

HARRISHEALTH SYSTEM

HARRIS HEALTH SYSTEM MINUTES OF THE BOARD OF TRUSTEES MEETING Thursday, February 28, 2019 Board Room – Administration Building

Members Present:

Ms. Anne Clutterbuck, Chair
Dr. Kimberly Monday, Vice Chair
Ms. Linda Morales, Secretary
Dr. Arthur Bracey (9:46 a.m. arrival / 12:15 p.m. departure)
Mr. Lawrence Finder (12:15 p.m. departure)
Dr. Ewan Johnson
Ms. Elena Marks (10:30 a.m. arrival)
Mr. Art Morales
Ms. Alicia Reyes

Members Absent:

Others Present:

Mr. George Masi, President & Chief Executive Officer
Mr. Kenneth Janda, President & Chief Executive Officer, Community Health Choice
Dr. Ericka Brown, Senior Executive Vice President & Chief Operating Officer
Mr. Michael Norby, Executive Vice President & Chief Financial Officer
Dr. Parikshet Babber, Executive Vice President & Chief Medical Officer
Dr. Nathan Deal, Executive Vice President & Administrator, Ben Taub Hospital
Dr. Glorimar Medina-Rivera, Executive Vice President & Administrator, Ambulatory Care Services
Mr. Tim Tindle, Executive Vice President & Chief Information Officer
Dr. Yvonne Chu, General Director, Affiliated Medical Services
Dr. Joseph Garcia - Prats, Chair, Medical Executive Board
Dr. Kenneth Mattox, Chief of Staff, Ben Taub Hospital
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Dr. Mohammad Zare, Chief of Staff, Ambulatory Care Services
Mr. Michael Hill, Senior Vice President, Chief Business Development and Strategy Officer
Ms. Karen Tseng, Senior Vice President, Population Health Transformation
Ms. Carolynn Jones, Senior Vice President, Corporate Compliance
Ms. Patricia Darnauer, Senior Vice President, Support Services
Dr. Jennifer Small, Vice President & Associate Administrator, Ambulatory Care Services
Ms. Nicole Streeter, Vice President, Chief Governance Officer
Mr. Robert Soard, First Assistant, Harris County Attorney's Office
Ms. Sara Thomas, Managing Attorney, Harris County Attorney's Office
Mr. DeWight Dopslauf, Purchasing Agent, Harris County Purchasing
Mr. Adrian Garcia, Commissioner, Harris County Precinct 2
Ms. Peggy Boice, Harris County Judge Lina Hidalgo's Office
Ms. Carole Lamont, Commissioner Steve Radack's Office (9:06 a.m. arrival)
Mr. Paul Shanklin, Commissioner Jack Cagle's Office (9:10 a.m. arrival)
Ms. Andrea Elizondo, Commissioner Adrian Garcia's Office
Administrative Staff / Guests
(Sign-in Sheets attached to permanent record)

I. Call to Order and Record of Attendance

Ms. Anne Clutterbuck, Chair, called the meeting to order at 9:02 a.m., and noted that a quorum was present. The attendance was recorded.

II. Approval of the Minutes of Previous Meeting

Motion 19.02-11

Moved by Ms. Linda Morales, seconded by Mr. Art Morales, and unanimously passed that the Board approve the minutes of the January 24, 2019 Board of Trustees meeting, subject to the following corrections and revisions:

January 24, 2019 Board Meeting Minutes

- Section VIII.G. Motion 19.01-03 was revised to read, “Moved by Ms. Linda Morales, seconded by Dr. Ewan Johnson, and passed that the Board approve agenda item VII.G.”
- Section VIII.H: Motion 19.01-04 was revised to read, “Moved by Ms. Linda Morales, seconded by Dr. Ewan Johnson, and passed that the Board approve agenda item VII.H.”

III. Announcements / Special Presentations

A. Special Recognition – Dr. Ericka Brown, Senior Executive Vice President & Chief Operating Officer, recognized Dr. Parikshet Babber for his years of service with Harris Health System. Dr. Brown expressed her gratitude and appreciation to Dr. Babber for his dedication and commitment to patient safety and quality excellence on behalf of the Board and Harris Health System.

B. Board Member Announcements regarding Board member advocacy and community engagement.

Ms. Clutterbuck recognized Ms. Alicia Reyes as the newly appointed member of the Harris Health Board of Trustees. She mentioned that she accompanied Mr. George Masi, President & Chief Executive Officer; Mr. R. King Hiller, Vice President, Public Policy and Government Relation; and Mr. Tony Essalih, Principal, Cornerstone Government Affairs in a meeting with United States Representative Lizzie Fletcher to discuss the exciting work being done at Harris Health. Ms. Clutterbuck thanked Mr. Masi and the various Board members for meeting with several Harris County Commissioners to discuss the Harris Health FY2020 Operating and Capital Budget. She also commended Mr. Masi for his presentation on behalf of the Board of Trustees and Harris Health administration at Commissioners Court.

Ms. Linda Morales reported that Ms.Carolynn Jones, Senior Vice President, Corporate Compliance and Ms. Nicole Streeter, Vice President, Chief Governance Officer, attended the Health Care Compliance Association (HCCA) 2019 Board and Audit Committee Compliance Conference in Scottsdale, Arizona on February 18-19, 2019. Ms. Morales mentioned that she visited the Living Hope Wheelchair Association, where Ms. Joyce Greenleaf, Eligibility Audit Coordinator, provided education regarding Harris Health’s eligibility process. Ms. Morales reported that many of the attendees expressed much satisfaction with the services provided at Harris Health. However, they expressed concern regarding the wait times for dental and dialysis services.

IV. Hear from Citizens

Ms. Cynthia Cole, Executive Director, Local #1550 – AFSCME, American Federation of State, County, and Municipal Employees, addressed issues related to employee relations. She applauded the Harris Health administration for their efforts in reassigning employees whose jobs were impacted by the renovation of Quentin Mease Hospital. She also presented a letter which outlined employee concerns that are still ongoing with Human Resources. A copy of the letter is available in the permanent record.

