

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES
Special Called Board Meeting
August 13, 2021
8:00 am

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
I. Call to Order & Record of Attendance	<p>The meeting was called to order at 8:01 a.m. by Arthur Bracey, MD, Chair. It was noted there was a quorum present and the attendance was recorded. While some of board members are in the room with us today, others continue to participate by videoconference as permissible by the Governor's order and waivers to the Texas Open Meetings Act. The meeting may be viewed online: http://harrishealthtx.swagit.com/live.</p>	<p>A copy of the attendance is appended to the archived minutes.</p>
II. Public Comment		<p>There were no public speakers present.</p>
III. Strategic Discussion	<p>A. Discussion and Possible Action Regarding Harris County Hospital District Foundation's Second Capital Campaign.</p> <p>Dr. Esmaeil Porsa, Harris Health System President and Chief Executive Officer (CEO), expressed his thanks to the Board of Trustees and Harris County Hospital District (HCHD) Foundation for their continued efforts in support of Harris Health's mission. Dr. Porsa met with Mr. Richard Mithoff and Mr. Theo Franklin regarding the ongoing 2nd Capital Campaign and the importance of fundraising in alignment with Harris Health's 2021-2025 strategic plan. He requested that the HCHD Foundation close the 2nd Capital Campaign for the renovation and modernization of Ben Taub Hospital's Level I Ginni and Richard Mithoff Trauma Center, as Harris Health gears towards announcing upcoming infrastructure improvements needs based on Harris Health's 2021-2025 strategic plan. The strategic plan includes plans for infrastructure optimization which is expected to include replacement facilities for existing Harris Health hospitals through development of master facilities plan. Specifically, the need to replace Harris Health's aging Lyndon B. Johnson (LBJ) & Ben Taub (BT) Hospitals estimated at \$1.5B-\$2B. Dr. Porsa stated that he is very hopeful and confident that the HCHD Foundation will be able to raise at least \$500M over the next ten (10) years. More specifically, Dr. Porsa stated that he anticipates the replacement of BT Hospital in approximately ten (10) to twelve (12) years. He noted any possible hospital replacements and strategic decisions are pending further development, discussion, and final approval by Harris Health's Board of Trustees. However, Dr. Porsa stated that he worries about the impression of continuing to ask the philanthropic community for additional funds for construction inside of the building that is expected to be earmarked for replacement as part of the future plans as well as the mixed messages this may be sending to our donor community when we need to immediately shift our messaging in support of replacement infrastructure.</p>	<p>Motion No. 21.08-71 Moved by Ms. Elena Marks, seconded by Mr. Lawrence Finder, and majority passed by a roll call vote that the Board approve agenda item III. Motion carried.</p>

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	<p>Dr. Porsa requested that the HCHD Foundation designate its unrestricted funds to close the gap between what has already been raised through funding activities and the Capital Campaign’s goal of \$25M, and to transfer such funds to Harris Health to continue the ongoing reconstruction of its BT emergency room and trauma services, which is scheduled to complete in August 2023. With the closure of a successful capital campaign, Harris Health can immediately pivot its messaging towards infrastructure needs in support of the strategic plan.</p> <p>Dr. Porsa reported that the HCHD Foundation informed him that it secured a new pledge for \$2M over two (2) years and the Foundation believes that more pledges will be forthcoming in the next few months. He expressed his gratitude to the HCHD Foundation Board, leadership, the Capital Campaign Cabinet, fundraising consultants, and donors as well as the different subcommittees that have been able to secure these funds during some very challenging times. Dr. Porsa especially thanked the Mithoff family for their commitment and continued support and leadership through this campaign and the upcoming capital campaign. He also extended a special thanks to Mr. Franklin and Ms. Ileana Trevino for their expertise in helping the HCHD Foundation achieve the milestone of a successful 2nd Capital Campaign.</p> <p>Dr. Porsa stated that he is extremely excited to use the September 22nd gathering held by the Mithoff family, as an opportunity to publicly announce the closure of the second capital campaign and the official kick-off of Harris Health’s new capital campaign. The capital campaign will aim to raise \$500M over the next ten (10) to partially offset the cost of its new hospitals based on Harris Health’s new strategic plan. Additionally, Dr. Porsa expressed his commitment to the expansion of and support of the HCHD Foundation, stating that this effort will undoubtedly require additional resources to which he is very committed.</p> <p>Dr. Arthur Bracey expressed his gratitude for the work done by HCHD Foundation Board, leadership, the Capital Campaign Cabinet members, Sonny and Jodie Jiles, fundraising consultants, and its gracious major donors, Ginni and Richard Mithoff, in paving the way forward to building a state of the art emergency center that will allow Harris Health to remain a leading institution in providing care of the acutely injured requiring emergency care or the highest level of trauma care. As events of the last weeks unfolded, Harris Health appreciates the fragility of our health care system. Harris Health’s Board of Trustees is focused on filling those through its new strategic plan.</p> <p>The adopted resolution reads as follows:</p>	

