

Thursday, April 27, 2023

8:00 A.M.

BOARD ROOM

4800 Fournace Place, Bellaire, TX 77401

The meeting may be viewed online: <http://harrishealthtx.swagit.com/live>.

*Notice: Some Board Members may participate by videoconference.

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

AGENDA

- I. Call to Order and Record of Attendance Dr. Arthur W. Bracey 1 min
- II. Approval of the Minutes of Previous Meeting Dr. Arthur W. Bracey 1 min
 - Special Call Board Meeting – March 20, 2023
 - Board Meeting – March 23, 2023
- III. Announcements / Special Presentations Dr. Arthur W. Bracey 7 min
 - A. CEO Report Including Special Announcements – *Dr. Esmaeil Porsa* (5 min)
 - Status of COVID-19
 - New Senior Leadership Announcement
 - B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements (2 min)
 - Vallbona Health Center Tour
- IV. Public Comment Dr. Arthur W. Bracey 20 min
- V. Item Related to Bond Election Dr. Arthur W. Bracey 30 min
 - A. Consideration of Approval of Request by the Harris Health System Board of Trustees to the Harris County Commissioner’s Court to Order a Bond Election, Pursuant to Section §281.102 of the Texas Health and Safety Code During the Next General Election for the Purposes of Financing the Acquisition, Construction, Equipment, and/or Enlargement of Harris Health System Facilities in the Estimated Amount of 2.5 Billion Dollars – *Dr. Esmaeil Porsa*

VI. Executive Session	Dr. Arthur W. Bracey	55 min
A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session – Dr. Steven Brass and Dr. Yashwant Chathampally	Dr. Andrea Caracostis	<i>(10 min)</i>
B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff – Dr. Martha Mims		<i>(10 min)</i>
C. Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session – Dr. Otis Egins		<i>(10 min)</i>
D. Consultation with Attorney Regarding Agreements with the Harris County Hospital District Foundation and the Harris Health Strategic Fund, Pursuant to Tex. Gov't Code Ann. §551.071 – Ms. Sara Thomas		<i>(20 min)</i>
[Recess]		<i>(5 min)</i>
VII. Reconvene to Open Meeting	Dr. Arthur W. Bracey	1 min
VIII. General Action Item(s)	Dr. Arthur W. Bracey	4 min
A. General Action Item(s) Related to Quality: Medical Staff		
1. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff – Dr. Martha Mims		<i>(2 min)</i>
B. General Action Item(s) Related to Quality: Correctional Health Medical Staff		
1. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff – Dr. Otis Egins		<i>(2 min)</i>
IX. Strategic Discussion	Dr. Arthur W. Bracey	45 min
A. Harris Health System Strategic Plan Initiatives		
1. Presentation Regarding Philanthropic Strategy – Mr. Michael Hill [Pillar 3: One Harris Health System]		<i>(10 min)</i>
2. Consideration of Approval of Agreement between Harris Health System and Harris County Hospital District Foundation [Pillar 3: One Harris Health System]	Dr. Arthur W. Bracey	<i>(5 min)</i>
3. Consideration of Approval of Cooperative Agreement between Harris Health System and the Harris Health Strategic Fund [Pillar 3: One Harris Health System]	Dr. Arthur W. Bracey	<i>(5 min)</i>

4. Update Regarding LBJ Hospital Expansion Project (10 min)
 – **Ms. Patricia Darnauer, Mr. Derek Curtis and Dr. Tien Ko**
 [Strategic Pillar 5: Infrastructure Optimization]
5. Update Regarding Relocation of Thomas Street Health Center and Riverside Dialysis Clinic to Quentin Mease Clinic (5 min)
 – **Dr. Jennifer Small and Ms. Amanda Callaway**
 [Strategic Pillar 5: Infrastructure Optimization]
6. April Board Committee Meeting Reports: (10 min)
 [Strategic Pillar 3: One Harris Health System]
- Governance Committee – **Dr. Andrea Caracostis**
 - Quality Committee – **Dr. Andrea Caracostis**
 - DEI Committee – **Ms. Marcia Johnson**

X. New Items for Board Consideration **Dr. Arthur W. Bracey** 20 min

- A. Consideration of Approval of Revising the Name of the Facility Formerly Approved as Quentin Mease Community Clinic to Quentin Mease Health Center (5 min)
 – **Dr. Jennifer Small**
- B. Consideration of Approval to Amend the Lease with IND HOUTX TTP LEGACY, LLC for the Pharmacy Central Fill located at 9230 Kirby Drive, Houston, Texas 77084 (5 min)
 – **Mr. Louis Smith and Mr. Patrick Casey**
- C. Consideration of Approval to Enter into a New Interlocal Cooperation Agreement between Harris County and Harris Health System for Good-Faith Negotiations to Sub-Lease Space at The Avenida Pasadena, Ste. 100, Pasadena Blvd., Pasadena, TX 77506 – **Mr. Louis Smith and Mr. Patrick Casey** (5 min)
- D. Consideration to Terminate the Lease with the City of Houston for the Riverside Dialysis Center located at 3315 Delano St., Houston, TX 77004 (5 min)
 – **Mr. Louis Smith and Mr. Patrick Casey**

XI. Consent Agenda Items **Dr. Arthur W. Bracey** 5 min

- A. Consent Purchasing Recommendations
1. Consideration of Approval of Purchasing Recommendations (Items A1 through A55) – **Mr. DeWight Dopslauf and Mr. Jack Adger, Harris County Purchasing Office**
 (See Attached Expenditure Summary: April 27, 2023)
- B. Consent Grant Agreement Recommendations
1. Consideration of Approval of Grant Recommendations (Items B1 through B2) – **Dr. Jennifer Small and Mr. Jeffrey Baker**
 (See Attached Expenditure Summary: April 27, 2023)
- C. New Consent Items for Board Approval
1. Consideration of Acceptance of the Harris Health System February 2023 Financial Report Subject to Audit – **Ms. Victoria Nikitin**

D. Consent Reports and Updates to Board

1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System – **Mr. R. King Hillier**
2. Harris Health System Council-At-Large March Meeting Minutes
– **Dr. Jennifer Small**
3. Review of Grants \$100,000 and Under from Harris County Hospital District Foundation to Harris Health System Executed by Harris Health President and CEO through February 28, 2023 – **Mr. Theo Franklin and Mr. Jeffery Baker**

{End of Consent Agenda}

XII. Item(s) Related to the Health Care for the Homeless Program	Dr. Arthur W. Bracey	15 min
<p>A. Review and Acceptance of the Following Report(s) for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act – Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge</p> <ul style="list-style-type: none"> • HCHP April 2023 Operational Update 		<i>(11 min)</i>
B. Consideration of Approval of 2022 HCHP Annual Progress Report – Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge		<i>(1 min)</i>
C. Consideration of Approval of HCHP UDS Comparison Report from 2019-2022 – Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge		<i>(1 min)</i>
D. Consideration of Approval of 2022 Service Area Analysis Report – Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge		<i>(1 min)</i>
E. Consideration of Approval of Revised HCHP Shelter-based Clinic Sites – Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge		<i>(1 min)</i>
XIII. Board Education	Dr. Arthur W. Bracey	10 min
A. Hospital District Board Responsibilities and the Texas Open Meetings Act – Ms. Sara Thomas		
XIV. Executive Session	Dr. Arthur W. Bracey	25 min
E. Review of the 2023 Financial Performance for the Three Months Ending March 31, 2023, Pursuant to Tex. Gov't Code Ann. §551.085 for Community Health Choice Texas, Inc. and Community Health Choice, Inc. – Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice		<i>(10 min)</i>
F. Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085 – Ms. Sara Thomas and Mr. Louis Smith		<i>(10 min)</i>

G. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov't Code §418.183, Tex. Gov't Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002, and Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session – **Ms. Carolynn Jones**

(5 min)

XV. Reconvene

Dr. Arthur W. Bracey 1 min

XVI. Adjournment

Dr. Arthur W. Bracey 1 min

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES
Special Called Board Meeting
March 20, 2023
6:00 P.M.

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
I. Call to Order & Record of Attendance	The meeting was called to order at 6:00 p.m. by Arthur Bracey, MD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: http://harrishealthtx.swagit.com/live .	A copy of the attendance is appended to the archived minutes.
II. Public Comment	Dr. Bracey noted that there were no public speakers present.	
III. Legislative Updates	Mr. R. King Hillier, Vice President, Public Policy and Government Relations, led the discussion regarding pending state and federal legislative and policy issues impacting Harris Health System. He reported on the 340B Drug Pricing, Medicaid 1115 Waiver and Delivery System Reform Incentive Payment (DSRIP) Programs. Additionally, Mr. Hillier touched upon Indirect Medical Education (IME) funding, nursing educational training programs, state initiatives and bills for the current legislative session.	As Presented.
IV. Update Regarding Harris Health Strategic Facilities Plan and Financing	Ms. Maria Cowles, Senior Vice President, Chief of Staff, delivered a presentation regarding Harris Health’s Strategic Facilities Plan and Financing. She shared the Lyndon B. Johnson (LBJ) Hospital facility expansion communication and bond referendum planning timeline as of February 1, 2023. She stated that early voting for the projected bond referendum begins October 23, 2023 through November 3, 2023. Election Day is November 7, 2023. Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer, provided an overview of Harris Health’s strategic capital requirements and the System’s current state of hospital facilities. He addressed the current and future orientation of Ben Taub (BT) and LBJ Hospitals as well as ambulatory care services (ACS) facilities. Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer, shared that the total strategic facilities plan will cost an estimated \$2.9B and will be completed in phases over the next 10+ years. These phases will be financed with \$2.5B in proposed bond debt proceeds, \$300M in Harris Health operating cash and \$100M in philanthropic contributions. Extensive committee discussions ensued regarding the localization of BT Hospital in the Texas Medical Center (TMC), geographic locations of Federally Qualified Health Centers (FQHCs), and Harris Health’s strategic approach and facilities financial plan. A copy of the presentation is available in the permanent record.	As Presented.

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
V. Adjournment	Moved by Dr. Ewan Johnson, seconded by Director Barbie Robinson, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 7:14 p.m.	

I certify that the foregoing are the Minutes of the Harris Health System Special Called Board of Trustees Meeting held on March 20, 2023.

Respectfully Submitted,

Arthur Bracey, M.D., Chair

Andrea Caracostis, M.D., Secretary

Minutes transcribed by Cherry Pierson

Monday, March 20, 2023

Harris Health System Board of Trustees Special Called Board Meeting – Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to:

BoardofTrustees@harrishealth.org before close of business the day of the meeting.

BOARD MEMBERS PRESENT	BOARD MEMBERS ABSENT
Dr. Arthur W. Bracey (<i>Chair</i>)	Dr. Andrea Caracostis (<i>Secretary</i>)
Dr. Ewan D. Johnson (<i>Vice Chair</i>)	
Ms. Alicia Reyes	
Director Barbie Robinson	
Ms. Carol Paret	
Ms. Jennifer Tijerina	
Mr. Lawrence Finder	
Professor Marcia Johnson	

EXECUTIVE LEADERSHIP
Dr. Esmail Porsa, President & Chief Executive Officer
Ms.Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer
Dr. Chethan Bachireddy, Senior Vice President, Chief Health Officer
Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive
Dr. Jennifer Small, Executive Vice President, Ambulatory Care Services
Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer
Ms. Maria Cowles, Senior Vice President, Chief of Staff
Dr. Matasha Russell, Chief Medical Officer, Ambulatory Care Services
Mr. Michael Hill, Executive Vice President, Chief Strategy & Integration Officer
Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital
Mr. R. King Hillier, Vice President, Public Policy & Government Relations
Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney’s Office
Dr. Sandeep Markan, Chief of Staff, Ben Taub Hospital
Dr. Steven Brass, Executive Vice President & Chief Medical Executive
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer

OTHERS PRESENT	
Cherry Pierson	John Matcek
Daniel Smith	Michael Moore
Elizabeth Winn	Nicholas Bell
George Gaston	Paige Abernathy (<i>Harris County Attorney's Office</i>)
Jamie Hans	Randy Manarang
Jennifer Zarate	Shawn DeCosta
Jerald Summers	Tai Nguyen

