

## THE BOARD OF MANAGERS MEETING

9:00 A.M.

Thursday, February 25, 2016

BOARD ROOM

2525 Holly Hall Drive, Houston, Texas 77054

### Mission

*We improve our community's health by delivering high-quality healthcare to Harris County residents and by training the next generation of health professionals.*

## AGENDA

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| <b>I. Call to Order and Record of Attendance</b>   | <b>Elvin Franklin, Jr., Chair</b> |
| <b>II. Approval of the Minutes of Previous Meeting</b><br>Regular Board Meeting – January 28, 2016   | <b>Elvin Franklin, Jr.</b>        |
| <b>III. Announcements / Special Presentations</b>  | <b>Elvin Franklin, Jr.</b>        |
| <b>A. Special Recognition</b> - <i>Dr. Ericka Brown, Executive Vice President and Administrator, Ben Taub Hospital (BTH)</i> , will recognize the BTH surgical intermediate care unit for its receipt of the Beacon Award (Silver Level) for Excellence by the American Association of Critical-Care Nurses. |                                   |
| <b>B. Special Recognition</b> - <i>Dr. Mobammad Zare, Chief of Staff, Ambulatory Care Services (ACS)</i> , will recognize the participants of the ACS Leadership Course.   |                                   |
| <b>C. Special Recognition</b> - <i>Mr. George Masi, President and Chief Executive Officer</i> , will recognize Harris Health System for its receipt of the Fit Friendly Award by the American Heart Association.   |                                   |
| <b>D. Special Recognition</b> – <i>Ms. Amanda Callaway, Associate Administrator, Mission Advancement</i> , will present a Harris Health System 50th Anniversary celebration video.   |                                   |
| <b>IV. Hear From Citizens</b>  | <b>Elvin Franklin, Jr.</b>        |
| <b>V. Discussion and Possible Action Regarding the Appointment of the Harris Health System Ad Hoc – Nominating Committee</b>   | <b>Elvin Franklin, Jr.</b>        |
| <b>VI. Discussion and Possible Action Regarding the Appointment of Members to the Harris Health System Ad Hoc - Nominating Committee</b>   | <b>Elvin Franklin, Jr.</b>        |

**VII. Consideration of Approval of Recommendations and Acceptance of Consent Agenda Items** *[Consent agenda items may be pulled from this consideration for individual action or presentation.]*

Elvin Franklin, Jr.

**A. Items Related to Purchasing**

TJ Tijerina, Jr.

- A(1). Consideration of Purchasing Recommendations Requiring Board Approval
- A(2). Transmittal of Competitive Awards **[For Informational Purposes Only]**

**B. Recommended Committee Approvals**

Elvin Franklin, Jr.

1. Consideration of Approval to Renew the Agreement Between Harris County Hospital District d/b/a Harris Health System and the Texas Department of Assistive and Rehabilitative Services – *Mr. Michael Norby and Mr. Michael Hill*
2. Consideration of Approval of the Harris Health System Investment Policy – *Mr. Michael Norby*
3. Consideration of Approval to Transfer Funds in the Amount of \$4,500,000 to the Harris County Engineering Department to Provide Architectural, Engineering, Construction Management, and Other Services Required for the Holly Hall Administration Building Envelope Project – *Mr. David Attard*
4. Consideration of Approval to Transfer Funds in the Amount of \$5,000,000 to the Harris County Engineering Department to Provide Architectural, Engineering, Construction Management, and Other Services Required for the Ben Taub Hospital Operating Room Expansion Project – *Mr. David Attard*
5. Consideration of Approval to Reduce Previously Approved Funds for the Construction of the Westland Specialty Clinic and Backfill Project at Lyndon B. Johnson Hospital – *Mr. David Attard*
6. Consideration of Approval to Increase the Total Funding for the Construction of the Westland Specialty Clinic and Backfill Project, Phase Task Order (PTO) 3, at Lyndon B. Johnson Hospital – *Mr. David Attard*
7. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and San Jacinto Community College District - Central (Pharmacy Technician Certification Program) – *Mr. Cleveland Black*
8. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and the University of Houston (Post-Baccalaureate Dietetic Internship Program) – *Mr. Cleveland Black*
9. Consideration of Approval of an Affiliation Agreement Between

