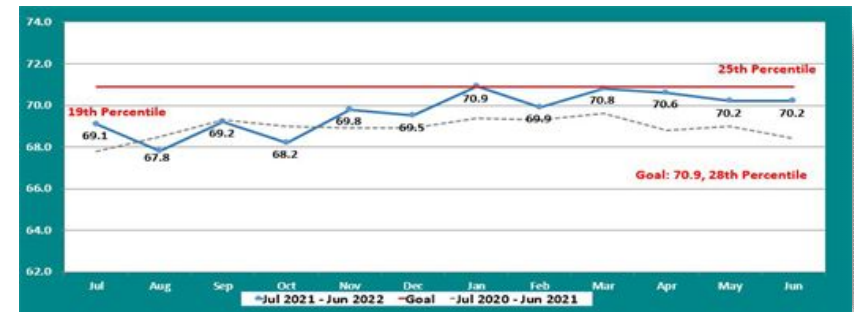


Performance Trend as of June 2022

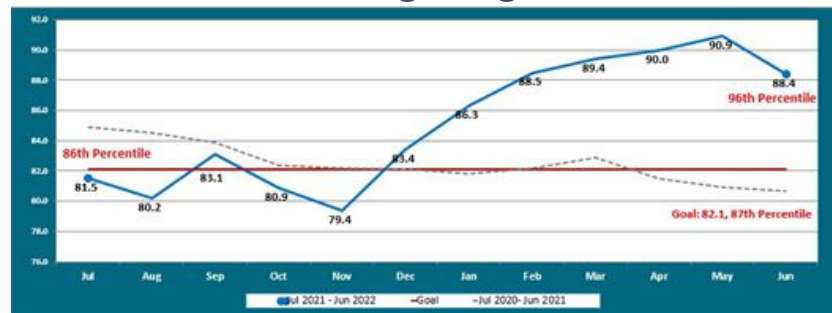
Care Transitions (Inpatient)
66.3%, exceeding our goal of 59.8%



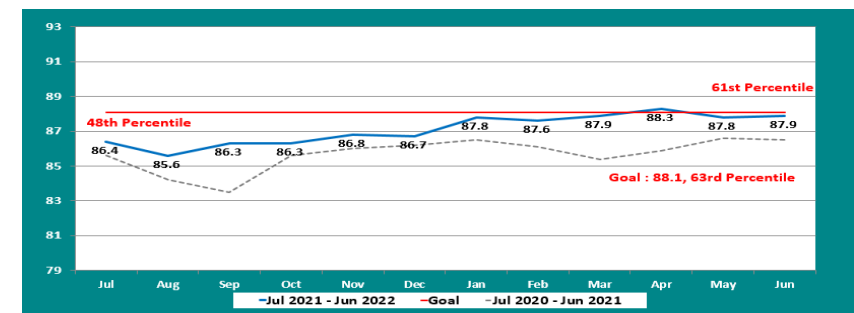
Good Communication between Nurses/Providers (Outpatient)
70.2%, just under our goal of 70.9%



Overall Rating of the Hospital – Inpatient
88.4%, exceeding our goal of 82.1%

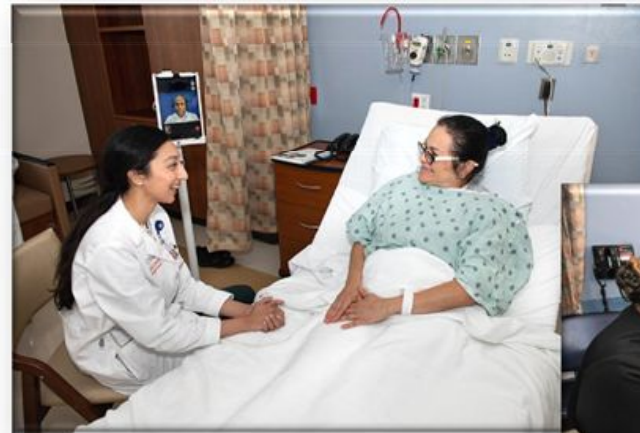


Recommend the Facility – Outpatient
87.9%, just under our goal of 88.1%



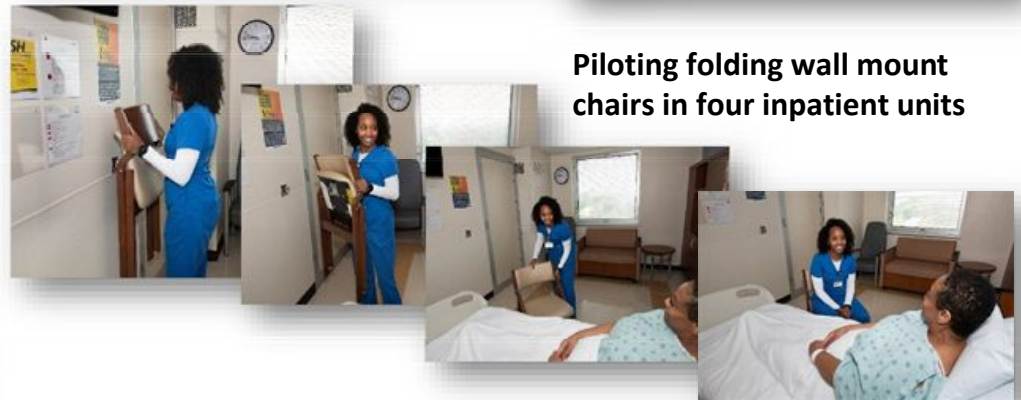
Initiatives

Enhanced Discharge Folder



Use Key Phrases to Demonstrate GOOD COMMUNICATION Between Providers and Nurses

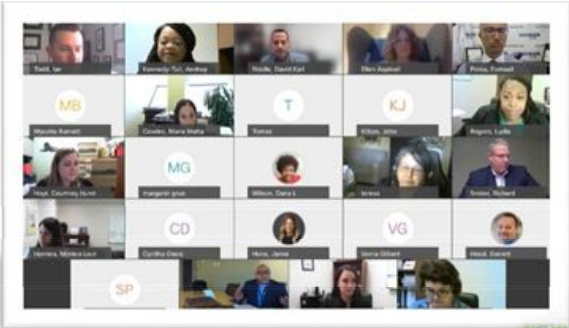
	At intake: After vitals have been collected and input into Epic, tell the patient you will be <u>communicating</u> this information to the doctor. "Thank you, Mrs. Garcia. <u>I am going to communicate this information to your doctor.</u> When she comes in, she may ask you some of the same questions I did. That is so she can hear this directly from you."
	After the provider greets and introduces themselves to the patient, tell them that the nursing team <u>communicated</u> key information about why they are there: "Janet from nursing <u>communicated with me the information you discussed with her about today's visit.</u> Let's review your medical history together and I may have a few more questions for you."
	At discharge: The nurse will let the patient know that the provider has <u>communicated</u> their plan of care and review the information in the After Visit Summary: "Dr. Jones <u>has communicated with me about your care plan and next steps.</u> That information is here in your After Visit Summary. I'd like to sit and go over this with you, to make sure you know what to do next."



Piloting folding wall mount chairs in four inpatient units

Patient and Family Advisory Councils Update

- Membership stands at 17 community members
- Five bilingual members
- 11 meetings held year to date
- Engaged in a variety of Harris Health events, activities and committees including:
 - Field Trip to farm with Ecosystem Manager
 - Tour of Food Farmacy
 - Ben Taub Fall Safety Prevention
 - LBJ Gemba Walk and Flexx Study
 - Remote Patient Monitoring Program
 - Wayfinding Initiative
 - 2022 Annual Report photo shoot
- Next Steps:
 - Grow membership by 20%
 - Form bilingual sub-committee
 - Increase representation on committees



Thursday, August 25, 2022

**Bi-annual Update Regarding the Status of the Harris Health System
Human Resources (HR) Program**

Update by Omar Reid, Executive Vice President & Chief People Officer and Gary L. Marsh, Associate Admin - Learning & Talent Management on the Harris Health System Strategic Plan regarding:

- Putting People First, HR Overview
 - Hospital Turnover
 - Hiring
 - Total Rewards, Recognition & Engagement, and Learning & Development
 - Career Development
 - Pathway to Premier: Our Unified Talent Strategy

HARRISHEALTH SYSTEM

Putting People First

HR Overview

Omar C. Reid

Executive Vice President & Chief People Officer

Gary L. Marsh

Associate Admin, Learning & Talent Management

August 25, 2022

Protiviti Audit: Findings & Response

Strengths:

- ✓ Organizational Strategic Alignment
- ✓ System-Enabled Processes
- ✓ KPI Report Utilization & Data Reporting
- ✓ Talent Development Processes
- ✓ Coaching
- ✓ HR Projects and Programs (ERGs, Performance Management, Retraining)
- ✓ Compensation Management



Responsive Action Plan

Integrated Recruitment Process

- Enablement of hiring teams to proactively source and recruit available talent based upon anticipated needs.
- Mobilized service delivery leaders to pavilions to work closely with operational leaders, ensuring workforce planning model is clear, attainable, and sustainable.
- Monthly MOR participation.

Promoting Available Resources

- HR Dashboard made available to system leaders in early 2022.
- Continued evaluation of communications methods and relationship with system leadership to ensure that all new offerings are being communicated timely, and accompanied by relevant training.

Management Onboarding & Resource Sharing

- Implementation of system-wide manager development program targeting leaders from the supervisor level up.
- Deployment of behavioral-based interviewing guides and training through external vendors on bias and employee recognition.

Identified Gaps

Workforce Planning

- Under-developed processes and limited collaboration between operational departments and HR to facilitate proactive sourcing.

Reporting and Communications

- Low external visibility in the hiring process and relevant HR metrics.

Manager Development

- Inconsistent, optional programming does not review HR processes and policies.

Defined Maturity

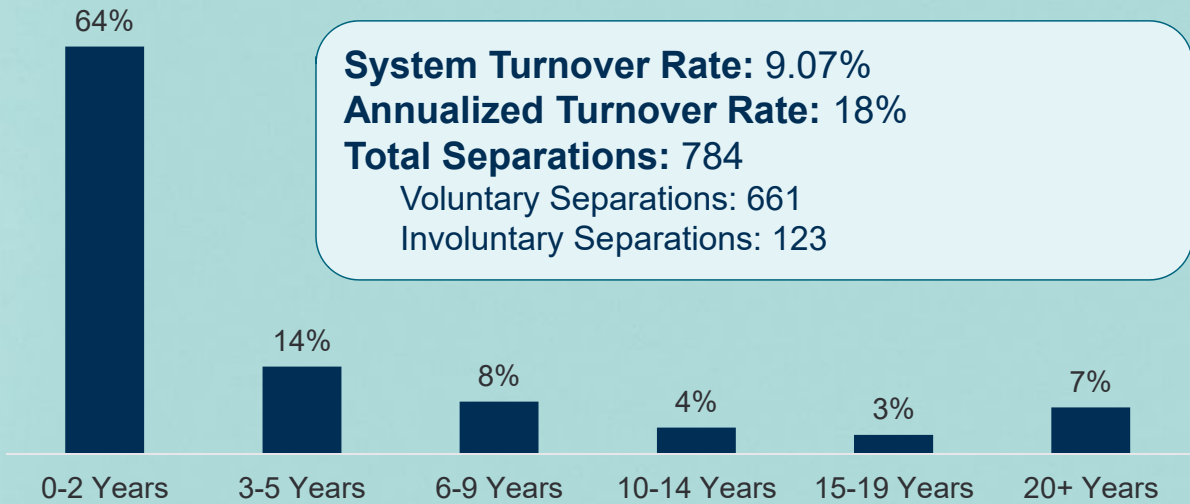


Managed Maturity

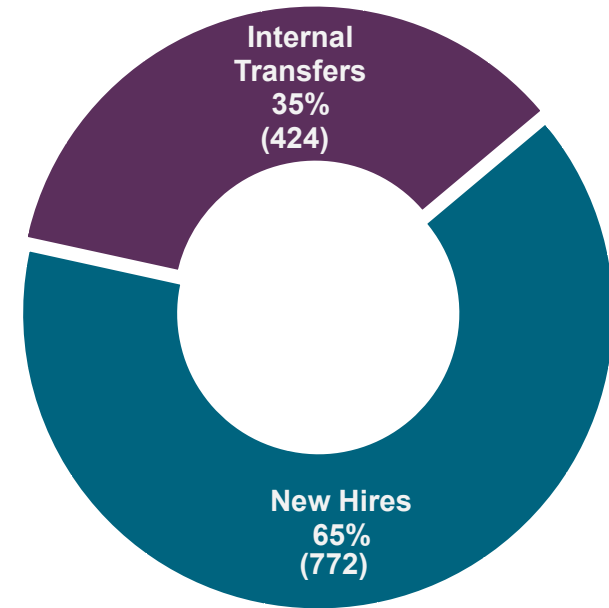
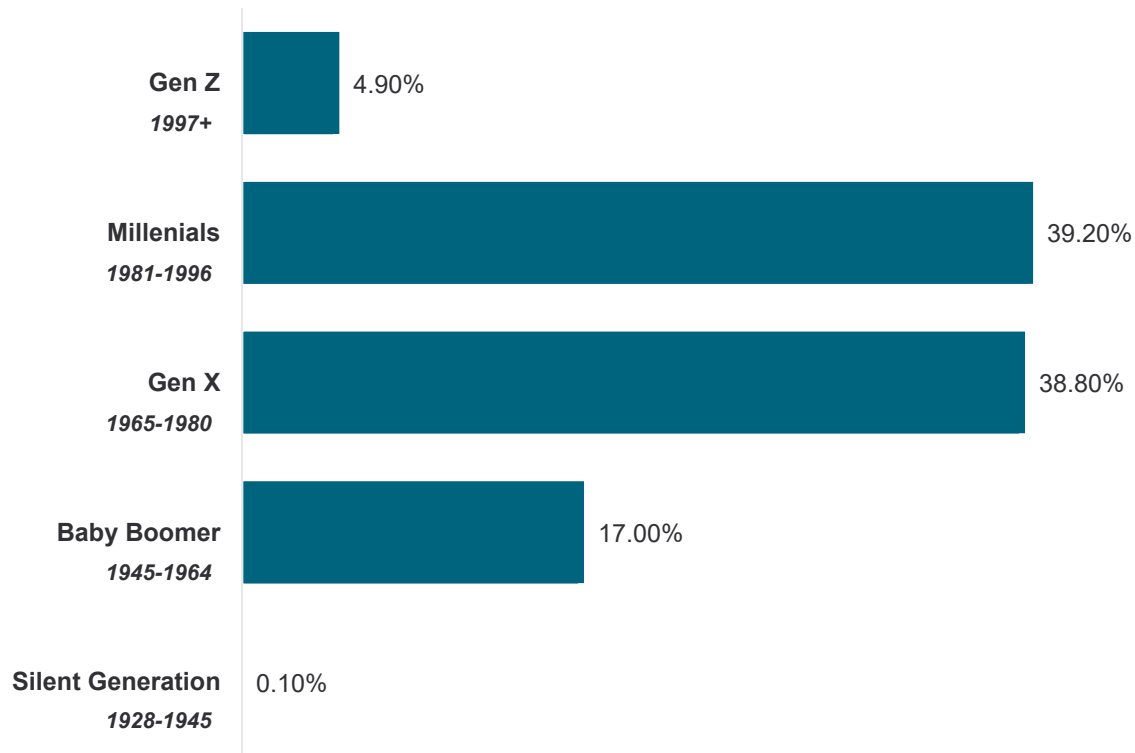
“The national hospital turnover rate for **all employees** increased from **19.5% to 25.9%** in 2021, **the highest reported to date.**”

- 2022 Nurse Salary Research Report: Trends and Insights for Leaders and Recruiters

Harris Health Turnover: January 1, 2022 – June 30, 2022



Hiring Our People



1,330 Total Hires
January to July 2022
(inclusive of contracted employees)

What do healthcare workers **want**?

“Offer more **leadership training, especially interpersonal / soft skills.**”

Risk Management Employee

“Listen to the staff, hear our concerns and **try to retain good staff.**”

BT Nursing Employee



“I would like **more engagement**, with administration to find out what staff are **really going through** and how they can receive help.” *BT Lab Employee*



“I appreciate the opportunities of **professional growth** through the management of projects in various departments.”

PMO Employee

Total Rewards:

 **\$9 million** in retention bonuses to 4,990 employees.


 **\$17.3 million** in market increases.

 **\$15.2 million** in 401K matches.

 **\$49.8 million** in medical and other benefits coverage, supporting more than **8,721** Harris Health families in our region. 

\$658,400 toward student loan repayment for our RNs  **\$365,500** in tuition reimbursement for more than 270 employees


Recognition & Engagement


2022 Focus Equip leaders to become better at recognizing and rewarding their employees.

41.3% of employees gave Harris Health positive overall ratings as a place to work.
The NRC average for healthcare organizations is 34.2%.

Faces of Harris Health | Celebrate Milestones | Harris Health Heroes Employee of the Quarter | Staff Appreciation Day | Care Cart Rounding Employee Social Media Features | Online Recognition Rewards Platform

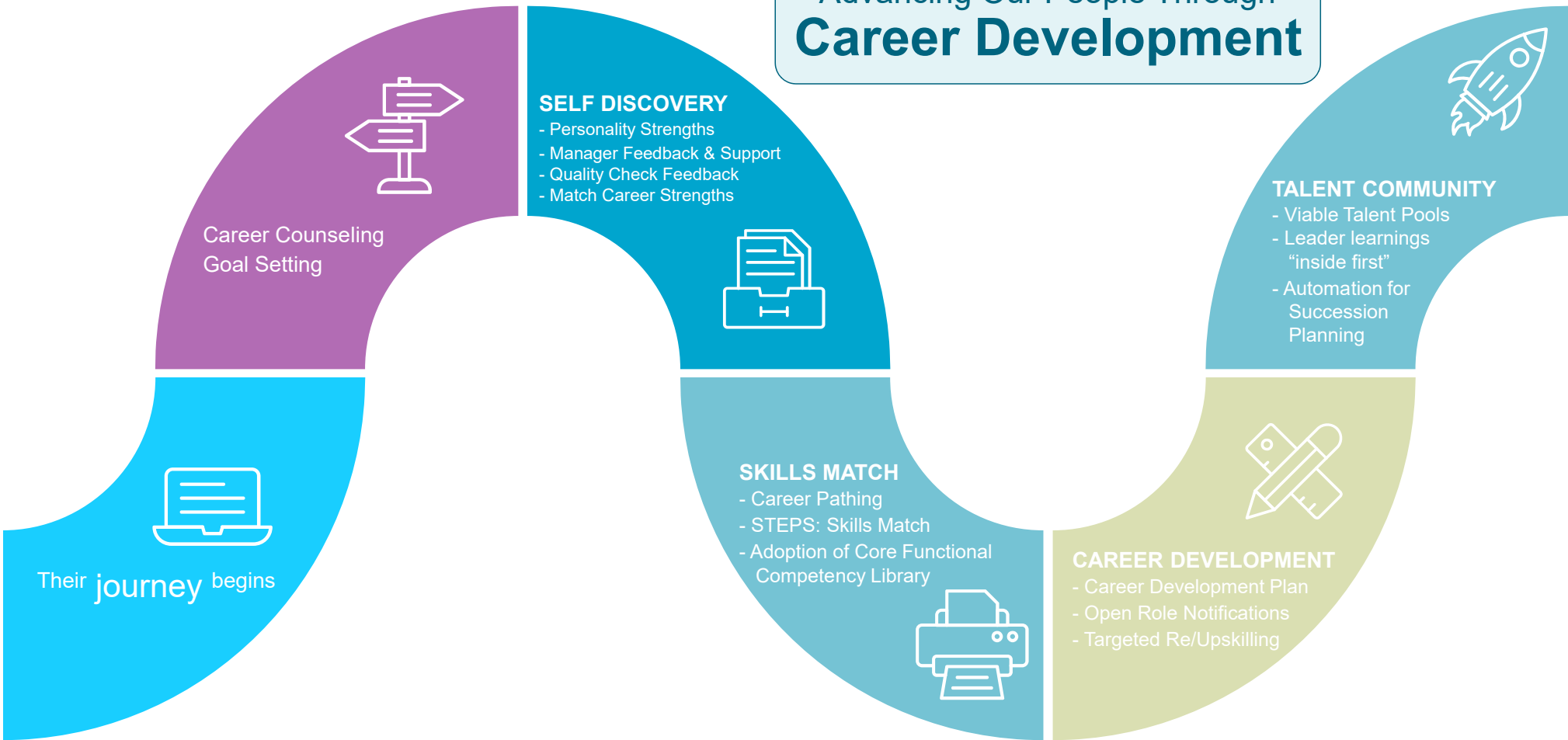
Learning & Development


56.75 median annual training hours for Harris Health employees.

 **8,700 Completions** of optional education in programs including
Leading With Love
Mission Retention
Food and Nutrition Mentoring Program
ACS Empowering Leaders Program


\$663.34 training cost per employee.

Advancing Our People Through
Career Development



Pathway to Premier: Our Unified Talent Strategy

- ▶ Broadening our Internal Mobility through “flexible selection” for relevant staff.
- ▶ Investing in staff/leadership development via Upskilling/Reskilling in core areas.
- ▶ Integrating DEI into talent practices at the outset.
- ▶ Building recognition and affirmation into our daily work life.
- ▶ Prioritizing employee mental health & wellness.
- ▶ Evaluating efficacy and impact of Total Rewards offerings.
- ▶ Leveraging technology to optimize outcomes.

Vision: To become a high-reliability organization.

Goal: Strengthen “employability” by promoting staff engagement, enhancing productivity, and fostering retention.

BOARD OF TRUSTEES

Meeting of the Board of Trustees

HARRISHEALTH
SYSTEM

Thursday, August 25, 2022

Presentation Regarding Harris Health and Community Health Choice Collaboration

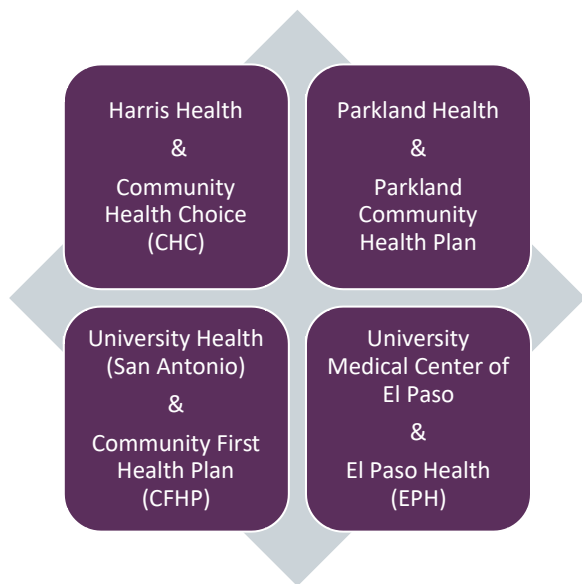


Harris Health and Community Health Choice Collaboration

Esmail Porsa, MD
Lisa Wright

Value of Hospital District Owned Managed Care Organizations (MCOs)

Four hospital districts in Texas own MCOs that contract with HHSC to provide Texas Medicaid and CHIP.



For the 4 hospital district MCOs, revenue totaled over \$3.3 billion in State FY 2021.

Hospital District MCO Net Revenue					
	CFHP	CHC	EPH	Parkland	Total
SFY 2021 Net Revenue (in thousands)	\$685,719	\$1,614,389	\$281,610	\$805,876	\$3,387,594
SFY 2020 Net Revenue (in thousands)	\$577,344	\$1,054,437	\$212,875	\$606,100	\$2,450,756
Total (in thousands)	\$1,263,063	\$2,668,826	\$494,485	\$1,411,976	\$5,838,350

Hospital district MCO net income (profit) stays in Texas communities.

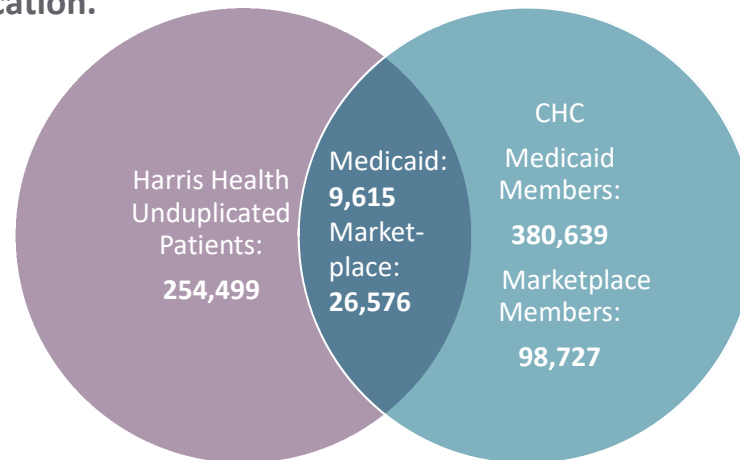
Hospital District MCO Net Income After Experience Rebate					
	CFHP	CHC	EPH	Parkland	Total
SFY 2021 Net Income (in thousands)	\$50,271	\$118,329	\$20,642	\$59,067	\$248,309
SFY 2020 Net Income (in thousands)	\$25,830	\$58,191	\$11,872	\$16,213	\$86,276
Total (in thousands)	\$76,101	\$176,520	\$32,514	\$75,280	\$334,585

The absence of community health plans would give national for-profit insurance companies complete control of Texas Medicaid dollars.

Harris Health and CHC Collaboration

Harris Health System is a community focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care, and education.

Community Health Choice’s mission is to improve the health and well-being of underserved Texans by opening doors to healthcare and health-related social services.



The total low income population provided access to care through the combined efforts of Harris Health and CHC is currently 697,674 individuals annually (based on April 2022 data).

Harris Health and CHC Collaboration – Active Initiatives

Marketplace Premium Subsidy

- Harris Health currently subsidizes the individual premiums for approximately 24,000 individuals. In the last reporting period, Harris Health paid \$31M in member premiums and received \$94.5M in reimbursement for the subsidized patients (net benefit of \$63.5M). There was an additional \$116.2M in non-Harris Health provider claims.

CHC as a Third Party Administrator (TPA)

- Harris Health contracts with CHC to provide TPA services (referral, authorization and payment processes) for claims related to the Harris Indigent Network (Harris Health's outsourcing of medical care for indigent patients who are eligible for services under Harris Health's Financial Assistance Program). In CY 2021, claims paid by CHC through the Harris Indigent Network were \$45.4M.

Network Access Improvement Program (NAIP)

- NAIP is a Medicaid Supplemental Payment program that is scheduled to sunset after SFY 2027, but continues to have an annual net benefit to Harris Health of approximately \$25M. Harris Health provides the intergovernmental transfer (IGT) for the state share of the program to draw down federal funds. The state provides an enhanced per member per month (PMPM) premium to CHC for their Medicaid Managed Care members. While CHC does retain a small percentage as an administrative fee, 98% of the PMPM payments are passed through from CHC to Harris Health, resulting in the net benefit. The program requires the collaboration of a managed care organization with an eligible government provider.

Harris Health and CHC Collaboration – Future Opportunities

- Continue to leverage resources and federal programs to expand insurance coverage for the uninsured in Harris County. Subsidizing Marketplace premiums has allowed patients with specialty care needs to be connected to a providers more quickly than in the past.
- Continue to explore and evaluate the clinical impact of remote monitoring opportunities (such as Livongo for diabetes management). Employees of Harris Health have benefited clinically from the Livongo program and now it is being offered to Harris Health patients who are insured by the CHC marketplace product.
- Increase the number of participating providers in the Harris Indigent Network to support and enhance timely specialty and inpatient care for uninsured Harris Health patients.
- Continue to focus on mitigating health disparities that exist in underserved communities by addressing social determinants of health.
- Increase shared services for patients/members.
- Evaluate development of a managed care program for Harris Health indigent medical home patients who are not eligible for any type of insurance coverage to leverage the capabilities of CHC in care management.
- Consider opportunities to work together as part of the Harris Health employee health plan.

Thursday, August 25, 2022

Update Regarding ACS Clinic Strategic Plan and Delegation of Authority to Administration to Make Necessary Amendments to Medical School Agreements between Harris Health System and Baylor College of Medicine to Reflect the Closure of School Based Clinics and Transition of Services

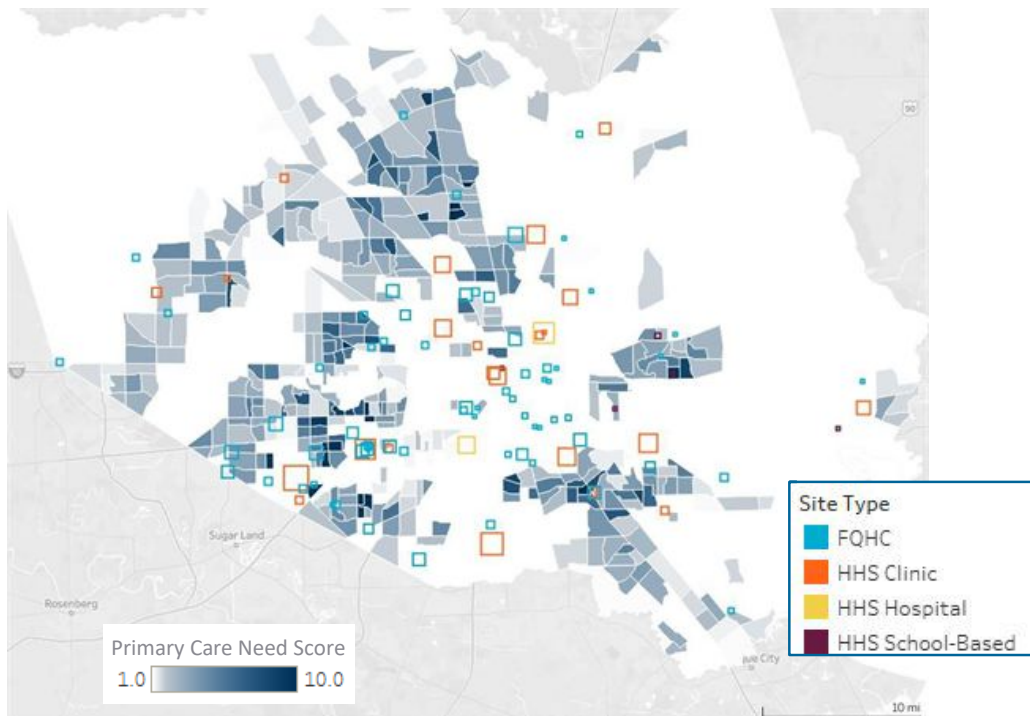
HARRISHEALTH SYSTEM

Primary Care Strategic Plan Status

Jennifer Small, AuD, MBA, CCC-A
Executive Vice President

Ambulatory Care Services
8/25/2022

Current State



Current sites are generally well placed in areas of need, though with overlaps and gaps. Current gaps are further defined through a primary score that accounts for projected needs, weights in ER & hospital visits to HH (25%), then subtracts current estimated primary care capacity of HH and FQHCs.

Status Update

- Bayland: Transitioned to Vallbona
- All school-based clinics were closed and transitioned to existing sites: PAHC-Pasadena, CEO, Gulfgate & Casa
- Bear Creek: Additional provider at Danny Jackson
- Continued focus to:
 - Improve access to specialty services
 - Further evaluate establishing new access locations
 - Ensure efficient access to imaging and lab services
 - Explore relationships with other providers of care

Thursday, August 25, 2022

Presentation Regarding Diversity, Equity and Inclusion (DE&I), MWBE Program Updates and Consideration of Approval of the Addition of DE&I as the Sixth Pillar of the Harris Health 2021-2025 Strategic Plan

Update by Jobi Martinez, VP & Chief Diversity Officer and Michael Hill, EVP Chief Strategy & Integration Officer, Business Development & Strategy on the Harris Health System Strategic Plan regarding:

- Diversity, Equity & Inclusion Strategic Plan (Pillar)
- Health Equity
- Minority Women Business Enterprise
- Discussion on approval as sixth pillar to the Harris Health Strategic Plan

Diversity, Equity, & Inclusion



DEI Strategic Plan (Pillar)



Health Equity



MWBE

Jobi Martinez, Ph.D. VP & Chief Diversity Officer
Michael Hill, EVP Chief Strategy & Integration Officer



Harris Health Strategic Foundations



Leadership Advocacy & Commitment



Talent

- Recruitment
- Internal Mobility
- Professional Development
- Engagement



Health Equity

- Wellness
- Address Social Determinants
- Community Engagement



MWBE Program

- Building Equity
- Building Community



Leadership & Governance

- Leadership Advocacy
- Institutional Engagement
- Leading the Way



Community Engagement

- Inclusion & Access
- Social Synergy
- Social, Racial & Health Equity

Measurement & Accountability

One Vision: One Mission

Talent



Recruitment & Selection

- Ensure diversity & equity within policies and practices
- Equip recruiters with DEI competencies

Professional Development

- Provide DEI training(s), certificates, coaching, and other professional development opportunities.

Equity

- Review talent policies, practices, and procedures to ensure equity and transparency

Internal Mobility

- Review tenure and promotions to ensure DEI internal mobility resources, policies, and processes.

Inclusion and Engagement

- Promote resources and opportunities throughout the talent life cycle that enhance inclusion and engagement

Executive Search Policy 6.51

Goal: Ensure diversity in applicant pool

Training

- DEI 101
- Inclusive Recruiting
- Bias 101
- Equity 101
- DEI Onboarding



Minority Women Business Enterprise (MWBE) Program & Policy

Outreach

(Keeping Our Community Informed)

- Business Opportunity Roundtable w/Council of Black Architects & Engineers (08/09)
- Greater Houston Business Procurement Forum (07/28)
- North American Minority Contractors Luncheon (07/20)
- Doing Business with the City of Houston
- Greater Houston Partnership Webinar (07/12)

Disparity Study

(Program Assessment & Recommendations)

- Colette Holt & Associates Disparity Report

Program Development

- Finalize Harris Health System MWBE policy and present at Sep BOT meeting.
- Finalize Interlocal agreement with Harris County for administration of certain elements of the Harris Health MWBE program & present at Oct BOT meeting
- Initiate System-wide education to facilitate/support MWBE program (11/22)

Resources/Subject Matter Experts

- Established Administrative Director position for MWBE program.
 - Interviews began 08/10/2022
 - Harris Health to assemble team
- Engaged A.O. Phillips to assist with development and implementation of program.
- Conducted workshop on Aug 2 with:
 - Harris County D.E.E.O (Department of Economic Equality & Opportunity)
 - Harris County Purchasing
 - Harris Health Legal
 - To clarify roles and responsibilities between entities
 - Goal setting
 - Monitoring of program
 - Reporting metrics
- Assigned project manager to oversee implementation of recommendations from diversity study.

DIVERSITY
EQUITY & INCLUSION
HARRIS HEALTH SYSTEM

A. O. Phillips & Associates LLC – Company Overview

Who We Are

A.O. Phillips & Associates LLC (AOP) is a Management Consultant Firm, established in 1987, that provides effective and innovative solutions for our clients in the public and private sector.



Areas of Expertise

- Diversity Strategic Sourcing Services
- Diversity/MWBE Program Development, Implementation & Management
- Public Engagement, Outreach, Training & Ombudsman Consulting Services
- Construction & Technical Project Management
- Diversity Strategic Initiative Consulting Services

Our Certifications

State of Texas : HUB

City of Houston : DBE; MBE

Port Authority of Houston : SBE

Metro : SBE

TUCP: DBE



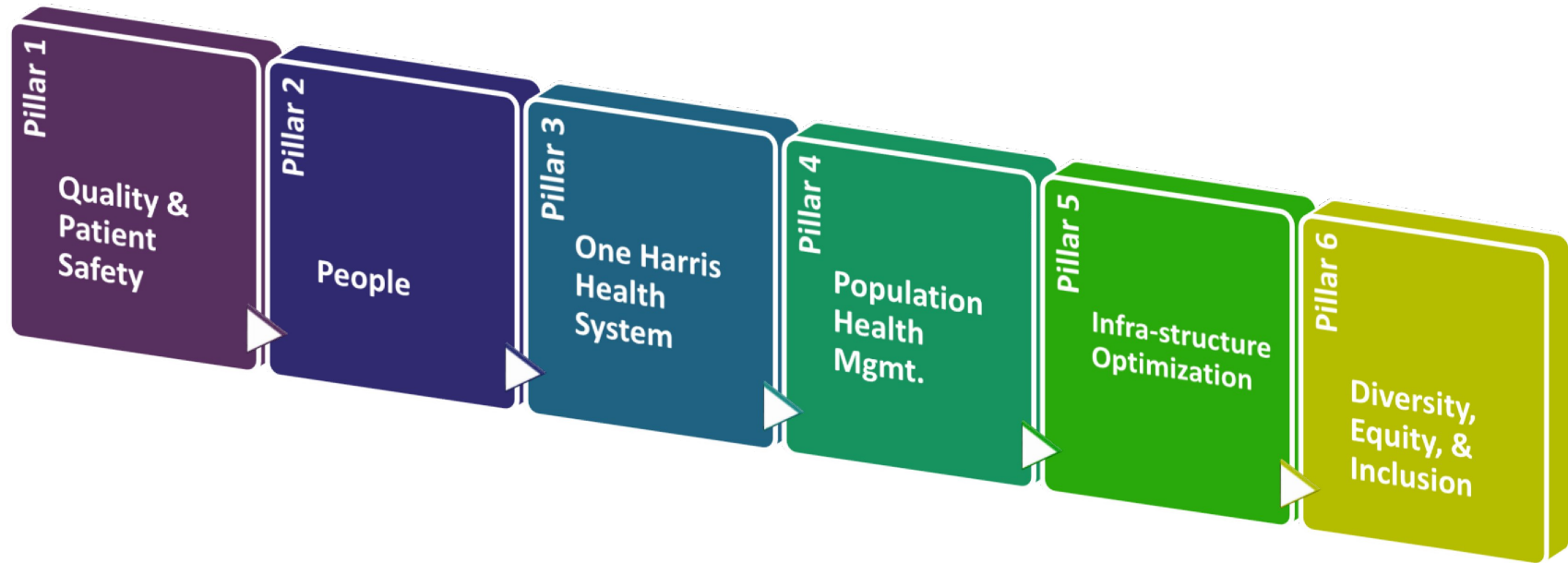
Harris Health – MWBE Program Status Overview

Key Items to Note:

- Currently, key action items in progress are primarily focused on establishing MWBE guidelines and criteria (i.e., Formal MWBE Policy; Who will lead the program; What resources and departmental infrastructure will be leveraged from Harris County's DEEO)
- A.O. Phillips and Associates, LLC has recently been engaged to assist Harris Health System during the "Program Establishment" Phase of the MWBE program which includes finalization of the MWBE policy and program implementation.
- Based on our initial review it appears that the DRAFT Harris Health System MWBE policy aligns in scope and depth to MWBE policies adopted by previous clients served.



Harris Health System Strategic Pillars



DIVERSITY
EQUITY & INCLUSION
HARRIS HEALTH SYSTEM

Harris Health Strategic Pillar 6 - Diversity, Equity, & Inclusion



DIVERSITY
EQUITY & INCLUSION
HARRIS HEALTH SYSTEM



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 8, 2022

Board of Trustees Office
Harris County Hospital District
dba Harris Health System

**RE: Board of Trustees Meeting – August 25, 2022
Budget and Finance Agenda Items**

The Office of the Harris County Purchasing Agent recommends approval of the attached procurement actions. All recommendations are within the guidelines established by Harris County and Harris Health System.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
JA/ea
Attachments



**Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report
Expenditure Summary: August 25, 2022(Approvals)**

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A1	The Brandt Companies, LLC.	Refurbishment of Air Handling Units at Ben Taub Hospital Phase III for Harris Health System - This project is for the refurbishment of air handling units due to deficiencies from age, prolonged use, and energy inefficiency, which is a required upgrade by the Texas Department of Health (TDH). The owner contingency provides for coverage on unanticipated costs throughout the project. <i>Job No. 220181</i>	Award Lowest Priced Proposal Meeting Requirements	Attard, David		\$ 10,310,000	
A2	Gulf Coast Regional Blood Center	Blood, Blood Products and Services for Harris Health System - provide blood, blood products and services for Harris Health System. <i>Job No. 210178</i>	Renewal September 01, 2022 through August 31, 2023	Darnauer, Patricia Nnadi, Michael Gaston, George	\$ 6,546,580	\$ 7,201,239	
A3	O'Donnell/Snider Construction, LLC	Construction and Reconfiguration of the Fifth Floor at Quentin Mease for Harris Health System - project is for the interior renovations to reconfigure the fifth floor of Quentin Mease from a Rehabilitation unit to a Specialty Clinic. The owner contingency provides for coverage on unanticipated costs throughout the project. <i>Job No. 220198</i>	Award Lowest Priced Proposal Meeting Requirements	Attard, David		\$ 4,828,629	
A4	Philips Healthcare	Physiological Monitoring System - provide Ben Taub and Lyndon B. Johnson Hospitals with new monitors and multi measurement modules replacing the current units past their expected life. <i>Premier Healthcare Alliance, L.P.</i>	Award Best Contract	Attard, David		\$ 3,904,439	
A5	Elevator Repair Service, Inc.	Maintenance and Repair of Vertical Transportation Equipment and Related Items for Harris Health System - continue providing maintenance and repair of vertical transportation equipment throughout Harris Health System facilities. <i>Job No. 190271</i>	Ratify Renewal July 24, 2022 through July 23, 2023	Attard, David	\$ 2,850,000	\$ 2,850,000	
A6	HKS, Inc.	Professional Architectural and/or Engineering Services for the New Lyndon B. Johnson Hospital for Harris Health System - additional funds provides for the remaining pre-design & programming services for the new Lyndon B. Johnson Hospital. <i>Job No. 21/0413</i>	Additional Funds	Attard, David	\$ 500,000	\$ 2,618,545	
A7	Texas Medical Center Laundry	Linen Processing, Cart Building and Linen Distribution Services for the Harris County Hospital District dba Harris Health System - providing linen processing, cart building and distribution services for Harris Health System. <i>Job No. 160324</i>	Renewal September 01, 2022 through August 31, 2023	Creamer, Doug	\$ 1,979,401	\$ 2,138,346	
A8	GE Healthcare	Infant Warmers and Incubators - replace existing infant warmer and infant incubator units at Ben Taub and Lyndon B. Johnson Hospitals that are no longer supported by the manufacturer and past their expected useful life. <i>Premier Healthcare Alliance, L.P.</i>	Award Lowest Offer	Attard, David		\$ 2,108,787	
A9	GE Healthcare, LLC	Mobile MRI System and Trailer - provide a mobile MRI system and trailer to meet the operational needs for Ben Taub Hospital. <i>Premier Healthcare Alliance, L.P.</i>	Award Lowest Offer	Attard, David		\$ 1,957,229	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A10	Depuy Synthes	Craniomaxillofacial and Neurosurgical Craniofacial Implants and Related Products for the Harris Health System - providing craniomaxillofacial and neurosurgical craniofacial implants and related products used for various operating procedures. <i>Premier Healthcare Alliance, L.P.</i>	Renewal Public Health or Safety Exemption Competitive Bid Requirements September 21, 2022 through September 20, 2023	Creamer, Doug	\$ 1,943,766	\$ 1,943,766	
A11	Abbott Laboratories, Inc.	Chemistry and Immunochemistry Analyzers, Reagents, Consumables and Service - purchase reagents and consumables to perform HIV testing on Harris Health owned equipment. <i>Premier Healthcare Alliance, L.P.</i>	Award Best Contract	Darnauer, Patricia Nnadi, Michael Gaston, George		\$ 1,570,000	
A12	Karl Storz Endoscopy-America, Inc.	OR Integration and Automation - provide the gastrointestinal endoscopy suite at Quentin Mease Clinic with new video and information integration systems required to meet the operational needs. <i>Premier Healthcare Alliance, L.P.</i>	Award Best Contract	Attard, David		\$ 1,306,683	
A13	Agfa HealthCare Corporation	Agfa GI Orpheus and Business Intelligence Looker Software Module for Harris Health - purchase is to expand the current Agfa Enterprise Imaging Solution to include Orpheus software, which is the image capture system for gastrointestinal scopes. Also included is the Business Intelligence (BI) Looker software, which stores and archives gastrointestinal images. The total amount includes software, implementation services, hardware, training, and the first year of maintenance.	Ratify Additional Funds Sole Source Exemption July 15, 2022 through July 14, 2023	Hickman, George	\$ 217,841	\$ 1,134,019	
A14	Mark III Systems, Inc.	IBM® Enterprise Wide Hardware and Software Maintenance for Harris Health System - continued support and maintenance for IBM® hardware and software, which includes servers, storage, and related operating systems in the organization's Data Centers. This hardware and software support the business and clinical information systems such as Epic (Clinical and Revenue Cycle), PeopleSoft (Financials, Supply Chain and Human Resources), and SAP (Business Intelligence).	Purchase Only Quote September 01, 2022 through August 31, 2023	Hickman, George		\$ 1,009,470	
A15	Broadus & Associates	Construction Manager-Agent for Harris Health System - provide construction manager-agent services for Harris Health System. <i>Job No. 20/0322</i>	Renewal June 6, 2022 through June 5, 2023	Attard, David	\$ 1,000,000	\$ 1,000,000	
A16	Hologic, Inc.	GC and Chlamydia Testing System including Analyzer(s), Reagents, Consumables and Services for Harris Health System - continue providing GC, Chlamydia and HPV testing to Harris Health System patients. <i>Job No. 120036</i>	Renewal	Darnauer, Patricia Nnadi, Michael Gaston, George	\$ 857,806	\$ 943,587	
A17	CareFusion Solutions, LLC	Pharmacy Automated Medication Dispensing System for Harris Health System - provide maintenance for automated supply cabinets and software and continuation of equipment lease. <i>Job No. 190177</i>	Renewal October 01, 2022 through September 30, 2023	Nnadi, Michael	\$ 1,936,558	\$ 875,000	
A18	Set Solutions, Inc.	Managed Security Support Services Platform for Harris Health System - provide for a Managed Security Support Services Platform needed to ensure that the organization is monitored 24x7x365 to drive a faster threat detection, investigation, and response across the network providing situational awareness to protect the organization from cyber threats.	Purchase Low Quote Choice Partners	Vinson, Jeffrey		\$ 818,225	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A19	Norton Rose Fulbright US LLP	Legal Services for Healthcare Matters (2021 Qui Tam Matters) for Harris Health System - provide counsel regarding 2021 Qui Tam Matters involving Harris Health System.	Ratify Renewal Professional Services Exemption July 01, 2022 through June 30, 2023	Thomas, L. Sara	\$ 750,000	\$ 750,000	
A20	FireTron, Inc.	Inspection and Service for the Fire Protection Systems, Equipment and Related Items for the Harris County Hospital District dba Harris Health System - Additional funds are required to cover services due to the extended term. The term is being extended until the competitive procurement process is completed and a new contract is in place. <i>Job No. 170187</i>	Additional Funds	Attard, David	\$ 665,318	\$ 665,318	
A21	Diamond Drugs, Inc. d/b/a Diamond Pharmacy Services	Pharmaceutical Dispensing for Institutionalized Persons of Harris County - Additional funds are required to cover services due to the extended term. The term is being extended to provide services until this project is competitively bid and a new contract is in place. <i>Job No. 16/0272</i>	Additional Funds Extension Utilization September 1, 2022 through December 31, 2022	Small, Jennifer	\$ 875,000	\$ 584,000	
A22	Mark III Systems, Inc.	VM Ware Servers Technology Refresh for Harris Health System - provide for twenty-four servers in datacenters Houston and Bryan that have reached their end of life and need to be replaced. These servers host VM Ware that supports Epic, SharePoint, SAP, and other software applications.	Purchase Low Quote	Hickman, George		\$ 572,000	
A23	Diversey Inc. 3M Company The Tranzonic Companies dba Hospesco Ecolab Inc. Procter & Gamble (P&G) Distributing LLC	Housekeeping and Laundry Products for Harris Health System - continue providing Harris Health System with housekeeping and laundry products. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 Best Contract December 01, 2021 through November 30, 2022	Creamer, Doug		\$ 490,799	
A24	Insight Direct USA, Inc.	Data Loss Prevention Software and Gateway Support for the Harris Health System - provide support for ForcePoint advanced detection of unauthorized transmission of sensitive data such as Protected Health Information (PHI) and credit card information leaving the organization through the network environment. The Web Security Gateway protects users from threats while browsing the Internet. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Low Quote July 29, 2022 through July 28, 2023	Vinson, Jeffrey		\$ 476,811	
A25	Fire Door Solutions, LLC	Fire Door Inspections and Related Items for the Harris County Hospital District dba Harris Health System - providing fire doors inspections and related items throughout Harris Health System facilities. <i>Job No. 210067</i>	Renewal September 01, 2022 through August 31, 2023	Attard, David	\$ 27,663	\$ 469,613	
A26	Sterling McCall Ford Ron Carter Ford	Purchase of two (2) ambulance vehicles for Harris Health System - provide additional ambulances due to the increased demand.	Ratify Competitive Bid Requirements Public Health or Safety Exemption	Smith, Amy Okezie, Christopher		\$ 435,490	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A27	The Brandt Companies, LLC.	Heating, Ventilation and Air Conditioning (HVAC) System Replacement at the Cleveland Odom Clinic for Harris Health System - This project is for the replacement of seven (7) rooftop packaged units and removal of low-pressure air distribution ductwork and air terminals at the Cleveland Odom Clinic. The owner contingency provides for coverage on unanticipated costs throughout the project. <i>Job No. 220153</i>	Award Lowest Priced Proposal Meeting Requirements	Attard, David		\$ 432,848	
A28	Netsync Network Solutions, Inc.	Technology Refresh of Servers Supporting the Unified Communication System for Harris Health System - replace the existing server that supports the Voice Over IP that has reached the end of life at both Data Center locations in Houston and Bryan.	Award Only Quote	Hickman, George		\$ 428,984	
A29	Medline Industries Inc. Cardinal Health 200, LLC Molnycke Health Care	Surgeon Gloves - provide Harris Health System with surgeon gloves. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 Best Contract May 01, 2022 through April 30, 2023	Creamer, Doug		\$ 424,420	
A30	Stryker Cranio-maxillofacial	Cranio-maxillofacial and Neurosurgical Craniofacial Implants and Related Products for the Harris Health System - providing craniomaxillofacial and neurosurgical craniofacial implants and related products used for various operating procedures. <i>Premier Healthcare Alliance, L.P.</i>	Renewal October 28, 2022 through October 27, 2023	Creamer, Doug	\$ 389,125	\$ 389,125	
A31	Abbott Laboratories, Inc.	Inpatient Glucose Strips for Harris Health System - Additional inpatient glucose strips were needed while NOVA inpatient glucometers were being implemented. NOVA inpatient glucometer implementation throughout Harris Health System was complete on June 21, 2022.	Ratify Public Health or Safety Exemption	Darnauer, Patricia Nnadi, Michael Gaston, George		\$ 381,759	
A32	Smith & Nephew, Inc.	Orthopedic Implants for the Harris Health System - term is being extended to continue providing orthopedic implants used for various orthopedic surgery cases for Harris Health System until the competitive bid process is complete and a new contract has been executed. Additional funds are required to cover the extended term. <i>Job No. 160041</i>	Additional Funds Extension September 8, 2022 through December 7, 2022	Creamer, Doug	\$ 1,517,700	\$ 379,425	
A33	Depuy Synthes	Orthopedic Implants for the Harris Health System - term is being extended to continue providing orthopedic implants used for various orthopedic surgery cases for Harris Health System until the competitive bid process is complete and a new contract has been executed. Additional funds are required to cover the extended term. <i>Job No. 160041</i>	Additional Funds Extension August 24, 2022 through December 1, 2022	Creamer, Doug	\$ 1,077,977	\$ 359,326	
A34	Sage Products, Inc Molnycke Health Care US, LLC Ehob, Inc	Skin Breakdown Prevention Products - provide Harris Health System with skin breakdown prevention products. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 Best Contract July 01, 2022 through June 30, 2023	Creamer, Doug	\$ 348,791	\$ 332,630	
A35	Jackson Walker, L.L.P.	Legal Services Concerning 2019 Qui Tam Action Matters for Harris Health System - Additional funds cover anticipated services related to litigation.	Additional Funds Professional Services Exemption August 19, 2022 through August 18, 2023	Thomas, L. Sara	\$ 74,773	\$ 325,227	
A36	Penumbra, Inc	Thrombectomy Products - To continue providing Harris Health System with mechanical thrombectomy catheters and devices used to remove blood clots from veins and arteries. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 2 November 01, 2022 through October 31, 2023	Creamer, Doug	\$ 304,912	\$ 320,158	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A37	KLS Martin	Craniomaxillofacial and Neurosurgical Craniofacial Implants and Related Products for the Harris Health System - providing craniomaxillofacial and neurosurgical craniofacial implants and related products used for various operating procedures. <i>Premier Healthcare Alliance, L.P.</i>	Renewal November 09, 2022 through November 08, 2023	Creamer, Doug	\$ 288,849	\$ 303,292	
A38	C.L. Davis and Company	Professional Architectural and Engineering Services for Various Projects for Harris Health System - provide topographic, utility, investigation and boundary surveying services for future Harris Health System projects. <i>Job No. 22/0099</i>	Exemption Competitive Bid Requirements	Attard, David		\$ 300,000	
A39	Steris Corporation	OR Lights and Booms - provide the gastrointestinal endoscopy suite at Quentin Mease with new equipment booms required to meet the operational needs. <i>Premier Healthcare Alliance, L.P.</i>	Award Best Contract	Attard, David		\$ 250,224	
A40	Zimmer US, Inc.	Orthopedic Implants for the Harris Health System - term is being extended to continue providing orthopedic implants used for various orthopedic surgery cases for Harris Health System until the competitive bid process is complete and a new contract has been executed. Additional funds are required to cover the extended term. <i>Job No. 160041</i>	Additional Funds Extension September 8, 2022 through December 7, 2022	Creamer, Doug	\$ 984,572	\$ 246,143	
A41	L.J. Power, Inc.	Purchase of Generator for Harris Health System - purchase mobile generator for use at various Harris Health System facilities.	Purchase Only Quote Texas Association of School Boards	Attard, David		\$ 244,600	
A42	Smith & Nephew, Inc.	Inpatient Negative Pressure Wound Therapy (NPWT) Products and Services for the Harris Health System - providing negative pressure wound therapy (NPWT) products and services to facilitate the healing of patient wounds. <i>Job No. 170012</i>	Renewal October 13, 2022 through October 12, 2023	Creamer, Doug	\$ 233,744	\$ 240,756	
A43	Infor (US), Inc.	Interface Engine Software, Services and Maintenance for Harris Health System - provide for the continued maintenance and support of the Cloverleaf Interface Engine. The interface engine provides integration between the entire suite of Harris Health System Information Technology applications including, but not limited to Epic, Lab, Radiology, and PACS.	Renewal Government Services Administration October 12, 2022 through October 11, 2023	Hickman, George	\$ 109,322	\$ 232,372	
A44	Eurofins Viracor, LLC	Clinical Laboratory Services for Harris Health System - continue performing specialized testing, including HIV genotypic drug resistance, for Harris Health System patients.	Renewal Professional Services Exemption September 01, 2022 through August 31, 2023	Darnauer, Patricia Nnadi, Michael Gaston, George	\$ 231,000	\$ 231,000	
A45	Environmental Testing Services, Inc.	Piped Medical Gas/Vacuum System Assessment and Preventive Maintenance, Gas Monitoring and Ventilation Assessment, and Minor and Emergency Repairs for facilities throughout Harris Health System - assessment, maintenance, and repairs of piped medical gas and vacuum system throughout Harris Health System facilities.	Purchase Public Health or Safety Exemption Competitive Bid Requirements	Attard, David		\$ 208,000	
A46	Saba Software, Inc.	Maintenance and Support for the Learning Management System (LMS) for Harris County Hospital District - provide maintenance and support for the Learning Management System (LMS) for Harris Health System <i>Job No. 190064</i>	Renewal September 10, 2022 through September 09, 2023	Hickman, George	\$ 285,975	\$ 205,420	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A47	e-Builder, Inc.	Project and Program Management Solution for the Harris Health System - provide for the annual software subscription for the e-Builder Enterprise System used to analyze, and collectively manage projects for determining the optimal resource mix that best achieves operational and financial goals. <i>Job No. 140343</i>	Renewal November 01, 2022 through October 31, 2023	Attard, David	\$ 212,720	\$ 200,000	
A48	Orion Ambulance Services, LLC	Ambulance Service for Harris Health System - continue providing ambulance services for patients to and from various Harris Health System facilities and clinics as well as other locations.	Ratify Public Health or Safety Exemption July 19, 2022 through July 18, 2023	Smith, Amy	\$ 198,000	\$ 198,000	
A49	Computrition, Inc./Jonas Software Company	Foodservice Software and Transaction Processing Systems for Harris Health System - continue to provide a Food and Nutrition Point of Sale System for Harris Health System. <i>Premier Healthcare Alliance, L.P.</i>	Renewal September 10, 2022 through September 09, 2023	Misra, Shweta Hickman, George	\$ 172,302	\$ 193,632	
A50	Allergan USA, Inc.	Biological Mesh Products - provide the consignment of biological mesh products used for hernia repair and abdominal wall reconstruction. <i>Premier Healthcare Alliance, L.P.</i>	Award Best Contract	Creamer, Doug		\$ 191,000	
A51	Mark III System, Inc.	Compute Node Network Hardware Expansion for Harris Health System - provide additional compute node network hardware to accommodate the growth of the essential enterprise projects, Lab services, Epic training, Cloverleaf interface engine, and Epic non-production environments. <i>Department of Information Resources</i>	Purchase Only Quote	Hickman, George		\$ 184,037	
A52	Alacrinet Consulting Services, Inc.	IBM® QRadar® Security Incident and Event Monitoring Solution for Harris Health System - provide maintenance and support for IBM® QRadar® Security Incident and Event Monitoring (SIEM) Solution which consolidates log events and network flow data from all devices, endpoints, and applications distributed throughout the organization.	Ratify Purchase Low Quote National Cooperative Purchasing Alliance July 01, 2022 through June 30, 2023	Vinson, Jeffrey		\$ 183,430	
A53	Bamboo Health, Inc.	Prescription Monitoring Software for Harris Health System - term is being extended to continue providing collection and monitoring outpatient prescription data for all controlled substances dispensed by a pharmacy in Texas or to a Texas resident from a pharmacy located in another state through the Texas Prescription Monitoring Program for twelve additional months. Additional funds are required to cover the extended term.	Additional Funds Extension Public Health or Safety Exemption September 01, 2021 through August 31, 2022	Hickman, George	\$ 117,000	\$ 177,600	
A54	Advanced Air Ambulance Corporation	Air Ambulance Transportation Services for Harris Health System - Additional funds are required to cover the continuation of air ambulance services for patient repatriation throughout Harris Health System	Ratify Additional Funds Professional Services Exemption February 24, 2022 through February 23, 2023	Smith, Amy	\$ 28,890	\$ 171,110	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A55	Coker Group Holdings Curative Talent Kaye/Bassman International Corporation Kirby Partners Recruiting Source International, LLC Royster Group, Inc.	Executive Recruitment Services for the Harris Health System - provide for interim executive level staffing services for Harris Health System in the event of an executive-level staff vacancy. Job No. 17/0306	Ratify Additional Funds March 14, 2022 through March 13, 2023	Reid, Omar	\$ 460,894	\$ 156,000	
A56	University of Texas Health Science Center – Houston	Anatomical Pathology Reference Testing and Services for Harris Health System - Additional funds are required to pay outstanding invoices as well as continue anatomical pathology reference testing services through the first renewal option. A purchase order has been issued.	Ratify Additional Funds Interlocal Agreement	Darnauer, Patricia Nnadi, Michael Gaston, George	\$ 287,640	\$ 155,000	
A57	Alacrinet Consulting Services, Inc.	IBM® QRadar® Security Incident and Event Monitoring Expansion for the Harris Health System - provide for the IBM® QRadar® Security Incident and Event Monitoring (SIEM) Expansion required due to that the organization has increased overhead. QRadar® SIEM® consolidates log events, and network flow data from all devices, endpoints and applications distributed throughout the organization.	Purchase Low Quote National Cooperative Purchasing Alliance	Vinson, Jeffrey		\$ 145,161	
A58	Eurofins Viracor, Inc.	Clinical Laboratory Testing Services for Harris Health System - Additional funds are required to pay outstanding invoices as well as continue clinical laboratory testing services through the initial term. A purchase order has been issued.	Ratify Additional Funds September 1, 2021 through August 31, 2022	Darnauer, Patricia Nnadi, Michael Gaston, George	\$ 90,000	\$ 145,000	
A59	Highlights Electrical	Electrical Panel Replacements at the Baytown Health Center for Harris Health - provide all labor, materials, equipment and incidentals for the electrical panel replacement at the Baytown Health Center. The owner contingency provides for coverage on unanticipated costs throughout the construction project. Job No. 220142	Award Lowest Priced Proposal Meeting Requirements	Attard, David		\$ 141,600	
A60	Texas Hospital Association	Texas Hospital Association Membership for Harris Health System - To continue Harris Health System's annual membership with the THA. THA provides advocacy efforts in tracking Texas legislative bills related to healthcare that affect how Texas hospitals and health systems care for patients, serve communities, and operate their organizations. THA also provides members with education and data resources to assist with providing high-quality healthcare.	Purchase Public Health or Safety Exemption Competitive Bid Requirements September 01, 2022 through August 31, 2023	Smith, Louis		\$ 140,916	
A61	Edwards Lifesciences	Cardiac Output Monitors - provide the Neurosurgical ICU at Ben Taub Hospital with new cardiac output monitors including non-invasive measurement capability.	Award Sole Source Exemption	Attard, David		\$ 139,800	
A62	Boston Scientific	Diagnostic and Interventional Cardiology Balloon Catheters - provide Harris Health System with balloon dilatation catheters utilized during cardiac catheterization procedures to open narrowed coronary arteries. Premier Healthcare Alliance, L.P.	Funding Yr. 1 Best Contract July 01, 2022 through June 30, 2023	Creamer, Doug	\$ 137,485	\$ 137,485	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A63	Penumbra Inc.	Interventional Oncology - provide the consignment of Ruby Coils used in medical procedures for Interventional Radiology. <i>Premier Healthcare Alliance, L.P.</i>	Award Best Contract	Creamer, Doug		\$ 122,990	
A64	Agilent Technologies, Inc.	Immunohistochemistry Staining and Special Staining Systems including Analyzers, Reagents, Consumables and Service for Harris Health System - provide for continued immunohistochemistry staining and special staining testing on a reagent rental basis. <i>Job No. 150220</i>	Renewal September 05, 2022 through September 04, 2023	Darnauer, Patricia Nnadi, Michael Gaston, George	\$ 70,000	\$ 120,000	
A65	Getinge USA Sales, LLC	Endovascular Vein Harvesting - continue providing Harris Health System with endoscopic vein harvesting (EVH) products and accessories that are used to remove blood vessels during open-heart surgical procedures. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr 3 November 01, 2022 through October 31, 2023	Creamer, Doug	\$ 108,429	\$ 111,682	
A66	Getinge USA Sales, LLC	Intra-Aortic Balloon Catheters and Pumps - continue providing Harris Health System with intra-aortic balloon (IABP) that are circulatory assist devices placed in the aorta to reduce how hard the heart needs to work. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 3 November 01, 2022 through October 31, 2023	Creamer, Doug	\$ 97,221	\$ 100,138	
A67	Jackson Walker, L.L.P	Legal Services for Harris Health System - Additional funds cover the increased amount of time and expertise Harris Health needs from the vendor for legal services regarding corporate matters.	Additional Funds Professional Services Exemption November 01, 2021 through October 31, 2022	Thomas, L. Sara	\$ 90,000	\$ 100,000	
A68	NeoGenomics Laboratories, Inc.	Clinical Reference Laboratory Testing Services for Harris Health System - Additional funds are required to pay outstanding invoices as well as continue clinical reference laboratory testing services through the initial term. A purchase order has been issued.	Ratify Additional Funds November 1, /2021 through October 31, 2022	Darnauer, Patricia Nnadi, Michael Gaston, George	\$ 75,000	\$ 50,000	
A69	Jackson Walker, L.L.P.	Special Counsel for Compliance with Medicaid/Medicare and Healthcare Matters for Harris Health System - cover anticipated legal services needed.	Additional Funds Professional Services Exemption July 01, 2022 through June 30, 2023	Thomas, L. Sara	\$ 100,000	\$ 45,000	
A70	EndoSoft, LLC.	Additional Licenses for Endoscopic Software Solution for Harris Health System - Additional funds are required to provide for two (2) EndoVault Pulmonary Software Licenses to the Ben Taub Hospital.	Ratify Additional Funds Sole Source Exemption November 05, 2021 through November 04, 2022	Hickman, George	\$ 87,817	\$ 27,900	
A71	Unattended Solutions Incorporated DBA Bleni Blends	Smoothie Vending Machine Service for Harris Health System - provide smoothie vending services throughout Harris Health System.	Revenue Agreement	Misra, Shweta		\$5,000 (Revenue)	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A72	The CSI Companies, Inc. dba CSI Healthcare IT	Information Technology Consulting, Implementation, and Staff Augmentation for Harris Health System - provide Information Technology staff and resources to support operations and other projects. <i>Job No. 180274</i>	Ratify Renewal May 21, 2022 through May 20, 2023	Hickman, George	\$ -	\$ -	
A73	J.T. Vaughn Construction, LLC (Primary) Centennial Contractors Enterprises, Inc. (Secondary)	Job Order Contracting for Small and Large Construction and/or Construction Related Projects for the Harris County Hospital District dba Harris Health System - provide construction, repair, renovation, and/or alteration services at various hospitals and clinics for Harris Health System. <i>Job No. 22/0046</i>	Award Best Proposal Meeting Requirements	Attard, David			Confidential
A74	Huron Consulting Services LLC	Audit of Clinical Trial Billing Process for Harris Health System - provide an audit of the billing process for clinical trials performed at Harris Health System. <i>Job No. 210011</i>	Award Only Proposal	Brass, Steven			Confidential
A75	AMN Healthcare Inc.	Cancer Registry Abstraction Services for Harris Health System - assist in the administration of Cancer Registry Abstraction and Data Management Services for cancer patients treated at Harris Health System facilities. <i>Job No. 210141</i>	Award Best Proposal Meeting Requirements	Jones, Carolynn			Confidential
A76	Sebia, Inc.	Hemoglobin A1c Testing Analyzers, including Reagents, Consumables and Service for the Harris County Hospital District dba Harris Health System - provide Hemoglobin A1C testing analyzers to Ben Taub and Lyndon B. Johnson Hospitals, Aldine, El Franco Lee, Gulfgate and Vallbona Health Centers. <i>Job No. 220076</i>	Award Best Proposal Meeting Requirements	Darnauer, Patricia Nnadi, Michael Gaston, George			Confidential
					Total	\$ 62,535,185	

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report
Expenditure Summary: August 25, 2022(Transmittals)

No.	Vendor	Description Justification Contract Number	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
B1	Collaborative Healthcare Strategies, Inc	Technical Advisement for Harris Health System - provide continued technical advisement for Harris Health System's efforts to improve transitions of care for populations of patients at risk of readmissions or frequent acute care utilization.	Renewal Personal Services Exemption Competitive Bid Requirements September 03, 2022 through September 02, 2023	Barnes, Ann	\$ 100,000	\$ 100,000	
B2	SunQuest Information Systems, Inc.	Software Maintenance for SunQuest Laboratory and Pathology for Harris Health System - provide limited support for the Inquiry Functions within the SunQuest Laboratory and Pathology software applications needed by clinicians to access historical data that resides in the system.	Renewal October 01, 2022 through September 30, 2023	Hickman, George	\$ 150,620	\$ 98,866	
B3	Welch Allyn Inc	Disposable Vaginal Speculums - provide Harris Health System with disposable vaginal speculums that are designed for routine gynecological exams. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 Best Contract July 01, 2022 through June 30, 2023	Creamer, Doug	\$ 96,609	\$ 96,609	
B4	Strata Decision Technology	Financial Decision Support Software Platform for Harris Health System - for continued maintenance and support for the EPSi Plus financial decision support software platform. The software platform provides financial management data gathering capabilities of Harris Health System's financial team.	Renewal Sole Source Exemption June 30, 2022 through June 29, 2023	Hickman, George	\$ 78,479	\$ 94,887	
B5	Insight Direct (USA), Inc.	Storage Platform Maintenance for Harris Health System - provide maintenance for the NetApp Storage Platform, which supports a wide range of clinical and business systems for the organization. <i>Premier Healthcare Alliance, L.P.</i>	Award Lowest Offer	Hickman, George		\$ 94,037	
B6	Welch Allyn Inc.	Physiological Monitoring System - provide Harris Health Clinics with new vital signs monitors replacing current ones no longer supported by the manufacturer and experiencing frequent maintenance issues. <i>Premier Healthcare Alliance, L.P.</i>	Award Best Contract	Attard, David		\$ 92,542	
B7	Agfa HealthCare Corporation	Annual Maintenance for the Enterprise Imaging Solution for Harris Health - purchase is for the first maintenance period of Phase II of the Enterprise Imaging System which is the cardiology software module that provides an image review and archive system for all cardiology exams. <i>Job No. 160313</i>	Renewal	Hickman, George	\$ 108,930	\$ 89,577	
B8	Medline	Oral Care - provide Harris Health System with oral care products used for patients unable to perform oral cleansing activities and to reduce ventilator assisted pneumonia (VAP). <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 Best Contract August 01, 2022 through July 31, 2023	Creamer, Doug	\$ 196,232	\$ 88,016	
B9	Sebia, Inc.	Automated Electrophoresis Analyzer(s) including Reagents, Consumables and Service for Harris Health System - provide for continued electrophoresis testing for Harris Health System patients. <i>Job No. 160151</i>	Renewal July 03, 2022 through July 02, 2023	Darnauer, Patricia Nnadi, Michael Gaston, George	\$ 77,606	\$ 85,400	
B10	Siemens Medical Solutions USA, Inc.	Magnetic Resonance Imaging - provide the MRI department at Ben Taub Hospital a dockable table for the existing 1.5T Siemens MRI scanning system. <i>Premier Healthcare Alliance, L.P.</i>	Award Best Contract	Attard, David		\$ 82,368	

No.	Vendor	Description Justification Contract Number	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
B11	CFI Mechanical, Inc.	Replacement of 3 Domestic Water Pumps Domestic Water Pumps at Lyndon B. Johnson Hospital for Harris Health System - Replacement of 3 domestic water pumps at Lyndon B. Johnson Hospital. The owner contingency provides for coverage on unanticipated costs throughout the project.	Purchase Choice Partners	Attard, David		\$ 80,967	
B12	Follett LLC	Ice Machines and Dispensers - provide the Ambulatory Care Services Clinics with new refrigerators replacing the current units past their expected useful life and experiencing frequent maintenance issues. <i>Premier Healthcare Alliance, L.P.</i>	Award Best Contract	Attard, David		\$ 77,728	
B13	Verge Solutions, LLC dba Verge Health	Software License for Medical Records Audit and Accreditation System for the Harris County Hospital District dba Harris Health System - for continued use of Verge Solutions (VSuite™/VSurvey™ software) electronic regulatory tracking and management system and website containing regulatory information for the medical profession. The system serves as a central location for collection, management and reporting data related to regulatory standards.	Renewal Sole Source Exemption September 01, 2022 through August 31, 2023	Barnes, Ann	\$ 74,669	\$ 77,058	
B14	Medtronic USA, Inc.	Maintenance and Service Support for O-Arm™ Imaging System for Harris Health System - continue providing maintenance and support for the O-Arm™ O2 at Ben Taub Hospital.	Renewal Sole Source November 01, 2022 through October 31, 2023	Attard, David	\$ 76,950	\$ 76,950	
B15	S2S Global	Pressure Infusion Bags - continue to provide Harris Health System with a specially designed cuff and bladder device used to pressurize sterile parenteral fluids (e.g. blood, intravenous solutions) to provide for rapid infusion of fluids as needed. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 2 September 01, 2022 through August 31, 2023	Creamer, Doug	\$ 70,754	\$ 72,877	
B16	Protiviti Inc.	Applied Research and Data Analysis, Strategic Planning and Management Strategies and Other Services for Harris County - allow Harris Health to utilize this contract for an overall assessment of the Accounts Payable department at the Harris Health System. Assessment is to include effectiveness and efficiency of current policies and procedures and observance to industry best practices. <i>Job No. 210317</i>	Utilization March 22, 2022 through March 21, 2023	McMichael, Kari		\$ 70,000	
B17	CDW Government, LLC.	Minor IT and Telecom Equipment for Harris Health System - provide for an upgrade to the existing IT and Telecom system of Casa de Amigos Health Center as part of the remodeling project effort. This purchase only includes hardware. <i>Premier Healthcare Alliance, L.P.</i>	Award Lowest Offer	Hickman, George		\$ 69,595	
B18	Olympus America Inc	Surgical Endoscopy - Flexible - provide the Ben Taub Gastrointestinal (GI) lab with an endoscopic ultrasound (EUS) intestinal video endoscope that will be used with existing video endoscopy equipment. <i>Premier Healthcare Alliance, L.P.</i>	Award Best Contract	Attard, David		\$ 68,050	
B19	Corvey, LLC	Accumulator Services for the Harris County Hospital District dba Harris Health System - provide accumulator services for Harris Health Pharmacy, Morris & Dickson Accumulator is a web-based software that serves to maintain compliance with the Federal 340B Drug Pricing Program. This agreement will allow for continued services until the competitive proposal process is complete and a new Agreement has been executed.	Purchase Sole Source Exemption	Nnadi, Michael		\$ 65,552	
B20	Mark III Systems, Inc.	Zerto Maintenance for Harris Health System - provide maintenance for the Zerto Software, which reduces the time it takes to failover from one Data Center to another from approximately eight hours to minutes. <i>Department of Information Resources</i>	Purchase Low Quote	Hickman, George		\$ 57,600	
B21	CFI Mechanical, Inc.	Modulating Valve Replacement at Ben Taub Hospital for Harris Health System - replace modulating valves at Ben Taub Hospital to allow for integration with Building Automation System. The owner contingency provides for coverage on unanticipated costs throughout the project.	Purchase Low Quote Choice Partners	Attard, David		\$ 57,424	

No.	Vendor	Description Justification Contract Number	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
B22	Follett LLC	Ice Machines and Dispensers - provide the Ambulatory Care Services Clinics with new refrigerators replacing the current units past their expected useful life and experiencing frequent maintenance issues. <i>Premier Healthcare Alliance, L.P.</i>	Award Best Contract	Attard, David		\$ 57,118	
B23	Medtronic Inc.	Peripheral Embolization Products for the Harris Health System - provide physician clinically preferred concerto coils and micro vascular plugs used to treat arterial, venous and peripheral vascular disease.	Purchase Public Health or Safety Exemption	Creamer, Doug		\$ 55,960	
B24	Welch Allyn Inc. through Concordance	Auditory and Visual Exam - To provide wall mounted integrated diagnostic systems required to meet the operational needs of the Quentin Mease Ambulatory Care Services Clinic. <i>Premier Healthcare Alliance, L.P.</i>	Award Lowest Offer	Attard, David		\$ 55,720	
B25	Netsync Network Solutions, Inc.	Cisco Telephones for Harris Health System - provide for 100 Cisco telephones as part of the remodeling project at Casa de Amigos Health Center. This purchase includes hardware, software, and installation services. <i>Department of Information Resources</i>	Purchase Low Quote	Hickman, George		\$ 53,130	
B26	Clinical Innovation	Obstetrical Monitoring Devices - continue to provide Harris Health System with disposable devices which facilitate the real-time computing of efficient criterion suitable for obstetrical monitoring purposes. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 3 September 01, 2022 through August 31, 2023	Creamer, Doug	\$ 52,263	\$ 52,263	
B27	CarePort Health, LLC.	CarePort Care Management Solution for Harris Health System - Additional funds are required to cover professional services needed to develop interfaces for the electronic care management solution's implementation.	Additional Funds January 07, 2022 through January 06, 2023	Smith, Amy	\$ 339,597	\$ 52,080	
B28	Whitmire & Munoz	Consulting Services and Community Engagement Efforts for the Harris Health System	April 15, 2022 through January 14, 2023 (corrected term) March 15, 2022 through December 31, 2022 (as approved)	Crowles, Maria			
B29	FORVIS, LLP (corrected name) BKD, LLP (as approved)	Consulting and Audit Services for the 340B Financial Program and Split Bill Software for the Harris County Hospital District dba Harris Health System - In June 2022, the Board of Trustees approved a professional services exemption for BKD to provide consulting and audit services for the 340B financial program and split bill software for Harris Health System. Since that time, BKD has merged with Forvis. The vendor name is corrected to reflect the name that will be stated in the agreement.	Corrected Vendor Name	Nnadi, Michael			
B30	Monty & Ramirez LLP	Special Counsel Services for Harris Health System - provide legal services related to employment matters.	Purchase Professional Services Exemption Competitive Bid Requirements	Thomas, L. Sara		\$ 100,000	
B31	The Love Law Group and Consulting Services PLLC	Special Counsel Services for Harris Health System - provide legal services related to corporate matters.	Purchase Professional Services Exemption Competitive Bid Requirements	Thomas, L. Sara		\$ 60,000	
					Total	\$ 2,182,374	



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 05, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 220181

Members of the Board:

Please approve the following award on the basis of lowest priced proposal meeting requirements subject to applicable bond(s) to be received from the vendor(s) for the construction price:

Description: Refurbishment of Air Handling Units at Ben Taub Hospital Phase III for Harris Health System

Proposal(s) Received: Two (2) on June 06, 2022 (see attached)

Vendor(s): The Brandt Companies, LLC.