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES

Board Meeting

Thursday, March 23, 2023

8:00 am

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
I. Call to Order and Record of Attendance	<p>The meeting was called to order at 8:02 a.m. by Arthur Bracey, MD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: http://harrishealthtx.swagit.com/live. Dr. Bracey stated that the Board will take Executive Session Item XIV.G. related to Community Health Choice and the Harris Center out of order and addressed in Open Session instead. He noted that Community Health Choice is in support of moving the item forward on the agenda.</p>	<p>A copy of the attendance is appended to the archived minutes.</p>
II. Approval of the Minutes of Previous Meeting	<ul style="list-style-type: none"> Board Meeting – February 23, 2023 	<p><u>Motion No. 23.03-34</u> Moved by Mr. Lawrence Finder, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve the minutes of the previous meeting. Motion carried.</p>
III. Announcements/ Special Presentations	<p>A. CEO Report Including Special Announcements</p> <p>Dr. Esmaeil Porsa, President and Chief Executive Officer (CEO), recognized the following executive leadership:</p> <ul style="list-style-type: none"> Dr. Chethan Bachireddy, named as Senior Vice President, Chief Health Officer Mr. Patrick Casey, named as Senior Vice President, Facilities, Construction & System Engineering <p>Dr. Porsa delivered an update regarding workplace violence safety including a presentation of interval actions and detailed plan for future actions. He provided an overview of the COVID-19 positivity rates, hospitalizations, and wastewater viral load. He highlighted an insert from a book written by Dr. Ricardo Nuila, Ben Taub Hospital (BTH), Baylor College of Medicine (BCM), entitled The People’s Hospital: Hope and Peril in American Medicine. Additionally, Dr. Porsa shared the following Harris Health Patient Family Advisory Council testimonial video: https://vimeo.com/781876463/4d6e670a65. A copy of the CEO report is available in the permanent record.</p>	<p>As Presented.</p>

	<p>B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements.</p> <p>Dr. Bracey provided highlights of the 2023 Texas State of Reform Health Policy Conference held on March, 9, 2023 in Austin, Texas.</p>	<p>As Presented.</p>
<p>IV. Public Comment</p>	<p>Ms. Cynthia Cole, Executive Director, Local #1550 – AFSCME, American Federation of State, County, and Municipal Employees, addressed the Board regarding Harris Health Board Bylaws. In addition, Ms. Cole brought forth employee concerns related to safety and workplace culture.</p>	<p>As Presented.</p>
<p>V. Executive Session</p>	<p>At 8:27 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session for Items ‘A through C’ as permitted by law under Tex. Gov’t Code Ann. §551.071, Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.</p>	
	<p>A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>No Action Taken. Dr. Arthur Bracey recused from participating in discussion and voting regarding cases involving care rendered by Baylor College of Medicine (BCM) and credentialing discussions involving BCM.</p>
	<p>B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p>	<p>No Action Taken. Dr. Arthur Bracey recused from participating in BCM discussions.</p>
	<p>C. Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002 and Tex. Gov’t Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session</p>	<p>No Action Taken.</p>
	<p>AGENDA ITEM TAKEN OUT OF ORDER</p> <p>XIV.E. Deliberation Related to the Purchase, Exchange, Lease, or Value of Real Property, Pursuant To Tex. Gov’t Code Ann. §551.072 and Consideration of Approval of a Resolution in Support of Harris Health Administration Working with Harris County to Identify Lease Options in East Harris County Upon Return to Open Session</p> <p><i>The Harris Health Board of Trustees hereby approves a Resolution in Support of Harris Health Administration Working with Harris County to Identify Lease Options in East Harris County.</i></p>	<p><u>Motion No. 23.03-35</u></p> <p>Moved by Dr. Andrea Caracostis, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XIV.E. Motion carried.</p>

<p>VI. Reconvene to Open Meeting</p>	<p>At 8:42 a.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present and that the Board will take action on item “E” of the Executive Session agenda.</p>	
<p>VII. General Action Item(s)</p>	<p>A. General Action Item(s) Related to Quality: Medical Staff</p>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p> <p>Dr. Kunal Sharma, Vice Chair, Medical Executive Board, presented the credentialing changes for members of the Harris Health System Medical Staff. For March 2023, there were eleven (11) initial appointments, fifty - two (52) reappointments, four (4) change/add privileges and two (2) resignations. Copies of the credentialing changes are available in the permanent record.</p>	<p><u>Motion No. 23.03-36</u> Moved by Dr. Andrea Caracostis, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.A.1. Motion carried. Dr. Arthur Bracey recused on this matter related to BCM Credentialing vote.</p>
	<p>B. General Action Item(s) Related to Quality: Correctional Health Medical Staff</p>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff</p> <p>Dr. Otis Ekins, Chief Medical Officer, Harris Health Correctional Health, presented the credentialing changes for members of the Harris Health System Correctional Health Medical Staff. For February 2023, there were seven (7) initial appointments and two (2) resignations. A copy of the Correctional Health credentialing changes is available in the permanent record.</p>	<p><u>Motion No. 23.03-37</u> Moved by Dr. Andrea Caracostis, seconded by Dr. Ewan D. Johnson, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.</p>
<p>VIII. New Items for Board Consideration</p>	<p>A. Approval of Revisions to Harris Health Board of Trustees Bylaws</p> <p>Ms. Sara Thomas, Chief Legal Officer, presented a detailed summary of the revisions to Harris Health Board of Trustees Bylaws. Discussion ensued regarding the language related to the public comment process. She noted that the Bylaws will be reviewed every two (2) years as required by law and that the next Executive Compensation review is slated for February 2024. A copy of the revised Harris Health Board of Trustees Bylaws is available in the permanent record.</p>	<p><u>Motion No. 23.03-38</u> Moved by Dr. Andrea Caracostis, seconded by Dr. Ewan D. Johnson, and majority passed that the Board approve agenda item VIII.A. Ms. Jennifer Tijerina opposed the motion. Motion carried.</p>
	<p>B. Approval Regarding DEI Committee Recommendation for Settegast Health Center Moving to Phase I as an Onsite Food Pharmacy and for Administration to Re-Evaluate the Timeline for the Remaining 15 Sites and Consider Accomplishing these by the End of Calendar Year 2024.</p> <p>Ms. Reyes (with the assistance of Dr. Porsa) presented a motion for Harris Health Administration to move Settegast Health Center to Phase I as an onsite food pharmacy, and re-evaluate the timeline for the remaining fifteen (15) sites and to accomplish these recommendations by the end of Fiscal Year 2025 instead of the End of Calendar Year 2024. Dr. Porsa noted that Harris Health’s operating and capital budget will be approved in October 2023. A copy of the presentation is available in the permanent record.</p>	<p><u>Motion No. 23.03-39</u> Moved by Ms. Alicia Reyes, seconded by Professor Johnson, and unanimously passed that the Board approve agenda item VIII.B. Motion carried.</p>

<p>IX. Strategic Discussion</p>	<p>A. Harris Health System Strategic Plan Initiatives</p>	
	<p>1. Update Regarding Strategic Communication Plan</p> <p>Ms. Shannon Langrand, Founder & CEO, Langrand Communications delivered an update regarding Harris Health’s strategic communications plan. She shared that the goal is to garner support for Harris Health by connecting residents of Harris County. Ms. Langrand provided an overview of Langrand’s brand campaign, including its comprehensive cross-channel communications strategy. The Board discussed the cost associated with the communication plan and its impact on the community, as well as co-branding opportunities for BCM and the University of Texas Health Science Center at Houston (UTHealth Houston). A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
	<p>2. Update Regarding Relocation of Thomas Street Health Center and Riverside Dialysis Clinic to Quentin Mease Clinic</p> <p>Dr. Jennifer Small, Executive Vice President, Ambulatory Care Services, delivered an update regarding relocation of Thomas Street Health Center and Riverside Dialysis Clinic to Quentin Mease Clinic. She provided an outline of Harris Health’s internal and external communications plan as well as its anticipated target dates. Ms. Olga Llamas Rodriguez, Vice President, Community Engagement & Corporate Communications, delivered an overview of the current and upcoming community engagement initiatives related to the relocations. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
	<p>3. Update Regarding LBJ Hospital Expansion Project</p> <p>Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital, delivered an update regarding the LBJ Hospital Expansion Project. She shared the LBJ expansion project communication timeline as of March 1, 2023. Ms. Darnauer provided an overview of the space programming summary and budget projections. She presented the LBJ campus master site plan, which includes the existing campus, proposed new campus design for year 2028 and preliminary architecture design. She noted that April Board Meeting, Harris Health Administration will request Board approval of the schematic design (SD) for the LBJ expansion project and for the initiation of design development (DD) activities. In addition, Ms. Darnauer stated that Administration will continue physical site programming and design activities to refine detailed recommendations for Board of Trustee updates and continue to develop post occupancy opportunities for the existing hospital structure for Board of Trustees approval. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>

	<p>4. Discussion Regarding Harris Health Strategic Facilities Plan and Financing</p> <p>Dr. Porsa led the discussion regarding Harris Health Strategic Facilities Plan and Financing. He provided an overview of Harris Health strategic capital requirements for 2024 – 2025. Dr. Porsa reported a total estimated cost of \$2.03B for the LBJ campus project which includes \$1.6B to construct a new LBJ Hospital and \$433M to renovate the existing facility. He reported total the projected cost for the Ben Taub Hospital of \$410M and \$504.5M for Ambulatory Care Services (ACS). He shared that that the total strategic facilities plan will cost an estimated \$2.9B and will be completed in phases over the next ten (10) years. Dr. Porsa emphasized that the phases will be financed with \$2.5B proposed bond debt proceeds, \$300M in Harris Health operating cash and \$100M in philanthropic contributions. Dr. Porsa addressed the Board member concerns related to the Ben Taub and LBJ infrastructure, tax implications and Harris County tax rates. Extensive Board discussion ensued related to Harris Health strategic facilities plan and financing. Dr. Ewan D. Johnson stated that he would like to see pro-forma related to the cost of operations for all the proposed expansion projects in writing from Harris County Management and Budget Office for the proposed \$2.9B. Director Robinson echoed the same sentiments. Ms. Jennifer Tijerina inquired regarding the temporary location of the LBJ’ community farm. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
	<p>5. Approval of Request by the Harris Health System Board of Trustees to the Harris County Commissioner’s Court to Order a Bond Election, Pursuant to Section §281.102 of the Texas Health and Safety Code During the Next General Election for the Purposes of Financing the Acquisition, Construction, Equipment, and/or Enlargement of Harris Health System Facilities in the Estimated Amount of 2.5 Billion Dollars.</p> <p>Dr. Johnson issued a motion for the Board to table agenda item IX.A.5. in order to obtain sufficient information from the applicable parties to the next consideration for request of Approval at the April Board meeting, as requested by members of the Harris Health Board of Trustees. Dr. Robinson made a friendly amendment, seconded by Dr. Ewan D. Johnson, to obtain additional information to be vetted the Harris County Office of Management and Budget.</p> <p>Dr. Bracey issued a roll call vote as follows:</p> <ul style="list-style-type: none"> • Dr. Arthur Bracey – No • Dr. Andrea Caracostis – Abstained • Ms. Alicia Reyes – Yes • Mr. Lawrence Finder - No • Ms. Carol Paret - No • Ms. Jennifer Tijerina – Yes • Dr. Ewan D. Johnson – Yes • Professor Marcia Johnson – Yes • Director Barbie Robinson – Yes 	<p>Motion No. 23.03-40</p> <p>Moved by Dr. Ewan D. Johnson, seconded by Director Barbie Robinson, and majority passed to table agenda item IX.A.5. in order to obtain sufficient information from the applicable parties to the next consideration for request of Approval at the April Board meeting, as requested by members of the Harris Health Board of Trustees. Motion carried.</p>

