

# HARRIS HEALTH SYSTEM

## HARRIS HEALTH SYSTEM

### MINUTES OF THE BOARD OF TRUSTEES MEETING

Thursday, May 25, 2017

Board Room – Administration Building

#### Members Present:

Ms. Anne Clutterbuck, Chair  
Dr. Kimberly Monday, Vice-Chair  
Ms. Daisy Stiner, Secretary  
Mr. Lawrence Finder  
Mr. Elvin Franklin, Jr.  
Ms. Carol Graebner  
Dr. Ewan Johnson  
Ms. Carolyn Truesdell

#### Members Absent:

Mr. Brandon Capetillo

#### Others Present:

Mr. George Masi, President & Chief Executive Officer  
Mr. Michael Norby, Executive Vice President & Chief Financial Officer  
Dr. Parikshet Babber, Executive Vice President & Chief Medical Officer  
Mr. Tim Tindle, Executive Vice President & Chief Information Officer  
Dr. Ericka Brown, Executive Vice President & Administrator, Ben Taub Hospital  
Dr. Michael Gardner, Executive Vice President & Administrator, Ambulatory Care Services  
Dr. Alan Vierling, Executive Vice President & Administrator, Lyndon B. Johnson Hospital  
Dr. Jose Garcia, General Director, AMS, and Interim Chief of Staff, LBJ Hospital (9:34 a.m. arrival)  
Dr. David Robinson, Chair, Medical Executive Board  
Dr. Kenneth Mattox, Chief of Staff, Ben Taub Hospital  
Dr. Mohammad Zare, Chief of Staff, Ambulatory Care Services  
Ms. Mercedes Leal, Attorney, Harris County Attorney's Office  
Mr. DeWight Dopslauf, Purchasing Agent, Harris County Purchasing  
Ms. Peggy Boice, Harris County Judge Ed Emmett's Office  
Ms. Carole Lamont, Commissioner Steve Radack's Office  
Mr. Paul Shanklin, Commissioner Jack Cagle's Office  
Ms. Amber Weed, Commissioner Ellis's Office  
Mr. August Williams, Commissioner Jack Mormon's Office  
Administrative Staff  
Guests  
(Sign-in Sheets attached to permanent record)

## I. Call to Order and Record of Attendance

Ms. Anne Clutterbuck, Chair, called the meeting to order at 9:05 a.m., and noted that a quorum was present. The attendance was recorded.

## II. Approval of the Minutes of Previous Meeting

### Motion 17.05-52

Moved by Mr. Elvin Franklin, Jr., seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve the minutes of the April 27, 2017 Board of Trustees meeting.

## III. Hear from Citizens

Mr. Walter Protheroe stated that he is awaiting a response from the Harris County Attorney's Office to his complaint letters. He reported that his medical records from May 2016 to January 2017 contain inaccuracies that could prevent him from receiving proper treatment. Mr. Protheroe stated that he contacted Harris Health's Corporate Compliance department and the Texas Medical Board regarding false information that was placed in his medical records and his inability to review his medical records for erroneous information in a timely manner.

## IV. Announcements / Special Presentations

- A. **Special Recognition** – Mr. Kenneth Janda, President and Chief Executive Officer, Community Health Choice, Inc. (CHC, Inc.), and Ms. Vicki Kaiser, Chair of the Board of Directors, CHC, Inc., recognized Ms. Daisy Stiner for her years of service as a member of the CHC, Inc. Board of Directors. Ms. Kaiser thanked Ms. Stiner on behalf of the CHC, Inc. Board, employees, and members for her hard work and dedication during her seven (7) years as a CHC, Inc. Board member.
- B. **Special Presentation** – Ms. Patricia Darnauer, Senior Vice President of Support Services, Harris Health System, and Ms. Tiya LaCroix, Regional Executive Director, Global Healthcare Exchange (GHX), recognized Harris Health for receiving GHX's "Excellence in eProcurement" and "GHX Best 50" awards in 2016. Ms. LaCroix stated that GHX enables a greater level of patient care by maximizing automation, accuracy, and efficiency in business processes. She reported that in 2016 Harris Health was included among GHX's Best 50 healthcare organizations in North America and received the Excellence in eProcurement award for improving operations and decreasing costs through supply chain automation. Ms. LaCroix stated that 2016 was the third year that Harris Health received the GHX Best 50 award.
- C. **Special Recognition** – Dr. Maureen Padilla, Senior Vice President and Chief Nurse Executive, recognized the Harris Health nurses who were nominated for inclusion in the *Houston Chronicle's* Salute to the Top 150 Nurses in Houston. She reported that May 6-12, 2017 was National Nurses Week and that fifteen (15) nurses from Harris Health were included among the top 150 nurses in Houston. She introduced the following four (4) nurses who were included in the recognition: 1) Ms. Yolanda Vigil, Nurse Manager, Ambulatory Care Services (ACS); 2) Ms. Pamela Davis, Program Manager, Executive Nursing Practice Group; 3) Dr. Alan Vierling, Executive Vice President and Administrator, Lyndon B. Johnson Hospital (LBJH); and 4) Ms. Alice Kohler, Director of