Amount: \$ 8,810,000 project price
 1,500,000 owner contingency
 \$10,310,000

Evaluated By: • Evaluation Committee • Harris County Purchasing

Justification: This project is for the refurbishment of air handling units due to deficiencies from age, prolonged use, and energy inefficiency, which is a required upgrade by the Texas Department of Health (TDH). The owner contingency provides for coverage on unanticipated costs throughout the project.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JOA
Attachment(s)
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

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FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25, 2022

Pavilion/Department: Ben Taub / Facility Engineering

Item Description: Ben Taub Air Handling Units Refurbishment - Phase III

Purchasing Number: 22/0181

Original Estimated Cost: \$10,310,000 (FY22 Stub year Routine Capital)

Project Elaboration: Air handling units require refurbishment due to deficiencies from age, prolonged use, and energy inefficiency. Transferring air handling units to the essential electrical system is a required upgrade by the Texas Department of Health (TDH). Phase 3 of this process is for refurbishment of the following ten (10) air handling units: AHU-P-1A, AHU-P-1B, AHU-P-2A, AHU-P-2B, AHU-P-3A, AHU-P-3B, AHU-B-1B, AHU-B-2B, AHU-B-3B, and AHU-B-4B. And transferring feeds to emergency power for the following eight (8) air handling units: AHU-P-1A, AHU-P-1B, AHU-P-2A, AHU-P-2B, AHU-B-1B, AHU-B-2B, AHU-B-3B, and AHU-B-4B.

Estimated Total Construction Cost: \$10,310,000

- **Construction Bid:** \$8,810,000
- **Owner's Contingency:** \$1,500,000

Contractor: The Brandt Companies, LLC.

Based on a Harris Health System Facilities Planning and Purchasing review of the Competitive Sealed Proposal (CSP) response. The Brandt Companies, LLC. is the recommended vendor of choice based on the highest scored and lowest pricing proposal.

Item	Criterion/Offer Reference	Maximum Value
a.	Firm Qualifications and Similar Experience as a Prime Contractor in an Active Medical Facility	25%
b.	Organization and Project Methodology / and Project Schedule	15%
c.	Safety Record	5%
d.	Fiscal and Bonding Capacity	5%
e.	Pricing	50%
	Total Score	100%

Vendors' scores of this CSP are as follows:

- The Brand Companies, LLC. – Overall ranking score of 95.10%
- Gowan, Inc. - Overall ranking score of 75.76%

Financial Analysis: Proposal Tabulation is attached.

A1



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 01, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 210178, Board Motion 21.08-77

Members of the Board:

Please approve the first of five (5) renewal option(s) for the following:

Description: Blood, Blood Products and Services for Harris Health System

Vendor(s): Gulf Coast Regional Blood Center

Term: September 01, 2022 through August 31, 2023

Amount: \$7,201,239 estimated
\$6,546,580 previous year

Reviewed By: • Laboratory

Justification: To provide blood, blood products and services for Harris Health System.

The estimated amount is higher than the previous year due to a potential increase in volume.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB

cc: Esmail Porsa, M.D., President & CEO
Patricia Darnauer, EVP, LBJ
Vendor(s)

Michael Nnadi, Chief Pharmacy & Lab Officer
George Gaston, VP, Business & Ancillary Ops

A2

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 05, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 220198

Members of the Board:

Please approve the following award on the basis of lowest priced proposal meeting requirements subject to applicable bond(s) to be received from the vendor(s) for the construction price:

Description: Construction and Reconfiguration of the Fifth Floor at Quentin Mease for Harris Health System

Proposal(s) Received: Two (2) on June 13, 2022 (see attached)

Vendor(s): O'Donnell/Snider Construction, LLC

Amount: \$4,028,629 project price
 800,000 owner contingency
 \$4,828,629

Evaluated By: • Evaluation Committee • Harris County Purchasing

Justification: This project is for the interior renovations to reconfigure the fifth floor of Quentin Mease from a Rehabilitation unit to a Specialty Clinic. The owner contingency provides for coverage on unanticipated costs throughout the project.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JOA
Attachment(s)
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

A3

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

**Competitive Sealed Proposal for Construction and Reconfiguration of the Fifth Floor at
Quentin Mease for Harris Health System**

Two (2) proposals were received as follows:

<u>Vendors</u>	<u>Price</u>
O'Donnell/Snider Construction, LLC.	\$4,028,629
Comex Corporation	\$4,529,000

Evaluation Information

The Evaluation Committee consisted of representatives from Harris Health System and a representative from the Office of the Harris County Purchasing Agent. Upon careful evaluation of the proposals, the Evaluation Committee selected O'Donnell/Snider Construction, LLC. on the basis of lowest priced proposal meeting the requirements and needs of Harris Health System.

The remaining vendor was eliminated due to the following reasons:

- Comex Corporation was eliminated due to a lower evaluation score and higher pricing.

Amount

\$4,028,629 construction price
800,000 owner contingency
\$4,828,629

Board Summary

Board Date: August 25, 2022

Pavilion/Department: Quentin Mease/ACS Specialty Clinics

Item Description: Quentin Mease Level 5 Build-out an Interior Renovation Project

Purchasing Number: 22/0198

Original Estimated Cost: \$4,828,629 (FY22 Stubbyear Routine Capital)

Project Elaboration: The project consists of interior renovations to reconfigure the fifth floor of Quentin Mease from a Rehabilitation unit to a Specialty Clinic. The work will include demolition of the existing partitions and utilities, construction of new drywall partitions, doors, millwork, flooring, and lay-in ceilings as well as mechanical, electrical, plumbing and technology renovations to support the design.

Estimated Total Construction Cost: \$4,828,629

- **Construction Bid:** \$4,028,629
- **Owner's Contingency:** \$800,000

Contractor: O'Donnell/Snider Construction, LLC.

Based on a Harris Health System Facilities Planning and Purchasing review of the Competitive Sealed Proposal (CSP) response. O'Donnell/Snider Construction, LLC. is the recommended vendor of choice based on the highest scored and lowest pricing proposal.

Item	Criterion/Offer Reference	Maximum Value
a.	Firm Qualifications and Similar Experience as a Prime Contractor in an Active Medical Facility	25%
b.	Organization and Project Methodology / and Project Schedule	15%
c.	Safety Record	5%
d.	Fiscal and Bonding Capacity	5%
e.	Pricing	50%
	Total Score	100%

Vendors' scores of this CSP are as follows:

- O'Donnell/Snider Construction, LLC. – Overall ranking score of 95.80%
- Comex Corporation - Overall ranking score of 81.78%

Financial Analysis: Proposal Tabulation is attached.



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following award(s) on the basis of best contract(s):

Description: Physiological Monitoring System

**Quote(s)
Received:** Philips Healthcare (PP-NS-1480)

Vendor(s): Philips Healthcare

Amount: \$3,904,439 estimated

Reviewed By: • Healthcare Systems Engineering

Justification: To provide Ben Taub and Lyndon B. Johnson Hospitals with new monitors and multi measurement modules replacing the current units past their expected life.

Amount includes trade-in credit of \$3,529 for fifty three each of existing Philips model M8004A and \$4,265 for fifty eight each of existing Philips model M8002A. Philips is the only vendor that can provide equipment compatible with Harris Health System's existing system and IT infrastructure. Therefore, the other Premier vendors were not evaluated.

Sincerely,

DeWight Dopslauf
Purchasing Agent

AM

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

A4

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25, 2022

Pavilion(s)/Department(s): Ben Taub, LBJ Hospitals

Item Description: Physiological Monitoring Equipment

Estimated Cost: \$3,904,439.02 (FY22 Stub Routine Capital Budget)

Project Elaboration: Multi-year phased replacement of physiological monitoring equipment no longer supported by the manufacturer. In this phase, phase 4 of 5, we are replacing Philips MP30, MP50 model monitors and multi-measurement MMS modules that attach to the monitors.

Vendor: Philips Healthcare (on Premier GPO Contract: PP-NS-1480)

- All current Harris Health System physiological monitoring equipment is from Philips.
- Philips is the only vendor that can provide equipment compatible with Harris Health System’s existing system and IT infrastructure.

Project Cost Summary:

Item #	Item Description	Qty	Total Item Cost
1	57 IntelliVue MX550 monitors, 57 Multi-Measurement Module MMX, 10 Multi-Measurement Module X3, Registration services, Accessories, Install for LBJ EC	1	\$1,698,577.76
2	46 IntelliVue MX550 monitors, 25 Multi-Measurement Module MMX, 31 Multi-Measurement Module X3, WMTS registration services, Accessories, Install for LBJ NICU	1	\$1,347,641.96
3	141 Multi-Measurement Module MMX, Accessories, Install for BT & LBJ Hospital	1	\$1,292,658.20
4	Rebate - Trade-in Allowance for existing monitors from LBJ EC and NICU	1	(\$434,438.90)
Total Equipment Cost			\$3,904,439.02



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 190271, Board Motion 21.06-65

Members of the Board:

Please ratify the second of four (4) renewal option(s) for the following:

Description: Maintenance and Repair of Vertical Transportation Equipment and Related Items for Harris Health System
Vendor(s): Elevator Repair Service, Inc.
Term: July 24, 2022 through July 23, 2023
Amount: \$2,850,000 estimated
\$2,850,000 previous year
Reviewed By: • Facilities Engineering
Justification: To continue providing maintenance and repair of vertical transportation equipment throughout Harris Health System facilities.

Vendor agreed to renew under the same terms and conditions with a 7.12% increase in pricing based on the Consumer Price Index of Urban Wage Earners and Clerical Workers (CPI-W).

Sincerely,

DeWight Dopslauf
Purchasing Agent

PT
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

A5

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 21/0413, Board Motion 22.03-40

Members of the Board:

Please approve additional funds for the following:

Description: Professional Architectural and/or Engineering Services for the New Lyndon B. Johnson Hospital for Harris Health System

Vendor: HKS, Inc. (HCHD-733)

Amount: \$2,618,545 additional funds
500,000 previously approved funds
\$3,118,545

Reviewed by: X Facilities Engineering

Justification: The additional funds provides for the remaining pre-design & programming services for the new Lyndon B. Johnson Hospital.

The County Attorney's Office is preparing the First Amendment to the Agreement for the additional funds. This purchase is subject to the execution of the Amendment.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

MAM

cc: Esmail Porsa, M.D., President & CEO
Dave Attard, Healthcare Systems Engineering
Vendor

A6

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 11, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 160324, Board Motion 21.08-77

Members of the Board:

Please approve the fifth of six (6) renewal option(s) for the following:

Description: Linen Processing, Cart Building and Linen Distribution Services for the Harris County Hospital District dba Harris Health System
Vendor(s): Texas Medical Center Laundry (GA-07058)
Term: September 01, 2022 through August 31, 2023
Amount: \$2,138,346 estimated
\$1,979,401 previous year
Reviewed By: • Supply Chain Management
Justification: To continue providing linen processing, cart building and distribution services for Harris Health System.

The vendor has agreed to renew under the same terms and conditions, with the exception of additional quality measures, as set forth in the Agreement. Pricing is based on the Consumer Price Index of Urban Wage Earners and Clerical Workers (CPI-W) with a not to exceed 10.63% increase.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SMM
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir, Materials

A7

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following award(s) on the basis of lowest offer:

Description: Infant Warmers and Incubators

Quote(s)		
Received:	GE Healthcare (PP-NS-1511)	\$ 2,108,787
	Atom Medical USA LLC (PP-NS-1507)	\$ 2,162,427

Vendor(s): GE Healthcare

Amount: \$2,108,787 estimated

Reviewed By: • Healthcare Systems Engineering

Justification: To replace existing infant warmer and infant incubator units at Ben Taub and Lyndon B. Johnson Hospitals that are no longer supported by the manufacturer and past their expected useful life.

Sincerely,

DeWight Dopslauf
Purchasing Agent

AM
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

A8

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25, 2022

Pavilion(s)/Department(s): Ben Taub, LBJ Hospitals / Neonatal ICU, LDR Suites, Newborn Nursery

Item Description: Infant Warmers and Incubators

Estimated Cost: \$2,108,787.76 (FY22 Stub Routine Capital Budget)

Project Elaboration: Phased replacement, Phase 2 of 2, of existing infant warmer and infant incubator units at Ben Taub and LBJ Hospitals that are no longer supported by the manufacturer and past their expected useful life.

Vendor: GE (on Premier GPO Contract: PP-NS-1511)

- Vendor equipment evaluated by Ben Taub and LBJ clinical team as best meeting all requirements at the lowest total cost
 - Including requirement for backup battery.

Other Premier Vendors Considered:

- Atom – Higher total cost. Not recommended by Ben Taub and LBJ evaluation team.
- Draeger – Do not meet requirement for backup battery.

Project Cost Summary:

Vendor	GE	Atom
Description	Panda iRes Bedded Warmer, Giraffe Omnibed Carestation	Infa Warmer i (103), Dual Incu i (100)
Infant Warmer Unit Price (Ea)	\$22,039.40	\$25,176.50
Infant Warmer Quantity	36	36
Trade-in Discount Infant Warmers (Ea)	No trade-in option	(\$250.00)
Infant Incubator Unit Price (Ea)	\$39,859.68	\$38,835.55
Infant Incubator Quantity	33	33
Trade-in Discount Infant Incubator (Ea)	No trade-in option	(\$500.00)
Total Capital Equipment Cost	\$2,108,787.76	\$2,162,427.00
Training Cost (Operational Expense)	\$10,400.00	\$0
Total First Year Cost	\$2,119,187.76	\$2,162,427.00

A8



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 21, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following award(s) on the basis of lowest offer:

Description: Mobile MRI System and Trailer

Quote(s)

Received:	GE Healthcare, LLC (PP-IM-270)	\$ 1,957,229
	Siemens Medical Solutions USA, Inc. (PP-IM-278)	\$ 2,171,839
	Philips Healthcare (PP-IM-286)	\$ 2,185,038

Vendor(s): GE Healthcare, LLC

Amount: \$1,957,229 estimated

Reviewed By: • Healthcare Systems Engineering

Justification: To provide a mobile MRI system and trailer to meet the operational needs for Ben Taub Hospital.

GE Healthcare was evaluated as meeting all mandatory requirements at the lowest cost. Therefore, the other Premier vendors were not selected.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SEP
Attachment(s)
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

A9

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25, 2022

Pavilion(s)/Department(s): Ben Taub Hospital / Magnetic Resonance Imaging (MRI)

Item Description: MRI Scanning System, with Mobile Trailer

Estimated Equipment Cost: \$1,957,229.20 (FY22 Stub Routine Capital Budget)

Project Elaboration: This procurement is adding one 1.5T MRI scanning system in a mobile trailer at Ben Taub Hospital to meet the operational needs of the MRI department.

Vendor: GE (on Premier GPO contract# PP-IM-270)

- Ben Taub Hospital 1.5T Mobile MRI scanner evaluation committee comprising of radiologists, technologists, and clinical engineering team members have recommended the GE Signa Voyager scanner and trailer system for procurement.
- The GE proposal that includes a new MRI scanner and a new mobile trailer meets the requirements of the evaluation committee at the lowest total cost.

Project Cost Summary:

Vendor	GE	Siemens	Philips	Philips
Description	Signa Voyager 1.5T (new) + New Trailer	Aero Eco 1.5T (refurbished) + New Trailer	Ingenia 1.5T (refurbished) + New Trailer	Ingenia 1.5T (new) + New Trailer
Unit Price (Ea)	\$1,957,229.20	\$2,171,839.00	\$2,185,038.45	\$2,239,983.25
Quantity	1	1	1	1
Total Capital Cost	\$1,957,229.20	\$2,171,839.00	\$2,185,038.45	\$2,239,983.25



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 21, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption - Texas LGC § 262.024 (a)(2) , Board Motion 21.08-77

Members of the Board:

Please approve an exemption from the competitive bid requirements and the first of four (4) renewal option(s) for the following:

Description: Craniomaxillofacial and Neurosurgical Craniofacial Implants and Related Products for the Harris Health System

Vendor(s): Depuy Synthes (HCHD-524)

Term: September 21, 2022 through September 20, 2023

Amount: \$1,943,766 estimated
\$1,943,766 previous year

Reviewed By: • Supply Chain Management

Justification: To continue providing craniomaxillofacial and neurosurgical craniofacial implants and related products used for various operating procedures.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SEP
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

A10

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 02, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following award(s) on the basis of best contract(s):

Description: Chemistry and Immunochemistry Analyzers, Reagents, Consumables and Service
Vendor(s): Abbott Laboratories, Inc. (PP-LA-521)
Term: One (1) year initial term with four (4) one-year renewal options
Amount: \$1,570,000 estimated
Reviewed By: • Laboratory
Justification: To purchase reagents and consumables to perform HIV testing on Harris Health owned equipment.

The County Attorney's Office is preparing an Agreement for these services. The award is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB
cc: Esmail Porsa, M.D., President & CEO
Patricia Darnauer, EVP, LBJ
Vendor(s)

Michael Nnadi, Chief Pharmacy & Lab Officer
George Gaston, VP, Business & Ancillary Ops

A11

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following award(s) on the basis of best contract(s):

Description: OR Integration and Automation

Quote(s)

Received:	Stryker (PP-OR-1790)	\$	678,556
	Steris (PP-OR-1789)	\$	896,065
	Karl Storz Endoscopy-America, Inc. (PP-OR-1786)	\$	1,306,683

Vendor(s): Karl Storz Endoscopy-America, Inc.

Amount: \$1,306,683 estimated

Reviewed By: • Healthcare Systems Engineering

Justification: To provide the gastrointestinal endoscopy suite at Quentin Mease Clinic with new video and information integration systems required to meet the operational needs.

Karl Storz equipment was evaluated as best meeting all mandatory user requirements. Therefore, the other Premier vendors were not selected.

Sincerely,

DeWight Dopslauf
Purchasing Agent

AM
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

A12

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25, 2022

Pavilion(s)/Department(s): ACS – Quentin Mease/ Gastrointestinal Lab

Item Description: Video and Information Integration System

Estimated Cost: \$1,306,683.23 (FY22 Stub Routine Capital Budget)

Project Elaboration: As part of the Quentin Mease building renovation project to change from hospital classification to clinic, this procurement is adding video and information integration system required to meet the operational needs of the gastrointestinal endoscopy suite on the second floor.

Vendor: Karl Storz (on Premier GPO contract # PP-OR-1786)

- Karl Storz video and information integration solution evaluated by Quentin Mease GI Lab team as best meeting all requirements, and as offering greater connectivity opportunities that would serve the GI team's needs better.
- Karl Storz integration solution was also recommended by LBJ OR team for the LBJ OR refresh project, and a purchase order issued to Karl Storz after February 2022 Board of Trustees approval.
- Quentin Mease GI Lab evaluation team's vendor recommendation letter on file with Harris County PurchaseOffice.

Other Premier GPO Vendors Considered:

- Steris – Not recommended by Quentin Mease GI Lab evaluation team.
- Stryker – Not recommended by Quentin Mease GI Lab evaluation team.

Project Cost Summary:

Vendor	Karl Storz	Steris	Stryker
Description	OR1 AIR	HexaVue	COR Lite
Integration GI Lab Rooms Quantity	8	8	8
Large Wall Mounted Monitor Quantity	16	16	16
Small Arm Mounted Monitor Quantity	9	9	9
Total Integration Cost	\$1,306,683.23	\$896,065.19	\$678,556.45

A12



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 11, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Sole Source Exemption - Texas LGC § 262.204 (a)(7), Board Motion 22.05-67

Members of the Board:

Please ratify additional funds for the following:

Description: Agfa GI Orpheus and Business Intelligence Looker Software Module for Harris Health

Vendor(s): Agfa HealthCare Corporation (GA-07304)

Amount: \$1,134,019 additional funds for the term 07/15/2022 - 07/14/2023
217,841 previously approved funds for the term 07/15/2022 - 07/14/2023
\$1,351,860

Reviewed By: • Information Technology

Justification: This purchase is to expand the current Agfa Enterprise Imaging Solution to include Orpheus software, which is the image capture system for gastrointestinal scopes. Also included is the Business Intelligence (BI) Looker software, which stores and archives gastrointestinal images. The total amount includes software, implementation services, hardware, training, and the first year of maintenance.

The Office of the Harris County Purchasing Agent has confirmed the sole source exemption based on Harris Health standardizing to Agfa HealthCare Corporation for their one-stop shop imaging solution. Additional modules are added in phases, as services are needed for the Cardiology, Gastrointestinal and Radiology departments.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

A13

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 02, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: State of Texas Department of Information Resources (DIR) Cooperative Contract

Members of the Board:

Please approve the following purchase(s) on the basis of only quote:

Description: IBM® Enterprise Wide Hardware and Software Maintenance for Harris Health System

Quote(s) Received: Mark III Systems, Inc. (DIR-TSO-3997)

Vendor(s): Mark III Systems, Inc.

Term: September 01, 2022 - August 31, 2023

Amount: \$1,009,470 estimated

Reviewed By: • Information Technology

Justification: To provide continued support and maintenance for IBM® hardware and software, which includes servers, storage, and related operating systems in the organization's Data Centers. This hardware and software support the business and clinical information systems such as Epic (Clinical and Revenue Cycle), PeopleSoft (Financials, Supply Chain and Human Resources), and SAP (Business Intelligence).

Sincerely,

DeWight Dopslauf
Purchasing Agent

SS
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

A14

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 25, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 20/0322, Board Motion 21.03-31

Members of the Board:

Please ratify the first of four (4) renewal options for the following:

Description: Construction Manager-Agent for Harris Health System

Vendor: Broaddus & Associates

Term: June 6, 2022 through June 5, 2023

Amount: \$1,000,000 estimated
\$1,000,000 previous year

Reviewed by: Facilities Engineering Harris County Purchasing

Justification: To provide construction manager-agent services for Harris Health System.

The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

MAM

cc: Esmail Porsa, M.D., President & CEO
Dave Attard, Healthcare Systems Engineering
Vendor

A15

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 120036, Board Motion 21.08-77

Members of the Board:

Please approve the second of five (5) renewal option(s) for the following:

Description: GC and Chlamydia Testing System including Analyzer(s), Reagents, Consumables and Services for Harris Health System
Vendor(s): Hologic, Inc. (GA-05316)
Term: September 01, 2022 through August 31, 2023
Amount: \$943,587 estimated
\$857,806 previous year
Reviewed By: • Laboratory
Justification: To continue providing GC, Chlamydia and HPV testing to Harris Health System patients.

The estimated amount is higher than the previous year due to a potential increase in volume.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB
cc: Esmail Porsa, M.D., President & CEO
Patricia Darnauer, EVP, LBJ
Vendor(s)

Michael Nnadi, Chief Pharmacy & Lab Officer
George Gaston, VP, Business & Ancillary Ops

A16

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 09, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 190177, Board Motion 21.04-47

Members of the Board:

Please approve the second of four (4) renewal option(s) for the following:

Description: Pharmacy Automated Medication Dispensing System for Harris Health System

Vendor(s): CareFusion Solutions, LLC (HCHD-294)

Term: October 01, 2022 through September 30, 2023

Amount: \$ 875,000 estimated
\$1,936,558 previous year

Reviewed By: • Pharmacy

Justification: To provide maintenance for automated supply cabinets and software and continuation of equipment lease.

The estimated amount is lower than the previous year due to a one-time purchase of additional equipment. The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

BA
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Michael Nnadi, Chief Pharmacy & Lab Officer

A17

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 02, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Choice Partners, a division of Harris County Department of Education Cooperative Program

Members of the Board:

Please approve the following purchase(s) on the basis of low quote:

Description: Managed Security Support Services Platform for Harris Health System

Quote(s)

Received:	Set Solutions, Inc. (Choice Partners #21/031KN-55)	\$	818,225
	Insight Direct (USA), Inc. (PP-IT-241)	\$	820,039

Vendor(s): Set Solutions, Inc.

Term: One (1) year initial term with two (2) one-year renewal options

Amount: \$818,225 estimated

Reviewed By: • Information Security

Justification: To provide for a Managed Security Support Services Platform needed to ensure that the organization is monitored 24x7x365 to drive a faster threat detection, investigation, and response across the network providing situational awareness to protect the organization from cyber threats.

The County Attorney’s Office is preparing an Agreement for this purchase. This purchase is subject to the execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SS
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Jeffrey Vinson, SVP, CCISO

A18

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 09, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption - Texas LGC § 262.024 (a)(4) , Board Motion 22.05-67

Members of the Board:

Please ratify an exemption from the competitive bid requirements and the second and final renewal option(s) for the following:

Description: Legal Services for Healthcare Matters (2021 Qui Tam Matters) for Harris Health System
Vendor(s): Norton Rose Fulbright US LLP (HCHD-258)
Term: July 01, 2022 through June 30, 2023
Amount: \$750,000 estimated
\$750,000 previous year
Reviewed By: • Legal Affairs
Justification: To provide counsel regarding 2021 Qui Tam Matters involving Harris Health System

Sincerely,

DeWight Dopslauf
Purchasing Agent

KG
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

A19

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 170187, Board Motion 21.08-77

Members of the Board:

Please approve additional funds and an extension for the following:

Description: Inspection and Service for the Fire Protection Systems, Equipment and Related Items for the Harris County Hospital District dba Harris Health System

Vendor(s): FireTron, Inc.

Amount: \$ 665,318 additional funds for the extended term 10/01/2022 - 09/30/2023
665,318 previously approved funds for the term 10/01/2021 - 09/30/2022
\$1,330,636

Reviewed By: • Facilities Engineering

Justification: Additional funds are required to cover services due to the extended term. The term is being extended until the competitive procurement process is completed and a new contract is in place.

Vendor has agreed to extend under the same terms and conditions with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

PT

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

A20

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 4, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 16/0272, Board Motion 22.04-56

Members of the Board:

Please approve additional funds and an extension for utilization of the following contract:

Description: Pharmaceutical Dispensing for Institutionalized Persons of Harris County

Vendor: Diamond Drugs, Inc. d/b/a Diamond Pharmacy Services

Amount: \$ 584,000 additional funds for the extended term 09/01/22 – 12/31/22
 875,000 previously approved funds for the term 02/01/22 – 08/31/22
 \$1,459,000

Reviewed by: X Executive Administration

Justification: Additional funds are required to cover services due to the extended term. The term is being extended to provide services until this project is competitively bid and a new contract is in place.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
BA

cc: Esmail Porsa, M.D., President & CEO
Jennifer Small, EVP, ACS
Vendor

A21

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 02, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: State of Texas Department of Information Resources (DIR) Cooperative Contract

Members of the Board:

Please approve the following purchase(s) on the basis of low quote:

Description: VM Ware Servers Technology Refresh for Harris Health System

Quote(s)

Received:	Mark III Systems, Inc. (DIR-TSO-3763)	\$	572,000
	Insight Direct USA, Inc. (PP-IT-241)	\$	713,437
	Connection (PP-IT-238)	\$	777,483

Vendor(s): Mark III Systems, Inc.

Amount: \$572,000 estimated

Reviewed By: • Information Technology

Justification: To provide for twenty-four servers in datacenters Houston and Bryan that have reached their end of life and need to be replaced. These servers host VM Ware that supports Epic, SharePoint, SAP, and other software applications.

Purchase order(s) will be issued upon Board approval.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SS
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

A22

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve first year funding for the following on the basis of best contract(s):

Description: Housekeeping and Laundry Products for Harris Health System
Vendor(s): See Attached
Premier Term: December 01, 2021 - November 30, 2022
Amount: \$490,799 estimated
Reviewed By: • Supply Chain Management
Justification: To continue providing Harris Health System with housekeeping and laundry products.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SMM
Attachment(s)
cc: Esmacil Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir, Materials

A23

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25 2022

Vendors:

Diversey Inc.	(Items 1-11, 13-31 & 65)
3M Company	(Items 40-42, 44, 49, 53-55, 57, 59, 63, 69, 72, 73, 78, 89, 93 & 97)
The Tranzonic Companies dba Hospeco	(Items 32, 33 & 103)
Ecolab Inc.	(Items 34)
Procter & Gamble (P&G) Distributing LLC	(Items 36 & 86)

Diversey Inc.	(PP-FA-954)	\$439,685
3M Company	(PP-FA-951)	\$ 48,562
The Tranzonic Companies dba Hospeco	(PP-FA-957)	\$ 2,325
Ecolab Inc.	(PP-FA-955)	\$ 144
Procter & Gamble (P&G) Distributing LLC	(PP-FA-958)	<u>\$ 63</u>
		\$490,779

Description of Service: Housekeeping and Laundry Products

Pavilion(s) Utilizing Contract: Harris Health System

Contract Elaboration: This is a Housekeeping and Laundry Products contract which provides chemical products and accessories related to general housekeeping cleaning and disinfecting and laundry.

Service Cost Breakout

- \$490,779 Estimated



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

June 29, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please ratify the following purchase(s) on the basis of low quote:

Description: Data Loss Prevention Software and Gateway Support for the Harris Health System

Quote(s)		
Received:	Insight Direct USA, Inc. (PP-IT-241)	\$476,811
	Set Solutions, Inc. (Choice Partners 21/031KN-55)	\$506,878
	SHI Government Solutions, Inc. (DIR-TSO-4291)	\$514,142

Vendor(s): Insight Direct USA, Inc.

Term: July 29, 2022 - July 28, 2023

Amount: \$476,811 estimated

Reviewed By: • Information Security

Justification: To provide support for ForcePoint advanced detection of unauthorized transmission of sensitive data such as Protected Health Information (PHI) and credit card information leaving the organization through the network environment. The Web Security Gateway protects users from threats while browsing the Internet.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SS

Attachment(s)

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Jeffrey Vinson, SVP Chief Cyber & Info Sec Off

A24

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25, 2022

Pavilion(s)/Department(s): Information Security

Item or Services Description: Forcepoint Data Loss Prevention Software and Gateway Support

Project Elaboration: Forcepoint detects unauthorized transmission of sensitive data such as Protected Health Information (PHI) and credit card information leaving the organization through the network environment. The WebSecurity Gateway protects users from threats while browsing the Internet.

Estimated Total Annual Cost: \$476,811

Vendor: Insight Direct USA, Inc.

Reason and/or Justification for Selection: Low Quote

Other vendors considered and reason for disqualification or non-selection: Set Solutions Inc., SHI Government Solutions, Inc., Connection.

GPO Contract (DIR or Premier): PP-IT-241

Standardization Date and Reason for Standardization if Applicable: N/A

Financial Analysis:

Vendor	Insight Direct USA, Inc.	Set Solutions, Inc.	SHI Government Solutions, Inc.	Connection
Description				
Equipment, Software or Service Cost				
Lease equipment, technology and services				
Quantity Equipment, Software or Service	Software - \$476,811	Software - \$506,878	Software - \$514,142	Software - \$520,252
Total cost				
Term of Contract and Number of Renewals (YRS)	7/29/2022 – 7/28/2023	7/29/2022 – 7/28/2023	7/29/2022 – 7/28/2023	7/29/2022 – 7/28/2023
Annual Estimated Service or Maintenance Cost (if applicable)				
Estimated service or maintenance cost (5 Years)				
Total cost of ownership	\$476,811	\$506,878	\$514,142	\$520,252

Last Year's Amount: 469,527

Reason for Increase/Decrease: This item was sent out for quotes the and item increased by 1.5%.



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 210067

Members of the Board:

Please approve the first of four (4) renewal option(s) for the following:

Description: Fire Door Inspections and Related Items for the Harris County Hospital District dba Harris Health System
Vendor(s): Fire Door Solutions, LLC
Term: September 01, 2022 through August 31, 2023
Amount: \$469,613 estimated
\$ 27,663 previous year
Reviewed By: • Facilities Engineering
Justification: To continue providing fire doors inspections and related items throughout Harris Health System facilities

The increased amount is due to the implementation of the routine inspection schedule within various Harris Health facilities, as well as the fire doors preventive maintenance schedule and related repairs and replacements. Vendor has agreed to renew under the same terms and conditions with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

PT
cc: Esmaeil Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

A25

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption - Texas LGC § 262.024 (a)(2)

Members of the Board:

Please ratify an exemption from the competitive bid requirements and the following purchase(s):

Description: Purchase of two (2) ambulance vehicles for Harris Health System

Vendor(s): Sterling McCall Ford \$ 362,310
Ron Carter Ford \$ 73,180

Amount: \$435,490

Reviewed By: • Operations

Justification: To provide additional ambulances due to the increased demand.

Purchase orders have been issued to secure the acquisition due to a disruption with global supply chain regarding the availability of vehicles. For the same reason the chassis were purchased separately from the ambulances, from Ron Carter Ford and Sterling McCall Ford respectively, due to their availability.

Sincerely,

DeWight Dopslauf
Purchasing Agent

PT

cc: Esmail Porsa, M.D., President & CEO
Amy Smith, SVP, Trans & Post-Acute Care
Vendor(s)

Christopher Okezie, VP, System Operations

A26

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 05, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 220153

Members of the Board:

Please approve the following award on the basis of only proposal meeting requirements subject to applicable bond(s) to be received from the vendor(s) for the construction price:

Description: Heating, Ventilation and Air Conditioning (HVAC) System Replacement at the Cleveland Odom Clinic for Harris Health System

Proposal(s) Received: One (1) on June 06, 2022 (see attached)

Vendor(s): The Brandt Companies, LLC.

Amount: \$372,848 project price
60,000 owner contingency
\$432,848

Evaluated By: • Evaluation Committee • Harris County Purchasing

Justification: This project is for the replacement of seven (7) rooftop packaged units and removal of low-pressure air distribution ductwork and air terminals at the Cleveland Odom Clinic. The owner contingency provides for coverage on unanticipated costs throughout the project.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JOA
Attachment(s)
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

A27

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Competitive Sealed Proposal for Heating, Ventilation and Air Conditioning (HVAC) System Replacement at the Cleveland Odom Clinic for Harris Health System

One (1) proposal was received as follows:

<u>Vendor</u>	<u>Price</u>
The Brandt Companies, LLC.	\$372,848

Evaluation Information

The Evaluation Committee consisted of representatives from Harris Health System’s Facility Planning and a representative from the Office of the Harris County Purchasing Agent. Upon careful evaluation of the proposal, the Evaluation Committee selected The Brandt Companies, LLC. on the basis of only proposal meeting the requirements and needs of Harris Health System.

<u>Amount</u>
\$372,848 construction price
<u>60,000</u> owner contingency
\$432,848

Board Summary

Board Date: August 25, 2022

Pavilion/Department: Cleveland Odom Clinic

Item Description: Heating, Ventilation and Air Conditioning (HVAC) System Replacement Project

Purchasing Number: 22/0153

Original Estimated Cost: \$432,848 (FY22 Stubbyear Routine Capital)

Project Elaboration: The project consists of the replacement of seven (7) rooftop packaged units and removal of low-pressure air distribution ductwork and air terminals. Currently having issues with higher humidity/temperature in meds storage, lab, and clean supply rooms and is being supplemented by portable dehumidifiers in addition to central air supply from RTUs. These clean room and sterilization room are required, by code, to be positively pressurized to keep sterile. The project will include updating existing air distribution zones and mechanical equipment with new zones, air terminal units with electric reheat, and exhaust fans to match current occupancy space usage. Electrical work to support HVAC scope will be included as well.

Estimated Total Construction Cost: \$432,848

- **Construction Bid:** \$372,848
- **Owner's Contingency:** \$60,000

Contractor: The Brandt Companies, LLC.

Based on a Harris Health System Facilities Planning and Purchasing review of the Competitive Sealed Proposal (CSP) response. The Brandt Companies, LLC. is the recommended vendor of choice based on their evaluation score of 92.90% as the only proposal received.

Item	Criterion/Offer Reference	Maximum Value
a.	Firm Qualifications and Similar Experience as a Prime Contractor in an Active Medical Facility	25%
b.	Organization and Project Methodology / and Project Schedule	15%
c.	Safety Record	5%
d.	Fiscal and Bonding Capacity	5%
e.	Pricing	50%
	Total Score	100%

Financial Analysis: Proposal Tabulation is attached.



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: State of Texas Department of Information Resources (DIR) Cooperative Contract

Members of the Board:

Please approve the following award on the basis of only quote:

Description: Technology Refresh of Servers Supporting the Unified Communication System for Harris Health System
Vendor(s): Netsync Network Solutions, Inc. (DIR-TSO-4167)
Amount: \$428,984 estimated
Reviewed By: • Information Technology
Justification: To replace the existing server that supports the Voice Over IP that has reached the end of life at both Data Center locations in Houston and Bryan.

Purchase order(s) will be issued upon Board approval.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KC

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

A28

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.08-77

Members of the Board:

Please approve first year funding for the following on the basis of best contract(s):

Description: Surgeon Gloves

Quote(s)

Received:	Medline Industries Inc.	\$	338,747
	Cardinal Health 200, LLC	\$	27,135
	Molnlycke Health Care	\$	58,538

Vendor(s): Medline Industries Inc. (PP-OR-2037)
Cardinal Health 200, LLC (PP-OR-2035)
Molnlycke Health Care (PP-OR-2038)

Premier Term: May 01, 2022 - April 30, 2023

Amount: \$424,420 estimated

Reviewed By: • Supply Chain Management

Justification: To provide Harris Health System with surgeon gloves.

Sincerely,

DeWight Dopslauf
Purchasing Agent

BP

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir, Materials

A29

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 18, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.08-77

Members of the Board:

Please approve the first of four (4) renewal option(s) for the following:

Description: Craniomaxillofacial and Neurosurgical Craniofacial Implants and Related Products for the Harris Health System
Vendor(s): Stryker Craniomaxillofacial (HCHD-547)
Term: October 28, 2022 through October 27, 2023
Amount: \$389,125 estimated
\$389,125 previous year
Reviewed By: • Supply Chain Management
Justification: To continue providing craniomaxillofacial and neurosurgical craniofacial implants and related products used for various operating procedures.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SEP

cc: Esmaeil Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir Materials

A30

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 01, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption - Texas LGC § 262.024 (a)(2)

Members of the Board:

Please ratify an exemption from the competitive bid requirements and the following purchase(s):

Description: Inpatient Glucose Strips for Harris Health System

Vendor(s): Abbott Laboratories, Inc.

Amount: \$381,759

Reviewed By: • Laboratory

Justification: Additional inpatient glucose strips were needed while NOVA inpatient glucometers were being implemented. NOVA inpatient glucometer implementation throughout Harris Health System was complete on June 21, 2022.

Purchase orders have been issued.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB

cc: Esmail Porsa, M.D., President & CEO
Patricia Darnauer, EVP, LBJ
Vendor(s)

Michael Nnadi, Chief Pharmacy & Lab Officer
George Gaston, VP, Business & Ancillary Ops

A31

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 01, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 160041, Board Motion 21.06-65

Members of the Board:

Please approve additional funds and an extension for the following:

Description: Orthopedic Implants for the Harris Health System
Vendor(s): Smith & Nephew, Inc. (GA-06949)
Amount: \$ 379,425 additional funds for the extended term 09/08/2022 - 12/07/2022
1,517,700 previously approved funds for the term 09/08/2021 - 09/07/2022
\$1,897,125
Reviewed By: • Supply Chain Management
Justification: The term is being extended to continue providing orthopedic implants used for various orthopedic surgery cases for Harris Health System until the competitive bid process is complete and a new contract has been executed. Additional funds are required to cover the extended term.

The County Attorney's Office is preparing an Amendment to the Agreement to extend the term. The additional funds and extension are subject to execution of the Amendment. The vendor has agreed to extend under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SEP

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir Materials

A32

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 01, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 160041, Board Motion 21.06-65

Members of the Board:

Please approve additional funds and an extension for the following:

- Description:** Orthopedic Implants for the Harris Health System
- Vendor(s):** Depuy Synthes (GA-06936)
- Amount:** \$ 359,326 additional funds for the extended term 08/24/2022 - 12/01/2022
1,077,977 previously approved funds for the term 08/24/2021 - 08/23/2022
\$1,437,303
- Reviewed By:** • Supply Chain Management
- Justification:** The term is being extended to continue providing orthopedic implants used for various orthopedic surgery cases for Harris Health System until the competitive bid process is complete and a new contract has been executed. Additional funds are required to cover the extended term.

The County Attorney’s Office is preparing an Amendment to the Agreement to extend the term. The additional funds and extension are subject to execution of the Amendment. The vendor has agreed to extend under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SEP
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir Materials

A33

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 15, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve first year funding for the following on the basis of best contract(s):

Description: Skin Breakdown Prevention Products

Contract(s)

Reviewed:	Sage Products, Inc	\$8,500
	Molnlycke Health Care US, LLC	\$71,567
	Ehob, Inc	\$252,563

Vendor(s): Sage Products, Inc (PP-NS-1604)
Molnlycke Health Care US, LLC (PP-NS-1605)
Ehob, Inc (PP-NS-1608)

Premier Term: July 01, 2022 - June 30, 2023

Amount: \$332,630 estimated
\$348,791 previous year

Reviewed By: • Supply Chain Management

Justification: To provide Harris Health System with skin breakdown prevention products.
This is a new award resulting in lower pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

TC
cc: Esmaeil Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir Materials

A34

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption - Texas LGC § 262.024 (a)(4) , Board Motion 21.06-65

Members of the Board:

Please approve additional funds for the following:

Description: Legal Services Concerning 2019 Qui Tam Action Matters for Harris Health System

Vendor(s): Jackson Walker, L.L.P. (GA-07639)

Amount: \$325,227 estimated additional funds for the term 08/19/2022 - 08/18/2023
74,773 previously approved funds for the term 08/19/2022 - 08/18/2023
\$400,000

Reviewed By: • Legal Affairs

Justification: Additional funds cover anticipated services related to litigation.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KG
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

A35

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 15, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 22.03-40

Members of the Board:

Please approve second year funding for the following:

Description: Thrombectomy Products

Vendor(s): Penumbra, Inc (PP-CA-501)

Term: November 01, 2022 - October 31, 2023

Amount: \$320,158 estimated
\$304,912 previous year

Reviewed By: • Supply Chain Management

Justification: To continue providing Harris Health System with mechanical thrombectomy catheters and devices used to remove blood clots from veins and arteries.

The increased amount is to account for an anticipated increase in product usage.

Sincerely,

DeWight Dopslauf
Purchasing Agent

TC
cc: Esmaeil Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir Materials

A36

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 18, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.08-77

Members of the Board:

Please approve the first of four (4) renewal option(s) for the following:

Description: Craniomaxillofacial and Neurosurgical Craniofacial Implants and Related Products for the Harris Health System
Vendor(s): KLS Martin (HCHD-537)
Term: November 09, 2022 through November 08, 2023
Amount: \$303,292 estimated
\$288,849 previous year
Reviewed By: • Supply Chain Management
Justification: To continue providing craniomaxillofacial and neurosurgical craniofacial implants and related products used for various operating procedures.

The estimated amount is higher than the previous year to account for an anticipated increase in product usage. The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SEP

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir Materials

A37

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 22/0099, Board Motion 22.06-83

Members of the Board:

Please approve an exemption from the competitive bid requirements for the following:

Description: Professional Architectural and Engineering Services for Various Projects for Harris Health System

Vendor: C.L. Davis and Company

Term: One (1) year initial term with four (4) one-year renewal options

Amount: \$300,000 estimated

Reviewed by: X Facilities Planning X Harris County Purchasing

Justification: To provide topographic, utility, investigation and boundary surveying services for future Harris Health System projects.

The County Attorney's Office is preparing an Agreement for these services. This purchase is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

MAM

cc: Esmail Porsa, M.D., President & CEO
Dave Attard, Healthcare Systems Engineering
Vendors

A38

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following award(s) on the basis of best contract(s):

Description: OR Lights and Booms

**Quote(s)
Received:** Steris Corporation (PP-OR-1951)

Vendor(s): Steris Corporation

Amount: \$250,224 estimated

Reviewed By: • Healthcare Systems Engineering

Justification: To provide the gastrointestinal endoscopy suite at Quentin Mease with new equipment booms required to meet the operational needs.

Harris Health is currently standardized to Steris for equipment booms. Therefore, the other Premier vendors were not reviewed.

Sincerely,

DeWight Dopslauf
Purchasing Agent

AM
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

A39

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25, 2022

Pavilion(s)/Department(s): ACS – Quentin Mease/ Gastrointestinal Lab

Item Description: Equipment Booms, Ceiling Mounted

Estimated Cost: \$250,224.09 (FY22 Stub Routine Capital Budget)

Project Elaboration: As part of the Quentin Mease building renovation project to change from hospital classification to clinic, this procurement is adding equipment booms required to meet the operational needs of the gastrointestinal endoscopy suite on the second floor.

Vendor: Steris (on Premier GPO contract # PP-OR-1951)

- Harris Health System is standardized to Steris for equipment booms.
- Steris booms were installed for the Ben Taub Hospital second floor OR project, and after board of trustees approval in February 2022, a purchase order to Steris was issued in March 2022 for LBJ Hospital OR refresh project.

Project Cost Summary:

Item #	Item Description	Qty	Unit Cost	Total Item Cost
1	HarmonyAIR equipment booms, accessories – GI room# 1-7, installation	7	\$38,460.86	\$269,226.02
2	HarmonyAIR equipment boom, accessories – GI Fluoro - room # 8, installation	1	\$55,998.07	\$55,998.07
3	Discount	1	(\$75,000.00)	(\$75,000.00)
Total Cost				\$250,224.09

A39



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 18, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 160041, Board Motion 21.06-65

Members of the Board:

Please approve additional funds and an extension for the following:

Description: Orthopedic Implants for the Harris Health System
Vendor(s): Zimmer US, Inc., dba Zimmer Biomet (GA-06950)
Amount: \$ 246,143 additional funds for the extended term 09/08/2022 - 12/07/2022
984,572 previously approved funds for the term 09/08/2021 - 09/07/2022
\$1,230,715

Reviewed By: • Supply Chain Management

Justification: The term is being extended to continue providing orthopedic implants used for various orthopedic surgery cases for Harris Health System until the competitive bid process is complete and a new contract has been executed. Additional funds are required to cover the extended term.

The County Attorney’s Office is preparing an Amendment to the Agreement to extend the term. The additional funds and extension are subject to execution of the Amendment. The vendor has agreed to extend under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SEP

cc: Esmaeil Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir Materials

A40

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 10, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Texas Association of School Boards (TASB) BuyBoard Cooperative Program

Members of the Board:

Please approve the following purchase(s) on the basis of only quote:

Description: Purchase of Generator for Harris Health System
Vendor(s): L.J. Power, Inc. (BuyBoard No. 657-21)
Amount: \$244,600
Reviewed By: • Facilities Engineering
Justification: To purchase mobile generator for use at various Harris Health System facilities.

Purchase order(s) will be issued upon Board approval.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SMM
Attachment(s)
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

A41

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Date Submitted: July 15, 2022

Pavilion/Department: Central Fill Pharmacy/Administration

Item Description: 500kW Mobile Generator

Estimated Cost: \$244,600 (Budgeted FY2022 Stubbyear Capital)

Project Elaboration: The project consist of the purchase of one (1) 500 kW mobile diesel generator in order to provide uninterrupted services by the Central Fill Pharmacy when utility power is lost. The scope includes one (1) 500 kW mobile diesel generator that can be setup for 120/208 volts 3 phases or 277/480 volts 3 phases, a sound attenuated enclosure, a water jacket heater, EPA Tier 4 emissions, a 600 gallon double wall fuel tank, DOT approved tandem trailer, 1 hour factory Load Bank Test, onsite startup and training, Two (2) year Three Thousand Five Hundred (3,500) hour factory warranty.

Estimated Total Purchase Cost: \$244,600.00

- **Vendor Proposal:** \$241,100.00
- **Freight:** \$3,500.00

Vendor: L. J. Power, Inc. (BuyBoard #657-21)

Based on a Harris Health System Facilities Planning, Facilities Engineering, and the Purchasing department review of the Buyboard bids, L. J. Power, Inc. is the recommended vendor of choice based on being the lowest bidder meeting all specifications.

Other Vendor(s) that responded to the bid and considered with Bid Price:

- McCaffety Electric Co., Inc. (BuyBoard #638-21) – No bid
- Millennium Project Solutions, Inc. (BuyBoard #638-21) – No bid

A41



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 18, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 170012, Board Motion 21.09-86

Members of the Board:

Please approve the second of four (4) renewal option(s) for the following:

Description: Inpatient Negative Pressure Wound Therapy (NPWT) Products and Services for the Harris Health System
Vendor(s): Smith & Nephew, Inc. (HCHD-329)
Term: October 13, 2022 through October 12, 2023
Amount: \$240,756 estimated
\$233,744 previous year
Reviewed By: • Supply Chain Management
Justification: To continue providing negative pressure wound therapy (NPWT) products and services to facilitate the healing of patient wounds.

The estimated amount is higher than the previous year to account for an anticipated increase in product usage. The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SEP

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir Materials

A42

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Government Services Administration (GSA) Cooperative Purchasing Program; Board Motion 21.09-86

Members of the Board:

Please approve the fourth and final renewal option(s) for the following:

Description: Interface Engine Software, Services and Maintenance for Harris Health System
Vendor(s): Infor (US), Inc. (GA-07363)
Term: October 12, 2022 through October 11, 2023
Amount: \$232,372 estimated
\$109,322 previous year
Reviewed By: • Information Technology
Justification: To provide for the continued maintenance and support of the Cloverleaf Interface Engine. The interface engine provides integration between the entire suite of Harris Health System Information Technology applications including, but not limited to Epic, Lab, Radiology, and PACS.

The increased amount includes the cost to upgrade to the latest version. The County Attorney's Office is preparing an Amendment for this software upgrade. This purchase is subject to execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KC
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

A43

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption - Texas LGC § 262.024 (a)(4)

Members of the Board:

Please approve an exemption from the competitive bid requirements and the first of three (3) renewal option(s) for the following:

Description: Clinical Laboratory Services for Harris Health System

Vendor(s): Eurofins Viracor, LLC (HCHD-448)

Term: September 01, 2022 through August 31, 2023

Amount: \$231,000 estimated
\$231,000 previous year

Reviewed By: • Laboratory

Justification: To continue performing specialized testing, including HIV genotypic drug resistance, for Harris Health System patients.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB

cc: Esmail Porsa, M.D., President & CEO
Patricia Darnauer, EVP, LBJ
Vendor(s)

Michael Nnadi, Chief Pharmacy & Lab Officer
George Gaston, VP, Business & Ancillary Ops

A44

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption - Texas LGC § 262.024 (a)(2)

Members of the Board:

Please approve an exemption from the competitive bid requirements and the following purchase(s):

Description: Piped Medical Gas/Vacuum System Assessment and Preventive Maintenance, Gas Monitoring and Ventilation Assessment, and Minor and Emergency Repairs for facilities throughout Harris Health System

Vendor(s): Environmental Testing Services, Inc. (HCHD-806)

Term: One (1) year initial term with one (1) one-year renewal option

Amount: \$208,000 estimated

Reviewed By: • Facilities Engineering

Justification: To provide assessment, maintenance, and repairs of piped medical gas and vacuum system throughout Harris Health System facilities.

The County Attorney's Office is preparing an Agreement for these services. The purchase is subject to execution of the agreement which will be in effect until the competitive procurement process is completed and a new agreement in place.

Sincerely,

DeWight Dopslauf
Purchasing Agent

PT
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

A45

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 190064, Board Motion 21.08-77

Members of the Board:

Please approve the second of four (4) renewal option(s) for the following:

Description: Maintenance and Support for the Learning Management System (LMS) for Harris County Hospital District
Vendor(s): Saba Software, Inc. (HCHD-302)
Term: September 10, 2022 through September 09, 2023
Amount: \$205,420 estimated
\$285,975 previous year
Reviewed By: • Information Technology
Justification: To provide maintenance and support for the Learning Management System (LMS) for Harris Health System

The estimated amount is lower than the previous year due to not including the OpenSesame Plus subscription since it has different term dates. All components of the LMS will ultimately be cotermed to have one renewal term. And additional \$10,540 has been included for the possibility of requiring additional hours of support for Educe Tier 2. The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

A46

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 01, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 140343, Board Motion 21.06-65

Members of the Board:

Please approve the second of five (5) renewal option(s) for the following:

Description: Project and Program Management Solution for the Harris Health System

Vendor(s): e-Builder, Inc. (GA-06581)

Term: November 01, 2022 through October 31, 2023

Amount: \$200,000 estimated
\$212,720 previous year

Reviewed By: • Healthcare Systems Engineering

Justification: To provide for the annual software subscription for the e-Builder Enterprise System used to analyze, and collectively manage projects for determining the optimal resource mix that best achieves operational and financial goals.

The decreased estimated amount is due to the previous year's cost including additional services, which are now completed and do not apply to this renewal. The vendor has agreed to renew under the same terms and conditions, as set forth in the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SS
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

A47

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption - Texas LGC § 262.024 (a)(2) , Board Motion 21.06-65

Members of the Board:

Please ratify an exemption from the competitive bid requirements and the first of four (4) renewal option(s) for the following:

Description: Ambulance Service for Harris Health System

Vendor(s): Orion Ambulance Services, LLC (HCHD-427)

Term: July 19, 2022 through July 18, 2023

Amount: \$198,000 estimated
\$198,000 previous year

Reviewed By: • Transitions & Post-Acute Care

Justification: To continue providing ambulance services for patients to and from various Harris Health System facilities and clinics as well as other locations.

The vendor has agreed to renew under the same terms and conditions as set forth in the agreement with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

PT
cc: Esmaeil Porsa, M.D., President & CEO
Vendor(s)

Amy Smith, SVP, Trans & Post-Acute Care

A48

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 09, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.08-77

Members of the Board:

Please approve renewal for the following:

Description: Foodservice Software and Transaction Processing Systems for Harris Health System
Vendor(s): Computrition, Inc./Jonas Software Company (HCHD-279)
Term: September 10, 2022 through September 09, 2023
Amount: \$193,632 estimated
\$172,302 previous year
Reviewed By: • Information Technology • Food & Nutrition Services
Justification: To continue to provide a Food and Nutrition Point of Sale System for Harris Health System.

This year's increased amount includes nine month's pro-rated license fees for both Oracle Database Administration (DBA) and Nutrition Care Management (NCM). In addition, a 3% annual increase has been added as allowable per the Agreement. This is the third renewal year.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB

cc: Esmail Porsa, M.D., President & CEO
Shweta Misra, Admin Dir, Food & Nutrition
Vendor(s)

George Hickman, SVP, CIO

A49

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 15, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following award(s) on the basis of best contract(s):

Description: Biological Mesh Products

Vendor(s): Allergan USA, Inc. (PP-OR-1652)

Term: One (1) year initial term with four (4) one-year renewal options

Amount: \$191,000 estimated

Reviewed By: • Supply Chain Management

Justification: To provide the consignment of biological mesh products used for hernia repair and abdominal wall reconstruction.

The County Attorney's Office is preparing an Agreement for these services. The award is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

BP
cc: Esmaeil Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir Materials

A50

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 09, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: State of Texas Department of Information Resources (DIR) Cooperative Contract

Members of the Board:

Please approve the following purchase(s) on the basis of only quote:

Description: Compute Node Network Hardware Expansion for Harris Health System

Vendor(s): Mark III System, Inc. (DIR-TSO-3997)

Amount: \$184,037 estimated

Reviewed By: • Information Technology

Justification: To provide additional compute node network hardware to accommodate the growth of the essential enterprise projects, Lab services, Epic training, Cloverleaf interface engine, and Epic non-production environments.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KC

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

A51

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

June 29, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: National Cooperative Purchasing Alliance (NCPA)

Members of the Board:

Please ratify the following purchase(s) on the basis of low quote:

Description: IBM® QRadar® Security Incident and Event Monitoring Solution for Harris Health System

Quote(s)		
Received:	Alacrinet Consulting Services, Inc. (NCPA 01-67)	\$183,430
	Insight Direct USA, Inc. (PP-IT-241)	\$189,638
	Soal Technologies, LLC. (DIR-TSO-3996)	\$192,057

Vendor(s): Alacrinet Consulting Services, Inc.

Term: July 01, 2022 - June 30, 2023

Amount: \$183,430

Reviewed By: • Information Security

Justification: To provide maintenance and support for IBM® QRadar® Security Incident and Event Monitoring (SIEM) Solution which consolidates log events and network flow data from all devices, endpoints, and applications distributed throughout the organization.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SS

cc: Esmaeil Porsa, M.D., President & CEO
Vendor(s)

Jeffrey Vinson, SVP, CCISO

A52

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 09, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption - Texas LGC § 262.024 (a)(2) , Board Motion 21.09-86

Members of the Board:

Please approve additional funds and an extension for the following:

Description: Prescription Monitoring Software for Harris Health System

Vendor(s): Bamboo Health, Inc.

Amount: \$177,600 additional funds for the extended term 09/01/2022 - 08/31/2023
117,000 previously approved funds for the term 09/01/2021 - 08/31/2022
\$294,600

Reviewed By: • Information Technology

Justification: The term is being extended to continue providing collection and monitoring outpatient prescription data for all controlled substances dispensed by a pharmacy in Texas or to a Texas resident from a pharmacy located in another state through the Texas Prescription Monitoring Program for twelve additional months. Additional funds are required to cover the extended term.

The increased amount is to account for an anticipated increase in product usage. The annual amount is estimated at \$152,600 and the additional \$25,000 is added as a contingency for additional users that may be needed. The total is \$177,600. The County Attorney's Office is preparing a Second Amendment to add a renewal option to the Agreement. The extension and additional funds are subject to the execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KC
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

A53

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 10, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption - Texas LGC § 262.024 (a)(4)

Members of the Board:

Please ratify additional funds for the following:

Description: Air Ambulance Transportation Services for Harris Health System
Vendor: Advanced Air Ambulance Corporation (HCHD-685)
Amount: \$171,110 additional funds for the term 02/24/2022 to 02/23/2023
28,890 previously approved funds for the term 02/24/2022 to 02/23/2023
\$200,000

Reviewed by: X Transition & Post-Acute Care

Justification: Additional funds are required to cover the continuation of air ambulance services for patient repatriation throughout Harris Health System.

The County Attorney’s Office is preparing an Amendment to the Agreement for these services. The additional funds are subject to execution of the Amendment.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

*J A
sm*

PT
cc: Esmaeil Porsa, M.D., President & CEO
Amy Smith, SVP Transition & Post-Acute Care
Vendor

A54

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

June 23, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 17/0306, Board Motion 22.02-20

Members of the Board:

Please ratify additional funds for the following:

Description: Executive Recruitment Services for the Harris Health System

Vendors: Coker Group Holdings, LLC [GA-07166]
Curative Talent (fka THMED Executive Search) [GA-07162]
Kaye/Bassman International Corporation [GA-07165]
Kirby Partners [GA-07164]
Recruiting Source International, LLC [GA-07163]
Royster Group, Inc. [GA-07161]

Amount: \$156,000 estimated additional funds for the term 3/14/22 – 3/13/23
~~460,894~~ previously approved funds for the term 3/14/22 – 3/13/23
\$616,894

Reviewed by: X Talent Acquisition Management

Justification: To provide for interim executive level staffing services for Harris Health System in the event of an executive-level staff vacancy.

The County Attorney’s Office prepared an Amendment to the Agreement with Kirby Partners for an interim Chief Information Officer. Services are subject to execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

TCT
cc: Esmail Porsa, M.D., President & CEO
Omar Reid, EVP & Chief People Officer
Vendors

A55

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 1, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Interlocal Agreement, Board Motion 21.09-86

Members of the Board:

Please ratify additional funds for the following:

Description: Anatomical Pathology Reference Testing and Services for Harris Health System

Vendor: University of Texas Health Science Center – Houston (HCHD-306)

Amount: \$155,000 additional funds for the term 10/01/21 – 09/30/22
287,640 previously approved funds for the term 10/01/21 – 09/30/22
\$442,640

Reviewed by: X Laboratory

Justification: Additional funds are required to pay outstanding invoices as well as continue anatomical pathology reference testing services through the first renewal option. A purchase order has been issued.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

J A
KB WKB

cc: Esmaeil Porsa, M.D., President & CEO
Michael Nnadi, CPO
Patricia Darnauer, EVP Administration LBJ
George Gaston, Business Operations & Strategic Initiatives
Vendor

A56

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: National Cooperative Purchasing Alliance (NCPA)

Members of the Board:

Please approve the following purchase(s) on the basis of low quote:

Description: IBM® QRadar® Security Incident and Event Monitoring Expansion for Harris Health System

Quote(s)		
Received:	Alacrinet Consulting Services, Inc. (NCPA 01-67)	\$ 145,161
	Connection (PP-IT-238)	\$ 199,477
	Mark III Systems, Inc. (DIR-TSO-3997)	\$ 227,753

Vendor(s): Alacrinet Consulting Services, Inc.

Amount: \$145,161 estimated

Reviewed By: • Information Security

Justification: To provide for the IBM® QRadar® Security Incident and Event Monitoring (SIEM) Expansion required due to that the organization has increased overhead. QRadar® SIEM® consolidates log events, and network flow data from all devices, endpoints and applications distributed throughout the organization.

Purchase order(s) will be issued upon Board approval.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SS
Attachment(s)
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Jeffrey Vinson, SVP, CCISO

A57

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25, 2022

Pavilion(s)/Department(s): Information Security

Item or Services Description: Expansion of the alerting capabilities of the QRadar Security Incident and Event Monitoring (IBM SIEM®) solution currently in place. This security solution provides critical monitoring and awareness for threats and attacks from sophisticated hackers to all of our workforce users and allows Harris Health to remain security compliant.

Project Elaboration: This is needed to capture all of the alerts and events across the network that provides situational awareness to detect and protect the organization from cyber threats. The expansion is due to the organization’s additional overhead and threats that having work-from-home users may bring.

Estimated Total Annual Cost: \$145,161

Vendor: Alacrinet Consulting Services, Inc.

Reason and/or Justification for Selection: Low quote

Other vendors considered and reason for disqualification or non-selection: Connection, Mark III Systems, Inc., Insight Direct (USA), Inc., Soal Technologies, LLC.

Cooperative Contract (DIR, Premier): NCPA 01-67

Standardization Date and Reason for Standardization if Applicable: N/A

Financial Analysis:

Vendor	Alacrinet Consulting Services, Inc.	Connection	Mark III Systems, Inc.	Insight Direct (USA), Inc.	Soal Technologies, LLC.
Description					
Equipment, Software, or Service Cost Lease equipment, technology, and services	\$145,161	\$199,477	\$227,753	\$229,250	\$236,513
Quantity Equipment, Software, or Service					
Total cost					
Term of Contract and Number of Renewals (YRS)					
Annual Estimated Service or Maintenance Cost (if applicable)					
Estimated service or maintenance cost (5 Years)					
Total cost of ownership	\$145,161	\$199,477	\$227,753	\$229,250	\$236,513

Last Year’s Amount: N/A

Reason for Increase/Decrease: N/A



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption - Texas LGC § 262.024 (a)(4)

Members of the Board:

Please ratify additional funds for the following:

Description: Clinical Laboratory Testing Services for Harris Health System

Vendor(s): Eurofins Viracor, Inc. (HCHD-448)

Amount: \$145,000 additional funds for the term 09/01/2021 - 08/31/2022
90,000 previously approved funds for the term 09/01/2021 - 08/31/2022
\$235,000

Reviewed By: • Laboratory

Justification: Additional funds are required to pay outstanding invoices as well as continue clinical laboratory testing services through the initial term. A purchase order has been issued.

The County Attorney’s Office has prepared an Amendment to the Agreement incorporating the additional funds. The additional funds are subject to execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB

cc: Esmail Porsa, M.D., President & CEO
Patricia Darnauer, EVP, LBJ
Vendor(s)

Michael Nnadi, Chief Pharmacy & Lab Officer
George Gaston, VP, Business & Ancillary Ops

A58

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 05, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 220142

Members of the Board:

Please approve the following award on the basis of lowest priced proposal meeting requirements subject to applicable bond(s) to be received from the vendor(s) for the construction price:

Description: Electrical Panel Replacements at the Baytown Health Center for Harris Health System

Proposal(s) Received: Two (2) on April 25, 2022 (see attached)

Vendor(s): Highlights Electrical

Amount: \$118,000 project price
 23,600 owner contingency
 \$141,600

Evaluated By: • Evaluation Committee • Harris County Purchasing

Justification: To provide all labor, materials, equipment and incidentals for the electrical panel replacement at the Baytown Health Center. The owner contingency provides for coverage on unanticipated costs throughout the construction project.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JAA
Attachment(s)
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

A59

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 10, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption - Texas LGC § 262.024 (a)(2)

Members of the Board:

Please approve an exemption from the competitive bid requirements and the following purchase(s):

Description: Texas Hospital Association Membership for Harris Health System

Vendor(s): Texas Hospital Association (THA)

Term: September 01, 2022 - August 31, 2023

Amount: \$140,916 estimated

Reviewed By: • Executive Administration

Justification: To continue Harris Health System's annual membership with the THA. THA provides advocacy efforts in tracking Texas legislative bills related to healthcare that affect how Texas hospitals and health systems care for patients, serve communities, and operate their organizations. THA also provides members with education and data resources to assist with providing high-quality healthcare.

Sincerely,

DeWight Dopslauf
Purchasing Agent

TT
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Louis Smith, SVP, COO

A60

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

**Competitive Sealed Proposal for Electrical Panel Replacement at the Baytown Health Center for
Harris Health System**

Two (2) proposals as received as follows:

<u>Vendors</u>	<u>Price</u>
Highlights Electrical	\$118,000
The Brandt Companies, LLC	\$176,507

Evaluation Information

The Evaluation Committee consisted of representatives from Harris Health System’s Facility Planning, and a representative from the Office of the Harris County Purchasing Agent. Upon careful evaluation of the proposals, the Evaluation Committee selected Highlights Electrical on the basis of lowest priced proposal meeting the requirements and needs of Harris Health System.