	<p>6. March Board Committee Meeting Reports:</p> <p><u>Governance Committee</u></p> <p>Dr. Caracostis stated that the Governance Committee met on Tuesday, March 7, 2023. Ms. Maria Cowles, Senior Vice President, Chief of Staff, and Ms. Olga Rodriguez provided an update regarding the Board onboarding process. Diligent training was provided to the Governance committee and Dr. Caracostis extended the opportunity to the full Board. Ms. Thomas presented the Board’s Standard Operating Procedures approved in 2020 and asked Committee members to provide her with feedback to incorporate into proposed revisions. Ms. Rodriguez provided an update regarding the 2022 Board self-assessment and shared that the results will be provided at the next Governance meeting.</p> <p><u>Joint Conference Committee</u></p> <p>Dr. Bracey stated that the Joint Conference Committee met on Thursday, March 9, 2023. Dr. Martha Mims, Dr. Kunal Sharma, Dr. Ko and Dr. Markan presented their physician leadership reports. Dr. Steven Brass, Executive Vice President & Chief Medical Executive, and the Medical staff discussed the Disparity/Health Equity Application in Clinical Services. The Committee discussed future agenda topics for May 2023, which includes requests for agenda topics submitted to members three (3) weeks prior to the planned meeting and physician staffing levels and priorities for Harris Health.</p> <p><u>Diversity Equity & Inclusion (DEI) Committee</u></p> <p>Ms. Marcia Johnson stated that the DEI Committee met on Friday, March 17, 2023. Dr. Jobi Martinez, Vice President, Chief Diversity, Equity and Inclusion Officer, delivered executive summary highlights regarding DEI Dashboard. She noted that discussion regarding Harris Health System’s DEI Framework will be deferred until the April DEI Committee meeting.</p>	<p>As Presented.</p>
<p>X. Board Education</p>	<p>A. Hospital District Board Responsibilities and the Texas Open Meetings Act</p> <p>Ms. Thomas requested to table agenda item X.A. until the April Board meeting.</p>	<p>DEFERRED/TABLED</p>
<p>XI. Consent Agenda Items</p>	<p>A. Consent Purchasing Recommendations</p>	
	<p>1. Approval of Purchasing Recommendations (Items A1 through A60)</p> <p>Dr. Bracey noted his recusal on item B10 related to BCM. Purchasing Transmittals (B1 through B15) are not for approval. A copy of the purchasing recommendations is available in the permanent record.</p>	<p><u>Motion No. 23.03-41</u></p> <p>Moved by Ms. Alicia Reyes, seconded by Professor Marcia Johnson, and unanimously passed that the Board approve agenda item XI.A.1. Motion carried.</p>

	<p>2. Approval to Delegate Signature Authority to the Purchasing Agent for Agreements with Local Cooperative Organizations and, Pursuant to Loc. Gov't Code §271.102, to Designate the Purchasing Agent as the Person to Act on Harris Health's behalf in all Matters Pertaining to Cooperative Purchasing Programs.</p> <p><i>Harris Health, by and through its Board of Trustees, delegates signature authority to the Harris County Purchasing Agent for Agreements with Local Cooperative Organizations and, pursuant to Loc. Gov't Code §271.102, to designate the Harris County Purchasing Agent as the person to act on Harris Health's behalf in all matters pertaining to Cooperative Purchasing Programs.</i></p>	<p><u>Motion No. 23.03-42</u> Moved by Dr. Andrea Caracostis, seconded by Ms. Carol Paret and unanimously passed that the Board approve agenda item XI.A.2. Motion carried.</p>
	<p>B. Consent Grant Agreement Recommendations</p>	
	<p>1. Approval of Grant Recommendations (Items B1 through B2)</p> <p>Dr. Bracey noted Director Robinson's recusal on item B2 related to a grant with Harris County Public Health (HCPH).</p>	<p><u>Motion No. 23.03-43</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda items XI.B. through XI.C. Motion carried. Director Robinson recused from item B2 related to HCPH.</p>
	<p>C. New Consent Items for Board Approval</p>	
	<p>1. Acceptance of the Harris Health System January 2023 Financial Report Subject to Audit</p>	<p><u>Motion No. 23.03-43</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda items XI.B. through XI.C. Motion carried.</p>
	<p>2. Approval to Enter into a New Lease Agreement with Fibertown Houston, LLC for the Houston Data Center Located at 12031 North Freeway, Houston, Texas 77060</p>	<p><u>Motion No. 23.03-43</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda items XI.B. through XI.C. Motion carried.</p>

	<p>3. Approval to Enter into a New Lease Agreement with Fibertown DC, LLC for the Bryan Data Center Located at 110 North Main Street and 120 North Main Street, Bryan, Texas 77803</p>	<p><u>Motion No. 23.03-43</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda items XI.B. through XI.C. Motion carried.</p>
	<p>4. Approval to Enter into a New Lease Agreement with Houston Community College System for the Pharmacy Central Fill Located at 9424 Fannin Street, Houston, Texas 77045</p>	<p><u>Motion No. 23.03-43</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda items XI.B. through XI.C. Motion carried.</p>
	<p>D. Consent Reports and Updates to Board</p> <p>Dr. Bracey noted that Consent Agenda Items (X.D.1 and 2.) are reports and updates only and were presented in your packet for informational purposes only.</p> <ol style="list-style-type: none"> 1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System 2. Harris Health System Council-At-Large January Meeting Minutes <p><i>{End of Consent Agenda}</i></p>	<p>For Informational Purposes Only</p>
<p>XII. Item(s) Related to Community Health Choice</p>	<p>Dr. Bracey stated as noted at the beginning of the meeting that Executive Session Item XIV.G., related to Community Health Choice, will be taken up now instead of later under executive session. Dr. Bracey noted that he has been advised by legal counsel that this item is appropriate for open session and therefore has been moved to the open session for discussion and Board approval.</p>	

	<p>AGENDA ITEM TAKEN OUT OF ORDER</p> <p>XIV.G. Review of Proposed Funding Relating to The Harris Center for Mental Health and IDD Permanent Housing Apartment Community, Including Consideration of Approval of Funding Relating to The Harris Center for Mental Health and IDD Permanent Housing Apartment Community.</p> <p>Ms. Lisa Wright, President & Chief Executive Officer, Community Health Choice and Mr. Wayne Young, Chief Executive Officer, The Harris Center, led the discussion relating to The Harris Center for Mental Health and IDD Permanent Housing Community. Mr. Young provided a high-level overview of the Harris Center permanent housing apartment community and its goals to provide a safe, supporting housing environment until the individual has the tools to live in a traditional apartment setting independently, mitigate barriers to housing that contribute to chronic homelessness, including mental illness, substance use disorders, and other chronic health conditions, and to provide a continuum of support and resources to address acute and long-term needs by using an integrated care model. In addition, Mr. Young presented an integrated care model, expected outcomes, and budget estimate of \$12.5M in construction cost in which \$3.2M is being requested of Community Health Choice. A copy of the presentation is available in the permanent record.</p>	<p><u>Motion No. 23.03-45</u> Moved by Dr. Andrea Caracostis, seconded by, Ms. Alicia Reyes, and majority passed that the Board approve agenda item XIV.G. Mr. Lawrence Finder opposed the motion. Motion carried.</p>
	<p>A. Approval of the Reappointment of Members to the Community Health Choice, Inc. (CHC) and Community Health Choice Texas, Inc. (CHCT), collectively “Community,” Board of Directors Based on Recommendations by Community’s Board of Directors.</p> <p>Ms. Jennifer Tijerina inquired regarding an audit performed of CHC financial statements. Ms. Wright provided a brief understanding of the audit finding related to an intergovernmental transfer (IGT) of funds between the two (2) entities CHC and CHCT.</p>	<p><u>Motion No. 23.03-45</u> Moved by Dr. Andrea Caracostis, seconded by, Mr. Lawrence Finder, and majority passed that the Board approve agenda item XII.A. Ms. Jennifer Tijerina and Dr. Ewan Johnson opposed the motion. Motion carried.</p>
	<p>AGENDA ITEM TAKEN OUT OF ORDER</p> <p>B. Community Health Choice Retirement Notification of Board Member, Dr. Jose Garcia Jr.</p> <p>Ms. Wright announced the retirement of Dr. Jose Garcia Jr., Board Member for Community Health Choice. She recognized Dr. Garcia for his notable work as a physician leader at Ben Taub Hospital and for his contribution serving as a former member of Harris Health System Board of Trustees.</p>	<p>For Informational Purposes Only</p>

<p>XIII. Item(s) Related to Health Care for the Homeless Program</p>	<p>A. Review and Acceptance of the Following Report(s) for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act.</p> <ul style="list-style-type: none"> <p>HCHP March 2023 Operational Update</p> <p>Dr. Small delivered a presentation regarding the Health Care for the Homeless Program (HCHP) March 2023 Operational Update Including Patient Services, Patient Satisfaction, Revised HCHP Strategic Plan, Health Resources and Services Administration (HRSA) Operational Site Visit (OSV) Final Report, HCHP Productivity Initiatives and Quality Management Report.</p> <p>There were 394 new adult patients, forty (40) new pediatric patients, six (6) new telehealth patients, and fifty-four (54) return telehealth patients associated with the program. HCHP is expected to see approximately 9,775 patients per year as required by the Health Resources and Services Administration (HRSA). At the close of February, HCHP served 1,767 unduplicated patients and 3,870 total completed visits.</p> <p>Ms. Tracey Burdine, Director, Health Care for the Homeless Program, presented HCHP patient satisfaction trending data for Q4. She stated that the program has met and/or exceeded its targeted goals for wait times, communications between provider/nurse and recommending the facility; however, there is room for improvements for provider/nurses listening to the patient. She also noted that a retreat will be held on next week to help improve patient satisfaction scores. Ms. Burdine shared the revised HCHP strategic plan to include Pillar 6 – Diversity, Equity and Inclusion. The HRSA Operational Site Visit was conducted on January 31 – February 2, 2023. Ms. Burdine mentioned that the final report received on March 8, 2023 indicated that HCHP was in compliance with all Health Center requirements. Ms. Burdine shared HCHP productivity initiatives stating that these initiatives are expected to yield an increase in the number of unduplicated consumers by 38% by December 2023.</p> <p>Dr. LaResa Ridge, Medical Director, Healthcare for the Homeless Program, presented the HCHP Q4 Quality Management Report. She addressed three (3) quality metrics which fell below target goal which includes: 1) Adult BMI Assessment, 2) Prevention of IVD & Aspirin Prescription, and 3) Depression Screening and Follow-up. The program has implemented corrective action plans and is continuously working to improve compliance on all quality metrics. A copy of the operational update is available in the permanent record.</p> 	<p><u>Motion No. 23.03-46</u> Moved by Dr. Andrea Caracostis, seconded by, Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XI.A. Motion carried.</p>
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	<p>B. Approval of the HCHP Patient Satisfaction Report</p>	<p><u>Motion No. 23.03-46</u> Moved by Ms. Alicia Reyes, seconded by, Mr. Lawrence Finder, and unanimously passed that the Board approve agenda items XIII.B. through XIII.F. Motion carried.</p>
	<p>C. Approval of the Revised HCHP Strategic Plan</p>	<p><u>Motion No. 23.03-46</u> Moved by Ms. Alicia Reyes, seconded by, Mr. Lawrence Finder, and unanimously passed that the Board approve agenda items XIII.B. through XIII.F. Motion carried.</p>
	<p>D. Approval of the HRSA Operational Site Visit Report</p>	<p><u>Motion No. 23.03-46</u> Moved by Ms. Alicia Reyes, seconded by, Mr. Lawrence Finder, and unanimously passed that the Board approve agenda items XIII.B. through XIII.F. Motion carried.</p>
	<p>E. Approval of the HCHP Productivity Initiatives</p>	<p><u>Motion No. 23.03-46</u> Moved by Ms. Alicia Reyes, seconded by, Mr. Lawrence Finder, and unanimously passed that the Board approve agenda items XIII.B. through XIII.F. Motion carried.</p>
	<p>F. Approval of the HCHP Quality Management Report</p>	<p><u>Motion No. 23.03-46</u> Moved by Ms. Alicia Reyes, seconded by, Mr. Lawrence Finder, and unanimously passed that the Board approve agenda items XIII.B. through XIII.F. Motion carried.</p>
<p>XIV. Executive Session</p>	<p>At 12:02 p.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session for items “D and F through I” as permitted by law under Tex. Gov’t Code §418.183, Tex. Gov’t Code §551.071, Tex. Gov’t Code §551.072, Tex. Gov’t Code §551.085, Tex. Gov’t Code §551.089, Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.</p>	

	<p>D. Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov’t Code Ann. §551.071 and Tex. Gov’t Code Ann. §551.085.</p>	<p>No Action Taken. Mr. Lawrence Finder recused on this matter related to collaborative opportunities with M.D. Anderson.</p>
	<p>AGENDA ITEM TAKEN OUT OF ORDER</p> <p>E. Deliberation Related to the Purchase, Exchange, Lease, or Value of Real Property, Pursuant To Tex. Gov’t Code Ann. §551.072 and Consideration of Approval of a Resolution in Support of Harris Health Administration Working with Harris County to Identify Lease Options in East Harris County Upon Return to Open Session</p> <p><i>The Harris Health Board of Trustees hereby approves a Resolution in Support of Harris Health Administration Working with Harris County to Identify Lease Options in East Harris County.</i></p>	<p>Motion No. 23.03-35 Moved by Dr. Andrea Caracostis, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XIV.E. Motion carried.</p>
	<p>F. Consultation with Attorney Regarding the Agreements between Harris County Hospital District Foundation and Harris Health System and Philanthropic Strategies, Pursuant to Tex. Gov’t Code Ann. §551.071</p>	<p>No Action Taken.</p>
	<p>AGENDA ITEM MOVED TO OPEN SESSION</p> <p>G. Review of Proposed Funding Relating to The Harris Center for Mental Health and IDD Permanent Housing Apartment Community, Pursuant to Tex. Gov’t Code Ann. §551.085, Including Consideration of Approval of Funding Relating to The Harris Center for Mental Health and IDD Permanent Housing Apartment Community Upon Return to Open Session</p>	<p>Motion No. 23.03-45 Moved by Dr. Andrea Caracostis, seconded by, Ms. Alicia Reyes, and majority passed that the Board approve agenda item XIV.G. Mr. Lawrence Finder opposed the motion. Motion carried.</p>
	<p>H. Consultation with Attorney Related to Harris Health Board Responsibilities and the Texas Open Meetings Act, Pursuant to Tex. Gov’t Code Ann. §551.071</p>	<p>DEFERRED/TABLED</p>
	<p>I. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov’t Code §418.183, Tex. Gov’t Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002, and Tex. Gov’t Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>No Action Taken.</p>
XV. Reconvene	<p>At 12:15 p.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present and that no action was taken in Executive Session.</p>	
XVI. Adjournment	<p>Moved by Dr. Andrea Caracostis, seconded by Ms. Alicia Reyes, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 12:16 p.m.</p>	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on March 23, 2023.