V. Consent Agenda Items

A. Recommended Committee Approvals

Motion 19.02-12

Moved by Dr. Ewan Johnson, seconded by Dr. Kimberly Monday, and passed that the Board approve agenda items V.A(1)a. through V.A.9. Mr. Lawrence Finder recused from the following purchasing items: A(1)a., A(1)e., A(1)f., A(1)g., A(1)i., A(1)j., A(1)k., A(1)l., A(1)q., A(1)r., A(1)s., A(1)t., A(1)u., A(1)v., A(1)w., A(1)x., A(1)y., A(1)z., A(1)aa., A(1)bb., A(1)cc., A(1)ff., A(1)ii., A(1)jj., A(1)kk., A(1)mm., A(1)pp., A(1)qq., A(1)vv., A(1)xx., A(1)yy., A(1)zz., A(1)aaa., A(1)ccc., and A(1)fff. Dr. Arthur Bracey recused from agenda item A(2)v.

1. Consideration of Purchasing Recommendations Requiring Board Approval (Items A(1)a. through A(1)hhh.)
 - a. approve award on the basis of best proposal meeting requirements for JE Dunn Construction Company to provide refurbishment and expansion of the interventional radiology and magnetic resonance imaging suites at Ben Taub Hospital in the amount of \$3,496,000 (\$3,040,000 construction price / \$456,000 owner contingency).
 - b. approve award on the basis of best proposal meeting requirements for MLN Company to replace chillers, pump and chilled water pipes at Lyndon B. Johnson hospital in the amount of \$2,821,262 (\$2,429,356 construction price / \$391,906 owner contingency).
 - c. approve the second of four (4) renewal options for FRAGMA Construction Services, LLC to provide painting, wall patching, maintenance, and repair services in the estimated amount of \$500,000 for the term May 15, 2019 through May 14, 2020.
 - d. approve award on the basis of low bid for Wade Con, LLC to provide the construction of a new surface parking lot at the Danny Jackson Health Center in the amount of \$404,250 (\$385,000 project price / \$19,250 owner contingency).
 - e. approve the second of four (4) renewal options for Stryker Sales Corporation through Stryker Endoscopy Division to provide maintenance and repair services for endoscopy equipment in the estimated amount of \$330,455 for the term March 2, 2019 through March 1, 2020.
 - f. approve purchase on the basis of lowest-priced contract for GE Healthcare [PP-IM-271] to provide three (3) ultrasound units in the amount of \$245,880.

- g. approve purchase on the basis of best contract for Beckman Coulter, Inc. [PP-LA-333] to provide an integrated platform (chemistry and immunochemistry analyzers, automation, reagents, consumables, and service) for the Lyndon B. Johnson Hospital Emergency Center in the estimated amount of \$237,500.
- h. approve assignment of the Agreement for BLW Security Group (assignor) and IMEG, Corp. (assignee) to provide professional engineering services in the amount of \$200,000 for the term January 27, 2019 through January 26, 2020.
- i. approve purchase on the basis of sole source for Fujifilm Medical Systems, USA, Inc. to provide service and maintenance for computed radiography equipment in the estimated amount of \$175,098 for a one-year initial term with four (4) one-year renewal options.
- j. approve purchase on the basis of best contract for Draeger, Inc. [PP-MM-429] to provide anesthesia equipment, accessories, and supplies in the amount of \$130,341.
- k. approve the third of four (4) renewal options on the basis of sole source for FujiFilm Medical Systems, USA, Inc. to provide service and maintenance for Carbon XL computed radiography equipment in the estimated amount of \$126,000 for the term March 1, 2019 through February 29, 2020.
- l. approve purchase on the basis of best contract for Sysmex America, Inc. [PP-LA-427] to provide hematology analyzers, automation, reagents, consumables, and service in the estimated amount of \$114,575.
- m. approve the fourth and final renewal option for National Research Corporation to provide patient satisfaction and CAHPS surveys and employee and medical staff surveys in the estimated amount of \$951,817 for the term March 26, 2019 through March 25, 2020.
- n. approve provision for The University of Texas Health Science Center at Houston to provide psychiatric services in the estimated amount of \$2,000,000 for a one-year initial term with one (1) one-year renewal option.
- o. approve award on the basis of best proposal meeting requirements for the Huntzinger Management Group, Inc. to provide an assessment of the information technology department in the estimated amount of \$211,378 for a one-year initial term with one (1) one-year renewal option.
- p. approve the fourth and final renewal option for The University of Texas Health Science Center at Houston to provide development and implementation of the RHP3 Learning Collaborative associated with implementation of the 1115 Waiver and Delivery System Reform Incentive Payment (DSRIP) Program projects in the estimated amount of \$54,000 for the term March 1, 2019 through February 28, 2020.
- q. approve second-year funding for the GPO contracts for Ethicon, Inc. Ethicon Endo-Surgery, Inc. [PP-OR-1479](\$495,316) and Covidien Sales LLC [PP-OR-1478](\$1,360,849) to provide surgical energy products in the estimated multi-vendor amount of \$1,856,165 for the term April 1, 2019 through March 31, 2020.
- r. approve second-year funding for the GPO contract for Medtronic, formerly Covidien Sales LLC, [PP-OR-1487] through Cardinal Health to provide endomechanical products in the estimated amount of \$1,664,938 for the term April 1, 2019 through March 31, 2020.