Highlights Electrical also received the highest overall evaluation score. The remaining vendor was eliminated due to lower evaluation scores and higher pricing.

Amount

\$118,000 construction price
23,600 owner contingency
\$141,600

Board Summary

Board Date: August 25, 2022

Pavilion/Department: Baytown Clinic/Facilities

Item Description: Electrical Panel Replacement at the Baytown Health Center

Purchasing Number: 22/0142

Original Estimated Cost: \$141,600 (FY2022 Stub Year Routine Capital)

Project Elaboration: The project consists of the replacement of the Main Electrical Distribution Board Panel DP-1 and all subpanels serving the original building. The existing panels are past their life expectancy and reliable. The electrical infrastructure in the 2007 addition will remain. During the outage, a rental generator and temporary switchboard will be brought onsite to maintain the facility in an operable condition. All work will be completed in accordance with drawings and specifications shown in the bid documents.

Estimated Total Construction Cost: \$141,600

- **Construction Bid:** \$118,000
- **Owner's Contingency:** \$23,600

Contractor: Highlights Electrical

Based on a Harris Health System Facilities Planning and Purchasing review of the Competitive Sealed Proposal (CSP) responses, Highlight Electrical is the recommended vendor of choice based on lowest priced proposal and a 90.48% evaluation score.

Item	Criterion/Offer Reference	Max. Value
a.	Firm Qualifications/Past Performance on Similar Projects	15%
b.	Firm Experience with Medical and Government Projects	15%
c.	Organization and Project Methodology	10%
d.	Safety Record	5%
e.	Fiscal and Bonding Capacity	5%
f.	Pricing	50%
Total Score		100%

Other vendor scores of this CSP are as follows:

- The Brandt Companies – Overall ranking score of 75.33%

Financial Analysis: Proposal Tabulation is attached.

A60



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Sole Source Exemption - Texas LGC § 262.204 (a)(7)

Members of the Board:

Please approve the following award(s) on the basis of sole source:

Description: Cardiac Output Monitors

Vendor(s): Edwards Lifesciences

Amount: \$139,800 estimated

Reviewed By: • Healthcare Systems Engineering

Justification: To provide the Neurosurgical ICU at Ben Taub Hospital with new cardiac output monitors including non-invasive measurement capability.

The Office of the Harris County Purchasing Agent has confirmed the sole source exemption based on Edward Lifesciences monitors as the only equipment including combined capabilities of cardiac output measurements and cerebral oximetry.

Sincerely,

DeWight Dopslauf
Purchasing Agent

AM

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

A61

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25, 2022

Pavilion(s)/Department(s): Ben Taub Hospital/ Neurosurgical ICU

Item Description: Cardiac Output Monitors

Estimated Cost: \$139,800.00 (FY22 Stub Routine Capital Budget)

Project Elaboration: This project is adding cardiac output monitors with non-invasive measurement capability at Ben Taub Hospital Neurosurgical ICU.

Vendor: Edwards Lifesciences (Sole Source)

- Edwards Lifesciences is the only vendor that can meet the Ben Taub Neurosurgical ICU requirements for cardiac output monitoring and cerebral oximetry in a single monitor.
- Harris Health System's third party consultant, ECRI confirmed that Edwards Lifesciences monitors are the only FDA approved equipment available for combined capabilities of cardiac output measurements and cerebral oximetry.

Project Cost Summary:

Item #	Item Description	Qty	Unit Cost	Total Item Cost
1	Hemosphere Advanced monitoring System, Accessories – Roll stands, Cables, Installation	3	\$46,600.00	\$139,800.00
Total Equipment Cost				\$139,800.00

A61



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve first year funding for the following on the basis of best contract(s):

Description: Diagnostic and Interventional Cardiology Balloon Catheters

Quote(s)

Received: Boston Scientific (PP-CA-355)

Vendor(s): Boston Scientific (PP-CA-355)

Premier Term: July 01, 2022 - June 30, 2023

Amount: \$137,485 estimated
\$137,485 previous year

Reviewed By: • Supply Chain Management

Justification: To provide Harris Health System with balloon dilatation catheters utilized during cardiac catheterization procedures to open narrowed coronary arteries.

Sincerely,

DeWight Dopslauf
Purchasing Agent

BP

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir, Materials

A62

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 15, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following award(s) on the basis of best contract(s):

Description: Interventional Oncology
Vendor(s): Penumbra Inc. (PP-CA-416)
Term: One (1) year initial term with four (4) one-year renewal options
Amount: \$122,990 estimated
Reviewed By: • Supply Chain Management
Justification: To provide the consignment of Ruby Coils used in medical procedures for Interventional Radiology.

The County Attorney's Office is preparing an Agreement for these services. The award is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

BP
cc: Esmaeil Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir Materials

A63

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 01, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 150220

Members of the Board:

Please approve the fourth and final renewal option(s) for the following:

Description: Immunohistochemistry Staining and Special Staining Systems including Analyzers, Reagents, Consumables and Service for Harris Health System

Vendor(s): Agilent Technologies, Inc. (GA-06897)

Term: September 05, 2022 through September 04, 2023

Amount: \$120,000 estimated
\$ 70,000 previous year

Reviewed By: • Laboratory

Justification: To provide for continued immunohistochemistry staining and special staining testing on a reagent rental basis.

The estimated amount is higher than the previous year due to a potential increase in volume. The vendor has agreed to renew under the same terms and conditions with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB
cc: Esmail Porsa, M.D., President & CEO
Patricia Darnauer, EVP, LBJ
Vendor(s)

Michael Nnadi, Chief Pharmacy & Lab Officer
George Gaston, VP, Business & Ancillary Ops

A64

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve third year funding for the following:

Description: Endovascular Vein Harvesting
Vendor(s): Getinge USA Sales, LLC (PP-CA-464)
Term: November 01, 2022 - October 31, 2023
Amount: \$111,682 estimated
\$108,429 previous year
Reviewed By: • Supply Chain Management
Justification: To continue providing Harris Health System with endoscopic vein harvesting (EVH) products and accessories that are used to remove blood vessels during open-heart surgical procedures.

The increased amount is to account for an anticipated increase in product usage.

Sincerely,

DeWight Dopslauf
Purchasing Agent

BP
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir, Materials

A65

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve third year funding for the following:

Description: Intra-Aortic Balloon Catheters and Pumps

Vendor(s): Getinge USA Sales, LLC (PP-CA-461)

Term: November 01, 2022 - October 31, 2023

Amount: \$100,138 estimated
\$97,221 previous year

Reviewed By: • Supply Chain Management

Justification: To continue providing Harris Health System with intra-aortic balloon (IABP) that are circulatory assist devices placed in the aorta to reduce how hard the heart needs to work.

The increased amount is to account for an anticipated increase in product usage.

Sincerely,

DeWight Dopslauf
Purchasing Agent

BP

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir, Materials

A66

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption - Texas LGC § 262.024 (a)(4)

Members of the Board:

Please approve additional funds for the following:

Description: Legal Services for Harris Health System

Vendor(s): Jackson Walker, L.L.P. (HCHD-664)

Amount: \$100,000 estimated additional funds for the term 11/01/2021 - 10/31/2022
90,000 previously approved funds for the term 11/01/2021 - 10/31/2022
\$190,000

Reviewed By: • Legal Affairs

Justification: Additional funds cover the increased amount of time and expertise Harris Health needs from the vendor for legal services regarding corporate matters.

The County Attorney's Office is preparing an Amendment to the Agreement for these services. This purchase is subject to execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SH
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

A67

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please ratify additional funds for the following:

Description: Clinical Reference Laboratory Testing Services for Harris Health System

Vendor(s): NeoGenomics Laboratories, Inc. (HCHD-346)

Amount: \$ 50,000 additional funds for the term 11/01/2021 - 10/31/2022
75,000 previously approved funds for the term 11/01/2021 - 10/31/2022
\$125,000

Reviewed By: • Laboratory

Justification: Additional funds are required to pay outstanding invoices as well as continue clinical reference laboratory testing services through the initial term. A purchase order has been issued.

The County Attorney's Office has prepared an Amendment to the Agreement incorporating the additional funds. The additional funds are subject to execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB

cc: Esmail Porsa, M.D., President & CEO
Patricia Darnauer, EVP, LBJ
Vendor(s)

Michael Nnadi, Chief Pharmacy & Lab Officer
George Gaston, VP, Business & Ancillary Ops

A68

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption - Texas LGC § 262.024 (a)(4)

Members of the Board:

Please approve additional funds for the following:

Description: Special Counsel for Compliance with Medicaid/Medicare and Healthcare Matters for Harris Health System

Vendor(s): Jackson Walker, L.L.P. (GA-07771)

Amount: \$ 45,000 estimated additional funds for the term 07/01/2022 - 06/30/2023
100,000 previously approved funds for the term 07/01/2022 - 06/30/2023
\$145,000

Reviewed By: • Legal Affairs

Justification: To cover anticipated legal services needed.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KG
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

A69

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Sole Source Exemption - Texas LGC § 262.204 (a)(7)

Members of the Board:

Please ratify additional funds for the following:

Description: Additional Licenses for Endoscopic Software Solution for Harris Health System

Vendor(s): EndoSoft, LLC. (GA-07477)

Amount: \$ 27,900 additional funds for the term 11/05/2021 - 11/04/2022
87,817 previously approved funds for the term 11/05/2021 - 11/04/2022
\$115,717

Reviewed By: • Information Technology

Justification: Additional funds are required to provide for two (2) EndoVault Pulmonary Software Licenses to the Ben Taub Hospital.

The Office of the Harris County Purchasing Agent has confirmed the sole source exemption based on EndoSoft, LLC. as the sole provider of licenses, support, and maintenance for their software products.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SS

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

A70

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 9, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Revenue Agreement

Members of the Board:

Please approve the following concession revenue agreement:

Description: Smoothie Vending Machine Service for Harris Health System.

Vendor: Unattended Solutions Incorporated DBA Bleni Blends

Term: One (1) year initial term, with four (4) optional renewals

Amount: \$5,000 (Revenue)

Reviewed by: X Food & Nutrition Services

Justification: To provide smoothie vending services throughout Harris Health System.

This is a new Concession Agreement based on a commission percentage of sales. The County Attorney's Office is preparing an Agreement for these services. The services are subject to execution of the Agreement.

Sincerely,

p.p. John J. Adger

DeWight Dopslauf
Purchasing Agent

sm

SCF

Attachment

cc: Esmail Porsa, M.D., President & CEO
Shweta Misra, Food & Nutritional Services
Vendor

A71

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



Board Summary

Board Date: August 25, 2022

Vendor: Unattended Solutions Incorporated DBA Bleni Blends

Description of Service: Smoothie Vending

Pavilion(s) Utilizing Contract: Smith Clinic

Contract Elaboration: This service is a concession agreement (revenue opportunity) under which Unattended Solutions DBA Bleni Blends provides Harris Health System with:

Service Cost Breakout

- No cost to Harris Health System

Financial Analysis:

<u>DESCRIPTION</u>	<u>VENDORS</u>		
	Freshblends by Welbilt	Blendid	Unattended Solutions Incorporated dba Bleni Blends
Percent of Commission (Gross Sales)	N/A	N/A	10%
Kiosk Distribution Equipment, Products, all Distribution Essentials, and all Required and Replenishment against Sales Service	\$26,067 Initial Investment	\$100,000 Initial Investment + Service Fee	\$0

Vendor: Unattended Solutions DBA Bleni Blends

- Vendor provides turnkey equipment, product, and service, with no Harris Health System staff involvement.
- Sanitize no contact cup, straw, lid, comes complete.
- Vendor provided healthiest option frozen fresh fruit.
- Self service smoothie kiosk distribution equipment.
- Aseptic bags that are shelf stable fruit smoothie products, and all distribution essentials (cups, lids, and straws).
- Timely service for the kiosk equipment, both required and replenishment against sales.

Other Vendors that responded, but not recommended:

- Freshblends - Purchase of equipment only. No turnkey option offered. Maintenance and supplies additional cost.
- Blendid - Purchase of equipment only. No turnkey option offered. Maintenance and supplies additional cost.

Recommend Award: Unattended Solutions DBA Bleni Blends

A71



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 180274, Board Motion 22.06-83

Members of the Board:

Please ratify the third of four (4) renewal option(s) for the following:

Description: Information Technology Consulting, Implementation, and Staff Augmentation for Harris Health System

Vendor(s): The CSI Companies, Inc. dba CSI Healthcare IT (GA-07578)

Term: May 21, 2022 through May 20, 2023

Amount: \$0
\$0 previous year

Reviewed By: • Information Technology

Justification: To provide Information Technology staff and resources to support operations and other projects.

In May 2022, the Board of Trustees approved \$3,986,024 to be used for Information Technology Consulting, Implementation and Staff Augmentation Services. All vendors for Information Technology Consulting, Implementation and Staff Augmentation Services were contracted to be paid from those funds. No additional funds need to be approved.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KG
Attachment(s)
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

A72

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent

May 20, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 22/0046

Members of the Board:

Please approve the following award on the basis of best proposals meeting requirements:

Description: Job Order Contracting for Small and Large Construction and/or Construction Related Projects for the Harris County Hospital District dba Harris Health System

Proposals Received: Eight (8) on March 21, 2022 (see attached)

Vendors: J.T. Vaughn Construction, LLC (Primary)
Centennial Contractors Enterprises, Inc. (Secondary)

Term/Renewals: One-year initial term with four (4) one-year renewal options

Amount: See confidential attachment

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide construction, repair, renovation, and/or alteration services at various hospitals and clinics for Harris Health System.

The County Attorney's Office is preparing Agreements for these services. The award is subject to execution of the Agreements. If vendors and Harris Health System are unable to agree to an executable contract, Harris Health System reserves the right to negotiate with other proposers.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

mam

MAM
Attachment

cc: Esmail Porsa, M.D., President & CEO
Dave Attard, Healthcare System Engineering
Vendors w/o attachment

A73

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 210011

Members of the Board:

Please approve the following award(s) on the basis of only proposal:

Description: Audit of Clinical Trial Billing Process for Harris Health System
Proposal(s) Received: One (1) on March 07, 2022 (see attached)
Vendor(s): Huron Consulting Services LLC (HCHD-795)
Term: One (1) year initial term with four (4) one-year renewal options
Amount: See confidential attachment
Evaluated By: • Evaluation Committee
Justification: To provide an audit of the billing process for clinical trials performed at Harris Health System.

The County Attorney's Office is preparing an Agreement for these services. The award is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

FD
Attachment(s)
cc: Esmail Porsa, M.D., President & CEO
Vendor(s) w/o attachment(s)

Steven Brass, EVP & CME

A74

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 02, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 210141

Members of the Board:

Please approve the following award(s) on the basis of best proposal meeting requirements:

Description: Cancer Registry Abstraction Services for Harris Health System
Proposal(s) Received: Four (4) on April 18, 2022 (see attached)
Vendor(s): AMN Healthcare Inc. (HCHD-447)
Term: One (1) year initial term with four (4) one-year renewal options
Amount: See confidential attachment
Evaluated By: • Evaluation Committee
Justification: To assist in the administration of Cancer Registry Abstraction and Data Management Services for cancer patients treated at Harris Health System facilities.

The County Attorney's Office is preparing an Agreement for these services. The award is subject to execution of the Agreement. If vendor and Harris Health System are unable to agree to an executable contract, Harris Health System reserves the right to negotiate with other proposers.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JD
Attachment(s)
cc: Esmail Porsa, M.D., President & CEO
Vendor(s) w/o attachment(s)

Carolynn Jones, EVP, CCRO

A75

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 220076

Members of the Board:

Please approve the following award(s) on the basis of best proposal meeting requirements:

Description: Hemoglobin A1c Testing Analyzers, including Reagents, Consumables and Service for the Harris County Hospital District dba Harris Health System

Proposal(s)

Received: Three (3) on April 04, 2022 (see attached)

Vendor(s): Sebia, Inc.

Amount: See confidential attachment

Evaluated By: • Evaluation Committee

Justification: To provide Hemoglobin A1C testing analyzers to Ben Taub and Lyndon B. Johnson Hospitals, Aldine, El Franco Lee, Gulfgate and Vallbona Health Centers.

A purchase order will be issued for the capital equipment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB

Attachment(s)

cc: Esmail Porsa, M.D., President & CEO
Patricia Darnauer, EVP, LBJ
Vendor(s) w/o attachment(s)

Michael Nnadi, Chief Pharmacy & Lab Officer
George Gaston, VP, Business & Ancillary Ops

A76

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Personal Services Exemption - Texas LGC § 262.024 (a)(4)

Members of the Board:

This is a transmittal of an exemption from the competitive bid requirements and the third of seven (7) renewal option(s) for the following:

Description: Technical Advisement for the Harris Health System

Vendor(s): Collaborative Healthcare Strategies, Inc. (HCHD-74)

Term: September 03, 2022 through September 02, 2023

Amount: \$100,000 estimated
\$100,000 previous year

Reviewed By: • Population Health

Justification: To provide continued technical advisement for Harris Health System's efforts to improve transitions of care for populations of patients at risk of readmissions or frequent acute care utilization.

Dr. Amy Boutwell, M.D., MPP will provide personal services required under the Agreement. The County Attorney's Office is preparing an Amendment to add the third through seventh renewal options to the Agreement. Renewal is subject to execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

TT
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Ann Barnes, SVP, Chief Health Officer

B1

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Sole Source Exemption - Texas LGC § 262.204 (a)(7)

Members of the Board:

This is a transmittal of the third of four (4) renewal option(s) for the following on the basis of sole source:

Description: Software Maintenance for SunQuest Laboratory and Pathology for Harris Health System
Vendor(s): SunQuest Information Systems, Inc.
Term: October 01, 2022 through September 30, 2023
Amount: \$98,866 estimated
\$150,620 previous year
Reviewed By: • Information Technology
Justification: To provide limited support for the Inquiry Functions within the SunQuest Laboratory and Pathology software applications needed by clinicians to access historical data that resides in the system.

The decreased amount is due to the previous year's amount including additional services, which are now completed and do not apply to this renewal. The vendor has agreed to renew under the same terms and conditions, as set forth in the Agreement. The Office of the Harris County Purchasing Agent has confirmed the sole source exemption based on SunQuest Information Systems, Inc. as the sole provider of support and maintenance for their software products.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SS
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

B2

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 20, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of first year funding for the following on the basis of best contract(s):

Description: Disposable Vaginal Speculums

Vendor(s): Welch Allyn Inc (PP-NS-1601)

Premier Term: July 01, 2022 - June 30, 2023

Amount: \$96,609 estimated
\$96,609 previous year

Reviewed By: • Supply Chain Management

Justification: To provide Harris Health System with disposable vaginal speculums that are designed for routine gynecological exams.

Sincerely,

DeWight Dopslauf
Purchasing Agent

BP
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Douglas vCreamer, Admin Dir, Materials

B3

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Sole Source Exemption - Texas LGC § 262.204 (a)(7)

Members of the Board:

This is a transmittal of the first of four (4) renewal option(s) for the following on the basis of sole source:

Description: Financial Decision Support Software Platform for Harris Health System

Vendor(s): Strata Decision Technology (GA-04873)

Term: June 30, 2022 through June 29, 2023

Amount: \$94,887 estimated
\$78,479 previous year

Reviewed By: • Information Technology

Justification: To provide for continued maintenance and support for the EPSi Plus financial decision support software platform. The software platform provides financial management data gathering capabilities of Harris Health System's financial team.

The Office of the Harris County Purchasing Agent has confirmed the sole source exemption based on Strata Decision Technology, LLC as the sole developer and owner of the EPSi software and can only be supported by them.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

B4

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 01, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the following award(s) on the basis of lowest offer:

Description: Storage Platform Maintenance for Harris Health System

Quote(s)

Received:	Insight Direct (USA), Inc. (PP-IT-241)	\$	94,037
	Computacenter (US), Inc. (DIR-TSO-4286)	\$	97,128
	Connection (PP-IT-238)	\$	121,742

Vendor(s): Insight Direct (USA), Inc.

Amount: \$94,037 estimated

Reviewed By: • Information Technology

Justification: To provide maintenance for the NetApp Storage Platform, which supports a wide range of clinical and business systems for the organization.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SS
cc: Esmaeil Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

B5

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the following award(s) on the basis of best contract(s):

Description: Physiological Monitoring System

**Quote(s)
Received:** Welch Allyn Inc. (PP-NS-1483)

Vendor(s): Welch Allyn Inc.

Amount: \$92,542 estimated

Reviewed By: • Healthcare Systems Engineering

Justification: To provide Harris Health Clinics with new vital signs monitors replacing current ones no longer supported by the manufacturer and experiencing frequent maintenance issues.

Welch Allyn equipment best met user requirements including compatibility with existing Welch Allyn monitoring equipment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

AM
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

B6

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25, 2022

Pavilion(s)/Department(s): ACS – Multiple Clinics/Nursing

Item Description: Vital Signs Monitor

Estimated Cost: \$92,542.00 (FY22 Stub Operational Budget)

Project Elaboration: This project is replacing vital signs monitors no longer supported by the manufacturer and experiencing frequent maintenance issues with new monitors.

Vendor: Welch Allyn (on Premier GPO contract #PP-NS-1483)

- Harris Health System is already utilizing 73MT-B Welch Allyn Connex Spot vital signs monitors at the ACS clinics and in the years past have utilized 73MT-B monitors to replace existing fleet of monitors.

Project Cost Summary:

Item #	Item Description	Qty	Unit Cost	Total Item Cost
1	73MT-B Welch Allyn Connex Spot Monitor with SureBP NIBP, Masimo SpO2, SureTemp Plus Thermometer	40	\$1,942	\$77,692
2	7000-MWS Welch Allyn Connex Spot Monitor Mobile Work Surface Stand	40	\$371.25	\$14,850
Total Cost				\$92,542

B6



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 11, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 160313, Board Motion 12.08-77

Members of the Board:

This is a transmittal of the first of five (5) renewal option(s) for the following:

Description: Annual Maintenance for the Enterprise Imaging Solution for Harris Health

Vendor(s): Agfa HealthCare Corporation (GA-07304)

Term: May 22, 2022 through May 21, 2023

Amount: \$ 89,577 estimated
\$108,930 previous year

Reviewed By: • Information Technology

Justification: This purchase is for the first maintenance period of Phase II of the Enterprise Imaging System which is the cardiology software module that provides an image review and archive system for all cardiology exams.

The estimated amount is lower than the previous year due to last year's amount including the cost of the additional software and services. The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

B7

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of first year funding for the following on the basis of best contract(s):

Description: Oral Care

Vendor(s): Medline (PP-NS-1621)

Premier Term: August 01, 2022 - July 31, 2023

Amount: \$88,016 estimated
\$196,232 previous year

Reviewed By: • Supply Chain Management

Justification: To provide Harris Health System with oral care products used for patients unable to perform oral cleansing activities and to reduce ventilator assisted pneumonia (VAP).

This is a new award resulting in lower pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

TC
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir, Materials

B8

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 20, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 160151

Members of the Board:

This is a transmittal of the fourth and final renewal option(s) for the following:

Description: Automated Electrophoresis Analyzer(s) including Reagents, Consumables and Service for Harris Health System

Vendor(s): Sebia, Inc.

Term: July 03, 2022 through July 02, 2023

Amount: \$85,400 estimated
\$77,606 previous year

Reviewed By: • Laboratory

Justification: To provide for continued electrophoresis testing for Harris Health System patients.

The estimated amount is higher than the previous year due to a potential increase in volume. The vendor has agreed to renew under the same terms and conditions, with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB
cc: Esmail Porsa, M.D., President & CEO
Patricia Darnauer, EVP, LBJ
Vendor(s)

Michael Nnadi, Chief Pharmacy & Lab Officer
George Gaston, VP, Business & Ancillary Ops

B9

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the following award(s) on the basis of best contract(s):

Description: Magnetic Resonance Imaging
**Quote(s)
Received:** Siemens Medical Solutions USA, Inc. (PP-IM-278)
Vendor(s): Siemens Medical Solutions USA, Inc.
Amount: \$82,368 estimated
Reviewed By: • Healthcare Systems Engineering
Justification: To provide the MRI department at Ben Taub Hospital a dockable table for the existing 1.5T Siemens MRI scanning system.

Sincerely,

DeWight Dopslauf
Purchasing Agent

AM
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

B10

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25, 2022

Pavilion(s)/Department(s): Ben Taub Hospital / Magnetic Resonance Imaging

Item Description: Dockable Table, MRI Compatible

Estimated Equipment Cost: \$82,368.00 (FY22 Stub Routine Capital Budget)

Project Elaboration: This procurement is adding one dockable table for the existing 1.5T Siemens MRI scanning system at Ben Taub Hospital to meet the operational needs of the MRI department.

Vendor: Siemens (on Premier GPO contract# PP-IM-278)

- Proprietary item for use with existing Siemens Magnetom Sola 1.5T MRI at Ben Taub Hospital.

Project Cost Summary:

Item #	Item Description	Qty	Unit Cost	Total Item Cost
1	BioMatrix Dockable Table with eDrive – providing motorized assistance, Installation	1	\$82,368.00	\$82,368.00
Total Equipment Cost				\$82,368.00

B10



DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent

July 24, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Choice Partners, a division of Harris County Department of Education Cooperative Program

Members of the Board:

This is a transmittal of the following purchase on the basis of low quote:

Description: Replacement of 3 Domestic Water Pumps Domestic Water Pumps at Lyndon B. Johnson Hospital for Harris Health System

Quotes Received:	Two (2) on June 23, 2022	
	CFI Mechanical Inc. (Choice Partners No. 18/036MC-02)	\$65,967
	MLN Service Company (BuyBoard No. 631-20)	\$89,161

Vendor: CFI Mechanical, Inc.

Amount:	\$64,358 project price
	1,609 bonding
	<u>15,000</u> owner contingency
	\$80,967

Reviewed by: X Facilities Engineering

Justification: Replacement of 3 domestic water pumps at Lyndon B. Johnson Hospital. The owner contingency provides for coverage on unanticipated costs throughout the project.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JAA
Attachment

cc: Esmail Porsa, M.D., President & CEO
Dave Attard, Healthcare Systems Engineering
Vendors

B11

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

1111 Fannin, 12th Floor, Houston, TX 77002 Tel 713-274-4400 Fax 713-755-6695



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the following award(s) on the basis of best contract(s):

Description: Ice Machines and Dispensers

Quote(s)

Received: Follett LLC (AS-FA-811)

Vendor(s): Follett LLC

Amount: \$77,728 estimated

Reviewed By: • Healthcare Systems Engineering

Justification: To provide the Ambulatory Care Services Clinics with new refrigerators replacing the current units past their expected useful life and experiencing frequent maintenance issues.

Sincerely,

DeWight Dopslauf
Purchasing Agent

AM

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

B12

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25, 2022

Pavilion(s)/Department(s): ACS Clinics / Pharmacy, Laboratory, Nursing

Item Description: Refrigerators, Upright

Estimated Cost: \$77,728.30 (FY22 Stub Year Operational Budget)

Project Elaboration: This project, in multiple phases, is replacing refrigerators past their expected useful life and experiencing frequent maintenance issues with new refrigerators.

Vendor: Follett (on Premier GPO ASCEND contract # AS-FA-811)

- Follett is on Premier ASCEND contract and meeting all user requirements.

Project Cost Summary:

Item #	Item Description	Qty	Unit Cost	Total Item Cost
1	Medical Refrigerator, upright, double door, 45.0 cu ft. REF45-LB-00000G	10	\$6,312.83	\$63,128.30
2	Assembly, setting up of refrigerators	1	\$14,600.00	\$14,600.00
Total Cost				\$77,728.30

B12



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Sole Source Exemption - Texas LGC § 262.204 (a)(7), Board Motion 21.09-86

Members of the Board:

This is a transmittal of renewal for the following on the basis of sole source:

Description: Software License for Medical Records Audit and Accreditation System for the Harris County Hospital District dba Harris Health System

Vendor(s): Verge Solutions, LLC dba Verge Health (GA-07332)

Term: September 01, 2022 through August 31, 2023

Amount: \$77,058 estimated
\$74,669 previous year

Reviewed By: • Population Health

Justification: To provide for continued use of Verge Solutions (VSuite™/VSurvey™ software) electronic regulatory tracking and management system and website containing regulatory information for the medical profession. The system serves as a central location for collection, management and reporting data related to regulatory standards.

The vendor has agreed to renew under the same terms and conditions, with a 3.0% increase in pricing based on an amount not to exceed the unadjusted Inpatient Prospective Payment System (IPPS) Hospital Market Basket (Index), as set forth in the Agreement. The Office of the Harris County Purchasing Agent has confirmed the sole source exemption based on VSuite™/VSurvey™ software as proprietary and owned exclusively by Verge Solutions, LLC dba Verge Health.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KC
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Ann Barnes, SVP, Chief Health Officer

B13

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Sole Source Exemption - Texas LGC § 262.204 (a)(7)

Members of the Board:

This is a transmittal of the second of four (4) renewal option(s) for the following on the basis of sole source:

Description: Maintenance and Service Support for O-Arm™ Imaging System for Harris Health System
Vendor(s): Medtronic USA, Inc. (HCHD-318)
Term: November 01, 2022 through October 31, 2023
Amount: \$76,950 estimated
\$76,950 previous year
Reviewed By: • Healthcare Systems Engineering
Justification: To continue providing maintenance and support for the O-Arm™ O2 at Ben Taub Hospital.

The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement with no increase in pricing. The Office of the Harris County Purchasing Agent has confirmed the sole source exemption based on Medtronic as the sole manufacturer and service provider of the O-Arm™ Imaging System.

Sincerely,

DeWight Dopslauf
Purchasing Agent

CC
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

B14

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 14, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of second year funding for the following:

Description: Pressure Infusion Bags

Vendor: S2S Global (AS-NS-1525)

Term: September 01, 2022 - August 31, 2023

Amount: \$72,877 estimated
\$70,754 previous year

Reviewed By: • Supply Chain Management

Justification: To continue to provide Harris Health System with a specially designed cuff and bladder device used to pressurize sterile parenteral fluids (e.g. blood, intravenous solutions) to provide for rapid infusion of fluids as needed.

The increased amount is to account for an anticipated increase in product usage.

Sincerely,

DeWight Dopslauf
Purchasing Agent

BP
cc: Esmaeil Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir Materials

B15

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 210317

Members of the Board:

This is a transmittal of utilization of the following contract:

Description: Applied Research and Data Analysis, Strategic Planning and Management Strategies and Other Services for Harris County

Vendor(s): Protiviti Inc.

Term: March 22, 2022 - March 21, 2023

Amount: \$70,000

Reviewed By: • Financial Services

Justification: To allow Harris Health to utilize this contract for an overall assessment of the Accounts Payable department at the Harris Health System. Assessment is to include effectiveness and efficiency of current policies and procedures and observance to industry best practices.

Sincerely,

DeWight Dopslauf
Purchasing Agent

FD
cc: Esmail Porsa, M.D., President & CEO

Kari McMichael, VP, Controller

B16

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 01, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the following award(s) on the basis of lowest offer:

Description: Minor IT and Telecom Equipment for Harris Health System

Quote(s)

Received:	CDW Government, LLC. (PP-IT-242)	\$	69,595
	Connection (PP-IT-238)	\$	72,452
	Insight Direct USA, Inc. (PP-IT-241)	\$	73,207

Vendor(s): CDW Government, LLC.

Amount: \$69,595 estimated

Reviewed By: • Information Technology

Justification: To provide for an upgrade to the existing IT and Telecom system of Casa de Amigos Health Center as part of the remodeling project effort. This purchase only includes hardware.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SS
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

B17

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the following award(s) on the basis of best contract(s):

Description: Surgical Endoscopy - Flexible

**Quote(s)
Received:** Olympus America Inc (PP-OR-1774)

Vendor(s): Olympus America Inc

Amount: \$68,050 estimated

Reviewed By: • Healthcare Systems Engineering

Justification: To provide the Ben Taub Gastrointestinal (GI) lab with an endoscopic ultrasound (EUS) intestinal video endoscope that will be used with existing video endoscopy equipment.

Amount includes trade-in credit of \$1,950 for one (1) each of existing Olympus Model GF-UC140P-AL5 CLA EUS scope. Olympus is only Premier vendor offering flexible scopes meeting all user requirements. Therefore, other suppliers were not evaluated.

Sincerely,

DeWight Dopslauf
Purchasing Agent

AM
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

B18

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25, 2022

Pavilion(s)/Department(s): Ben Taub Hospital/ Gastrointestinal Lab

Item Description: Video Endoscope, Gastrointestinal

Estimated Cost: \$68,050.00 (FY22 Stub Routine Capital Budget)

Project Elaboration: This project is replacing an endoscopic ultrasound (EUS) intestinal video endoscope used with existing video endoscopy equipment at Ben Taub Gastrointestinal (GI) lab.

Vendor: Olympus (on Premier GPO contract #PP-OR-1774)

- Proprietary endoscopic ultrasound (EUS) intestinal endoscope for use with existing Olympus video endoscopy equipment at Ben Taub Gastrointestinal Lab.

Project Cost Summary:

Item #	Item Description	Qty	Unit Cost	Total Item Cost
1	GF-UCT180 Curvilinear EUS scope, 3.7mm	1	\$70,000.00	\$70,000.00
2	Trade-in Olympus GF-UC140P-AL5 CLA EUS scope, 2.8mm chan, with serial # 1910764	1	(\$1,950.00)	(\$1,950.00)
Total Cost				\$68,050.00

B18



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 08, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Sole Source Exemption - Texas LGC § 262.204 (a)(7)

Members of the Board:

This is a transmittal of the following purchase(s) on the basis of sole source:

Description: Accumulator Services for the Harris County Hospital District dba Harris Health System
Vendor(s): Cervey, LLC (fka Morris & Dickson Co, LLC)
Term: One (1) year initial term with one (1) one-year renewal option
Amount: \$65,552 estimated
Reviewed By: • Pharmacy
Justification: To provide accumulator services for Harris Health Pharmacy, Morris & Dickson Accumulator is a web-based software that serves to maintain compliance with the Federal 340B Drug Pricing Program. This agreement will allow for continued services until the competitive proposal process is complete and a new Agreement has been executed.

The Office of the Harris County Purchasing Agent has confirmed the sole exemption source based on Morris & Dickson as the sole provider of its MD Accumulator services. The County Attorney's Office is preparing an Agreement for these services. These services are subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KB

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Michael Nnadi, Chief Pharmacy & Lab Officer

B19

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 01, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: State of Texas Department of Information Resources (DIR) Cooperative Contract

Members of the Board:

This is a transmittal of the following purchase(s) on the basis of low quote:

Description: Zerto Maintenance for Harris Health System

Quote(s)

Received:	Mark III Systems, Inc. (DIR-CPO-4419)	\$	57,600
	Connection (PP-IT-238)	\$	64,936

Vendor(s): Mark III Systems, Inc.

Amount: \$57,600 estimated

Reviewed By: • Information Technology

Justification: To provide maintenance for the Zerto Software, which reduces the time it takes to failover from one Data Center to another from approximately eight hours to minutes.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SS
cc: Esmaeil Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

B20

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent

July 24, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Choice Partners, a division of Harris County Department of Education Cooperative Program

Members of the Board:

This is a transmittal of the following purchase on the basis of low quote:

Description: Modulating Valve Replacement at Ben Taub Hospital for Harris Health System

Quotes Received: Two (2) on June 23, 2022
CFI Mechanical Inc. (Choice Partners No. 18/036MC-02) \$47,424
MLN Service Company (BuyBoard No. 631-20) \$53,172

Vendor: CFI Mechanical, Inc.

Amount: \$46,267 project price
1,157 bonding
10,000 owner contingency
\$57,424

Reviewed by: X Facilities Engineering

Justification: To replace modulating valves at Ben Taub Hospital to allow for integration with Building Automation System. The owner contingency provides for coverage on unanticipated costs throughout the project.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

MAM

Attachment

cc: Esmaeil Porsa, M.D., President & CEO
Dave Attard, Healthcare Systems Engineering
Vendors

B21

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

1111 Fannin, 12th Floor, Houston, TX 77002 Tel 713-274-4400 Fax 713-755-6695





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the following award(s) on the basis of best contract(s):

Description: Ice Machines and Dispensers

Quote(s)

Received: Follett LLC (AS-FA-811)

Vendor(s): Follett LLC

Amount: \$57,118 estimated

Reviewed By: • Healthcare Systems Engineering

Justification: To provide the Ambulatory Care Services Clinics with new refrigerators replacing the current units past their expected useful life and experiencing frequent maintenance issues.

Sincerely,

DeWight Dopslauf
Purchasing Agent

AM

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

B22

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25, 2022

Pavilion(s)/Department(s): ACS Clinics / Pharmacy, Laboratory, Nursing

Item Description: Refrigerators, Upright

Estimated Cost: \$57,118.71 (FY22 Stub Year Operational Budget)

Project Elaboration: This project, in multiple phases, is replacing refrigerators past their expected useful life and experiencing frequent maintenance issues with new refrigerators.

Vendor: Follett (on Premier GPO ASCEND contract # AS-FA-811)

- Follett is on Premier ASCEND contract and meeting all user requirements.

Project Cost Summary:

Item #	Item Description	Qty	Unit Cost	Total Item Cost
1	Medical Refrigerator, upright, single door, 24.6 cu ft. REF25-LB-R0000G	8	\$4,483.92	\$35,871.36
2	Medical Refrigerator upright, single door, 19.7 cu ft. REF20-LB-R0000G	3	\$4,164.45	\$12,493.35
3	Assembly, setting up of refrigerators	1	\$8,754.00	\$8,754.00
Total Cost				\$57,118.71

B22



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 14, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption - Texas LGC § 262.024 (a)(2)

Members of the Board:

This is a transmittal of an exemption from the competitive bid requirements and the following purchase(s):

Description: Peripheral Embolization Products for the Harris Health System

Vendor(s): Medtronic Inc. (HCHD-764)

Term: One (1) year initial term with four (4) one-year renewal options

Amount: \$55,960 estimated

Reviewed By: • Supply Chain Management

Justification: To provide physician clinically preferred concerto coils and micro vascular plugs used to treat arterial, venous and peripheral vascular disease.

The County Attorney's Office will prepare an Agreement for this purchase. The purchase is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

BP

cc: Esmaeil Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir Materials

B23

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the following award(s) on the basis of lowest offer:

Description: Auditory and Visual Exam

Quote(s)

Received:	Welch Allyn Inc. (PP-NS-1141)	\$	55,720
	CME Corp. (PP-DS-084)	\$	69,814

Vendor(s): Welch Allyn Inc. through Concordance

Amount: \$55,720 estimated

Reviewed By: • Healthcare Systems Engineering

Justification: To provide wall mounted integrated diagnostic systems required to meet the operational needs of the Quentin Mease Ambulatory Care Services Clinic.

Sincerely,

DeWight Dopslauf
Purchasing Agent

AM
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

David Attard, SVP, Facil Const & Syst Engr

B24

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

Board Summary

Board Date: August 25, 2022

Pavilion(s)/Department(s): ACS – Quentin Mease/ Nursing

Item Description: Integrated Diagnostic System

Estimated Cost: \$55,270.16 (FY22 Stub Capital Budget)

Project Elaboration: As part of the Quentin Mease building renovation project to change from hospital classification to clinic, this procurement is adding wall mounted integrated diagnostic system required to meet the operational needs of the facility.

Vendor: Concordance (distributor for Welch Allyn on Premier GPO contract #PP-NS-1141)

- Vendor meeting all mandatory user requirements, at lowest price.

Other Premier Vendors Considered:

- CME – Higher cost.
- Medline – Did not respond to request for information.

Project Cost Summary:

Vendor	Concordance	CME Corp.
Description	777 Integrated Wall Diagnostic System	777 Integrated Wall Diagnostic System
Equipment Unit Price (Ea)	\$1,326.67	\$1,662.24
Equipment Quantity	42	42
Total Equipment Cost	\$55,720.16	\$69,814.08

B24



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 01, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: State of Texas Department of Information Resources (DIR) Cooperative Contract

Members of the Board:

This is a transmittal of the following purchase(s) on the basis of low quote:

Description: Cisco Telephones for Harris Health System

Quote(s)

Received:	Netsync Network Solutions, Inc. (DIR-CPO-4430; DIR-TSO-4167)	\$	53,130
	Connection (PP-IT-238)	\$	61,137

Vendor(s): Netsync Network Solutions, Inc.

Amount: \$53,130 estimated

Reviewed By: • Information Technology

Justification: To provide for 100 Cisco telephones as part of the remodeling project at Casa de Amigos Health Center. This purchase includes hardware, software, and installation services.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SS
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

George Hickman, SVP, CIO

B25

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 03, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of third year funding for the following:

Description: Obstetrical Monitoring Devices

Vendor: Clinical Innovation (AS-NS-1393)

Term: September 01, 2022 - August 31, 2023

Amount: \$52,263 estimated
\$52,263 previous year

Reviewed By: • Supply Chain Management

Justification: To continue to provide Harris Health System with disposable devices which facilitate the real-time computing of efficient criterion suitable for obstetrical monitoring purposes.

Sincerely,

DeWight Dopslauf
Purchasing Agent

BP
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Douglas Creamer, Admin Dir, Materials

B26

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 01, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption - Texas LGC § 262.024 (a)(2) , Board Motion 21.08-77

Members of the Board:

This is a transmittal of additional funds for the following:

Description: CarePort Care Management Solution for Harris Health System

Vendor(s): CarePort Health, LLC. (HCHD-514)

Amount: \$ 52,080 additional funds for the term 01/07/2022 - 01/06/2023
339,597 previously approved funds for the term 01/07/2022 - 01/06/2023
\$391,677

Reviewed By: • Transitions & Post-Acute Care

Justification: Additional funds are required to cover professional services needed to develop interfaces for the electronic care management solution's implementation.

The County Attorney's Office is preparing an Amendment to the Agreement for the additional services. The additional funds are subject to the execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SS

cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

Amy Smith, SVP, Trans & Post-Acute Care

B27

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

June 15, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Personal Service Exemption Texas LGC 262.024 (a)(4)

Members of the Board:

This is a transmittal of the corrected term for the following:

Description: Consulting Services and Community Engagement Efforts for the Harris Health System

Vendor: Whitmire & Munoz LLC [HCHD-763]

Term: April 15, 2022 through January 14, 2023 with one (1) nine-month renewal option (corrected)
March 15, 2022 through December 31, 2022 (as approved)

Reviewed by: X Mission Advancement

The transmittal letter was submitted to the Board of Trustees on March 24, 2022.

Sincerely,

DeWight Dopslauf
Purchasing Agent

TCT

cc: Esmail Porsa, M.D., President & CEO
Maria Cowles, SVP – Chief of Staff and Chief Transformation Officer
Vendor

B28

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

1111 Fannin, 12th Floor, Houston, TX 77002 Tel 713-274-4400 Fax 713-755-6695 



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

June 13, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption, Board Motion 22.06-83

Members of the Board:

This is a transmittal of corrected vendor name for the following:

Description: Consulting and Audit Services for the 340B Financial Program and Split Bill Software for the Harris County Hospital District dba Harris Health System

Vendor: FORVIS, LLP (corrected name)
BKD, LLP (as approved)

Reviewed by: Pharmacy Harris County Purchasing

Justification: In June 2022, the Board of Trustees approved a professional services exemption for BKD to provide consulting and audit services for the 340B financial program and split bill software for Harris Health System. Since that time, BKD has merged with Forvis. The vendor name is corrected to reflect the name that will be stated in the agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

BPJ
cc: Esmaeil Porsa, M.D., President & CEO
Michael Nnadi, CPO
Vendor

B29

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 17, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption - Texas LGC § 262.024 (a)(4)

Members of the Board:

This is a transmittal of an exemption from the competitive bid requirements and the following purchase(s):

Description: Special Counsel Services for Harris Health System
Vendor(s): Monty & Ramirez LLP (HCHD-790)
Term: One (1) year initial term with one (1) one-year renewal options
Amount: \$100,000 estimated
Reviewed By: • Legal Affairs
Justification: To provide legal services related to employment matters.

The County Attorney's Office is preparing an Agreement for these services. This purchase is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SH
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

B30

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

August 17, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption - Texas LGC § 262.024 (a)(4)

Members of the Board:

This is a transmittal of an exemption from the competitive bid requirements and the following purchase(s):

Description: Special Counsel Services for Harris Health System
Vendor(s): The Love Law Group and Consulting Services PLLC (HCHD-799)
Term: One (1) year initial term with one (1) one-year renewal options
Amount: \$60,000 estimated
Reviewed By: • Legal Affairs
Justification: To provide legal services related to corporate matters.

The Love Law Group and Consulting Services PLLC is a MWBE. The County Attorney's Office is preparing an Agreement for these services. This purchase is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SH
cc: Esmail Porsa, M.D., President & CEO
Vendor(s)

B31

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA AUGUST 25, 2022

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Thursday, August 11, 2022

**Consideration of Approval to Amend the Lease with
Petereit Investments for the Squatty Lyons Health Center located at
1712 First Street, Humble, Texas 77338**

Administration recommends Board of Trustees approve an amendment to extend the lease with Petereit Investments for 5-years from October 1, 2022 through September 30, 2027 for the Squatty Lyons Health Center with an initial annual rate of \$289,408.00. This rate includes a current estimate of operating expenses as detailed on the attached Fact Sheet.

Thank you.

BOARD OF TRUSTEES
 Squatty Lyons Health Center
 Petereit Investments
 August 11, 2022
 Page 2

Fact Sheet

Purpose of Lease: Medical Clinic
Lessor: Petereit Investments
Lessee: Harris Health System
Location of Lease Space: 1712 First Street
 Humble, Texas 77338
Precinct: Precinct 4
Lease Space: 15,232 square feet

Lease Year	Monthly Base Rent	*Est. Monthly Operating Expenses	Est. Annual Rent Payment	Est. Annual Lease Rate/SF
10/01/2022-09/30/2023	\$19,040.00	\$5,077.33	\$289,408.00	\$19.00
10/01/2023-09/30/2024	\$19,611.20	\$5,229.65	\$298,090.24	\$19.57
10/01/2024-09/30/2025	\$20,199.54	\$5,386.54	\$307,032.95	\$20.16
10/01/2025-09/30/2026	\$20,805.52	\$5,548.14	\$316,243.94	\$20.76
10/01/2026-09/30/2027	\$21,429.69	\$5,714.58	\$325,731.25	\$21.38

Termination Option: If the Board of Trustees for Tenant or the Harris County Commissioners Court determines, in their sole discretion, not to approve additional funding for Tenant’s obligations under this Lease for the upcoming lease year (as documented in writing and delivered to Landlord along with termination notice) (“Required Funding Approval”), then Tenant will have the right to terminate the Lease by providing Landlord no less than four (4) months prior notice. There shall be no termination fee for Tenant’s exercise of this right.

Thursday, August 11, 2022

Consideration of Acceptance of the Harris Health System May 2022
Quarterly Financial Report Subject to Audit

Attached for your review and consideration is the May 2022 Financial Report for the quarter and three months fiscal year-to-date ended May 31, 2022.

Administration recommends that the Board accept the financial report for the period ended May 31, 2022, subject to final audit.



Financial Statements

As of the Quarter Ended May 31, 2022



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Financial Highlights Review

As of the Quarter Ended May 31, 2022

Operating loss for the quarter ended May 31, 2022 was \$225.1 million compared to budgeted income of \$3.3 million.

Total quarterly net revenue of \$324.0 million was \$234.8 million or 42.0% less than budget. Net patient revenue was \$21.8 million less than planned primarily due to patient volumes being lower than budget and HRSA ending the COVID-19 Uninsured Program in March. Ad valorem tax revenue was \$205.9 million less than budget due to the change in the accounting practice (revenue recognition) related to the fiscal year transition by Harris County and Harris Health System. This transition is required to align the related tax rate approval process in September—October 2022 with the new fiscal year October 2022—September 2023. Because the 2022 tax levy is deemed to cover the new fiscal year above, no ad valorem tax revenue will be recognized during the stub period of March 2022 to September 2022. The change in the accounting practice does not impact the System's ad valorem cash collections practice, which remains unchanged. Detailed discussion of the accounting change adopted by Harris County and Harris Health System was provided by the System's external auditor, BKD CPAs and Advisors, at the May 2022 meeting of the Compliance and Audit Committee.

Total quarterly expenses of \$549.1 million were \$6.4 million or 1.2% less than budget. Contract labor continues to be heavily utilized by nursing to combat the turnover and labor shortages.

For the first quarter, total patient days and average daily census increased 0.4% compared to budget. Inpatient case mix index, a measure of patient acuity, was 5.4% lower; similarly, length of stay was 7.6% lower than budget. Emergency room visits were 0.7% lower than planned for the quarter and year-to-date. Total clinic visits, including telehealth, were 11.5% lower compared to budget; however, births were up 20.0%.

Total cash receipts for the quarter were \$635.1 million. The System has \$1,312.1 million in unrestricted cash, cash equivalents and investments, representing 227.1 days cash on hand. Harris Health System has \$121.5 million in net accounts receivable, representing 64.7 days of outstanding patient accounts receivable at May 31, 2022. The May balance sheet reflects a combined net liability position of \$35.2 million under the various Medicaid Supplemental programs.

The quarterly expenses incurred by Harris Health for Foundation personnel and other costs were \$157,000.

Income Statement

As of the Quarter Ended May 31, 2022 (In \$ Millions)

	QUARTER-TO-DATE			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	PRIOR YEAR	PERCENT VARIANCE
REVENUE								
Net Patient Revenue	\$ 172.7	\$ 194.5	-11.2%	\$ 172.7	\$ 194.5	-11.2%	\$ 189.1	-8.7%
Medicaid Supplemental Programs	103.6	113.1	-8.3%	103.6	113.1	-8.3%	110.2	-6.0%
Other Operating Revenue	29.0	32.1	-9.6%	29.0	32.1	-9.6%	12.3	136.4%
Total Operating Revenue	\$ 305.3	\$ 339.7	-10.1%	\$ 305.3	\$ 339.7	-10.1%	\$ 311.6	-2.0%
Net Ad Valorem Taxes	(0.5)	205.4	-100.2%	(0.5)	205.4	-100.2%	197.6	-100.3%
Net Tobacco Settlement Revenue	16.7	13.3	26.2%	16.7	13.3	26.2%	13.3	26.2%
Capital Gifts & Grants	-	-	0.0%	-	-	0.0%	-	0.0%
Interest Income & Other	2.4	0.5	432.8%	2.4	0.5	432.8%	0.6	308.5%
Total Nonoperating Revenue	\$ 18.7	\$ 219.2	-91.5%	\$ 18.7	\$ 219.2	-91.5%	\$ 211.4	-91.2%
Total Net Revenue	\$ 324.0	\$ 558.8	-42.0%	\$ 324.0	\$ 558.8	-42.0%	\$ 523.0	-38.1%
EXPENSE								
Salaries and Wages	\$ 220.7	\$ 217.5	-1.5%	\$ 220.7	\$ 217.5	-1.5%	\$ 173.9	-26.9%
Employee Benefits	66.3	71.1	6.8%	66.3	71.1	6.8%	64.5	-2.8%
Total Labor Cost	\$ 286.9	\$ 288.6	0.6%	\$ 286.9	\$ 288.6	0.6%	\$ 238.4	-20.4%
Supply Expenses	68.5	74.1	7.6%	68.5	74.1	7.6%	62.3	-9.9%
Physician Services	107.0	98.4	-8.7%	107.0	98.4	-8.7%	93.4	-14.6%
Purchased Services	65.7	73.6	10.8%	65.7	73.6	10.8%	68.8	4.5%
Depreciation & Interest	20.9	20.7	-0.8%	20.9	20.7	-0.8%	17.3	-20.7%
Total Operating Expense	\$ 549.1	\$ 555.5	1.2%	\$ 549.1	\$ 555.5	1.2%	\$ 480.2	-14.3%
Operating Income (Loss)	\$ (225.1)	\$ 3.3		\$ (225.1)	\$ 3.3		\$ 42.8	
Total Margin %	-69.5%	0.6%		-69.5%	0.6%		8.2%	

Balance Sheet

HARRISHEALTH
SYSTEM

As of May 31, 2022 and 2021 (In \$ Millions)

	CURRENT YEAR	PRIOR YEAR
<u>CURRENT ASSETS</u>		
Cash, Cash Equivalents and Short Term Investments	\$ 1,312.1	\$ 1,067.5
Net Patient Accounts Receivable	121.5	118.6
Net Ad Valorem Taxes, Current Portion	4.2	190.4
Other Current Assets	116.7	187.3
Total Current Assets	\$ 1,554.5	\$ 1,563.8
<u>CAPITAL ASSETS</u>		
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 429.5	\$ 444.1
Construction in Progress	132.4	83.6
Right of Use Assets	46.1	-
Total Capital Assets	\$ 608.0	\$ 527.8
<u>ASSETS LIMITED AS TO USE & RESTRICTED ASSETS</u>		
Debt Service & Capital Asset Funds	\$ 46.2	\$ 53.2
LPPF Restricted Cash	14.6	274.2
Capital Gift Proceeds	45.0	-
Other - Restricted	1.3	0.9
Total Assets Limited As to Use & Restricted Assets	\$ 107.1	\$ 328.3
Other Assets	20.5	15.6
Deferred Outflows of Resources	152.7	179.3
Total Assets & Deferred Outflows of Resources	\$ 2,442.7	\$ 2,614.7
<u>CURRENT LIABILITIES</u>		
Accounts Payable and Accrued Liabilities	\$ 242.1	\$ 452.4
Employee Compensation & Related Liabilities	114.6	103.5
Estimated Third-Party Payor Settlements	13.5	8.6
Current Portion Long-Term Debt and Capital Leases	20.0	12.0
Total Current Liabilities	\$ 390.3	\$ 576.5
Long-Term Debt	334.5	308.1
Net Pension & Post Employment Benefits Liability	598.4	735.5
Other Long-Term Liabilities	18.0	24.6
Deferred Inflows of Resources	218.7	112.4
Total Liabilities	\$ 1,559.9	\$ 1,757.1
Total Net Assets	\$ 882.9	\$ 857.6
Total Liabilities & Net Assets	\$ 2,442.7	\$ 2,614.7

Cash Flow Summary

As of the Quarter Ended May 31, 2022 (In \$ Millions)

	QUARTER-TO-DATE		YEAR-TO-DATE	
	CURRENT YEAR	PRIOR YEAR	CURRENT YEAR	PRIOR YEAR
CASH RECEIPTS				
Collections on Patient Accounts	\$ 162.0	\$ 179.4	\$ 162.0	\$ 179.4
Medicaid Supplemental Programs	381.7	213.9	381.7	213.9
Net Ad Valorem Taxes	23.0	43.8	23.0	43.8
Tobacco Settlement	16.7	13.3	16.7	13.3
Other Revenue	51.6	22.1	51.6	22.1
Total Cash Receipts	\$ 635.1	\$ 472.5	\$ 635.1	\$ 472.5
CASH DISBURSEMENTS				
Salaries, Wages and Benefits	\$ 315.2	\$ 259.1	\$ 315.2	\$ 259.1
Supplies	68.0	68.0	68.0	68.0
Physician Services	96.4	90.9	96.4	90.9
Purchased Services	56.5	60.2	56.5	60.2
Capital Expenditures	30.5	21.4	30.5	21.4
Debt and Interest Payments	0.9	0.9	0.9	0.9
Other Uses	(11.6)	(4.9)	(11.6)	(4.9)
Total Cash Disbursements	\$ 555.8	\$ 495.7	\$ 555.8	\$ 495.7
Net Change	\$ 79.2	\$ (23.1)	\$ 79.2	\$ (23.1)

Unrestricted Cash, Cash Equivalents and Investments - February 28, 2022

\$ 1,232.9

Net Change

79.2

Unrestricted Cash, Cash Equivalents and Investments - May 31, 2022

\$ 1,312.1

Performance Ratios

As of the Quarter Ended May 31, 2022

	QUARTER-TO-DATE		YEAR-TO-DATE		
	CURRENT YEAR	CURRENT BUDGET	CURRENT YEAR	CURRENT BUDGET	PRIOR YEAR
<u>OPERATING HEALTH INDICATORS</u>					
Operating Margin %	-69.5%	0.6%	-69.5%	0.6%	8.2%
Run Rate per Day (In\$ Millions)	\$ 5.8	\$ 5.8	\$ 5.8	\$ 5.8	\$ 5.1
Salary, Wages & Benefit per APD	\$ 2,520	\$ 2,409	\$ 2,520	\$ 2,409	\$ 2,149
Supply Cost per APD	\$ 602	\$ 619	\$ 602	\$ 619	\$ 562
Physician Services per APD	\$ 940	\$ 822	\$ 940	\$ 822	\$ 842
Total Expense per APD	\$ 4,823	\$ 4,637	\$ 4,823	\$ 4,637	\$ 4,329
Overtime as a % of Total Salaries	3.4%	3.0%	3.4%	3.0%	3.2%
Contract as a % of Total Salaries	9.8%	5.3%	9.8%	5.3%	2.7%
Full-time Equivalent Employees	9,710	9,995	9,710	9,995	8,744
<u>FINANCIAL HEALTH INDICATORS</u>					
Quick Ratio			3.9		2.7
Unrestricted Cash (In \$ Millions)			\$ 1,312.1	\$ 913.4	\$ 1,067.5
Days Cash on Hand			227.1	156.4	210.7
Days Revenue in Accounts Receivable			64.7	51.3	57.7
Days in Accounts Payable			45.6		37.6
Capital Expenditures/Depreciation & Amortization			168.9%		146.6%
Average Age of Plant (years)			11.2		12.9

Harris Health System Key Indicators



Statistical Highlights

As of the Quarter Ended May 31, 2022

	QUARTER-TO-DATE			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
Adjusted Patient Days	113,849	119,790	-5.0%	113,849	119,790	-5.0%	110,930	2.6%
Outpatient % of Adjusted Volume	63.2%	63.6%	-0.6%	63.2%	63.6%	-0.6%	63.1%	0.2%
Primary Care Clinic Visits	127,973	132,309	-3.3%	127,973	132,309	-3.3%	89,392	43.2%
Specialty Clinic Visits	61,780	65,996	-6.4%	61,780	65,996	-6.4%	56,165	10.0%
Telehealth Clinic Visits	36,535	57,349	-36.3%	36,535	57,349	-36.3%	87,989	-58.5%
Total Clinic Visits	226,288	255,654	-11.5%	226,288	255,654	-11.5%	233,546	-3.1%
Emergency Room Visits - Outpatient	33,053	33,368	-0.9%	33,053	33,368	-0.9%	32,440	1.9%
Emergency Room Visits - Admitted	4,713	4,647	1.4%	4,713	4,647	1.4%	4,649	1.4%
Total Emergency Room Visits	37,766	38,015	-0.7%	37,766	38,015	-0.7%	37,089	1.8%
Surgery Cases - Outpatient	2,828	3,187	-11.3%	2,828	3,187	-11.3%	2,482	13.9%
Surgery Cases - Inpatient	2,338	2,395	-2.4%	2,338	2,395	-2.4%	2,208	5.9%
Total Surgery Cases	5,166	5,582	-7.5%	5,166	5,582	-7.5%	4,690	10.1%
Total Outpatient Visits	377,571	461,301	-18.2%	377,571	461,301	-18.2%	484,018	-22.0%
Inpatient Cases (Discharges)	7,361	7,077	4.0%	7,361	7,077	4.0%	6,814	8.0%
Outpatient Observation Cases	3,628	3,306	9.7%	3,628	3,306	9.7%	3,642	-0.4%
Total Cases Occupying Patient Beds	10,989	10,383	5.8%	10,989	10,383	5.8%	10,456	5.1%
Births	1,228	1,023	20.0%	1,228	1,023	20.0%	1,026	19.7%
Inpatient Days	41,903	43,602	-3.9%	41,903	43,602	-3.9%	40,981	2.2%
Outpatient Observation Days	11,481	9,576	19.9%	11,481	9,576	19.9%	10,611	8.2%
Total Patient Days	53,384	53,178	0.4%	53,384	53,178	0.4%	51,592	3.5%
Average Daily Census	580.3	578.0	0.4%	580.3	578.0	0.4%	560.8	3.5%
Average Operating Beds	698	689	1.3%	698	689	1.3%	665	5.0%
Bed Occupancy %	83.1%	83.9%	-0.9%	83.1%	83.9%	-0.9%	84.3%	-1.4%
Inpatient Average Length of Stay	5.69	6.16	-7.6%	5.69	6.16	-7.6%	6.01	-5.3%
Inpatient Case Mix Index (CMI)	1.701	1.799	-5.4%	1.701	1.799	-5.4%	1.775	-4.2%
Payor Mix (% of Charges)								
Charity & Self Pay	47.6%	47.8%	-0.4%	47.6%	47.8%	-0.4%	48.5%	-1.9%
Medicaid & Medicaid Managed	21.8%	20.5%	6.4%	21.8%	20.5%	6.4%	21.1%	3.5%
Medicare & Medicare Managed	10.6%	12.4%	-14.5%	10.6%	12.4%	-14.5%	12.3%	-14.1%
Commercial & Other	20.0%	19.2%	4.1%	20.0%	19.2%	4.1%	18.1%	10.7%
Total Unduplicated Patients - Rolling 12				251,972			250,119	0.7%
Total New Patient - Rolling 12				83,303			73,286	13.7%