Respectfully Submitted,

Arthur Bracey, M.D., Chair

Andrea Caracostis, M.D., Secretary

Minutes transcribed by Cherry Pierson

Thursday, March 23, 2023

Harris Health System Board of Trustees Board Meeting – Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to: BoardofTrustees@harrishealth.org before close of business the day of the meeting.

BOARD MEMBERS PRESENT	BOARD MEMBERS ABSENT
Dr. Arthur W. Bracey (<i>Chair</i>)	
Dr. Ewan D. Johnson (<i>Vice Chair</i>)	
Dr. Andrea Caracostis (<i>Secretary</i>)	
Director Barbie Robinson	
Ms. Alicia Reyes	
Ms. Carol Paret	
Ms. Jennifer Tijerina	
Mr. Lawrence Finder	
Ms. Marcia Johnson	

EXECUTIVE LEADERSHIP
Dr. Esmail Porsa, President & Chief Executive Officer
Ms. Lisa Wright, President & Chief Executive Officer, Community Health Choice
Ms. Amy Smith, Senior Vice President, Transitions & Post-Acute Care
Ms.Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer
Dr. Chethan Bachireddy, Senior Vice President, Chief Health Officer
Mr. Chris Buley, Chief Legal Officer, Community Health Choice, Inc.
Mr. DeWight Dopslauf, Purchasing Agent, Harris County Purchasing Office
Dr. Esperanza (Hope) Galvan, Senior Vice President, Chief Health Officer
Dr. Glorimar Medina-Rivera, Executive Vice President, Ben Taub Hospital
Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive
Dr. Jennifer Small, Executive Vice President, Ambulatory Care Services
Dr. Joseph Kunisch, Vice President, Quality Programs
Ms. Kari McMichael, Vice President, Controller
Mr. R. King Hillier, Vice President, Public Policy & Government Relations
Dr. Kunal Sharma, Vice Chair, Medical Executive Board
Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer
Ms. Maria Cowles, Senior Vice President, Chief of Staff
Dr. Martha Mims, Chair, Medical Executive Board
Dr. Matasha Russell, Chief Medical Officer, Ambulatory Care Services

Mr. Michael Hill, Executive Vice President, Chief Strategy & Integration Officer
Dr. Michael Nnadi, Senior Vice President, Chief Pharmacy & Lab Officer
Mr. Omar Reid, Executive Vice President, Chief People Officer
Dr. Otis Reggie Ekins, Chief Medical Officer, Harris Health Correctional Health
Ms. Olga Llamas Rodriguez, Vice President, Community Engagement & Corporate Communications
Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital
Ms. Patrick Casey, Senior Vice President, Facilities Construction & System Engineering
Mr. R. King Hillier, Vice President, Public Policy & Government Relations
Mr. Sam Karim, Vice President, Project Management Office & Division Planning
Dr. Sandeep Markan, Chief of Staff, Ben Taub Hospital
Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney's Office
Dr. Steven Brass, Executive Vice President & Chief Medical Executive
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer

ADDITIONAL GUESTS PRESENT	
Alison Perez	Katie Rutherford
Amanda Callaway	Kelli Fondren
Amanda Pope (<i>Outreach Strategists</i>)	LaResa Ridge, MD
Antoinette "Toni" Cotton	Matthew Schlueter
Brian Pitre	Michael Moore (<i>Outreach Strategists</i>)
Bryan McLeod	Mustafa Moore (<i>Outreach Strategists</i>)
Cherry Pierson	Nicholas J Bell
Cynthia Cole (<i>AFSCME</i>)	Nirissa Sanders (<i>PPG Global</i>)
Daniel Smith	Peter Jansen (<i>CRBE</i>)
Darryl King (<i>PPG Global</i>)	Randy Manarang
Elizabeth Winn	Sahira Abdool (<i>PPG</i>)
Holly Gummert	Shannon Langrand (<i>Langrand</i>)
Jack Adger	Shannon Otermat (<i>Langrand</i>)
Jeffrey Baker	Shawn DeCosta
Jennifer Zarate	Tai Nguyen
Jerry Summers	Teong Chai
John Guess (<i>CRBE</i>)	Tracey Burdine
John Matcek	Walé Salvador

Public Comment Request and Registration Process

Pursuant to Texas Government Code §551.007, members of the public are invited to attend the regular meetings of the Harris Health System Board of Trustees and may address the Board during the [Public Comment](#) segment regarding an official agenda item that the Board will discuss, review, or take action upon, or regarding a subject related to healthcare or patient care rendered at Harris Health System. Public Comment will occur prior to the consideration of all agenda items. If you have signed up to attend as a Public Speaker virtually, a meeting link will be provided. Note: Public Speakers will be removed from the meeting after speaking and have the option to join the meeting live via <http://harrishealthtx.swagit.com/live>.

How to Request to Address the Board of Trustees

Members of the public must register in advance to speak at the Harris Health System Board of Trustees meetings. To register, members of the public must contact the Board of Trustees Office during core business hours, Monday through Friday between 8:00 a.m. to 5:00 p.m. Members of the public must submit the registration no later than 4:00 p.m. on the day before the scheduled meeting and may only register in one of the following manners:

1. Providing the requested information located in the “Speak to the Board” tile found at: <https://www.harrishealth.org/about-us-hh/board/Pages/public-comment-request-and-registration-process.aspx>.
2. Printing and completing the downloadable registration form found at: <https://www.harrishealth.org/about-us-hh/board/Pages/public-comment-request-and-registration-process.aspx>.
 - 2a. A hard-copy may be scanned and emailed to BoardofTrustees@harrishealth.org.
 - 2b. Mailing the completed registration form to 4800 Fournace Pl., Ste. E618, Bellaire, TX 77401.
3. Contacting staff at (346) 426-1524.

Prior to submitting a request to address the Harris Health System Board of Trustees, please take a moment to review the rules to be observed during the Public Comment Period.

Rules During Public Comment Period

The presiding officer of the Board of Trustees or the Board Secretary shall keep the time for speakers.

Three Minutes

A speaker, whose subject matter, as submitted, relates to an identifiable item of business on the agenda, will be requested by the presiding officer to come to the podium where they will be provided three (3) minutes to speak. A speaker, whose subject matter, as submitted, does not relate to an identifiable item of business on the agenda, will also be provided three (3) minutes to speak. A member of the public who addresses the body through a translator will be given at least twice the amount of time as a member of the public who does not require the assistance of a translator.

- Pages 26 - 31 Were Intentionally Left Blank -

Thursday, April 27, 2023

Consideration of Approval of Request by the Harris Health System Board of Trustees to the Harris County Commissioner's Court to Order a Bond Election , Pursuant to Section §281.102 of the Texas Health and Safety Code During the Next General Election for the Purposes of Financing the Acquisition, Construction, Equipment, and/or Enlargement of Harris Health System Facilities in the Estimated Amount of 2.5 Billion Dollars

HARRISHEALTH SYSTEM

Harris Health Strategic Facilities Financing Plan

Esmaeil Porsa, MD, MBA, MPH,
CCHP

President & CEO



Introduction

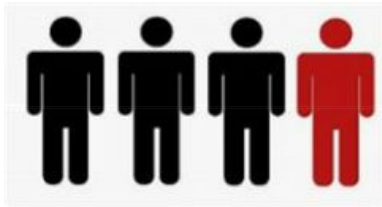
Harris Health is requesting a voter referendum in November 2023 on a \$2.5B bond to fund its strategic facilities plan that is based on Harris Health System's 2021-2025 Strategic Plan.

November 2023 is the best time to seek voter approval because:

- High voter turnout is expected due to mayoral race
- This would be the only bond proposal on the ballot
- Infrastructure needs at LBJ, BT, and ACS are equally important and urgent
- Our financial position and financial capacity optimally support the \$2.5B proposition

Harris Health's Strategic Facilities Plan: The Need

Today, **one in four** Harris County residents are uninsured.



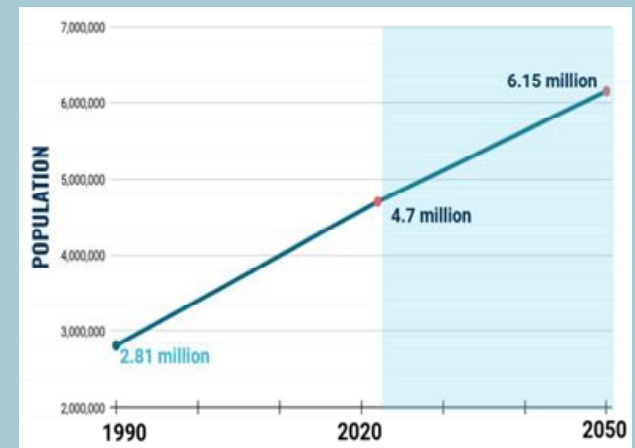
This equates to **1,175,000 Harris County residents** who rely on Harris Health.

In 2050 the projected population of uninsured residents in Harris County will be **1,537,500**.

Our Facilities

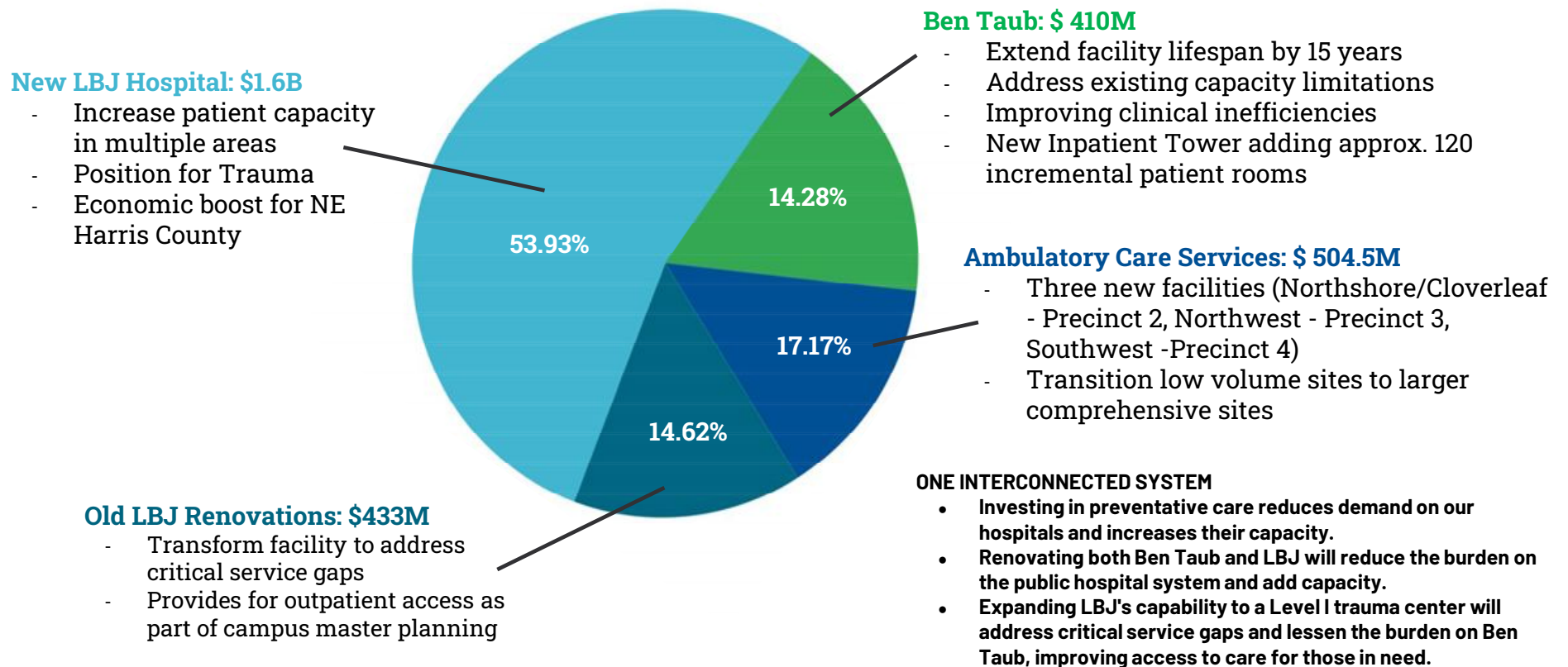
- Our service sites – LBJ and BT Hospitals and many ACS Clinics – opened their doors many years ago. Since then, Harris County’s population has nearly doubled and continues to grow.
- Both hospitals are currently at or over occupancy capacity creating quality, safety and efficiency challenges.
- To serve our current needs and meet future demands, Harris Health’s infrastructure requires renovation and expansion of capacity and services.
- Harris Health Ambulatory Clinics need improved alignment to address population shifts and critical infrastructure needs as they play an integral role in our overall health care delivery system.