- s. approve first-year funding on the basis of single-source ASCEND contract for Standard Textile Co. Inc. [AS-FA-709] to provide reusable textiles and textile services in the estimated amount of \$1,023,376 for the term December 1, 2018 through November 30, 2019.
- t. approve first-year funding on the basis of single-source ASCEND contract for Hill-Rom Company, Inc. [AS-MM-707] to provide the rental of patient beds, mattresses, and therapeutic surfaces in the estimated amount of \$886,335 for the term March 1, 2019 through February 28, 2020.
- u. approve second-year funding for the GPO contract for Ethicon, Inc. Ethicon Endo-Surgery Inc., a Johnson & Johnson Company, [PP-OR-1484] through Cardinal Health to provide suture products in the estimated amount of \$837,000 for the term April 1, 2019 through March 31, 2020.
- v. approve purchase on the basis of lowest-priced contract for Ricoh USA, Inc. [DIR-TSO-3041] to provide photocopier/scanner lease and services in the estimated amount of \$424,740 for a one-year initial term with four (4) one-year renewal options.
- w. approve second-year funding for the GPO contracts for Medtronic, formerly Covidien Sales LLC, [PP-OR-1482](\$110,687) and Applied Medical Resources Corporation [PP-OR-1483](\$245,422) to provide trocar products in the estimated multi-vendor amount of \$356,109 for the term April 1, 2019 through March 31, 2020.
- x. approve the fourth and final renewal option for Ricoh USA, Inc. [DIR-TSO-3041] to provide copy center services in the estimated amount of \$334,806 for the term March 12, 2019 through March 11, 2020.
- y. approve second-year funding for the GPO contracts for STERIS Corporation [PP-MM-508] (\$2,207); Johnson & Johnson Healthcare Systems, Inc. [PP-MM-505] (\$24,287); Medivators Inc. [PP-MM-506] (\$32,553); and Olympus America, Inc. [PP-MM-507](\$98,619) to provide automated endoscopic reprocessors in the estimated multi-vendor amount of \$157,666 for the term March 1, 2019 through February 29, 2020.
- z. approve first-year funding on the basis of best contracts for Avanos Medical Inc. [PP-DI-1466] – Option 2 (Items 16-58) (\$44,557) and Cardinal Health 200, LLC [PP-DI-1465] – Option 2 (Items 1-15) (\$102,302) to provide feeding pumps, devices, sets, and tubes in the estimated multi-vendor amount of \$146,859 for the term August 1, 2018 through July 31, 2019.
- aa. rescind the award for Vyair Medical, Inc. [AS-NS-1156] through Cardinal Health to provide respiratory therapy disposable products for the term November 1, 2018 through October 31, 2019.
- bb. approve first-year funding on the basis of best contracts for Teleflex Medical Incorporated [PP-NS-1157] (Items 1-5) (\$24,076) and Medtronic Industries, Inc. [PP-NS-1158] (Items 6-33) (\$91,589) to provide respiratory therapy disposable products in the estimated multi-vendor amount of \$115,665 for the term November 1, 2018 through October 31, 2019.
- cc. approve first-year funding on the basis of best contracts for Penumbra Inc. USA [PP-CA-337] – Option 2 (Items 28-38) (\$56,245) and Boston Scientific Corporation [PP-CA-335] – Option 2 (Items 2-6) (\$57,926) to provide thrombectomy products in the estimated multi-vendor amount of \$114,171 for the term November 1, 2018 through October 31, 2019.

- dd. approve first-year funding on the basis of lowest-priced contract for Standard Textile Co., Inc. [PP-FA-717] to provide cubicle curtains, tracks, and privacy screens in the estimated amount of \$113,913 for the term December 1, 2018 through November 30, 2019.
- ee. approve purchase on the basis of sole source for Ben E. Keith Co. to provide proprietary food and associated products in the estimated amount of \$236,760 for the term March 1, 2019 through February 29, 2020.
- ff. approve the third of four (4) renewal options for Luby's Fuddruckers Restaurants, LLC to provide food services in the estimated amount of \$1,290,551 for the term March 7, 2019 through March 6, 2020.
- gg. approve additional funds as an exception to the Harris County Hospital District Purchasing Manual bid requirements for Hot Shot Delivery, LLC to provide courier services in the estimated additional amount of \$52,000 for the term June 19, 2018 through June 18, 2019 (Board previously approved funds in the estimated amount of \$50,000 for the term June 19, 2018 through June 19, 2019).
- hh. approve additional (budgeted) funds and an extension for PharMEDium Services, LLC [PPPH18PMD01] to provide outsourced pharmacy compounding and admixture services in the estimated additional (budgeted) amount of \$300,000 for the term January 1, 2019 through March 31, 2019 (Board previously approved funds in the amount of \$1,000,000 for the term April 14, 2018 through December 31, 2018).
- ii. ratify the second of four (4) renewal options for MCG Health, LLC to provide evidence-based clinical decision support software in the estimated amount of \$255,934 for the term June 29, 2018 through June 28, 2019.
- jj. ratify the first of four (4) renewal options for Himagine Solutions Inc. and Peak Health Solutions, Inc. to provide temporary certified coding specialists in the estimated multi-vendor amount of \$500,000 for the term January 25, 2019 through January 24, 2020.
- kk. approve the second of four (4) renewal options for Abbott Molecular Inc. to provide an automated genotyping system, including analyzer(s), reagents, consumables, supplies, and service, in the estimated amount of \$205,599 for the term April 3, 2019 through April 2, 2020.
- ll. approve the third of four (4) renewal options for Clinical Micro Sensors, Inc. d/b/a Genmark Diagnostics to provide an automated genotyping system, including analyzer(s), reagents, consumables, supplies, and service, in the estimated amount of \$164,605 for the term April 14, 2019 through April 13, 2020.
- mm. approve the first of four (4) renewal options for Amegy Bank, a Division of ZB, N.A., to provide depository bank services for the term March 23, 2019 through March 22, 2020.
- nn. approve utilization of the contract for Diamond Drugs, Inc. d/b/a Diamond Pharmacy Services to provide pharmaceutical dispensing for institutionalized persons of Harris County in the estimated amount of \$1,400,000 for the term February 28, 2019 through January 31, 2020.
- oo. approve payment on the basis of sole source for Texas Medical Center to provide security and maintenance for common areas within the Texas Medical Center in the estimated amount of \$223,694 for the term January 1, 2018 through December 31, 2018 (Assessment Period).