Perioperative Services, Ben Taub Hospital (BTH). Dr. Padilla thanked them for their hard work and dedication to Harris Health.

## **V. Harris County Hospital District Foundation Status Report**

Mr. Jeff Baker, Executive Director, Harris County Hospital District Foundation (Foundation), and Henry J.N. "Kitch" Taub II presented the Foundation Status Report. Mr. Taub announced that the Foundation's Jubilee of Caring will be held Thursday, October 19, 2017 at the River Oaks Country Club. He stated that the event will include a presentation of the Ben Taub Humanitarian award to Corby and Barbara Robertson and a celebration of the Foundation's 25th anniversary. Mr. Taub reported that fundraising for the Jubilee of Caring began in February 2017, that the Foundation has already raised \$326K toward its \$500K goal, and that the funds will benefit BTH's Level I Trauma Center renovation. He also announced that the Foundation will launch a capital campaign in late 2017 to raise \$25M to benefit the BTH Level I Trauma Center. Mr. Taub stated that Richard and Ginni Mithoff will chair the capital campaign and that naming opportunities will be available to acknowledge the support of various donors in the community. He reported that the Foundation has given Harris Health approximately \$43M over the past twenty-five (25) years and he estimated that the Foundation will contribute an additional \$40M over the next five to seven-year period. A copy of the report is available in the permanent record.

## **VI. Strategic Discussion**

### **A. Harris Health System Legislative Initiatives**

1. Update, Discussion and Possible Action Regarding Activities in Austin Relating to Legislative/Regulatory Issues Impacting Harris Health System, the 85<sup>th</sup> Legislative Session, and the Harris Health System Legislative Platform.

Mr. R. King Hiller, Vice President, Public Policy and Government Relations, led the discussion regarding activities in Austin relating to legislative/regulatory issues impacting Harris Health System. He reported that the Drivers Responsibility Program repeal and replace legislation passed in the House of Representatives but faces challenges in the Senate. Mr. Hillier announced that House Bill 62, which will create a statewide ban on texting while driving, passed in the legislature and is awaiting approval by Governor Greg Abbott. He reported that negotiations continue between the Texas Health and Human Services Commission and the Centers for Medicare & Medicaid Services (CMS) regarding the Medicaid 1115 Waiver. Mr. Hillier forecast that a decision regarding the proposed renewal of the 1115 Waiver will be determined by September 2017.

2. Update, Discussion and Possible Action Regarding Pending Federal Legislative and Policy Issues Affecting Harris Health System.

Mr. Hillier led the discussion regarding pending federal legislative and policy issues affecting Harris Health System. He reported that the American Health Care Act passed the U.S. House of Representatives on May 4, 2017. Mr. Hillier stated that the Congressional Budget Office estimates that the AHCA would reduce the federal deficit by \$119B over a nine-year period primarily through cuts to the Medicaid program and

private insurance subsidies. Ms. Stiner requested that Mr. Hillier provide the Board with timelines regarding when the proposed modifications to the Medicare program will take effect at the state and federal levels. A copy of the report is available in the permanent record.