Today both hospitals are routinely over capacity, with significant population growth projected.



LBJ Hospital Built - 1989
Ben Taub Hospital Built - 1990

Harris Health's Strategic Facilities Plan: The Projects



Proposed Financing of the Strategic Facilities Plan

	Estimated Base Total Project Cost	Estimated Time Frame for Project(s)
LBJ Hospital Campus	2,033,636,054	2024-2035
Ben Taub Hospital Campus	410,462,117	2024-2030
ACS/Population Health	504,542,882	2025-2033
	<u>2,948,641,053</u>	

Harris Health plans to utilize bond debt proceeds in the amount of \$2.5B to finance the strategic facilities plan.

Additional funding sources over the **NEXT 10 YEARS** include:

- Anticipated \$300M (total) in operational efficiencies/cost savings
- Anticipated \$100M (total) in grants and philanthropy

The Strategic Facilities plan is adaptable in the event the operating efficiencies/cost savings are not fully realized or philanthropic funds fall short of expectation.

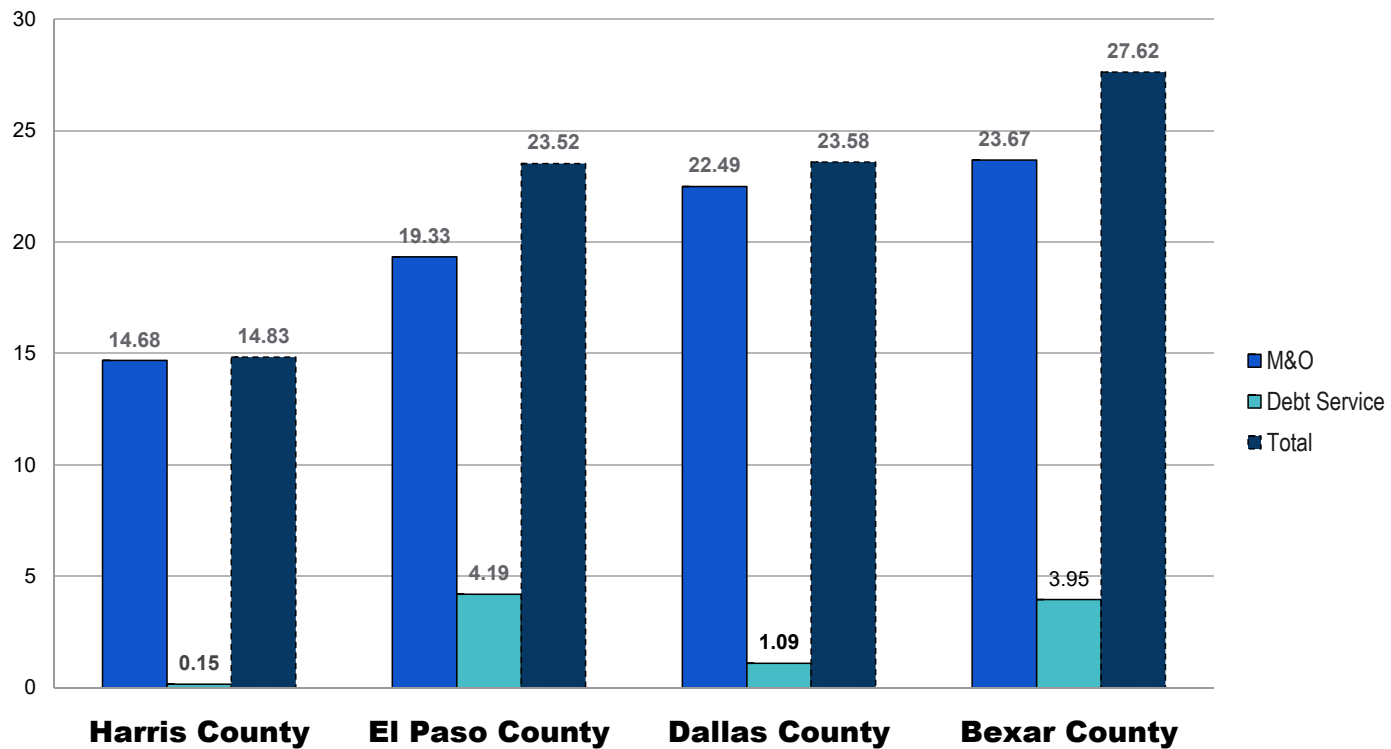
What is the Financial Impact of the \$2.5B Bond?

Impact on Debt Service Tax Rate

- Once the entire \$2.5 billion is financed over the next 10 years, the impact to the debt service rate will be 2 cents or less.
- For an average home owner (homes values at \$300,000) this impact equates to **less than \$6 per month**.
- This impact will not be fully realized until the entire \$2.5 billion has been financed, which will be not until a decade from now.

How Does Harris Health's 2022 Tax Rate Compare to Other Hospital Districts in Texas?

2022 Texas Hospital District Tax Rate Comparison



Harris Health Has a History of Successfully Managing its Increased Operational Cost Without Relying on Incremental Increase in the M&O Tax Rate

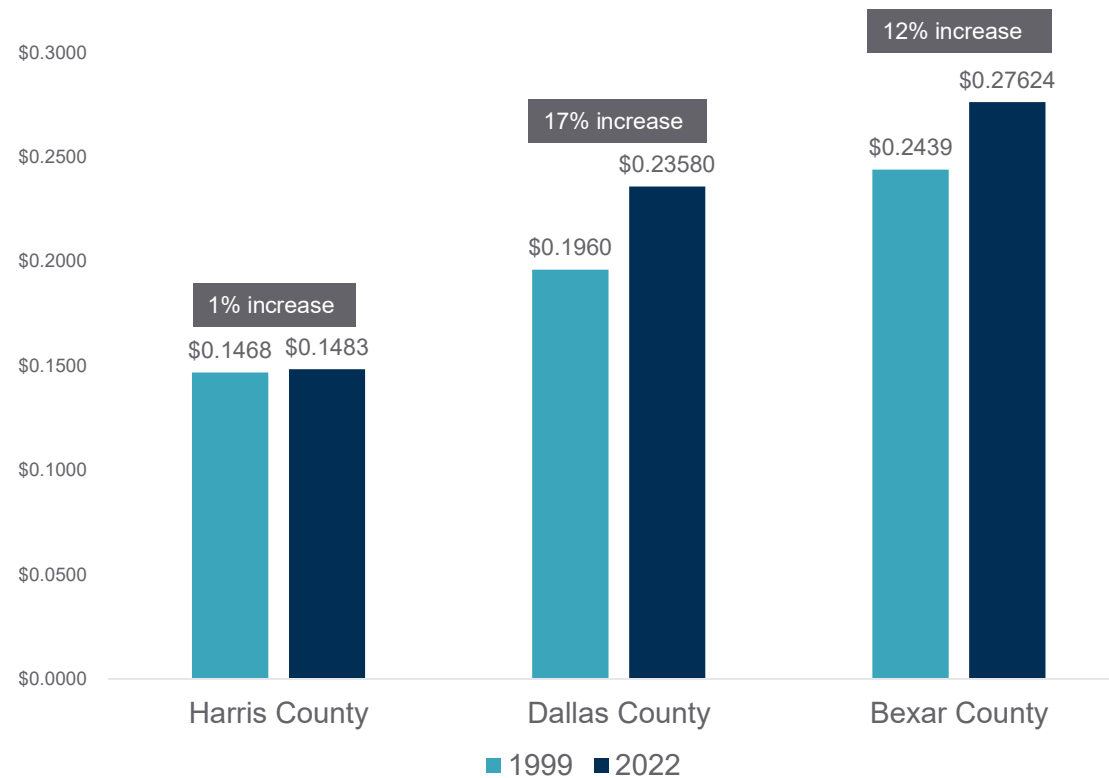
Facility Openings and Service Additions

2012	Smith Clinic
2013	LBJ Outpatient Center
2014	4 Same Day Clinics, Bayland Geriatric Center, Ambulatory Surgery Center
2015	Sunset Heights Clinic, Danny Jackson Clinic, Ben Taub Outpatient Clinic
2016	C.E. Odom Pediatric Clinic
2017	BT Tower (20 specialty clinics and close to 80,000 encounters per year)
2018	Established Community Farm at LBJ, Began to offer hospice care
2019	BT expands the number of OR suites
2020	HHS confronts the COVID pandemic
2021	Robotic surgeries at LBJ

Year	M&O Tax Rate	Ad Valorem Tax Revenues – Net (in millions)
2005-2011	\$0.192	
2012	0.182	\$511.6
2013	0.170	508.4
2014	0.170	516.0
2015	0.170	574.3
2016	0.170	635.4
2017	0.170	698.8
2018	0.170	717.0
2019	0.165	739.0
2020	0.165	767.5
2021	0.160	780.7
2022	0.147	814.8

- Compared to 2012, Harris Health's M&O tax rate has **decreased by 19.4%**.
- Compared to 2012, Harris Health's operational expense has **increased by 88%**.
- Compared to 2012, ad valorem tax revenues have **increased by 59%**.
- The assessed property valuations increased each year by approximately 7.5% during the 10 year period, allowing Harris Health to expand its operations without the need for an increase in the M&O tax rate.

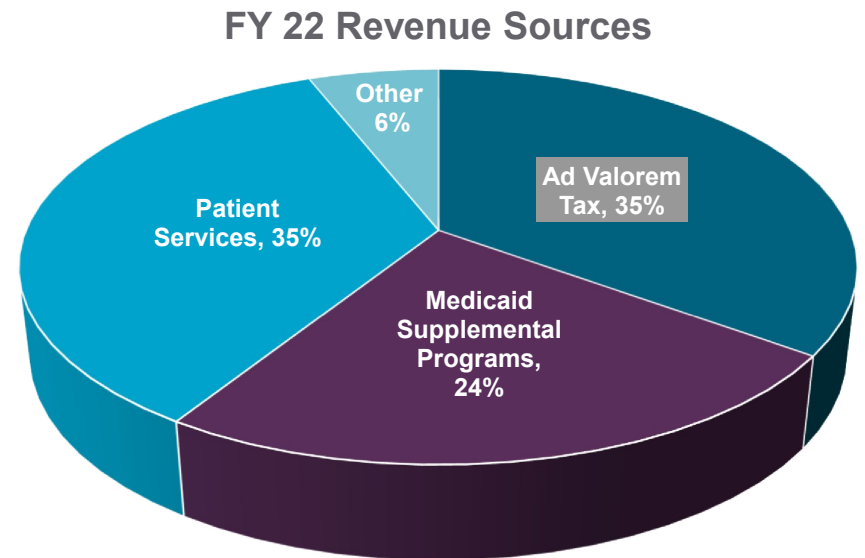
Comparative Analysis of Texas Hospital District Tax Rates: 1999 Compared to 2022



Incremental Operational Cost Impact Analysis

Incremental Annual Operating Cost - LBJ Project	\$330M
Incremental Annual Operating Cost - BT Project	\$128M
Incremental Annual Operating Cost - ACS Projects	\$33M
<hr/>	
Total Annual Incremental Cost by 2035	\$491M

*Incremental annual operating cost includes physician and staff labor, medical supplies, pharmaceuticals, purchased services, etc.