- pp. approve the third of four (4) renewal options for Abbott Laboratories, Inc. to provide a blood gas testing system, including analyzer(s), reagents, consumables, and services in the estimated amount of \$1,828,581 for the term April 14, 2019 through April 13, 2020.
- qq. approve renewal for Beckman Coulter, Inc. [PP-LA-431] to provide urinalysis analyzers, reagents, consumables, and service in the estimated amount of \$241,415 for the term March 27, 2019 through March 26, 2020.
- rr. approve additional (budgeted) funds and an extension for Diagnostica Stago, Inc. [PP-LA-428 f/k/a PP-LA-348] to provide hemostasis/coagulation analyzers, reagents, and consumables in the additional (budgeted) amount of \$71,500 for the extended term February 16, 2019 through June 15, 2019 (Board previously approved funds in the amount of \$1,223,673 for the term August 16, 2014 through February 15, 2019).
- ss. approve the first of four (4) renewal options for Coker Group Holdings, LLC; Kaye/Bassman International Corporation; Kirby Partners; Recruiting Source International, LLC; The Royster Group, Inc.; and THMED Executive Search to provide executive recruitment services in the estimated multi-vendor amount of \$500,000 for the term March 14, 2019 through March 13, 2020.
- tt. ratify the second of four (4) renewal options for The Burnett Companies Consolidated, Inc. d/b/a Burnett Specialists; Howroyd Wright Employment Agency, Inc. d/b/a AppleOne Employment Services; and Acara Solutions to provide call center temporary personnel in the estimated amount of \$200,000 for the term January 26, 2019 through January 25, 2020.
- uu. approve additional (budgeted) funds and an extension for The Robbins Company, Inc. d/b/a Engage2Excel to provide a comprehensive employee service recognition and rewards program in the additional (budgeted) amount of \$550,000 for the extended term March 11, 2019 through March 10, 2020 (Board previously approved funds in the amount of \$415,000 for the term March 11, 2018 through March 10, 2019).
- vv. approve purchase on the basis of low quote for General Datatech, L.P. [DIR-TSO-4167] to provide Cisco routers and switches in the estimated amount of \$977,489.
- ww. approve purchase on the basis of low quote for Centre Technologies, Inc. [DIR-TSO-4167] to provide Cisco telephones in the estimated amount of \$836,471.
- xx. approve purchase on the basis of product standardization for Dell Marketing L.P. [DIR-TSO-3763] to provide Dell IT equipment in the estimated amount of \$800,000 for the term January 10, 2019 through January 10, 2020.
- yy. approve purchase on the basis of low quote for General Datatech, L.P. [DIR-TSO-4167] to provide a technology refresh of Cisco access and distribution switch infrastructure in the estimated amount of \$335,906.
- zz. approve the third of four (4) renewal options on the basis of sole source for Kronos Incorporated to provide maintenance for the time, attendance, and scheduling system in the estimated amount of \$305,053 for the term April 28, 2019 through April 27, 2020.
- aaa. approve purchase on the basis of low quote for CDW Government LLC [PP-IT-163] to provide electronic consent forms hardware in the estimated amount of \$248,537.
- bbb. approve purchase on the basis of only quote for Carahsoft Technology Corporation [GS-35F-0119Y] to provide SAP BusinessObjects software maintenance and support in the estimated amount of \$217,959 for the term March 16, 2019 through March 15, 2020.

- ccc. approve purchase on the basis of only quote for General Datatech, L.P. [DIR-TSO-4167] to provide Cisco Iron Port Email Security Appliance software maintenance in the estimated amount of \$176,970.
- ddd. approve purchase on the basis of low quote for Audio Visual Innovations, Inc. [DIR-TSO-3888] to provide video conferencing systems in the estimated amount of \$167,321.
- eee. approve purchase on the basis of low quote for General Datatech, L.P. [DIR-TSO-3763] to provide NETSCOUT hardware and support in the estimated amount of \$128,016.
- fff. approve awards on the basis of best proposals meeting requirements for 314e Corporation [Category 2]; Accudata Systems, Inc. [Category 4,7,11]; CenturyLink Communications [Category 3,11]; COGENT Infotech Corporation [Category 9]; Computer Task Group, Inc. [Category 1,2,6]; Cynosure Technologies, LLC. [Category 10]; Elite Computer Consultants, L.P. d/b/a ECOM [Category 2]; ERP Analysts, Inc. [Category 9,10]; General Datatech, L.P. [Category 2,3]; Impact Advisors, LLC [Category 1,6]; Indigo Beam, LLC [Category 2,8]; Infolob Solutions Inc. [Category 1]; Mark III Systems [Category 5]; Netsync Network Solutions [Category 3]; Pivot Point Consulting, A Vaco Company [Category 1,2]; Presidio Networked Solutions Group, LLC [Category 7,11]; Protiviti Inc. [Category 1,2,5,7]; Resource Data, Inc. [Category 8]; Sequel Data Systems, Inc. [Category 4]; and The CSI Companies, Inc. d/b/a CSI Healthcare IT [Category 2] to provide information technology consulting, and implementation and staff augmentation services in the estimated multi-vendor amount of \$2,000,000 for a one-year initial term with four (4) one-year renewal options.
- ggg. approve purchase on the basis of low quote for Set Solutions, Inc. [18/056KD-56] to provide a Radware DefensePro Distributed Denial of Services upgrade in the estimated amount of \$197,903.
- hhh. approve purchase on the basis of only quote for Set Solutions, Inc. [18/056KD-56] to provide medical devices security software in the estimated amount of \$145,080.

A(2). Transmittals of Completed Items **[For Informational Purposes]**

- a. transmittal of purchase on the basis of best contract for Diagnostica Stago, Inc. [PP-LA-428] to provide a coagulation analyzer and reagents for the Lyndon B. Johnson Hospital Emergency Center (EC) stat lab in the estimated amount of \$90,999.
- b. transmittal of corrected additional funds (budgeted) for e-Builder, Inc. to provide project and program management solutions in the additional (budgeted) amount of \$66,185 for the term November 1, 2017 through October 31, 2018 (corrected amount) (Board previously approved funds in the amount of \$89,070 for the term November 1, 2017 through October 31, 2018).
- c. transmittal of purchase on the basis of sole source for CareFusion 303, Inc. to provide Alaris® large volume infusion pumps to be used in the Lyndon B. Johnson Hospital Surgical ICU as part of the second floor expansion project in the amount of \$65,184.
- d. transmittal of purchase on the basis of best contract for Hamilton Medical, Inc. [PP-MM-471] to replace three (3) Emergency Medical Services (EMS) ventilators used for patient transport between the Lyndon B. Johnson and the Ben Taub Hospitals in the amount of \$59,812.