Harris Health System

Statistical Highlights

As of the Quarter Ended May 31, 2022

Cases Occupying Beds - Q1

Actual	Budget	Prior Year
10,989	10,383	10,456

Cases Occupying Beds - YTD

Actual	Budget	Prior Year
10,989	10,383	10,456

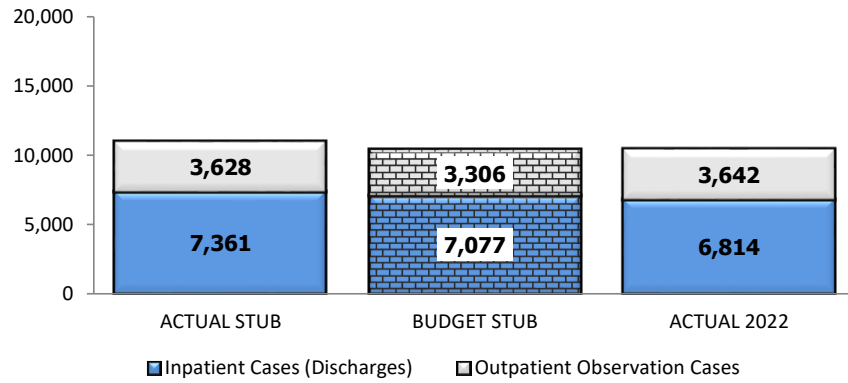
Emergency Visits - Q1

Actual	Budget	Prior Year
37,766	38,015	37,089

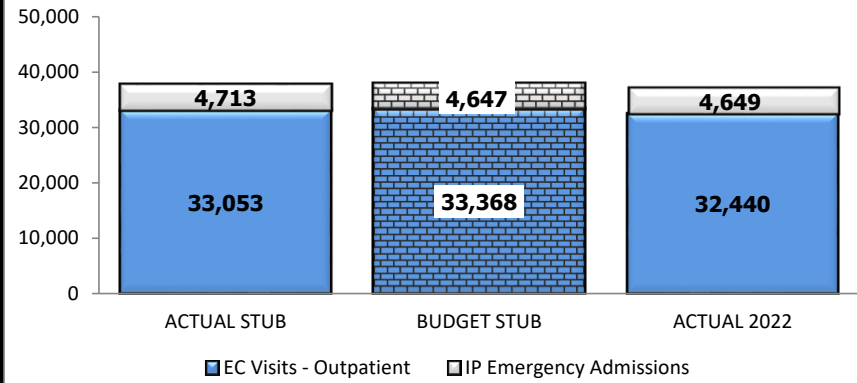
Emergency Visits - YTD

Actual	Budget	Prior Year
37,766	38,015	37,089

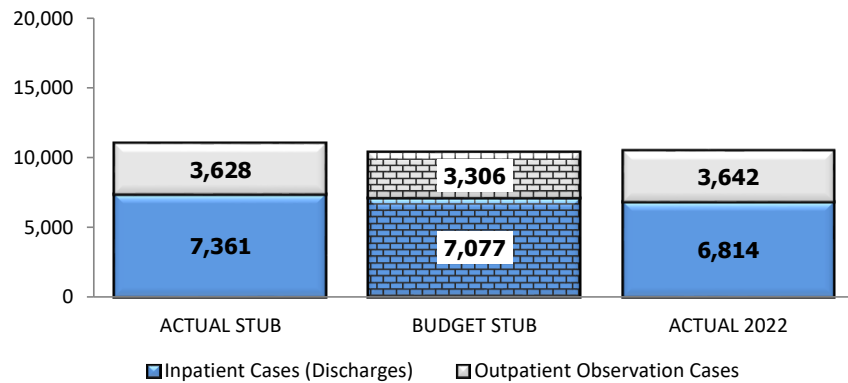
Cases Occupying Beds - Quarter End



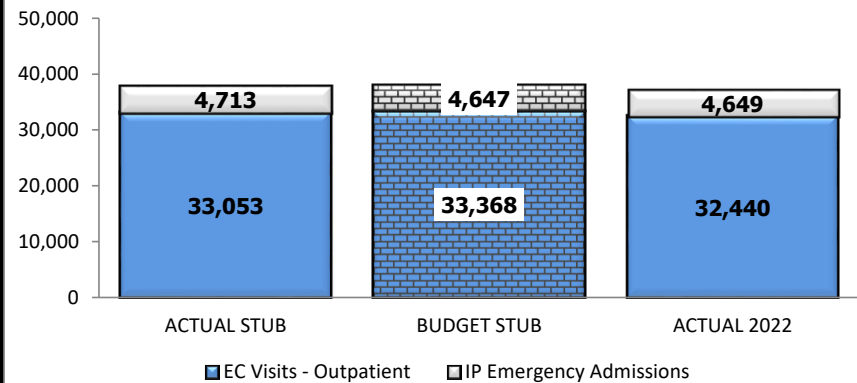
Emergency Visits - Quarter End



Cases Occupying Beds - YTD



Emergency Visits - YTD



Harris Health System

Statistical Highlights

As of the Quarter Ended May 31, 2022

Surgery Cases - Q1

Actual	Budget	Prior Year
5,166	5,582	4,690

Surgery Cases - YTD

Actual	Budget	Prior Year
5,166	5,582	4,690

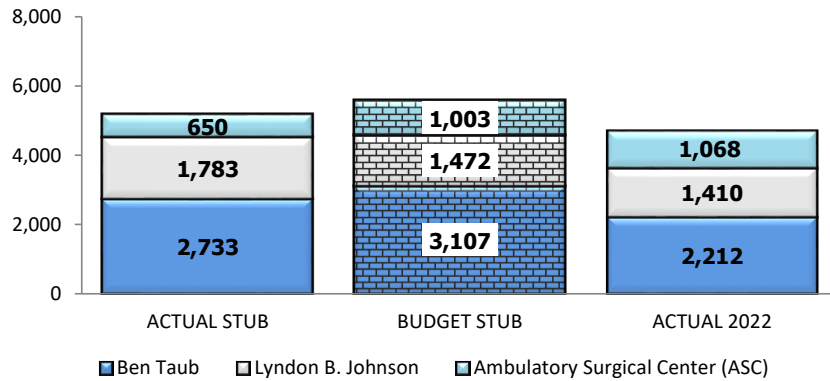
Clinic Visits - Q1

Actual	Budget	Prior Year
226,288	255,654	233,546

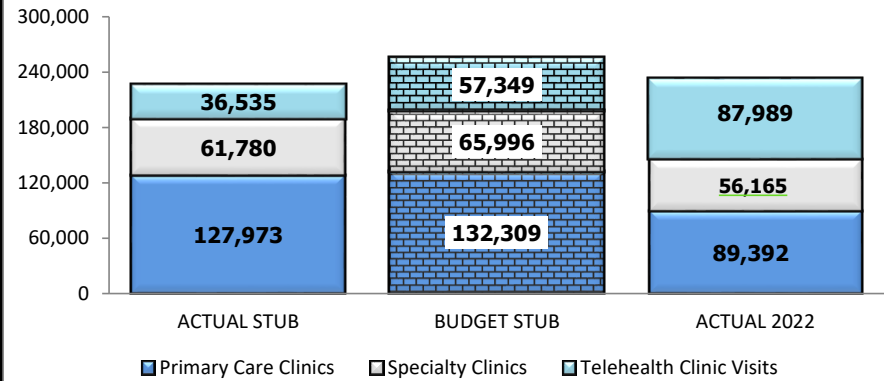
Clinic Visits - YTD

Actual	Budget	Prior Year
226,288	255,654	233,546

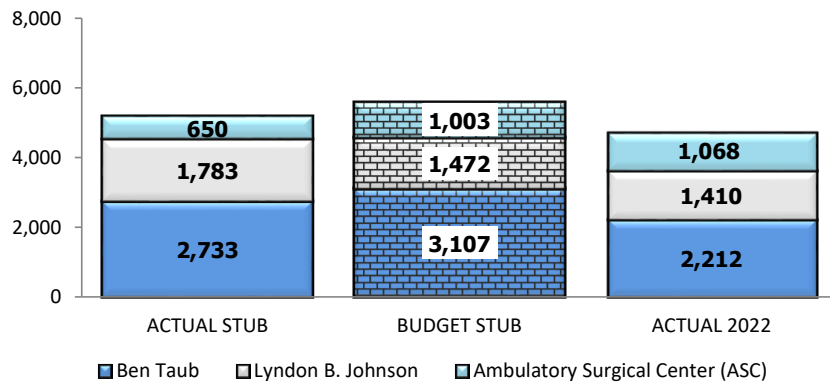
Surgery Cases - Quarter End



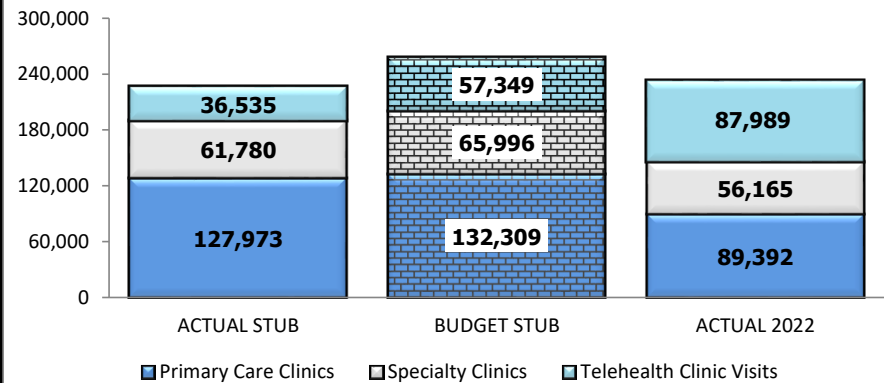
Clinic Visits - Quarter End



Surgery Cases - YTD



Clinic Visits - YTD



Harris Health System

Statistical Highlights

As of the Quarter Ended May 31, 2022

Adjusted Patient Days - Q1

113,849

Adjusted Patient Days - YTD

113,849

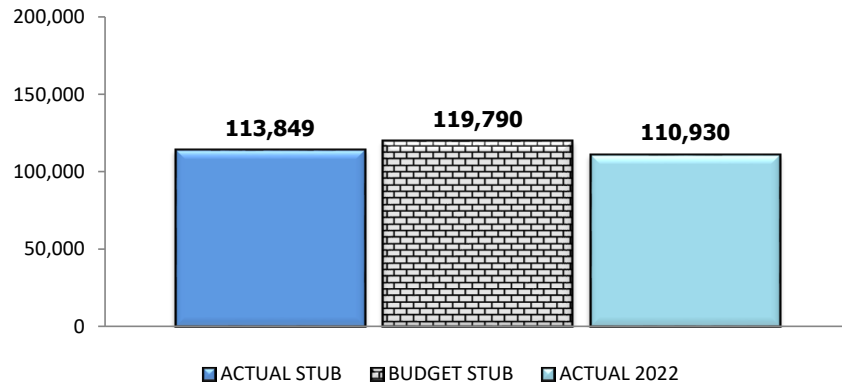
Average Daily Census - Q1

580.3

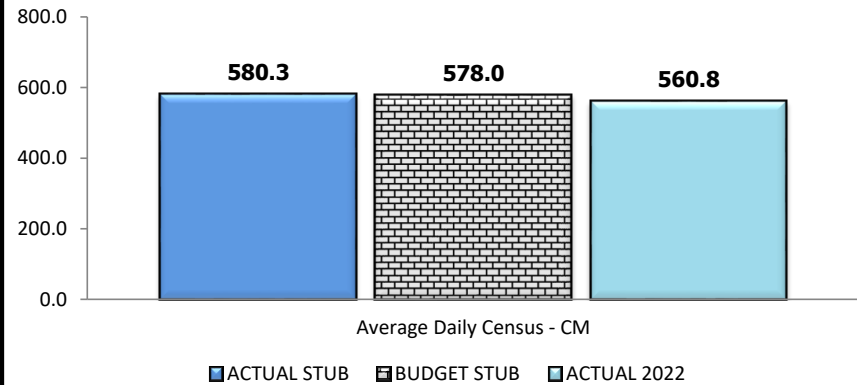
Average Daily Census - YTD

580.3

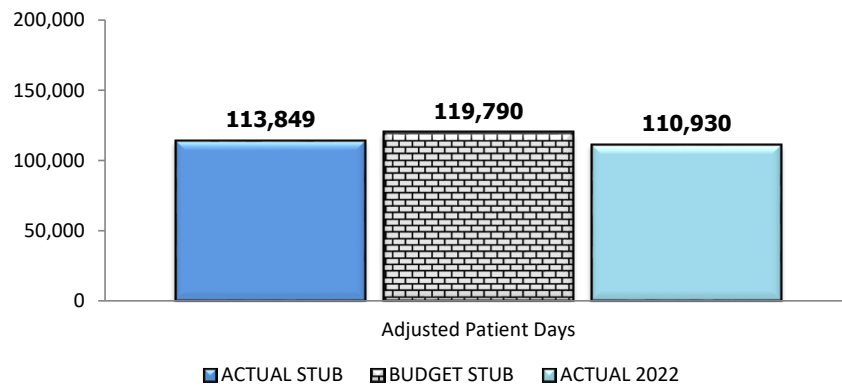
Adjusted Patient Days - Quarter End



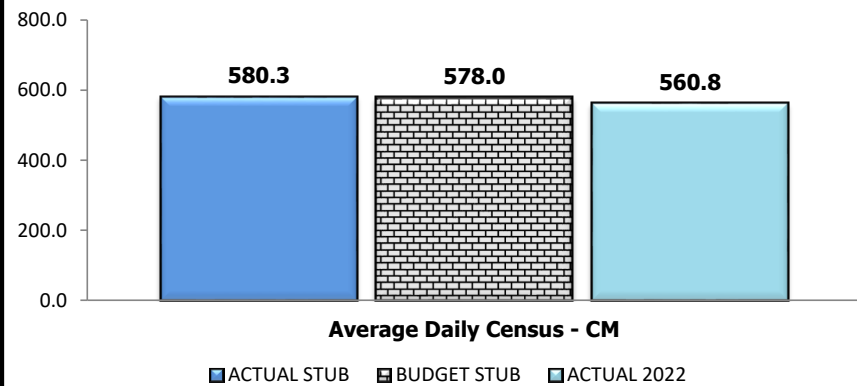
Average Daily Census - Quarter End



Adjusted Patient Days - YTD



Average Daily Census - YTD



Harris Health System

Statistical Highlights

As of the Quarter Ended May 31, 2022

Inpatient ALOS - Q1

5.69

Inpatient ALOS - YTD

5.69

Case Mix Index - Q1

Overall
1.701

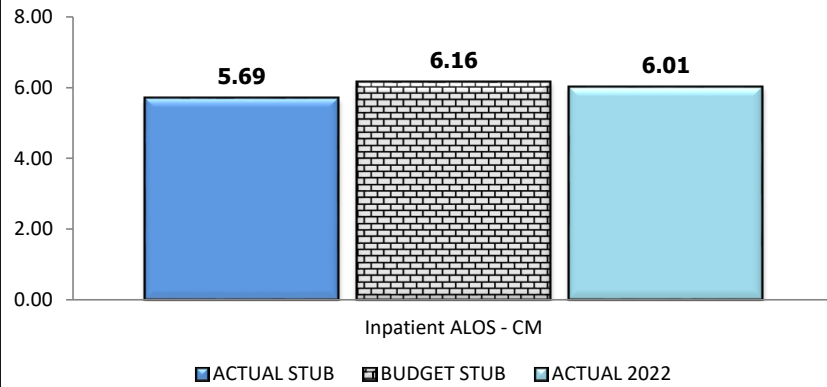
Excl. Obstetrics
1.863

Case Mix Index (CMI) - YTD

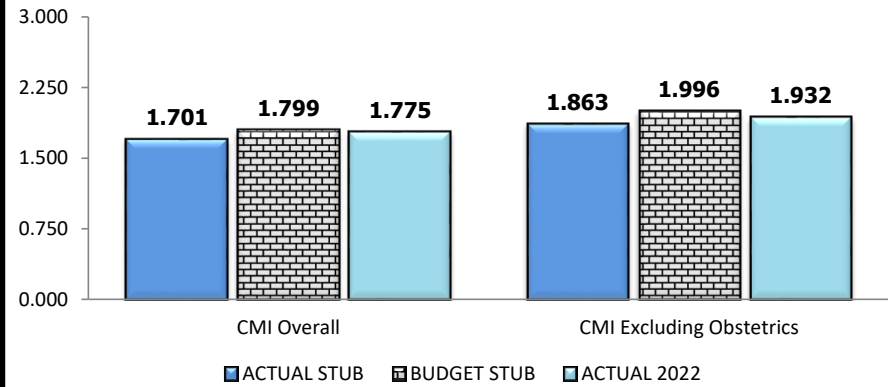
Overall
1.701

Excl. Obstetrics
1.863

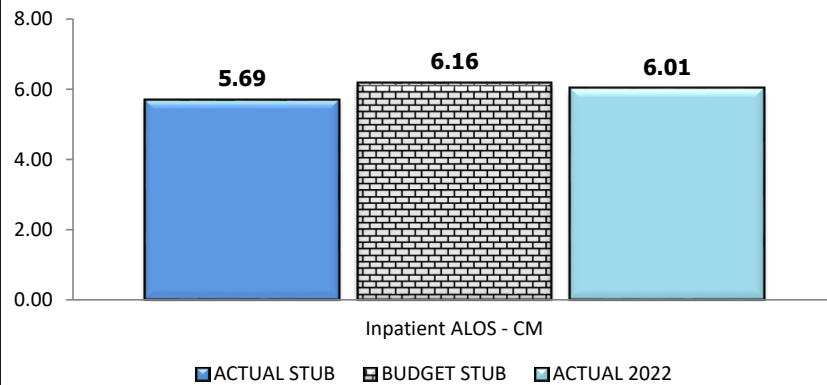
Inpatient ALOS - Quarter End



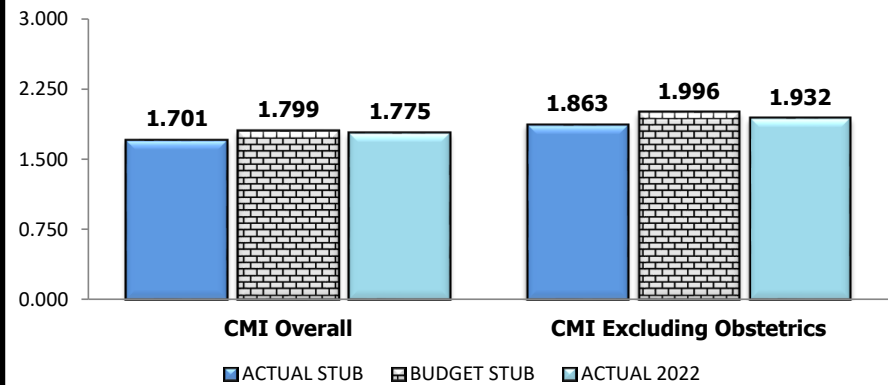
Case Mix Index - Quarter End



Inpatient ALOS - YTD



Case Mix Index - YTD



Harris Health System

Statistical Highlights - Cases Occupying Beds

As of the Quarter Ended May 31, 2022

BT Cases Occupying Beds - Q1

Actual	Budget	Prior Year
6,481	6,284	6,386

BT Cases Occupying Beds - YTD

Actual	Budget	Prior Year
6,481	6,284	6,386

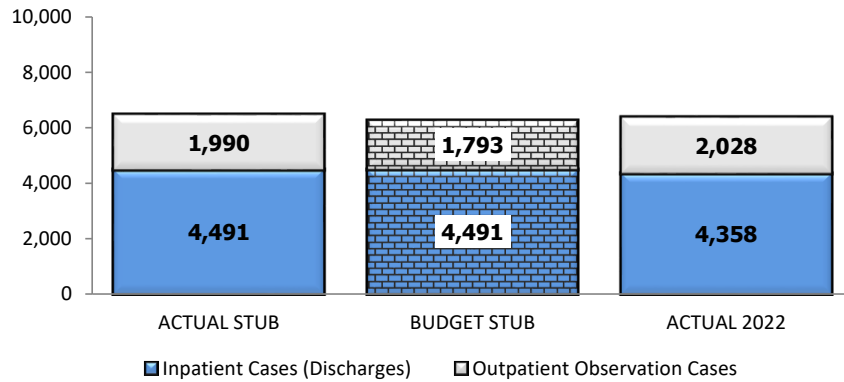
LBJ Cases Occupying Beds - Q1

Actual	Budget	Prior Year
4,508	4,099	4,070

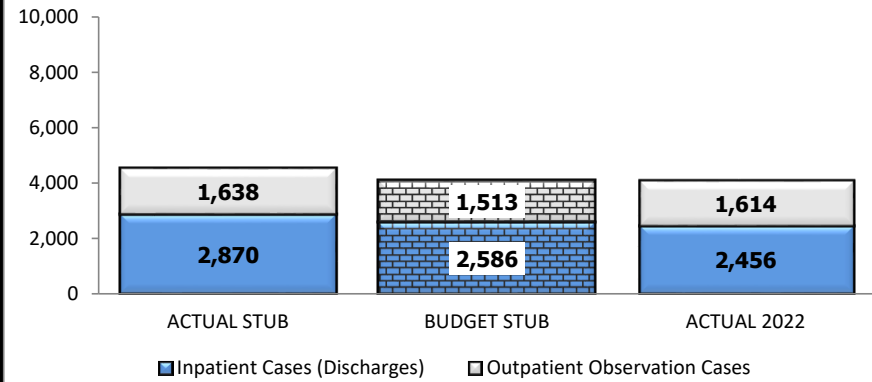
LBJ Cases Occupying Beds - YTD

Actual	Budget	Prior Year
4,508	4,099	4,070

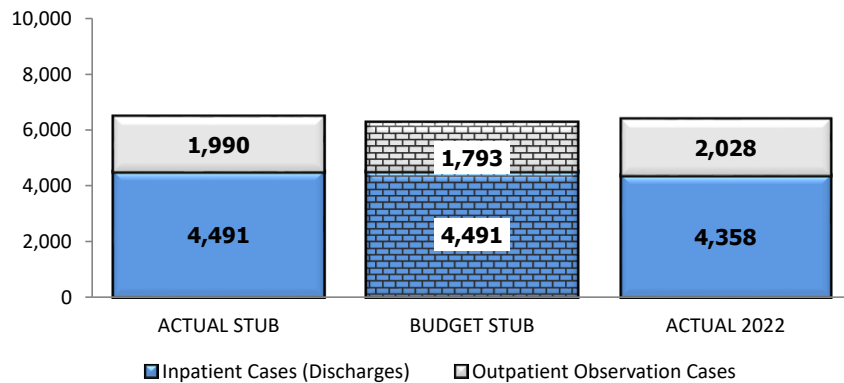
Ben Taub Cases - Quarter End



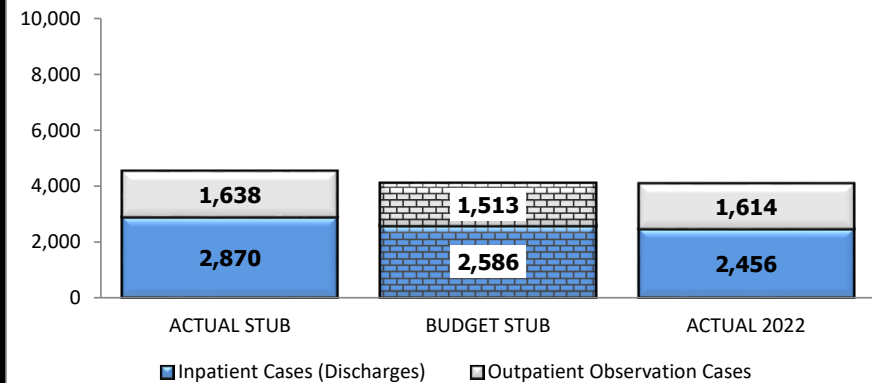
Lyndon B. Johnson Cases - Quarter End



Ben Taub Cases - YTD



Lyndon B. Johnson Cases - YTD



Harris Health System

Statistical Highlights - Surgery Cases

As of the Quarter Ended May 31, 2022

BT Surgery Cases - Q1

Actual	Budget	Prior Year
2,733	3,107	2,212

BT Surgery Cases - YTD

Actual	Budget	Prior Year
2,733	3,107	2,212

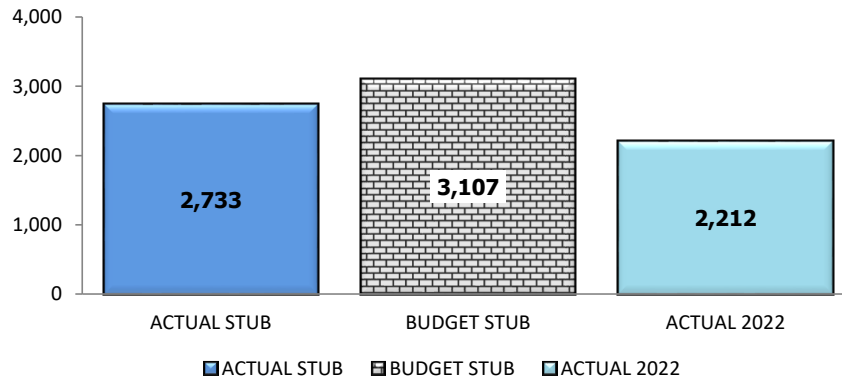
LBJ Surgery Cases - Q1

Actual	Budget	Prior Year
2,433	2,475	2,478

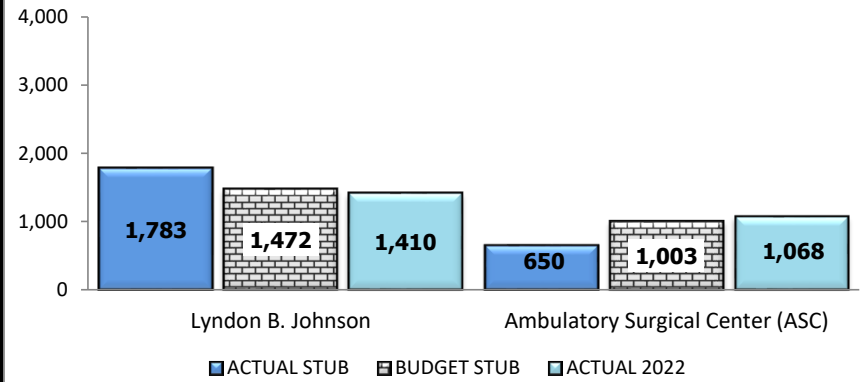
LBJ Surgery Cases - YTD

Actual	Budget	Prior Year
2,433	2,475	2,478

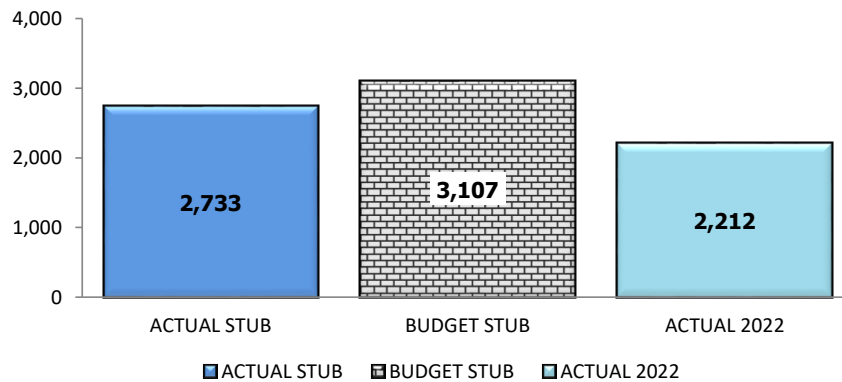
Ben Taub OR Cases - Quarter End



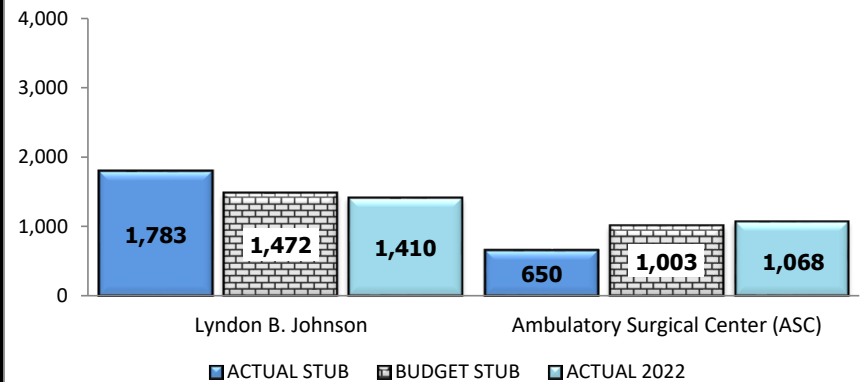
Lyndon B. Johnson OR Cases - Quarter End



Ben Taub OR Cases - YTD



Lyndon B. Johnson OR Cases - YTD



Harris Health System

Statistical Highlights - Emergency Room Visits

As of the Quarter Ended May 31, 2022

BT Emergency Visits - Q1

Actual	Budget	Prior Year
18,568	18,997	18,139

BT Emergency Visits - YTD

Actual	Budget	Prior Year
18,568	18,997	18,139

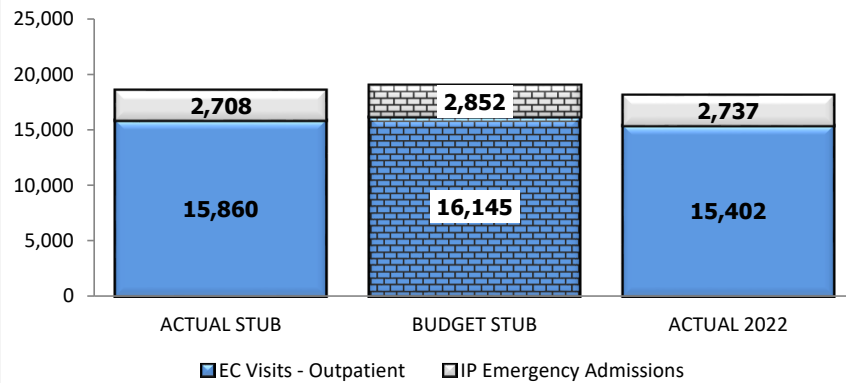
LBJ Emergency Visits - Q1

Actual	Budget	Prior Year
19,198	19,018	18,950

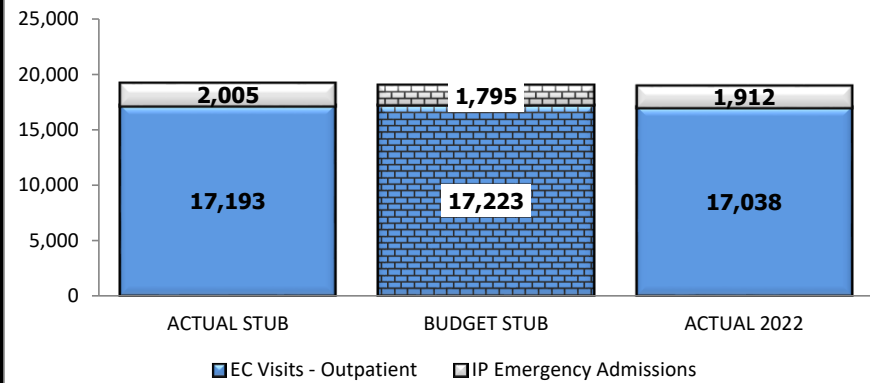
LBJ Emergency Visits - YTD

Actual	Budget	Prior Year
19,198	19,018	18,950

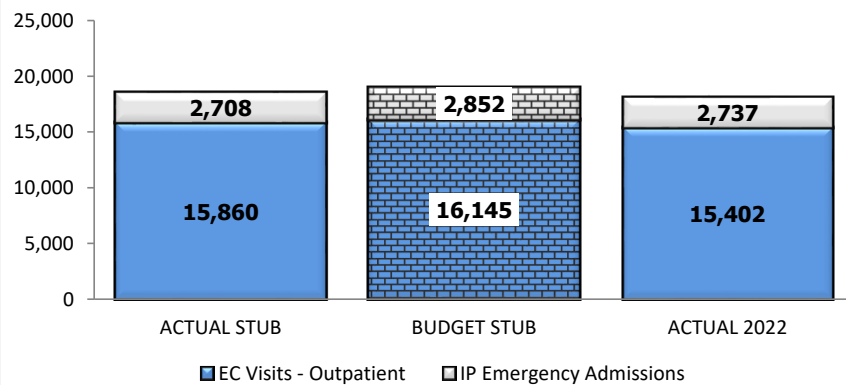
Ben Taub EC Visits - Quarter End



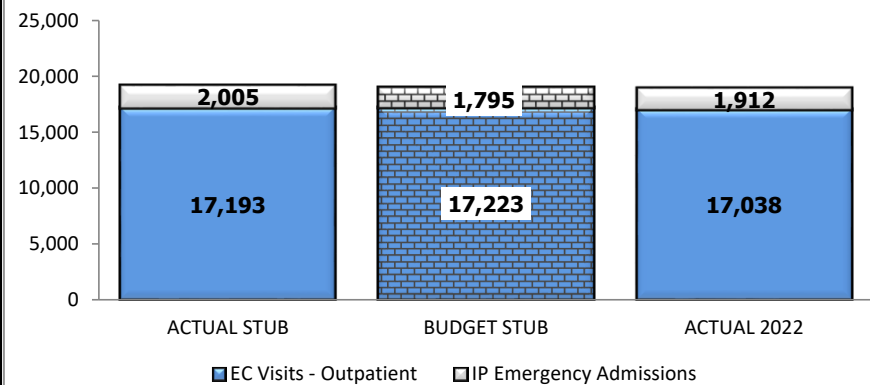
Lyndon B. Johnson EC Visits - Quarter End



Ben Taub EC Visits - YTD



Lyndon B. Johnson EC Visits - YTD



Harris Health System

Statistical Highlights - Births

As of the Quarter Ended May 31, 2022

BT Births - Q1

Actual	Budget	Prior Year
708	647	617

BT Births - YTD

Actual	Budget	Prior Year
708	647	617

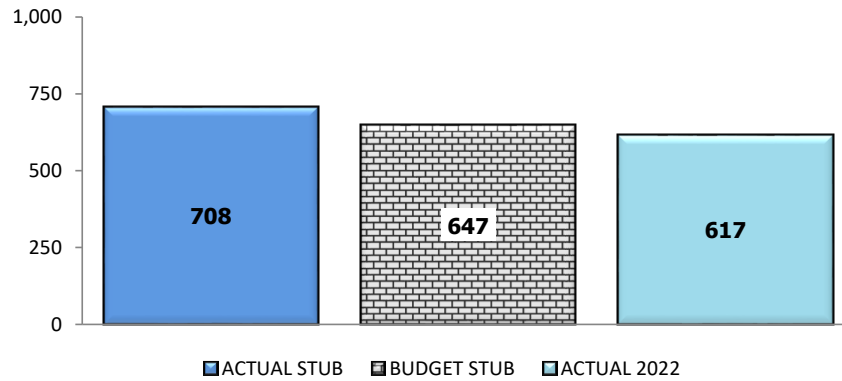
LBJ Births - Q1

Actual	Budget	Prior Year
520	376	409

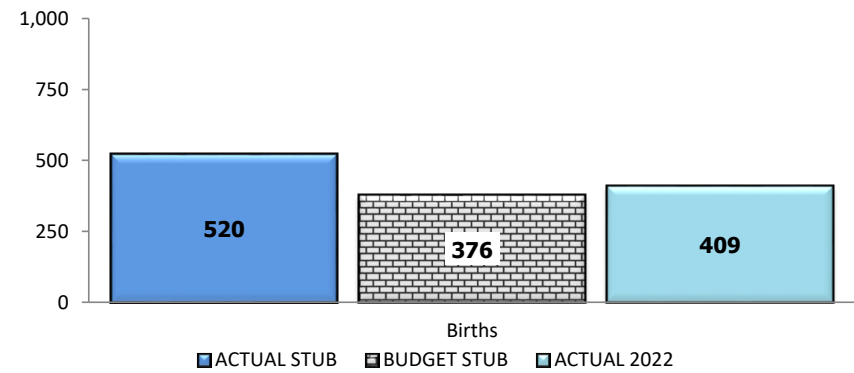
LBJ Births - YTD

Actual	Budget	Prior Year
520	376	409

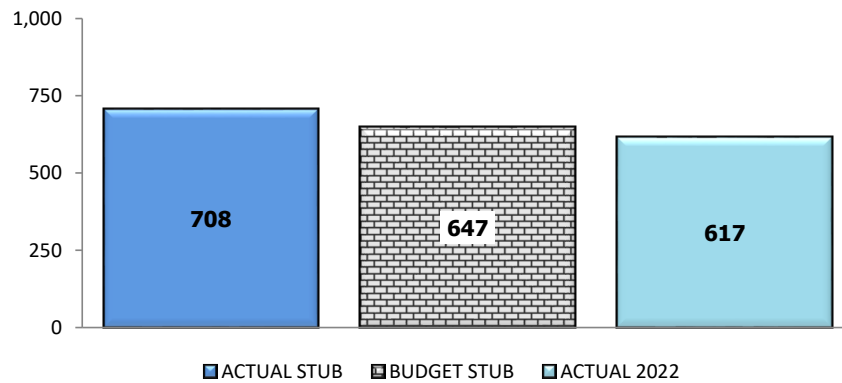
Ben Taub Births - Quarter End



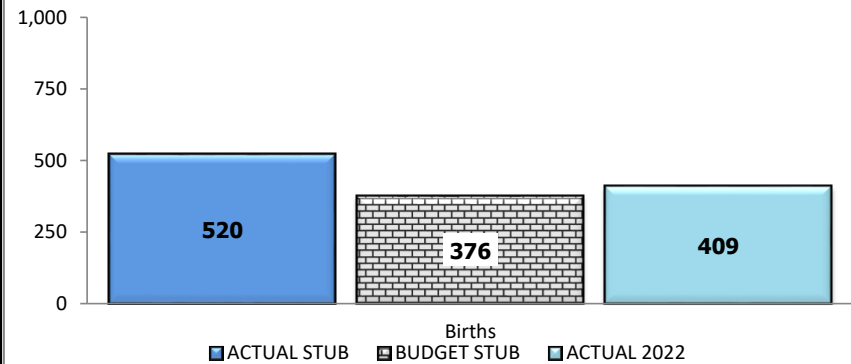
Lyndon B. Johnson Births - Quarter End



Ben Taub Births - YTD



Lyndon B. Johnson Births - YTD



Harris Health System

Statistical Highlights - Adjusted Patient Days

As of the Quarter Ended May 31, 2022

BT Adjusted Patient Days - Q1

56,804

BT Adjusted Patient Days - YTD

56,804

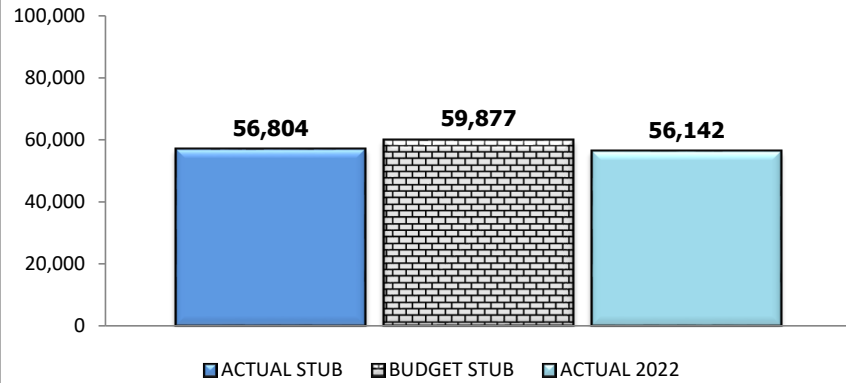
LBJ Adjusted Patient Days - Q1

37,379

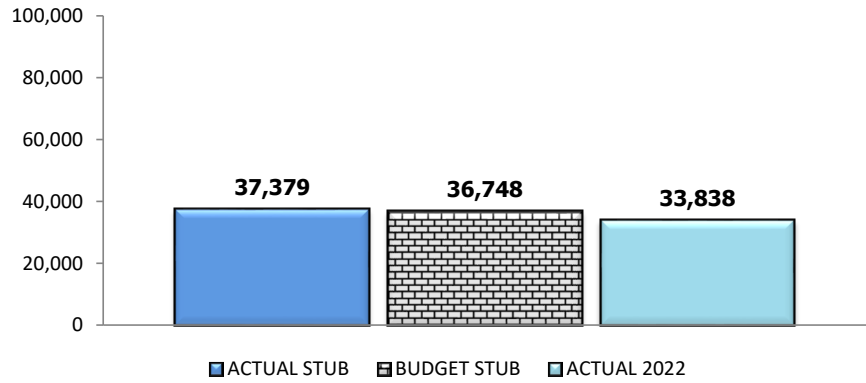
LBJ Adjusted Patient Days - YTD

37,379

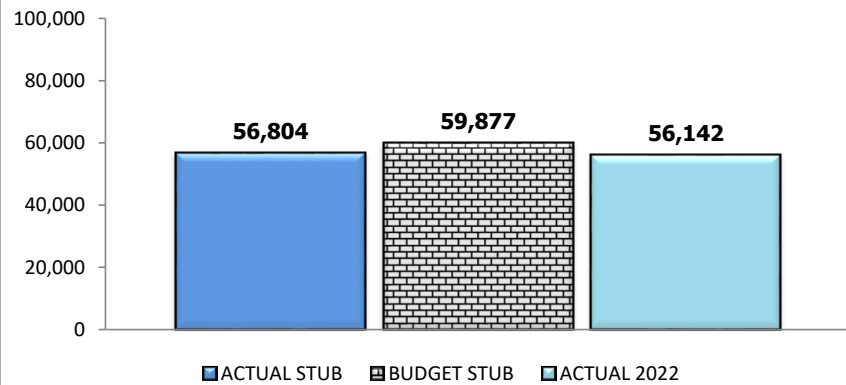
Ben Taub APD - Quarter End



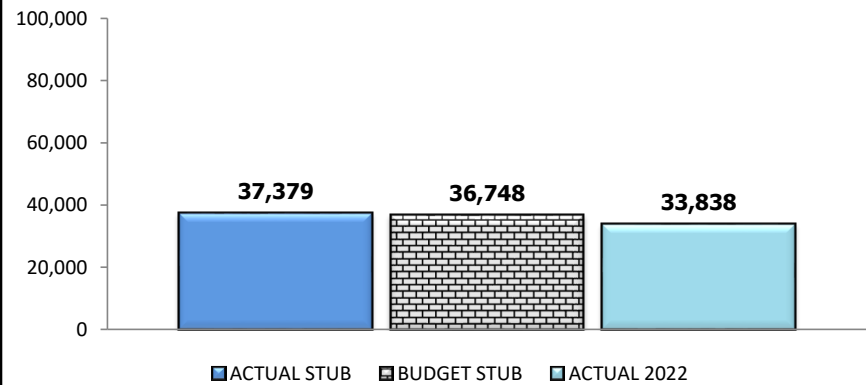
Lyndon B. Johnson APD - Quarter End



Ben Taub APD - YTD



Lyndon B. Johnson APD - YTD

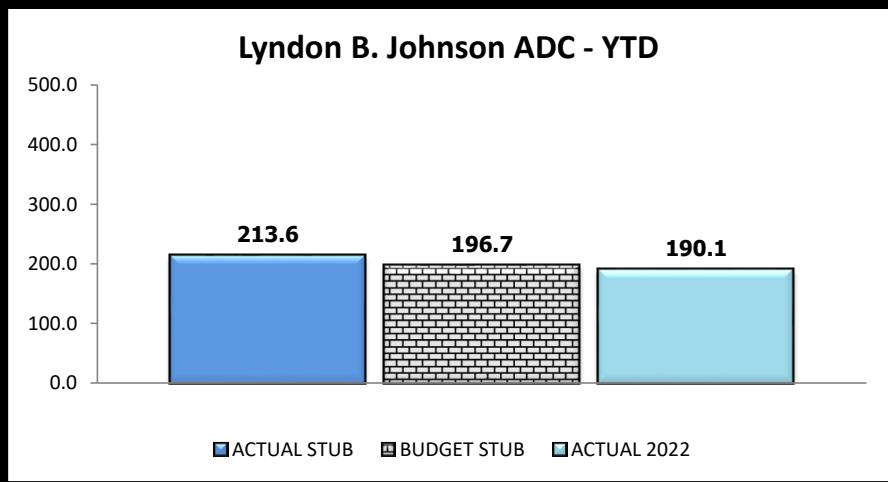
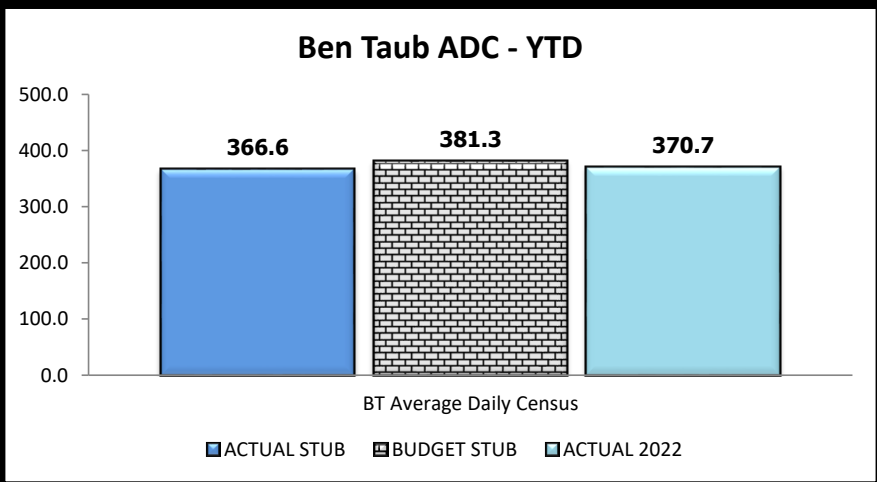
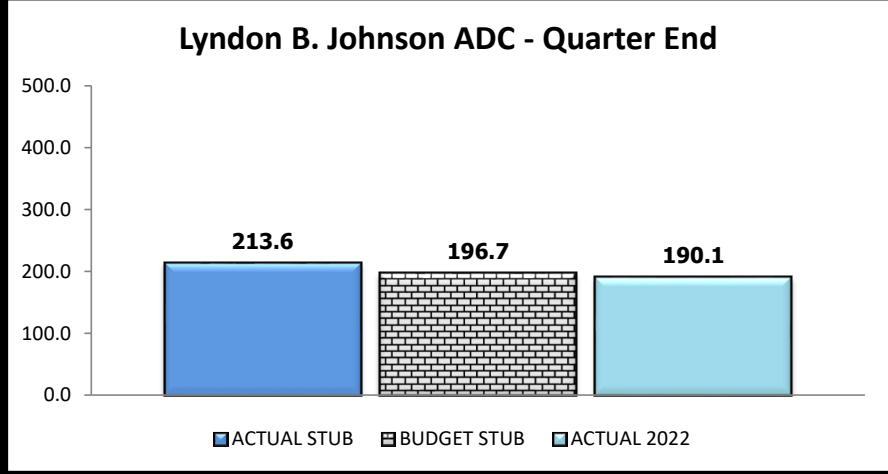
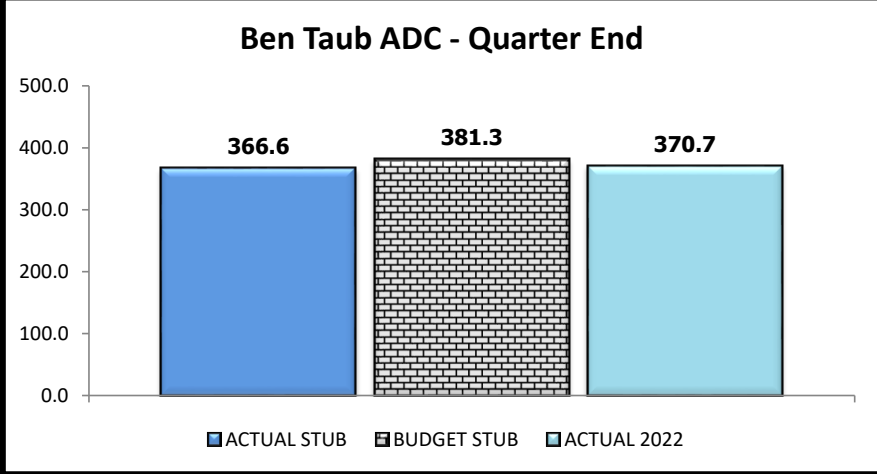


Harris Health System

Statistical Highlights - Average Daily Census (ADC)

As of the Quarter Ended May 31, 2022

<u>BT Average Daily Census - Q1</u>	<u>BT Average Daily Census - YTD</u>	<u>LBJ Average Daily Census - YTD</u>	<u>LBJ Average Daily Census - YTD</u>
366.6	366.6	213.6	213.6



Harris Health System

Statistical Highlights - Inpatient Average Length of Stay (ALOS)

As of the Quarter Ended May 31, 2022

BT Inpatient ALOS - Q1

6.04

BT Inpatient ALOS - YTD

6.04

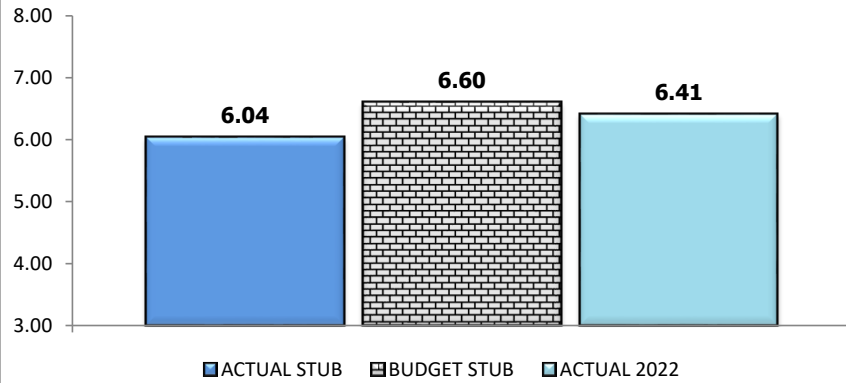
LBJ Inpatient ALOS - Q1

5.15

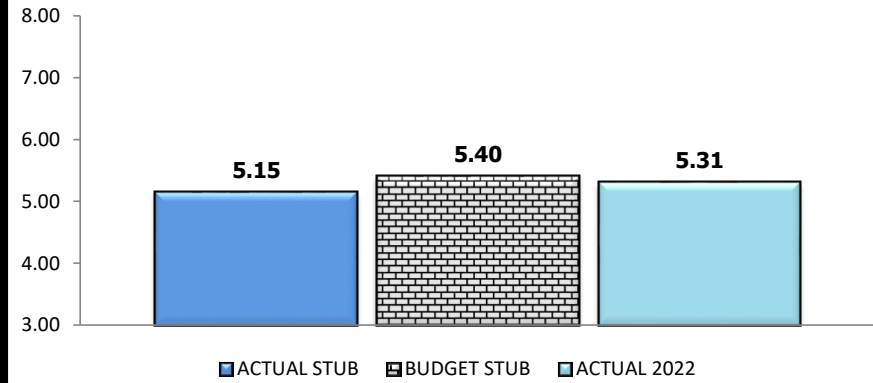
LBJ Inpatient ALOS - YTD

5.15

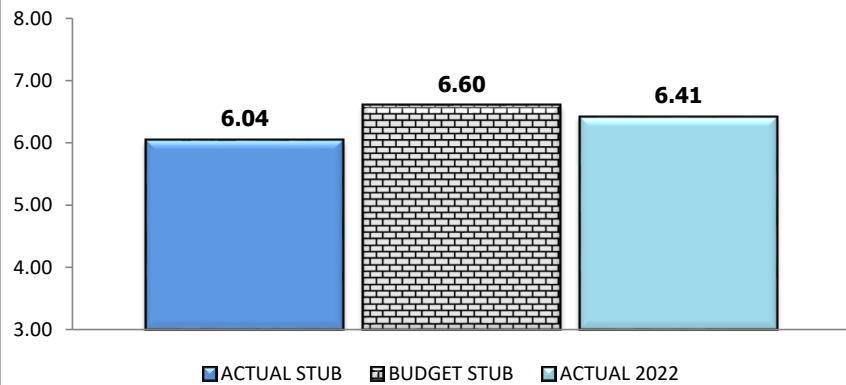
Ben Taub ALOS - Quarter End



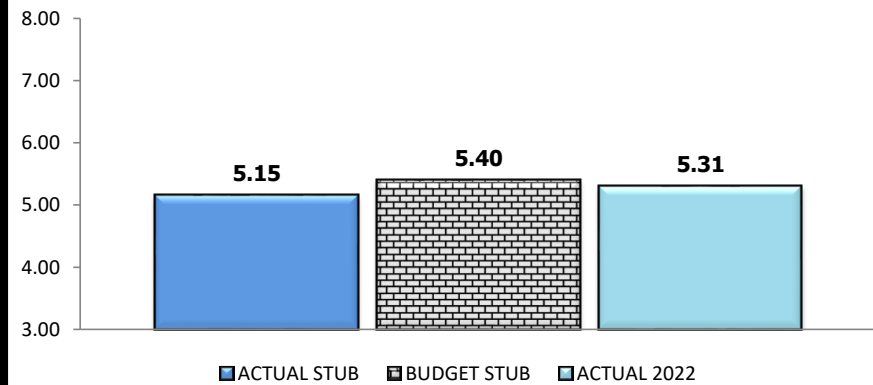
Lyndon B. Johnson ALOS - Quarter End



Ben Taub ALOS - YTD



Lyndon B. Johnson ALOS - YTD



Harris Health System

Statistical Highlights - Case Mix Index (CMI)

As of the Quarter Ended May 31, 2022

BT Case Mix Index (CMI) - Q1

Overall	Excl. Obstetrics
1.792	1.954

BT Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.792	1.954

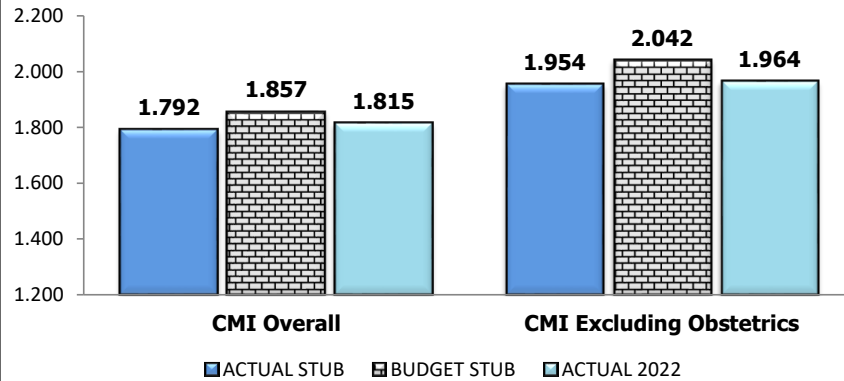
LBJ Case Mix Index (CMI) - Q1

Overall	Excl. Obstetrics
1.559	1.718

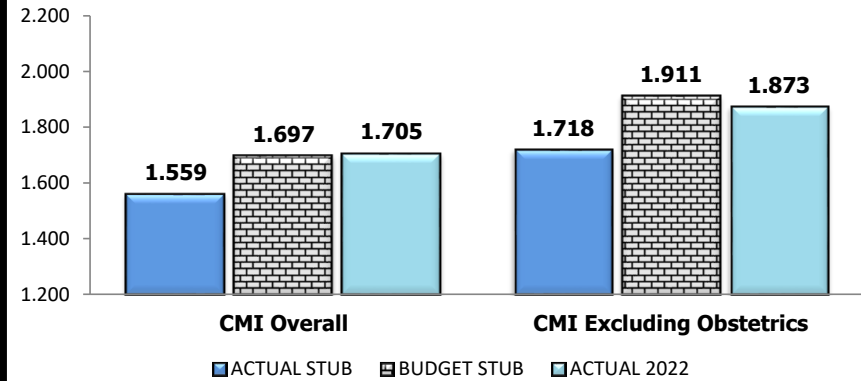
LBJ Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.559	1.718

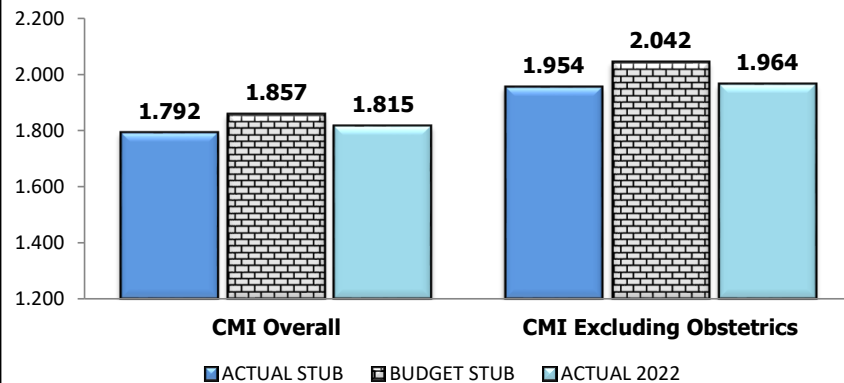
Ben Taub CMI - Quarter End



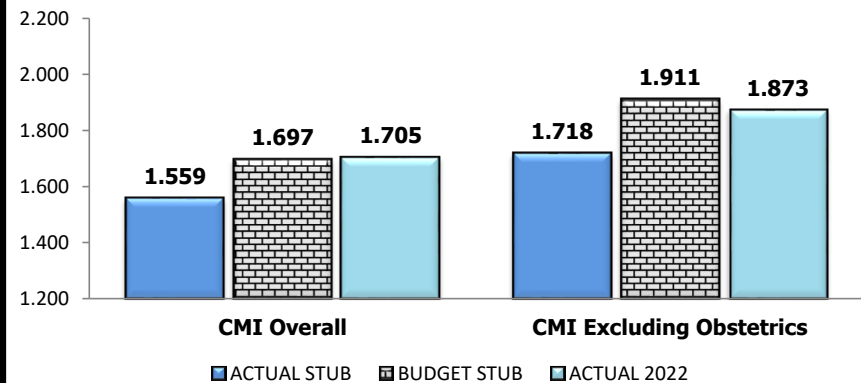
Lyndon B. Johnson CMI - Quarter End



Ben Taub CMI - YTD



Lyndon B. Johnson CMI - YTD



Thursday, August 11, 2022

Consideration of Acceptance of the Harris Health System
First Quarter Fiscal 2022 Investment Report

Attached for your review and acceptance is the First Quarter Fiscal Year 2022 Investment Report for the period March – May 2022.

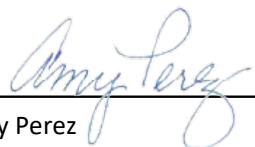
Administration recommends that the Board accept the First Quarter Investment Report for the period ended May 31, 2022.

HARRIS HEALTH SYSTEM

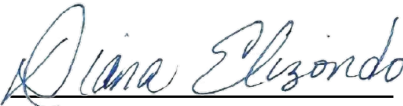
QUARTERLY INVESTMENT REPORT FIRST QUARTER 2022

PREPARED BY:
OFFICE OF MANAGEMENT AND BUDGET
FINANCIAL MANAGEMENT


The report is presented in accordance with the Texas Government Code - Public Funds Investment Act, Section 2256.023. Financial Management certifies that to the best of our knowledge that Harris Health System is in compliance with the provisions of Government Code 2256 and with the stated policies and strategies of Harris Health System.



Amy Perez
Deputy Executive Director, OMB



Diana Elizondo
Investment Manager



Mark LaRue
Financial Analyst

Table of Contents

Section I: Summary of Portfolio Balances & Characteristics

Section II: Total Rate of Return vs. Benchmark

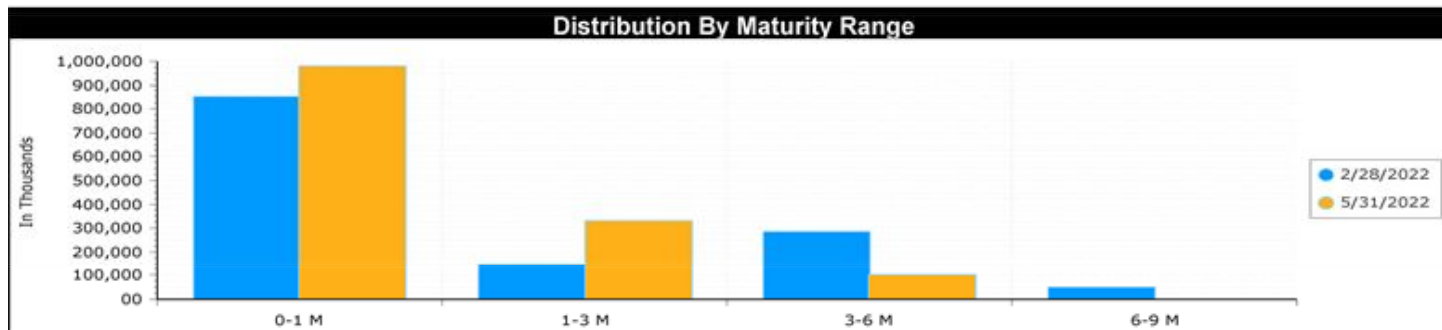
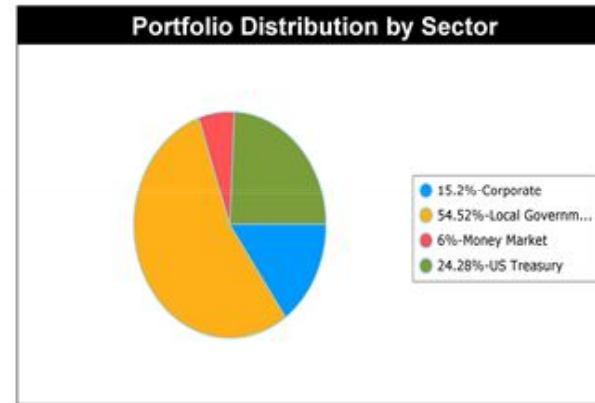
Section III: Current Portfolio Holdings & Quarterly Income

Summary of Portfolio Balances & Characteristics

February 28, 2022 through May 31, 2022

Book & Market Value Comparison							
Month	Market Value	Book Value	Unrealized Gain/Loss	YTM @ Cost	YTM @ Market	Duration	Days To Maturity
Beginning	1,334,653,106.84	1,334,857,758.30	-204,651.46	0.186	0.23	0.12	44
3/31/2022	1,624,157,158.43	1,624,530,770.95	-373,612.52	0.37	0.45	0.10	37
4/30/2022	1,532,750,478.30	1,533,182,637.75	-432,159.45	0.47	0.58	0.09	32
5/31/2022	1,411,188,193.99	1,411,526,577.02	-338,383.03	0.67	0.79	0.06	24
Average	1,522,698,610.24	1,523,079,995.24	-381,385.00	0.50	0.61	0.08	31

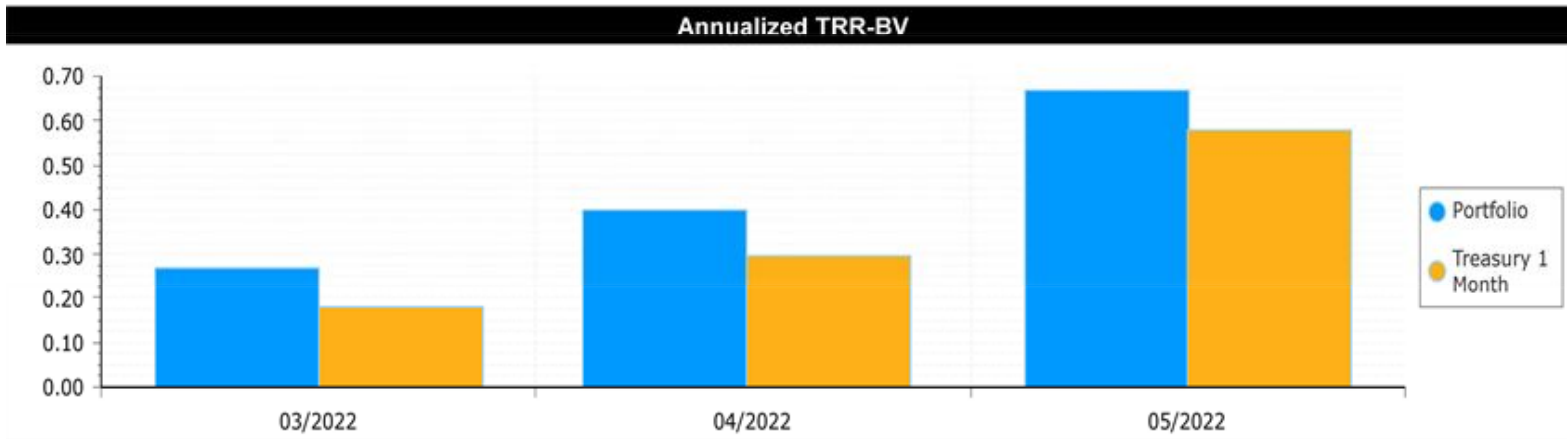
Quarterly Investment Income By Sector		
	Ending BV + Accrued Interest	Investment Income-BV
Certificate of Deposit	\$0.00	\$0.00
Corporate	\$214,645,047.22	\$442,583.33
Local Government Investment Pool	\$769,322,700.64	\$778,916.36
Money Market	\$84,702,783.75	\$72,046.89
Municipal	\$0.00	\$0.00
US Agency	\$0.00	\$0.00
US Treasury	\$342,856,045.41	\$416,125.81
Total	\$1,411,526,577.02	\$1,709,672.39



Total Rate of Return vs. Benchmark 1 Month Treasury

February 28, 2022 through May 31, 2022

Month	Beginning BV + Accrued Interest	Interest Earned During Period-BV	Realized Gain/Loss-BV	Investment Income-BV	Average Capital Base-BV	TRR-BV	Annualized TRR-BV	Treasury 1 Month
Beginning	1,206,128,999.19	155,929.03	0.00	155,929.03	1,460,234,960.02	0.01	0.13	0.04
3/31/2022	1,334,857,758.30	360,241.71	0.00	360,241.71	1,578,494,007.08	0.02	0.27	0.18
4/30/2022	1,624,530,770.95	522,540.35	0.00	522,540.35	1,570,467,401.65	0.03	0.40	0.30
5/31/2022	1,533,182,637.75	826,890.33	0.00	826,890.33	1,484,788,321.06	0.06	0.67	0.58
Total/Average	1,497,523,722.33	1,709,672.39	0.00	1,709,672.39	1,544,583,243.26	0.04	0.45	0.35



Current Portfolio Holdings and Earnings

Begin Date: 2/28/2022, End Date: 5/31/2022

Description	CUSIP/Ticker	Ending Face Amount/Shares	Beginning MV	Ending MV	Ending BV	Investment Income-BV	Ending YTM @ Cost	Maturity Date
H9902 Hospital - General Fund								
H9902 Hospital - Unrestricted Donations DDA MM	D1359	1,544.02	0.00	1,544.02	1,544.02	0.07	0.040	N/A
H9902 Hospital - Cadence General Funds DDA MM	D3837	50,024,900.91	50,535,197.19	50,024,900.91	50,024,900.91	5,041.32	0.040	N/A
LoneStar Gov H9902 LGIP	LONESTARGH9902	172,637,033.22	125,002,320.01	172,637,033.22	172,637,033.22	134,713.21	0.580	N/A
LoneStar H9902 LGIP	LONESTARH9902	185,292,448.02	127,562,827.97	185,292,448.02	185,292,448.02	229,620.05	0.820	N/A
H9902 Hospital - Cadence General Funds MMF MM	M3837	20,803,385.00	165,127,444.14	20,803,385.00	20,803,385.00	45,148.39	0.750	N/A
H9902 Hospital - HRA Sweep MMF MM	M3845	217,812.67	291,818.34	217,812.67	217,812.67	96.11	0.750	N/A
H9902 Hospital - Cigna Health Benefits MMF MM	M3944	12,683,730.24	1,825,656.56	12,683,730.24	12,683,730.24	3,251.89	0.750	N/A
H9902 Hospital - FSA Plan MMF MM	M3951	401,151.84	768,827.34	401,151.84	401,151.84	174.87	0.750	N/A
H9902 Hospital - Donations Sweep MM	M5899	84,493.90	6,265.87	84,493.90	84,493.90	658.91	0.740	N/A
TexasCLASS Gov H9902 LGIP	TXCLASSGOVH9902	183,901,570.25	136,266,225.85	183,901,570.25	183,901,570.25	135,344.40	0.526	N/A
TexasCLASS H9902 LGIP	TXCLASSH9902	169,000,765.22	111,280,190.21	169,000,765.22	169,000,765.22	220,575.01	0.813	N/A
TMCC DISC CP 0 3/10/2022	89233HCA0	0.00	39,999,080.00	0.00	0.00	1,333.33		3/10/2022
NATX DISC CP 0 4/1/2022	63873KD12	0.00	29,991,960.00	0.00	0.00	4,000.00		4/1/2022
TMCC DISC CP 0 4/1/2022	89233HD19	0.00	29,992,860.00	0.00	0.00	4,000.00		4/1/2022
TMCC DISC CP 0 4/8/2022	89233HD84	0.00	29,990,550.00	0.00	0.00	4,550.00		4/8/2022
T-Bill 0 5/3/2022	912796U72	0.00	0.00	0.00	0.00	14,641.25		5/3/2022
TMCC DISC CP 0 5/9/2022	89233HE91	0.00	29,973,750.00	0.00	0.00	8,750.00		5/9/2022
NATX DISC CP 0 5/27/2022	63873KET0	0.00	29,961,420.00	0.00	0.00	24,933.33		5/27/2022
T-Bill 0 6/7/2022	912796V89	50,000,000.00	49,947,050.00	49,995,800.00	49,996,354.16	47,916.66	0.381	6/7/2022
T-Bill 0 6/9/2022	912796R35	45,000,000.00	0.00	44,994,510.00	44,995,837.50	37,462.50	0.375	6/9/2022
NATX DISC CP 0 6/24/2022	63873KFQ5	30,000,000.00	29,939,370.00	29,980,830.00	29,991,600.00	32,200.00	0.421	6/24/2022
T-Bill 0 7/7/2022	912796R68	45,000,000.00	44,918,370.00	44,966,835.00	44,979,418.75	51,175.00	0.452	7/7/2022
BNP DISC CP 0 7/8/2022	09659CG85	50,000,000.00	0.00	49,945,600.00	49,947,222.22	113,888.89	1.003	7/8/2022
T-Bill 0 7/21/2022	912796S42	50,000,000.00	49,893,850.00	49,941,500.00	49,975,651.04	43,923.61	0.349	7/21/2022
T-Bill 0 7/28/2022	912796S59	40,000,000.00	39,905,480.00	39,946,800.00	39,967,262.22	51,928.89	0.516	7/28/2022
TMCC DISC CP 0 8/5/2022	89233HH56	25,000,000.00	0.00	24,941,425.00	24,946,375.00	39,000.00	1.174	8/5/2022
BNP DISC CP 0 8/9/2022	09659CH92	50,000,000.00	0.00	49,876,500.00	49,892,083.34	126,416.67	1.115	8/9/2022
T-Bill 0 8/11/2022	912796L64	30,000,000.00	29,914,740.00	29,938,950.00	29,965,500.00	44,083.33	0.585	8/11/2022
NATX DISC CP 0 8/26/2022	63873KHS9	40,000,000.00	39,833,720.00	39,855,640.00	39,942,966.66	60,311.11	0.592	8/26/2022
MUFG BK CP 0 9/2/2022	62479MJ20	20,000,000.00	0.00	19,914,180.00	19,924,800.00	23,200.00	1.447	9/2/2022
T-Bill 0 9/8/2022	912796M71	30,000,000.00	29,895,510.00	29,906,040.00	29,953,666.67	42,626.67	0.566	9/8/2022
T-Bill 0 10/6/2022	912796M89	20,000,000.00	19,914,840.00	19,909,060.00	19,957,244.45	30,730.56	0.612	10/6/2022
Sub Total/Average H9902 Hospital - General Fund		1,320,048,835.29	1,242,739,323.48	1,319,162,505.29	1,319,484,817.30	1,581,696.03	0.648	
H9906 Hospital - SPFC								
H9906 Hospital - SPFC Money Market MM	M3936	50,812.57	50,793.86	50,812.57	50,812.57	18.71	0.750	N/A
TexasCLASS H9906 LGIP	TXCLASSH9906	873,621.73	872,468.43	873,621.73	873,621.73	1,153.30	0.813	N/A
Sub Total/Average H9906 Hospital - SPFC		924,434.30	923,262.29	924,434.30	924,434.30	1,172.01	0.810	
H9917 Hospital - Debt Service 2010								
H9917 Hospital - Series 2010 DS Sweep MMF MM	M3993	29,233.44	393,179.62	29,233.44	29,233.44	96.86	0.750	N/A

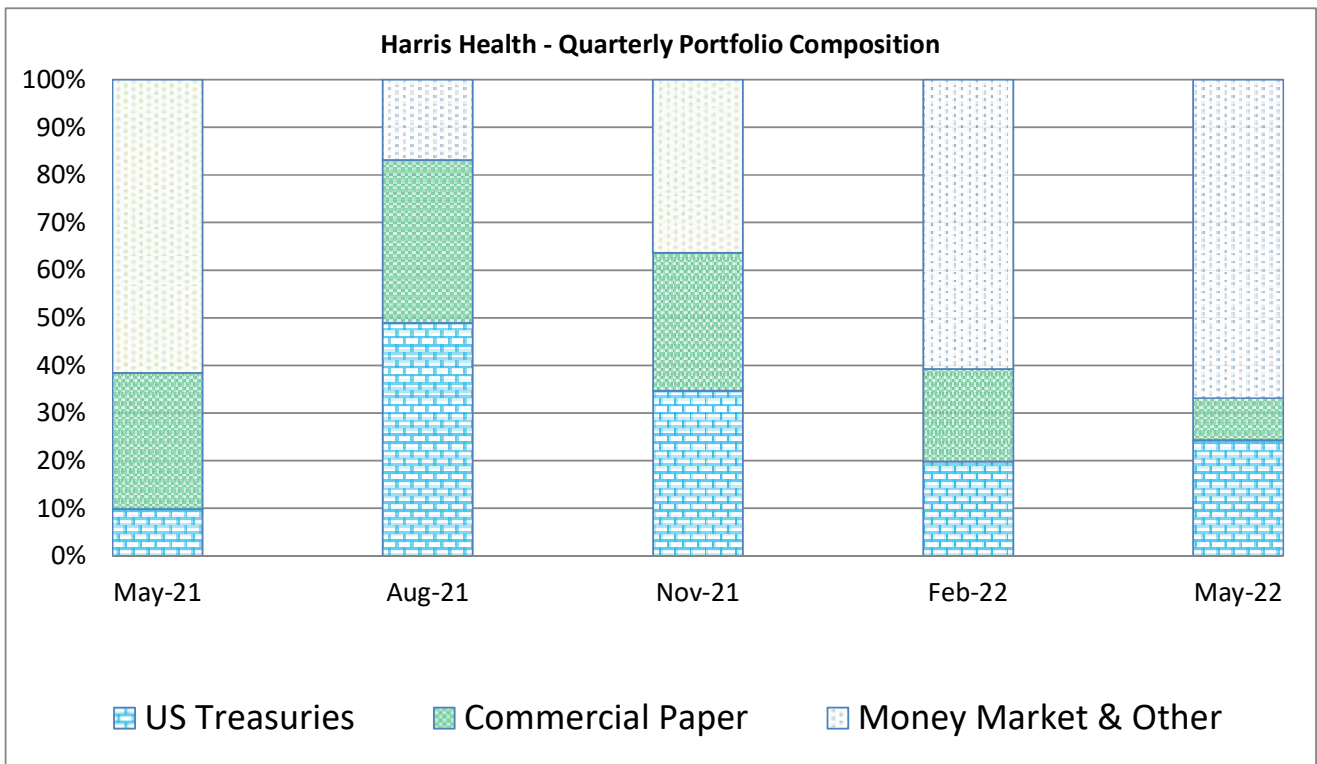
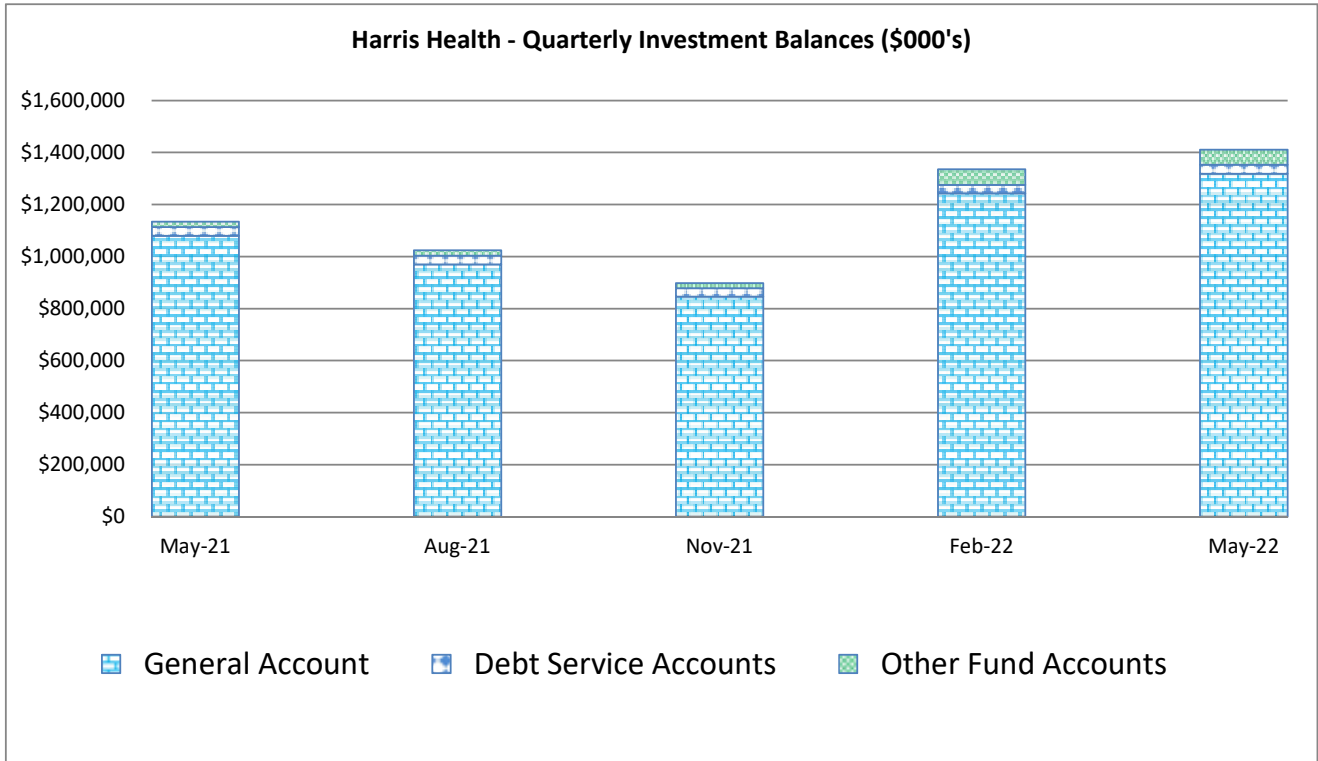
Description	CUSIP/Ticker	Ending Face Amount/Shares	Beginning MV	Ending MV	Ending BV	Investment Income-BV	Ending YTM @ Cost	Maturity Date
TexasCLASS H9917 LGIP	TXCLASSH9917	20,185.58	6,017,839.35	20,185.58	20,185.58	2,346.23	0.813	N/A
T-Bill 0 10/6/2022	912796M89	6,400,000.00	0.00	6,370,899.20	6,373,997.23	9,954.19	1.165	10/6/2022
Sub Total/Average H9917 Hospital - Debt Service 2010		6,449,419.02	6,411,018.97	6,420,318.22	6,423,416.25	12,397.28	1.162	
H9918 Hospital - Debt Service Reserve 2010								
H9918 Hospital - Series 2010 DSR Sweep MMF MM	M4017	43,420.05	209,657.99	43,420.05	43,420.05	52.41	0.750	N/A
TexasCLASS H9918 LGIP	TXCLASSH9918	22,486.08	5,820,214.08	22,486.08	22,486.08	2,272.00	0.813	N/A
T-Bill 0 10/6/2022	912796M89	6,000,000.00	0.00	5,972,718.00	5,975,622.40	9,332.05	1.165	10/6/2022
Sub Total/Average H9918 Hospital - Debt Service Reserve 2010		6,065,906.13	6,029,872.07	6,038,624.13	6,041,528.53	11,656.46	1.161	
H9920 Hospital - Debt Service 2016 Rev & Ref								
H9920 Hospital - Series 2016 DS Sweep MMF MM	M4009	67,497.66	3,209,555.36	67,497.66	67,497.66	635.90	0.750	N/A
TexasCLASS H9920 LGIP	TXCLASSH9920	23,549.93	7,020,812.63	23,549.93	23,549.93	2,737.30	0.813	N/A
T-Bill 0 10/6/2022	912796M89	10,200,000.00	0.00	10,153,620.60	10,158,558.08	15,864.48	1.165	10/6/2022
Sub Total/Average H9920 Hospital - Debt Service 2016 Rev & Ref		10,291,047.59	10,230,367.99	10,244,668.19	10,249,605.67	19,237.68	1.162	
H9921 Hospital - Debt Service Reserve 2016 Rev & am								
H9921 Hospital - Series 2016 DSR Sweep MMF MM	M4033	119,456.36	10,657,596.23	119,456.36	119,456.36	2,306.42	0.750	N/A
T-Bill 0 10/6/2022	912796M89	10,600,000.00	0.00	10,551,801.80	10,556,932.91	16,486.62	1.165	10/6/2022
Sub Total/Average H9921 Hospital - Debt Service Reserve 2016 Rev & am		10,719,456.36	10,657,596.23	10,671,258.16	10,676,389.27	18,793.04	1.160	
H9924 Hospital - Capital Assets Series 2020								
H9924 Hospital - Capital Assets Ser 2020 Sweep MMF	M6228	160,841.15	160,780.06	160,841.15	160,841.15	61.09	0.740	N/A
TexasCLASS H9924 LGIP	TXCLASSH9924	12,517,410.61	12,500,885.75	12,517,410.61	12,517,410.61	16,524.86	0.813	N/A
Sub Total/Average H9924 Hospital - Capital Assets Series 2020		12,678,251.76	12,661,665.81	12,678,251.76	12,678,251.76	16,585.95	0.812	
H9925 Hospital - Capital Gift Proceeds								
H9925 Hospital - Capital Gift Proceeds Sweep MM	M1367	14,503.94	45,000,000.00	14,503.94	14,503.94	14,503.94	0.750	N/A
TexasCLASS H9925 LGIP	TXCLASSH9925	45,033,630.00	0.00	45,033,630.00	45,033,630.00	33,630.00	0.813	N/A
Sub Total/Average H9925 Hospital - Capital Gift Proceeds		45,048,133.94	45,000,000.00	45,048,133.94	45,048,133.94	48,133.94	0.813	
Total / Average		1,412,225,484.39	1,334,653,106.84	1,411,188,193.99	1,411,526,577.02	1,709,672.39	0.667	

**HARRIS COUNTY HOSPITAL DISTRICT
dba HARRIS HEALTH SYSTEM**

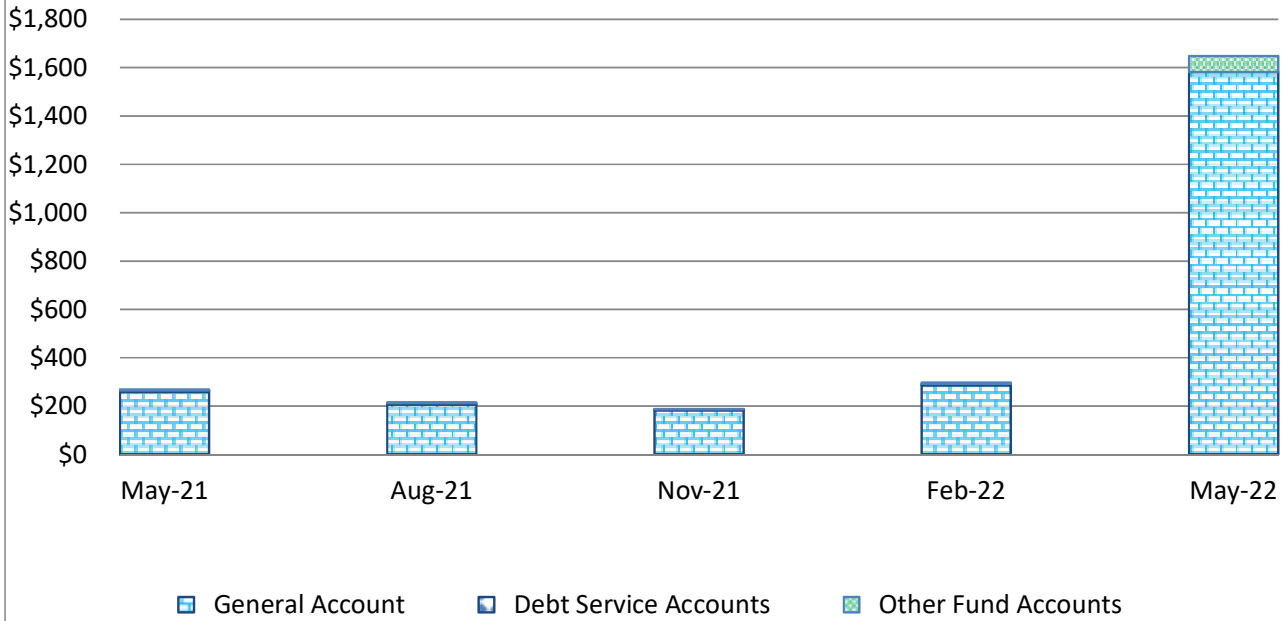
INVESTMENT REPORT

As of May 31, 2022

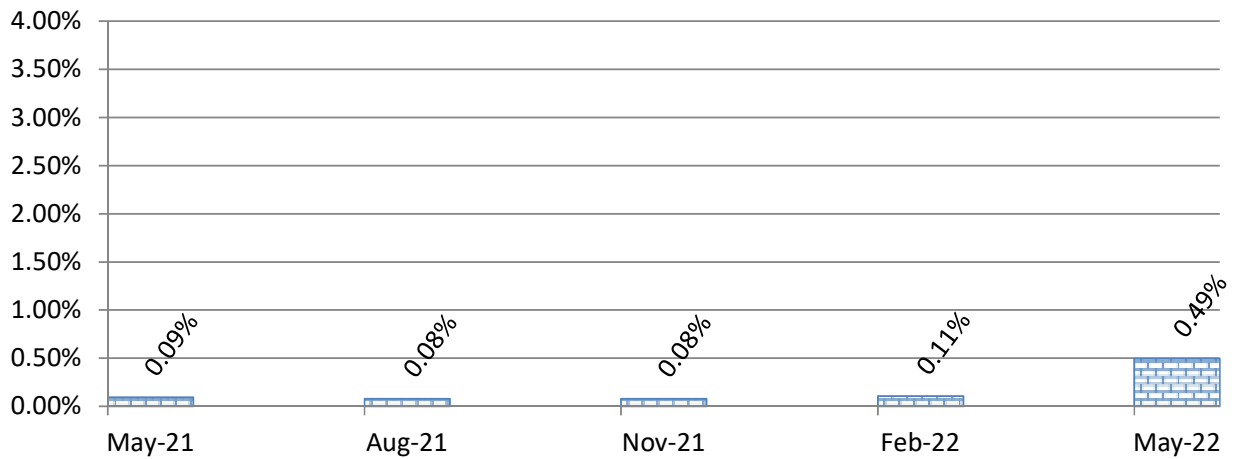
- Executive Summary Charts and Quarterly Trend Schedule for Harris Health System
- Quarter End Investment Report from Harris County Office of Financial Management



Harris Health - Quarterly Earnings (\$000's)



Harris Health - Quarterly Average Earnings %



Thursday, August 11, 2022

**Consideration of Acceptance of the Harris Health System Second Quarter
Calendar Year 2022 Pension Plan Report.**

Attached for your review and acceptance is the Second Quarter Calendar Year 2022 Pension Plan Report for the period April – June 2022.