#### **B. Review and Discussion Regarding the Feedback for the Harris Health System Mission and Vision Statements**

Ms. Stiner led the discussion regarding the feedback for the Harris Health System mission and vision statements. She announced that Mr. David Ashworth, the moderator for the Strategic Planning Retreat, will attend the June 8, 2017 Strategic Planning Committee meeting to assist the Board in utilizing the Board members' proposed recommendations to modify the mission and vision statements. Ms. Stiner noted that coordination of care is a critical topic of consideration for Harris Health, and she requested that Harris Health invite a representative from The University of Texas Health Science Center at Houston School of Public Health to deliver a presentation regarding the patient safety net coordination platform at the June 8th meeting. Ms. Clutterbuck recommended that the Board include "coordination of care" and "education" as elements in the mission statement. Mr. Lawrence Finder stated that he agrees that coordination of care should be included in the mission statement. However, he recommended that Harris Health determine the type of healthcare system it wants to become before the Board decides to implement new mission and vision statements to ensure that the mission and vision coordinate with the organization's purpose. Ms. Carolyn Truesdell stated that a mission statement should be succinct but expansive and that Harris Health's purpose is to provide healthcare to those with the greatest need. She recommended that Harris Health's vision statement include a reference to coordinated care. Dr. Ewan Johnson stated that although Harris Health cannot provide all services to all patients, it must collaborate with its community partners to ensure that the patients who are served are able to obtain a full spectrum of healthcare. Mr. Elvin Franklin, Jr. also recommended that Harris Health partner with other healthcare organizations in the Texas Medical Center to deliver care to patients. Dr. Kimberly Monday suggested that it may be helpful to the Board to review an Episcopal Health Foundation study which displays the gaps in primary care in the community to determine whether Harris Health may serve those underserved areas. She recommended that the following key phrases be included in the mission or vision statement: 1) quality, 2) fiscally responsible, 3) essential care, 4) neediest, 5) dignity, 6) cultural sensitivity, and 7) compassion. Discussion ensued. A copy of the proposed mission and vision statements is available in the permanent record.

#### **C. Review and Discussion Regarding the Status of the Harris Health System Strategic Planning Process**

Mr. George Masi led the discussion regarding the status of the Harris Health System strategic planning process. He delivered an overview of the Strategic Plan - The Bridge to 2020 Board of Trustees Workbook, and he stated that the Bridge to 2020 will serve as the cover page of the new strategic plan. Mr. Masi stated that a transformative model of patient care delivery will be fundamental to the strategic plan. He explained that transformation will alter Harris Health's behavior and appearance, and he introduced a video presentation that described the difference between organizational change and organizational transformation. A copy of the workbook is available in the permanent

record.

## VII. Consent Agenda Items

### Motion 17.05-53

Moved by Dr. Kimberly Monday, seconded by Ms. Daisy Stiner, and passed that the Board approve agenda items VII.A(1)a through VII.A(1)jj. Mr. Lawrence Finder abstained from all purchasing items.

#### A. Items Related to Purchasing

##### A(1). Consideration of Purchasing Recommendations Requiring Board Approval

- a. approve purchase on the basis of lowest-priced contract for Philips Healthcare [PP-IM-287] to provide diagnostic imaging equipment in the estimated amount of \$721,455.
- b. approve additional (budgeted) funds for the Brandt Companies, LLC to provide job order contracting for small and large plumbing and/or plumbing-related projects in the additional (budgeted) amount of \$554,000 for the term October 23, 2016 through October 22, 2017 (Board previously approved funds in the amount of \$1,080,000 for the term October 23, 2016 through October 22, 2017).
- c. approve additional (budgeted) funds for FKP Architects, Inc. to provide professional architectural and interior design services in the estimated additional (budgeted) amount of \$300,000 for the term September 14, 2016 through September 13, 2017 (Board previously approved funds in the amount of \$300,000 for the term September 14, 2016 through September 13, 2017).
- d. approve the first of three (3) renewal options for Consolidated Edison Solutions, Inc. to provide engineering services in the estimated amount of \$150,000 for the term June 3, 2017 through June 2, 2018.
- e. approve purchase on the basis of sole source for KARL STORZ Endoscopy-America, Inc. to provide preventative maintenance and repair services for KARL STORZ telescopes in the estimated amount of \$100,000 for a one-year initial term with four (4) one-year renewal options.
- f. approve award on the basis of only proposal received for Optos, Inc. to provide a retinal camera system in the amount of \$117,000 for a one-year initial term with four (4) one-year renewal options.
- g. approve award on the basis of best proposal meeting requirements for Covidien Sales LLC to provide operating room fluid management systems with morcellators, additional instruments, and consumables in the amount of \$113,376 for a one-year initial term with four (4) one-year renewal options.
- h. approve first-year funding on the basis of single-source ASCEND contract for Cardinal Health 200, LLC [AS-OR-1379] to provide custom procedure trays in the

estimated amount of \$3,011,037 for the term January 1, 2017 through December 31, 2017.