- e. transmittal of purchase on the basis of best contract for Philips Healthcare [PP-MM-622] to provide physiological monitoring equipment for the Ben Taub Hospital Bronchoscopy Suite upgrade project in the amount of \$57,917.
- f. transmittal of award on the basis of best proposal meeting requirements for 3M Company to replace one (1) ethylene oxide sterilizer and disposer for the Ben Taub Hospital Sterile Processing department in the estimated amount of \$91,410 (equipment, installation, and consumables) for a one-year initial term with four (4) one-year renewal options.
- g. transmittal of the third of four (4) renewal options for Air Filters Incorporated to provide air filtration media and related items in the estimated amount of \$89,383 for the term March 1, 2019 through February 29, 2020.
- h. transmittal of award on the basis of only bid received for South Texas Nuclear Pharmacy Inc. to provide nuclear medicine radiopharmaceuticals and associated pharmaceuticals in the estimated amount of \$85,185 for the term March 1, 2019 through February 29, 2020 with four (4) one-year renewal options.
- i. transmittal of first year funding on the basis of single source ASCEND contract for S2S Global [AS-OR-1474] to provide topical skin adhesives in the estimated amount of \$77,065 for the term April 1, 2018 through March 31, 2019.
- j. transmittal of the first of two (2) renewal options for AbbVie US LLC [PPPH18ABB02] to provide AbbVie-owned vaporizers for use with Ultane® (Sevoflurane) for the Ben Taub and the Lyndon B. Johnson Hospitals in the estimated amount of \$75,000 for the term January 1, 2019 through December 31, 2019.
- k. transmittal of the first year funding on the basis of single source ASCEND contract for Ambu, Inc. [AS-NS-1168] through Cardinal Health to provide resuscitation bags, masks, and CO₂ detectors in the estimated amount of \$66,847 for the term November 1, 2018 through October 31, 2019.
- l. transmittal of first of four (4) renewal options for Aesculap, Inc. to continue providing neurosurgical critical care products used for patients undergoing craniotomy and shunt placement surgery in the estimated amount of \$59,486 for the term April 12, 2019 and April 11, 2020.
- m. transmittal of exemption from the competitive bid requirements and the first of four (4) renewal options for Benefit Data Services, LLC to provide for continued assessments of employees' benefit claims under Harris Health System employee groups health plans in the estimated amount of \$90,000 for the term April 1, 2019 through March 31, 2020.
- n. transmittal of the second of four (4) renewal options for WIS International to provide for inventory of pharmacy drugs and devices in the estimated amount of \$74,000 for the term February 1, 2019 through January 31, 2020.
- o. transmittal of exemption from the competitive bid requirements and renewal for Bork Communication Group LLC to provide for continued public relations services in connection with negotiation of the Agreement with Affiliated Medical Services in the estimated amount of \$70,200 for the term February 6, 2019 through February 5, 2020.

- p. transmittal of purchase on the basis of low quote for Letourneau Interests, Inc. to provide office furniture for the various office at the Ben Taub Hospital in the amount of \$77,038.
 - q. transmittal on the basis of Belimed, Inc. to provide on demand repair services and software support for cart washer equipment for the Ben Taub and the Lyndon B. Johnson Hospitals in the estimated amount of \$83,222 for the term of one-year initial term with four (4) one-year renewal option.
 - r. transmittal of purchase for Language Line Services, Inc [DIR-TSO-4151] to provide video remote interpretation services for patients as well as bilingual fluency testing for employees and associated in the estimated amount of \$75,000 for the term December 14, 2018 through May 10, 2019 with three (3) one-year renewal options.
 - s. transmittal of utilization for Ameri-Clean to utilize this contract for exterior pressure washing and window cleaning in the estimated amount of \$54,150 for the term February 1, 2019 through January 31, 2020.
 - t. transmittal of award on the basis of lowest complete offer for Schoenmann Produce Co. to provide produce in the estimated amount of \$116,063 for the term January 14, 2019 through April 30, 2019.
 - u. transmittal of the first of four (4) renewal options for Hilton Americas - Houston to secure venue for Harris Health System's Annual Service Awards Celebration honoring employees with designated years of service to the organization in the estimated amount of \$94,913 for the term April 30, 2019 through April 29, 2020.
 - v. transmittal of additional grant funds for Baylor College of Medicine to provide additional grant funding for an additional Behavioral Therapist in the additional HRSA Grant Funds amount of \$89,200 for the term January 1, 2019 through December 31, 2019 (Board previously approved HRSA Grant Funds in the amount of \$252,030 for the term January 1, 2019 through December 31, 2019).
 - w. transmittal of purchase on the basis of low quote for Zones, Inc. [PP-IT-165]to provide Imprivata palm vein scanners in the estimated amount of \$85,990.
 - x. transmittal of purchase on the basis of low quote for General Datatech, L.P. [DIR-TSO-3763]to provide Gigamon hardware needed to monitor network traffic on the new VoIP telephone system in the estimated amount of \$56,820.
 - y. transmittal of purchase on the basis of only quote for Solid Border, Inc. [DIT-TSO-3629] to provide Rapid7 Vulnerability Management Software Maintenance in the estimated amount of \$59,789 for the term February 28, 2019 through February 27, 2020.
2. Acceptance of the Harris Health System Fourth Quarter CY2018 Pension Plan Report.
 3. Approval of the Harris Health System Investment Policy.
 4. Notice of Appointments and Selection of New Service Chiefs.
 5. Approval to Recommend the Appointment of Mr. Art Morales, Member of the Harris Health System Board of Trustees to the Harris Health System Patient Safety Committee.

