

**MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES**  
**Board Meeting**  
**Thursday, January 27, 2022**  
**8:00 am**

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
<p><b>I. Call to Order &amp; Record of Attendance</b></p>	<p>The meeting was called to order at 8:01 a.m. by Arthur Bracey, MD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: <a href="http://harrishealthtx.swagit.com/live">http://harrishealthtx.swagit.com/live</a>.</p>	<p>A copy of the attendance is appended to the archived minutes.</p>
<p><b>II. Approval of the Minutes of Previous Meeting</b></p>	<ul style="list-style-type: none"> <li>• Board Meeting – December 2, 2021</li> <li>• Special Called Board Meeting and Budget Workshop – December 9, 2021</li> <li>• Special Called Board Meeting – January 6, 2022</li> </ul>	<p><u>Motion No. 22-01-02</u>            Moved by Ms. Alicia Reyes, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve the minutes of the previous meeting. Motion carried.</p>
<p><b>III. Announcements/Special Presentations</b></p>	<p><b>A. CEO Report Including Updates on COVID-19, Special Announcements and Employee Recognition</b></p> <p>Dr. Esmael Porsa, Harris Health System President and Chief Executive Officer (CEO), recognized Ms. Tracy Huerta, Social Worker/Case Manager, Ben Taub Hospital and Ms. Tiffany Purnell, Social Worker/Case Manager, Ben Taub Hospital, as the recipients of the Harris Health Hero Award. This award recognized these two individuals for their unwavering patience, compassion and professionalism shown to our patients and families.</p> <p>Dr. Porsa also recognized Ms. Jamie Hons, as Vice President of Operations, BT Hospital. Dr. Porsa announced that El Franco Lee Health Center would resume full medical operations on Tuesday, February 1, 2022.</p> <p>Dr. Porsa delivered an update regarding COVID-19, stating that Harris Health System (HHS) continues to see steady decline in the positivity rate and overall number of average daily COVID-19 cases in our region. He stated that HHS is seeing a downward trend in the number of daily hospitalizations but still at a higher level than previously seen during the pandemic. He also reported that HHS is seeing a dramatic drop in the number of COVID patients at our hospitals; however, Harris Health is still at numbers near the peak of its last winter COVID surge. Dr. Porsa emphasized the effectiveness of the vaccine and stated that</p>	<p>As presented.</p>

	<p>Individuals who are fully vaccinated and boosted are less likely to become hospitalized with COVID-19.</p> <p>Important COVID Vaccination Information:</p> <ul style="list-style-type: none"> <li>• More than 98% of Harris Health staff are vaccinated against COVID.</li> <li>• The grace period for the first dose of vaccinations is today, Thursday, January 27, 2022.</li> <li>• The deadline for full vaccination is Monday, February 28, 2022.</li> <li>• This applies to all HHS employees and our medical staff and learners from Baylor College of Medicine (BCM) and University of Texas Health (UTH).</li> </ul> <p>Dr. Porsa announced that the Harris County Hospital District (HCHD) Foundation’s 19<sup>th</sup> Annual Texas Med Run is being held on Saturday, February 5, 2022. Proceeds from this event support HHS Food Pharmacy Program, including the prescription fresh fruit/vegetable purchases at Strawberry Health Center, Acres Health Center, and LBJ Hospital Campus, to other Harris Health facilities. A copy of the CEO report is available in the permanent record.</p>	
	<p><b>B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements.</b></p> <p>Dr. Arthur Bracey recognized Dr. Ewan Johnson for being featured in Texas Standard as an Emergency Room (ER) physician and frontline worker treating patients during the COVID-19 pandemic. Dr. Bracey also recognized Dr. Andrea Caracostis for advocacy and service to those in need of Medicaid coverage.</p>	<p><b>As presented.</b></p>
<p><b>IV. Public Comment</b></p>	<p>Ms. Cynthia Cole, Executive Director, Local #1550 – AFSCME, American Federation of State, County, and Municipal Employees, addressed the Board regarding dissatisfied employees related to their work environment, poor remuneration and low employee retention. Ms. Cole also expressed concerns related to County Employee pensions as the Employees transition to Harris Health employment.</p>	
<p><b>V. Executive Session</b></p>	<p>At 8:17 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session as permitted by law under Texas Health and Safety Code Ann §161.032, Texas Occupations Code Ann. §151.002 and Texas Occupations Code Ann. §160.007.</p> <p>Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health &amp; Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session, Including</p>	<p><b>No Action Taken. Dr. Arthur Bracey recused from discussions related to Baylor College of Medicine</b></p>