- i. approve first-year funding on the basis of single-source ASCEND contract for Cardinal Health 200, LLC [AS-OR-1374] to provide sterile packs and gowns in the estimated amount of \$353,570 for the term January 1, 2017 through December 31, 2017.
- j. approve first-year funding on the basis of single-source ASCEND contract for Sage Products LLC [AS-NS-931] through Cardinal Health to provide (bag-based) patient cleansing and skin care products in the estimated amount of \$379,911 for the term June 1, 2017 through May 31, 2018.
- k. approve purchase on the basis of product standardization for CareFusion Solutions, LLC [PP-IV-110] through Cardinal Health to provide infusion devices and device-dedicated sets in the estimated amount of \$1,176,630 for a one-year initial term with four (4) one-year renewal options.
- l. approve purchase on the basis of lowest-priced contract for CareFusion Solutions, LLC [PP-IV-150] through Cardinal Health to provide needleless connectors in the estimated amount of \$345,198 for a one-year initial term with four (4) one-year renewal options.
- m. approve purchase on the basis of lowest-priced contract for CareFusion Solutions, LLC [PP-IV-120] through Cardinal Health to provide infusion sets and accessories in the estimated amount of \$275,175 for a one-year initial term with four (4) one-year renewal options.
- n. ratify purchase on the basis of sole source for Synovis® Micro Companies Alliance, Inc. to provide Global Excellence in Microsurgery microvascular products in the estimated amount of \$115,320 for the term January 1, 2017 through December 31, 2017.
- o. approve second-year funding for the GPO contract for Boston Scientific Corporation [PP-OR-1212] to provide surgical incontinence products in the estimated amount of \$114,155 for the term July 1, 2017 through June 30, 2018.
- p. approve second-year funding for the GPO contract for Welch Allyn Inc. [PP-AC-122] through Cardinal Health to provide disposable vaginal speculums in the estimated amount of \$111,380 for the term July 1, 2017 through June 30, 2018.
- q. approve purchase on the basis of low quote for Tari Inc. d/b/a Jean's Restaurant Supply [BuyBoard 519-16] to provide food service equipment, supplies, and appliances in the amount of \$131,556.
- r. approve award on the basis of only bid received for Ascend Clinical, LLC to provide laboratory testing services in the estimated amount of \$241,772 for the term June 1, 2017 through May 31, 2018 with four (4) one-year renewal options.
- s. ratify provision for Houston Community College Corporate College to provide corporate training and development for Community Health Choice, Inc. in the amount of \$70,900 for the term January 1, 2017 through December 31, 2017.

- t. approve first-year funding on the basis of single-source ASCEND contract for Triad Isotopes, Inc. [AS-IM-357] to provide radiopharmaceutical products (distributor) in the estimated amount of \$870,278 for the term January 1, 2017 through December 31, 2017.
- u. ratify the second of four (4) renewal options for TH Healthcare, Ltd. d/b/a Park Plaza Hospital to provide wide bore MRI and other radiology services for Harris County Hospital District d/b/a Harris Health System patients in the estimated amount of \$180,000 for the term May 4, 2017 through May 3, 2018.
- v. approve provision for the Texas Health and Human Services Commission to provide outstationed eligibility advisors / ME specialists in the estimated amount of \$325,128 for the term September 1, 2017 through August 31, 2018.
- w. approve additional (budgeted) funds and an extension for Ortho Clinical Diagnostics, Inc. [PP-LA-415 f/k/a PP-LA-322] to provide blood bank analyzers and reagents in the additional (budgeted) amount of \$448,058 for the extended term June 19, 2017 through June 18, 2018 (Board previously approved funds in the amount of \$448,058 for the term June 19, 2016 through June 18, 2017).
- x. approve the third of four (4) renewal options for The University of Texas Health Science Center at Houston to provide anatomical pathology reference testing and services in the estimated amount of \$396,000 for the term July 1, 2017 through June 30, 2018.
- y. ratify provision for the Texas Department of State Health Services (DSHS) to provide data sharing services in the estimated amount of \$0 for the term May 1, 2017 through April 30, 2018.
- z. approve award on the basis of best proposal meeting requirements for the Life Insurance Company of North America (LINA), a Cigna Company, to provide long-term and short-term disability coverages, Family Medical Leave Act and Americans with Disabilities Act administration in the amount of \$3,419,304 (\$1,517,304 estimated for services / \$1,902,000 estimated for claim payments) for a one-year initial term with four (4) one-year renewal options.
- aa. approve renewal for Shared Technologies, Inc. to provide maintenance of telephone and voice communication systems in the estimated amount of \$1,070,307 for the term June 1, 2017 through May 31, 2018.
- bb. approve purchase on the basis of low quote for TSA, Inc. [DIR-TSO-2538] to provide Hewlett-Packard servers and storage equipment in the amount of \$740,753.
- cc. approve renewal on the basis of sole source for Oracle America, Inc. to provide PeopleSoft Unlimited License Agreement (ULA) maintenance in the estimated amount of \$512,150 for the term May 30, 2017 through May 29, 2018.
- dd. approve renewal for Emporos Systems Corporation to provide maintenance and support for the pharmacy cashiering system in the estimated amount of \$207,970 for the term June 16, 2017 through June 15, 2018.
- ee. approve purchase as an exception to the Harris Health System Purchasing Manual bid requirements for AT&T Corporation to provide data circuit services in the estimated (three-year term) amount of \$151,768.