6. Approval of Affiliation Agreements Between Harris County Hospital District d/b/a Harris Health System and Nine (9) Educational Institutions.
 - Alvin Community College System
1330 Mustang Road, Alvin, Texas 77511
 - Alvin Community College System
1330 Mustang Road, Alvin, Texas 77511
 - Prairie View A&M University
FM 1098 at L.W. Minor Street, W.R. Banks Building, Suite 115, Prairie View, Texas 77446
 - Texas Southern University
3100 Cleburne Street, GH-241, Houston Texas 77004
 - Texas State University
601 University Drive, ENC 201, San Marcos, Texas 78666
 - The University of Houston
3875 Holman Street, Garrison Room 104,
Houston, Texas 77204-6015
 - The University of Texas Health Science Center at Houston
6901 Bertner, Office 664, Houston, Texas 77030
 - The University of Texas Health Science Center San Antonio Department of Physical Therapy, MSC 6247, 7703 Floyd Curl Drive, San Antonio, Texas 78229
 - The University of Texas Medical Branch
301 University Boulevard, Galveston, Texas 77555-1146
7. Approval to Renew an Interlocal Agreement Between Harris County Hospital District d/b/a Harris Health System and Harris County Public Health in an Amount Not Less Than \$6,500,000 Funded Under the Ryan White HIV/AIDS Treatment Extension Act of 2009 Part A, to Provide Primary Medical Care, Psychiatric Services, Obstetric and Gynecological Care, and a Local Pharmacy Assistance Program to HIV-Positive Patients of Harris Health System for the Term March 1, 2019 Through February 28, 2020.
8. Approval of the Health Care for the Homeless Program Fourth Quarter Expense Report From January 1, 2018 – December 31, 2018 as Required by the United States Department of Health and Human Services, Which Provides Funding to the Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program **[Annual Accountability]**.
9. Approval of the Health Care for the Homeless Program 2019 Annual Budget Report as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program **[Annual Accountability]**.

{End of Consent Agenda}

VI. Strategic Discussion

A. Partnerships to Advance Our Transformative Model of Care Transformational Model of Care – Part III

Ms. Karen Tseng, Senior Vice President, Population Health Transformation, led the discussion regarding Partnerships to Advance Our Transformative Model of Care. She stated that public health is the foundation for population health. She reported that The University of Texas Health School of Public Health (UTSPH) has the largest presence throughout Texas, supporting six (6) campuses, thirteen (13) research centers, and more than 160 faculty members. Ms. Tseng stated opportunities exist to do more for Harris Health patients through partnerships with public health experts throughout the life cycle of population health. She introduced Dr. Eric Boerwinkle, Dean, University of Texas, School of Public Health, and Dr. Linda Highfield, Associate Professor, University of Texas, School of Public Health. Dr. Highfield stated that health literacy is one of Harris Health's top identifying needs. She reported that nine (9) out of ten (10) patients lack the health literacy skills needed to manage health and prevent disease. She stated that UTSPH has done extensive work in the area of health literacy both written and verbal exchanges. Dr. Boerwinkle stated that advantages to partnership include the following: 1) placement of approximately 1200 students in need of completing practicums or unpaid internships, 2) opportunity to identify and implement best practices, and 3) UTSPH's expertise and enthusiasm for population health. Extensive discussion ensued. A copy of the presentation is available in the permanent record.

B. Community Health Needs Assessment Commissioned by Houston – Based Foundations Including the Episcopal Health Foundation

Ms. Jessica Pugil, Founder, Working Partner, delivered a presentation entitled A Decade of Healthcare in Harris County: Community Health Center Trends 2008 - 2017. She provided a brief overview of the 2015 Community Health Clinics in Harris County Assessment. Ms. Pugil stated that the study included only community health clinics serving uninsured and low-income populations which include Federally Qualified Health Centers (FQHCs), Harris Health clinics, and other non-profit clinics. She noted that during 2008 – 2015 there was exponential growth among community health clinics. Ms. Pugil stated that community health centers have worked to improve quality of care and enhance service lines to include dental care and behavioral health care. She further explained that community health centers are improving data collection by installing new electronic health records in addition to expanding after-hour services, especially for pediatrics. She stated that there are two (2) major challenges to meeting community health needs in Harris County which include: 1) accessing specialty care, and 2) recruiting and retaining providers. Ms. Pugil reported that the number of unduplicated primary care patients served grew by 7% between 2015 and 2017. She also stated that considering all center types together, four (4) provider clinics served 75% of all patients in 2017 with Harris Health providing services for 44% of the patient population. Overall, uninsured patients still make up the majority of the patients served in 2017. She mentioned that Harris Health and nonprofit clinics within Harris County served largely uninsured populations, while FQHCs significantly diversified their payer mix. She stated that patient health concerns in 2017 were dominated by hypertension, diabetes, obesity, and behavioral health issues. She further noted that patient access to specialty care continues to be a challenge.

Ms. Pugil reported that sixty-six (66) zip codes within Harris County have more than 40% of the population which is considered low-income. She explained that these communities present opportunities for Harris Health due to their ongoing demand for health care services. Extensive discussion ensued. A copy of the presentation is available in the permanent record.

C. Harris Health System Legislative Initiatives – Agenda Item Taken Out of Order

1. Update, Discussion and Possible Action Regarding Activities in Austin Relating to Legislative/Regulatory Issues Impacting Harris Health System, the 86th Legislative Session, and the Harris Health System Legislative Platform.

Mr. R. King Hiller, Vice President, Public Policy and Government Relations, led the Discussion Regarding Activities in Austin Relating to Legislative/Regulatory Issues Impacting Harris Health System. He stated that the House and Senate committees have been appointed and the legislative process has begun. He reported that as of February 18, 2019 a total of 2,887 bills have been filed and he anticipates that another 1,000-2,000 bills will be filed before the March 8, 2019 filing deadline.

2. Update, Discussion and Possible Action Regarding Pending Federal Legislative and Policy Issues Affecting Harris Health System.