Assumptions

- Growth projections for assessed values in Harris County are assumed at 4.7% through 2032 (compared to 7.5% average rate of growth in appraisal values over the past 10 years).
- After 2032, values and future tax rates are assumed to hold steady, covering the needs for the proposed debt service and operational cost.
- No assumed significant changes to governmental payment programs without offsetting supplementation by other programs.
- No assumed major catastrophic events (e.g. COVID, Harvey, etc.).

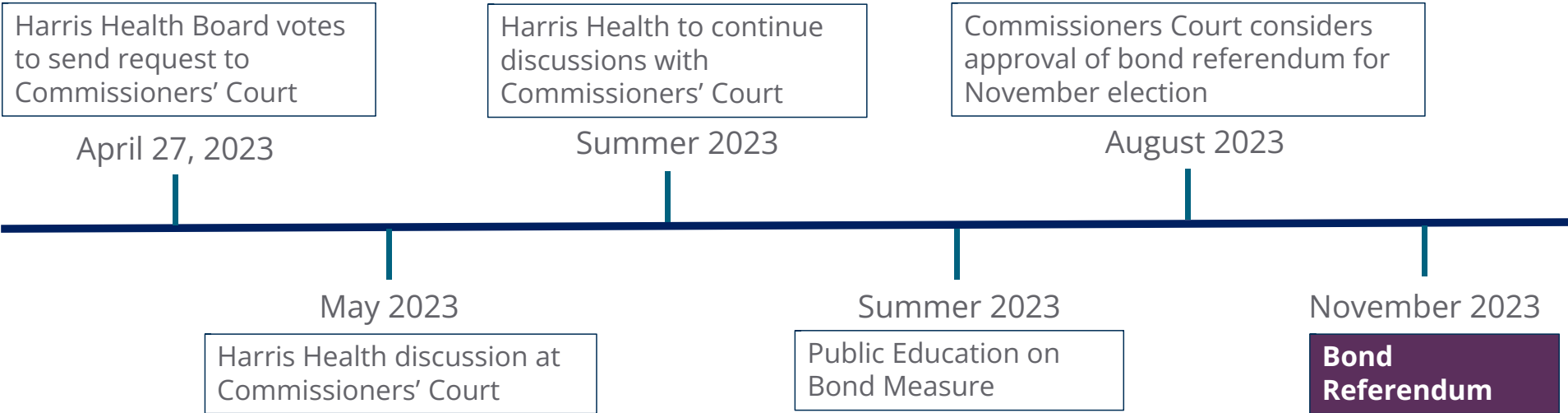
What is the Financial Impact of the Incremental Operational Cost?

Impact on M&O Tax Rate

- Given the projected growth in the population of Harris County and the increase in the County's projected appraisal values over the next 10 years, Harris Health **does not currently anticipate a material increase in the future M&O tax rate:**
 - Based on Harris Health's current financial performance and known assumptions over the next 10 years, the M&O portion of the Ad Valorem tax support for the additional \$500M operational cost will be around \$175M (35%) annually.

While addressing the urgent and growing health care needs of our community, this plan does not anticipate an M&O tax rate increase.

Timeline



Thursday, April 27, 2023

Executive Session

Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session

- Pages 47 - 50 Were Intentionally Left Blank -

Thursday, April 27, 2023

Executive Session

Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff

- Pages 52 - 65 Were Intentionally Left Blank -

Thursday, April 27, 2023

Executive Session

Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session

- Pages 67 - 69 Were Intentionally Left Blank -

Thursday, April 27, 2023

Executive Session

Consultation with Attorney Regarding the Agreements with the Harris County Hospital District Foundation and the Harris Health Strategic Fund, Pursuant to Tex. Gov't Code Ann. §551.071

- Pages 71 - 90 Were Intentionally Left Blank -

Thursday, April 27, 2023

**Consideration of Approval Regarding Credentialing Changes for
Members of the Harris Health System Medical Staff**

The Harris Health System Medical Executive Board approved the attached credentialing changes for the members of the Harris Health System Medical Staff for April 2023.

The Harris Health System Medical Executive Board requests the approval of the Board of Trustees.

Thank you.

Board of Trustees



April 2023 Medical Staff Credentials Report

Medical Staff Initial Appointments: 15

BCM Medical Staff Initial Appointments - 4

UT Medical Staff Initial Appointments - 11

Medical Staff Reappointments: 69

BCM Medical Staff Reappointments - 42

UT Medical Staff Reappointments - 25

Harris County Hospital District (Harris Health) Medical Staff Reappointments - 2

BCM/UT/Harris County Hospital District (Harris Health) Medical Staff Files for Discussion: 1

Medical Staff Initial Appointment Files for Discussion - 1

Thursday, April 27, 2023

Consideration of Approval Regarding Credentialing Changes for
Members of the Harris Health System Correctional Health Medical Staff

Medical Staff Initial Appointments: 14

Files for Discussion: 2

BOARD OF TRUSTEES

Meeting of the Board of Trustees

HARRISHEALTH
SYSTEM

Thursday, April 27, 2023

Update Regarding LBJ Hospital Expansion Project



LBJ Hospital Expansion Project

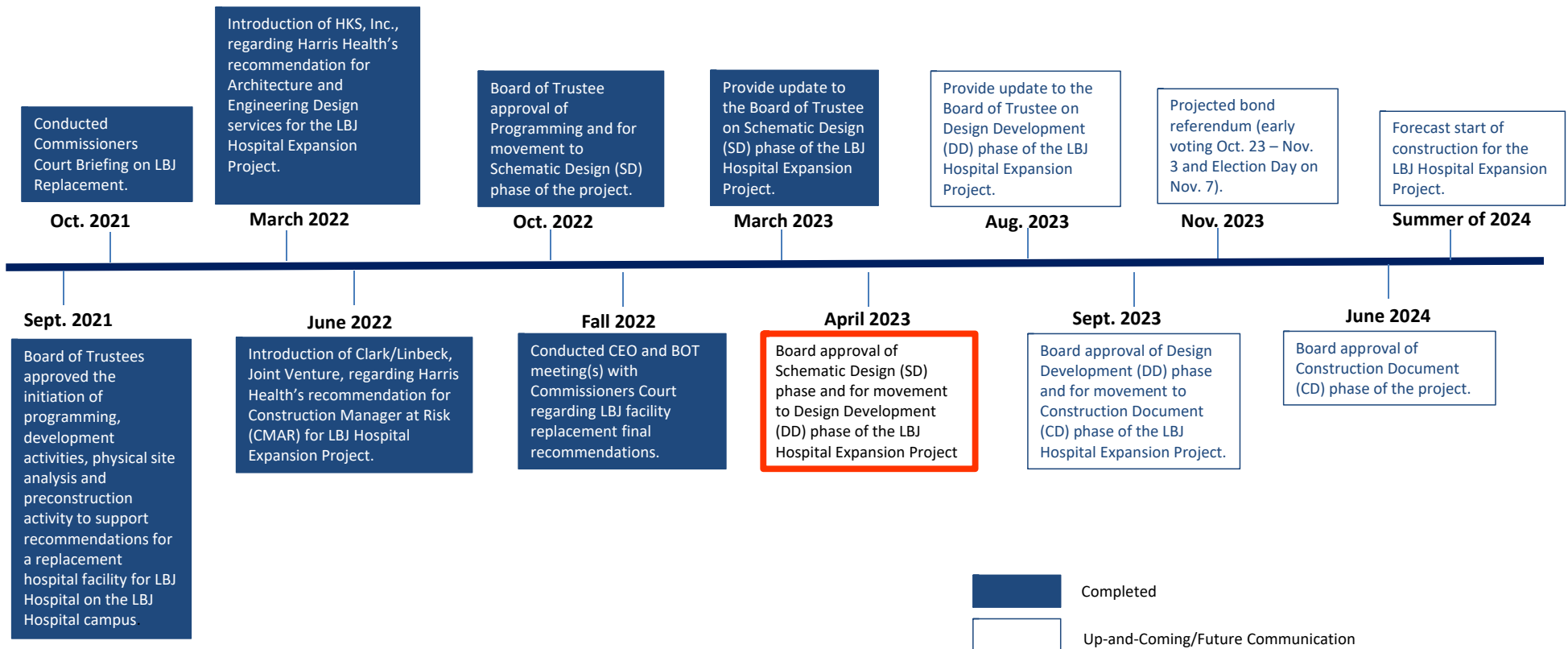
Board of Trustees Presentation

April 2023

Agenda

- Project Communication Timeline
- Space Programming Summary
- Campus Master Site Plan
- Schematic Design Meeting and Sign-Off
- Stacking Diagram
- Next Steps

Project Communication Timeline (as of April 10, 2023)



Space Programming Summary

LBJ Hospital Bed Capacity			
Licensed Beds	Current	New Hospital "Day One"	Future Outlook
Acute Care Beds	142	270 Universal Beds*	300 Universal Beds*
ICU	24	60	90
Post Partum / Ante Partum	27	30	30
NICU	22	30	30
Total Capacity	215	390	450

Observation Beds **	0	48	48
Shelled (Patient Room)	0	60	0

Treatment & Diagnostic			
	Current	New Hospital "Day One"	Future Outlook
Emergency Center (EC)	46	92+20	92+20
OB EC	0	12	12
Operative Room (OR)	8	16 (+4 Shell)	20
Cath/IR/Neuro Labs	0	7 (+1 Shell)	8
GI-Endo/Bronch Labs	3	6	7

Modalities***	Imaging Department Existing		New Hospital	
	Inpatient	Emergency Center	Inpatient	Emergency Center
X-Ray	3	2	3	3
Fluoro	3	0	3	0
CT	2	1	2+1 shell	2
MRI	2	0	2	0
Ultrasound (Incl Vascular Ultrasound)	7	1	6+1 vas	2
Nuc Camera	3	0	3	0
Spect CT	1	0	1	0
Total	21	4	21+1 shell	7

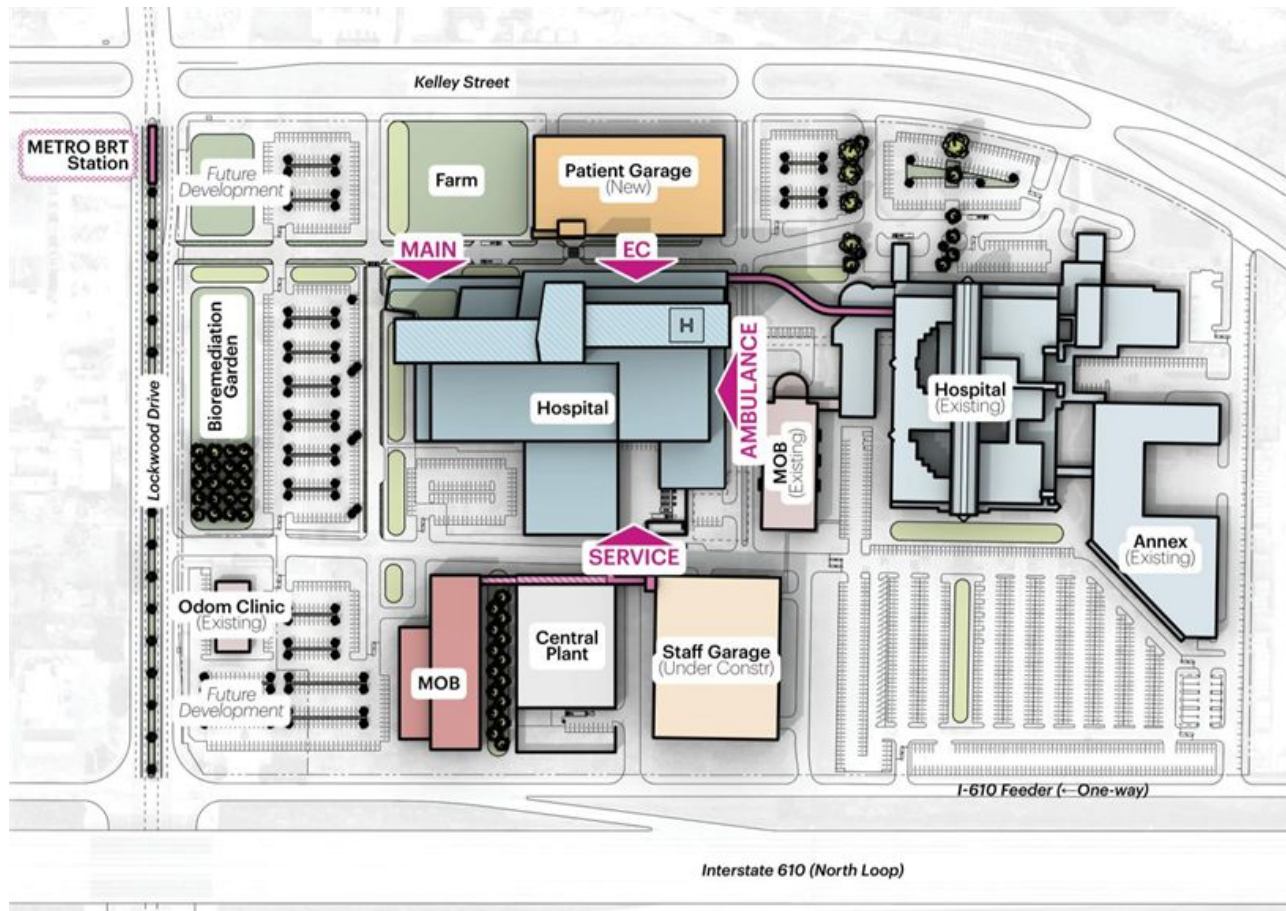
- All Patient rooms will be private and 390 will be programmed as Universal*
- In Emergency conditions universal rooms can be used as double occupancy
- 450 Bed Capacity / Day One accounting for 390 Beds and 60 Shelled
- Facility designed with expansion zone for future capacity needs