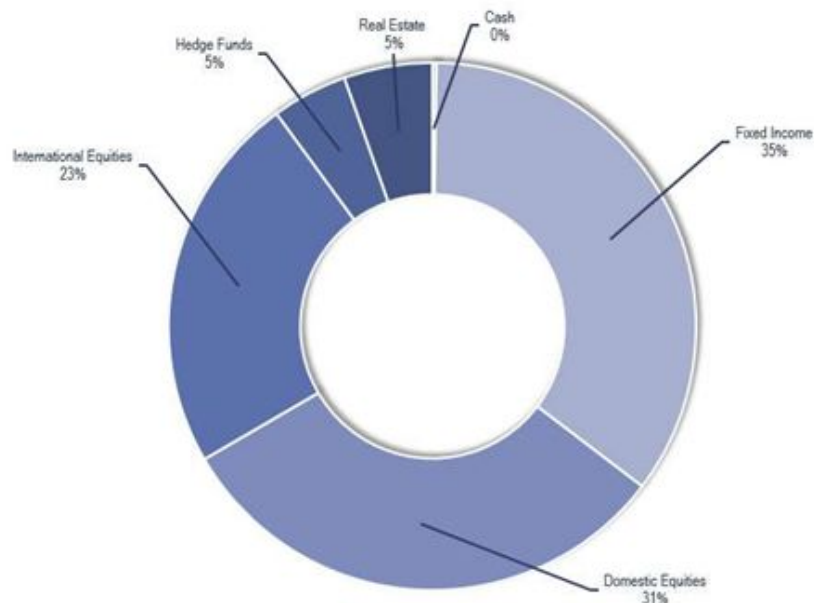
Administration recommends that the Board accept the Second Quarter Pension Plan Report for the period ended June 30, 2022.

Pension Plan Summary

For the Quarter Ended and Year to Date June 30, 2022

	YEAR-TO-DATE	QUARTERLY		YEAR-TO-DATE
	12/31/21	03/31/22	06/30/22	06/30/22
Investment Return	9.7%	-5.9%	-11.4%	-17.2%
Market Value of Assets (in millions)	\$ 966.4	\$ 911.6	\$ 808.9	\$ 808.9
Employer Contributions (in millions)	\$ 57.0	\$ 14.7	\$ 9.9	\$ 24.6
Benefit Payments (in millions)	\$ 53.3	\$ 13.8	\$ 14.1	\$ 27.9
Funded Ratio	86.2%	80.8%	71.3%	80.8%

Current Asset Allocation:



Market Updates:

The market value of the Plan assets decreased \$102.7 million this quarter and \$157.4 million since the beginning of the calendar year. Investment return was -11.4% for the quarter ended June 30, 2022, due to the following market conditions:

- Global stocks fell sharply during the second quarter as rising inflation, higher interest rates, and the war in Ukraine combined to push markets around the world into bear territory. Slowing global economic growth and fears of a potential recession further weighed on markets, accelerating a broad selloff that commenced shortly after the start of the year.
- All major stock indices posted negative returns for the second straight quarter, with a continued rotation away from high valuation, growth-sensitive stocks. Foreign markets outperformed U.S. markets as foreign central banks are expected to be less aggressive with future rate increases compared to the Federal Reserve.
- Bond markets also tumbled around the world as the Federal Reserve, along with many other central banks, moved to tighten monetary policy, raising key policy rates significantly during the first half causing downward pressure on bond prices.

*The Plan was in compliance with target asset allocations per the Board approved Pension Plan Investment Policy.

Thursday, August 25, 2022

Consideration of Approval of Grant Agreements (Item C1 through C2)

See Attached Grant Agreement Summary: August 25, 2022

**Grant Agenda Items for the Harris County Hospital District dba Harris Health System, Board of Trustees Report
Grant Agreement Summary: August 25, 2022**

No.	Grantor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Award Amount
C1	Harris County Hospital District Foundation	Consideration of Approval of a Grant Agreement between Harris County Hospital District d/b/a Harris Health System and Harris County Hospital District Foundation for Harris Health's Pediatric Mental and Behavioral Health Program and Promotion	Grant Agreement	2022-2023 Grant Cycle	Mr. Jeffrey Baker	\$291,475.00
C2	United States Department of Health & Human Services Administration (HRSA)	Consideration of Approval to Ratify a Grant Award Renewal between the United States Department of Health & Human Services Administration (HRSA) and Harris County Hospital District d/b/a Harris Health System, funded under Part D of the Ryan White HIV/AIDS Treatment Extension Act of 2009 to Provide Outpatient Family Centered Care for Women, Infants, Children and Youth Living with HIV/AIDS	Ratification of Grant Award	August 1, 2022 through July 31, 2023	Dr. Jennifer Small	\$464,814.00
TOTAL AMOUNT:						\$756,289.00

BOARD OF TRUSTEES

Meeting of the Board of Trustees

HARRISHEALTH
SYSTEM

Thursday, August 25, 2022

Harris Health System June and July 2022 Financial Reports Subject to Audit



Financial Statements

As of June 30, 2022



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Statistical Highlights Graphs.....10 – 21

Financial Highlights Review

As of June 30, 2022

Operating Loss for June was \$73.9 million compared to budgeted loss of \$20.2 million.

Total net revenue for June of \$106.8 million was \$68.1 million or 39.0% less than budget. Ad valorem tax revenue was \$69.0 million less than budget due to the change in the accounting practice (revenue recognition) related to the fiscal year transition by Harris County and Harris Health System. This transition is required to align the related tax rate approval process in September—October 2022 with the new fiscal year October 2022—September 2023. Because the 2022 tax levy is deemed to cover the new fiscal year above, no ad valorem tax revenue will be recognized during the stub period of June 2022 to September 2022. The change in the accounting practice does not impact the System's ad valorem cash collections practice, which remains unchanged. Detailed discussion of the accounting change adopted by Harris County and Harris Health System was provided by the System's external auditor, Forvis LLP, at the May 2022 meeting of the Compliance and Audit Committee.

In June, total expenses of \$180.7 million were \$14.4 million or 7.4% less than budget. Contract labor continues to be heavily utilized by nursing to combat the turnover and labor shortages.

Also in June, total patient days and average daily census increased 2.0% compared to budget. Inpatient case mix index, a measure of patient acuity, was 6.7% lower; similarly, length of stay was 0.5% lower to budget. Emergency room visits were 9.9% higher than planned for the month and up 1.9% from budget year-to-date. Total clinic visits, including telehealth, were 16.1% lower compared to budget; however, births were up 5.2%.

Total cash receipts for June were \$81.9 million. The System has \$1,228.7 million in unrestricted cash, cash equivalents and investments, representing 212.2 days cash on hand. Harris Health System has \$119.2 million in net accounts receivable, representing 63.3 days of outstanding patient accounts receivable at June 30, 2022. The June balance sheet reflects a combined net liability position of \$1.6 million under the various Medicaid Supplemental programs.

June expenses incurred by Harris Health for Foundation personnel and other costs were \$193,000.

Income Statement

As of June 30, 2022 (In \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	PRIOR YEAR	PERCENT VARIANCE
REVENUE								
Net Patient Revenue	\$ 57.2	\$ 58.0	-1.4%	\$ 229.9	\$ 252.5	-9.0%	\$ 255.7	-10.1%
Medicaid Supplemental Programs	39.2	37.7	4.1%	142.9	150.8	-5.2%	148.5	-3.8%
Other Operating Revenue	9.7	10.6	-8.6%	38.7	42.7	-9.3%	14.7	163.7%
Total Operating Revenue	\$ 106.1	\$ 106.3	-0.2%	\$ 411.5	\$ 446.0	-7.7%	\$ 418.9	-1.8%
Net Ad Valorem Taxes	(0.5)	68.5	-100.7%	(1.0)	273.9	-100.4%	263.1	-100.4%
Net Tobacco Settlement Revenue	-	-	0.0%	16.7	13.3	26.2%	13.3	26.2%
Capital Gifts & Grants	-	-	0.0%	-	-	0.0%	-	0.0%
Interest Income & Other	1.2	0.2	668.1%	3.6	0.6	491.6%	0.8	380.0%
Total Nonoperating Revenue	\$ 0.7	\$ 68.6	-99.0%	\$ 19.3	\$ 287.8	-93.3%	\$ 277.1	-93.0%
Total Net Revenue	\$ 106.8	\$ 175.0	-39.0%	\$ 430.8	\$ 733.8	-41.3%	\$ 696.0	-38.1%
EXPENSE								
Salaries and Wages	\$ 69.1	\$ 71.3	3.1%	\$ 289.7	\$ 288.8	-0.3%	\$ 235.4	-23.1%
Employee Benefits	23.5	23.7	1.0%	89.8	94.8	5.3%	84.1	-6.7%
Total Labor Cost	\$ 92.5	\$ 95.0	2.6%	\$ 379.5	\$ 383.6	1.1%	\$ 319.5	-18.8%
Supply Expenses	22.1	24.4	9.6%	90.6	98.6	8.1%	86.2	-5.2%
Physician Services	35.7	44.1	19.1%	142.7	142.6	-0.1%	128.8	-10.9%
Purchased Services	23.5	24.7	5.0%	89.1	98.3	9.3%	91.2	2.3%
Depreciation & Interest	7.0	6.9	-0.7%	27.9	27.6	-0.8%	23.2	-19.9%
Total Operating Expense	\$ 180.7	\$ 195.1	7.4%	\$ 729.8	\$ 750.6	2.8%	\$ 648.9	-12.5%
Operating Income (Loss)	\$ (73.9)	\$ (20.2)		\$ (299.0)	\$ (16.8)		\$ 47.1	
Total Margin %	-69.2%	-11.5%		-69.4%	-2.3%		6.8%	

Balance Sheet

HARRISHEALTH
SYSTEM

June 30, 2022 and 2021 (In \$ Millions)

	<u>CURRENT YEAR</u>	<u>PRIOR YEAR</u>
<u>CURRENT ASSETS</u>		
Cash, Cash Equivalents and Short Term Investments	\$ 1,228.7	\$ 993.7
Net Patient Accounts Receivable	119.2	94.7
Net Ad Valorem Taxes, Current Portion	0.8	251.8
Other Current Assets	139.2	238.0
Total Current Assets	\$ 1,487.9	\$ 1,578.2
<u>CAPITAL ASSETS</u>		
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 426.8	\$ 444.3
Construction in Progress	138.4	84.4
Right of Use Assets	45.4	-
Total Capital Assets	\$ 610.5	\$ 528.7
<u>ASSETS LIMITED AS TO USE & RESTRICTED ASSETS</u>		
Debt Service & Capital Asset Funds	\$ 46.2	\$ 53.2
LPPF Restricted Cash	11.0	0.5
Capital Gift Proceeds	45.1	-
Other - Restricted	1.1	0.9
Total Assets Limited As to Use & Restricted Assets	\$ 103.3	\$ 54.6
Other Assets	24.1	18.0
Deferred Outflows of Resources	152.7	179.3
Total Assets & Deferred Outflows of Resources	\$ 2,378.5	\$ 2,358.7
<u>CURRENT LIABILITIES</u>		
Accounts Payable and Accrued Liabilities	\$ 243.9	\$ 191.6
Employee Compensation & Related Liabilities	118.3	103.1
Estimated Third-Party Payor Settlements	13.5	8.6
Current Portion Long-Term Debt and Capital Leases	20.0	12.2
Total Current Liabilities	\$ 395.7	\$ 315.4
Long-Term Debt	333.8	308.6
Net Pension & Post Employment Benefits Liability	603.3	735.9
Other Long-Term Liabilities	18.0	24.5
Deferred Inflows of Resources	218.7	112.4
Total Liabilities	\$ 1,569.5	\$ 1,496.9
Total Net Assets	\$ 809.0	\$ 861.9
Total Liabilities & Net Assets	\$ 2,378.5	\$ 2,358.7

Cash Flow Summary

HARRISHEALTH
SYSTEM

As of June 30, 2022 (In Millions)

	MONTH-TO-MONTH		PERIOD-TO-DATE	
	CURRENT	PRIOR	CURRENT	PRIOR
	YEAR	YEAR	YEAR	YEAR
CASH RECEIPTS				
Collections on Patient Accounts	\$ 59.4	\$ 91.4	\$ 221.4	\$ 126.0
Medicaid Supplemental Programs	-	(11.5)	381.6	208.9
Net Ad Valorem Taxes	3.4	4.6	26.4	40.0
Tobacco Settlement	-	-	16.7	13.3
Other Revenue	19.2	3.4	70.8	14.4
Total Cash Receipts	\$ 81.9	\$ 87.8	\$ 717.0	\$ 402.7
CASH DISBURSEMENTS				
Salaries, Wages and Benefits	89.0	73.6	404.3	193.1
Supplies	20.3	23.2	88.3	48.3
Physician Services	31.8	29.5	128.2	60.2
Purchased Services	17.1	16.8	73.5	36.4
Capital Expenditures	8.0	7.3	38.4	14.1
Debt and Interest Payments	0.2	0.3	1.1	0.6
Other Uses	(1.0)	10.9	(12.7)	(16.4)
Total Cash Disbursements	\$ 165.4	\$ 161.6	\$ 721.2	\$ 336.2
Net Change	\$ (83.5)	\$ (73.8)	\$ (4.3)	\$ 66.4

Unrestricted Cash, Cash Equivalents and Investments - February 28, 2022

\$ 1,232.9

Net Change

(4.3)

Unrestricted Cash, Cash Equivalents and Investments - June 30, 2022

\$ 1,228.7

Performance Ratios

As of June 30, 2022

	MONTH-TO-MONTH		YEAR-TO-DATE		
	CURRENT YEAR	CURRENT BUDGET	CURRENT YEAR	CURRENT BUDGET	PRIOR YEAR
<u>OPERATING HEALTH INDICATORS</u>					
Operating Margin %	-69.2%	-11.5%	-69.4%	-2.3%	6.8%
Run Rate per Day (In\$ Millions)	\$ 5.8	\$ 6.3	\$ 5.8	\$ 6.0	\$ 5.2
Salary, Wages & Benefit per APD	\$ 2,449	\$ 2,411	\$ 2,503	\$ 2,410	\$ 2,142
Supply Cost per APD	\$ 584	\$ 620	\$ 598	\$ 619	\$ 578
Physician Services per APD	\$ 945	\$ 1,120	\$ 941	\$ 896	\$ 863
Total Expense per APD	\$ 4,783	\$ 4,953	\$ 4,813	\$ 4,715	\$ 4,350
Overtime as a % of Total Salaries	3.7%	3.0%	3.5%	3.0%	3.2%
Contract as a % of Total Salaries	9.9%	5.2%	9.8%	5.3%	3.1%
Full-time Equivalent Employees	9,698	10,211	9,707	10,048	8,853
<u>FINANCIAL HEALTH INDICATORS</u>					
Quick Ratio			3.7		4.9
Unrestricted Cash (In \$ Millions)			\$ 1,228.7	\$ 790.8	\$ 993.7
Days Cash on Hand			212.2	132.8	192.4
Days Revenue in Accounts Receivable			63.3	51.3	45.2
Days in Accounts Payable			49.6		39.8
Capital Expenditures/Depreciation & Amortization			159.9%		146.3%
Average Age of Plant (years)			11.2		12.9

Harris Health System Key Indicators



Statistical Highlights

As of June 30, 2022

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
Adjusted Patient Days	37,780	39,394	-4.1%	151,629	159,184	-4.7%	149,175	1.6%
Outpatient % of Adjusted Volume	62.0%	63.4%	-2.2%	62.9%	63.5%	-1.0%	63.6%	-1.1%
Primary Care Clinic Visits	40,139	44,758	-10.3%	168,112	177,067	-5.1%	125,315	34.2%
Specialty Clinic Visits	20,358	22,655	-10.1%	82,138	88,651	-7.3%	77,131	6.5%
Telehealth Clinic Visits	12,348	19,423	-36.4%	48,883	76,772	-36.3%	109,995	-55.6%
Total Clinic Visits	72,845	86,836	-16.1%	299,133	342,490	-12.7%	312,441	-4.3%
Emergency Room Visits - Outpatient	11,538	10,469	10.2%	44,591	43,837	1.7%	45,134	-1.2%
Emergency Room Visits - Admitted	1,599	1,483	7.8%	6,312	6,130	3.0%	6,244	1.1%
Total Emergency Room Visits	13,137	11,952	9.9%	50,903	49,967	1.9%	51,378	-0.9%
Surgery Cases - Outpatient	878	1,047	-16.1%	3,706	4,234	-12.5%	3,416	8.5%
Surgery Cases - Inpatient	813	842	-3.4%	3,151	3,237	-2.7%	3,079	2.3%
Total Surgery Cases	1,691	1,889	-10.5%	6,857	7,471	-8.2%	6,495	5.6%
Total Outpatient Visits	123,995	154,458	-19.7%	501,566	615,759	-18.5%	627,091	-20.0%
Inpatient Cases (Discharges)	2,382	2,379	0.1%	9,743	9,456	3.0%	8,989	8.4%
Outpatient Observation Cases	1,083	1,099	-1.5%	4,711	4,405	6.9%	4,894	-3.7%
Total Cases Occupying Patient Beds	3,465	3,478	-0.4%	14,454	13,861	4.3%	13,883	4.1%
Births	405	385	5.2%	1,633	1,408	16.0%	1,411	15.7%
Inpatient Days	14,365	14,426	-0.4%	56,268	58,028	-3.0%	54,266	3.7%
Outpatient Observation Days	3,622	3,210	12.8%	15,102	12,786	18.1%	14,376	5.1%
Total Patient Days	17,987	17,636	2.0%	71,370	70,814	0.8%	68,642	4.0%
Average Daily Census	599.6	587.9	2.0%	585.0	580.4	0.8%	562.6	4.0%
Average Operating Beds	698	680	2.6%	698	687	1.6%	663	5.3%
Bed Occupancy %	85.9%	86.5%	-0.6%	83.8%	84.5%	-0.8%	84.9%	-1.2%
Inpatient Average Length of Stay	6.03	6.06	-0.5%	5.78	6.14	-5.9%	6.04	-4.3%
Inpatient Case Mix Index (CMI)	1.679	1.799	-6.7%	1.695	1.799	-5.8%	1.771	-4.3%
Payor Mix (% of Charges)								
Charity & Self Pay	45.1%	47.8%	-5.6%	47.0%	47.8%	-1.6%	48.7%	-3.4%
Medicaid & Medicaid Managed	24.3%	20.5%	18.3%	22.4%	20.5%	9.2%	20.9%	7.1%
Medicare & Medicare Managed	10.3%	12.4%	-16.9%	10.5%	12.4%	-15.1%	12.4%	-15.3%
Commercial & Other	20.3%	19.2%	5.8%	20.1%	19.2%	4.5%	18.0%	11.6%
Total Unduplicated Patients - Rolling 12				249,924			251,768	-0.7%
Total New Patient - Rolling 12				82,916			75,056	10.5%

Harris Health System

Statistical Highlights

June FY STUB

Cases Occupying Beds - CM

Actual	Budget	Prior Year
3,465	3,478	3,427

Cases Occupying Beds - YTD

Actual	Budget	Prior Year
14,454	13,861	13,883

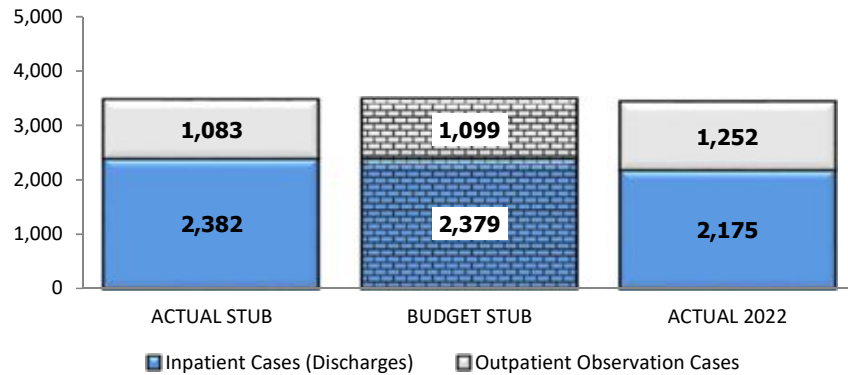
Emergency Visits - CM

Actual	Budget	Prior Year
13,137	11,952	14,289

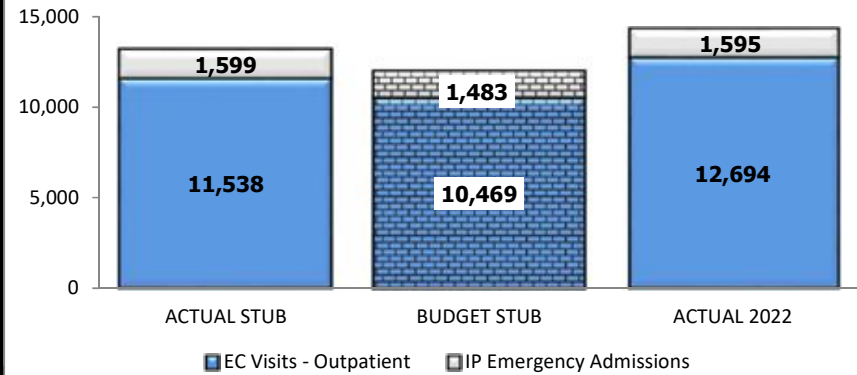
Emergency Visits - YTD

Actual	Budget	Prior Year
50,903	49,967	51,378

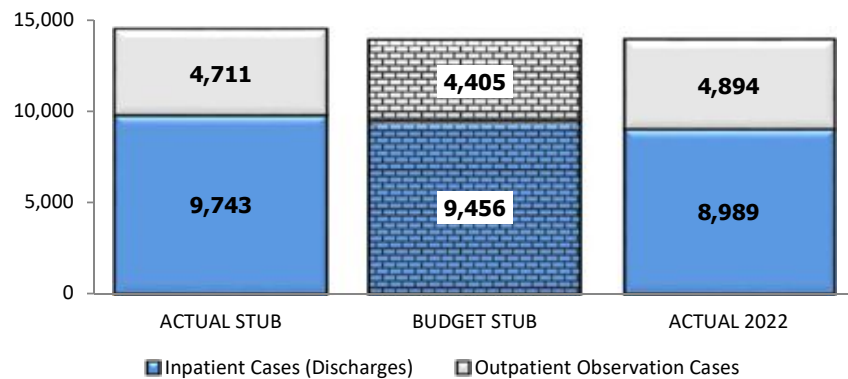
Cases Occupying Beds - Current Month



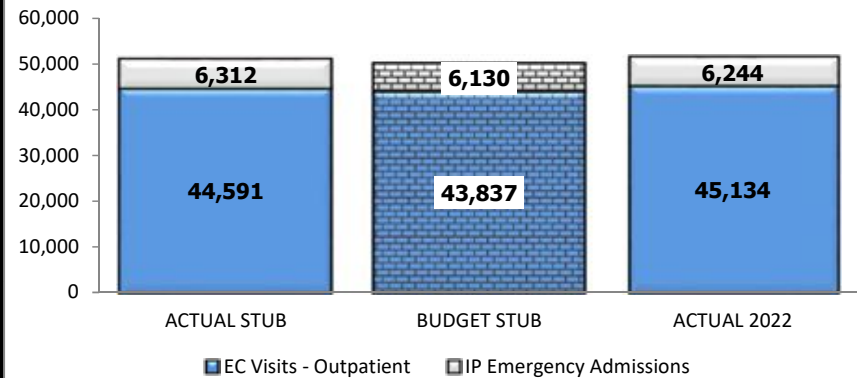
Emergency Visits - Current Month



Cases Occupying Beds - YTD



Emergency Visits - YTD



Harris Health System

Statistical Highlights

June FY STUB

Surgery Cases - CM

Actual	Budget	Prior Year
1,691	1,889	1,805

Surgery Cases - YTD

Actual	Budget	Prior Year
6,857	7,471	6,495

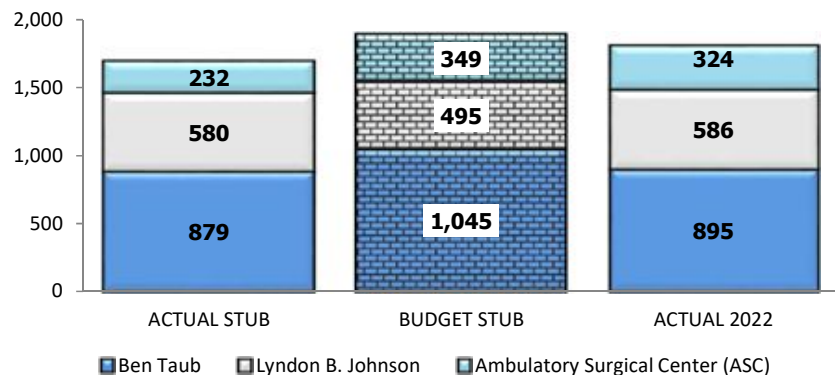
Clinic Visits - CM

Actual	Budget	Prior Year
72,845	86,836	78,895

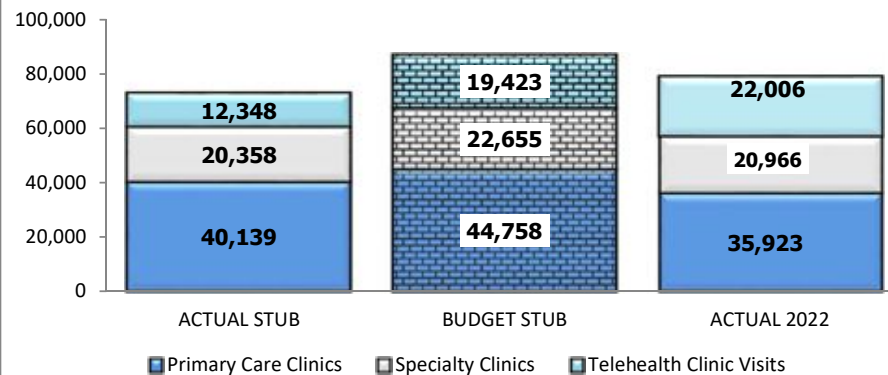
Clinic Visits - YTD

Actual	Budget	Prior Year
299,133	342,490	312,441

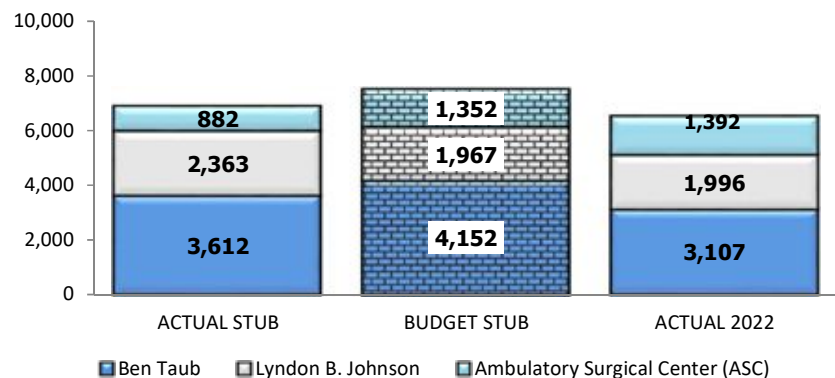
Surgery Cases - Current Month



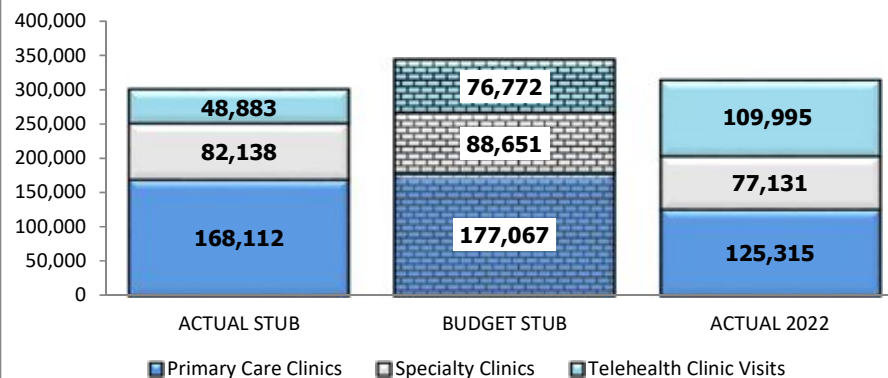
Clinic Visits - Current Month



Surgery Cases - YTD



Clinic Visits - YTD



Harris Health System

Statistical Highlights

June FY STUB

Adjusted Patient Days - CM

37,780

Adjusted Patient Days - YTD

151,629

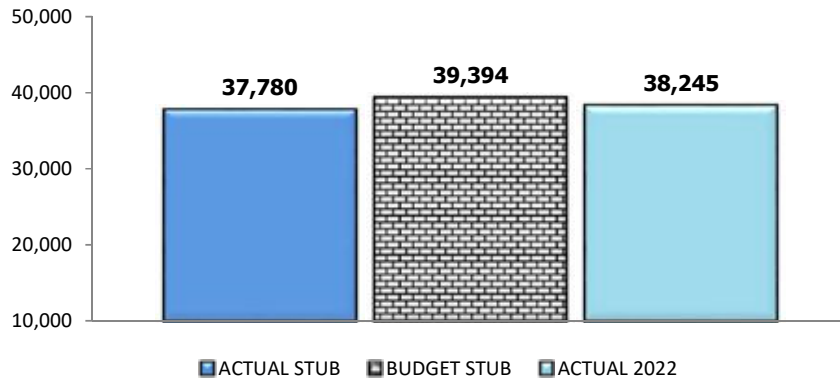
Average Daily Census - CM

599.6

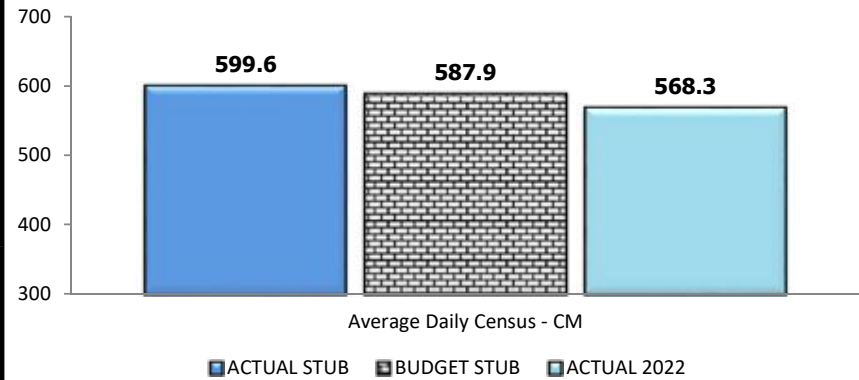
Average Daily Census - YTD

585.0

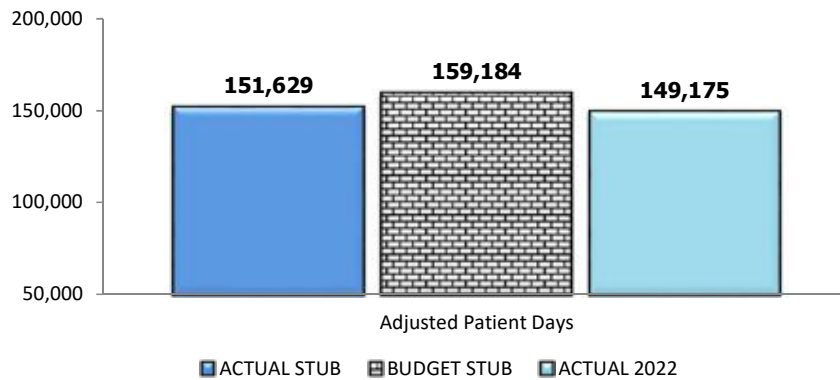
Adjusted Patient Days - Current Month



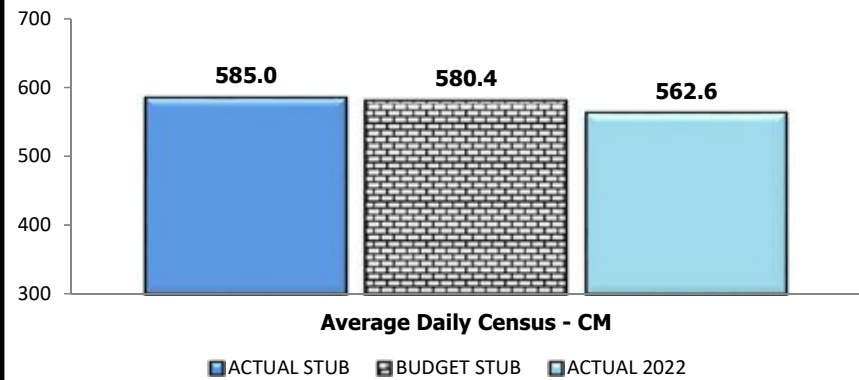
Average Daily Census - Current Month



Adjusted Patient Days - YTD



Average Daily Census - YTD



Harris Health System

Statistical Highlights

June FY STUB

Inpatient ALOS - CM

6.03

Inpatient ALOS - YTD

5.78

Case Mix Index (CMI) - CM

Overall

Excl. Obstetrics

1.679

1.841

Case Mix Index (CMI) - YTD

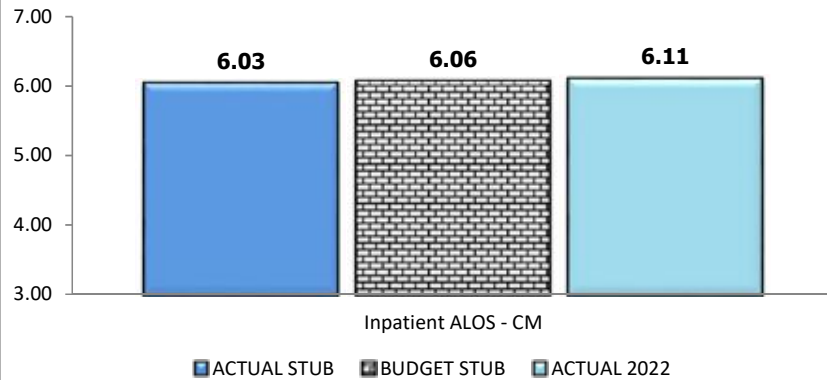
Overall

Excl. Obstetrics

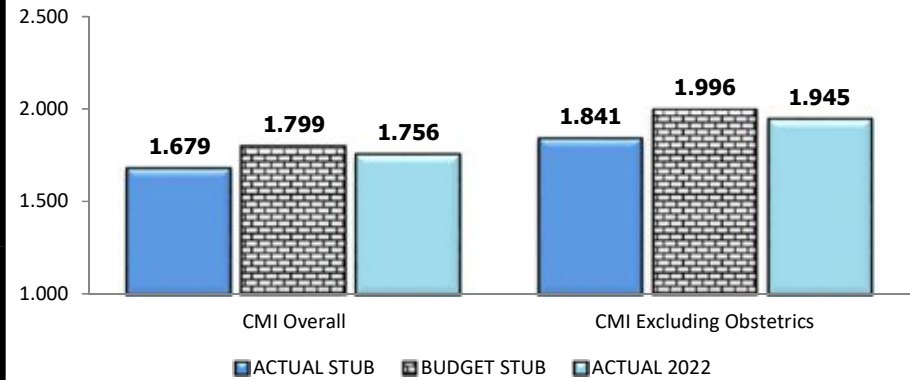
1.695

1.858

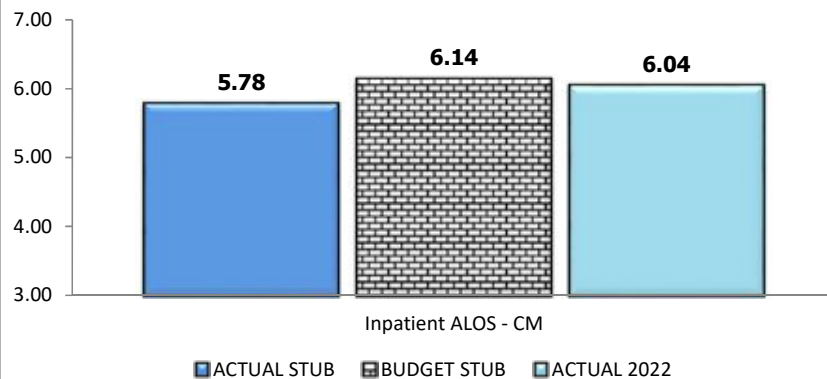
Inpatient ALOS - Current Month



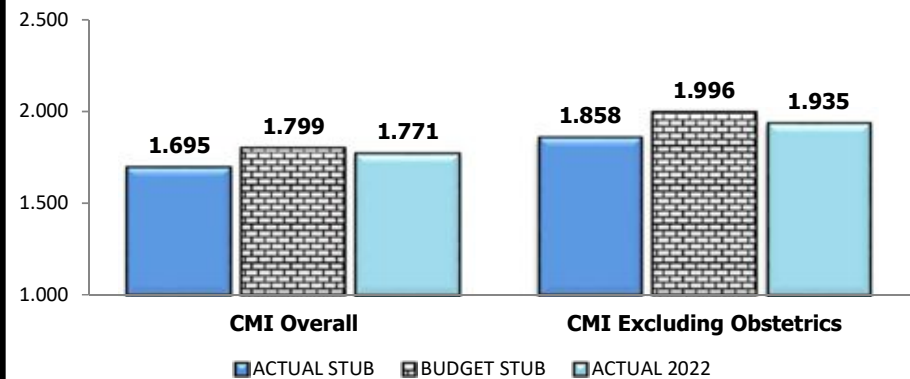
Case Mix Index - Current Month



Inpatient ALOS - YTD



Case Mix Index - YTD



Harris Health System

Statistical Highlights - Cases Occupying Beds

June FY STUB

BT Cases Occupying Beds - CM

Actual	Budget	Prior Year
2,007	2,054	2,104

BT Cases Occupying Beds - YTD

Actual	Budget	Prior Year
8,488	8,338	8,490

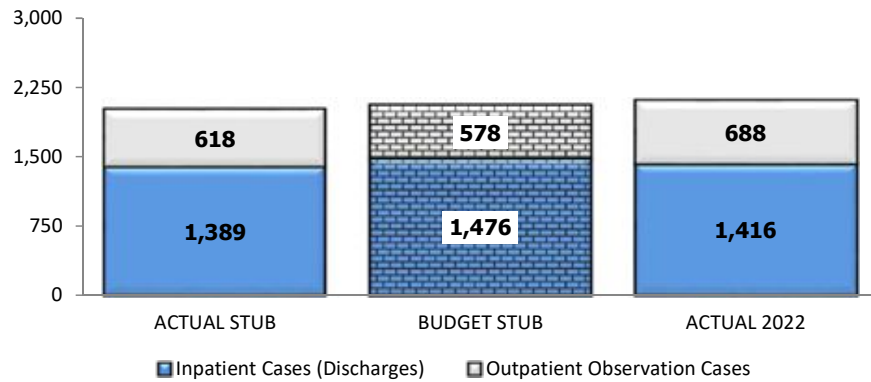
LBJ Cases Occupying Beds - CM

Actual	Budget	Prior Year
1,458	1,424	1,323

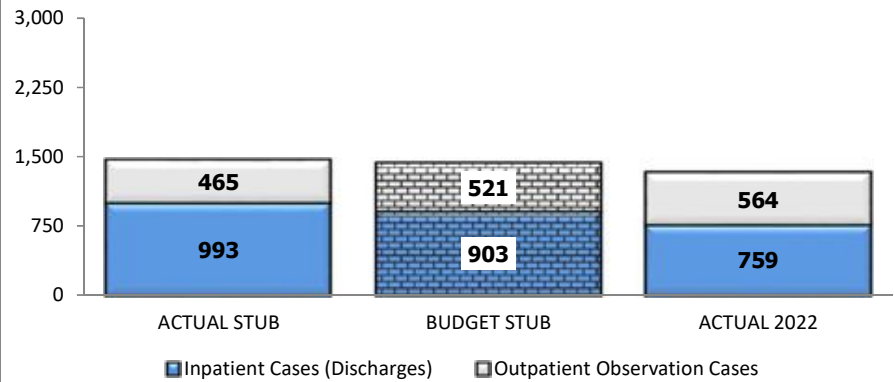
LBJ Cases Occupying Beds - YTD

Actual	Budget	Prior Year
5,966	5,523	5,393

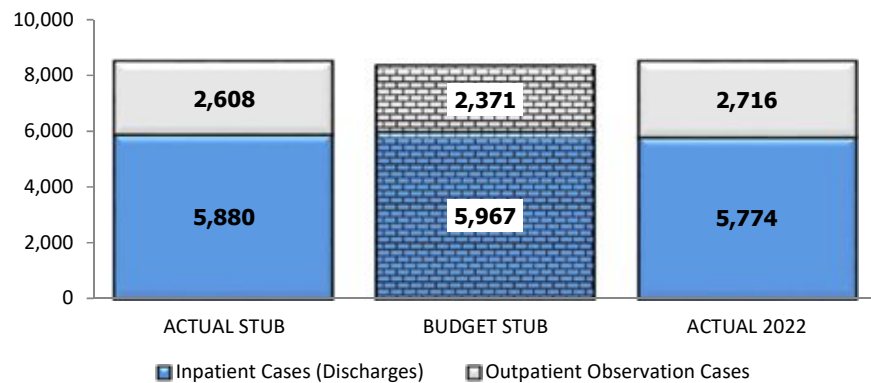
Ben Taub Cases - Current Month



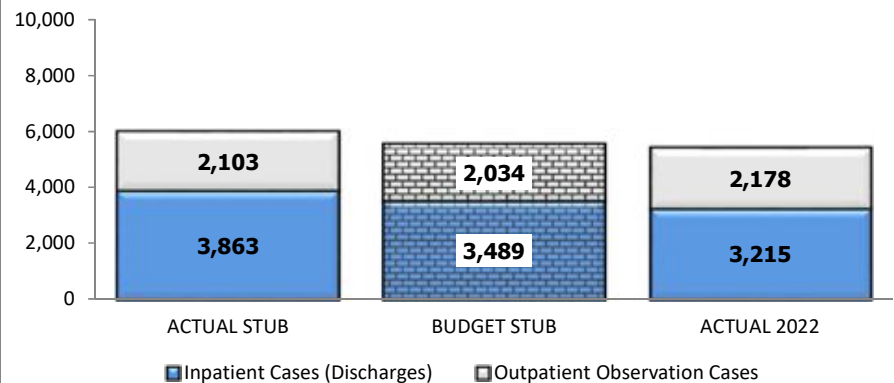
Lyndon B. Johnson Cases - Current Month



Ben Taub Cases - YTD



Lyndon B. Johnson Cases - YTD



Harris Health System

Statistical Highlights - Surgery Cases

June FY STUB

BT Surgery Cases - CM

Actual	Budget	Prior Year
879	1,045	895

BT Surgery Cases - YTD

Actual	Budget	Prior Year
3,612	4,152	3,107

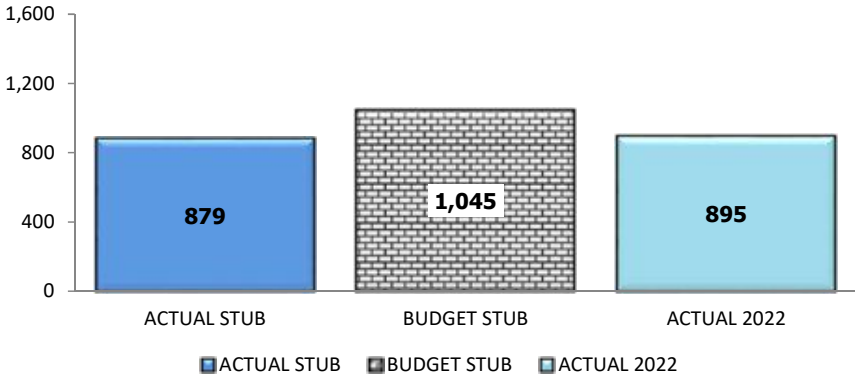
LBJ Surgery Cases - CM

Actual	Budget	Prior Year
812	844	910

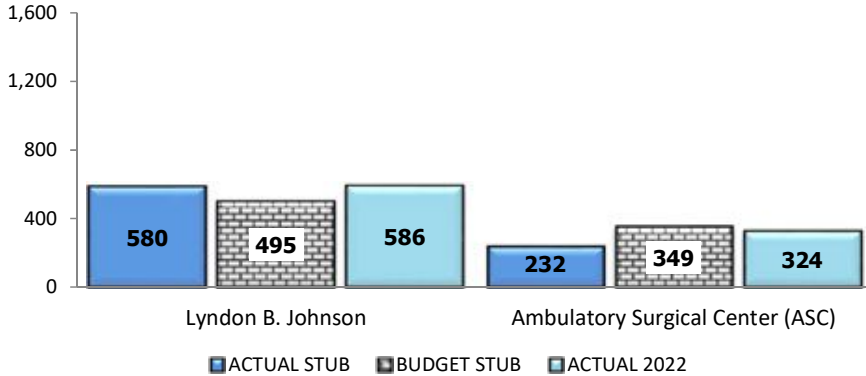
LBJ Surgery Cases - YTD

Actual	Budget	Prior Year
3,245	3,319	3,388

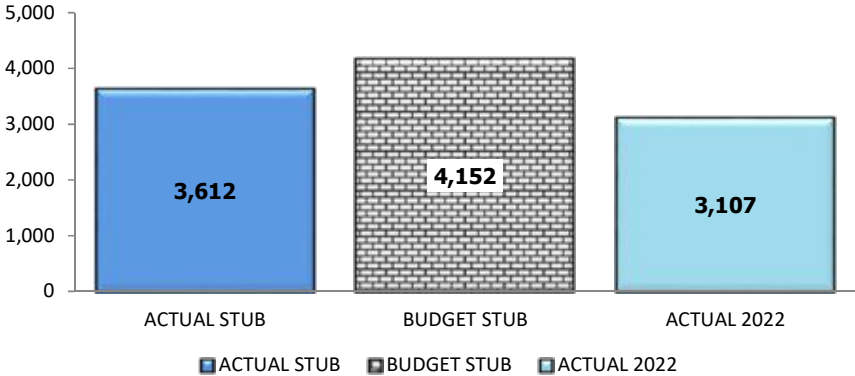
Ben Taub OR Cases - Current Month



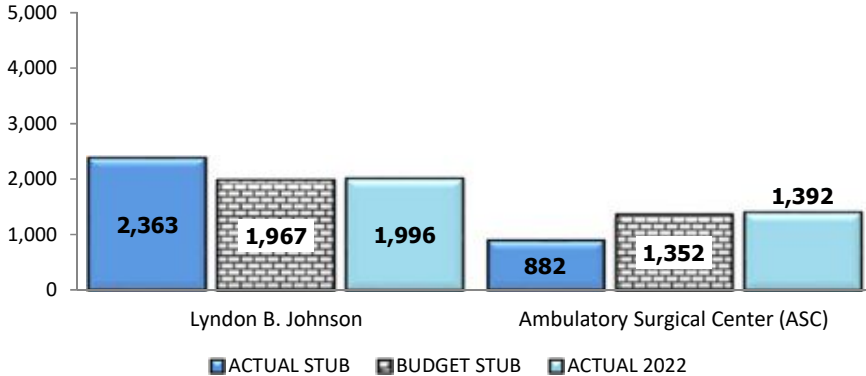
Lyndon B. Johnson OR Cases - Current Month



Ben Taub OR Cases - YTD



Lyndon B. Johnson OR Cases - YTD

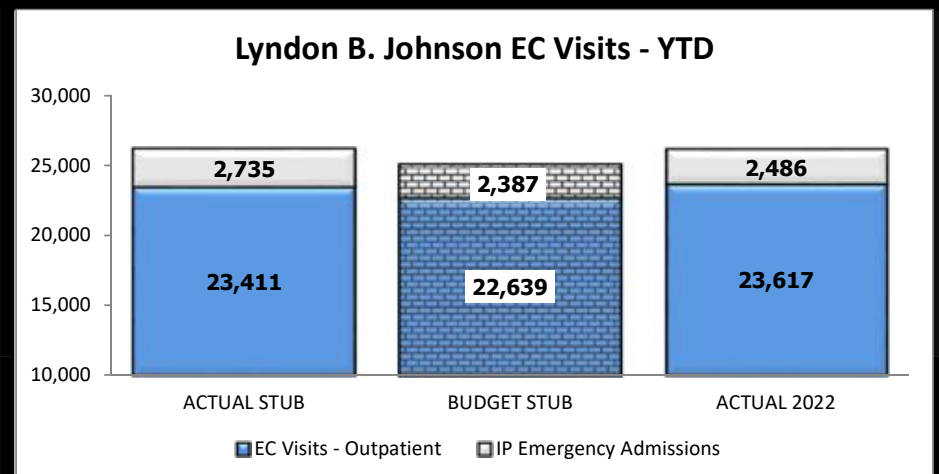
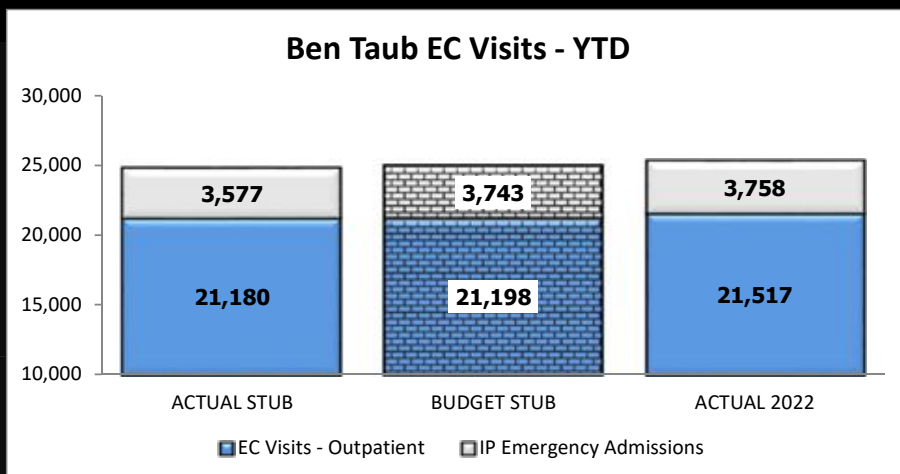
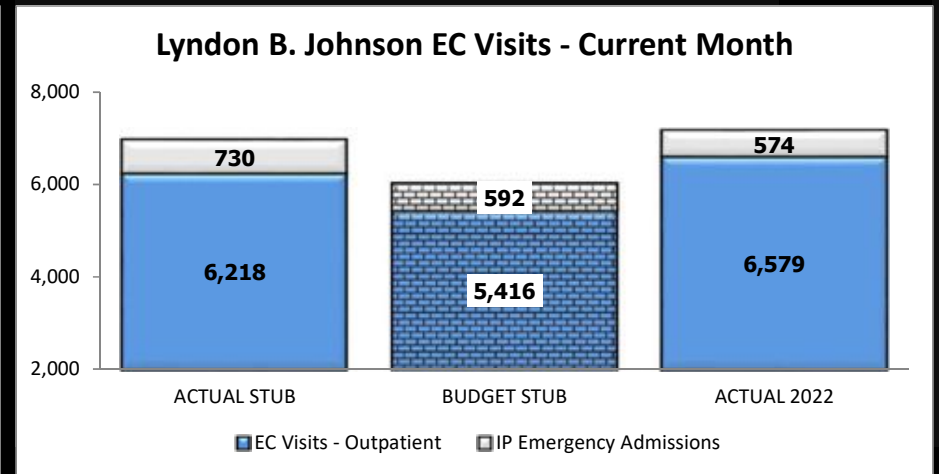
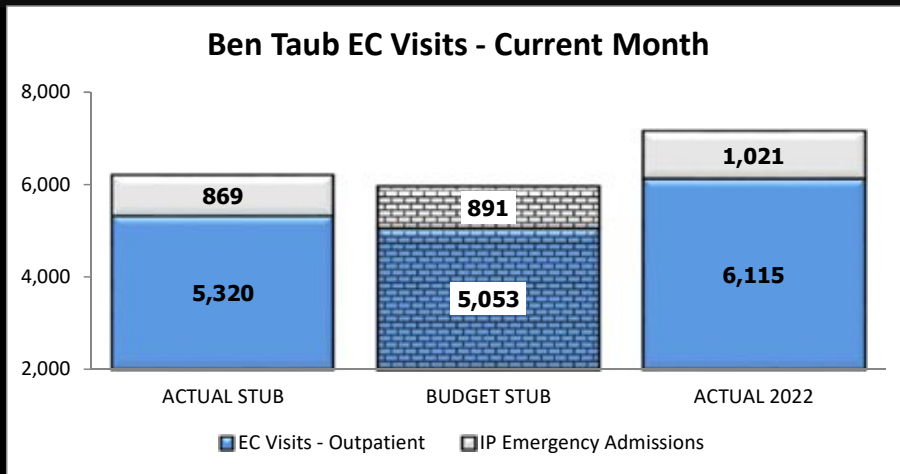


Harris Health System

Statistical Highlights - Emergency Room Visits

June FY STUB

<u>BT Emergency Visits - CM</u>			<u>BT Emergency Visits - YTD</u>			<u>LBJ Emergency Visits - CM</u>			<u>LBJ Emergency Visits - YTD</u>		
Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year
6,189	5,944	7,136	24,757	24,941	25,275	6,948	6,008	7,153	26,146	25,026	26,103



Harris Health System

Statistical Highlights - Births

June FY STUB

BT Births - CM

Actual	Budget	Prior Year
228	246	229

BT Births - YTD

Actual	Budget	Prior Year
936	893	846

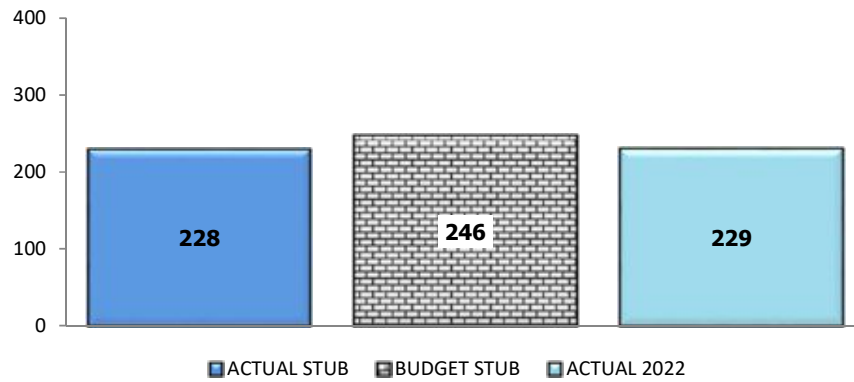
LBJ Births - CM

Actual	Budget	Prior Year
177	139	156

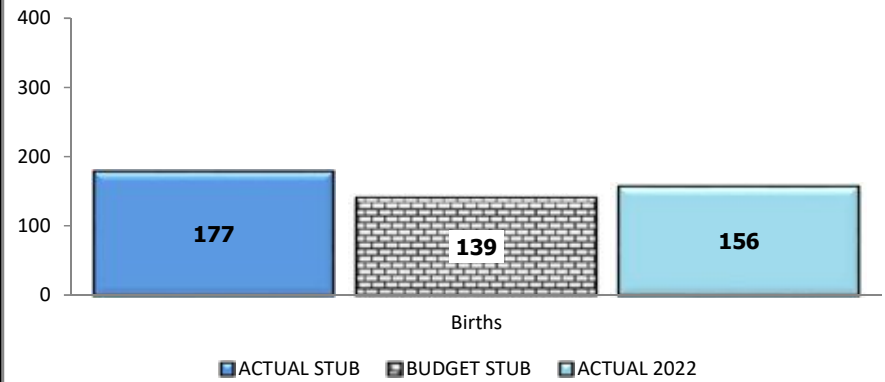
LBJ Births - YTD

Actual	Budget	Prior Year
697	515	565

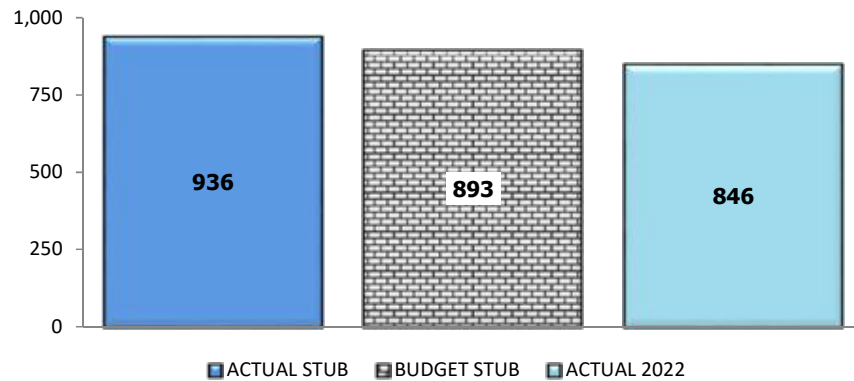
Ben Taub Births - Current Month



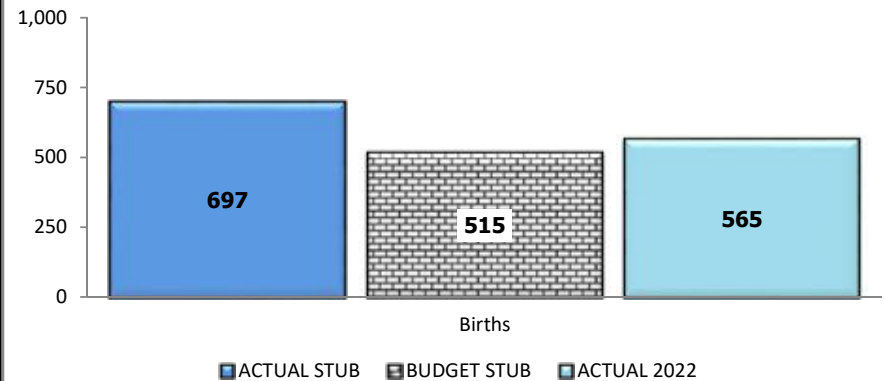
Lyndon B. Johnson Births - Current Month



Ben Taub Births - YTD



Lyndon B. Johnson Births - YTD



Harris Health System

Statistical Highlights - Adjusted Patient Days

June FY STUB

BT Adjusted Patient Days - CM

18,995

BT Adjusted Patient Days - YTD

75,799

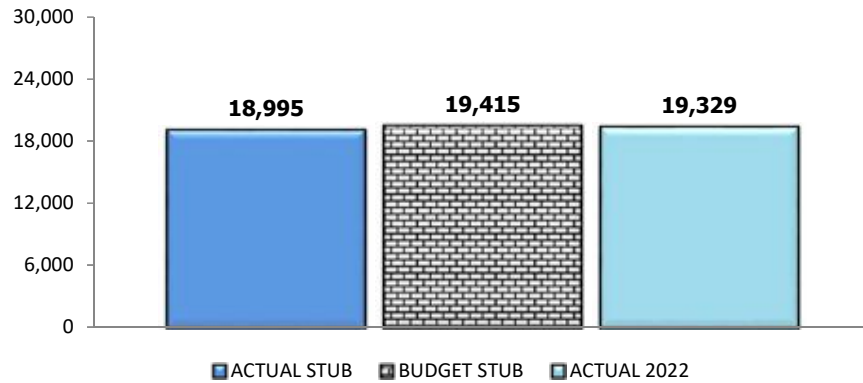
LBJ Adjusted Patient Days - CM

12,355

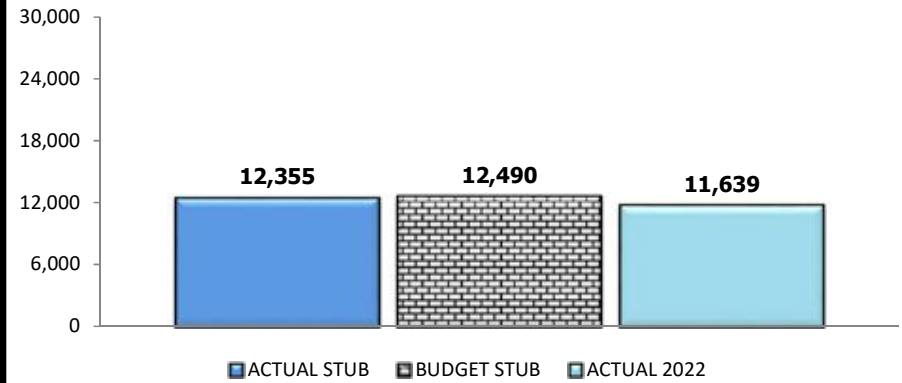
LBJ Adjusted Patient Days - YTD

49,734

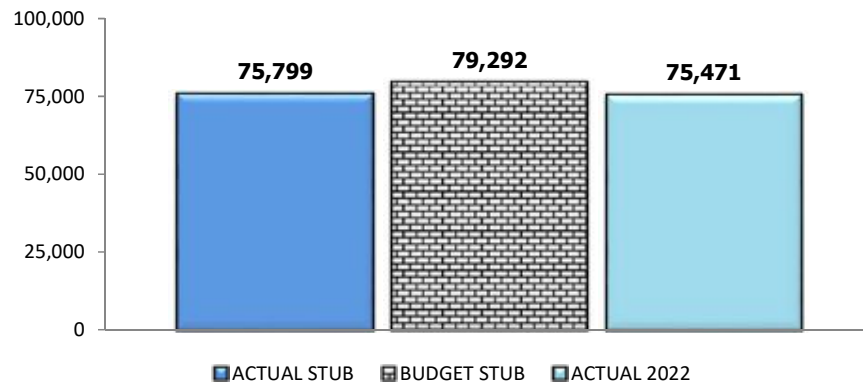
Ben Taub APD - Current Month



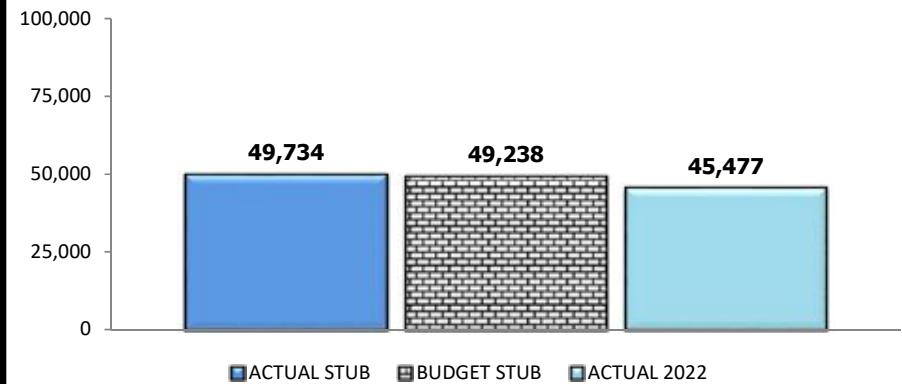
Lyndon B. Johnson APD - Current Month



Ben Taub APD - YTD



Lyndon B. Johnson APD - YTD



Harris Health System

Statistical Highlights - Average Daily Census (ADC)