Mr. Hillier led the Discussion Regarding Pending Federal Legislative and Policy Issues Affecting Harris Health System. He stated that he visited Capitol Hill to lobby for a postponement of the pending Disproportionate Share Hospital (DSH) Cliff bill. He mentioned that Congress previously delayed the \$4B reduction for two (2) years at a time, however, another delay was unlikely. He reported that some congressional offices indicate that the cuts may be reduced to \$2B, although more aggressive reductions are projected to resume in 2021. Mr. Hillier stated that the Centers for Medicare and Medicaid Services (CMS) approved a Texas Medicaid State Plan Amendment (SPA) that will reinstate Graduate Medical Education (GME) payments to teaching hospitals. He reported that a net gain for Harris Health System in the form of reimbursements is expected to be over \$12M with an unknown reduction in 1115 Waiver Uncompensated Care (UC) payments. He mentioned that over the past three (3) months, Harris Health and seven (7) other health systems collaborated to form the Front Line Health Systems Alliance, which will focus on the following goals: 1) the creation of a new provider classification in federal statute to provide protection from budget cuts; qualification for certain targeted payments; participation in specific demonstration projects; 2) development of a credible Medicaid and Medicare demonstration program for designated hospitals to present to the Centers for Medicare and Medicaid Innovation and Capitol Hill using enhanced global supplemental payments and startup funding as a pathway to value or risk tailored for designated hospitals' unique patient and payer mix, 3) establishment of a 340B-1 Drug Pricing Program tied specifically to the designated hospital definition, and 4) enactment of federal statutory protections to stabilize funding streams such as DSH payments and others. A copy of the report is available in the permanent record.

VII. General Action Items

A. Item(s) Related to Budget & Finance

Motion 19.02-13

Moved by Dr. Kimberly Monday, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item VII.A.1.

1. Acceptance of the Harris Health System January 2019 Financial Report Subject to Audit.

Mr. Michael Norby, Executive Vice President & Chief Financial Officer, stated that January expenses of \$118.4M were \$2.3M less than budget expectations. He reported a favorable operating income of \$38.1M compared to a budgeted gain of \$31M. He also reported a \$17.6M operating margin year-to-date against a budgeted \$24.8M. Mr. Norby stated that there will be a \$7M impact increase to the pension plan as a result of poor market performance. He also reported an impact of \$1M of expenses for the current year regarding the Post-Employment Health Benefits Plan. In conclusion, Mr. Norby reported a 51% unfunded payer-mix. A copy of the report is available in the permanent record.

2. Review and Discussion Regarding the 2018 Annual Report of the 401k and 457(b) Administrative Committee.
3. Review and Discussion Regarding the 2018 Annual Report of the Pension and Disability Administrative Committee.

B. Item(s) Related to Joint Conference – Agenda Items Taken Out of Order

Motion 19.02-22

Moved by Dr. Kimberly Monday, seconded by Dr. Ewan Johnson and unanimously passed that the Board approve agenda item VII.B.1. Dr. Arthur Bracey recused from agenda item VII.B.1.

1. Approval Regarding the Credentialing Changes for Member of the Harris Health System Medical Staff (February 2019).

Dr. Joseph Garcia - Prats, Chair, Medical Executive Board, presented the February 2019 credentialing changes for the members of the Harris Health System medical staff. He reported that there were twenty-five (25) initial appointments, sixty-nine (69) reappointments, ten (10) resignations, and five (5) change/add privileges. A copy of the report is available in the permanent record.

Motion 19.02-16

Moved by Ms. Linda Morales, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda items VII.B.2. and VII.B.3

2. Approval Regarding the Revisions to the Record of General Surgery Clinical Privileges.
3. Acceptance of the Medical Executive Board Report for February 2019.

C. Item(s) Related to Quality

1. Discussion Regarding Updates from the Office of the Chief Medical Officer: Transforming Healthcare Together.

Dr. Parikshet Babber, Executive Vice President & Chief Medical Officer, led the Discussion Regarding Updates from the Office of the Chief Medical Officer. He announced that the medical staff retreat was held on January 8, 2019. He stated that upon completion of the medical staff annual education, staff will be awarded continuing medical education credits. He concluded by reporting a hand hygiene compliance rate of 93.4% for January 2019. A copy of the newsletter is available in the permanent record.

D. Item(s) Related to Nomination

Motion 19.02-14

Moved by Mr. Lawrence Finder, seconded by Dr. Kimberly Monday, and unanimously passed that the Board suspend the rules to address the supplemental agenda item in Executive Session. The agenda item presentation order is reflected in the sequence of the Board motions.

1. Approval Regarding the Recommendation for the 2019 Slate of Officers for the Board of Trustees of the Harris County Hospital District d/b/a Harris Health System
 - i. Ms. Anne Clutterbuck, Chair
 - ii. Dr. Kimberly Monday, Vice Chair
 - iii. Ms. Linda Morales, Secretary

Executive Session

At 11:23 a.m., Ms. Clutterbuck stated that the Board would enter into Executive Session under Texas Gov't Code Ann. §551.074.

Reconvene

At 12:02 p.m., Ms. Clutterbuck reconvened the meeting and stated that no action was taken in Executive Session.

Deliberation Regarding the Appointment and Duties of the Harris Health System Board of Trustees Elected Officers – Board Chair, Vice Chair, and Secretary, Pursuant to Texas Gov't Code Ann. §551.074, and Possible Action Regarding This Matter Upon Return to Open Session

Motion 19.02-15

Moved by Mr. Lawrence Finder, seconded by Dr. Kimberly Monday that the Board approve agenda item VII.D.1. Mr. Lawrence Finder ordered a roll call vote. The motion was approved and unanimously passed by a roll call vote as follows:

Dr. Arthur Bracey – For
Ms. Elena Marks – For
Dr. Ewan Johnson – For
Mr. Art Morales – For
Ms. Linda Morales - For
Ms. Anne Clutterbuck - For
Dr. Kimberly Monday - For
Mr. Lawrence Finder – For
Ms. Alicia Reyes – For

E. Item(s) Related to CEO Search and Selection Process

1. Approval of the Harris Health System Executive Search and Professional Recruitment Firm

Ms. Elena Marks recommended submitting a request to the Harris County Purchasing Agent for a search firm that specializes in national searches for Chief Executive Officers. Discussion ensued. No action was taken.

F. Miscellaneous Items

Motion 19.02-17

Moved by Dr. Kimberly Monday, seconded by Dr. Ewan Johnson and unanimously passed that the Board approve agenda item VII.F.1. Ms. Elena Marks recused from agenda item VII.F.1.