* Universal Beds: provide flexibility (Med/Surg bed and ICU are interchangeable based on our need)

** Observation Beds: New capacity to manage observation patients vs managing in inpatient beds.

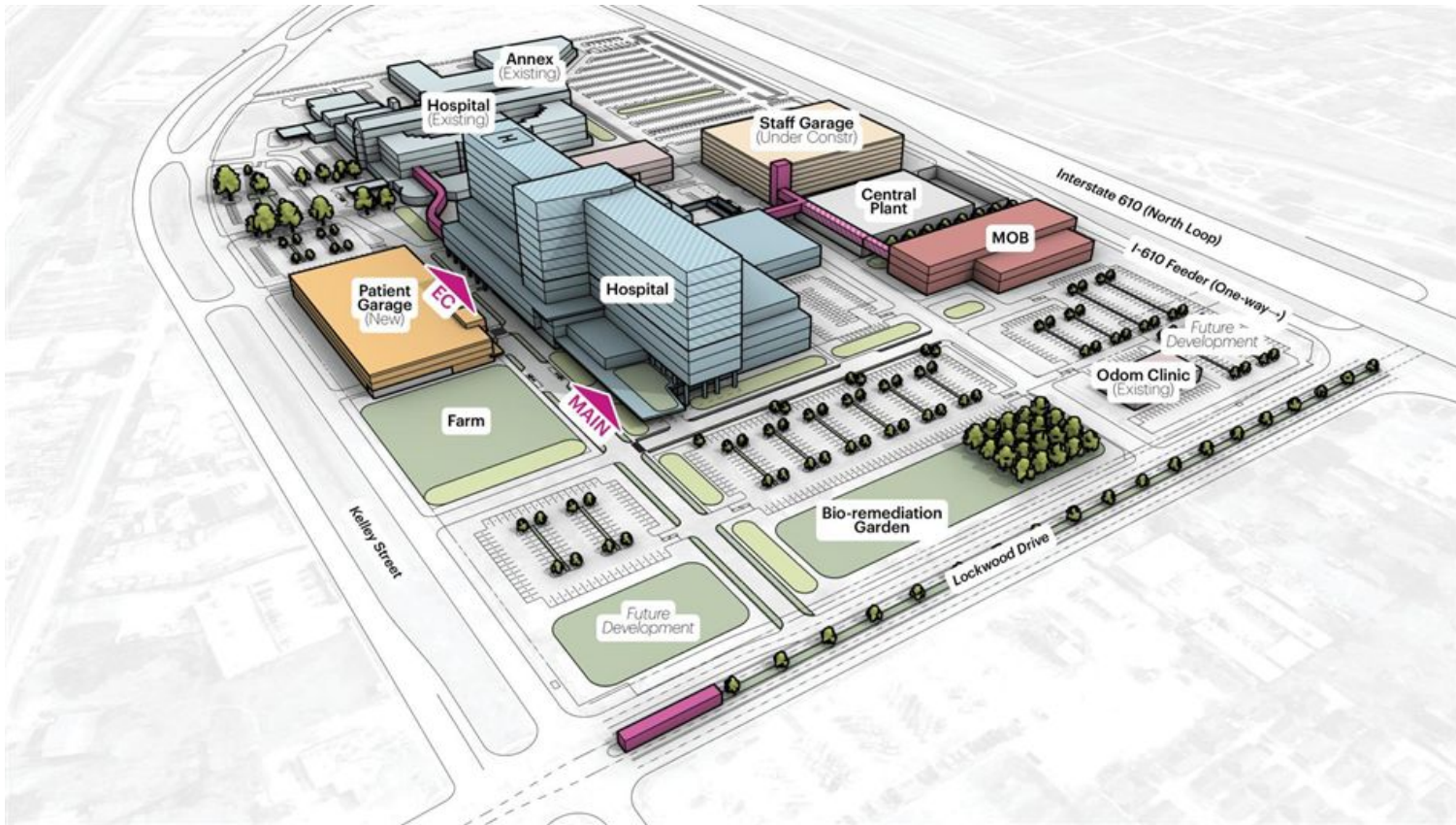
*** Outpatient Imaging in existing LBJ Hospital

Campus Master Site Plan

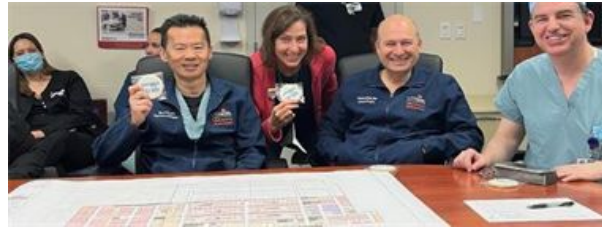
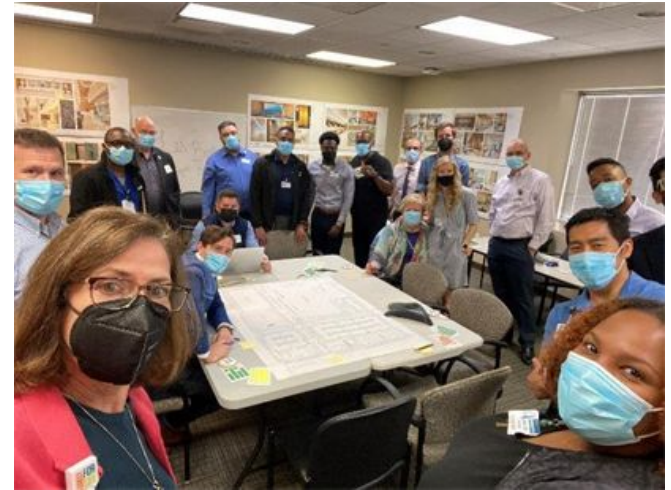


- LBJ Hospital Expansion
- New Central Plant
- 1 New Parking structure on the North of New Hospital
- 2 Bridge Connectors: From New Hospital to Existing Hospital; from Garage (Under Construction) to New MOB.
- Metro Accessibility on Lockwood Drive

Campus Master Site Plan

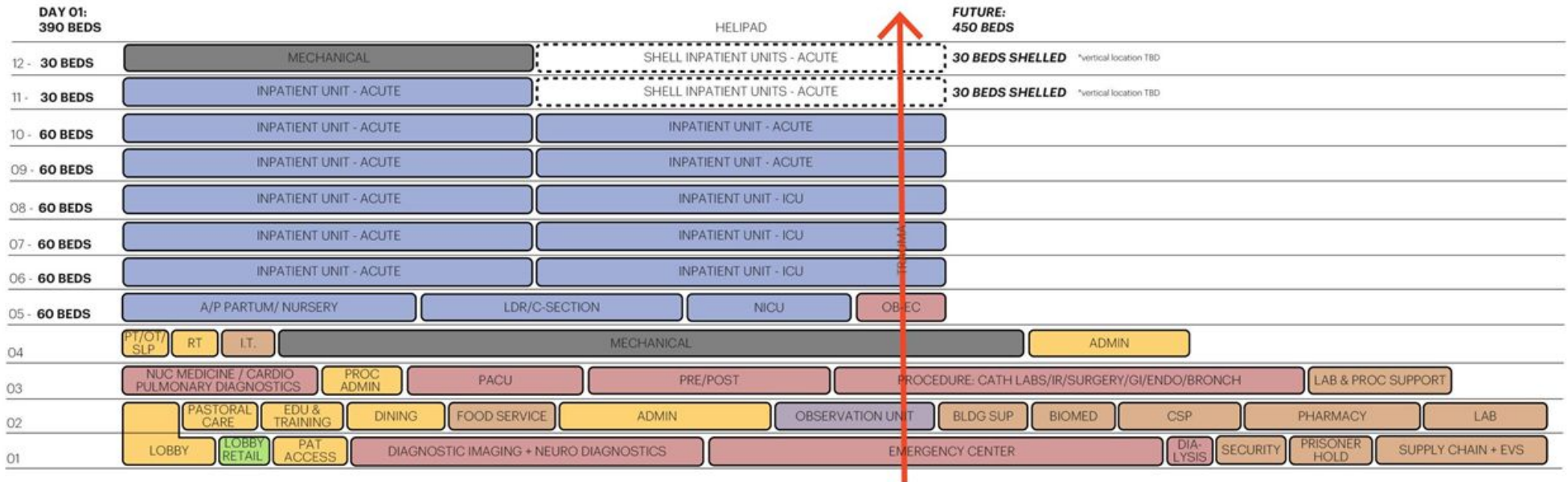


Schematic Design Meetings and Sign-Off



- 4 Workshops
- 5 Design Tracks
- 200+ department meetings overall
- Achieved **100%** Program and SD Floor Plan sign-off

Stacking Diagram



Administration's Next Steps:

- Continue physical site programming and design activities to refine detailed recommendations for Board of Trustee update.
- Continue to develop post occupancy opportunities for the existing hospital structure for Board of Trustees approval.

Thank You!

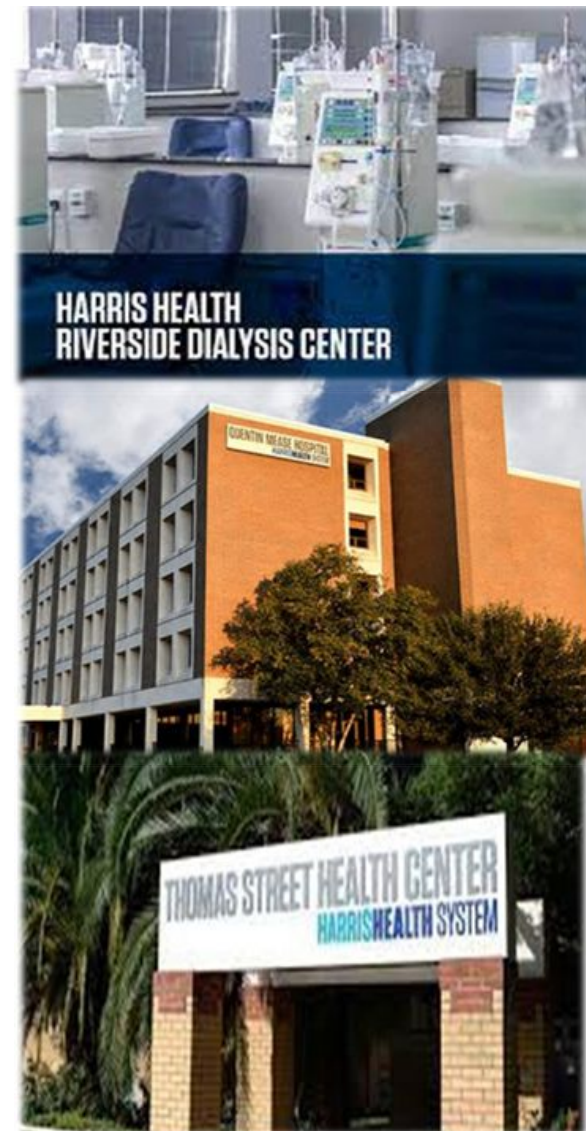
Thursday, April 27, 2023

Update Regarding Relocation of Thomas Street Health Center and
Riverside Dialysis Clinic to Quentin Mease Clinic

RELOCATION OF THOMAS STREET & RIVERSIDE DIALYSIS TO QUENTIN MEASE CLINIC

Jennifer Small, AuD, MBA, CCC-A
Executive Vice President & Administrator
Ambulatory Care Services

Board Meeting Presentation
April 27, 2023



TARGET DATES

Thomas Street	Riverside
Last day of services: May 4 th , 2023	Last day of services: June 9 th , 2023
Move-in date: May 8 th , 2023	Move-in date: June 2 nd – 4 th , 2023
Farewell event: April 19 th , 2023: 2p -5p	Farewell event: May 29 th and 30 th , 2023
First day of services: May 9 th , 2023	First day of services: June 5 th , 2023

Thursday, April 27, 2023

**Consideration of Approval to Amend the Lease with
IND HOUTX TTP LEGACY, LLC for the Pharmacy Central Fill located at
9230 Kirby Drive, Houston, Texas 77084**

Administration recommends Board of Trustees approve an amendment to extend the lease with IND HOUTX TTP LEGACY, LLC for 12 months from June 1, 2024 through May 31, 2025 as detailed on the attached Fact Sheet at an annual rate of \$340,880.04 plus operating expenses for the Pharmacy Central Fill.