	<p>Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff.</p>	
<p><b>VI. Reconvene to Open Meeting</b></p>	<p>At 8:38 a.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present and that no action was taken in Executive Session.</p> <p><b>A. General Action Item(s) Related to Quality</b></p> <ol style="list-style-type: none"> <li>1. Acceptance of the Medical Executive Board Report to Include Notice of Appointments and Selection of New Service Chiefs.</li> </ol> <p>Dr. John Foringer, Chair, Medical Executive Board, highlighted the success of a new lung cancer-screening program. In collaboration with pulmonary, radiology and oncology, the program aims to bring patients in to get low dose screening computerized tomographs (CTs) and have them rapidly biopsied. A copy of the MEB report is available in the permanent record.</p>	<p><b>Motion No. 22.01-03</b></p> <p>Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item VI.A.1. Motion carried.</p>
	<ol style="list-style-type: none"> <li>2. Approval of Credentialing Changes for Members of the Harris Health System Medical Staff.</li> </ol> <p>Dr. Foringer presented the credentialing changes for members of the Harris Health System Medical Staff. He reported that there were five (5) temporary privileges, thirteen (13) initial appointments; thirty-eight (38) reappointments, eighteen (18) resignations, and one (1) change/add privileges. A copy of the report is available in the permanent record.</p>	<p><b>Motion No. 22.01-04</b></p> <p>Moved by Ms. Alicia Reyes, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item VI.A.2. Motion carried. Dr. Arthur Bracey recused on this matter related to Baylor College of Medicine.</p>
<p><b>VII. Consent Agenda Items</b></p>	<p>Dr. Bracey stated that the following consent agenda items were discussed at length during the October Committee meetings.</p> <p><b>A. Consent Grant Agreement</b></p> <ol style="list-style-type: none"> <li>1. Approval of Grant Agreement (Item C1).</li> </ol>	<p><b>Motion No. 22.01-05</b></p> <p>Moved by Dr. Andrea Caracostis, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda items VII.A.1. through VII.B.2. Motion carried. Ms. Elena Marks recused on this matter related to Episcopal Health Foundation.</p>

	<p><b>B. New Consent Items for Approval</b></p> <ol style="list-style-type: none"> <li>1. Approval of a Resolution Setting the Rate of Mandatory Payment for the Harris County Hospital District Local Provider Participation Fund in February 2022 as Up to 0.63 Percent.</li> <li>2. Approval of the Reappointment of Members to the Community Health Choice, Inc. (CHC) and Community Health Choice Texas, Inc. (CHCT), collectively "Community", Board of Directors. <ul style="list-style-type: none"> <li>• Vicki Green Keiser</li> <li>• Anne Clutterbuck</li> <li>• Stephen Leo McKernan</li> </ul> </li> </ol>	<p><b>Motion No. 22.01-05</b>  Moved by Dr. Andrea Caracostis, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda items VII.A.1. through VII.B.2. Motion carried.</p>
	<p><b>C. Consent Purchasing Recommendations</b></p> <ol style="list-style-type: none"> <li>1. Approval of Purchasing Recommendations (Items A1 through A78)  <i>Dr. Arthur Bracey recused on this matter related to BCM (Item A14, A55, A61 and B10).</i>  Dr. Bracey stated that Purchasing’s Transmittals (B1 through B23) are not for approval. He also noted that Purchasing Item A44 related to Integra Lifescience Sales, LLC has been pulled. Mr. Finder requested additional information regarding purchasing items A2 and A69, which involves the transporting of psychiatric patients. Professor Johnson commented on the Harris County Disparity Study as well as the Harris Health Diversity and Inclusion initiatives and policies. Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney’s Office, will review neutral measures and assist in the development of a Board Policy Statement on Diversity &amp; Inclusion. Ms. Mia Mends, Ms. Elena Marks, and Professor Johnson have agreed to collaborate on these efforts. A copy of the purchasing recommendations are available in the permanent record.</li> </ol>	<p><b>Motion No. 22.01-06</b>  Moved by Ms. Elena Marks, seconded by Ms. Alicia Reyes, and majority passed that the Board approve purchasing recommendations (Items A1 through A43 and A45 through A78). Motion carried. Professor Marcia Johnson and Dr. Ewan Johnson opposed this motion. Ms. Mia Mends and Ms. Jennifer Tijerina abstained from the vote.</p>