- ff. approve additional (budgeted) funds and an extension for Spok, Inc. to provide wireless pager leases, messaging services, and related items in the additional (budgeted) amount of \$140,250 for the extended term June 1, 2017 through December 31, 2017 (Board previously approved funds in the amount of \$280,500 for the term June 1, 2016 through May 31, 2017).
- gg. approve renewal on the basis of sole source for Greater Houston Healthconnect to provide a Healthcare Information Exchange (HIE) software system in the estimated amount of \$100,000 for the term June 27, 2017 through June 26, 2018.
- hh. approve purchase on the basis of sole source for Healtheway, Inc. d/b/a The Sequoia Project to provide an eHealth Exchange Participation Agreement in the estimated amount of \$20,000.
- ii. ratify the first and final renewal option for Set Solutions, Inc. [15/006MP-19] to provide maintenance and support for anti-phishing security appliance, software, and services in the estimated amount of \$201,956 for the term May 13, 2017 through May 12, 2018.
- jj. approve additional (budgeted) funds and an extension for Language Line Services, Inc. to provide language interpretation services in the additional (budgeted) amount of \$500,000 for the extended term June 1, 2017 through June 30, 2017 (Board previously approved funds in the amount of \$3,350,000 for the term February 27, 2016 through May 31, 2017).

A (2). Transmittals of Completed Items **[For Informational Purposes]**

- a. transmittal of purchase for Universal Ophthalmic Instruments, Inc. to provide eye exam and eye care equipment and products in the amount of \$80,256.
- b. transmittal of a corrected term for St. Jude Medical S.C., Inc. to provide a cardiac ablation system for a one-year initial term with three (3) one-year renewal options (corrected term); one-year initial term with four (4) one-year renewal options (as approved).
- c. transmittal of first-year funding on the basis of single-source ASCEND contract for STERIS Corporation [AS-MM-443] to provide instrument cleaners and enzymatics in the estimated amount of \$98,307 for the term October 1, 2016 through September 30, 2017.
- d. transmittal of an extension for the Texas Medical Center to provide linen processing, cart building, and transportation services in the estimated additional amount of \$0 for the extended term June 1, 2017 through August 31, 2017 (Board previously approved funds in the amount of \$2,648,900 for the term February 23, 2016 through May 31, 2017).
- e. transmittal of the second and final renewal option on the basis of sole source for Morris & Dickson Co. LLC to provide accumulator services in the estimated amount of \$64,800 for the term March 4, 2017 through March 3, 2018.
- f. transmittal of award on the basis of lowest-priced proposal meeting requirements for neoSurgical to provide laparoscopic suture closure devices / uterine manipulator



devices in the amount of \$41,828 for a one-year initial term with four (4) one-year renewal options.

- g. transmittal of additional (budgeted) funds for Jackson Walker, L.L.P. to provide legal services for healthcare and reimbursement matters in the additional (budgeted) amount of \$60,000 for the term July 1, 2016 through June 30, 2017 (Board previously approved funds in the amount of \$105,000 for the term July 1, 2016 through June 30, 2017).
- h. transmittal of the fourth and final renewal option for MC AnalyTXs, Inc. to provide Medicare and Medicaid third-party payor logging software in the estimated amount of \$99,000 for the term May 13, 2017 through May 12, 2018.
- i. transmittal of award on the basis of only bid received and a modification of contract for the Marriott Marquis to provide a venue for a nurses event for the Harris County Hospital District d/b/a Harris Health System in the amount of \$98,952.
- j. transmittal of purchase on the basis of sole source for the Houston Academy of Medicine – Texas Medical Center Library to provide subscription library services in the amount of \$99,126 for the term September 1, 2017 through August 31, 2018.
- k. transmittal of a revised amount for OptumRx, Inc. (Pharmacy Benefit Manager Services)(\$21,228,975) and Cigna Health and Life Insurance Company (CHLIC) and Cigna Onsite Health, LLC (Group Medical and Stop Loss Coverage) (\$5,391,232) to provide pharmacy benefit manager services and group medical and stop loss coverage in the estimated multi-vendor amount of \$26,620,207 for the term March 1, 2017 through February 28, 2018 with six (6) one-year renewal options.
- l. transmittal of purchase on the basis of sole source for Epic Systems Corporation to provide database management system licenses in the estimated amount of \$80,291.
- m. transmittal of renewal for Oracle America, Inc. [DIR-TSO-2539] to provide Oracle database maintenance and support in the estimated amount of \$58,017 for the term June 1, 2017 through May 31, 2018.