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	<p>RESOLUTION IN SUPPORT OF THE CLOSURE OF A SUCCESSFUL HARRIS COUNTY HOSPITAL DISTRICT 2ND CAPITAL CAMPAIGN</p> <p>WHEREAS, <i>The Harris County Hospital District Foundation launched the \$25 million 2nd Capital Campaign for the renovation and modernization of Ben Taub hospital’s Level I Ginni and Richard Mithoff Trauma Center in 2016, having raised \$9 million.</i></p> <p>WHEREAS, <i>The Harris Health Board of Trustees expresses sincere appreciation to all those involved in the efforts related to the Capital Campaign including the Harris County Hospital District Foundation Board of Trustees, the Capital Campaign Cabinet, the fundraising consultants, and generous donors.</i></p> <p>WHEREAS, <i>On February 25, 2021, the Harris Health Board of Trustees approved Harris Health’s 2021-2025 Strategic Plan and authorized Harris Health’s President/CEO to prepare strategic initiatives to inform the capital, financial, and master facilities plans for Harris Health System.</i></p> <p>WHEREAS, <i>Harris Health’s 2021-2025 Strategic Plan includes infrastructure optimization which is expected to include replacement facilities for existing hospitals in the master facilities plan.</i></p> <p>WHEREAS, <i>The Harris Health Board of Trustees requests that the Harris County Hospital District Foundation close the 2nd Capital Campaign and designate \$16 million from the Foundation’s \$43.9 million in unrestricted funds to fulfill the Capital Campaign’s \$25 million goal to support the completion of the renovations contemplated in the campaign by August 2023.</i></p> <p>WHEREAS, <i>The Harris Health Board of Trustees looks forward to partnering with the Harris County Hospital Foundation towards our new strategic direction.</i></p> <p>NOW THEREFORE BE IT RESOLVED <i>that the Harris Health Board of Trustees supports the closure of the successful 2nd Capital Campaign and requests the Harris County Hospital District Foundation to designate \$16 million in unrestricted funds to fulfill the goal of the 2nd Capital Campaign.</i></p> <p>Dr. Bracey motioned for approval via roll call vote. The Board approved the action upon the following roll call vote:</p> <ul style="list-style-type: none"> • Ms. Linda Morales – Aye • Ms. Elena Marks– Aye • Professor Marcia Johnson – Aye • Dr. Andrea Caracostis – Aye • Mr. Lawrence Finder – Aye • Dr. Ewan Johnson – Aye • Dr. Arthur Bracey – Aye 	

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IV. Adjournment	Moved by Mr. Lawrence Finder, seconded by Dr. Ewan Johnson, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 8:13 a.m.	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Special Called Board Meeting held on August 13, 2021.

Respectfully Submitted,

Arthur Bracey
Arthur Bracey, M.D., Chair

Elena Marks
Elena Marks, Secretary

Minutes transcribed by Cherry Pierson