June FY STUB

BT Average Daily Census - CM

385.0

BT Average Daily Census - YTD

371.2

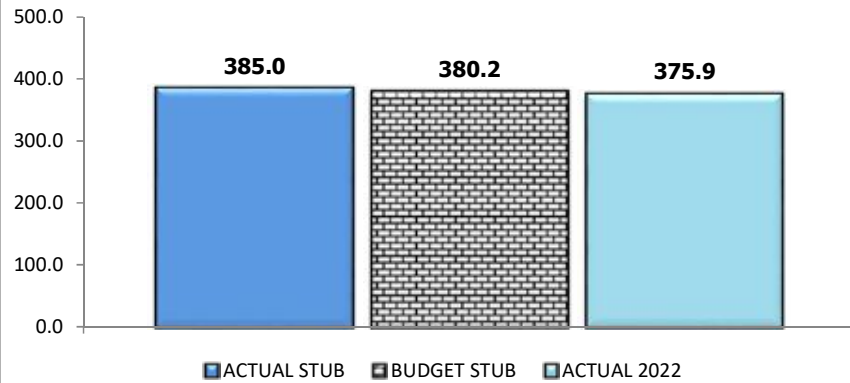
LBJ Average Daily Census - CM

214.5

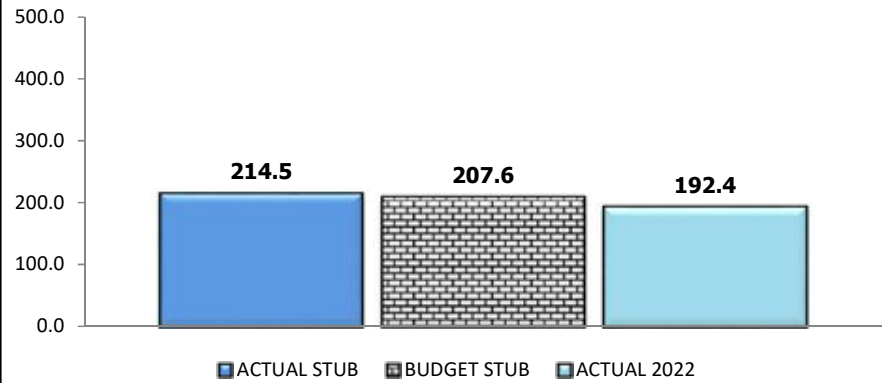
LBJ Average Daily Census - YTD

213.8

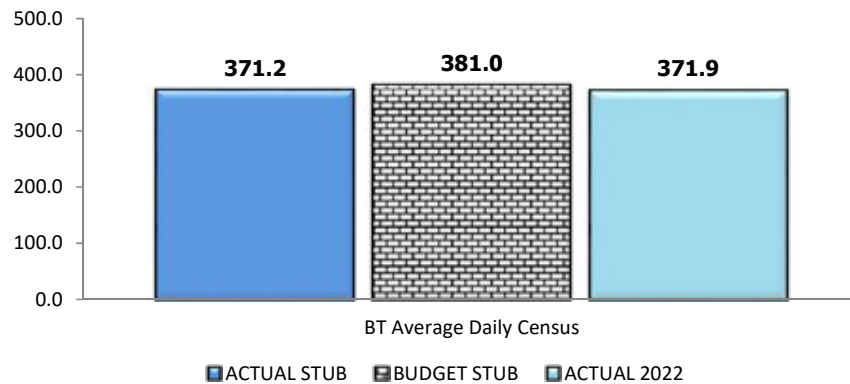
Ben Taub ADC - Current Month



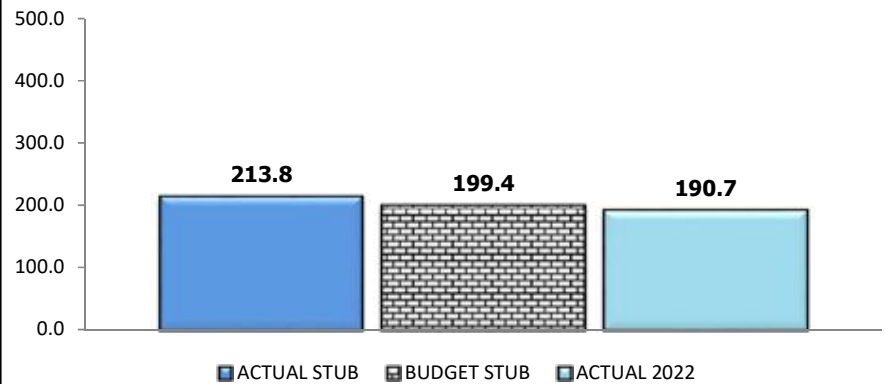
Lyndon B. Johnson ADC - Current Month



Ben Taub ADC - YTD



Lyndon B. Johnson ADC - YTD



Harris Health System

Statistical Highlights - Inpatient Average Length of Stay (ALOS)

June FY STUB

BT Inpatient ALOS - CM

6.70

BT Inpatient ALOS - YTD

6.19

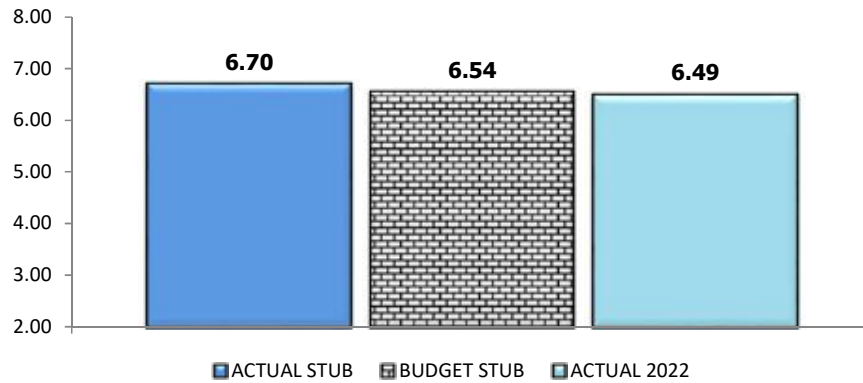
LBJ Inpatient ALOS - CM

5.10

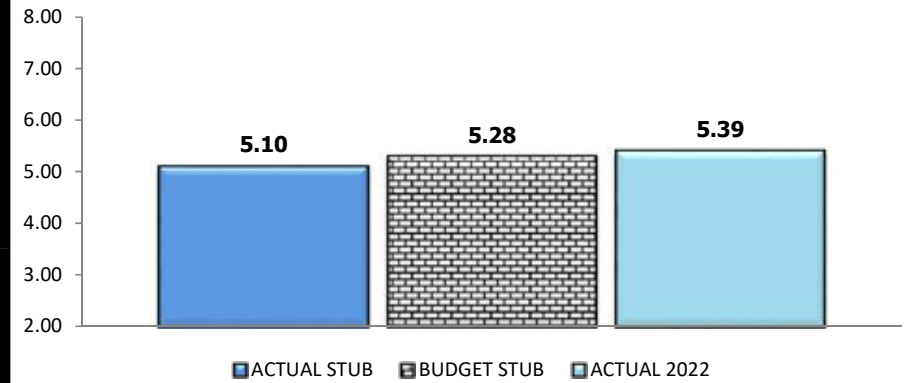
LBJ Inpatient ALOS - YTD

5.14

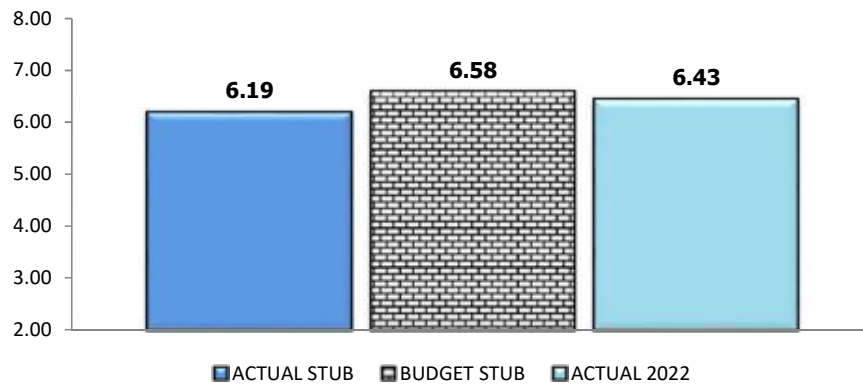
Ben Taub ALOS - Current Month



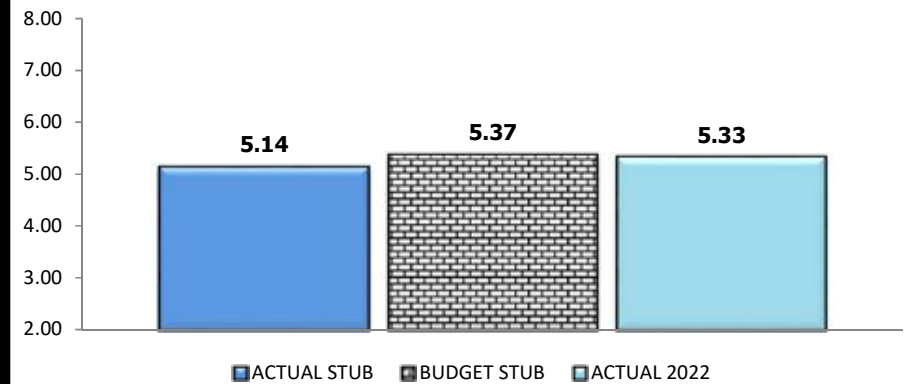
Lyndon B. Johnson ALOS - Current Month



Ben Taub ALOS - YTD



Lyndon B. Johnson ALOS - YTD



Harris Health System

Statistical Highlights - Case Mix Index (CMI)

June FY STUB

BT Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.778	1.945

BT Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.788	1.952

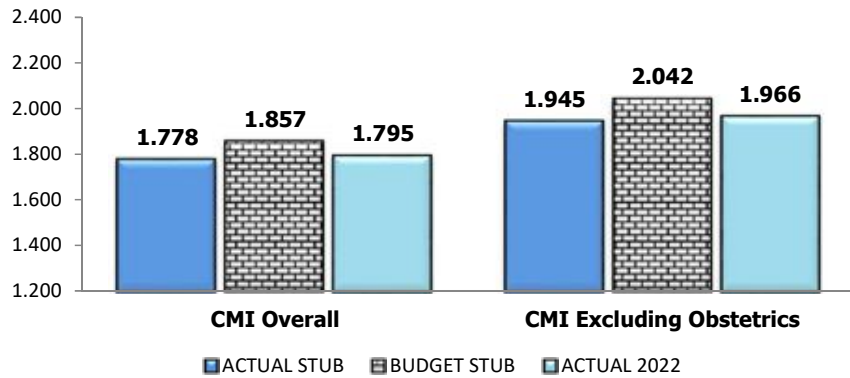
LBJ Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.541	1.693

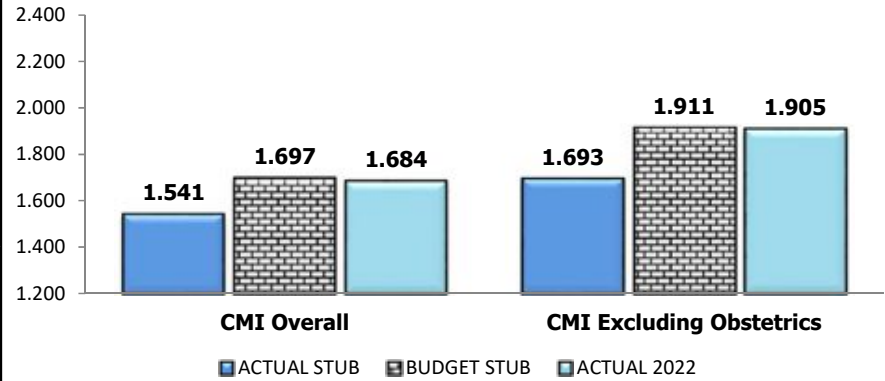
LBJ Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.554	1.711

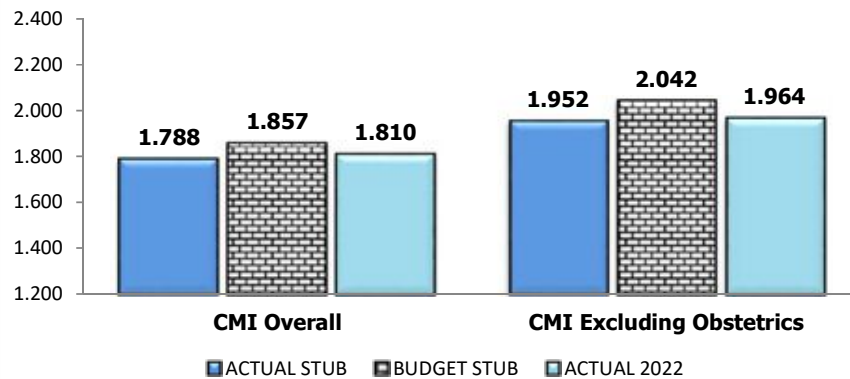
Ben Taub CMI - Current Month



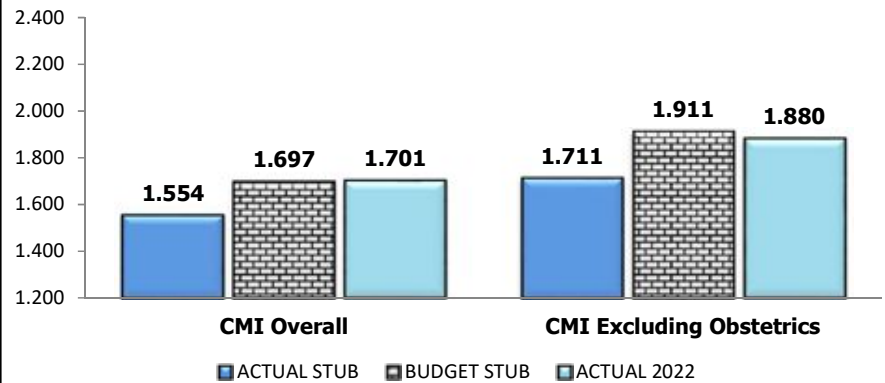
Lyndon B. Johnson CMI - Current Month



Ben Taub CMI - YTD



Lyndon B. Johnson CMI - YTD





Financial Statements

As of July 31, 2022



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Financial Highlights Review

As of July 31, 2022

Operating loss for July was \$11.0 million compared to budgeted operating income of \$63.3 million.

Total net revenue for July of \$166.6 million was \$85.2 million or 33.8% less than budget. Net patient revenue contributed \$8.0 million to the negative variance. Medicaid Supplemental programs were \$8.6 million lower than expected primarily due to the discontinuance of the DSRIP program. Ad valorem tax revenue was \$69.0 million less than budget due to the change in the accounting practice (revenue recognition) related to the fiscal year transition by Harris County and Harris Health System. This transition is required to align the related tax rate approval process in September—October 2022 with the new fiscal year October 2022—September 2023. Because the 2022 tax levy is deemed to cover the new fiscal year above, no ad valorem tax revenue will be recognized during the stub period of July 2022 to September 2022. The change in the accounting practice does not impact the System's ad valorem cash collections practice, which remains unchanged. Detailed discussion of the accounting change adopted by Harris County and Harris Health System was provided by the System's external auditor, Forvis LLP, at the May 2022 meeting of the Compliance and Audit Committee.

In July, total expenses of \$177.6 million were \$10.9 million or 5.8% less than budget. Contract labor continues to be heavily utilized by nursing to combat the turnover and labor shortages.

Also in July, total patient days and average daily census increased 2.6% compared to budget. Inpatient case mix index, a measure of patient acuity, was 3.3% lower while length of stay was 4.1% higher than budget. Emergency room visits were 2.7% lower than planned for the month and up 0.9% from budget year-to-date. Total clinic visits, including telehealth, were 19.1% lower compared to budget; however, births were up 2.3%.

Total cash receipts for July were \$142.1 million. The System has \$1,172.3 million in unrestricted cash, cash equivalents and short-term investments, representing 204.2 days cash on hand. The ratings agencies' liquidity standards call for a range of 150 to 205 days cash on hand to be maintained for a favorable credit status. Harris Health System has \$118.2 million in net accounts receivable, representing 64.6 days of outstanding patient accounts receivable at July 31, 2022. The July balance sheet reflects a combined net receivable position of \$16.7 million under the various Medicaid Supplemental programs.

July expenses incurred by Harris Health for Foundation personnel and other costs were \$54,000.

Income Statement

As of July 31, 2022 (In \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	PRIOR YEAR	PERCENT VARIANCE
REVENUE								
Net Patient Revenue	\$ 49.9	\$ 57.8	-13.7%	\$ 279.8	\$ 310.4	-9.9%	\$ 319.6	-12.5%
Medicaid Supplemental Programs	106.3	114.8	-7.5%	249.1	265.6	-6.2%	283.8	-12.2%
Other Operating Revenue	9.5	10.5	-9.2%	48.2	53.2	-9.3%	17.0	183.9%
Total Operating Revenue	\$ 165.7	\$ 183.2	-9.5%	\$ 577.1	\$ 629.1	-8.3%	\$ 620.3	-7.0%
Net Ad Valorem Taxes	(0.5)	68.5	-100.7%	(1.5)	342.4	-100.4%	328.9	-100.5%
Net Tobacco Settlement Revenue	-	-	0.0%	16.7	13.3	26.2%	13.3	26.2%
Capital Gifts & Grants	-	-	0.0%	-	-	0.0%	-	0.0%
Interest Income & Other	1.4	0.2	812.2%	5.0	0.8	555.7%	0.8	503.3%
Total Nonoperating Revenue	\$ 0.9	\$ 68.6	-98.7%	\$ 20.2	\$ 356.4	-94.3%	\$ 343.0	-94.1%
Total Net Revenue	\$ 166.6	\$ 251.8	-33.8%	\$ 597.4	\$ 985.6	-39.4%	\$ 963.3	-38.0%
EXPENSE								
Salaries and Wages	\$ 68.6	\$ 73.8	6.9%	\$ 358.4	\$ 362.5	1.1%	\$ 301.5	-18.9%
Employee Benefits	20.4	24.6	16.9%	110.2	119.4	7.7%	105.6	-4.3%
Total Labor Cost	\$ 89.1	\$ 98.3	9.4%	\$ 468.5	\$ 481.9	2.8%	\$ 407.1	-15.1%
Supply Expenses	23.8	24.8	3.9%	114.4	123.3	7.2%	107.8	-6.2%
Physician Services	36.2	32.8	-10.3%	178.9	175.4	-2.0%	159.2	-12.4%
Purchased Services	21.6	25.7	15.9%	110.8	124.0	10.7%	117.9	6.0%
Depreciation & Interest	6.9	6.9	0.5%	34.7	34.5	-0.5%	29.1	-19.3%
Total Operating Expense	\$ 177.6	\$ 188.5	5.8%	\$ 907.4	\$ 939.1	3.4%	\$ 821.1	-10.5%
Operating Income (Loss)	\$ (11.0)	\$ 63.3		\$ (310.0)	\$ 46.4		\$ 142.2	
Total Margin %	-6.6%	25.1%		-51.9%	4.7%		14.8%	

Balance Sheet

HARRISHEALTH
SYSTEM

July 31, 2022 and 2021 (In \$ Millions)

	CURRENT YEAR	PRIOR YEAR
<u>CURRENT ASSETS</u>		
Cash, Cash Equivalents and Short Term Investments	\$ 1,172.3	\$ 1,061.6
Net Patient Accounts Receivable	118.2	77.9
Net Ad Valorem Taxes, Current Portion	0.8	316.7
Other Current Assets	156.0	247.5
Total Current Assets	\$ 1,447.3	\$ 1,703.7
<u>CAPITAL ASSETS</u>		
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 422.8	\$ 442.9
Construction in Progress	142.9	86.2
Right of Use Assets	44.7	-
Total Capital Assets	\$ 610.4	\$ 529.1
<u>ASSETS LIMITED AS TO USE & RESTRICTED ASSETS</u>		
Debt Service & Capital Asset Funds	\$ 46.2	\$ 53.2
LPPF Restricted Cash	11.2	0.4
Capital Gift Proceeds	45.2	-
Other - Restricted	1.1	1.0
Total Assets Limited As to Use & Restricted Assets	\$ 103.7	\$ 54.5
Other Assets	18.3	15.4
Deferred Outflows of Resources	152.7	179.3
Total Assets & Deferred Outflows of Resources	\$ 2,332.4	\$ 2,482.1
<u>CURRENT LIABILITIES</u>		
Accounts Payable and Accrued Liabilities	\$ 210.6	\$ 208.2
Employee Compensation & Related Liabilities	123.1	114.9
Estimated Third-Party Payor Settlements	13.5	8.6
Current Portion Long-Term Debt and Capital Leases	20.0	12.2
Total Current Liabilities	\$ 367.2	\$ 343.8
Long-Term Debt	333.1	308.4
Net Pension & Post Employment Benefits Liability	597.5	736.0
Other Long-Term Liabilities	17.9	24.4
Deferred Inflows of Resources	218.7	112.4
Total Liabilities	\$ 1,534.4	\$ 1,525.1
Total Net Assets	\$ 797.9	\$ 957.0
Total Liabilities & Net Assets	\$ 2,332.4	\$ 2,482.1

Cash Flow Summary

As of July 31, 2022 (In \$ Millions)

	MONTH-TO-MONTH		YEAR-TO-DATE	
	CURRENT YEAR	PRIOR YEAR	CURRENT YEAR	PRIOR YEAR
CASH RECEIPTS				
Collections on Patient Accounts	\$ 55.1	\$ 77.6	\$ 276.5	\$ 348.3
Medicaid Supplemental Programs	82.1	143.6	463.7	346.1
Net Ad Valorem Taxes	0.0	1.2	26.4	49.6
Tobacco Settlement	-	-	16.7	13.3
Other Revenue	4.9	2.3	75.7	27.9
Total Cash Receipts	\$ 142.1	\$ 224.8	\$ 859.1	\$ 785.1
CASH DISBURSEMENTS				
Salaries, Wages and Benefits	\$ 103.7	\$ 65.3	\$ 508.0	\$ 398.0
Supplies	30.4	23.6	118.8	114.9
Physician Services	42.6	28.2	170.8	148.6
Purchased Services	23.6	17.5	97.1	94.5
Capital Expenditures	6.9	6.0	45.3	34.8
Debt and Interest Payments	0.3	0.3	1.5	1.5
Other Uses	(9.1)	15.9	(21.8)	21.9
Total Cash Disbursements	\$ 198.5	\$ 156.9	\$ 919.7	\$ 814.2
Net Change	\$ (56.4)	\$ 67.9	\$ (60.6)	\$ (29.0)

Unrestricted Cash, Cash Equivalents and Investments - February 28, 2022

\$ 1,232.9

Net Change

(60.6)

Unrestricted Cash, Cash Equivalents and Investments - July 31, 2022

\$ 1,172.3

Performance Ratios

As of July 31, 2022

	MONTH-TO-MONTH		YEAR-TO-DATE		
	CURRENT YEAR	CURRENT BUDGET	CURRENT YEAR	CURRENT BUDGET	PRIOR YEAR
<u>OPERATING HEALTH INDICATORS</u>					
Operating Margin %	-6.6%	25.1%	-51.9%	4.7%	14.8%
Run Rate per Day (In\$ Millions)	\$ 5.5	\$ 5.9	\$ 5.7	\$ 5.9	\$ 5.2
Salary, Wages & Benefit per APD	\$ 2,279	\$ 2,457	\$ 2,457	\$ 2,419	\$ 2,154
Supply Cost per APD	\$ 609	\$ 619	\$ 600	\$ 619	\$ 570
Physician Services per APD	\$ 926	\$ 820	\$ 938	\$ 880	\$ 842
Total Expense per APD	\$ 4,542	\$ 4,710	\$ 4,758	\$ 4,714	\$ 4,344
Overtime as a % of Total Salaries	3.7%	3.0%	3.5%	3.0%	3.3%
Contract as a % of Total Salaries	8.8%	5.3%	9.6%	5.3%	3.3%
Full-time Equivalent Employees	9,701	10,403	9,706	10,120	9,050
<u>FINANCIAL HEALTH INDICATORS</u>					
Quick Ratio			3.9		4.9
Unrestricted Cash (In \$ Millions)			\$ 1,172.3	\$ 748.3	\$ 1,061.6
Days Cash on Hand			204.2	126.0	203.7
Days Revenue in Accounts Receivable			64.6	52.3	37.3
Days in Accounts Payable			44.9		38.9
Capital Expenditures/Depreciation & Amortization			151.3%		141.2%
Average Age of Plant (years)			12.6		12.9

Harris Health System Key Indicators



Statistical Highlights

As of July 31, 2022

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
Adjusted Patient Days	39,093	40,022	-2.3%	190,722	199,206	-4.3%	189,010	0.9%
Outpatient % of Adjusted Volume	61.0%	63.1%	-3.3%	62.5%	63.5%	-1.5%	64.0%	-2.3%
Primary Care Clinic Visits	37,603	43,170	-12.9%	205,715	220,237	-6.6%	167,433	22.9%
Specialty Clinic Visits	19,065	22,654	-15.8%	101,203	111,305	-9.1%	97,085	4.2%
Telehealth Clinic Visits	11,801	18,766	-37.1%	60,684	95,538	-36.5%	125,138	-51.5%
Total Clinic Visits	68,469	84,590	-19.1%	367,602	427,080	-13.9%	389,656	-5.7%
Emergency Room Visits - Outpatient	11,327	11,528	-1.7%	55,918	55,365	1.0%	57,259	-2.3%
Emergency Room Visits - Admitted	1,505	1,657	-9.2%	7,817	7,787	0.4%	7,802	0.2%
Total Emergency Room Visits	12,832	13,185	-2.7%	63,735	63,152	0.9%	65,061	-2.0%
Surgery Cases - Outpatient	882	1,075	-18.0%	4,588	5,309	-13.6%	4,202	9.2%
Surgery Cases - Inpatient	702	903	-22.3%	3,853	4,140	-6.9%	3,818	0.9%
Total Surgery Cases	1,584	1,978	-19.9%	8,441	9,449	-10.7%	8,020	5.2%
Total Outpatient Visits	118,775	153,552	-22.6%	620,341	769,311	-19.4%	764,641	-18.9%
Inpatient Cases (Discharges)	2,404	2,422	-0.7%	12,147	11,878	2.3%	11,372	6.8%
Outpatient Observation Cases	1,100	1,228	-10.4%	5,811	5,633	3.2%	6,101	-4.8%
Total Cases Occupying Patient Beds	3,504	3,650	-4.0%	17,958	17,511	2.6%	17,473	2.8%
Births	448	438	2.3%	2,081	1,846	12.7%	1,815	14.7%
Inpatient Days	15,237	14,753	3.3%	71,505	72,781	-1.8%	68,124	5.0%
Outpatient Observation Days	3,574	3,585	-0.3%	18,676	16,371	14.1%	18,270	2.2%
Total Patient Days	18,811	18,338	2.6%	90,181	89,152	1.2%	86,394	4.4%
Average Daily Census	606.8	591.5	2.6%	589.4	582.7	1.2%	564.7	4.4%
Average Operating Beds	698	680	2.6%	698	685	1.9%	660	5.8%
Bed Occupancy %	86.9%	87.0%	-0.1%	84.4%	85.1%	-0.7%	85.6%	-1.3%
Inpatient Average Length of Stay	6.34	6.09	4.1%	5.89	6.13	-3.9%	5.99	-1.7%
Inpatient Case Mix Index (CMI)	1.740	1.799	-3.3%	1.704	1.799	-5.3%	1.744	-2.3%
Payor Mix (% of Charges)								
Charity & Self Pay	46.8%	47.8%	-2.1%	47.0%	47.8%	-1.7%	48.9%	-4.0%
Medicaid & Medicaid Managed	22.7%	20.5%	10.8%	22.5%	20.5%	9.5%	20.5%	9.7%
Medicare & Medicare Managed	11.5%	12.4%	-7.3%	10.7%	12.4%	-13.5%	12.5%	-14.4%
Commercial & Other	19.0%	19.2%	-1.0%	19.9%	19.2%	3.4%	18.1%	9.6%
Total Unduplicated Patients - Rolling 12				248,277			254,412	-2.4%
Total New Patient - Rolling 12				82,215			77,488	6.1%

Harris Health System

Statistical Highlights

July FY STUB

Cases Occupying Beds - CM

Actual	Budget	Prior Year
3,504	3,650	3,590

Cases Occupying Beds - YTD

Actual	Budget	Prior Year
17,958	17,511	17,473

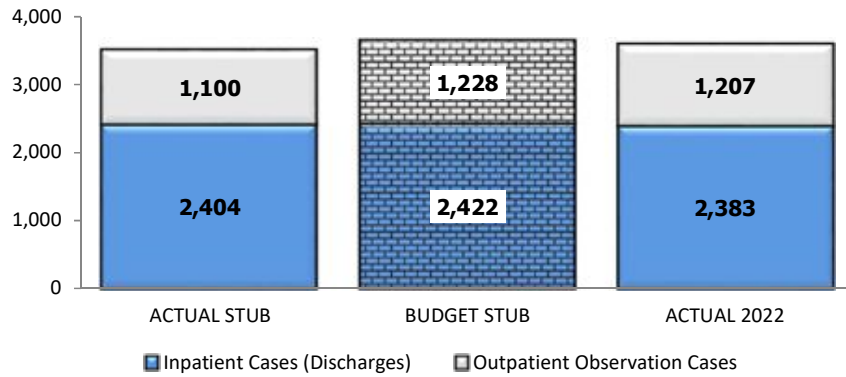
Emergency Visits - CM

Actual	Budget	Prior Year
12,832	13,185	13,683

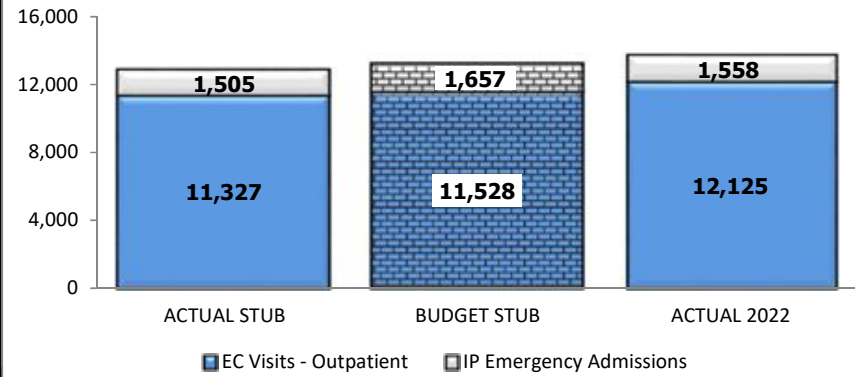
Emergency Visits - YTD

Actual	Budget	Prior Year
63,735	63,152	65,061

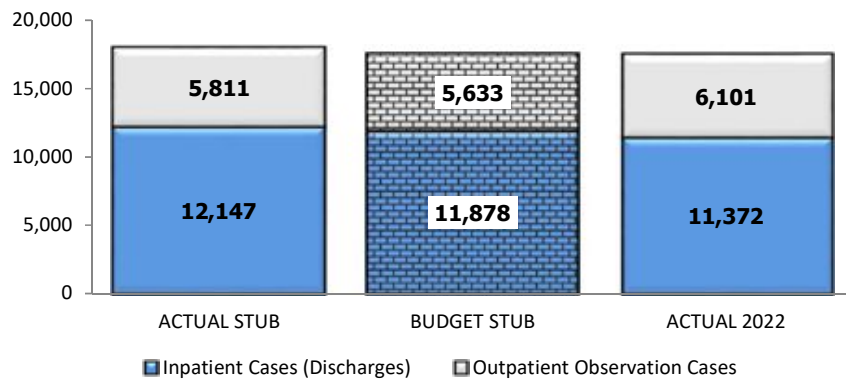
Cases Occupying Beds - Current Month



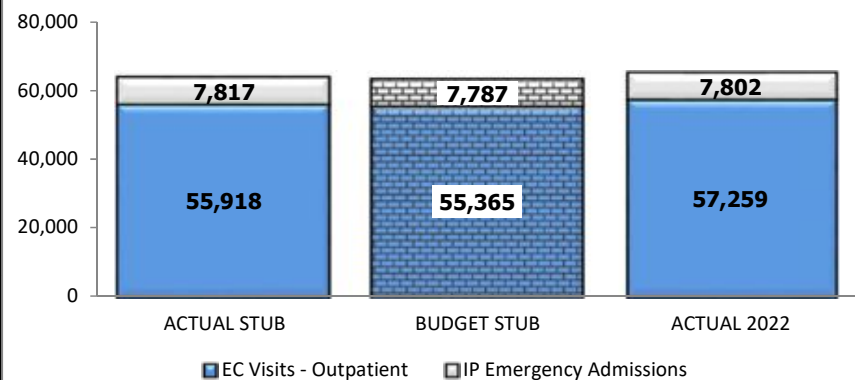
Emergency Visits - Current Month



Cases Occupying Beds - YTD



Emergency Visits - YTD



Harris Health System

Statistical Highlights

July FY STUB

Surgery Cases - CM

Actual	Budget	Prior Year
1,584	1,978	1,525

Surgery Cases - YTD

Actual	Budget	Prior Year
8,441	9,449	8,020

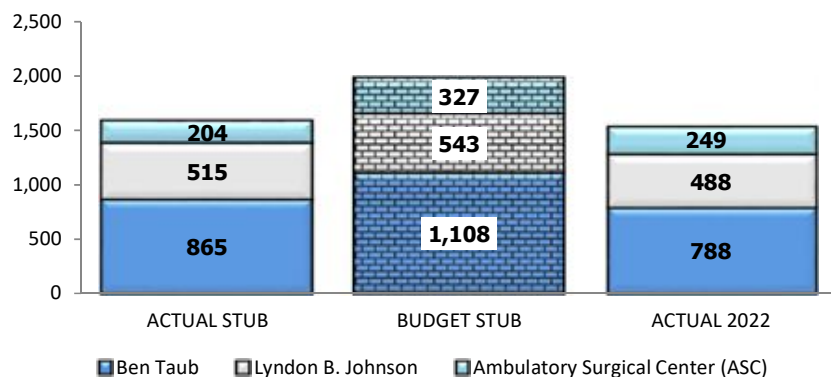
Clinic Visits - CM

Actual	Budget	Prior Year
68,469	84,590	77,215

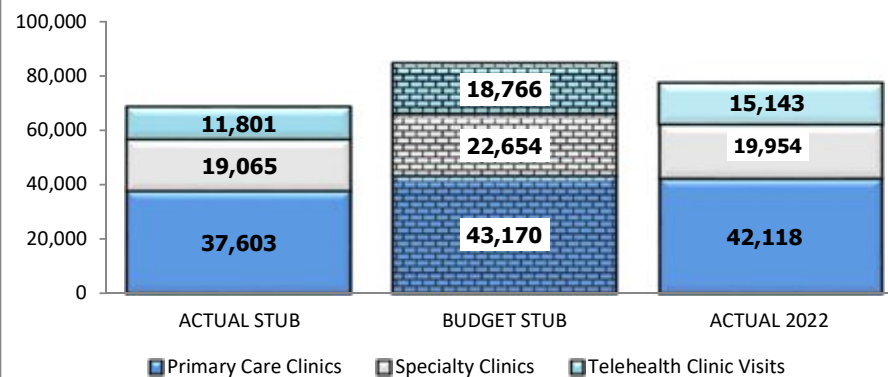
Clinic Visits - YTD

Actual	Budget	Prior Year
367,602	427,080	389,656

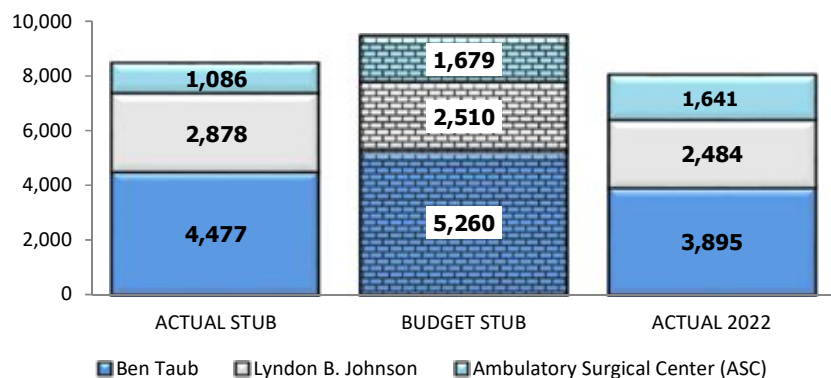
Surgery Cases - Current Month



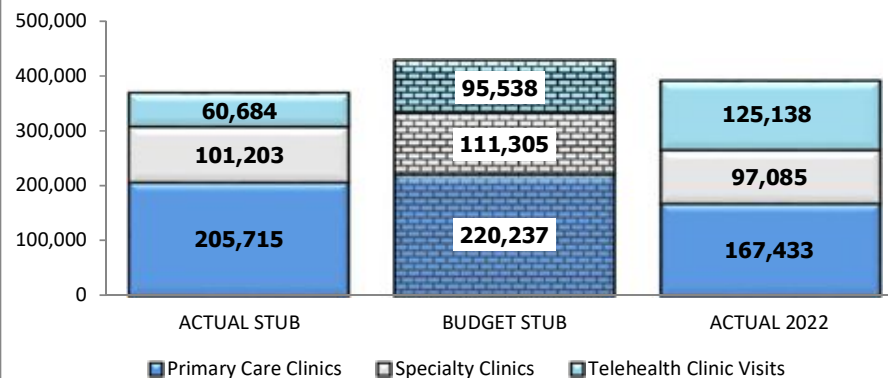
Clinic Visits - Current Month



Surgery Cases - YTD



Clinic Visits - YTD



Harris Health System

Statistical Highlights

July FY STUB

Adjusted Patient Days - CM

39,093

Adjusted Patient Days - YTD

190,722

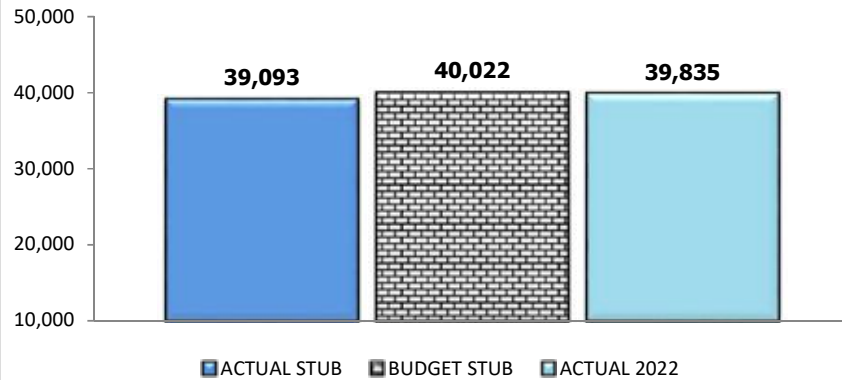
Average Daily Census - CM

606.8

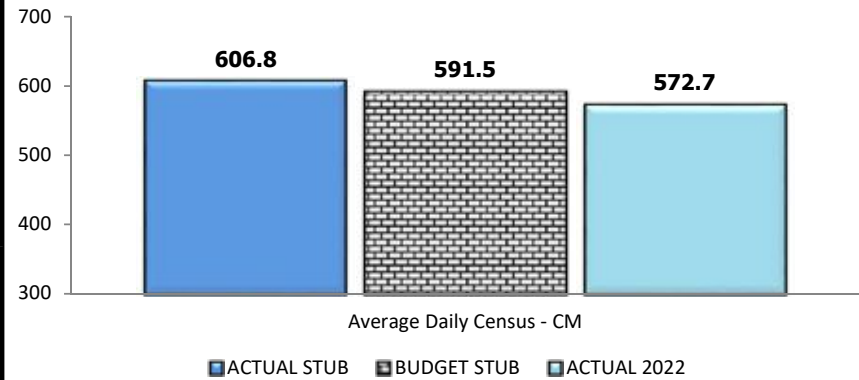
Average Daily Census - YTD

589.4

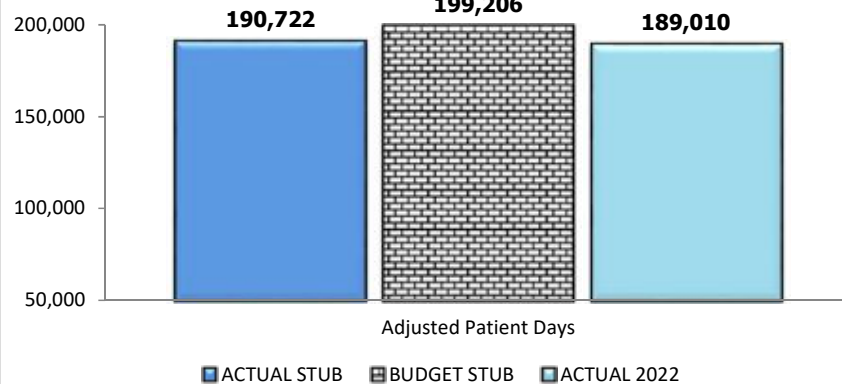
Adjusted Patient Days - Current Month



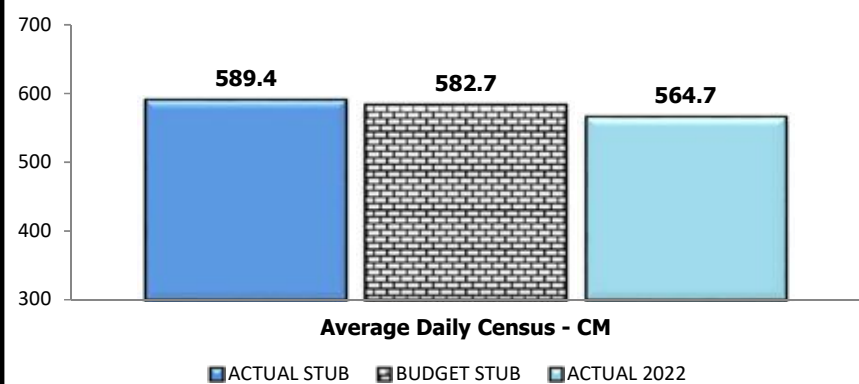
Average Daily Census - Current Month



Adjusted Patient Days - YTD



Average Daily Census - YTD



Harris Health System

Statistical Highlights

July FY STUB

Inpatient ALOS - CM

6.34

Inpatient ALOS - YTD

5.89

Case Mix Index (CMI) - CM

Overall

Excl. Obstetrics

1.740

1.932

Case Mix Index (CMI) - YTD

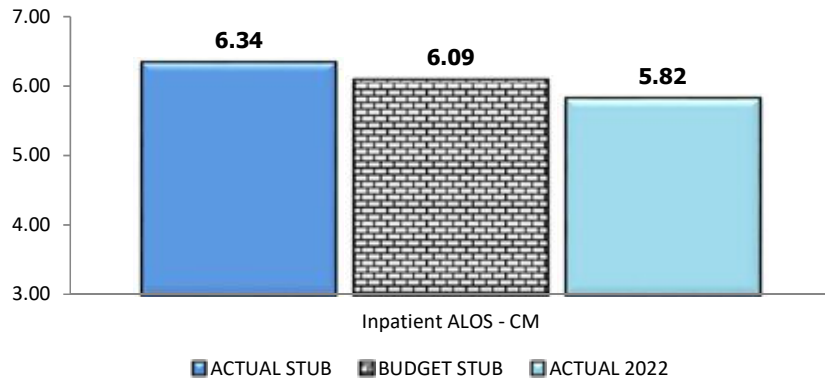
Overall

Excl. Obstetrics

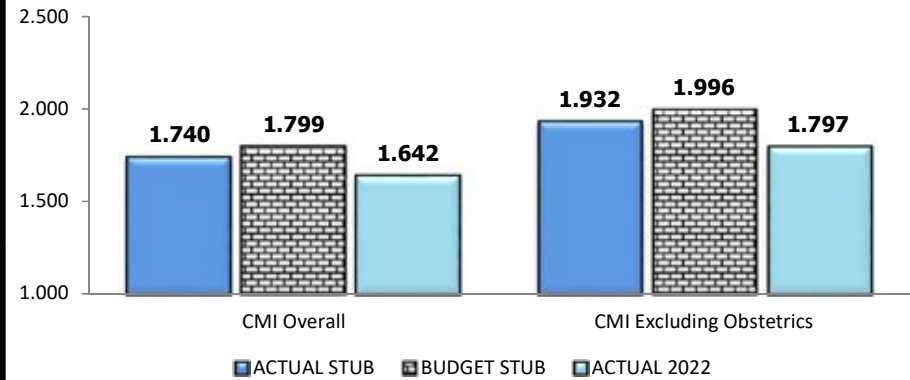
1.704

1.872

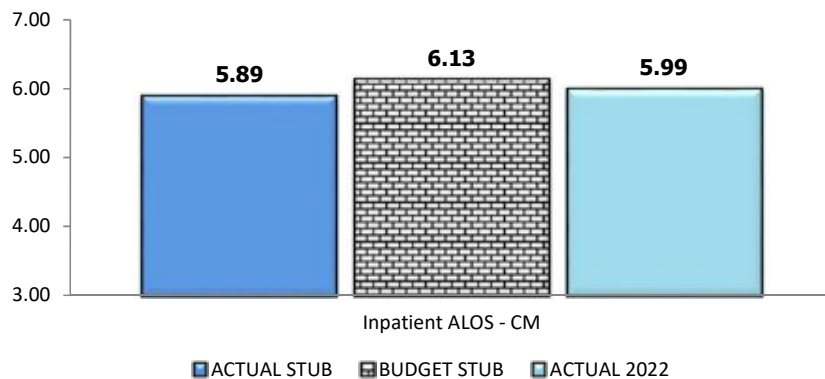
Inpatient ALOS - Current Month



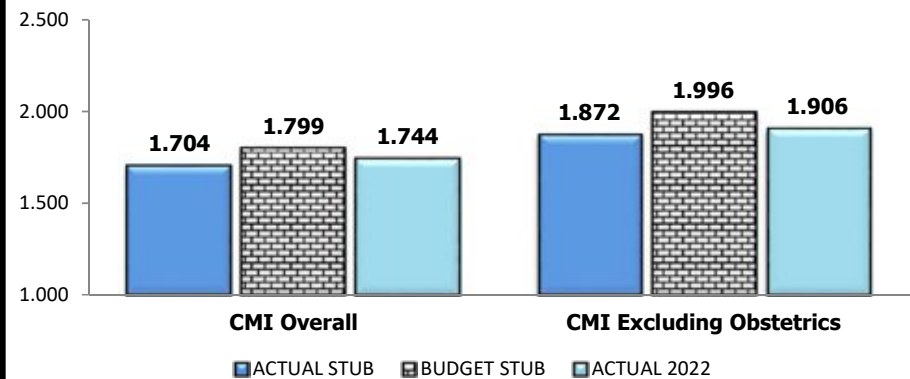
Case Mix Index - Current Month



Inpatient ALOS - YTD



Case Mix Index - YTD



Harris Health System

Statistical Highlights - Cases Occupying Beds

July FY STUB

BT Cases Occupying Beds - CM

Actual	Budget	Prior Year
2,103	2,232	2,132

BT Cases Occupying Beds - YTD

Actual	Budget	Prior Year
10,591	10,570	10,622

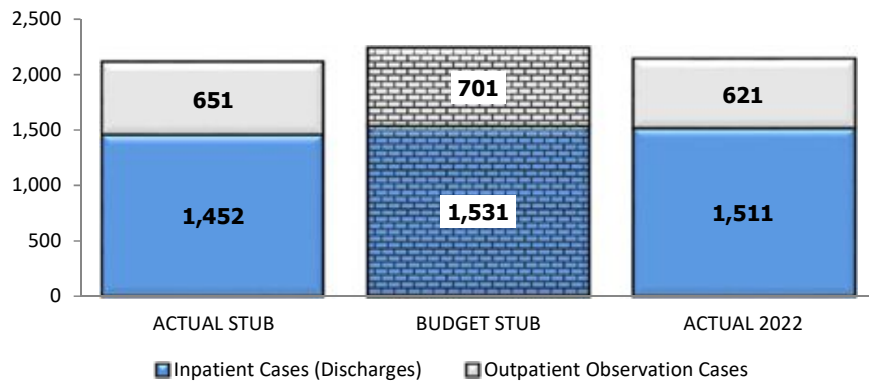
LBJ Cases Occupying Beds - CM

Actual	Budget	Prior Year
1,401	1,418	1,458

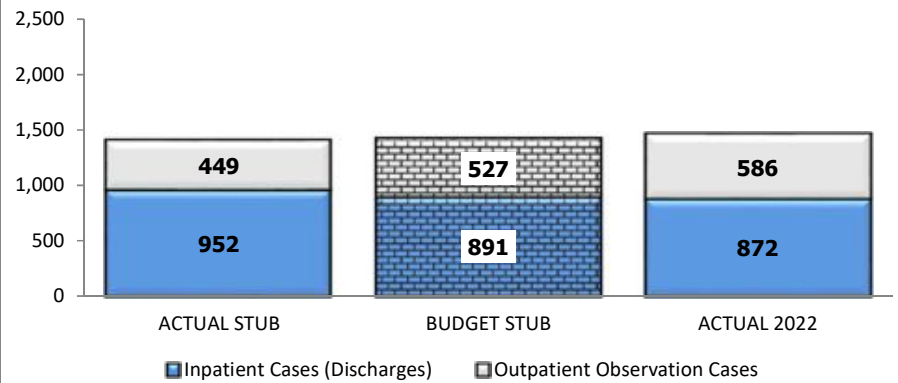
LBJ Cases Occupying Beds - YTD

Actual	Budget	Prior Year
7,367	6,941	6,851

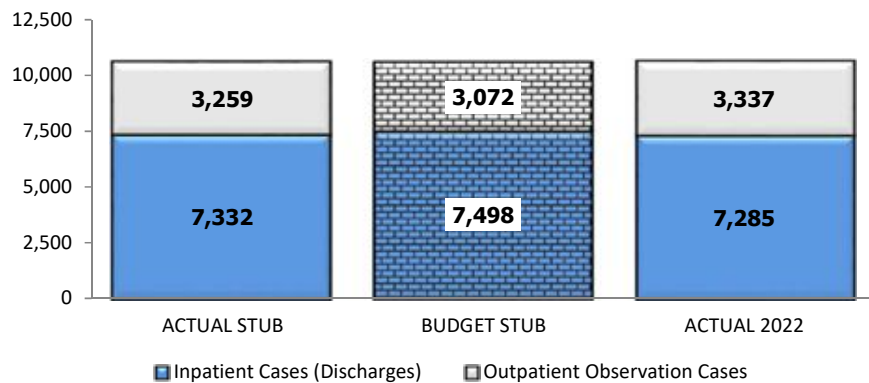
Ben Taub Cases - Current Month



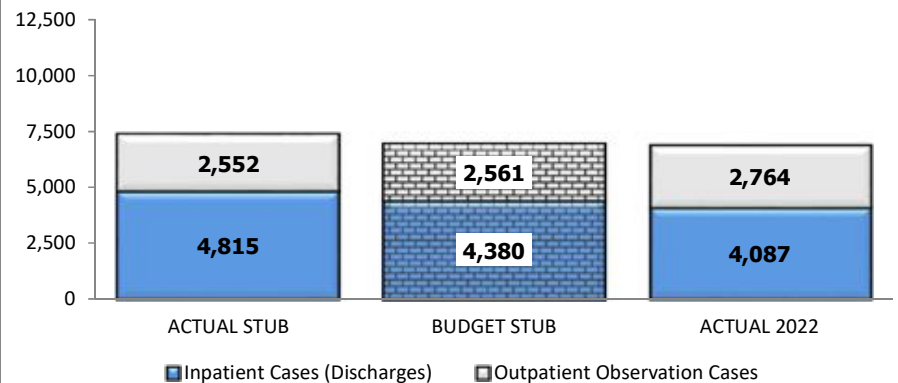
Lyndon B. Johnson Cases - Current Month



Ben Taub Cases - YTD



Lyndon B. Johnson Cases - YTD



Harris Health System

Statistical Highlights - Surgery Cases

July FY STUB

BT Surgery Cases - CM

Actual	Budget	Prior Year
865	1,108	788

BT Surgery Cases - YTD

Actual	Budget	Prior Year
4,477	5,260	3,895

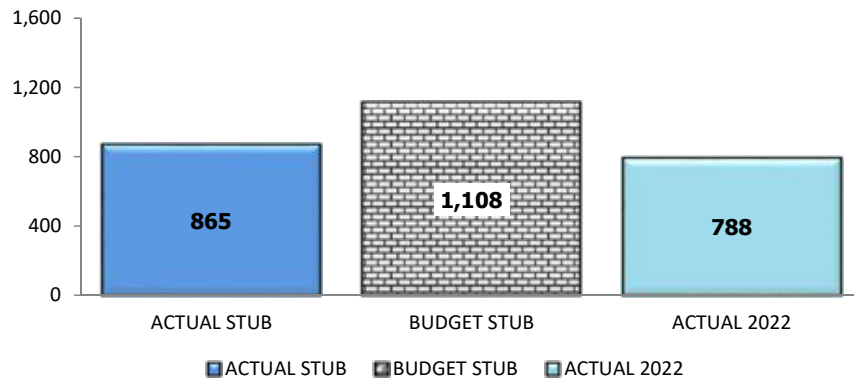
LBJ Surgery Cases - CM

Actual	Budget	Prior Year
719	870	737

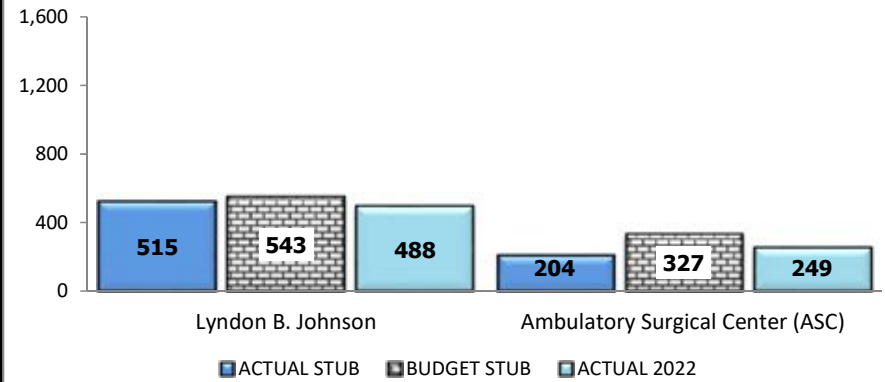
LBJ Surgery Cases - YTD

Actual	Budget	Prior Year
3,964	4,189	4,125

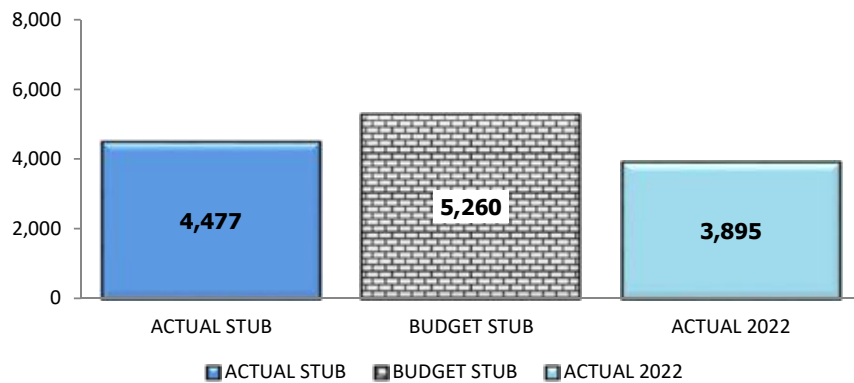
Ben Taub OR Cases - Current Month



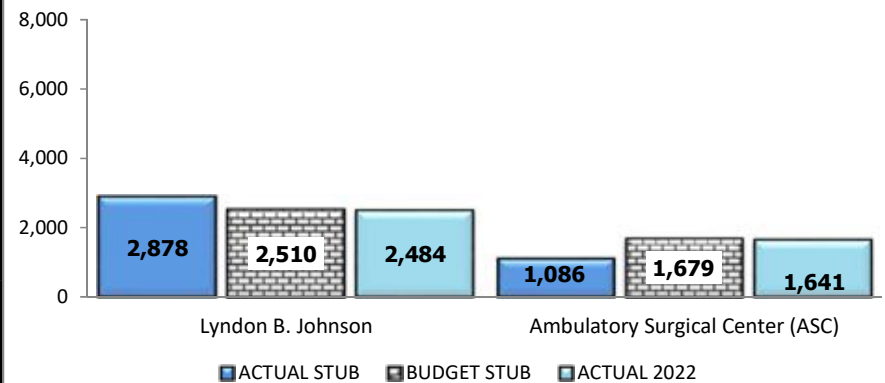
Lyndon B. Johnson OR Cases - Current Month



Ben Taub OR Cases - YTD



Lyndon B. Johnson OR Cases - YTD

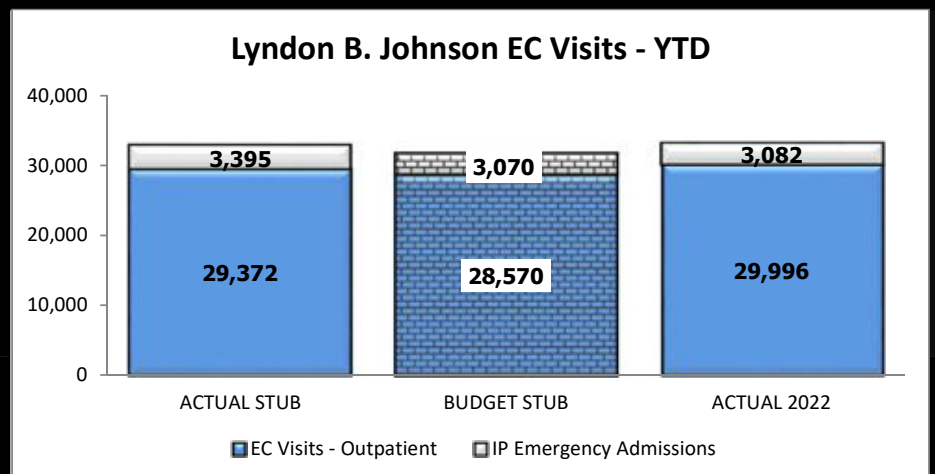
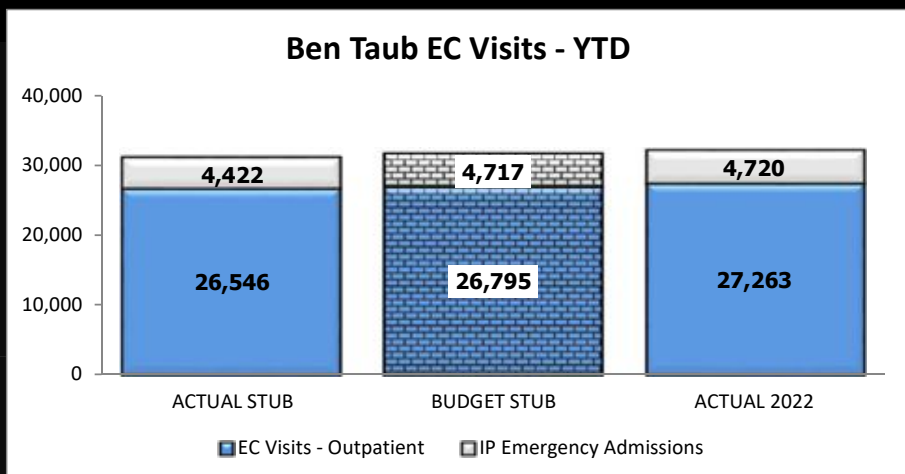
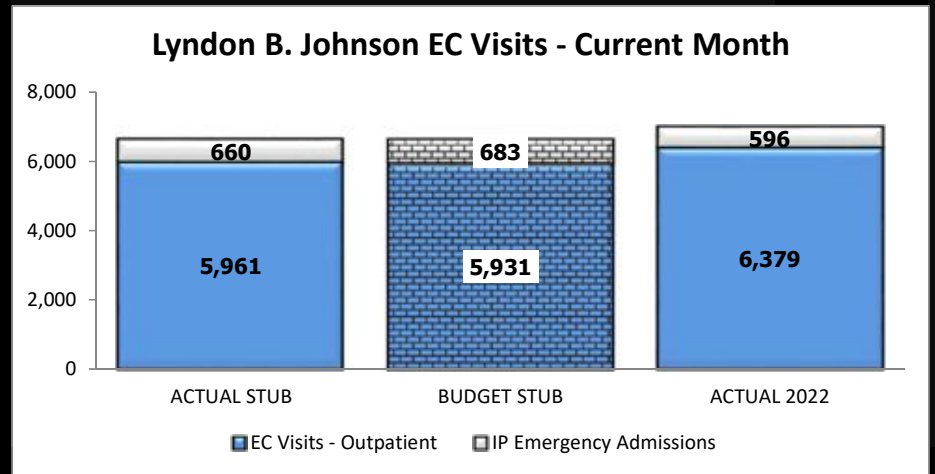
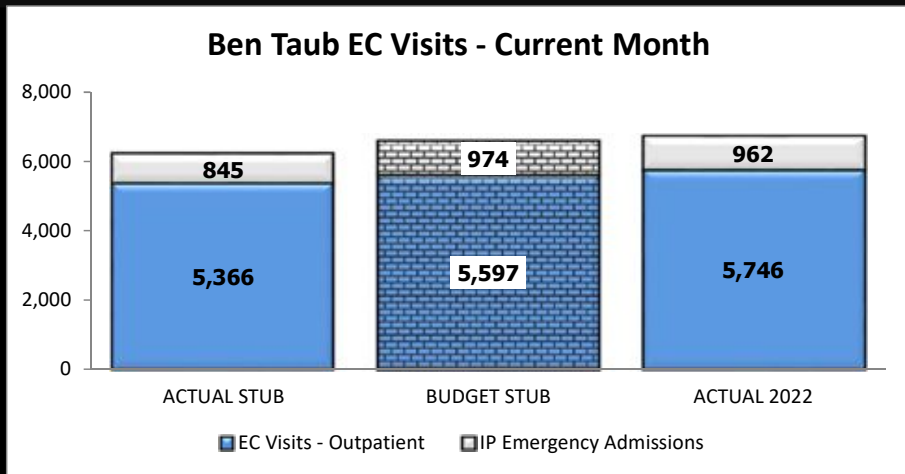


Harris Health System

Statistical Highlights - Emergency Room Visits

July FY STUB

<u>BT Emergency Visits - CM</u>			<u>BT Emergency Visits - YTD</u>			<u>LBJ Emergency Visits - CM</u>			<u>LBJ Emergency Visits - YTD</u>		
Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year
6,211	6,571	6,708	30,968	31,512	31,983	6,621	6,614	6,975	32,767	31,640	33,078



Harris Health System

Statistical Highlights - Births

July FY STUB

BT Births - CM

Actual	Budget	Prior Year
251	281	233

BT Births - YTD

Actual	Budget	Prior Year
1,187	1,174	1,079

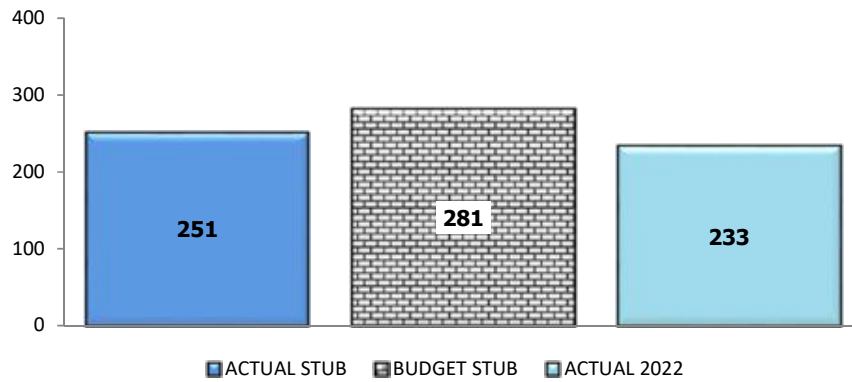
LBJ Births - CM

Actual	Budget	Prior Year
197	157	171

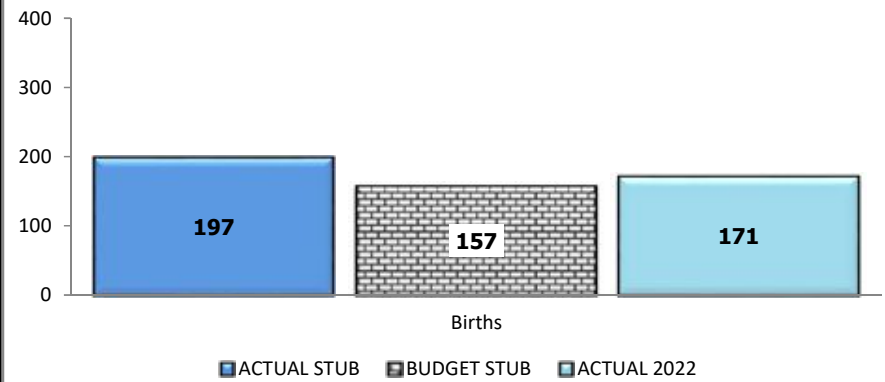
LBJ Births - YTD

Actual	Budget	Prior Year
894	672	736

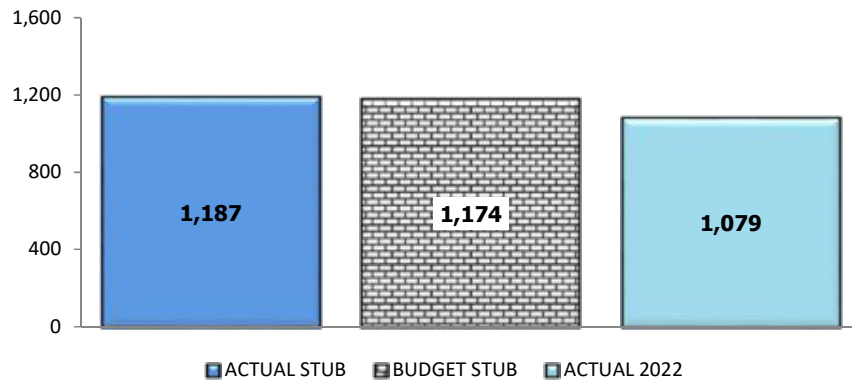
Ben Taub Births - Current Month



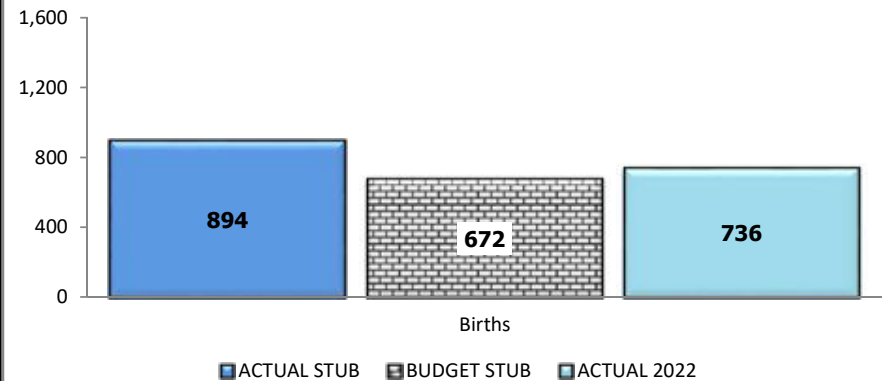
Lyndon B. Johnson Births - Current Month



Ben Taub Births - YTD



Lyndon B. Johnson Births - YTD



Harris Health System

Statistical Highlights - Adjusted Patient Days

July FY STUB

BT Adjusted Patient Days - CM

19,490

BT Adjusted Patient Days - YTD

95,289

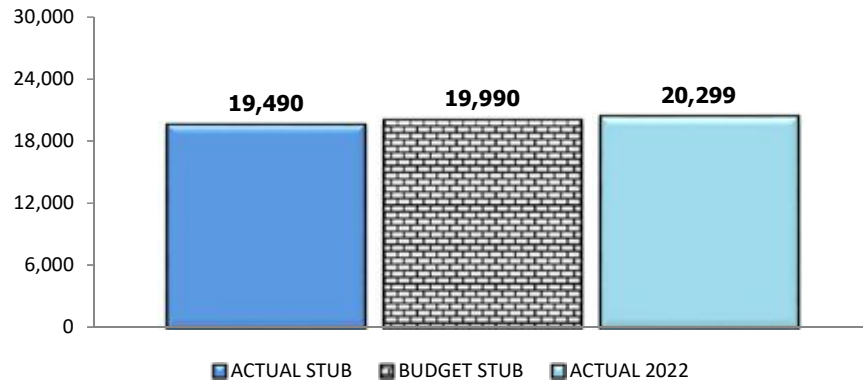
LBJ Adjusted Patient Days - CM

13,219

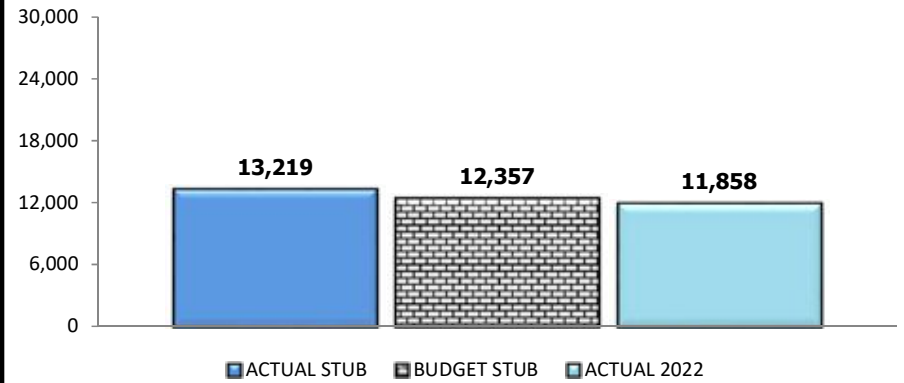
LBJ Adjusted Patient Days - YTD

62,953

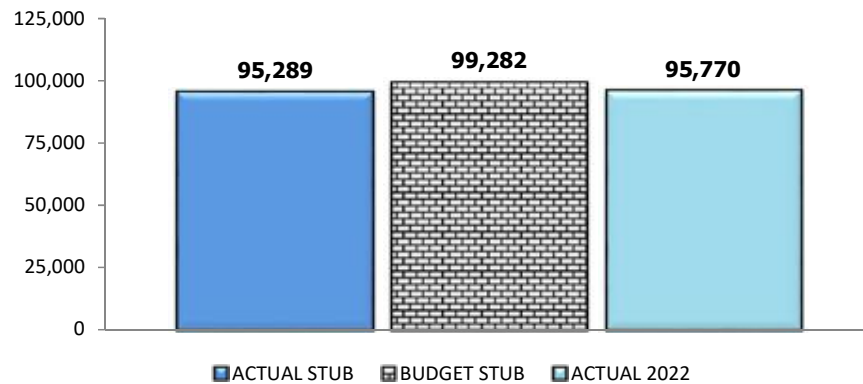
Ben Taub APD - Current Month



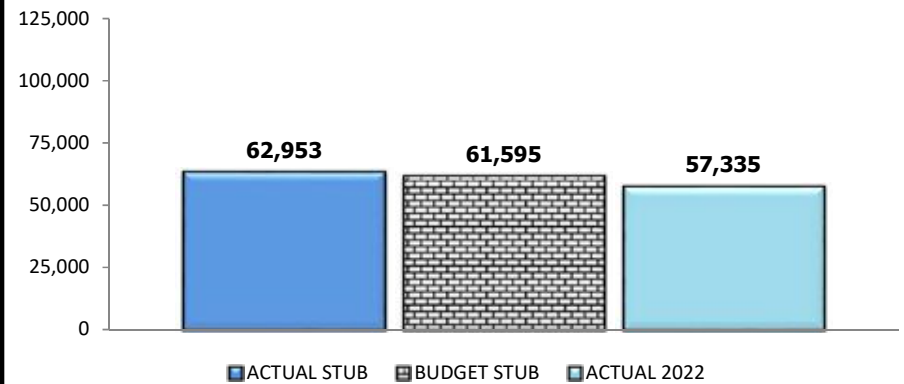
Lyndon B. Johnson APD - Current Month



Ben Taub APD - YTD



Lyndon B. Johnson APD - YTD



Harris Health System

Statistical Highlights - Average Daily Census (ADC)