	<p><b>D. Consent Item for Notice</b></p> <ol style="list-style-type: none"> <li>Harris Health System Council-At-Large Meeting Minutes <ul style="list-style-type: none"> <li>October 11, 2021</li> <li>November 8, 2022</li> </ul> </li> <li>Notice to the Harris Health System Board of Trustees of the Transfer of \$20,000,000.00 from Community Health Choice Texas, Inc. to Community Health Choice, Inc. to Ensure the Sufficiency of Community Health Choice, Inc.'s Risk Based Capital.</li> </ol> <p><i>{End of Consent Agenda}</i></p>	<p><b>For informational purposes only - No action required.</b></p>
<p><b>VIII. General Action Items</b></p>	<p><b>B. Items Related to Community Health Choice</b></p> <ol style="list-style-type: none"> <li>Review and Approval of Fiscal Year 2022 Budgets for Community Health Choice, Inc. (CHC) and Community Health Choice Texas, Inc. (CHCT), collectively "Community"</li> </ol> <p>Mr. Derek Reddell, Interim Chief Financial Officer, Community Health Choice, presented the Fiscal Year 2022 Budgets for (CHC) and (CHCT). He provided a brief overview on the positive and negative impacts to budget operations which includes the Experience Rebate Formula change, Special Enrollment Period (SEP), Build Back Better (BBB) Act, and contracts changing to Medicare Advantage basis of \$5M. Mr. Reddell reported a consolidated net income of \$9.9M, Marketplace net loss of \$7.4M, and HHSC net income of \$17.4M. A copy of the presentation is available in the permanent record.</p>	<p><b>Motion No. 22-01-07</b></p> <p>Moved by Ms. Alicia Reyes, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve agenda item VIII.B.1. Motion carried.</p>
<p><b>IX. Strategic Discussion</b></p>	<p><b>A. Harris Health System Legislative Initiatives</b></p> <ol style="list-style-type: none"> <li>Update, Discussion and Possible Action Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System</li> </ol> <p>Mr. R. King Hillier, Vice President, Public Policy and Government Relations, provided an update regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System. He noted that Congress has since recessed and returned to work earlier this month. The legislative impasse in the Senate preventing the Build Back Better (BBB) Act from moving forward under the reconciliation process continues as Senator Manchin announced his opposition to the bill in its current form.</p> <p>Mr. Hillier stated that the Harris County Commissioners Court Budget Hearing was held on January 13, 2022 and that the hearing was very smooth and successful. A copy of the legislative report is available in the permanent record.</p>	<p><b>As Presented.</b></p>

	<p><b>B. Harris Health System Strategic Initiatives</b></p> <p>1. Presentation Regarding Harris County Auditor/Third-Party Protiviti Report on Harris Health System Human Resources Process Review and Audit.</p> <p>Mr. Marcus Delouche, Managing Director, Protiviti, delivered a presentation regarding Harris County Auditor/Third-Party Protiviti Report on Harris Health System Human Resources (HR) Process Review and Audit. The objective of the audit is to assess current HR processes through interviews, walkthroughs, and select control testing and develop recommendations to improve the effectiveness and efficiency of in-scope processes. Mr. Delouche stated that the audit did not include processes outside of HR's control such as payroll. Based on the procedures performed, the audit team identified areas within the HR processes that can be strengthened, some of which the HR team continued to enhance during this internal audit. Ms. Lisa Anderson, Managing Director, Protiviti, stated that the strengths identified include: 1) HR Strategic Planning, 2) Use and Leverage of Technology, 3) Focus and Development, 4) Willingness to Change/Implementation of HR Projects and Programs, and 5) Compensation Management. Additionally, Ms. Anderson provided a brief summary of the audit findings including gap and process improvement areas. A copy of the presentation is available in the permanent record.</p>	<p><b>As Presented.</b></p>
	<p><b>C. Harris Health System Strategic Plan Initiatives</b></p> <p>1. One Harris Health – Update on Clinical Service Lines and Clinical Pathways</p> <p>Mr. Louis Smith, Senior Executive Vice President &amp; Chief Operating Officer, delivered a presentation regarding One Harris Health - Update on Clinical Service Lines and Clinical Pathways. He noted that Harris Health's goals are:</p> <ul style="list-style-type: none"> <li>• Increase cross-system medical leadership collaboration with key stakeholders</li> <li>• Develop clinical service lines in FY22 and create a foundation for future service line development</li> <li>• Implement at least three (3) clinical pathways in FY22 shared by both medical schools</li> </ul> <p>Mr. Smith shared the clinical pathway roadmap, which outlines the implementation process, tracks performance and identifies improvement opportunities and necessary modifications. Discussion ensued regarding next steps towards becoming One Harris Health System. A copy of the presentation is available in the permanent record.</p>	<p><b>As Presented.</b></p>