## **B. Recommended Committee Approvals**

### **Motion 17.05-54**

Moved by Ms. Carolyn Truesdell, seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve agenda items VII.B.1. through VII.B.12.

1. Approval to Ratify the Eighth Amendment to the Third Amended Administrative Services Agreement Between Harris County Hospital District d/b/a Harris Health System and Community Health Choice, Inc.
2. Approval to Ratify an Amendment to the Letter of Agreement Between Harris County Hospital District d/b/a Harris Health System and Community Health Choice, Inc. to Participate in the Network Access Improvement Program.

3. Approval of an Agreement Between Harris Health System and the Johnson & Johnson Patient Assistance Foundation, Inc. to Participate in the Johnson & Johnson Patient Assistance Program.
4. Approval to Transfer Funds in the Amount of \$1,487,083.46 for Fiscal Year 2018 to the Harris County Engineering Department to Provide Architectural, Engineering, Construction Management, and Other Related Services Required for the Ben Taub Hospital Garage Security Screen Project.
5. Approval to Continue Harris Health System's Membership in the Public Power Pool Through December 31, 2022.
6. Approval to Ratify the Addition of an Investment to the JPMorgan Chase Bank, N.A. (JPMCB) Strategic Property Fund to the Harris County Hospital District Pension Plan, Effective April 4, 2017.
7. Approval to Ratify the Replacement of Loomis, Sayles & Company, L.P. with Arrowpoint Asset Management, LLC and WEDGE Capital Management, L.L.P. as Investment Managers for the Harris County Hospital District Pension Plan, Effective April 19, 2017.
8. Approval to Ratify the Removal of the FMI Large Cap Fund in the Harris County Hospital District 401(k) Plan, Based on Execution of the 24th Amendment to the Fidelity Management Trust Company Agreement for the 401(k) Plan, and the Harris County Hospital District Employees' Deferred Compensation Plan, Based on Execution of the 9th Amendment to the Fidelity Management Trust Company Agreement for the 457(b) Plan, Effective February 28, 2017.
9. Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System, Baylor College of Medicine, and the University of Houston (Master of Arts in Communication Science and Disorders Program).
10. Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Texas Southern University (Bachelor of Science in Respiratory Therapy Program).
11. Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Angelo State University (Doctor of Physical Therapy Program).
12. Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and the Lamar University Joanne Gay Dishman School of Nursing (Master of Science in Nursing Program).

*{End of Consent Agenda}*

## **VIII. Board Review and Action Items**

### **A. Action Items Related to the Planning & Operations Oversight Committee**

**Motion 17.05-55**

Moved by Mr. Lawrence Finder, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda items VIII.A.1. through VIII.A.4.

1. Approval of a Grant Award in the Amount of \$1,137,064 from the Women's Health Services Division of the Texas Health and Human Services Commission to Harris County Hospital District d/b/a Harris Health System for the Family Planning Program for Fiscal Year 2018.
2. Approval of a Grant Award in the Amount of \$1,137,064 from the Women's Health Services Division of the Texas Health and Human Services Commission to Harris County Hospital District d/b/a Harris Health System for the Family Planning Program for Fiscal Year 2019.
3. Approval of a Grant Award in the Amount of \$230,576 from the Women's Health Services Division of the Texas Health and Human Services Commission to Harris County Hospital District d/b/a Harris Health System for the Healthy Texas Women Program for Fiscal Year 2018.
4. Approval of a Grant Award in the Amount of \$230,576 from the Women's Health Services Division of the Texas Health and Human Services Commission to Harris County Hospital District d/b/a Harris Health System for the Healthy Texas Women Program for Fiscal Year 2019.

**B. Review Item Related to the Strategic Planning Committee**

1. Review and Discussion Regarding the Safety Net Coordination Platform

Mr. Kenneth Janda led the discussion regarding the safety net coordination platform. He stated that The University of Texas Health Science Center at Houston School of Public Health (UTHealth-Houston) approached Harris Health for assistance with reactivating and updating UTHealth-Houston's automated safety net coordination database. Mr. Janda stated that the UTHealth-Houston database may facilitate Harris Health's provision of healthcare in the community and he requested direction from the Board regarding how to proceed with this project. Discussion ensued. Ms. Stiner requested that Mr. Janda arrange for a representative from the UTHealth-Houston School of Public Health to deliver a presentation regarding the safety net coordination platform at the June 8, 2017 Strategic Planning Committee meeting.