July FY STUB

BT Average Daily Census - CM

385.8

BT Average Daily Census - YTD

374.1

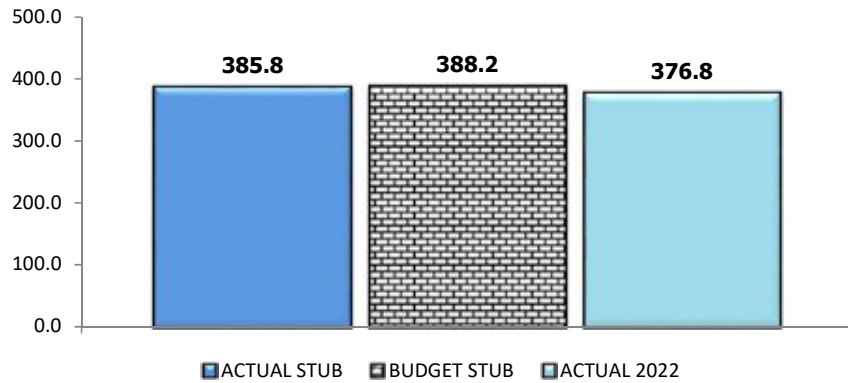
LBJ Average Daily Census - CM

221.0

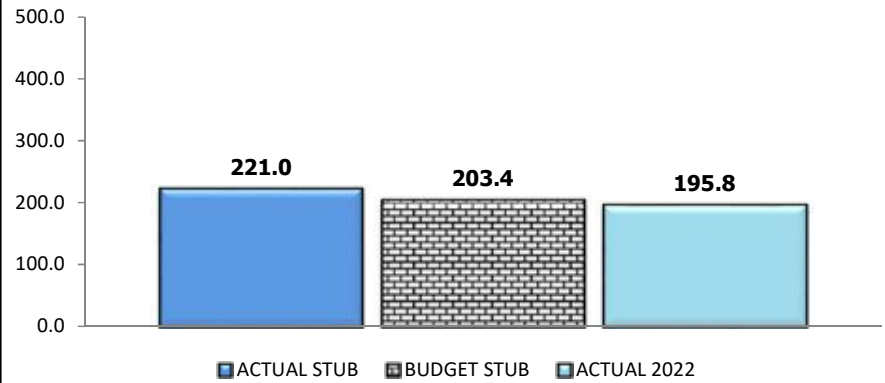
LBJ Average Daily Census - YTD

215.3

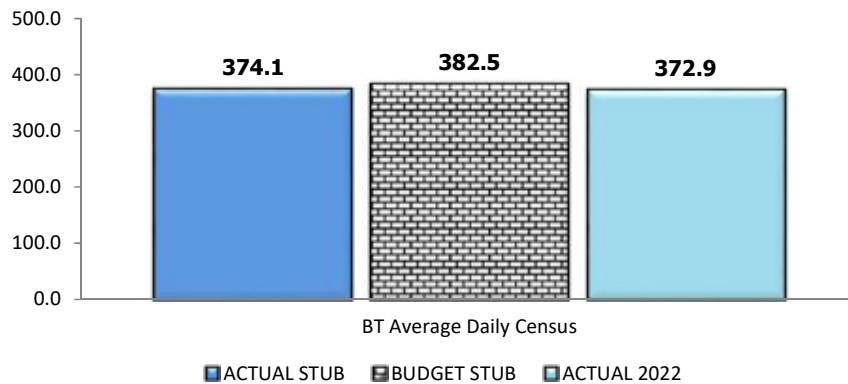
Ben Taub ADC - Current Month



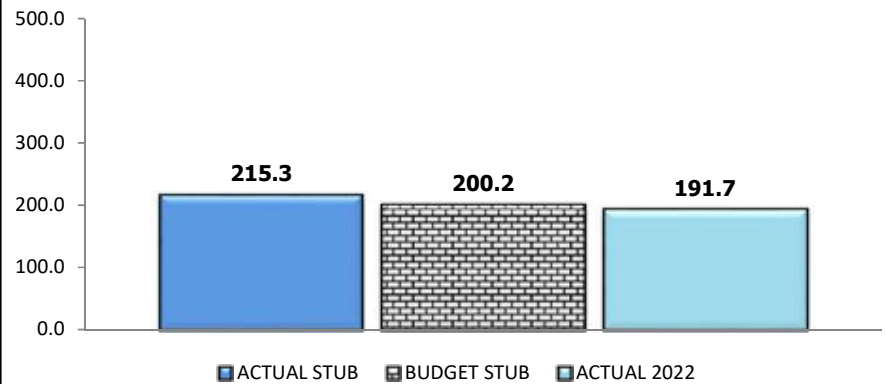
Lyndon B. Johnson ADC - Current Month



Ben Taub ADC - YTD



Lyndon B. Johnson ADC - YTD



Harris Health System

Statistical Highlights - Inpatient Average Length of Stay (ALOS)

July FY STUB

BT Inpatient ALOS - CM

6.69

BT Inpatient ALOS - YTD

6.29

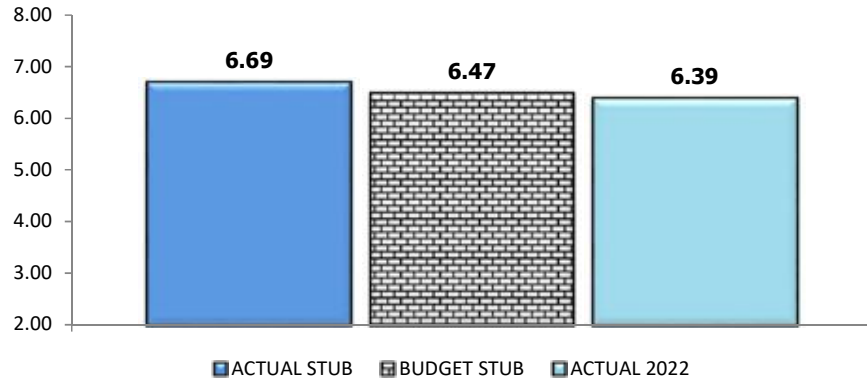
LBJ Inpatient ALOS - CM

5.81

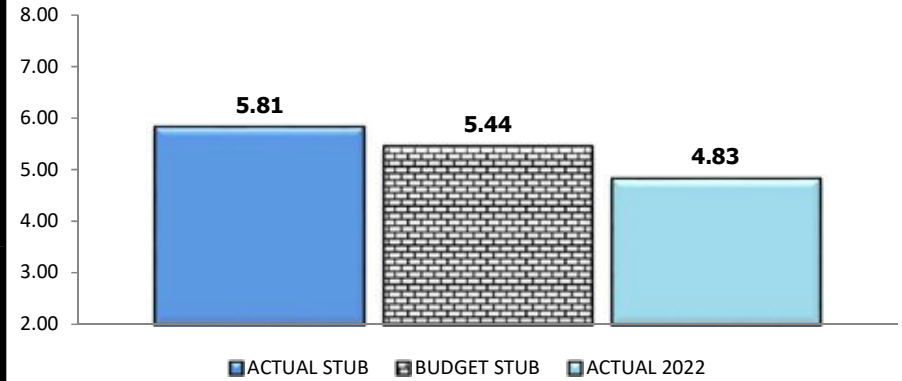
LBJ Inpatient ALOS - YTD

5.27

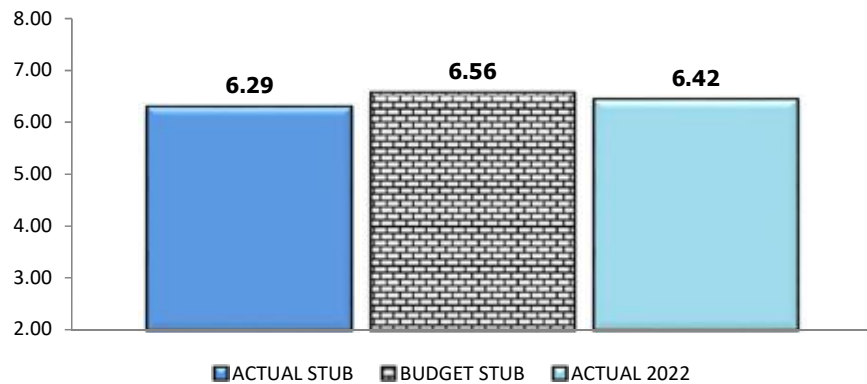
Ben Taub ALOS - Current Month



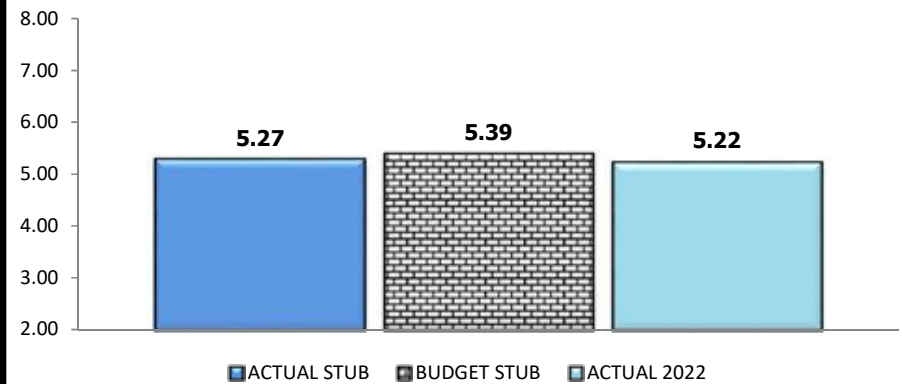
Lyndon B. Johnson ALOS - Current Month



Ben Taub ALOS - YTD



Lyndon B. Johnson ALOS - YTD



Harris Health System

Statistical Highlights - Case Mix Index (CMI)

July FY STUB

BT Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.869	2.069

BT Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.804	1.974

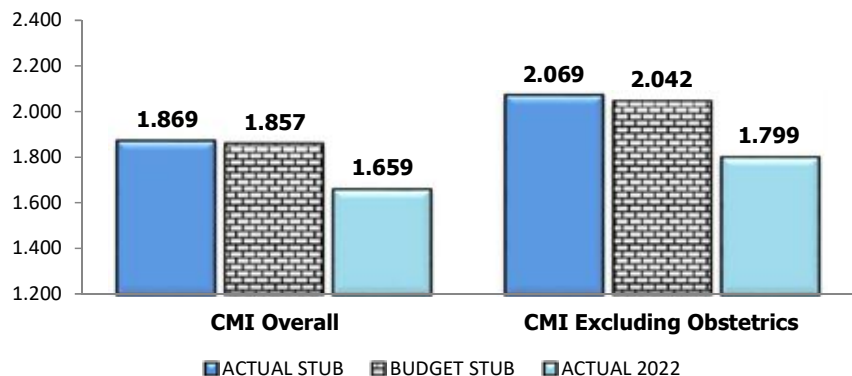
LBJ Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.543	1.713

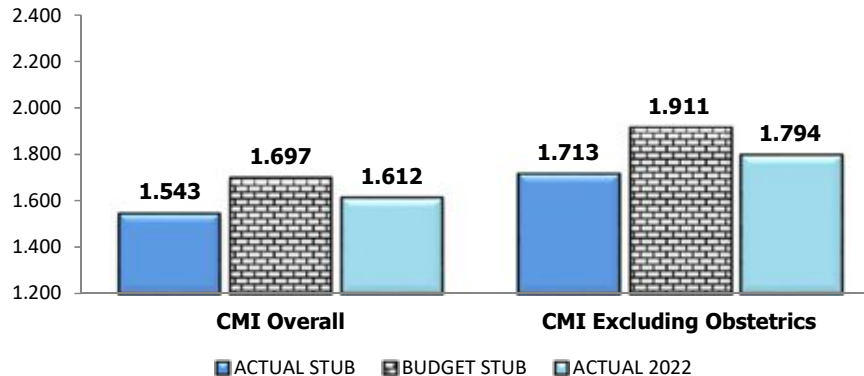
LBJ Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.552	1.712

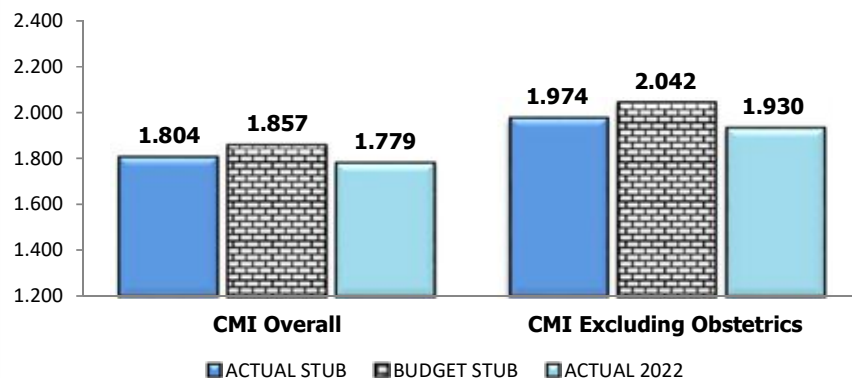
Ben Taub CMI - Current Month



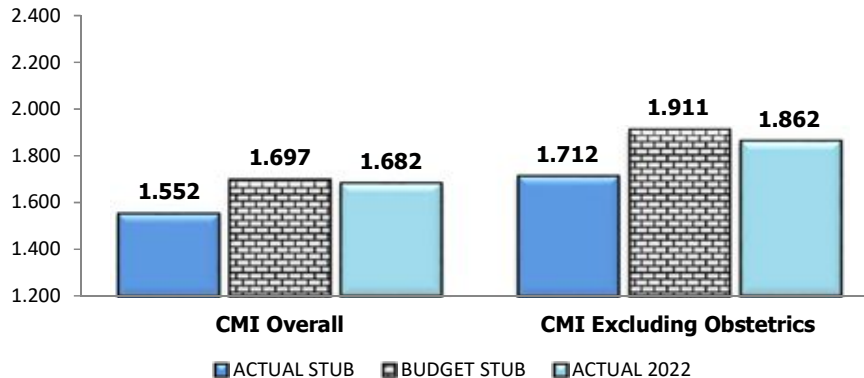
Lyndon B. Johnson CMI - Current Month



Ben Taub CMI - YTD



Lyndon B. Johnson CMI - YTD



Thursday, August 25, 2022

**Staffing Advisory Committee's Semi-Annual Evaluation of the
Nurse Staffing Plan & Aggregate Staffing Variance**

In accordance with Harris Health System policy and Department of State Health Services, Title 25, Texas Administrative Code, §133.41(f) and (o); the Staffing Advisory Committee reports semi-annually to the Board of Managers its evaluation of the effectiveness of the official nursing services staffing plan and aggregate staffing variance.

This report is being presented for informational purposes only.

Harris Health System Board of Trustees
Staffing Advisory Committee Evaluation of FY22 Stub Year Nurse Staffing Plans
Summary
Board Date: August 25, 2022

I. Overview

Annually, Harris Health System Nursing Services plan for the adequate number of nurses and support staff for each nursing service provided. The staffing plan is based on historical data; projections for future program development and expansion; and the Staffing Advisory Committee’s input into the needs of patients, the unit and nursing staff. The plan takes into account patient census, scope of services provided on the unit; severity of illness and intensity of care; geographical layout of the unit; skill mix; and competency and experience of the nurses.

II. FY 2023 Staffing Plans

The table below shows the most recent update to the staffing plans, which includes a charge nurse who will not have a patient care assignment. The RN to patient ratios are consistent with community and national standards. Unlicensed assistive personnel ratios vary based on census, the patient population served, and the needs of the patients.

Patient Care Area	Charge Nurse	RN to Patient Ratio	Unlicensed Personnel	Clerical
Intensive Care	1	1:1-2	1:5-10	1
Coronary Care	1	1:1-2	1:5-10	1
Intermediate Care	1	1:3-4	1:5-10	1
Specialty Care	1	1:3-4	1:5-10	1
Medical/Surgical	1	1:5	1:5-10	1
Labor & Delivery	1	1:1-2	1	1
Perinatal Special Care		1:3		
Postpartum Couplets	1	1:3-4 couplets	1	1
Level III Nursery: Neonatal ICU	1	1:2		1
Level II Nursery	1	1:3-4		1
Psychiatry	1	1:6	1:5-6	
IMU/Med Surg/Tele Units	1	1:4-5	1:8-9	1
Operating Services	Follows The Association of periOperative Registered Nurses (AORN) Staffing Guidelines			

Any future updates to the staffing plans will be presented to the Board for review and approval and/or adoption.

III. Evaluation of the Nurse Staffing Plans – May 18, 2022

A. Ben Taub Hospital

Evaluators	Total attending the meeting	Total respondents	Response Rate	% Strongly agree or agree	% Disagree or strongly disagree*
Nurse Clinician members	18	18	100%	87.3%	7.1% - Disagreed 5.6% – Strongly disagreed

B. Lyndon B. Johnson Hospital

Evaluators	Total attending the meeting	Total respondents	Response Rate	% Strongly agree or agree	% Disagree or strongly disagree
Nurse Clinician members	13	13	100%	90.1%	9.9% - Disagreed 0% – Strongly disagreed

*Element with the highest level of disagreement: “There is a general sense of adequate staffing.”

IV. Year-to-Date Aggregate Staffing Variance

(As of Pay Period Ending 5/7/2022)

	Actual FTEs Worked	Budgeted FTEs Flexed	FTE Variance
BT – Nursing Services	1516.5	1531.7	15.2
LBJ – Nursing Services	934.8	983.2	48.4

V. Patient Care Outcomes

The Committee is looking at avoidable hospital acquired pressure injuries. A correlation analysis between the number of avoidable HAPIs and hours per patient day is conducted when a trend is identified.

Thank you.

Thursday, August 25, 2022

Harris Health System Legislative Initiatives

Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System.

HARRIS HEALTH SYSTEM

Board of Trustees Legislative Update

August 25, 2022

Federal Update

Inflation Reduction Act: On August 5, the Senate passed the Inflation Reduction Act, a \$430 billion climate change, health care, and tax package on a party line vote. The House is expected to pass the bill no later on Friday, August 12. The bill provides a 3-year extension of the COVID Public Health Emergency (PHE) expansion of the Advanced Premium Tax Credits (APTC) for the Affordable Care Act (ACA) Market Place, which is a major victory for Harris Health.

The bill also provides a victory for Medicare beneficiaries in form of a \$2000 per year cap on out of pocket prescription drug costs and allowing Medicare to negotiate drug prices for the first time, while ensuring that drug prices do not rise above the rate of inflation.

Expanded Medicaid coverage under the ACA was not included in the bill. Texas is one of only 12 remaining non-expansion states.

Policy/Legislation Updates: A [final rule](#) from the Centers for Medicare & Medicaid Services (CMS) on August 2, includes numerous policy and payment changes for Medicare's Inpatient Prospective Payment System (IPPS) for fiscal year (FY) 2023, including a 4.3 percent increase in inpatient payment rates.

The Aug. 2 final rule also includes the following:

- Reduces Medicare disproportionate share hospital (DSH) payments by more than \$300 million, to an estimated \$10.36 billion;
- Finalizes a policy to use two years of worksheet S-10 data from Medicare cost reports to allocate Medicare DSH uncompensated care payments in FY 2023 and three years of S-10 data beginning in FY 2024;
- Adds 10 new quality measures to the Inpatient Quality Reporting Program, including three equity measures and two maternal health measures;
- Continues to suppress certain measures impacted by the COVID-19 public health emergency in the Hospital Value-Based Purchasing Program, the Hospital-Acquired Condition Reduction Program, and the Hospital Readmissions Reduction Program;
- Adds two new measures to the Medicare Promoting Interoperability Program beginning with the 2023 reporting period and one new measure in 2024;
- Continues COVID-19-related reporting requirements for hospitals through 2024; and
- Establishes a hospital designation related to maternity care to be publicly reported, beginning in fall 2023.

CMS also addressed feedback received on requests for information on measuring quality disparities, advancing maternal health, examining health impacts due to climate change, and moving to digital quality measurement.

340B: In another major victory for Harris Health and other 340B hospitals the Supreme Court issued a [unanimous June 2022 decision](#) invalidating CMS’ 2018 and 2019 Part B reimbursement cuts to 340B hospitals. CMS plans to revert to the full reimbursement rate for 340B hospitals in 2023.

Since 2018, CMS has reduced Part B reimbursement for separately payable drugs purchased through the 340B program to 77.5 percent of average sales price, instead of the statutory default payment rate of 106 percent. In the rule, CMS formally proposes to continue these cuts in CY 2023, stating that it did not have enough time to revise its original proposal after the Supreme Court decision issued its decision last month. However, the agency says that it “fully anticipate[s] reverting to our prior policy of paying for drugs at ASP +6 percent” in the final rule. To keep OPSS payments budget neutral, CMS would offset the expected \$1.96 billion increase in Part B drug spending by applying a budget neutrality reduction to the OPSS conversion factor. **This resulted in Harris Health’s Medicare reimbursement to be reduced by \$1.5 million annually.**

CMS states that it is evaluating how to apply the Supreme Court’s decision in crafting a remedy for cuts from 2018 to 2022 and solicits public comments on remedies for these years. The Supreme Court remanded the case to lower courts to address the issue of an acceptable remedy for cuts in 2018 and 2019. Harris Health will be closely monitoring these developments and providing input.

US Public Health Emergency (PHE) Declaration Extended: On July 15 HHS formally extended the declaration. The PHE has been in place since January 2020 will now extend until October 12, 2022. Medicaid disenrollments are paused, waivers for Hospital at Home and Telemedicine continue during the PHE declaration. Harris Health continues to work with Congress and the Legislature to make some of these waived programs and services permanent.

The Biden Administration has committed to a 60 day notice to states prior to the end of the end of the PHE and timing for Medicaid disenrollment and waiver programs. Below are some possible dates to anticipate:

Possible Action	PHE End Date	Advance notice	Continuous Coverage Protection Is Lifted
No further action by HHS or Congress	October 13, 2022	August 14, 2022	November 1, 2022
Additional 90-day extension of PHE	January 11, 2023	November 12, 2022	February 1, 2023

State Update

1115 Waiver Update: As reported last month the waiver extension does not guarantee future CMS approval of any state Directed payment Programs (DPPs), and the Office of the Inspector General’s audit of Texas’ Local Provider Participation Funds is still proceeding. Texas’ state fiscal year 2022 DPPs will expire on Sept. 1, 2022.

Texas Health and Human Services Commission (HHSC) received approval from the Centers for Medicare & Medicaid Services (CMS) to [continue the state’s five directed payment programs](#) in

2023. CMS signed off on another year of payments through the Comprehensive Hospital Increase Reimbursement Program; the Quality Incentive Payment Program; Texas Incentives for Physicians and Professional Services; the Directed Payment Program for Behavioral Health Science; and the Rural Access to Primary and Preventive Services Program.

HHSC says those five programs will provide more than \$7.3 billion in Medicaid payments for hospitals, nursing facilities, behavioral health, primary care, and physician groups in state fiscal year 2023. The agency says premium payments to Medicaid managed care organizations “will be loaded timely for the program start date of September 1, 2022.”

Harris Health continues to advocate to both HHSC and CMS through our congressional delegation for the immediate approval of the hospital district Health Augmented Reimbursement Program (HARP) program that is funded through local Inter-Governmental Transfers (IGTs).

Dr. Porsa and the CEO’s of Parkland University Health System San Antonio, and University Medical Center El Paso met with HHSC Executive Commissioner and her leadership team on August 8 and discussed continued concerns regarding the lack of CMS’ approval of the public hospital HARP programs and the disparities and inequities of distribution of the Medicaid supplemental payment inclusive of UC, DSH, the numerous DPPs between the classes of hospitals, i.e. Children’s, Private, Rural, Large Publics, Small Publics, Rural Publics.

The Executive Commissioner gave assurances that equity among classes of hospitals will be addressed, extended and offer to work with each of our CFOs on modeling and a commitment to close the loop with CMS in the very near future regarding Public Hospital HARP.

6 Months Medicaid Continuous Eligibility for Postpartum Women: CMS issued a verbal denial August 4 of the Texas HHSC State Plan Amendment (SPA) that would have expanded postpartum coverage for six months for postpartum women and woman who had a an “involuntary” miscarriage. HHSC has requested a formal written explanation of the denial.

We believe two factors were at the root of the denial. The first being that the expansion was for only 6 months and not the full 12 months which CMS has publicly called for in their policy discussions with the 12 ACA non-expansion states. The second was the use of the term “involuntary” for miscarriages, the restrictive SB 8 abortion language, and the Texas “trigger” law.

This issue will be front and center during the remainder of the interim and the regular session in 2023. I feel confident that a 12-month expansion will ultimately be adopted. The more difficult debate is going to be on the issue of voluntary vs. non-voluntary miscarriages.

State Budget: State Comptroller Glenn Hager on July 14th issued a revised budget estimate which is \$13.73 billion higher than his November General Revenue estimate for the 2023. The Economic Stabilization Fund is projected to have a balance of \$13.66 billion.

The surplus is very good news as there is a minimum budget shortfall in Medicaid between \$5 and \$6 billion due to the prohibition on disenrolling Medicaid recipients during the public health emergency. The state’s Medicaid rolls are currently at an all-time high.

The Lt. Governor is prioritizing property tax reductions, suspension of the gasoline tax, and a thirteenth paycheck for teachers among other things. . The Governor nor Speaker have made public their positons regarding surplus priorities.

Thursday, August 25, 2022

Review and Discussion Regarding the ASC at LBJ Status Report

As part of the Governing Body Bylaws of the Ambulatory Surgical Center, the Governing Body is to report biannually to the Board of Trustees. Please find the biannual report attached.

HARRIS HEALTH SYSTEM**Board of Trustees****Executive Summary of Performance – August 2022 (October 2021 to April 2022 data)**

The Ambulatory Surgical Center

Matthew Reeder, MSN, BS, RN, CNOR, NEA-BC
Administrator, Ambulatory Surgical Center at LBJ

Summary of Findings:

The Ambulatory Surgical Center (ASC) has been licensed and operational since June 2014 and was re-accredited by the American Association for Accreditation of Ambulatory Surgery Facilities (AAAASF) in July 2022. The ASC continues to care for about 3,500 patients each year. The COVID-19 pandemic changed the way we conduct business in regards to volumes but we are seeing a gradual return to a new normal as we continue to retain new team members.

Overall, the ASC has continued to perform favorably for patient falls, normothermia, unplanned anterior vitrectomies (UAV), unplanned hospital admissions, and patient satisfaction. The following represents a few strategies the team has implemented to maintain favorable performance with these measures: assuming all patients are at-risk for falls and implementing fall risk precautions; ensuring patient warmth both prior to entering the operating room (OR), while in the OR and after the surgery to maintain normothermia; collaborating with service-line physician providers to create a culture of awareness to prevent surgical site infection (SSI), unplanned admissions, and UAV complications; and treating each customer as we would our own family.

In January 2021, Hospital Visits After General Surgery Ambulatory Surgery Center Procedure was added to the ASC Quality Scorecard. The measure as well as Hospital Visits After Urology Procedures and Orthopedic Procedures are expected to be indicators monitored by the Centers for Medicare and Medicaid Services (CMS) after 2022, and as a result, they have been added to the ASC Quality Scorecard to implement corrective action plans as needed to minimize hospital visit occurrences. Hospital visit occurrences were trending in a see-saw pattern from October 2021 to April 2022. In an attempt to elicit a downward trend the ASC has partnered with the ACS Ask My Nurse team and the Chief Medical Executive's office to create a better process of communication between the physician teams and the patients.

All Cause Transfers/Admissions Visit Within One Day of Discharge (per 1000 admissions) trended favorably in from October 2021 to February 2022, but recently have trended unfavorably in March and April 2022. The ASC reviewed data that indicated three patients of 1,272 admissions from October 2021 to April 2022 were transferred to the emergency department. Strategies implemented to decrease transfers include case reviews by the ASC at leadership meetings, discussions in physician meetings hosted by surgeons, and service-line peer reviews.

All Cause Emergency Department Visit Within One Day of Discharge (per 1000 admissions) have see-sawed from October 2021 to April 2022. The ASC reviewed data that indicated 11 patients of 1,272 admissions from October 2021 to April 2022 visited the emergency department. In an attempt to elicit a more downward trend the ASC has partnered with the ACS Ask My Nurse team and the Chief Medical Executive's office to create a better process of communication between the physician teams and the patients.

The ASC has achieved favorable patient satisfaction rankings which have trended from the 35th percentile to the 100th percentile based on nationally-distributed NRC Health patient satisfaction questionnaires since inception. From October 2021 to April 2022 we were able to maintain scores above the 72nd percentile.

We continue collaborating with Ben Taub Hospital, LBJ Hospital, and Harris Health System leadership to develop a long-term process to manage our surgical backlogs. The overall goal is to establish a process in which patients receive timely treatment within any of the three facilities.

Thursday, August 25, 2022

Review and Discussion Regarding the Riverside Dialysis Center Status Report

As part of Harris Health System's goals, the Riverside Governing Body is to report biannually to the Board of Trustees. Please find the biannual report attached.

HARRIS HEALTH SYSTEM
Board of Trustees
Executive Summary of Performance – August 2022

Riverside Dialysis Center
Lori A. Timmons, RN, NEA-BC
Director, Riverside Dialysis Center

Summary of Findings:

Riverside Dialysis Center received certification from the Centers for Medicare and Medicaid Services (CMS) in November 2009 and licensed by the Texas Department of State and Health Services (DSHS) in September 2008. The facility provides quality care for patients with Chronic End-Stage Renal Disease (ESRD). Harris Health System's Riverside Dialysis Center helps to close the gaps in access to care for areas most vulnerable population needing dialysis.

In 2021, the facility provided 21,706 in-center hemodialysis treatments and home program patients conducted a total of 7,518 self-administered peritoneal dialysis treatments. The facility has twenty-two chronic hemodialysis stations and two home peritoneal dialysis training rooms. Riverside Dialysis Center is open from 5:00 am to 1:30 am Monday, Wednesday, and Friday and 5:00am – 9pm on Tuesday, Thursday and Saturday to meet the needs of Harris County residents. Currently, the Riverside team is developing a system-wide patient and healthcare professional educational initiative aimed at expanding the existing home therapy program. This collaborative effort is expected to further increase access to care and health equity in Harris County.

The ICH CAHPS Overall Facility Rating is 100% for Spring and Fall 2021 as compared to the national average of 78.7%. Riverside Dialysis continues to meet and exceed quality indicators established by CMS for hospital admission and readmission rates, nutritional albumin, and dialysis adequacy.

Achieving recommended vascular access rates for permanent dialysis fistulas and grafts continues to be a challenge due to the high catheter usage rates; currently above 20%. The national goal is less than 10%.

To address this fallout, Vascular Surgeon, Dr. Adel Irani, leads a Dialysis Vascular Access Task Force, which meets monthly, to manage surgical intervention for Riverside Dialysis patients to increase placements of permanent hemodialysis accesses.

Riverside Dialysis Center is a member of the Harris Health System Dialysis Quality Assurance and Improvement Performance Committee that was developed to standardize and improve the quality, patient safety, and educational training programs at each pavilion.

Thursday, August 25, 2022

Harris Health System Council-At-Large Meeting Minutes

- June 13, 2022

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
June 13, 2022**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
I. Call to Order	<p>The WebEx meeting was called to order by Fadine Roquemore at 5:03pm.</p> <p>Council Members in Attendance:</p> <ul style="list-style-type: none"> • Acres Home: Bennie Baker, Sheila Taylor • Baytown: Syphronia Garrett • Casa: Daniel Bustamante • Gulfgate: Patricia Shephard • Homeless: Ross Holland • LBJH: Velma Denby • MLK: Fadine Roquemore • Thomas Street: Josh Mica, Tana Pradia • Vallbona: Cynthia Goodie <p>Harris Health System Attendees: Louis Smith, Matthew Schlueter, Sunny Ogonnaya, Jon Hallaway, Dr. Mohammad Zare, Omar Reid, Shirley Chacko, Lydia Rogers, Lady Barrs, Heena Patel, Dawn Jenkins, Leslie Gibson, Mary Hobbs, Sarah Rizvi, Stephanie Ramirez, Nina Jones, Candace Jones</p> <p>Board Members in Attendance: Mia Mends, Alicia Reyes, Jennifer Tijerina</p>	
II. Moment of Silence	<p>Moment of Silence observed.</p>	
III. Approval of Minutes	<p>The minutes from May 9, 2022 were approved with the following statement correction: -Thomas Street, Josh Mica reported – We had over 36 volunteers and <i>42 shifts</i>.</p>	
IV. Announcement	<p>Louis Smith, Chief Operating Officer</p> <ul style="list-style-type: none"> • Announced Dr. Jennifer Small has been appointed the permanent Executive Vice President of Ambulatory Care Service Division for Harris Health System effective immediately. Dr. Small has been serving in the interim role for over a year. We’ll start the search for her operational replacement in the coming days. 	

MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
June 13, 2022

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
<p>V. Council Reports</p>	<p>Acres Home – Sheila Taylor</p> <ul style="list-style-type: none"> • Everything is going well at Acres. A lot of new implementations; staff are able to take their breaks outside. Umbrellas have been put in place and the area is really nice. • Eligibility process is really going well. Urgent eligibilities can be processed in 24 to 48 hours. • Security has added an additional gate for the staff (automatic opening). • Clinical Pharmacy added a component to assist and improve diets of those patients with Diabetes and High Blood pressure (meal planning assistance through Food Bank). • In July, there will be a carnival for patients and staff. • Walking Trail has been created and it’s very nice. <p>Baytown – Syphronia Garrett</p> <ul style="list-style-type: none"> • New Psychologist will be joining us in September. <p>Casa de Amigos – Daniel Bustamante</p> <ul style="list-style-type: none"> • The Council met on May 25th. It wasn’t a normal meeting. Ribbon cutting was at 3:00pm that day. Dr. Porsa and his staff was in attendance. I want to thank everybody from Harris Health System and the Medical staff. We had a break in the wall with hammers and hard hats. Everyone is excited. Construction renovation has begun we know it’s going to be challenging. <p>Again, I just want to express gratitude and appreciation from the council and the community. Particularly to the Board of Managers for their due diligence and hearing us.</p> <p><i>Mrs. Roquemore thanked Mr. Bustamante for his report and stated we will assist however we can.</i></p> <p>Gulfgate – Patricia Shephard</p> <ul style="list-style-type: none"> • The Council met today. All benchmarks were met with the exception of three. • The new Pharmacy Manager has started and new Pharmacy Technician will be coming soon. One Family Practice position open. MyHealth will also be reinstated. 	

MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
June 13, 2022

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>Council Reports (<i>continued</i>)</p> <p>Homeless – Ross Holland</p> <ul style="list-style-type: none"> We had a regular consumer advisory council meeting on June 7th. - I am currently the only active member of the council. I’m working on bringing in additional members. We have one potential candidate in which I’ve forwarded their information to Ms. Gonzalez for review. She will be following up this week. - We discussed the uptick in the number of positive COVID cases for Harris Health and the 7 positive cases at SOH Men’s. <p>Martin Luther King – Fadine Roquemore</p> <ul style="list-style-type: none"> Still recruiting new members. I have a table setup in the front to pass out information about the council and its importance. If you are having a problem recruiting, please give me a call. I’m sure to be as successful for you as with me. <p>Thomas Street – Josh Mica</p> <ul style="list-style-type: none"> Notification about the changes in insurance continues to be discussed extensively in our meetings. We’re expecting to receive a check from Bunnies. In talks with Dawn, about restarting the sandwich program soon. <p>Vallbona – Cynthia Goodie</p> <ul style="list-style-type: none"> Return, Video and Telecommunication numbers are in the 45’s/50’s. Overall total is 58 (See Primary Care Scorecard Report). <p>Ben Taub Hospital – no representative</p> <p>Lyndon B. Johnson Hospital – Velma Denby</p> <ul style="list-style-type: none"> Not much to report at this time. Improving communication continues to be something we are working on. <p><i>Mrs. Roquemore thanked everyone for their report.</i></p>	

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
June 13, 2022**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
VI. Old Business	No Old Business to review.	
VII. Updates	No Updates at this time.	
VIII. Community Medicine	<p>Dr. Mohammad Zare (on behalf of Dr. Matasha Russell)</p> <p>Leadership update: Dr. Laceras, our Assistant Chief of Staff on the UT side has stepped down. Dr. Ronald Winter, Medical Director of Settegast Health Center for over 20 years has also stepped down. We will start interviewing for Dr. Winter replacement.</p> <p>Primary Care Operations Scorecard (see attached):</p> <ul style="list-style-type: none"> ACS is doing really well. Combined, we are exceeding our goal. The No Show rate overall was 18%. Medical Home overall is 20%, which is goal level. Cycle Time is also doing well. Settegast Clinic has a higher rate because of position vacancies (we are currently recruiting physicians for that clinic). OB patient appointment availability for new and return, are doing well. New patient availability is doing well with the exception of one clinic. Return appointment availability is a huge challenge but most clinics are meeting the benchmark. <p>HEDIS Scorecard Data Reporting Period (see attached):</p> <ul style="list-style-type: none"> Harris Health is in the top 20%. We are meeting goal for prevention and wellness when it comes to cancer screening with the exception of colon cancer screening. Harris Health made the top 25% in the country. Prevention and Screening Measures for Immunizations (Adults and Pedi): no challenge. Outcome for Diabetes and Hypertension Measures: for most indicators we are at the top 25% in the nation. When it comes to Diabetic control we have multiple strategies and have been doing well for the past 4 to 5 years. <p><i>Thanks to Dr. Russell and her Administrative team for their strategy which is continuously improving. Hypertension as well has significantly improved over the years.</i></p>	

MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
June 13, 2022

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
<p>IX. Administration</p>	<p>Community Medicine (continued) HIV Quality Report (see attached)</p> <ul style="list-style-type: none"> ER or Urgent Care patients are screened for HIV unless they opt-out. Of those patients that are screened, 193 patients were HIV positive and 86 of those patients did not know they were HIV positive. Once diagnosed, they are referred to Thomas Street clinic. Viral Load Suppression goal is 90% as you can see for April we were 86%. Congratulations to Thomas Street Leadership. Recommending the provider goal is 87%. There were some months of fluctuation but I’m sure they will do well. <i>See report</i> <p>Questions/Comments:</p> <p>Esmaeil Porsa, President & CEO</p> <ul style="list-style-type: none"> Not present. <p>Matthew Schlueter, CNO Executive Administration on behalf of Dr. Jennifer Small, Executive Vice President of Ambulatory Care Service</p> <ul style="list-style-type: none"> Working on several projects that will help quality and throughput. We continue to work with our Performance Improvement teams to improve access and quality. You may here about these projects at the local centers from the Triad team. General Public Health Alert; New Virus- Monkey Pox, we have had a few cases in the state. We are working on a plan to stay prepared. There is no cause for alarm at this time. The CDC says it is not the same level of concern as COVID. We will continue to wear our mask, wash our hands and wear gloves. MyHealth (online patient portal); we are rebranding and improving it. We will relaunch MyHealth next month. Patients are encouraged to use this system. <p>Questions/Comments - None.</p>	

MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
June 13, 2022

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>Administration (continued)</p> <p>Sunny Ogbonnaya, Director, Ambulatory Pharmacy</p> <ul style="list-style-type: none"> In the month of May, we filled a 173,000 prescriptions. About 77% (133,548) were delivered to the patient’s home. We thank our patients who have given us the opportunity to provide this service. We received and processed 43,596 refill request from MyHealth. This number represents 65% of all refill request received for May. We thank our patients for using MyHealth. <p>Questions/Comments – None.</p> <p>Jon Hallaway, Program Director, Department of Public Safety</p> <ul style="list-style-type: none"> Remind everyone about the summer heat advisories. Don’t leave kids or pets in the car. We are looking at future dates to update badges. Please look at the back of your badge for an expiration date. Contact your Operations Managers for update assistance. Lock your cars, hide your packages and take your keys. <p>Questions/Comments – None.</p> <p>David Attard, SVP, Facilities, Construction and Systems Engineering</p> <ul style="list-style-type: none"> Not present. <p>Omar Reid, Senior Vice President, Human Resources</p> <ul style="list-style-type: none"> Employees are doing well. We are noticing a slight uptick in the number of employees positive for COVID. However, we are not alarmed at this time. <p>Questions/Comments – None.</p>	
<p>X. New Business</p>	<p>Sheila Taylor – There is a beautiful large garden at Acres. The Farmacy Kitchen that teaches you the importance of reading labels and portion size. Meal demonstrations are also done.</p> <p><i>Mrs. Roquemore thanked everyone for a successful meeting.</i></p>	
<p>XI. Adjournment</p>	<p>Motion to adjourn the meeting granted at 5:43pm.</p>	<p>Next Meeting: July 11, 2022</p>

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
June 13, 2022**

ATTACHMENT 1:

VIII. Community Medicine – Primary Care Operations Scorecard

PRIMARY CARE OPERATIONS SCORECARD

May 22	MGMA Provider			APP Productivity			Med Home No Show			Overall No Show Rate			FP - Average Cycle Time			3rd Available OB New			3rd Available OB Return			3rd New Appointment Available					3rd Return Appointment Available						
	MGMA Median 287			MGMA Median 228			≤ 20% Goal			≤ 20% Goal			≤ 75 minutes			≤ 30 Days			≤ 30 Days			≤ 30 Days					≤ 45						
Reporting Period	Feb 22	Mar 22	Apr 22	Feb 22	Mar 22	Apr 22	Mar 22	Apr 22	May 22	Mar 22	Apr 22	May 22	Mar 22	Apr 22	May 22	Mar 22	Apr 22	May 22	Mar 22	Apr 22	May 22	OB	Pedi	Telephonic	Video	OA Adult	OB	Pedi	MH	Telephonic	Video	OA Adult	
ACS							18	18	18	20	20	20	65	65	63							27	19	31	25	29	21	20	30	37	20	41	
UT - Family Practice																																	
Acres Home							18	19	17	21	21	19	65	66	50	16	20	27	4	9	16	20	21	30	26	43	20	21	29	31	29	46	
Aldine							21	20	20	23	22	22	52	51	52	16	7	5	3	3	3	20	30		42	39	19	29	41		22	46	
Baytown							15	16	17	16	18	18	57	61	64									11	7			16		24	15		
E.A. "Squatty" Lyons							17	18	18	19	20	20	60	62	62	1	1	7	4	3	10		11	15	33		11	15	52	10	22		
El Franco Lee							14	15	16	16	16	17	53	57	58	22	11	15	23	11	13				21	13		23	12	12	51		
Settegast							27	25	22	28	26	24	55	57	55									55	56			35	56	28	39		
Danny Jackson							14	17	19	15	18	21	76	76	77								7	7	45			29	7	7	56		
BCM - Family Practice																																	
Casa De Amigos							22	20	20	23	21	20	88	83	78	5	7	6	1	1	2				19			18	35	19	49		
Gulfgate							16	16	16	17	17	17	76	76	74	4	4	4	3	3	3	45		56	10	27	36		30	61	13	25	
Martin Luther King							21	22	20	22	24	22	64	65	66	12	8	18	18	18	31		13	56	18	23		13	23	40	11	34	
Northwest							19	20	20	21	21	22	59	59	57							37	20	56	33	39	23	22	41	55	27	44	
Strawberry							16	16	17	17	17	18	71	69	66									14	6			45	56	13	33		
Vallbona							18	17	17	19	18	18	74	68	72	15	18	22	9	8	10			56	56	24		49	40	28	58		
Cypress							17	19	18	19	20	19	63	70	74									30	23	44			29	20	20	43	

Telemedicine activity significantly impacted data quality from April to Current. Revised reports are being developed.

Met
Not Met
Data Not Collected

MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
June 13, 2022

ATTACHMENT 2:

VIII. Community Medicine – HEDIS Scorecard Data Reporting Period

HARRISHEALTH SYSTEM
HEDIS Scorecard Data Trend



ACS Monthly Scorecard 2022

HEDIS Metrics <i>Data reported is an average of rolling 12 months</i>		* Benchmark <i>(75th percentile)</i>	CY 2021	Feb 22	Mar 22	Apr 22	Rolling 12 Months Trend <i>(5/1/2021 -4/30/2022)</i>
Effectiveness of Preventive Care							
BCS	Breast Cancer Screening	>=80%	82.3%	81.8%	81.9%	82.3%	
CCS	Cervical Cancer Screening	>=67%	72.8%	71.5%	71.2%	70.9%	
COL	Colorectal Cancer Screening	>=80%	66.2%	68.2%	68.1%	67.8%	
ABA	Adult BMI Assessment	>=99%	99.1%	99.2%	99.4%	99.5%	
Pediatric and Adolescent - Prevention and Screening Measures							
CIS	Childhood Immunization Status	>=45%	73.5%	73.3%	73.8%	73.5%	
IMA	Immunization for Adolescents (Combination)	>=87%	95.9%	94.3%	93.6%	93.1%	
	Adolescent Immunization - Tdap/Td		95.9%	95.0%	94.4%	94.1%	
	Adolescent Immunization - Meningococcal		98.3%	95.7%	95.0%	94.5%	
Comprehensive Adult Diabetes Care							
	HbA1c Testing	>=96%	97.4%	97.3%	96.9%	96.4%	
	HbA1c Poor Control (> 9%)	<=14%	25.7%	26.1%	26.6%	26.8%	
	High Blood Pressure Control (<140/90)	>=77%	70.5%	70.2%	71.2%	71.5%	
	Diabetes Eye Exam	>=82%	85.5%	85.7%	85.8%	85.5%	
	Diabetes Foot Exam	>=80%	87.3%	85.8%	84.6%	83.4%	
	Nephropathy Screening/Attention	>=97%	98.8%	98.7%	98.5%	98.4%	
Controlling High Blood Pressure							
CBP	Controlling High Blood Pressure	>=76%	59.6%	58.7%	59.3%	60.2%	

* Effective March 1, 2021 HEDIS Performance evaluated at the new 2020 75th Percentile - starting with February 2021 data

MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
June 13, 2022

ATTACHMENT 3:

VIII. Community Medicine – HIV Quality Report

Harris Health System Ambulatory Care Services
HIV Services
Council at Large Report - June 2022

RUSH – HIV SCREENING Jan-April 2022	Total Number of Tests	% of total	All positives	% positives/total number of tests	New diagnoses	% of new diagnoses/all positives	Existing diagnoses	% of existing diagnosis/all positives
Clinics	13,558	66%	44	0.3%	11	25%	33	75%
EC	7,011	34%	149	2.1%	75	50%	74	50%
Grand Total	20,569	100%	193	0.9%	86	45%	107	55%

Viral Load Suppression	JAN-22	FAB-22	MAR-22	APR-22
(Goal=90%)	86%	86%	86%	86%

Would recommend Provider	JAN-22	FEB-22	MAR-22	APR-22
(Goal 87.8)	89.6	84.6	88.0	81.5

RUSH- Routine Universal Screening for HIV- anyone tested in the Emergency Centers at BenTaub and LBJ, as well as ACS Same day Clinics will be tested for HIV, unless they ‘opt-out’

Viral Load Suppression (VLS)- means the amount of HIV in the blood is at a very low level and reduces the risk of transmission to others and illness.

Would recommend Provider- is a question on the Patient Satisfaction survey sent to patients who received care at Harris Health.

Thursday, August 25, 2022

Consideration of Approval of the Following Reports for the Healthcare for the Homeless Program
as Required by the United States Department of Health and Human Services
which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System
to Provide Health Services to Persons Experiencing Homelessness under
Section 330(h) of the Public Health Service Act

Operational Update for Review and Discussion

- **HCHP August 2022 PowerPoint**

Administration recommends that the Board accepts the Healthcare for the Homeless Program Reports as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act for the Homeless Program.

HARRIS HEALTH SYSTEM

Healthcare for the Homeless Monthly Update Report August 2022

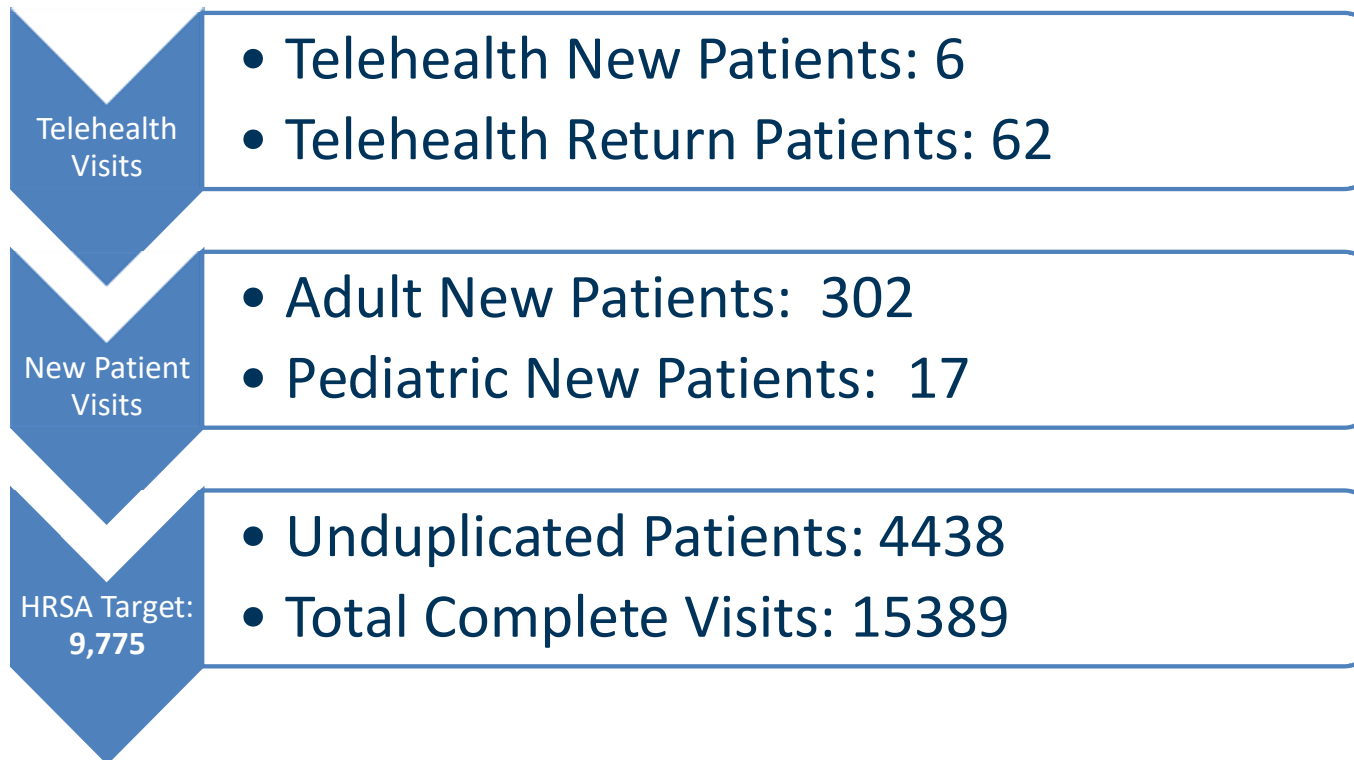
Jennifer Small AuD, MBA, CCC-A, Executive Vice President, Ambulatory Care Services

Tracey Burdine, Director, Healthcare for the Homeless Program

Agenda

- Operational Update
 - Patient Services
 - Change in Scope
 - UT Dental Contract
 - Notice of Award

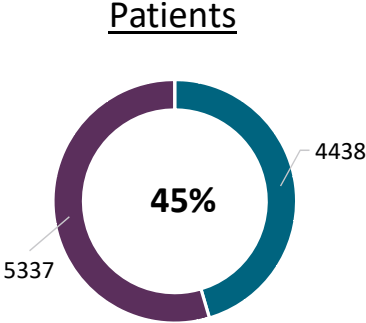
Patients Served



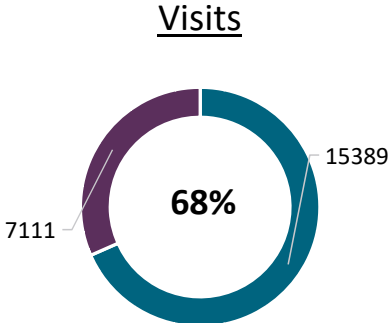
Operational Update

2022 Yearly HRSA Target:
9,775 Patients and **22,500** Visits

Note: Need to see **1,067** patients a month to reach target



■ July YTD ■ Needed



■ July YTD ■ Needed

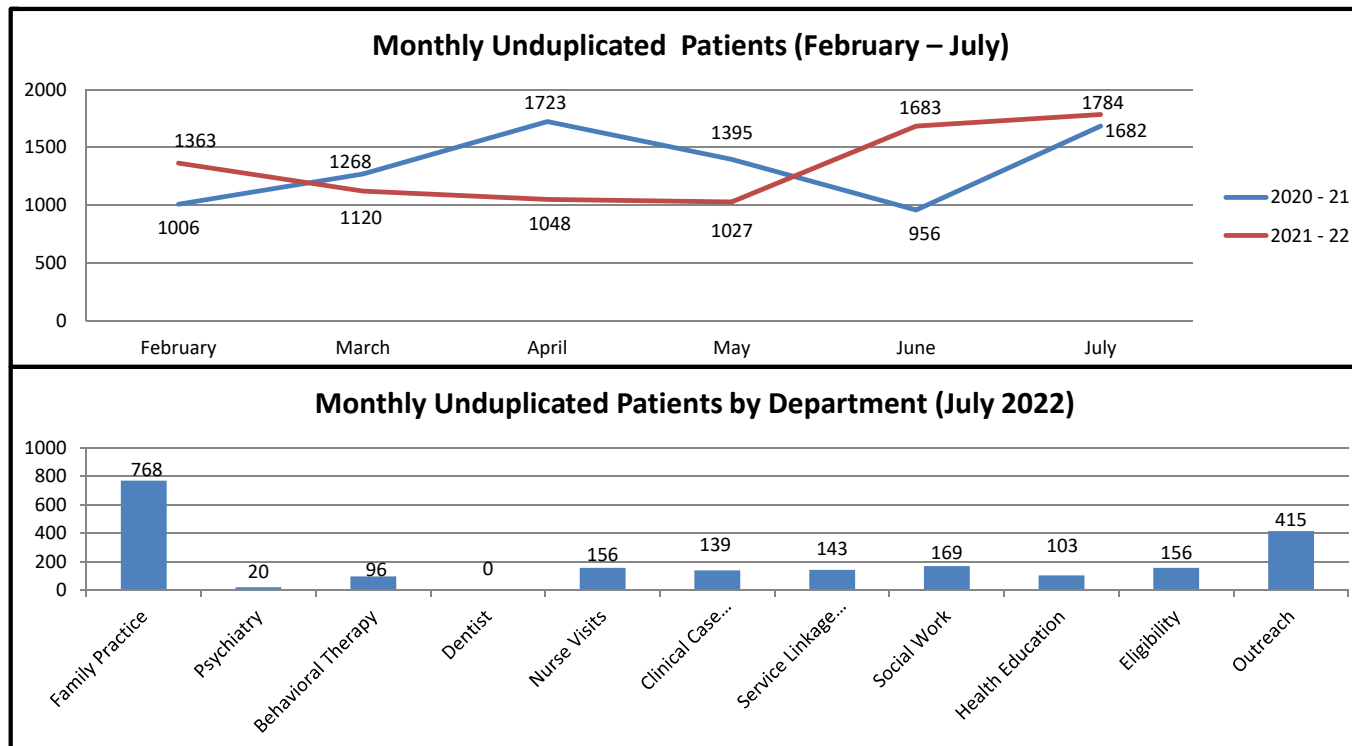


Operational Strategies

- New Eligibility Referral Process
- New Dental Agreement
- Jensen Open Access Site
- Reopening of Harmony House Clinic

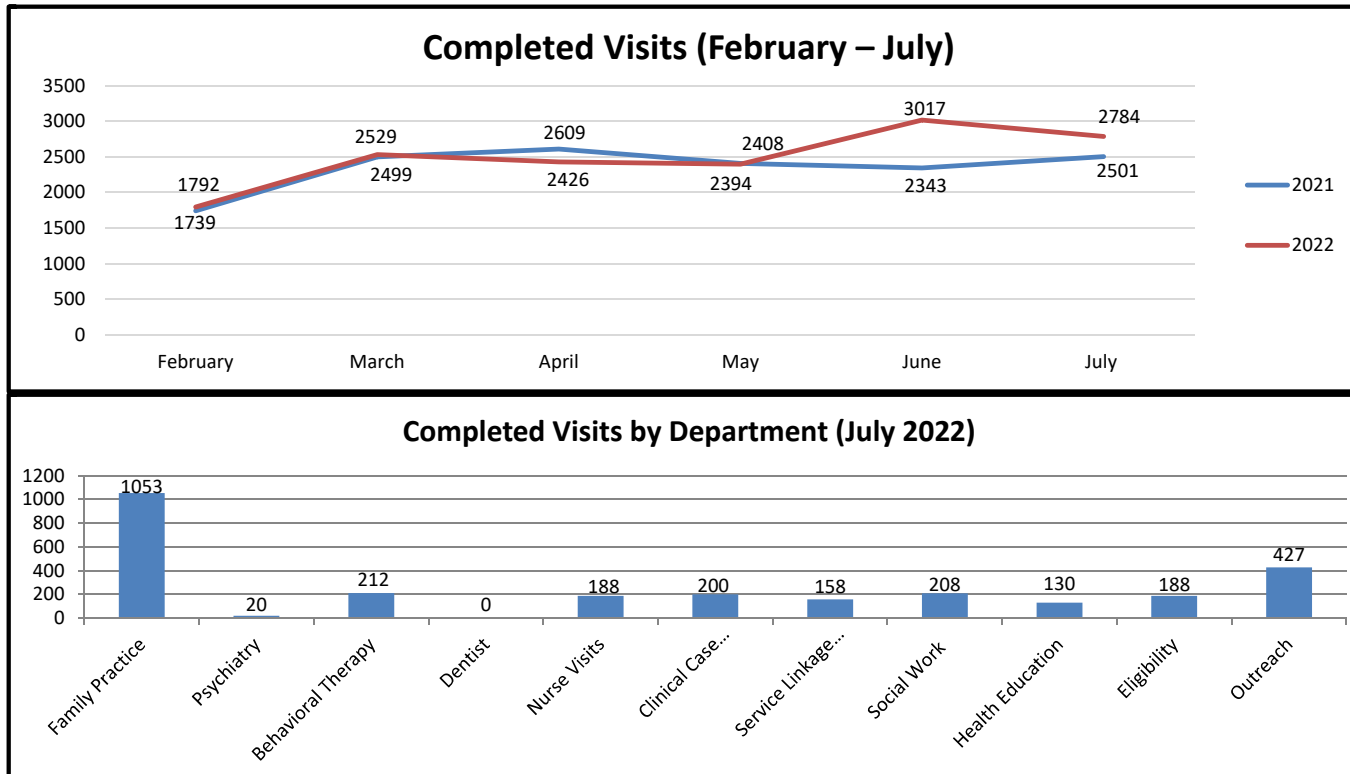


Operational Update



Mobile Dental Unit services suspended due to vehicle maintenance

Operational Update



Mobile Dental Unit services suspended pending contract.

Operational Update

Change in Scope:

Change to Form 5A

- The Healthcare for the Homeless Program is requesting approval for a change in scope; deleting general primary medical care as a service provided under a “formal written contract” with Baylor College of Medicine.
- The contract was terminated on 07/14/2021. General primary medical care services continue to be provided directly by the health center.

Operational Update

University of Texas Dental Service Contract

- Professional Service agreement between Harris Health System's Health Care for the Homeless Program and The University of Texas Health Science Center in Houston for Dental services on the Mobile Dental Unit
- Contracted Amount: **\$176,845**
- Services to be implemented September 2022

Operational Update

Notice of Award: FY 2022 American Rescue Plan Uniform Data System Patient-Level Submission (ARP-UDS+)

- Notice of Award, H8FCS40542-01-01 for American Rescue Plan Act Funding For Health Centers to HARRIS HEALTH SYSTEM, Houston, Texas is provided by the Health Resources and Services Administration
- Award Amount: \$65,500.00
- Grant Purpose: This Notice of Award provides one-time funding for the purpose of expanding analytics and/or reporting capacity.

Operational Update

HARRIS COUNTY HOSPITAL DISTRICT
H80CS00038
BUDGET NARRATIVE
ARP-UDS+

EXPENSES	FEDERAL	NON-FEDERAL
PERSONNEL		-
Epic Data Analyst (0.53 FTE)	\$52,823	-
Total Personnel	\$52,823	-
FRINGE		
FICA @7.65%	\$4041.00	-
Retirement/401K @ 5%	\$2641.13	-
Insurance @ 11.35%	\$5995.00	-
Total Fringe @ 24%	\$12,677.00	-
TOTAL CHARGES	\$65,500.00	

Thursday, August 25, 2022

Consideration of Approval of HCHP's Revised Form 5A for a Change in Scope;
Deleting General Primary Medical Care as a Service Provided Under a
"Formal Written Contract" with Baylor College of Medicine

Attached for consideration of approval:

- **Form 5A - Services Details**

Administration recommends that the Board approves the Healthcare for the Homeless Program Reports as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act for the Homeless Program.

Self Updates: Services details

▼ **H80CS00038: HARRIS COUNTY HOSPITAL DISTRICT, Houston, TX**

Grant Number: H80CS00038

BHCMIS ID: 061600

Project Period: 11/01/2001 - 12/31/2024

Budget Period: 01/01/2022 - 12/31/2022

Required Services			
Service Type	Service Delivery Methods		
	Column I. Direct (Health Center Pays)	Column II. Formal Written Contract/Agreement (Health Center Pays)	Column III. Formal Written Referral Arrangement (Health Center DOES NOT pay)
General Primary Medical Care	X	X	
Diagnostic Laboratory	X		
Diagnostic Radiology	X		
Screenings	X		
Coverage for Emergencies During and After Hours	X		
Voluntary Family Planning	X		
Immunizations	X		
Well Child Services	X		
Gynecological Care	X		
Obstetrical Care			
Prenatal Care	X		
Intrapartum Care (Labor & Delivery)	X		
Postpartum Care	X		
Preventive Dental	X	X	
Pharmaceutical Services	X		
HCH Required Substance Use Disorder Services	X	X	
Case Management	X		
Eligibility Assistance	X		
Health Education	X		
Outreach	X		
Transportation		X	
Translation	X		X

Additional Services			
Service Type	Service Delivery Methods		
	Column I. Direct (Health Center Pays)	Column II. Formal Written Contract/Agreement (Health Center Pays)	Column III. Formal Written Referral Arrangement (Health Center DOES NOT pay)
Additional Dental Services	X	X	
Behavioral Health Services			
Mental Health Services	X	X	
Occupational Therapy	X		
Physical Therapy	X		
Nutrition	X		

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Service Type	Service Delivery Methods		
	Column I. Direct (Health Center Pays)	Column II. Formal Written Contract/Agreement (Health Center Pays)	Column III. Formal Written Referral Arrangement (Health Center DOES NOT pay)
Psychiatry		X	

Close Window

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Thursday, August 25, 2022

Consideration of Approval of Professional Services Agreement between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston for a Term of September 1, 2022 – August 31, 2023 in the Amount of \$176,845.00 to Provide Dental Health Services to Eligible Homeless Individuals through HCHP Mobile Dental Unit

Attached for consideration of approval:

- **HCHD-645- UT Health Science Center**

Administration recommends that the Board approves the Healthcare for the Homeless Program Reports as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act for the Homeless Program.

PROFESSIONAL SERVICES AGREEMENT

(Dental Services/Healthcare for the Homeless Program)

This Professional Services Agreement ("Agreement") is made and entered into by and between **the Harris County Hospital District d/b/a Harris Health System**, a political subdivision of the State of Texas ("Harris Health"), and **The University of Texas Health Science Center at Houston**, an agency of the State of Texas and a health care institution of The University of Texas System ("UTHealth"). Harris Health and UTHealth may be referred to collectively as the "Parties" and individually as a "Party".

I.

DEFINITIONS

When used in this Agreement and each of its attachments and exhibits, the following terms (and the plural thereof, where appropriate) shall have the meanings given to them in the Public Health Services Act at 42 USC §254b or the meaning ascribed to them below, unless the context in which the term is used makes it clear that such meaning is not intended (e.g., when the term does not begin with a capital letter).

1. **Act** shall refer to Section 330 of the Public Health Services Act (42 United States Code §254b), which authorizes the Secretary of the United States Department of Health & Human Services ("DHHS") to award grants for the purposes of planning, developing, and operating health centers that provide outreach and comprehensive primary health care services to medically underserved populations, including those comprised of homeless individuals.
2. **Allowable Costs** refers to a particular set of Federal principles that are used to determine whether costs incurred by a Grantee under the Act, including a subgrantee, are eligible to be charged to the Grant.
3. **Award** means financial assistance that provides support or stimulation to accomplish a public purpose. Awards include Grants made by HRSA.
4. **Awarding Agency** means any component of DHHS such as HRSA that is authorized to make and administer Grant Awards.
5. **Dental Health Services or Dental Services** for the purpose of this Agreement include diagnostic, preventive, restorative, and oral surgery treatments to homeless individuals as part of Harris Health's Healthcare for the Homeless Program.
6. **Employee** means either: (a) an individual employed by UTHealth who is engaged in the performance of this Agreement or; (b) another person engaged in the performance of Dental Services under this Agreement who is not compensated including, but not limited to, a volunteer or individual whose services are Third Party In-Kind.
7. **Equipment** means tangible, nonexpendable, personal property having a useful life of more than one year and an acquisition cost of \$5,000 or more per unit.

8. **Governing Body** means the Harris County Hospital District d/b/a Harris Health System Board of Trustees.
9. **Grant Agreement** is an agreement between the federal government and a Grant recipient (1) that governs the transfer of money, property, or anything of value to the Grant recipient in order to accomplish an activity serving a public purpose and (2) involves no substantial involvement between the federal government and the state or local government or other Grant recipient during performance of the contemplated activity.
10. **Grant or Grant Award or Grant Funds** means an award of financial assistance, including cooperative agreements, in the form of money, or property in lieu of money, by the Federal Government to an eligible grantee. The term does not include technical assistance which provides services instead of money, or other assistance in the form of revenue sharing, loans, loan guarantees, interest subsidies, insurance, or direct appropriations.
11. **Grantee** for purposes of this Agreement means the government to which a Grant is awarded and which is accountable for the use of the funds provided.
12. **Health Center** means an entity that serves a population that is medically underserved, or a special medically underserved population comprised of migratory and seasonal agricultural workers, the homeless, and residents of public housing, by providing, either through the staff and supporting resources for the center or through contracts or cooperative agreements and, dental health services for all residents of the area served by the center. For the purpose of this Agreement, Health Center shall refer to homeless shelters and facilities where Dental Services are provided.
13. **HRSA** means the Health Resources and Services Administration, an agency within the DHHS, and the primary Federal agency charged with improving access to health care services for people who are uninsured, isolated or medically needy. HRSA is the Awarding Agency for the Federal Health Care for the Homeless Program.
14. **Mobile Dental Facility** means any self-contained facility in which Dental Health Services will be provided and which may be moved, towed, or transported from one location to another.
15. **Permit Holder** means the person or entity to whom a permit is issued as provided by Title 22, Part 5 of the Texas Administrative Code relating to Mobile Dental Facilities and Portable Dental Units.
16. **Premises** shall include the Mobile Dental Facility and the contiguous Real Property under the control and management of the Health Center.
17. **Project or Program** is a plan or proposal by a Grantee, Subgrantee, or contractor to provide federally funded dental health services to homeless individuals and the medically underserved population.
18. **Real Property** means land, including land improvements, structures and appurtenances thereto, excluding movable machinery and equipment such as the Mobile Dental Facility.

19. **Records** shall refer to books, documents, papers, and records available to the Secretary of DHHS or the Comptroller General of the United States, or any of their duly authorized representatives, for examination, copying or mechanical reproduction on or off the premises of such entity upon a reasonable request therefor.
20. **TSBDE** means the Texas State Board of Dental Examiners whose mission is to safeguard the dental health of Texans.
21. **Session** means a period of time during which personnel associated with a permitted facility or mobile dental unit are available to provide Dental Health Services at a location.
22. **Source Documentation or Supporting Documentation** means documentation, including cancelled checks, paid bills, payroll sheets, time and attendance records, contract and sub-grant award documents, and Records that support the costs and expenses for which UTHHealth seeks reimbursement under this Agreement and which Harris Health may charge to the Grant
23. **Supplies** means all tangible personal property other than equipment as defined in this Article I.
24. **Suspension** means, depending on the context, either (a) temporary withdrawal of the authority to obligate Grant funds pending i) corrective action by the Grantee or ii) a decision to terminate the Grant, or (b) an action taken by a suspending official in accordance with regulations implementing Executive Order 12549 to immediately exclude a person from participating in grant transactions for a period, pending completion of an investigation and such legal or debarment proceedings as may ensue.
25. **Termination** means permanent withdrawal of the authority to obligate previously-awarded grant funds before that authority would otherwise expire. It also means the voluntary relinquishment of that authority by the Grantee or Grantor. Termination does not include: (a) Withdrawal of funds awarded on the basis of the Grantee's underestimate of the unobligated balance in a prior period; (2) Withdrawal of the unobligated balance as of the expiration of a Grant; (3) Refusal to extend additional funds for continuation of a Grant, renewal, extension, or supplemental award; or (4) voiding of a Grant upon determination that the Award was obtained fraudulently or was otherwise illegal or invalid from inception.
26. **Texas Dental Practice Act** shall refer to Chapters 251-267 of the Tex. Occ. Code. Ann, as amended.
27. **Third Party In-Kind** means property or services which benefit a Project or Program and which are contributed by non-Federal third parties without charge to the Grantee or a cost-type contractor under the Grant Agreement

II. **TERM**

This Agreement shall be effective on the later date it is executed by the Parties ("Effective Date") and shall continue for one (1) year thereafter ("Initial Term"). This Agreement may be renewed for up to three (3)

one-year periods unless terminated sooner or extended by written agreement. Any extension or renewal of this Agreement requires approval of Harris Health's Governing Body, which approval shall not obligate Harris Health to allocate any funds for this Agreement. As stated in Section VII, all funds for this Agreement come exclusively from the Awarding Agency.

III.
PURPOSE

The primary purpose of this Agreement is to provide Dental Health Services to eligible homeless individuals, and, if applicable, the medically underserved population, through Harris Health's Healthcare for the Homeless Program.

IV.
RESPONSIBILITIES OF UTHEALTH

1. UTHealth shall provide the Dental Health Services described in **Exhibit A**, and fulfill the obligations set forth in **Exhibit B**, at a time and place or places designated by an authorized representative of Harris Health. UTHealth shall complete and return to Harris Health (at HRNon-EmployeeRequest@harrishealth.org) the Vendor Non-Employee/Contractor Onboarding Attestation, attached as **Exhibit C**, for each Employee who will provide Dental Health Services prior to that Employee providing any Dental Services. UTHealth will inform each employee of the requirement to submit their COVID documentation to this address.
2. UTHealth shall provide one (1) general dentist who will commit 0.8 full-time equivalent (e.g., 32 hours per week) of his or her time to providing Dental Health Services under this Agreement. The dentist must be licensed by the TSBDE and qualified to provide Dental Health Services. The dentist shall report to UTHealth's Dental Director for Harris Health's Community Dental Services.
3. UTHealth shall prominently display the dentist's licenses and current registration certificates, as well as, a consumer information sign in order for Harris Health to comply with Rule 108.43 of Title 22 to the Texas Administrative Code. UTHealth may display a duplicate registration certification obtained from the TSBDE.
4. Maintenance of Dental Records. UTHealth will cause its Employees to maintain timely, adequate, and proper dental records with respect to all Dental Services provided under this Agreement. Any and all patient records and charts produced as a result of either party's performance under this Agreement will at all times be considered the property of Harris Health to the extent allowable under the law of the State; provided, however, that Harris Health will provide UTHealth and its Employees access to the electronic health records in accordance with Section V.8. below.
5. UTHealth shall promptly notify Harris Health's Director of Healthcare for the Homeless Program in the event that (i) problems, delays or adverse conditions that do not constitute Force Majeure Events (as defined below) occur that will materially impair the ability of UTHealth to perform its obligations under this Agreement, or (ii) UTHealth anticipates meeting schedules or goals set forth in this Agreement either with a lower expenditure of funds than the amount allocated for such schedules or goals or in a shorter period of time than the Parties have allocated for achieving such

schedules or goals. Any notice under (i) above shall include a statement of the action taken or contemplated to resolve such problems, delays, or adverse conditions.