<p><b>X. Item(s) Related to Health Care for the Homeless Program</b></p>	<p><b>A.</b> Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program.</p> <ul style="list-style-type: none"> <li>• <b>HCHP January 2022 Operational Update</b></li> <li>• <b>September 2021 – November 2021 Consumer Advisory Council Report</b></li> </ul> <p>Ms. Tracey Burdine, Director, Health Care for the Homeless Program, presented Health Care for the Homeless Program (HCHP) operational update including Patient Services and Consumer Advisory Council Report. Ms. Burdine noted that HCHP is expected to see approximately 9,775 patients per year as required by the Health Resources and Services Administration (HRSA). At the close of 2021, HCHP served 7,491 unduplicated patients with 17,372 total visits completed. Ms. Burdine stated that the reduction in unduplicated patients were a result of two (2) clinic closures. For the month of December, HCHP served 1,910 unduplicated patients, which was an increase from the previous year total. Ms. Burdine also reported an increase in the previous year total of completed visits from 2,473 to 2,671. Highlights of the Consumer Advisory Council Activities from September to November 2021 is listed as follows:</p> <ul style="list-style-type: none"> <li>• The council was updated on the change in scope to have operations at Lord of the Streets increase from 32 hours per week to 40 hours per week.</li> <li>• The council was informed about changes to the eligibility services locations and days of operations at the sites.</li> <li>• The council was informed that the program received recognition from HRSA with four Community Health Center Quality Recognition badges that recognize achievements in access, quality health equity and health information technology for 2021 UDS reporting period. The badges included Health Center Quality Leaders, Advancing Health Information Technology for Quality, COVID-19 Data Reporter, and Patient Centered Medical Home Recognition.</li> <li>• The council was informed of a new HRSA health center infrastructure grant for \$613,179.</li> <li>• The council was updated on the repairs to medical and dental mobile units and on the process of purchasing new mobile units and the delays caused by the supply chain crisis.</li> </ul> <p>A copy of the operational update is available in the permanent record.</p>	<p><b>Motion No. 22.01-08</b>                  Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item X.A. Motion carried.</p>
<p><b>XI. Executive Session</b></p>	<p>At 9:41 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session as permitted by law under Texas Gov't Code Ann. \$551.071, Texas Gov't Code Ann. \$551.074, Texas Gov't Code Ann. \$551.085 and Texas Health and Safety Code Ann. \$161.032.</p>	

<p><b>XII. Reconvene</b></p>	<p>At 12:55 p.m., Dr. Arthur Bracey reconvened the meeting in open session and stated that the Board will take action on item(s) 'B1, B2, G &amp; J' of the Executive Session agenda.</p>	
	<p><b>B. Items Related to Correctional Health</b></p> <p>1. Consultation with Attorney Regarding Jail Health Services at the Harris County Jail and Consideration of Approval of the Interlocal Agreement between Harris County and Harris Health System for Correctional Health Care Services, Pursuant to Tex. Gov't Code Ann. §551.071, Tex. Gov't Code Ann. §551.085 and Tex. Gov't Code Ann. §551.085.</p> <p><i>Harris Health, by and through the Board of Trustees, hereby approves execution of an interlocal agreement, effective March 1, 2022, between Harris Health and Harris County for the provision of correctional healthcare services to detainees at the Harris County Jail on the following terms:</i></p> <ol style="list-style-type: none"> <li>1. <i>The Harris County Sheriff shall retain the duty to provide detainees with reasonable access to adequate medical care;</i></li> <li>2. <i>Harris Health shall not be required to utilize its own revenue or increase its property tax rate to provide medical care to detainees; and</i></li> <li>3. <i>Harris Health shall be permitted to enter into subcontracts for competent, diligent medical personnel or services.</i></li> </ol>	<p><b>Motion No. 22.01-09</b></p> <p>Moved by Dr. Ewan Johnson, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item XI.B.1. Motion carried.</p>
	<p>2. Consultation with Attorney Regarding Provider Agreement with University of Houston System to Provide Healthcare Services at the Harris County Jail, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085, and Consideration of Approval of the Affiliation and Services Agreement between Harris Health System and the University of Houston System Acting for and on Behalf of the University of Houston, Including College of Medicine and its College of Optometry University of Houston Upon Return to Open Session.</p> <p><i>Harris Health, by and through the Board of Trustees, hereby approves execution of the Affiliation and Services Agreement between Harris Health System and the University of Houston System Acting for and on Behalf of the University of Houston, including its College of Medicine and its College of Optometry, for the purpose of supplying physicians, advanced practice providers, and other health care professionals or trainees to provide medical services at Harris County detention facilities effective on March 1, 2022.</i></p>	<p><b>Motion No. 22.01-10</b></p> <p>Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item XI.B.2. Motion carried.</p>
	<p><b>C. Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085.</b></p>	<p><b>No Action Taken.</b></p>