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Harris County Hospital District d/b/a Harris Health System and the University of Houston (Doctor of Pharmacy Program)

– *Mr. Cleveland Black*

10. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at San Antonio (Doctor of Physical Therapy Program) – *Mr. Cleveland Black*
11. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System, Houston Community College System, and The University of Texas Health Science Center at Houston (Emergency Medical Services Certification Program) – *Mr. Cleveland Black*
12. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Texas A&M University – Corpus Christi College of Nursing and Health Sciences (Bachelor of Science in Nursing Program) – *Mr. Cleveland Black*
13. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Texas A&M University – Corpus Christi College of Nursing and Health Sciences (Masters of Nursing Program) – *Mr. Cleveland Black*
14. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Texas State University (Bachelor of Science in Health Information Management Program) – *Mr. Cleveland Black*
15. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Hardin-Simmons University Holland School of Sciences and Mathematics (Doctor of Physical Therapy Program) – *Mr. Cleveland Black*
16. Consideration of Acceptance of the Harris Health System Affiliation Agreements Annual Report (January - December 2015) – *Mr. Cleveland Black*
17. Consideration of Approval of the Mission Statement of the Harris Health System Continuing Medical Education (CME) Program – *Mr. Cleveland Black*
18. Consideration of Approval to Ratify the Third Amendment to the Agreement Between Harris County Hospital District d/b/a Harris Health System and Memorial Hermann Health Care System for the Texas Gulf Coast Graduate Nursing Education Demonstration Project for Advanced Practice Registered Nurses – *Dr. Maureen Padilla*

19. Consideration of Approval to Renew a Facility Use Agreement Between Harris County Hospital District d/b/a Harris Health System and Houston Volunteer Lawyers to Provide Space at Thomas Street Health Center for Legal Assistance and Consultation for HIV-Positive Patients – *Dr. Michael Gardner*
20. Consideration of Approval to Renew a Facility Use Agreement Between Harris County Hospital District d/b/a Harris Health System and the Houston Food Bank to Provide Space at Thomas Street Health Center to Raise Awareness of and Application Assistance for State-Funded Social and Health Services to HIV-Positive Patients of Harris Health System – *Dr. Michael Gardner*
21. Consideration of Approval to Renew an Interlocal Agreement Between Harris County Hospital District d/b/a Harris Health System and Harris County Public Health and Environmental Services (HCPHES), Funded Under the Ryan White HIV/AIDS Treatment Extension Act, Part A to Provide Primary Medical Care, Psychiatric Services, Obstetric and Gynecological Care, and the Local Pharmacy Assistance Program to HIV-Positive Patients of Harris Health System – *Dr. Michael Gardner*
22. Consideration of Approval of the 2015 Ryan White Part A Grant Site Visit Report and Corrective Action Plan Required by the Harris County Public Health and Environmental Services (HCPHES) Ryan White Grant Administration, Conducted September 1-14, 2015 – *Dr. Michael Gardner*
23. Consideration of Approval of a Grant Agreement in the Amount of \$40,500 from the Harris County Hospital District Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for the Walking with Confidence Project – *Ms. Ruth Ransom*
24. Consideration of Approval of a Grant Agreement in the Amount of \$33,950 from the Harris County Hospital District Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for the 2016 Shattered Dreams Program – *Ms. Ruth Ransom*
25. Consideration of Approval of a Grant Agreement in the Amount of \$500 from the Harris County Hospital District Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for Community Outpatient Outreach (CO2) – *Ms. Ruth Ransom*

*{End of Consent Agenda}*

### **VIII. Board Review and Action Items**

**Elvin Franklin, Jr.**

*[All non-routine items that require discussion and/or action are presented in this section. Presentation and discussion should not exceed 5-7 minutes.]*

**The following are non-routine review and/or action items that are**

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presented directly to the Board:

**A. Miscellaneous Action Items**

1. Consideration of Approval of Reappointment of Members to Community Health Choice, Inc.'s (Community) Board of Directors in Accordance with Article III, Section II of the Bylaws of Community **[Board Deliverable]** – *Mr. Kenneth Janda*
2. Consideration of Approval of Correction to the Reappointment Term Dates for Members of Community Health Choice, Inc.'s (Community) Board of Directors in Accordance with Article III, Section II of the Bylaws of Community – *Mr. Kenneth Janda*
3. Consideration of Approval of the Amended and Restated Bylaws of the Harris Health System Advisory Council at-Large – *Dr. Michael Gardner and Mr. Daniel Bustamante, Chair of the Advisory Council at-Large*

**B. Action Items Related to the Budget & Finance Committee**

1. Consideration of Approval of an Award on the Basis of Low Bid for Rad Source Technologies Inc. to Provide an X-Ray Blood Irradiator for Ben Taub Hospital in the Amount of \$249,800 – *Mr. DeWight Dopslauf*
2. Consideration of Approval of Additional (Budgeted) Funds for Diamond Drugs, Inc. d/b/a Diamond Pharmacy Services to Provide Inpatient and Outpatient Pharmaceutical Dispensing for Institutionalized Persons of Harris County in the Additional (Budgeted) Amount of \$500,000 for the Term February 9, 2015 Through August 8, 2015 or Until a New Contract is in Place (Board Previously Approved Funds in the Amount of \$530,000 for the Term February 9, 2015 Through August 8, 2015) – *Mr. DeWight Dopslauf*

**IX. Strategic Discussion Issue**

*[All Harris Health System non-routine strategic discussion issues are placed in this section.]*

**A. Compliance Education – CMS Conditions of Participation Part III: Medical Staff [Board Education]**

**Terry Reeves**

**X. Key Performance Reports**

*[All routine performance reports are placed in this section and should not exceed five (5) minutes.]*

**A. Key Performance Indicators**

**1. President / Chief Executive Officer's Report**

**George Masi**

- a. Harris Health System Executive Leadership Organizational Chart and Salaries **[Board Deliverable]** – *Pursuant to the Bylaws of the Board of Managers of the Harris County Hospital District d/ b/ a Harris Health System, Article XI.1.c.*

**2. Review and Discussion Regarding the Harris Health System  
Balanced Scorecard**

**Alan Vierling**

**B. Committee Reports**

**1. Joint Conference Committee**

**Anne Clutterbuck**

- a. Consideration of Acceptance of the Medical Executive Board Report for February 2016 – *Dr. Maya Suresh*
- b. Consideration of Approval Regarding the Credentialing Changes for Members of the Harris Health System Medical Staff (February 2016) – *Dr. Maya Suresh*

**2. Performance Improvement and Patient Safety Committee**

**Carolyn Truesdell**

- a. Review and Discussion Regarding the Harris Health System Quality Executive Summary and Scorecard – *Dr. Parikshet Babber*

**3. Budget and Finance Committee**

**Elvin Franklin, Jr.**

- a. Consideration of Acceptance of the Harris Health System January 2016 Financial Report Subject to Audit – *Mr. Michael Norby*

**XI. Executive Session**

**Elvin Franklin, Jr.**

- A. Report by Senior Vice President of Corporate Compliance Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Section 161.032 of the Texas Health & Safety Code, and Possible Action Upon Return to Open Session – *Mr. Terry Reeves*
- B. Report by the Chief Medical Officer Regarding Quality of Medical and Health Care, Pursuant to Texas Health & Safety Code Ann. §161.032 and Texas Occupations Code Ann. §160.007 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Health Care Services, and Possible Action Upon Return to Open Session – *Dr. Parikshet Babber*

- C. Consultation with the County Attorney Regarding a Workers' Compensation Subrogation Claim Filed by The University of Texas System, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session – *Ms. Mercedes Leal*
  
- D. Discussion Regarding Strategies to Improve and Maximize Financial Performance and Budget Projections Under Provider Agreements, Network Relationships, and Other Strategic Means or Additional Lines of Business for Community Health Choice, Inc., Pursuant to Texas Government Code §551.085 – *Board of Managers*
  
- E. Discussion Regarding the Performance Evaluation of the Harris Health System President/CEO, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session – *Board of Managers*

**XII. Reconvene**

**XIII. Adjournment**

**Elvin Franklin, Jr.**