**C. Miscellaneous Action Item**

**Motion 17.05-56**

Moved by Ms. Carolyn Truesdell, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve agenda item VIII.C.1.

1. Approval of the Appointment of Ms. Anne Clutterbuck to the Board of Directors of Community Health Choice, Inc. for a Term Ending December 31, 2017.

## **IX. Committee Reports**

### **A. Joint Conference Committee**

#### **Motion 17.05-57**

Moved by Mr. Elvin Franklin, Jr., seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve agenda item IX.A.1.

1. Acceptance of the Medical Executive Board Report for May 2017.

Dr. David Robinson, Chair, Medical Executive Board, presented the Medical Executive Board (MEB) Report for May 2017. He reported that the MEB created the Structures and Organizational Standards Committee and the Interdisciplinary Clinical Committee to determine which Harris Health policies require updating and revision. Dr. Robinson stated that the MEB is modifying a workflow algorithm that will enhance physician engagement and facilitate the revision of clinical and non-clinical policies, and he stated that he will update the Board of Trustees on this process. Dr. Kimberly Monday inquired whether the administration is monitoring whether BTH's patients receive their medications upon discharge after the closing of the BTH pharmacy in 2016. Dr. Ericka Brown, Executive Vice President and Administrator, BTH, responded that BTH enacted a policy to deliver medications to patients if they are unable to obtain them otherwise. She reported that less than 1% of BTH's patients who formerly utilized the BTH pharmacy for their prescriptions presented at the emergency room as a result of not receiving their medications. Ms. Clutterbuck suggested that Harris Health may benefit from forming partnerships with retail pharmacies instead of retaining all pharmacy services in-house. Ms. Stiner requested that a pharmacy services issue brief be created for discussion at the June 16, 2017 Strategic Planning Retreat. A copy of the report is available in the permanent record.

#### **Motion 17.05-58**

Moved by Ms. Anne Clutterbuck, seconded by Ms. Carolyn Truesdell, and unanimously passed that the Board approve agenda item IX.A.2.

2. Approval Regarding the Credentialing Changes for Members of the Harris Health System Medical Staff (May 2017).

Dr. Robinson presented the May 2017 credentialing changes for the members of the Harris Health System medical staff. He reported that there were sixteen (16) initial appointments, forty-nine (49) reappointments, four (4) resignations, and thirteen (13) change/add privileges. A copy of the report is available in the permanent record.

### **B. Performance Improvement and Patient Safety Committee**

1. Review and Discussion Regarding the Harris Health System Quality Executive Summary and Scorecard for February and March 2017.

Dr. Parikshet Babber, Executive Vice President and Chief Medical Officer, presented the Harris Health System Quality Executive Summary and Scorecard for February and March 2017. He reported that BTH experienced no fallouts during March 2017

and that LBJH experienced one (1) fallout for the month regarding patient experience metrics. Dr. Babber stated that Harris Health reported no fallouts for the month or year-to-date regarding the metric communication with nurses. Also, he reported that there were no fallouts regarding readmissions in March 2017. Dr. Babber announced that Harris Health underwent its annual Det Norske Veritas (DNV) accreditation survey and that Harris Health cleared the thirteen (13) nonconformities that it received last year. He stated that DNV issued only four (4) nonconformities to Harris Health this year. A copy of the scorecard is available in the permanent record.

### **C. Budget and Finance Committee**

#### **Motion 17.05-59**

Moved by Ms. Anne Clutterbuck, seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve agenda item IX.C.1.

1. Acceptance of the Harris Health System April 2017 Financial Report Subject to Audit.

Mr. Michael Norby, Executive Vice President and Chief Financial Officer, presented the Harris Health System April 2017 Financial Report. He reported that Harris Health received its annual distribution from the Tobacco Settlement Fund during April 2017 in the amount of \$13.4M, which was \$4.4M greater than budget. Mr. Norby stated that expenses totaled \$111M for April 2017, which was \$2.1M less than budget for the month. He mentioned that he will present a motion to extend Harris Health's current letter of credit with JPMorgan Chase, which will expire in August 2017, at the June 8, 2017 Budget and Finance Committee meeting. A copy of the report is available in the permanent record.