	<p><b>D.</b> Consultation with Attorney Regarding the Harris County Hospital District Foundation, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session.</p>	<p><b>No Action Taken.</b></p>
	<p><b>E.</b> Discussion Regarding Harris County Auditor's ProTiviti Report on Harris Health System Human Resources Process Review and Audit, Pursuant to Tex. Health &amp; Safety Code Ann. §161.032, Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.074.</p>	<p><b>No Action Taken.</b></p>
	<p><b>F.</b> Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health &amp; Safety Code Ann. §161.032, Including Possible Action Regarding this Matter Upon Return to Open Session.</p>	<p><b>No Action Taken.</b></p>
	<p><b>G.</b> Discussion of Community Health Choice Matters, Pursuant to Tex. Gov't Code Ann. §551.085 and Consideration of Approval of the Service Area Expansion of Community Health Choice, Inc. to Include STAR+PLUS, STAR, CHIP, and D-SNP in the 20 Texas Counties Community Health Choice, Inc. Currently Serves and the Transfer of the STAR, CHIP, and D-SNP Lines of Business from Community Health Choice Texas, Inc. to Community Health Choice, Inc. Upon Return to Open Session.</p> <p><i>Harris Health, by and through the Board of Trustees, hereby approves of the Service Area Expansion of Community Health Choice, Inc. to Include STAR+PLUS, STAR, CHIP, and D-SNP in the 20 Texas Counties Community Health Choice, Inc. Currently Serves and the Transfer of the STAR, CHIP, and D-SNP Lines of Business from Community Health Choice Texas, Inc. to Community Health Choice, Inc.</i></p>	<p><b>Motion No. 22.01-11</b></p> <p>Moved by Dr. Ewan Johnson, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item XI.G. Motion carried.</p>
	<p><b>H.</b> Consultation with Attorney Regarding Board of Trustees Participation in Board Meetings and Board Committee Meetings via Videoconference Call Policy, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session.</p>	<p><b>No Action Taken.</b></p>
	<p><b>I.</b> Discussion Regarding the Slate of Officers for the Harris Health Board of Trustees, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session.</p>	<p><b>No Action Taken.</b></p>
	<p><b>J.</b> Consultation with Attorney Regarding Opioid Litigation, Pursuant to Tex. Gov't Code Ann. §551.071, and Consideration of Approval of Harris Health's Participation the Statewide Settlement Agreement Reached with Endo Health Solutions, Inc. et al. as set forth in the Endo/Par Texas State-Wide Opioid Settlement Agreement and Settlement Term Sheet, Executed on December 22, 2021.</p>	<p><b>Motion No. 22.01-12</b></p> <p>Moved by Ms. Alicia Reyes, seconded by Ms. Elena Marks, and unanimously passed that the Board approve agenda</p>

	<p><i>Harris Health, by and through the Board of Trustees, hereby authorizes approval for Harris Health to Participate in the Statewide Settlement Agreement Reached with Endo Health Solutions, Inc. et al. as set forth in the Endo/Par Texas State-Wide Opioid Settlement Agreement and Settlement Term Sheet, Executed on December 22, 2021.</i></p>	<p><b>item XI.J. Motion carried.</b></p>
	<p><b>K.</b> Discussion Regarding the Evaluation of Chief Executive Officer, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session.</p>	<p><b>No Action Taken.</b></p>
<p><b>XIII. Adjournment</b></p>	<p>Moved by Ms. Elena Marks, seconded by Dr. Ewan Johnson, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 12:59 p.m.</p>	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on January 27, 2022.

Respectfully Submitted,



Arthur Bracey, M.D., Chair



Elena Marks, Secretary

Minutes transcribed by Cherry Pierson