

BOARD OF TRUSTEES
Joint Conference Committee

8:00 A.M.
Thursday, January 13, 2022

The meeting will be conducted via Zoom and may be viewed online at:
<http://harrishealthtx.swagit.com/live>

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care, and education.

AGENDA

I. Call to Order and Record of Attendance	Ms. Elena Marks	2 min
II. Approval of the Minutes of Previous Meeting Joint Conference Committee Meeting – November 13, 2021	Ms. Elena Marks	1 min
III. Physician Engagement	Mr. Louis Smith	10 min
A. Strengthening Physician Involvement: Operations and Service Lines		<i>(10 min)</i>
IV. Governance and Culture	Ms. Elena Marks	10 min
A. 2022 Planning		<i>(10 min)</i>
V. Items Requiring Periodic Updates/Discussion	Mr. Louis Smith	16 min
A. Update Regarding Population Health Coordination		<i>(10 min)</i>
B. Update Regarding COVID Response		<i>(6 min)</i>
VI. Special Items	Mr. Louis Smith	10 min
A. Challenges with Law Enforcement following COVID and other Harris Health Protocols		<i>(10 min)</i>
VII. Adjournment	Ms. Elena Marks	1 min

**HARRIS HEALTH SYSTEM
MINUTES OF THE BOARD OF TRUSTEES
JOINT CONFERENCE COMMITTEE MEETING**

Thursday, November 11, 2021

10:00 AM

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
I. Call to Order and Record of Attendance	Dr. Arthur Bracey, Presiding Chair, called the meeting to order at 11:33 a.m. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey announced that only participants scheduled to speak have been provided dial in information for the meeting. All others who wish to view the meeting may access the meeting online through the Harris Health website: http://harrishealthtx.swagit.com/live .	
II. Approval of the Minutes of Previous Meeting Joint Conference Committee Meeting – September 9, 2021		Moved by Ms. Alicia Reyes, seconded by Dr. Esmaeil Porsa, and unanimously approved the minutes of the September 9, 2021 Committee meeting.
III. Discussion Regarding Harris Health’s Operations Executive Board	Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer, and Mr. Michael Hill, Executive Vice President, Chief Strategy & Integration Officer, led discussion regarding Harris Health’s Operations Executive Board. Mr. Hill reminded the Committee that the Operations Executive Board (OEB) was formed to assess potential operational inefficiencies. The OEB has not met since the pandemic began but will resume meeting soon. Mr. Hill shared that Mr. Louis Smith will take over the OEB leadership responsibilities. Mr. Hill reported the first major areas to be addressed by the OEB, including the Harris Health (HH) financial assistance policy and process, and the Medication-Assisted Treatment (MAT) Program. Discussion ensued regarding reinforcing the lines of communication between the OEB and staff.	Mr. Michael Hill stated that the OEB would plan to present how the lines of communication between the OEB and staff can be improved.