### **X. Executive Session**

At 11:30 a.m., Ms. Clutterbuck stated that the Board would enter into Executive Session under Texas Gov't Code Ann. §551.085, Texas Gov't Code Ann. §551.072, Texas Gov't Code Ann. §551.071, Texas Health & Safety Code §161.032, Texas Occupations Code Ann. §160.007, and Texas Gov't Code Ann. §551.074.

### **XI. Reconvene**

At 2:30 p.m., Ms. Clutterbuck reconvened the meeting and stated that no action was taken in Executive Session.

- A. Discussion Regarding Financial Planning Information Related to the Negotiation Between the Harris County Hospital District d/b/a Harris Health System and Affiliated Medical Services for the Arrangement or Provision of Medical Services, Pursuant to Texas Gov't Code Ann. §551.085, and Possible Action Regarding this Matter Upon Return to Open Session.

No action was taken.

- B. Discussion Regarding Harris Health System's Lease Agreement with the Harris County Hospital District Foundation for the Ben Taub Hospital McDonald's, Pursuant to Texas Gov't Code Ann. §551.072, and Possible Action Upon Return to Open Session.

**Motion 17.05-60**

Moved by Dr. Ewan Johnson, seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve agenda item X.B.; Harris Health will not authorize the second and final option period of the lease agreement with McDonald's Corporation, which commences September 25, 2017 and terminates September 24, 2022, for the McDonald's restaurant located at Ben Taub Hospital.

- C. Consultation with the County Attorney Regarding Cause No. 4:14-cv-02441; *USOR Site PRP Group v. A&M Contractors, Inc., et al.*, in the United States District Court for the Southern District of Texas, Pursuant to Texas Gov't Code Ann. §551.071, and Possible Action Regarding This Matter Upon Return to Open Session.

**Motion 17.05-61**

Moved by Ms. Daisy Stiner, seconded by Ms. Carol Graebner, and unanimously passed that the Board approve agenda item X.C.

The Harris County Hospital District d/b/a Harris Health System ("Harris Health"), by and through its Board of Trustees, approves and hereby authorizes settlement of Cause No. 4:14-cv-02441; *USOR Site PRP Group v. A&M Contractors, Inc., et al.*, in the United States District Court for the Southern District of Texas in an amount not to exceed \$25,000, payable to USOR Site Trust Account. George V. Masi, President/CEO of Harris Health, is authorized to execute any agreement, release, or any other necessary documents to effect this settlement.

- D. Consultation with the County Attorney Regarding an Automobile Claim Filed by Juan Caldera, Pursuant to Texas Gov't Code Ann. §551.071, and Possible Action Regarding This Matter Upon Return to Open Session.

**Motion 17.05-62**

Moved by Ms. Daisy Stiner, seconded by Ms. Carol Graebner, and unanimously passed that the Board approve agenda item X.D.

The Harris County Hospital District d/b/a Harris Health System ("Harris Health"), by and through its Board of Trustees, approves and hereby authorizes settlement of an automobile claim filed by Juan Caldera in the amount of \$35,582.63, payable to Juan Caldera and/or Bronston Legal PC. George V. Masi, President/CEO of Harris Health, is authorized to execute any agreement, release, or any other necessary documents to effect this settlement.

- E. Report by Senior Vice President of Corporate Compliance Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Upon Return to Open Session.

No action was taken.

- F. Report by the Chief Medical Officer Regarding Quality of Medical and Health Care, Pursuant to Texas Health & Safety Code Ann. §161.032 and Texas Occupations Code Ann. §160.007 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Health Care Services, and Possible Action Upon Return to Open Session.

No action was taken.

- G. Discussion Regarding the Performance Evaluation of the Harris Health System President/CEO, the Senior Vice President of Corporate Compliance, and the Vice President and Chief Governance Officer, Pursuant to Texas Gov't Code Ann. §551.074, and Possible Action Regarding This Matter Upon Return to Open Session.

No action was taken.

## **XII. Adjournment**

Moved by Mr. Elvin Franklin, Jr., seconded by Dr. Ewan Johnson, and unanimously accepted to adjourn the meeting.

There being no further business, the meeting adjourned at 2:34 p.m.

I certify that the foregoing are the Minutes of the meeting of the Board of Trustees of the Harris County Hospital District d/b/a Harris Health System held at the Administration Building in Houston, Texas on May 25, 2017.

Respectfully submitted,



Ms. Anne Clutterbuck, Chair  
Board of Trustees



Ms. Daisy Stiner, Secretary  
Board of Trustees

Recorded by Kenya Shields