1. Approval to Accept a No-Cost Extension Amendment to the Episcopal Health Foundation Texas Community-Centered Health Home Initiative Cohort Grant Awarded to Harris Health System

Motion 19.02-18

Moved by Dr. Kimberly Monday, seconded by Ms. Linda Morales, and unanimously passed that the Board approve agenda item VII.F.2. Dr. Arthur Bracey recused from agenda item VII.F.2.

2. Approval of an Amendment to an Interlocal Agreement Between Harris Health System d/b/a Harris County Hospital District, The City of Houston, and Baylor College of Medicine to Participate in The City of Houston's Advancing Collaboration to Eliminate Human Trafficking

Motion 19.02-19

Moved by Dr. Kimberly Monday, seconded by Ms. Linda Morales, and unanimously passed that the Board approve agenda item VII.F.3.

3. Approval of the Revised ASC at LBJ Governing Body Bylaws
4. Discussion Regarding the January 24, 2019 State of Texas Health and Human Services Commission Survey of the ASC Governing Body

Mr. Matthew Reeder, R.N., Administrator, Ambulatory Surgical Center at Lyndon B. Johnson Hospital, led the discussion regarding the January 24, 2019 State of Texas Health and Human Services Commission Survey of the ASC Governing Body. He reported that on January 24, 2019, the State surveyed the ASC at LBJ and noted that there were no deficiencies.

Motion 19.02-20

Moved by Dr. Kimberly Monday, seconded by Ms. Art Morales, and unanimously passed that the Board approve agenda item VII.F.5.

5. Acceptance of the Fiscal Year 2019 Budgets for Community Health Choice, Inc. and Community Health Choice Texas, Inc.
6. Review and Discussion Regarding Community Health Choice, Inc., and Community Health Choice Texas, Inc. (collectively "Community") Overview, Preliminary 2018 Year-End Financial Statement, and 2019 – 2021 Strategic Direction

Mr. Kenneth Janda, President & Chief Executive Officer, Community Health Choice led the Discussion Regarding the Community Health Choice, Inc., and Community Health Choice Texas, Inc. (collectively "Community") Overview, Preliminary 2018 Year-End Financial Statement, and 2019 – 2021 Strategic Direction. He stated that the combined Harris Health enterprise is: 1) a funder of safety net health care via county property taxes, federal/state Medicaid funds and HIM subsidies, 2) an integrated health system focused on low-income families that manages population health through wellness, prevention, disease management and acute care intervention, and 3) a collaborator and coordinator of care across a network of regional safety net providers.

VIII. Executive Session

At 1:04 p.m., Ms. Clutterbuck stated that the Board would enter into Executive Session under Texas Occupations Code Ann. §160.007, Texas Health & Safety Code §161.032, Texas Gov't Code Ann. §551.071, Texas Gov't Code Ann. §551.072, Texas Gov't Code Ann. §551.074, and Texas Gov't Code Ann. §551.085.

IX. Reconvene

At 2:14 p.m., Ms. Clutterbuck reconvened the meeting and stated that no action was taken in Executive Session. Dr. Arthur Bracey recused himself from executive session discussion regarding agenda item VIII.A.

- A. Discussion Regarding Financial Planning Information Related to the Negotiation Between the Harris County Hospital District d/b/a Harris Health System and Baylor College of Medicine and The University of Texas Health Science Center at Houston for the Arrangement or Provision of Medical Services, Pursuant to Texas Gov't Code Ann. §551.085, and Possible Action Regarding This Matter Upon Return to Open Session

No action was taken.

- B. Review and Discussion Regarding Strategies to Improve and Maximize Financial Performance and Budget Projections Under Provider Agreements, Network Relationships, and Other Strategic Means or Additional Lines of Business for Community Health Choice, Inc., Pursuant to Texas Gov't Code §551.085

No action was taken.

- C. Report by the Senior Vice President of Corporate Compliance Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Upon Return to Open Session

No action was taken.

- D. Report by the Chief Medical Officer Regarding the Quality of Medical and Health Care, Pursuant to Texas Health & Safety Code Ann. §161.032 and Texas Occupations Code Ann. §160.007 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Health Care Services, and Possible Action Upon Return to Open Session

No action was taken.

- E. Consultation with the County Attorney Regarding Settlement Pertaining to the Reimbursement of Claims Pursuant to a Contract with OptumRx Administrative Services, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding This Matter Upon Return to Open Session

Motion 19.02-21

Moved by Dr. Kimberly Monday, seconded by Dr. Ewan Johnson, and passed that the Board approve agenda item VII.E.

Harris Health, by and through its Board of Trustees, approves and hereby authorizes settlement pertaining to the reimbursement of claims for specialty drugs pursuant to a contract with OptumRx Administrative Services, LLC., in the amount of \$137,656.31 payable to Harris Health. George V. Masi, President/CEO of Harris Health, is authorized to execute any agreement, release, or any other necessary documents to effect this settlement.

- F. Discussion Regarding Harris Health System President and Chief Executive Officer and Chief Governance Officer Performance Evaluations Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding This Matter Upon Return to Open Session

No action was taken.

XI. Adjournment

Moved by Ms. Linda Morales, seconded by Dr. Ewan Johnson, and unanimously accepted to adjourn the meeting.

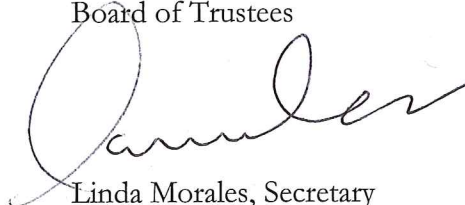
There being no further business, the meeting adjourned at 2:14 p.m.

I certify that the foregoing are the Minutes of the meeting of the Board of Trustees of the Harris County Hospital District d/b/a Harris Health System held at the Administration Building in Houston, Texas on February 28, 2019.

Respectfully submitted,



Anne Clutterbuck, Chair
Board of Trustees



Linda Morales, Secretary
Board of Trustees

Recorded by Cherry Pierson