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
IV. Discussion Regarding Medical Staff Peer Review	<p>Mr. Louis Smith led discussion regarding Medical Staff Peer Review. He reported that as HH continues working toward a more integrated medical staff, and that there has been a lot of movement and coordination between the medical chiefs of staff at Ben Taub and LBJ Hospitals related to care. He highlighted that as the medical staff processes are reviewed, especially peer review and other mechanisms of how clinical care is assessed, there are opportunities to bring in an experienced outside party to work with medical staff and administration. Mr. Smith shared that HH plans to engage Horthy Springer and Mattern, a national medical staff services legal firm. Meetings with the firm will begin in December to discuss how to enhance HH's relationship with its medical school partners. Dr. Steven Brass stated that employing the services of Horthy Springer would be a great opportunity. Discussion ensued regarding the importance of peer review and the benefit of viewing it as a learning exercise.</p>	<p>Mr. Smith stated that reports by Horthy Springer would be brought before the Committee and/or full Board for informational purposes.</p>
V. Update Regarding Medical Staff Bylaws	<p>Mr. Louis Smith and Dr. John Foringer, Medical Executive Board Chair, led discussion regarding Medical Staff Bylaws. Mr. Smith stated that work has continued on synchronizing the Bylaws with the medical school agreements. He noted that outcomes from the Horthy Springer engagement will also be considered while amending the Bylaws. Dr. Foringer said that the Bylaws Committee has been meeting twice a month to thoroughly review peer review and all of the medical staff committees to ensure the committees are being efficient and serving their purpose.</p>	<p>As reported.</p>
VI. Discussion Regarding 2022 Planning: Joint Conference Goals and Agenda Items	<p>Dr. Arthur Bracey led discussion regarding 2022 Planning: Joint Conference Goals and Agenda Items. He shared that Ms. Elena Marks, Joint Conference Chair, is looking at previous Joint Conference topics to ensure continuity and identify areas that should be covered in the coming year. Dr. Bracey also noted the importance of establishing objective measures to determine committee performance.</p>	<p>Dr. Arthur Bracey recommended continued discussion regarding One Harris Health and quality goals. Dr. Esmaeil Porsa, President & CEO, recommended involving the Chiefs of Staff and medical staff in establishing the goals and agenda items for 2022. Dr. John Foringer recommended allowing medical staff to present granular UR data.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	Dr. Foringer acknowledged that Ms. Marks regularly engages him and medical staff leadership in setting the Joint Conference agendas.	Dr. Martha Mims, Medical Executive Board Vice-Chair, recommended discussing the Patient Reimbursement Program.
VII. Adjournment	Moved by Ms. Alicia Reyes, seconded by Dr. Esmail Porsa, and unanimously approved to adjourn the meeting. There being no further business, the meeting adjourned at 11:46 a.m.	

I certify that the foregoing are the Minutes of the Meeting of the Joint Conference Committee of the Board of Trustees of the Harris Health System held on November 11, 2021.

Respectfully submitted,

Dr. Arthur Bracey, Presiding Chair

Recorded by Yasmin Othman

Thursday, November 11, 2021

Harris Health System Board of Trustees Board Meeting – Joint Conference Committee Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to: BoardofTrustees@harrishealth.org before close of business the day of the meeting.

JOINT CONFERENCE BOARD MEMBERS PRESENT	JOINT CONFERENCE BOARD MEMBERS ABSENT	OTHER BOARD MEMBERS PRESENT
Ms. Alicia Reyes	Ms. Elena Marks, Chair	
Dr. Arthur Bracey		

EXECUTIVE LEADERSHIP
Dr. Ann Barnes, Executive Vice President & Chief Medical Executive
Ms.Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer
Dr. Esmaeil Porsa, President & Chief Executive Officer
Dr. Glorimar Medina-Rivera, Executive Vice President, Ben Taub Hospital
Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive
Dr. Jason Chung, Associate Chief Medical Officer & Senior Vice President, Medical Affairs and Utilization
Dr. Jennifer Small, Interim Executive Vice President, Ambulatory Care Services
Dr. John Foringer, Chair, Medical Executive Board
Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer
Ms. Maria Cowles, Senior Vice President, Chief of Staff
Dr. Martha Mims, Vice-Chair, Medical Executive Board
Dr. Matasha Russell, Chief Medical Officer, Ambulatory Care Services
Mr. Michael Hill, Executive Vice President, Chief Strategy & Integration Officer
Dr. Michael Nnadi, Senior Vice President, Chief Pharmacy Officer
Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital
Dr. Sandeep Markan, Chief of Staff, Ben Taub Hospital
Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney’s Office
Dr. Steven Brass, Executive Vice President & Chief Medical Executive
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Dr. Yashwant Chathampally, Associate Chief Medical Officer & Senior Vice President, Quality and Patient Safety

OTHERS PRESENT	
Cherry Pierson	Nicholas Bell
Daniel Smith	Paul Lopez
David Attard	Randy Manarang
Jennifer Zarate	Tai Nguyen
Jerald Summers	Xylia Rosenzweig
Matthew Reeder	Yasmin Othman

BOARD OF TRUSTEES

Meeting of the Board of Trustees

HARRISHEALTH
SYSTEM

Thursday, January 13, 2022

Strengthening Physician Involvement: Operations and Service Lines

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Governance and Culture: 2022 Planning

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Update Regarding Population Health Coordination

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Update Regarding COVID Response

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Challenges with Law Enforcement following COVID and other Harris Health Protocols