6. UTHealth shall provide quality assurance monitoring that evaluates the quality and appropriateness of patient/client care, identifies opportunities to improve care, promotes patient/client education and resolves identified problems.
7. UTHealth shall monitor supplies and equipment within the Mobile Dental Facility and notify Harris Health representative(s) when additional supplies are needed and when equipment requires maintenance service and/or replacement. UTHealth shall not be responsible for the actual purchase or installation of any supplies or equipment within the Mobile Dental Facility. UTHealth may assist in the identification and selection of appropriate supplies and equipment.

V.

RESPONSIBILITIES OF HARRIS HEALTH

1. **Payment for Services.** Subject to the Allowability of Costs and availability of Grant funds received from HRSA, Harris Health agrees to reimburse UTHealth an amount not to exceed the amount in Article VII of this Agreement.
2. **Provide Equipment and Supplies.** Harris Health shall provide the necessary Equipment and Supplies for the provision of Dental Services. UTHealth and its Employees shall only use the Equipment and Supplies in the provision of Dental Health Services hereunder.
3. **Provide Dental Assistants.** Harris Health shall provide two (2) dental assistants to assist UTHealth's Employees in the provision of Dental Services.
4. **Provide a Driver and Maintain the Mobile Dental Facility.** In addition to providing the Mobile Dental Facility, Harris Health shall be responsible for providing a licensed commercial driver to operate the Mobile Dental Facility and for maintaining the Mobile Dental Facility. UTHealth shall not use the Mobile Dental Facility or Harris Health's Premises for any purpose other than providing Dental Health Services as specified in this Agreement.
5. **Carry Out Obligations of Permit Holders**
 - A. Harris Health shall prominently display all Mobile Dental Facility permits, or copies of permits if one permit is issued for multiple facilities or units;
 - B. Before beginning a Session at any location, Harris Health shall:
 - (i) install a properly functioning sterilization system inside the Mobile Dental Facility for UTHealth's use in performing Dental Services;
 - (ii) arrange for access to an adequate supply of potable water and electricity;
 - (iii) ensure access to toilet facilities inside the Premises of the nearest Health Center; and
 - (iv) confirm the Mobile Dental Facility meets all requirements described in Rule 108.42 of the Texas Administrative Code, Title 22, Part 5 [related to Obtaining a Permit].

6. **Referral and Scheduling of Patients for Dental Services.** Healthcare for the Homeless staff will identify and refer Patients to the Mobile Dental Facility for Dental Health Services and, when requested by Patients, will schedule Patients for Dental Health Services. Notwithstanding the foregoing, Healthcare for the Homeless staff may refer Patients to any other entity providing Dental Services needed by a Patient when consistent with the sound independent, professional medical judgment of Harris Health medical staff and the wishes of the Patient. Harris Health does not guarantee any particular number or volume of referrals, revenue, income or profit to UTHealth.
7. Harris Health, in collaboration with UTHealth, shall develop and maintain protocols and procedures concerning patient and personnel safety, infection control and sanitation, containment and disposal of bio-hazardous waste and spills, sterilization procedures, dental radiography procedures, emergency dental treatment, obtaining emergency medical support when indicated, grievances and complaints of patients/clients receiving services, and maintaining the confidentiality of patient records and information within the Mobile Dental Facility.
8. Access to Dental Records. During the Term of this Agreement and the records retention period required for Employees to maintain dental records under applicable law, Harris Health will provide UTHealth access to the dental records (including the electronic health records) related to the professional services furnished by UTHealth and its Employees under this Agreement, as may be requested by UTHealth or its Employees. Harris Health will make available to such Employees and any required Harris Health training programs addressing the proper use of dental records to enable such Employees to obtain copies of the dental records. Following the termination of this Agreement for any reason, Harris Health will provide UTHealth with copies of dental records maintained by Harris Health that relate to the professional services furnished by UTHealth and its Employees under this Agreement upon the written request by UTHealth or its Employees in accordance with applicable laws.

VI. **COMPENSATION**

1. **Basis and Timing.**
 - A. UTHealth will be paid in arrears on a reimbursement basis, based upon the hours worked by a UTHealth Employee. The hourly rate for the dentist provided by UTHealth is \$106.28.
 - B. Payment is not due and owing until forty-five (45) days after Dental Services have been satisfactorily rendered and an invoice, with Supporting Documentation, has been received by Harris Health for such Dental Services.
 - C. Nothing contained in this Agreement and specifically this section shall obligate HRSA or DHHS to compensate or pay UTHealth. Additionally, nothing contained in this Agreement obligates UTHealth to pay Harris Health for referrals of Patients. It is neither Party's intent to induce UTHealth to refer or solicit Patients for Harris Health.

2. **Salary Limitations.** The Parties acknowledge that the Consolidated Appropriations Act of 2021 (Public Law 115-245) restricts the amount of direct salary that may be charged to certain Grants and cooperative agreements. For the purposes of this salary limitation provision, the term "direct salary" is exclusive of fringe benefits and indirect costs such as facilities and administrative expenses. UTHealth warrants that none of the compensation it receives from Harris Health shall be used to pay the salary of an individual at a rate in excess of the applicable salary cap established for Executive Level II in the Federal Pay Scale. The salary cap for Executive Level II is \$203,700.00, effective as of January 3, 2022. Further, UTHealth acknowledges that Harris Health shall have no obligation and shall in no way be liable, either directly or indirectly, to pay the salary, benefits, or expenses of UTHealth's Employees who are involved in the performance of Dental Services under this Agreement.

3. **Return of Payment**

The Parties acknowledge and agree that any payments made by Harris Health are subject to adjustment or recoupment from UTHealth if Harris Health later deems there is insufficient Supporting Documentation to validate the expenses and costs invoiced, an error in either Party's calculation of the expenses and costs due, or an adverse audit or quality finding. In the event of an adverse audit or quality finding against UTHealth, as determined by Harris Health or HRSA, Harris Health may demand, and UTHealth shall promptly, return any payment made by Harris Health which is the subject of the audit finding. Alternatively, at Harris Health's sole discretion, the amount to be returned may be deducted from amounts due to UTHealth in subsequent months of the term. UTHealth, to the extent permitted by law, also agrees to promptly reimburse Harris Health for any fines, penalties, fees or costs assessed against, or incurred by, Harris Health on account of an adverse audit finding or its attempts to collect any overpayment from UTHealth.

4. **Expenses and Costs Not Eligible for Payment or Reimbursement**

Payments shall not be made for any of the following costs, including, but not limited to the following:

- A. Costs of providing inpatient services
- B. Cash payments to intended recipients of health services or mental health services
- C. Costs of purchasing or improving real property
- D. Medical equipment
- E. Overtime compensation for services providing hereunder
- F. Administrative costs, including office supplies and consumables that may otherwise be reimbursable under the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awarded adopted by DHHS at 45 CFR Part 75
- G. Indirect costs

5. **Invoicing**

- A. As an express condition of payment, UTHealth must submit a signed, monthly invoice for each calendar month or portion thereof, and an actual time sheet reflecting the hours, or portions thereof, each of UTHealth's Employees spends performing Dental Services. The invoice must be signed by a duly authorized official of UTHealth and include, at a minimum, the following detail:
 - i. The site or sites where the Dental Services were rendered;
 - ii. The method under which UTHealth's fee is calculated;
 - iii. Certification as to the truth and accuracy of the invoices content;
 - iv. A statement that the costs and expenses sought are not reimbursable from, or already reimbursed by, other sources and are for items approved by the terms and conditions of this Agreement;
 - vi. Other such other details as may be requested by Harris Health's Ambulatory Care Services Business Operations and Strategy Department.
- B. Harris Health will review UTHealth's invoices to confirm:
 - i. The amount billed has been calculated correctly;
 - ii. There is sufficient detail to permit identification of hours worked providing Dental Services attributable to the Agreement;
 - iii. Evidence of necessity is provided for unusual, miscellaneous or other charges; and
 - iv. Expenditure activity is in compliance with the Grant terms and conditions.
- C. Harris Health's payment shall not be considered as evidence of Harris Health's assessment of UTHealth's performance or acceptance of the adequacy of UTHealth's invoice, performance, or Supporting Documentation.
- D. Except for the final invoice, invoices shall be submitted to Harris Health's Ambulatory Care Services Business Operations and Strategy Department on or about the 15th (fifteenth) day of the calendar month immediately following the calendar month or portion thereof for which the invoice is prepared. The address for invoice submission is: ACSgrantsandcontracts@harrishealth.org. A copy of all invoices shall also be delivered to electronicinvoices@harrishealth.org.
- E. UTHealth shall submit the final invoice for Dental Services rendered by the terms of this Agreement and as requested by Harris Health's Director of Grant Accounting within 30 (thirty) calendar days after the expiration or termination of this Agreement.
- F. UTHealth's failure to timely submit an invoice, time sheet, or report in compliance with this Section may result in the loss of or reduction in payment to UTHealth. The Director of Grants Accounting may, but is not required to, approve an extension of time for submission when requested in writing by UTHealth.

6. **Settlement of Payment Disputes**

- A. **Harris Health's Right to Withhold Payment.** Harris Health may withhold, reduce, or deny payment to UTHealth if UTHealth does not: (a) comply with Harris Health's Supporting Documentation and reporting requirements; (b) fulfill requirements relating to UTHealth's performance under this Agreement; or (c) resolve any and all questions posed to UTHealth regarding the invoice to the reasonable satisfaction of Harris Health's Director of Grants Accounting or Chief Financial Officer ("CFO") within ten (10) business days. UTHealth shall notify the Director, in writing, if it disagrees with Harris Health's characterization of the invoice. UTHealth's failure to provide notice of disagreement will be deemed as a waiver of its appeal rights and any claim concerning payment.

VII.
FUNDING SOURCE AND LIMITS

1. UTHealth is aware and agrees, such agreement being of the absolute essence to this Agreement, that the total amount of funds allocated to this Agreement during the Initial Term is limited to an amount not to exceed **ONE HUNDRED SEVENTY-SIX THOUSAND EIGHT HUNDRED FORTY-FIVE DOLLARS (\$176,845.00)** (the "Contracted Amount").
2. UTHealth is also aware that Harris Health has not appropriated any funds in its annual fiscal year budget for payment of its obligations under this Agreement. Funding for this Agreement comes exclusively from the Awarding Agency. In the event that funds received by Harris Health from the Awarding Agency are insufficient to pay all obligations to be funded hereunder or any other contract entered into in reliance on the same Grant, then (i) Harris Health's determination as to distribution of the Grant Funds shall be final and (ii) UTHealth shall be allowed to reduce the amount of Dental Services it provides going forward or shall be entitled to immediately terminate this Agreement. UTHealth shall not have any right of action against Harris Health for breach of this Agreement as a result of the Suspension, Termination, withdrawal, or lack of sufficient Grant funding.
3. Furthermore, UTHealth acknowledges and agrees that Harris Health does not guarantee any particular amount of revenue, Patient volume, payment from third party sources, reimbursement, or profit to UTHealth.

VIII.
REPRESENTATIONS AND CERTIFICATIONS

1. UTHealth represents that each licensed, registered, or certified Employee that UTHealth employs and assigns to perform the Dental Services herein shall, at a minimum:
 - A. To the extent applicable, hold and maintain an active and unrestricted Texas license to practice dentistry.
 - B. Provide Dental Health Services within the scope of his or her practice, training and education.

- C. Not be in breach of any other contract obligation or covenant that would affect his or her ability to perform hereunder and, as a result of UTHealth entering into this Agreement, will not breach any such contract obligation, or covenant.
 - D. Have never been reprimanded, sanctioned, disciplined, or had his or her practice monitored or restricted by the TSBDE, any licensing board, any state or local dental society, or any specialty board which has resulted in a suspension or revocation of their licensure.
 - E. Provide Dental Health Services that shall satisfy the applicable standard of care whenever providing Dental Health Services hereunder or making recommendations to Harris Health concerning the delivery of dental care services to Patients of Harris Health.
 - F. Have never been sanctioned or fined by the Office of Inspector General of the DHHS or any other federal or state governmental authority and has never been excluded from participation in Medicare, Medicaid, or any other federal health care program.
 - G. Hold and maintain, if applicable, Board certification or equivalent training and experience in his/her specialty.
 - H. Have and maintain membership, reappointment of membership or clinical privileges on Harris Health's medical staff.
2. UTHealth represents and warrants that neither UTHealth nor any of its owners, officers, directors, partners, or employees with management or supervisory responsibilities related to this Agreement (collectively, "Principals") is listed on any state or federal suspension or exclusion list. UTHealth further represents and warrants that it will not contract with any individual(s) or entities to perform Dental Services, including subcontractors that are excluded, disbarred, suspended, or otherwise ineligible to participate in federal and/or state health care programs or in federal and/or state procurement or non-procurement programs, unless such person or entity has implemented a compliance program as part of an agreement with the federal government. If, at any point during the term of this Agreement, UTHealth, its Principals, or any individual(s) or entities that UTHealth subcontracts with to perform Dental Services become excluded, disbarred, suspended, or are excluded from participation in any federal or state health care, procurement or non-procurement program, UTHealth shall immediately report this development to Harris Health. UTHealth acknowledges that its (a) failure to immediately report such development or (b) giving of any false statement concerning suspension or debarment status, regardless of intent will result in termination of this Agreement
3. UTHealth duly certifies that it is in compliance with the Drug Free Workplace Act of 1988, Sections 5151-5160, (41 U.S.C. 701) Public Law 100-690 for all purposes.

IX.
MINIMUM INSURANCE REQUIREMENTS

1. UTHealth shall maintain adequate insurance (either through purchased insurance from a Texas Department of Insurance authorized and admitted insurance carrier, self-insurance, or a combination thereof) in amounts that at least equal the amount provided in Section IX.2.A below. Harris Health shall not be liable if insurance is not in place or is inadequate to cover losses sustained by UTHealth or for any other reasons associated with insurance coverage.
2. UTHealth agrees to maintain for its Employees providing Dental Services pursuant to the Agreement, the following types of insurance coverage at all times throughout the term of this Agreement:
 - A. Professional liability insurance with limits of at least ONE HUNDRED THOUSAND DOLLARS (\$100,000.00) per occurrence and THREE HUNDRED THOUSAND DOLLARS (\$300,000.00) in the aggregate annually
 - B. If UTHealth has a claims made policy, UTHealth shall purchase and maintain an extended reporting endorsement or "tail" insurance to prevent any lapse in coverage.
 - C. UTHealth shall also maintain worker's compensation coverage for all Employees, including dentists, of UTHealth involved in the performance of this Agreement pursuant to a self-insured plan authorized by Chapter 503, Texas Labor Code.
3. The insurance coverage set forth in Section IX.A above is the minimum insurance necessary to comply with the Agreement. UTHealth may, at its election and sole expense, maintain insurance with greater limits and expanded coverage.
4. UTHealth agrees that the insurance coverage to be maintained is not intended to nor shall it limit UTHealth's liability or that of any individuals provided by UTHealth to perform Dental Services, for any claim, lawsuit, settlement, judgment, cost, or damage arising out of this Agreement.
5. UTHealth shall provide Harris Health with certificates of insurance or other proof or documentation confirming the insurance coverage and coverage amounts prior to the commencement of this Agreement and upon changes in coverage or at such times(s) as Harris Health requests. The insurance required hereunder shall not be terminable for any reason or affected by any assignment, merger, dissolution, acquisition or insolvency of UTHealth.
6. Article IX shall survive the expiration or termination of this Agreement.

X.
INDEMNIFICATION

UTHealth, to the extent authorized by the Constitution and laws of the State of Texas, hereby agrees to assume all risk of and responsibility for any and all third party claims, demands, lawsuits, losses, damages, judgments, and liability, in tort, contract, or otherwise, including all court costs, expenses of litigation, attorneys' fees and mediation fees, for any property damage, personal injury or death arising out of or caused by, whether directly or indirectly, in whole or in part, the acts or omissions of UTHealth, its directors, officers, employees, or agents, in the execution or performance of this Agreement. UTHealth further agrees

to defend, at its own expense any claim, demand, action, or litigation brought in connection with any such injury, death, or damage. Article X shall survive the expiration or termination of this Agreement.

XI.
TEXAS PUBLIC INFORMATION ACT

Each party expressly acknowledges and agrees that the other party is subject to the Texas Public Information Act at TEX. GOV'T CODE ANN. §§552.001 et seq., as amended ("the Act"). Each party understands and agrees that the other party may request advice, decisions, and opinions of the Attorney General of the State of Texas in regard to the application of the Texas Public Information Act to any information furnished to the other party and/or whether or not the same is available to the public. Furthermore, neither party nor its Board of Trustees, officers, directors, employees, and agents shall not be liable to the other party for disclosure of any information requested under the Act and released in reliance on any advice or opinion of the Texas Attorney General for the State of Texas.

XII.
TRAFFICKING VICTIMS PROTECTION ACT OF 2000 (P.L. 106-386)

1. UHealth understands that the Trafficking Victims Protection Act of 2000, codified at 22 U.S.C. 7104, as amended and reauthorized by the Trafficking Victims Protection Reauthorization Act of 2003, the Trafficking Victims Protection Reauthorization Act of 2005, the William Wilberforce Trafficking Victims Protection Reauthorization Act of 2008, the Violence Against Women Act of 2013, and the Frederick Douglass Trafficking Victims Prevention and Protection Reauthorization Act of 2018, as well as, 2 CFR Part 175 obligate federal Awarding Agencies to include a provision in all Grant Awards that authorizes the Awarding Agency to terminate the Grant Award upon a finding that the Grantee, a subgrantee, or either of their employees, labor recruiters, brokers, or other agents have:
 - A. Engaged in Severe Forms of Trafficking in Persons during the Award Term.
 - B. Procured a commercial sex act during the Award Term.
 - C. Used Forced Labor to perform the Award.
 - D. Engaged in acts that directly support or advance trafficking in persons, including (i) destroying, concealing, removing, confiscating, or otherwise denying an employee access to that employee's identity or immigration documents; (ii) failing to provide return transportation or pay for return transportation costs to an employee from a country outside the United States to the country from which the employee was recruited upon the end of employment if requested by the employee; (iii) soliciting a person for the purpose of employment, or offering employment, by means of materially false or fraudulent pretenses, representations, or promises regarding that employment; (iv) charging recruited employees placement or recruitment fees; and (v) providing or arranging housing that fails to meet the host country housing and safety standards.
2. UHealth therefore agrees that neither it, its Employees, or any subcontractor that constitutes a subgrantee of the Grant Funds allocated to UHealth under this Agreement may engage in Severe

Forms of Trafficking in Persons during the period of time this Agreement is in effect; procure a commercial sex act during the period of time this Agreement is in effect; or use Forced Labor in the performance of the Agreement.

3. UTHealth also agrees to immediately inform Harris Health of any information it receives from any source which alleges a violation of the prohibitions contained in this Article.
4. The Awarding Agency may unilaterally terminate the Grant Award, without penalty, and Harris Health may unilaterally terminate this Agreement without penalty, if UTHealth:
 - A. Is determined to have violated a prohibition in Section 1 of this Article.
 - B. Any of UTHealth's Employees has violated a prohibition in Section 1 of this Article through conduct that is either: (i) associated with performance under the Grant Award or (ii) imputed to UTHealth using the standards provided in 2 CFR part 180, "OMB Guidelines to Agencies on Government wide Debarment and Suspension (Non-procurement)," as implemented by DHHS at 2 CFR part 376.
 - C. Fails to immediately notify Harris Health of an alleged violation of this Article as described in Section 3 of this Article.
5. Harris Health's decision to terminate this Agreement shall not prevent the Awarding Agency or Harris Health from exercising any other remedies for noncompliance that are available under 22 USC Section 7104b(c) or this Agreement.
6. Definitions. For the purposes of this Article XII:
 - A. "Award Term" refers to the implementation requirements of section 106(g) of the TPVA, as amended, which must be included in a grant or cooperative agreement to a State, local government, Indian tribe or foreign public entity, if funding could be provided under the award to a private entity as a subrecipient; and a grant or cooperative agreement to a private entity, as defined in 2 CFR Section 175.25(d). Harris Health shall include the requirements of paragraph A.1 of this Award Term in any subaward made to a private entity. Likewise, UTHealth shall include the requirements of paragraph A.1 in any sub-subaward or subcontract made to a Private Entity.
 - B. "Forced Labor" means labor obtained by any of the following methods: the recruitment, harboring, transportation, provision, or obtaining of a person for labor or services, through the use of force, fraud, or coercion for the purpose of subjection to involuntary servitude, peonage, debt bondage, or slavery.
 - C. "Severe Forms of Trafficking in Persons," "commercial sex act" and "coercion" have the meanings given at section 103 of the TVPA, as amended (22 U.S.C. 7102).

XIII.

HEALTH INSURANCE PORTABILITY AND ACCOUNTABILITY ACT OF 1996 ("HIPAA")
AND
THE AMERICAN RECOVERY AND REINVESTMENT ACT OF 2009 ("HITECH ACT")

Each Party to the Agreement is a healthcare provider who electronically transmits health information, as the terms "healthcare provider", "transmits", and "health information" are defined by the Health Insurance Portability and Accountability Act of 1996, Pub. L. No. 104-191 (codified at 45 C.F.R. Parts 160 and 164), as amended ("HIPAA"), in connection with a transaction covered by HIPAA and therefore, are covered entities. Accordingly, the Parties agree to comply with HIPAA; privacy and security regulations promulgated by the United States Department of Health and Human Services ("DHHS") to implement HIPAA; Title XIII, Subtitle D of the American Recovery and Reinvestment Act of 2009, Pub. L. No. 111-5, as amended ("HITECH Act"); and TEX. HEALTH & SAFETY CODE ANN. §§ 81.046, as amended, 181.001 *et seq.*, as amended, 241.151 *et seq.*, as amended, and 611.001 *et seq.*, as amended (collectively referred to as the "Privacy and Security Requirements").

1. **Definitions.**

- A. Confidential Information is information that has been deemed or designated confidential by law (i.e., constitutional, statutory, regulatory, or by judicial decision).
 - B. Protected Health Information ("PHI") is defined in 45 C.F.R. § 164.501 and is limited to individually identifiable health information created, maintained, transmitted, or received by UTHealth from or on behalf of Harris Health.
 - C. Electronic Protected Health Information ("EPHI") shall mean protected health information that is transmitted by or maintained in electronic media.
 - D. Security Incident shall mean the unauthorized access, use, disclosure, modification, or destruction of Confidential Information, including, but not limited to, PHI and EPHI, or interference with the systems operations in an information system, including, but not limited to, information systems containing EPHI. This definition includes, but is not limited to, lost or stolen portable media devices (e.g., flash drives, CDs, PDAs, cell phones, and cameras), desktop and laptop computers, photographs, and paper files containing Confidential Information, including, but not limited to, PHI and EPHI.
 - E. Individually identifiable health information is information that includes demographic information collected from an individual, and: a) is created or received by a health care provider, health plan, employer, or health care clearinghouse; and b) relates to the past, present, or future physical or mental health or condition of an individual; the provision of health care to an individual; or the past, present, or future payment for the provision of health care to an individual; and i) that identifies the individual; or ii) with respect to which there is a reasonable bases to believe the information can be used to identify the individual.
2. Safeguarding EPHI. UTHealth agrees to comply with Harris Health's Ambulatory Care Services Security Policy, which describes administrative, physical, and technical safeguards that Harris Health has determined to reasonably and appropriately protect the confidentiality, integrity, and availability of EPHI that its workforce members (including UTHealth) create, receive, maintain, or

transmit on behalf of Harris Health. These safeguards shall include encryption of EPHI that UTHealth stores on portable media devices and holding periodic security training.

3. Reporting Security Incidents. UTHealth agrees to report to Harris Health any Security Incident immediately upon becoming aware of such. UTHealth further agrees to provide Harris Health with the following information regarding the Security Incident as soon as possible, but no more than five (5) business days after becoming aware of the Security Incident (1) a brief description of what happened, including the dates the Security Incident occurred and was discovered; (2) a reproduction of the PHI or EPHI involved in the Security Incident; and (3) a description of whether and how the PHI or EPHI involved in the Security Incident was rendered unusable, unreadable, or indecipherable to unauthorized individuals either by encryption or otherwise destroying the PHI or EPHI prior to disposal. If UTHealth determines that it is infeasible to reproduce the PHI or EPHI involved in the Security Incident, then UTHealth agrees to notify Harris Health in writing of the conditions that make reproduction infeasible and any information UTHealth has regarding the PHI or EPHI involved.

UTHealth agrees to cooperate in a timely fashion with Harris Health regarding all Security Incidents reported to Harris Health.

UTHealth acknowledges that Harris Health will review all Security Incidents reported by UTHealth and Harris Health, in its sole discretion, will take the following steps in response, to the extent necessary or required by law, including, but not limited to, (1) notifying the individual(s) whose PHI or EPHI was involved in the Security Incident, either in writing, via telephone, through the media, or by posting a notice on Harris Health's website, or through a combination of those methods, of the Security Incident; (2) providing the individual(s) whose PHI or EPHI was involved in the Security Incident with credit monitoring services for a period of time to be determined by Harris Health, at no cost to the individuals; and (3) providing notice of the Security Incident to the Secretary of the United States Department of Health and Human Services ("DHHS") and the Texas Attorney General.

UTHealth agrees to reimburse Harris Health for all reasonable expenses incurred as a result of Security Incidents caused by UTHealth, including, but not limited to, expenses related to the activities described above. Although UTHealth may participate in vendor selection if asked to do so, the Parties agree that Harris Health will select the vendors and negotiate the contracts related to said expenses.

UTHealth will not provide PHI or EPHI to an agent located outside the United States.

4. **Mitigation.** UTHealth agrees to mitigate, to the extent practicable, any harmful effect that is known to UTHealth of a use or disclosure of PHI or EPHI by UTHealth, or by a subcontractor or agent of UTHealth, resulting from a violation of this Agreement, including violations of the Privacy and Security Requirements stated herein. UTHealth also agrees to inform Harris Health in advance of its actual mitigation and of the details of its mitigation plan, unless doing so would cause additional harm.
5. **Notice - Access by Individual.** UTHealth agrees to notify Harris Health in writing within three (3) business days of any request by an individual for access, amendment, or an accounting of

disclosures of the individual's PHI or EPHI and, upon receipt of such request, direct the individual to contact Harris Health to obtain or request same. Upon Harris Health's direction, UTHealth agrees to make any amendment to or provide an individual with access to PHI and EPHI in accordance with 45 C.F.R § 164.524 and 164.526.

6. **Harris Health Inspection.** Upon written request, UTHealth agrees to allow Harris Health and its duly authorized representatives to inspect UTHealth's internal practices, books, records and documents relating to the use and disclosure of Confidential Information relating to this Agreement, including, but not limited to, PHI and EPHI received from, or created or received on behalf of, Harris Health in a time and manner designated by Harris Health for the purposes of determining UTHealth's compliance with the Privacy and Security Requirements. UTHealth agrees to allow such access until the expiration of six (6) years after the Dental Services are furnished under this Agreement or until the completion of any audit or audit period, whichever is later. UTHealth agrees to allow similar access to books, records, and documents related to contracts between UTHealth and organizations related to or subcontracted by UTHealth to whom UTHealth provides Confidential Information, including, but not limited to, PHI and EPHI received from, or created or received on behalf of, Harris Health.
7. **Notice - Termination.** Upon written notice to UTHealth, Harris Health may terminate the entire Agreement if Harris Health determines, at its sole discretion, that UTHealth has repeatedly violated a Privacy or Security Requirement.
8. **Survival of Privacy Provisions.** UTHealth's obligations with regard to PHI and EPHI shall survive termination or expiration of this Agreement.
9. UTHealth, to the extent permitted by law, shall be responsible for the acts or failure to act of its employees, agents or servants arising out of or related to (1) Security Incidents or a breach of Confidential Information, or (2) any negligent or wrongful acts or omissions of UTHealth or its employees, directors, officers, subcontractors, or agents relating to the Privacy and Security Requirements, including failure to perform their obligations under the Privacy and Security Requirements.

XV.

EMPLOYEE WHISTLEBLOWER RIGHTS AND PROTECTIONS

1. The whistleblower rights and remedies established by 41 U.S.C. §4712 and described at Section 3.908 of the Federal Acquisition Regulation (FAR) are applicable to federal grants. Accordingly, UTHealth shall inform any of its employees who is assigned to provide Dental Services pursuant to this Agreement in writing, in the predominant language of the workforce, of employee whistleblower rights and protections under 41 U.S.C. §4712, as described in section 3.908 of the FAR. Furthermore, UTHealth shall insert the substance of this section in all applicable subcontracts entered into for the purpose of providing services under this Agreement.
2. UTHealth and its subcontractors are prohibited from discharging, demoting, or otherwise discriminating against an employee as a reprisal for disclosing, to any of the entities listed at subsection (c) of this section, information that the employee reasonably believes is evidence of

gross mismanagement of a Federal contract, a gross waste of Federal funds, an abuse of authority relating to a Federal contract, a substantial and specific danger to public health or safety, or a violation of law, rule, or regulation related to a Federal contract (including the competition for or negotiation of a contract). A reprisal is prohibited even if it is undertaken at the request of an executive branch official, unless the request takes the form of a non-discretionary directive and is within the authority of the executive branch official making the request For the purpose of this Agreement, an abuse of authority means an arbitrary and capricious exercise of authority that is inconsistent with the successful performance of this Agreement.

3. Entities to whom disclosure may be made.
 - A. A Member of Congress or a representative of a committee of Congress.
 - B. An Inspector General.
 - C. The Government Accountability Office.
 - D. A Federal employee responsible for contract oversight or management at the relevant agency.
 - E. An authorized official of the Department of justice or other law enforcement agency.
 - F. A court or grand jury.
 - G. A management official or other employee of the UTHealth or subcontractor who has the responsibility to investigate, discover, or address misconduct
4. An employee who initiates or provides evidence of Grantee, contractor, or subcontractor misconduct in any judicial or administrative proceeding relating to waste, fraud, or abuse on a Federal contract shall be deemed to have made a disclosure.

XVI.

COMPLIANCE WITH FEDERAL HEALTH CARE PROGRAMS AND THE ANTI-KICKBACK STATUTE

1. **Compliance with Federal Statutes and Regulations.** The Parties to this Agreement intend to comply with and have therefore structured this Agreement so as to comply with the Federal Health Care Programs Anti-Kickback Statute codified at 42 U.S.C. §1320a-7b(b) (the "Statute") and the Safe Harbor Regulations at 42 C.F.R. Part 1001 (the "Regulations") thereunder promulgated.
2. **No Inducement to Refer Patients.** This Agreement is not being entered to induce the referral of patients by UTHealth to Harris Health. The Parties acknowledge that there is no obligation or compensation, directly or indirectly, available under this Agreement or any agreement between them that requires or incentivizes UTHealth or its dentists to counsel or promote a business arrangement or other activity that would violate any state or federal law, refer a patient or recommend or arrange for the purchase, lease, or ordering of any facilities, goods, items or services paid by Medicare, Medicaid, or any other federally funded health care program. UTHealth and its dentists may refer patients to any other entity providing Dental Health Services needed by a patient and will make such referrals, if any, consistent with sound professional dental judgment and the wishes of the patient.
3. **Notice of Possible Violation.** If, at any time during the term of this Agreements, the Regulations are amended such that this Agreement no longer meets a relevant safe harbor and the Agreement

is at material risk of violating the Statute or the Regulations, such Party shall notify the other Party in writing and indicate its opinion of whether the Agreement may be modified to meet a safe harbor. If the Parties fail to reach agreement within thirty (30) calendar days of the aforementioned written notice on how to modify this Agreement in light of such issues, this Agreement shall terminate, and no Party shall have any further obligations, claims or rights pursuant to this Agreement after such date except those obligations, claims or rights that expressly survive termination or expiration of this Agreement

4. **Notification Regarding Exclusion.** In the event UTHealth, any of its subcontractors, or any UTHealth Employee providing Dental Services hereunder becomes excluded from a federal health care program, UTHealth shall use its best efforts to notify Harris Health within five (5) business days of UTHealth's determination or receipt of notification of such exclusion. If an Employee of UTHealth is excluded from a federal health care program, UTHealth must immediately remove such Employee or agent from providing Dental Services under this Agreement
5. **Audit Review and Evaluation of Dental Services.** UTHealth will provide Harris Health, its employees and agents access to billing and other Supporting Documentation related to the Dental Services provided under this Agreement; willingly participate in any contract and claims audits and reviews Harris Health undertakes; and fully cooperate and assist Harris Health during any compliance review, investigation, or monitoring protocol without regard to whether the review, investigation or monitoring occurs before or after termination of this Agreement UTHealth agrees to notify Harris Health of any violation or suspected violation of any applicable law, regulation, or third party payer requirement immediately after UTHealth, its employees, subcontractors or agents become aware of it, without regard to whether UTHealth, its employees, subcontractors, or agents become aware of such violation during the term hereof and without regard to whether UTHealth, its subcontractors, or its employees are involved or merely a witness.

XVII.

INDEPENDENT CONTRACTOR

1. UTHealth shall perform all Dental Services hereunder as an independent contractor and not as an officer, agent, servant, or employee of Harris Health. UTHealth shall have exclusive control of, and the exclusive right to control, the details of its work, the Dental Services performed hereunder, and all persons performing the Dental Services and shall, to the extent permitted by law, be solely responsible for the negligent acts and omissions of its directors, officers, employees, subcontractors, and agents. Nothing herein shall be construed as creating a partnership or joint enterprise between Harris Health and UTHealth and the doctrine of respondent superior shall have no application hereunder.
2. Neither UTHealth nor UTHealth's Employees shall be entitled to any fringe benefits or similar benefits afforded to employees of Harris Health. The Parties agree that Harris Health has no responsibility to UTHealth or its Employees for overtime compensation or any additional payments owed pursuant to the Fair Labor Standards Act, 29 U.S.C. § 207 (a)(I), the Texas Pay Day Act, the Equal Pay Act, Title VII of the Civil Rights Act of 1964, 42 U.S.C. § 2000e. et al., as amended or any provisions of the Texas Labor Code Ann., as amended. This paragraph shall survive the expiration or termination of this Agreement.

3. UTHealth shall ensure all persons performing Dental Services pursuant to this Agreement are authorized to work in the United States, obtain any necessary visas or work authorization documents for such persons at UTHealth's expense, properly complete and retain Employment Eligibility Verification forms (Form 1-9) for all persons performing Dental Services, and otherwise comply with all state and federal immigration laws, rules, and regulations with regard to persons performing Dental Services.

XVIII. **SUBCONTRACTING**

UTHealth shall not enter into any subcontracts with any entity or individual in the performance of this Agreement without first providing notice to and obtaining Harris Health's consent for same, which consent will not be unreasonably withheld, prior to execution of such agreement. UTHealth shall include all provisions of this Agreement, in their entirety, in any subcontract executed with Harris Health's consent. UTHealth further agrees to include the requirements set forth in section 1352 of Public Law 101-121 (31 U.S.C. § 1352, et seq.) and 45 CFR Part 93 regarding Lobbying Activities in its subcontracts. UTHealth shall monitor all subcontracted services on a continuing basis to assure contract compliance and shall remain ultimately responsible to Harris Health for the performance of all Dental Services and obligations set forth in this Agreement

XIX. **TERMINATION**

1. **Default.** Either Party has the right to terminate this Agreement if the other Party breaches or is in default of any obligation that is incapable of cure or which, being capable of cure, has not been cured within twenty (20) days after receipt of notice of same from the non-defaulting Party.
2. **Failure to Perform or Non-Performance.** Harris Health may terminate this Agreement if UTHealth fails to perform any of the provisions of this Agreement or evidences its intent to repudiate this Agreement, and does not cure such failure or revoke such repudiation within a period of ten (10) days (or such extension as authorized by Harris Health in writing) after receiving notice of default.
3. **Failure to Maintain Necessary Licensure or Certification.** Harris Health may terminate this Agreement if UTHealth's Employees fail to maintain current licensure or certification with the appropriate licensing board, fail to maintain credentialing in accordance with Harris Health credentialing procedures, or fail to maintain malpractice insurance or equivalent insurance as required by this Agreement. UTHealth may terminate this Agreement, if Harris Health fails to maintain any required permit to operate the Mobile Dental Facility.
4. **Failure to Meet Immunization Requirements.** Harris Health may terminate this Agreement if either UTHealth's Employees or subcontractors fail or refuse to meet the immunization requirements contained within this Agreement and will have contact with Patients.
5. **Privacy Requirement Violation.** Harris Health shall terminate this Agreement for any intentional or grossly negligent violation of the Privacy Requirements or confidentiality requirements of this Agreement or state or federal laws.

6. **Force Majeure, Suspension and Termination.** In the event that either Party is unable to perform any of its obligations under this Agreement due to any cause beyond the reasonable control of such Party, including, but not limited to, natural disaster, action or decree of government that is not attributable to either Party, riot, fire, civil disturbance, future epidemic, pandemic, extraordinarily severe weather, war, strike and labor dispute, lack of or shortage of materials or resources needed in the performance of this Agreement, or communications line failure that is not the fault of the Party affected (referred to as a "Force Majeure Event"), the Party who has been so affected (the "Affected Party") immediately give notice to the other Party (the "Non-Affected Party") and do everything possible to resume performance. Upon the Non-Affected Party's receipt of such notice, any timeframe set forth in this Agreement for performance shall be immediately suspended. If the period of nonperformance exceeds ten (10) days from the Non-Affected Party's receipt of notice of the Force Majeure Event or such commercially reasonable period as determined and agreed to by the Parties, the Non-Affected Party may terminate this Agreement.
7. **Without-cause Termination.** Either party has the right to terminate this Agreement without cause and without any further obligation or liability other than payment or reimbursement for undisputed, approved Dental Services rendered prior to the date of termination. To exercise this termination right, the terminating party must give the other party at least thirty (30) days written notice.
8. **Reduction in Funding or Insufficient Funding.** The Parties agree that in the event that Grant Funds are reduced, insufficient or withdrawn, UTHealth may reduce the Dental Services or terminate this Agreement. Harris Health will not be held in default of the Agreement for HRSA's decision to reduce or withdraw funding.
9. **Payment after Termination.** In the event this Agreement is terminated, UTHealth agrees that within thirty (30) days after the effective date of termination, but in no event more than forty-five (45) days, UTHealth shall submit a final invoice for Dental Services in the same manner as set forth in this Agreement for Dental Services rendered to the date of termination. Upon termination for default, UTHealth shall not be entitled to receive any damages or compensation beyond undisputed amounts owed for approved Dental Services rendered prior to the date of termination.

XX.
NOTICE

1. Unless otherwise stated in this Agreement; any notice, invoice, report; or request required or permitted to be given, made, or accepted by either Party to the other may be given by United States Mail, postage prepaid, addressed to the Party to be notified. For the purpose of Notice, the addresses of the Parties, until changed, are as follows:
 - A. Harris Health: Harris County Hospital District d/b/a Harris Health System
Attention: Chief Executive Officer
P.O. Box 66769
Houston, TX 77266-6769

With copy to: Director of the Health Care for the Homeless Program

6800 Fournace Place
Fourth Floor
Bellaire, Texas 77401

Harris County Purchasing Office
Harris County Purchasing Department 1001 Preston, Suite 670
Houston, TX 77002
(Such copy does not constitute notice)

B. UTHealth: The University of Texas Health Science Center at Houston
School of Dentistry
Attention: John Valenza, DDS
Dean

7500 Cambridge, SOD 6350
Houston, Texas 77054

With copy to: The University of Texas Health Science Center at Houston
Attention: Melissa Pifko
Vice President and Chief Legal Officer
7000 Fannin Street, Suite 1460
Houston, Texas 77030

2. UTHealth acknowledges that providing a copy of notice to the Harris County Attorney's Office, the Harris County Purchasing Office, or the Director of the Healthcare for the Homeless Program does not constitute notice and will not be deemed as Service of Process.

XXI.

UPDATING AND ACCESS TO PATIENT ELECTRONIC HEALTH RECORDS

1. Harris Health shall be the owner of all medical records created in connection with the Dental Health Services provided hereunder.
2. Harris Health utilizes an electronic health record ("EHR") system to document the dental and treatment history of patients, including the patient's diagnoses and prescriptions, allergies, and other clinical data. UTHealth's Employees providing Dental Health Services pursuant to this Agreement shall use this EHR system to access and augment a patient's electronic health record when Dental Health Services are provided to patients hereunder. The EHR shall be updated by UTHealth in accordance with Harris Health policies and general industry practices.
3. To gain access to Harris Health's EHR system, UTHealth's Employees must complete the access authorization process that Harris Health has implemented. Upon approval of each Employee's application for access, UTHealth's Employees shall each be issued a unique user name and password by Harris Health that will enable access to Harris Health's EHR system. Employees continued access to the EHR system will be contingent on their compliance with Harris Health's

Code of Conduct and the Privacy and Security Requirements heretofore mentioned. UTHealth's Employees shall only access the EHR system and view, and use PHI and EPHI within the system as expressly authorized by the terms and conditions of this Agreement or HIPAA.

XXIV.

QUALITY ASSURANCE AND PERFORMANCE IMPROVEMENT MEASURES

1. UTHealth agrees to provide Dental Health Services to patients in the same professional manner and applying the same professional standards as such Dental Health Services are generally provided by UTHealth to its other patients. UTHealth shall not unlawfully discriminate against any person on the basis of race, color, national origin, religion, age, sexual orientation (including gender identity and expression), marital status, disability, pregnancy, or veteran status to the extent prohibited by state law.
2. Notwithstanding the foregoing section, UTHealth shall provide the Dental Health Services in a safe and effective manner and in accordance with (i) established standards of care, (ii) applicable regulatory and accreditation conditions, specifications, and standards, including, without limitation, those imposed by the Centers for Medicare & Medicaid Services ("CMS") Conditions of Participation and any amendments thereto, and (iii) Harris Health policies and procedures ("Standards").
3. UTHealth acknowledges that the CMS Conditions of Participation require Harris Health to establish and maintain an ongoing, data-driven, system-wide quality assessment and performance improvement ("QAPI") program to, among other things, assess the Dental Health Services provided by UTHealth pursuant to this Agreement.
4. The QAPI program has selected the Quality Indicators described in **Exhibit D** to assess UTHealth. UTHealth must meet these Quality Indicators as identified within **Exhibit D** when performing the Dental Health Services hereunder pursuant to the QAPI program.
5. Upon request, UTHealth shall provide Harris Health with all documentation and information reasonably requested for Harris Health to assess UTHealth's compliance with the Standards and Metrics articulated in this Agreement.
6. If Harris Health determines that the metrics are not being met by UTHealth, Harris Health shall notify UTHealth in writing, and, unless the safety of patients is at issue, the Parties shall work together to develop a corrective action plan that will enable UTHealth to meet these metrics. To the extent that patient safety is at issue, Harris Health will determine, in its sole discretion, whether continued services are required to ensure that the continuity of patient care. UTHealth understands and agrees that failure to meet the metrics and/or to collaborate with Harris Health in developing a corrective action plan may result in action up to and including termination of this Agreement.

XXV.

COPYRIGHT AND PUBLICATIONS

1. The moral copyright to all original works of authorship created by UTHealth with Grant Funds are reserved to UTHealth. However, Harris Health and HRSA shall have a perpetual, royalty-free

license to copy, use, transfer, and/or disseminate in any manner it may choose, for any all purposes, all such works that are created in connection with, or are the result of, this Agreement.

2. When issuing statements, press releases, producing printed materials, audiovisuals and other documents that describe the project funded, in whole or in part, with the Grant Funds, UTHealth shall comply with all regulations, rules and guidelines established by HRSA that govern such publication. UTHealth shall also clearly state that funding for such materials was provided by Harris Health through a grant from HRSA.

XXVI.

PUBLIC CONTACT AND USE OF MEDIA

1. UTHealth must obtain approval from Harris Health's Corporate Communications Department prior to issuing any press release, contacting the media, or publishing any images, recordings, or any other mediums, now or hereafter known, and for any purpose whatsoever, related to the Healthcare for the Homeless Program, including, but not limited to, illustrations, photos, video documentaries, advertising, marketing, and educational materials. The Parties agree that Harris Health's logo and/or endorsement shall not be displayed on UTHealth's website or in any of its literature.
2. UTHealth agrees to comply with Harris Health's Media Relations Policy related to questions involving Harris Health or the Healthcare for the Homeless Program. Questions regarding the policy shall be directed to Harris Health's Corporate Communications Department.

XXVII.

MISCELLANEOUS

1. The Parties agree that the "Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards" shall apply to this Agreement whenever applicable. This guidance supersedes OMB Circulars A-21, A-87, A-89, A-102, A-110, A-122, and A-133.
2. UTHealth shall comply with all applicable Harris Health policies and procedures while in performance of this Agreement.
3. Venue for any action arising out of this Agreement shall be in a court of competent jurisdiction in Harris County, Texas.
4. This Agreement constitutes the entire agreement and understanding of the Parties with respect to the subject-matter hereof, and all prior agreements, communications, representations, or promises, whether oral or written, not specifically expressed herein, shall be of no effect unless merged into this Agreement. This Agreement may be modified or amended only by a written instrument signed by both Parties to this Agreement.
5. Should any article, section, subsection, paragraph, sentence, clause, word or any other part or provision of this Agreement, for any reason, be declared or held invalid, such invalidity shall not

affect the validity of the remaining portion hereof, which remaining portion shall remain in full force and effect as if this Agreement had been executed with the invalid portion thereof eliminated.

6. This Agreement may be executed in duplicate counterparts, each of which, when executed and delivered, shall be deemed an original.
7. This Agreement shall not be construed against or in favor of any Party hereto based upon the fact that such Party did or did not authorize this Agreement.
8. Nothing herein shall be construed as creating any personal liability on the part of any officer, employee, or agent of Harris Health or UTHealth. The Parties expressly agree that no provision of this Agreement is in any way intended to constitute a waiver by either party or the U.S. Government of any immunities from suit or liability that either party or the U.S. Government may have by operation of law or otherwise. Additionally, neither party's execution of this Agreement nor any conduct in connection with this Agreement shall not be considered a waiver of any right, defense, or immunity under the constitution and the laws of the State of Texas.
9. The person or persons signing and executing this Agreement on behalf of each party do hereby represent that he, she or they are duly authorized to execute this Agreement on behalf of their respective party and to legally bind the party to all terms, conditions and provisions set forth.
10. All remedies stated herein are not cumulative, but are in addition to any other remedies provided by law, and may, to the extent permitted by law, be exercised concurrently or separately. The failure of either Party to insist upon strict compliance with any of the terms, covenants or conditions herein shall not be deemed as a waiver of such terms, covenants or conditions hereof, nor shall the actual waiver or relinquishment of any right be deemed a waiver or relinquishment of the same right in the future.

This Agreement has been executed on behalf of the Parties by duly authorized representatives.

**HARRIS COUNTY HOSPITAL DISTRICT
d/b/a HARRIS HEALTH SYSTEM**

By: *BP - Esmail Porsa*
Name: Esmail Porsa, M.D.
Title: President & CEO
Date Signed: 08/05/22

APPROVED AS TO FORM:
CHRISTIAN D. MENEFFEE
Harris County Attorney

By: *Michael Nolan*
Michael Nolan
Assistant County Attorney
C.A. File No. 22hsp0207

**THE UNIVERSITY OF TEXAS HEALTH
SCIENCE CENTER AT HOUSTON**

By: *T. Kevin Dillon*
Name: T. Kevin Dillon
Title: Sr. EVP, Chief Operating Officer
Date Signed: 19 July 2022

APPROVED AS TO LEGAL FORM
on behalf of UTHealth
dsl 7/19/2022
By: _____

EXHIBIT A
SERVICES

UTHealth shall provide the following Dental Services under this Agreement:

- a. Clinical oral examination, diagnosis, treatment and follow-up care
- b. Patient consultation and treatment planning
- c. Diagnostic x-rays, including panorex, bitewings and periapicals
- d. Prophylaxis and preventive services
- e. Restorative dentistry
- f. Non-surgical endodontic (root canal) therapy
- g. Periodontal services
- h. Prosthodontic services (fixed and removable, including implant-supported or implant-retained)
- i. Extractions and other oral surgery procedures as outlined in the approved list of covered services
- j. Other adjunctive treatment procedures as outlined in the approved list of covered services

In addition, each qualified licensed dentist shall maintain and review an initial medical history and perform a limited physical evaluation for all dental patients.

EXHIBIT B
EMPLOYEE QUALIFICATIONS

- A. UTHealth agrees to provide qualified Employees for the effective operation of the Mobile Dental Facility and delivery of Dental Services. Qualified means that UTHealth's Employees shall:
1. maintain basic life support ("BLS") certification obtained through a "hands-on" program and training in the use of emergency medical equipment. Web-based programs are not acceptable;
 2. undergo a credentials review and be granted clinical privileges by Harris Health prior to providing Dental Services. An Employee's failure or refusal to timely submit information to Harris Health for a credentials review will result in a delay in payment and/or termination of this Agreement;
 3. pass a background check to be performed by UTHealth at UTHealth's cost;
 4. have taken and/or received the following tests and vaccinations
 - (a) Tuberculin (PPD) Skin Test. The date of last test may not be more than one year prior to Effective Date of this Agreement. For any individuals whose PPD test comes back positive, UTHealth must present documentation of treatment status. Employees with previous known positive skin tests shall present a yearly screening of clinical symptoms for active tuberculosis.
 - (b) Hepatitis B – Employees should receive three doses of the Hepatitis B vaccine.
 - (c) Chicken pox (varicella) –Employees may provide documentation of varicella vaccination, serologic testing for the presence of varicella antibodies, or a positive medical history for varicella disease.
 - (d) Measles, Mumps, and Rubella (MMR) Vaccine.
 - (e) Tetanus Vaccine.
 - (f) COVID-19 Vaccine.
- B. UTHealth shall not assign or refer any Employee, who:
1. Refuses to complete a required HIPAA authorization that would enable UTHealth to provide of its Employees completion of tests and vaccinations.
 2. UTHealth knows is under the influence of, has shown evidence of having recently consumed, or is in possession of alcohol, Cannabis in any form, or any other "Controlled Substance" as defined by the Texas Controlled Substances Act, Tex. Health & Safety Code Ann. §§ 481.001-.205 as amended, including legally prescribed medications, while on Harris Health Premises or the Mobile Dental Facility. UTHealth shall notify Harris Health of any Employee who is

undergoing investigation by a regulatory board or licensing body or who is participating in any substance abuse rehabilitation program. Such notification shall be made to Harris Health's Director of the Healthcare for the Homeless Program within 24 hours or sooner of UTHealth gaining actual notice of such status.

3. UTHealth knows is under the influence of, has shown evidence of having recently consumed, or, with the exception of authorized patient medications properly handled in the course of his/her responsibilities, is in possession of any sedative, hypnotic, tranquilizer or antidepressant, as identified by the United States Pharmacopoeia or the current Physician's Desk Reference Manual, including legally prescribed medications, while on Harris Health Premises.

4. UTHealth knows is under the influence of, has shown evidence of having recently consumed, or is in possession of any product required by law to carry a warning to the effect that consumption of the product may cause drowsiness, reduce alertness, or reduce motor control.

5. Is under indictment for any crime of violence or violation of the Texas or U.S. Controlled Substances Act.

6. Is subject to other judicial action and has posted bail or bond while awaiting trial for any crime of violence of the Texas or U.S. Controlled Substances Act.

7. Is on deferred adjudication or parole for any crime of violence or violation of the Texas or U.S. Controlled Substances Act.

8. Is on suspension by UTHealth, whether the suspension has been placed in effect for an investigative purpose.

EXHIBIT C

*Harris Health Vendor Non-Employee/Contractor Onboarding Attestation Form to Follow Behind

Vendor Non-Employee/Contractor Onboarding Attestation

Non-Employee Personal Information		
Last Name:	First Name:	Middle Name:
Date of Birth:	Gender:	
Phone Number:	Email:	

Vendor

Please review the following statements and attest to each item. Once items have been checked, sign and date the document and submit to Requesting Manager. Requesting Manager required to upload/attach Attestation and proof of COVID-19 to the Non-Employee Request.

I acknowledge all required vaccinations/immunizations are up to date, to include: Influenza, Measles, Mumps, Rubella, Varicella, Tuberculosis (TB), Hepatitis B, and COVID-19.
 Proof of COVID-19 Vaccine must be attached to the Non-Employee request. Harris Health will not accept or approve request for a medical or religious exemption(s) from a vendor(s) or contractors(s) for the COVID-19 vaccination requirement.

- Attach one of the following acceptable forms of proof of vaccination against COVID-19:
 - A CDC COVID-19 vaccination record card (or eligible photo of the card)
 - Documentation of vaccination from a health care provider or electronic health record.

Please note that proof of COVID-19 vaccine must be provided prior to HR approval of the Non-Employee request. If not provided along with the request, this may cause a delay in approval processing time.

I acknowledge all applicable required licenses and certifications are in good standing.

I acknowledge appropriate background check has been completed.

Non-Employee Consent / Attestation

Please attest to **ONE** of the below items if applicable.

<p><input type="checkbox"/> I do NOT have a copy of my COVID-19 vaccination card and consent and authorize Harris Health System to access and print my immunization record on my behalf from the Texas Immunization Registry (ImmTrac2) during the time in which I am performing work at Harris Health System. <i>(Please provide signature to consent).</i></p> <p>_____</p> <p>Non-Employee / Contractor Signature:</p> <p>_____</p> <p>Date:</p>	<p><input type="checkbox"/> I attest that I am exempt from this requirement because I:</p> <ul style="list-style-type: none"> • Infrequently provide ad hoc, non-health care services (e.g. annual elevator inspection) OR • Perform services that are performed exclusively offsite and not at or adjacent to any site of patient care.
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Prospective Vendor Information:

Company Name:	Position Title:
Vendor Signature:	Date:
Vendor Print Name:	Phone Number:

EXHIBIT D

	Metric	Definition	Measure/Goal
1	Patient Satisfaction	Achieve, for the service overall, the 50 th percentile in the “Trust Dentist with Care” Domain	50 th percentile
2	Time Out	Achieve 100% compliance with the time-out process for all surgical procedures that require a time-out	100%
3	Per Member Per Month Cost of Clinical Services	Total amount that is paid on direct provision of care per member per month for all completed visits during the reporting year	TBD, Baseline to be established during the first year of contract
4	Adults with Diabetes – Oral Evaluation	Percentage of enrolled adults with diabetes who received a comprehensive or periodic oral evaluation or a comprehensive periodontal evaluation within a reporting year	90%
5	Ongoing Care in Adults with Periodontitis	Percentage of enrolled adults aged 30 years and older with a history of periodontitis who received an oral prophylaxis OR scaling/root planning OR periodontal maintenance visit at least 2 times within the reporting year	25%
6	Topical Fluoride for Adults at Elevated Caries Risk	Percentage of enrolled adults aged 18 years and older who are at “elevated” risk who received at least 2 topical fluoride applications within the reporting year	25%
7	*Dental Sealants	Percentage of dental sealants for children between 6 – 9 years	30% of patients
8	Number of Patients Served (Daily)	The daily number of patients served by the Mobile Dental Facility	90% of target 16 patients per day (14 patients per day)

***HRSA required Quality Indicator**

Thursday, August 25, 2022

Consideration of Approval of Fiscal Year 2022 American Rescue Plan Uniform Data System
Patient-Level Notice of Award Submission in the Amount of \$65,500 to Provide One-time Funding
for the Purpose of Expanding Analytics and/or Reporting Capacity

Attached for consideration of approval:

- **Budget Narrative ARP-UDS+**

Administration recommends that the Board approves the Healthcare for the Homeless Program Reports as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act for the Homeless Program.

HARRIS COUNTY HOSPITAL DISTRICT
H80CS00038
BUDGET NARRATIVE
ARP-UDS+

EXPENSES:

PERSONNEL	Federal	
Epic Data Analyst III (0.44 FTE)	\$	52,823
TOTAL PERSONNEL	\$	52,823

FRINGE	Federal	
FICA @ 7.65%	\$	4,041
Retirement/401K match @ 5%	\$	2,641.13
Insurance @ 11.35%	\$	5,995
TOTAL FRINGE @ 24%	\$	12,677

TOTAL DIRECT CHARGES	\$	65,500
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Recipient Information

- 1. **Recipient Name**
Harris Health System
2525 Holly Hall St
Houston, TX 77054-4124
- 2. **Congressional District of Recipient**
09
- 3. **Payment System Identifier (ID)**
1741536936A1
- 4. **Employer Identification Number (EIN)**
741536936
- 5. **Data Universal Numbering System (DUNS)**
086976214
- 6. **Recipient's Unique Entity Identifier**
R68MDCGVWQ15
- 7. **Project Director or Principal Investigator**
Tracey Burdine
Director
tracey.burdine@harrishealth.org
(281)906-0646
- 8. **Authorized Official**
Linda G Kinchen
Linda.Kinchen@harrishealth.org
(713)634-1051

Federal Agency Information

- 9. **Awarding Agency Contact Information**
Vera Windham
Grants Management Specialist
Office of Federal Assistance Management (OFAM)
Division of Grants Management Office (DGMO)
vwindham@hrsa.gov
(301) 443-6859
- 10. **Program Official Contact Information**
Kathryn Brothers
Bureau of Primary Health Care (BPHC)
Kbrothers@hrsa.gov
(240) 705-1152

Federal Award Information

- 11. **Award Number**
3 H8FCS40542-01-01
- 12. **Unique Federal Award Identification Number (FAIN)**
H8F40542
- 13. **Statutory Authority**
American Rescue Plan Act of 2021 (P.L. 117-2)
- 14. **Federal Award Project Title**
American Rescue Plan Act Funding for Health Centers
- 15. **Assistance Listing Number**
93.224
- 16. **Assistance Listing Program Title**
Community Health Centers
- 17. **Award Action Type**
Competing Supplement
- 18. **Is the Award R&D?**
No

Summary Federal Award Financial Information

19. Budget Period Start Date 04/01/2021 - End Date 03/31/2023	
20. Total Amount of Federal Funds Obligated by this Action	\$65,500.00
20a. Direct Cost Amount	
20b. Indirect Cost Amount	
21. Authorized Carryover	\$0.00
22. Offset	\$0.00
23. Total Amount of Federal Funds Obligated this budget period	\$3,961,125.00
24. Total Approved Cost Sharing or Matching, where applicable	\$0.00
25. Total Federal and Non-Federal Approved this Budget Period	\$3,961,125.00
26. Project Period Start Date 04/01/2021 - End Date 03/31/2023	
27. Total Amount of the Federal Award including Approved Cost Sharing or Matching this Project Period	\$3,961,125.00

- 28. **Authorized Treatment of Program Income**
Addition
- 29. **Grants Management Officer – Signature**
Elvera Messina on 08/02/2022

30. Remarks



Notice of Award
Award Number: 3 H8FCS40542-01-01
Federal Award Date: 08/02/2022

Bureau of Primary Health Care (BPHC)

<p>31. APPROVED BUDGET: (Excludes Direct Assistance)</p> <p><input checked="" type="checkbox"/> Grant Funds Only <input type="checkbox"/> Total project costs including grant funds and all other financial participation</p> <table style="width:100%; border-collapse: collapse;"> <tr><td>a. Salaries and Wages:</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>b. Fringe Benefits:</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>c. Total Personnel Costs:</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>d. Consultant Costs:</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>e. Equipment:</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>f. Supplies:</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>g. Travel:</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>h. Construction/Alteration and Renovation:</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>i. Other:</td><td style="text-align: right;">\$3,961,125.00</td></tr> <tr><td>j. Consortium/Contractual Costs:</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>k. Trainee Related Expenses:</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>l. Trainee Stipends:</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>m. Trainee Tuition and Fees:</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>n. Trainee Travel:</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>o. TOTAL DIRECT COSTS:</td><td style="text-align: right;">\$3,961,125.00</td></tr> <tr><td>p. INDIRECT COSTS (Rate: % of S&W/TADC):</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>q. TOTAL APPROVED BUDGET:</td><td style="text-align: right;">\$3,961,125.00</td></tr> <tr><td> i. Less Non-Federal Share:</td><td style="text-align: right;">\$0.00</td></tr> <tr><td> ii. Federal Share:</td><td style="text-align: right;">\$3,961,125.00</td></tr> </table>	a. Salaries and Wages:	\$0.00	b. Fringe Benefits:	\$0.00	c. Total Personnel Costs:	\$0.00	d. Consultant Costs:	\$0.00	e. Equipment:	\$0.00	f. Supplies:	\$0.00	g. Travel:	\$0.00	h. Construction/Alteration and Renovation:	\$0.00	i. Other:	\$3,961,125.00	j. Consortium/Contractual Costs:	\$0.00	k. Trainee Related Expenses:	\$0.00	l. Trainee Stipends:	\$0.00	m. Trainee Tuition and Fees:	\$0.00	n. Trainee Travel:	\$0.00	o. TOTAL DIRECT COSTS:	\$3,961,125.00	p. INDIRECT COSTS (Rate: % of S&W/TADC):	\$0.00	q. TOTAL APPROVED BUDGET:	\$3,961,125.00	i. Less Non-Federal Share:	\$0.00	ii. Federal Share:	\$3,961,125.00	<p>33. RECOMMENDED FUTURE SUPPORT: (Subject to the availability of funds and satisfactory progress of project)</p> <table border="1" style="width:100%; border-collapse: collapse; margin-bottom: 5px;"> <thead> <tr style="background-color: #cccccc;"> <th style="width: 20%;">YEAR</th> <th>TOTAL COSTS</th> </tr> </thead> <tbody> <tr> <td></td> <td style="text-align: center;">Not applicable</td> </tr> </tbody> </table> <p>34. APPROVED DIRECT ASSISTANCE BUDGET: (In lieu of cash)</p> <table style="width:100%; border-collapse: collapse;"> <tr><td>a. Amount of Direct Assistance</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>b. Less Unawarded Balance of Current Year's Funds</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>c. Less Cumulative Prior Award(s) This Budget Period</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>d. AMOUNT OF DIRECT ASSISTANCE THIS ACTION</td><td style="text-align: right;">\$0.00</td></tr> </table> <p>35. FORMER GRANT NUMBER</p> <p>36. OBJECT CLASS 41.51</p> <p>37. BHCNIS# 061600</p>	YEAR	TOTAL COSTS		Not applicable	a. Amount of Direct Assistance	\$0.00	b. Less Unawarded Balance of Current Year's Funds	\$0.00	c. Less Cumulative Prior Award(s) This Budget Period	\$0.00	d. AMOUNT OF DIRECT ASSISTANCE THIS ACTION	\$0.00
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<p>32. AWARD COMPUTATION FOR FINANCIAL ASSISTANCE:</p> <table style="width:100%; border-collapse: collapse;"> <tr><td>a. Authorized Financial Assistance This Period</td><td style="text-align: right;">\$3,961,125.00</td></tr> <tr><td>b. Less Unobligated Balance from Prior Budget Periods</td><td></td></tr> <tr><td> i. Additional Authority</td><td style="text-align: right;">\$0.00</td></tr> <tr><td> ii. Offset</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>c. Unawarded Balance of Current Year's Funds</td><td style="text-align: right;">\$0.00</td></tr> <tr><td>d. Less Cumulative Prior Award(s) This Budget Period</td><td style="text-align: right;">\$3,895,625.00</td></tr> <tr><td>e. AMOUNT OF FINANCIAL ASSISTANCE THIS ACTION</td><td style="text-align: right;">\$65,500.00</td></tr> </table>		a. Authorized Financial Assistance This Period	\$3,961,125.00	b. Less Unobligated Balance from Prior Budget Periods		i. Additional Authority	\$0.00	ii. Offset	\$0.00	c. Unawarded Balance of Current Year's Funds	\$0.00	d. Less Cumulative Prior Award(s) This Budget Period	\$3,895,625.00	e. AMOUNT OF FINANCIAL ASSISTANCE THIS ACTION	\$65,500.00																																				
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<p>38. THIS AWARD IS BASED ON THE APPLICATION APPROVED BY HRSA FOR THE PROJECT NAMED IN ITEM 14. FEDERAL AWARD PROJECT TITLE AND IS SUBJECT TO THE TERMS AND CONDITIONS INCORPORATED EITHER DIRECTLY OR BY REFERENCE AS:</p> <p>a. The program authorizing statute and program regulation cited in this Notice of Award; b. Conditions on activities and expenditures of funds in certain other applicable statutory requirements, such as those included in appropriations restrictions applicable to HRSA funds; c. 45 CFR Part 75; d. National Policy Requirements and all other requirements described in the HHS Grants Policy Statement; e. Federal Award Performance Goals; and f. The Terms and Conditions cited in this Notice of Award. In the event there are conflicting or otherwise inconsistent policies applicable to the award, the above order of precedence shall prevail. Recipients indicate acceptance of the award, and terms and conditions by obtaining funds from the payment system.</p>																																																			
<p>39. ACCOUNTING CLASSIFICATION CODES</p> <table border="1" style="width:100%; border-collapse: collapse; text-align: center;"> <thead> <tr> <th style="width: 15%;">FY-CAN</th> <th style="width: 15%;">CFDA</th> <th style="width: 15%;">DOCUMENT NUMBER</th> <th style="width: 15%;">AMT. FIN. ASST.</th> <th style="width: 15%;">AMT. DIR. ASST.</th> <th style="width: 15%;">SUB PROGRAM CODE</th> <th style="width: 15%;">SUB ACCOUNT CODE</th> </tr> </thead> <tbody> <tr> <td>22 - 398A879</td> <td>93.224</td> <td>21H8FCS40542C6</td> <td>\$65,500.00</td> <td>\$0.00</td> <td>HCH</td> <td>21H8FCS40542C6</td> </tr> </tbody> </table>		FY-CAN	CFDA	DOCUMENT NUMBER	AMT. FIN. ASST.	AMT. DIR. ASST.	SUB PROGRAM CODE	SUB ACCOUNT CODE	22 - 398A879	93.224	21H8FCS40542C6	\$65,500.00	\$0.00	HCH	21H8FCS40542C6																																				
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HRSA Electronic Handbooks (EHBs) Registration Requirements

The Project Director of the grant (listed on this NoA) and the Authorizing Official of the grantee organization are required to register (if not already registered) within HRSA's Electronic Handbooks (EHBs). Registration within HRSA EHBs is required only once for each user for each organization they represent. To complete the registration quickly and efficiently we recommend that you note the 10-digit grant number from box 4b of this NoA. After you have completed the initial registration steps (i.e., created an individual account and associated it with the correct grantee organization record), be sure to add this grant to your portfolio. This registration in HRSA EHBs is required for submission of noncompeting continuation applications. In addition, you can also use HRSA EHBs to perform other activities such as updating addresses, updating email addresses and submitting certain deliverables electronically. Visit <https://grants3.hrsa.gov/2010/WebEPSEExternal/Interface/common/accesscontrol/login.aspx> to use the system. Additional help is available online and/or from the HRSA Call Center at 877-Go4-HRSA/877-464-4772.

Terms and Conditions

Failure to comply with the remarks, terms, conditions, or reporting requirements may result in a draw down restriction being placed on your Payment Management System account or denial of future funding.

Grant Specific Term(s)

1. This Notice of Award provides one-time funding for use during your ARP H8F period of performance (until March 31, 2023). Funding must be used for the purposes described in the FY 2022 American Rescue Plan Uniform Data System Patient-Level Submission (ARP-UDS+) Notice of Funding Opportunity, as set forth in the applicable law, and may support a wide range of in-scope activities consistent with these purposes:
 - COVID-19 Vaccination Capacity — Support to plan, prepare for, promote, distribute, administer, and track COVID-19 vaccines, and to carry out other vaccine-related activities, including outreach and education.
 - COVID-19 Response and Treatment Capacity – Support to detect, diagnose, trace, monitor, and treat COVID-19 infections and related activities necessary to mitigate the spread of COVID-19, including outreach and education.
 - Maintaining and Increasing Capacity – Support to establish, modify, enhance, expand, and sustain the accessibility and availability of comprehensive primary care services to meet the ongoing and evolving needs of the service area and vulnerable patient populations, including expanding analytics and/or reporting capacity needed to support primary care services.
 - Recovery and Stabilization – Support for ongoing recovery and stabilization, including enhancing and expanding the health care workforce and services to meet pent up demand due to delays in patients seeking preventive and routine care; address the behavioral health, chronic conditions, and other needs of those who have been out of care; and support the well-being of personnel who have been on the front lines of the pandemic.
 - Infrastructure – Modify and improve physical infrastructure, including purchase of mobile units and vehicles, to enhance or expand access to comprehensive primary care services, including costs associated with facilitating access to mobile testing and vaccinations, as well as other primary care activities. As noted under ARP-UDS+ ineligible costs, for purposes of this supplemental award, “infrastructure” does not include minor or major alteration and renovation, construction, and capital improvement costs.

This award includes additional funding beyond what was requested in your application. This additional funding was added to the Other object class category of your approved budget. You must use these additional funds to implement activities aligned with your ARP-UDS+ application, including the ARP-UDS+ budget request, or revisions, if applicable, understanding that activities may change as the needs of your organization, patients, or community evolve over the course of the period of performance. You must request prior approval from HRSA if any of the additional funds will be used to purchase equipment. Equipment is defined as tangible property (including information technology systems) that have a useful life of more than one year and a per-unit acquisition cost of at least \$5,000. Contact the grants management specialist listed on this Notice of Award with questions about prior approval requests.

2. ARP-UDS+ funds may be used to purchase supplies necessary for use by health center patients to access in-scope services via telehealth or virtual care or to support such services via remote monitoring technology. Items may include health and wellness-related technology hardware and software, computer and mobile phone applications, and devices that support patient participation in virtual appointments, remote home monitoring, and engagement in care through telemedicine. If you choose to use HRSA funds to purchase supplies for these purposes, be aware that funds may not be used to provide these items as incentives to individuals to induce them to select the health center as their provider. Additionally, you must ensure such purchases align with your organization's policies and procedures, and maintain appropriate records and cost documentation as required by [45 CFR §75.302](#). HRSA encourages you to review the following guidance on the federal anti-kickback and physician self-referral law. In particular, you cannot provide incentives conditioned on an individual's past or anticipated future use of services that are reimbursable in whole or in part by federal health care programs. For specific inquiries, please contact OIGComplianceSuggestions@oig.hhs.gov.

- [Office of Inspector General Safe Harbor Regulations](#)
- [Final Rule: Safe Harbor for Federally Qualified Health Centers Arrangements Under the Anti-Kickback Statute](#)

- [Office of Inspector General Fraud and Abuse Laws](#)

All prior terms and conditions remain in effect unless specifically removed.

Contacts

NoA Email Address(es):

Name	Role	Email
Tracey Burdine	Program Director	tracey.burdine@harrishealth.org
Linda G Kinchen	Authorizing Official	linda.kinchen@harrishealth.org
Nelson Gonzalez	Point of Contact	nelson.gonzalez@harrishealth.org

Note: NoA emailed to these address(es)

All submissions in response to conditions and reporting requirements (with the exception of the FFR) must be submitted via EHBs. Submissions for Federal Financial Reports (FFR) must be completed in the Payment Management System (<https://pms.psc.gov/>).

Thursday, August 25, 2022

Executive Session

Discussion Regarding the Evaluation of Chief Executive Officer, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session

Thursday, August 25, 2022

Executive Session

Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements Including a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Regarding This Matter Upon Return to Open Session.

This information is being presented for informational purposes only.

- Pages 560 - 564 Were Intentionally Left Blank -

BOARD OF TRUSTEES

Meeting of the Board of Trustees

HARRISHEALTH
SYSTEM

Thursday, August 25, 2022

Executive Session

Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085

Thursday, August 25, 2022

Executive Session

Discussion Related to Duties and Role of Board of Trustees and Board Governance, Including the Texas Open Meetings Act, Pursuant to Tex. Gov't Code Ann. §551.074 and Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session