Thank you.

Meeting of the Board of Trustees

BOARD OF TRUSTEES
Pharmacy Central Fill
IND HOUTX TTP LEGACY, LLC
April 27, 2023
Page 2

Fact Sheet

Purpose of Lease: Pharmacy Central Fill

Lessor: IND HOUTX TTP LEGACY, LLC

Lessee: Harris Health System

Location of Lease Space: 9230 Kirby Drive
Houston, Texas 77084

Lease Space: 17,044 square feet

Lease Terms	Monthly Base Rent	*Est. Monthly Operating Expenses	Est. Total Annual Base Rent Payment	Est. Annual base Lease Rate/SF
06/01/24-05/31/2025	\$28,406.67	TBD	\$340,880.04	\$20.00

Thursday, April 27, 2023

Consideration of Approval to Enter into a New Inter-Local Cooperation Agreement between Harris County and Harris Health System for Good-Faith Negotiations to Sub-Lease Space at The Avenida Pasadena, 100 Pasadena Blvd., Pasadena, TX 77506

The Avenida Pasadena is the proposed redevelopment of the Macroplaza Mall in Pasadena, Texas into a mixed-use development including healthcare, office, education, retail, and entertainment. The former Dillard's Department Store at 100 Pasadena Blvd. has a total square footage of 142,400 square feet on 4.5 acres of The Avenida Pasadena. Harris County will be the primary tenant of the former Dillard's and intends to occupy approximately 70,030 square feet on level two of the building. Harris Health System intends to occupy approximately 72,370 gross square feet on level one of the former Dillard's as a sub-lessee under Harris County.

Administration recommends approval of a new Inter-Local agreement between Harris County and Harris Health System to continue good-faith negotiations towards a 20 year sub-lease agreement with a five year renewal option to lease the first floor of the former Dillard's Department Store at 100 Pasadena Blvd., Pasadena, TX 77506.

Thursday, April 27, 2023

**Consideration to Terminate the Lease with the City of Houston
For the Riverside Dialysis Center located at
3315 Delano St., Houston, TX 77004**

Administration recommends termination of the Riverside Dialysis Center lease effective August 31, 2023 due to the relocation of dialysis operations to the Quentin Mease Health Center.

In accordance with Section 3.4 of the current lease agreement, a formal notice of termination shall be provided to the landlord, City of Houston, at least 120 days prior to termination and vacating the property.



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 12, 2023

Board of Trustees Office
Harris Health System

**RE: Board of Trustees Meeting – April 27, 2023
Budget and Finance Agenda Items**

The Office of the Harris County Purchasing Agent recommends approval of the attached procurement actions. All recommendations are within the guidelines established by Harris County and Harris Health System.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA/ea
Attachments



Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: April 27, 2023 (Approvals)

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A1	F.F.F. Enterprises, Inc. (GA-07554) <small>MWBE Goal: N/A Exempt GPO/Co-op Sourced</small>	Consignment Distribution Program - To obtain biological blood plasma products on consignment for Harris Health System patients. Premier Healthcare Alliance, L.P. Contract, Board Motion 22.04-56	Funding Yr. 5 June 07, 2023 through June 06, 2024	Michael Nnadi	\$ 3,138,236	\$ 3,138,236
A2	JWS Health Consultants, Inc. dba UltraStaff (HCHD-577) <small>MWBE Goal: 100%</small>	Temporary Healthcare Personnel for Harris Health System - To continue providing temporary healthcare personnel to provide critical medical services to detainees at the Harris County Sheriff's Office's detention facilities. Public Health or Safety Exemption, Board Motion 22.02-20	Ratify Renewal Public Health or Safety Exemption March 01, 2023 through February 29, 2024	Kiki Teal	\$ 2,928,954	\$ 3,057,073
A3	Beckman Coulter, Inc. (GA-06647) <small>MWBE Goal: N/A Exempt GPO/Co-op Sourced</small>	Integrated Platform for Chemistry and Immunochemistry Analyzer(s), Automation, Reagents, Consumables, and Service for Harris Health System - To provide for continued automated chemistry and immunochemistry testing services on a cost per reportable basis. Premier Healthcare Alliance, L.P. Contract	Renewal May 08, 2023 through May 07, 2024	Michael Nnadi	\$ 2,629,330	\$ 2,897,323
A4	Elite Computer Consultant, L.P. dba ECOM (GA-07563) <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Information Technology Consulting, Implementation and Staff Augmentation Services for Harris Health System - To augment Information Technology (IT) capabilities and resources by providing staff and support for category 2 IT Staffing Services (Temporary and Permanent Placement). Job No. 180274, Board Motion 22.05-67	Renewal May 21, 2023 through May 20, 2024	Anthony Kilty	\$ 2,410,206	\$ 2,700,000
A5	Texas Medical Center Police Department (HCHD-964) <small>MWBE Goal: 0% Non-Divisible</small>	Law Enforcement Assistance Services for the Harris County Hospital District dba Harris Health System - Texas Medical Center Police Department to provide patrol, arrest, transport, complete charges, evidence control, and report for Ben Taub Hospital campus. Public Health or Safety Exemption, Board Motion 22.08-111	Award Public Health or Safety Exemption One (1) year initial term with four (4) one-year renewal options	Jon Hallaway		\$ 2,300,000
A6	Protiviti Inc. <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Applied Research and Data Analysis, Strategic Planning and Management Strategies and Other Services for Harris County - To allow Harris Health to utilize this contract for temporary financial staff for fiscal administration and for management of various financial projects. Job No. 210317	Ratify March 22, 2023 through March 21, 2024	Kari McMichael		\$ 1,966,370
A7	Cardinal Health 200, LLC (GA-06423) <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Prime Distribution Services for Medical and Surgical Supplies - To provide for continued distribution services for prime use medical and surgical supplies. Job No. 140281, Board Motion 22.05-67	Renewal May 17, 2023 through May 16, 2024	Doug Creamer	\$ 1,656,907	\$ 1,669,591

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A8	Protiviti Inc. (GA-07572) <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Information Technology Consulting, Implementation and Staff Augmentation Services for Harris Health System - To augment Information Security capabilities and resources by providing staff and support for category 7 (Information Security Consulting Services). Job No. 180274, Board Motion 22.05-67	Renewal May 21, 2023 through May 20, 2024	Jeffery Vinson	\$ 1,600,000	\$ 1,600,000
A9	Wald Relocation Services, Ltd (HCHD-417) <small>MWBE Goal: 12%</small>	District-Wide Move Consultant and Mover for Harris Health System - To continue providing move consultant and mover services throughout Harris Health System. Job No. 200034, Board Motion 22.04-56	Renewal May 18, 2023 through May 17, 2024	Tim Brown	\$ 265,296	\$ 1,580,000
A10	Lepow Podiatric Medical Associates LLP (HCHD-669) <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Podiatry Services for Harris Health System - To provide podiatry services to patients at Harris Health facilities. Job No. 220353	Award Highest overall evaluation One (1) year initial term with seven (7) one-year renewal options	Chris Dewey		*
A11	Philips Healthcare <small>MWBE Goal: N/A Exempt GPO/ Co-op Sourced</small>	Ultrasound Machine - To replace current ultrasound units that are past their expected useful life for Ben Taub and Lyndon B. Johnson Hospitals. Premier Healthcare Alliance, L.P. Contract	Award Best Offer(s) Meeting Requirements	Teong Chai		\$ 1,454,930
A12	KCI USA, Inc. (HCHD-261) <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Inpatient Negative Pressure Wound Therapy (NPWT) Products and Services - To continue providing negative pressure wound therapy (NPWT) products and services to facilitate the healing of patient wounds. Job No. 170012, Board Motion 22.05-67	Renewal July 05, 2023 through July 04, 2024	Doug Creamer	\$ 923,197	\$ 1,107,836
A13	Pivot Point Consulting, a Vaco Company (GA-07577) <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Information Technology Consulting, Implementation and Staff Augmentation Services for Harris Health System - To augment Information Technology (IT) capabilities and resources by providing staff and support for categories 1 (IT Consulting) and 2 IT Staffing Services (Temporary and Permanent Placement). Job No. 180274, Board Motion 22.06-83	Renewal May 21, 2023 through May 20, 2024	Anthony Kilty	\$ 1,581,164	\$ 1,100,000
A14	Set Solutions, Inc. (DIR-TSO-4361) <small>MWBE Goal: N/A Specialized of Technical</small>	Cloud Access Security Broker (CASB) Solution for Harris Health System - To protect the organization's cloud initiatives and assist information security's business goals for alignment with Pillar 5: Infrastructure Optimization of the Harris Health's Strategic Plan for 2021-2025. State of Texas Department of Information Resources (DIR) Cooperative Contract	Ratify Purchase Lowest quote meeting specifications	Jeffrey Vinson		\$ 833,714
A15	KCI USA, Inc. (HCHD-271) <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Outpatient Negative Pressure Wound Therapy (NPWT) Products and Services - To continue providing negative pressure wound therapy (NPWT) products and services to facilitate the healing of patient wounds. Job No. 170012, Board Motion 22.05-67	Renewal July 10, 2023 through July 09, 2024	Amy Smith	\$ 750,000	\$ 750,000

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A16	Insight Direct USA, Inc. (PP-IT-241) <small>MWBE Goal: N/A Specialized of Technical</small>	Single Sign-On and Patient Secure Biometric Identification System Software Maintenance for Harris Health System - To provide for maintenance of the Imprivata One Sign single sign-on and Patient Secure Biometric Identification System. The One Sign system allows care providers to quickly and securely access all clinical and administrative applications providing better patient care. The Patient Secure Biometric Identification System is a palm vein application that accurately identifies each patient to ensure the Premier Healthcare Alliance, L.P. Contract	Lowest Offer May 02, 2023 through May 01, 2024	Ronald Fuschillo		\$ 725,290
A17	Care.com, Inc. (GA-07223) <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Back Up Care (Child and Eldercare) Services for Harris Health System - To provide for continued back up care (child and eldercare) services to supplement the employees benefits package for all active, benefits eligible, employees of Harris Health System. These services allow employees access to care when primary services are unavailable. Job No. 170271, Board Motion 22.04-56	Renewal May 15, 2023 through May 14, 2024	Amy Salinas	\$ 617,643	\$ 617,643
A18	Ricoh USA, Inc. (DIR-CPO-4435) (GA-07332) <small>MWBE Goal: N/A Specialized of Technical</small>	Photocopier/Scanner Lease and Services for Harris Health System - To continue the lease of photocopiers with multifunctional capabilities including color scanning to e-mail or file, network print, fax capability and plain paper duplex copier functionality at various Harris Health System locations. State of Texas Department of Information Resources (DIR) Cooperative Contract, Board Motion 22.04-56	Ratify Renewal April 05, 2023 through April 04, 2024	Douglas Creamer	\$ 579,329	\$ 585,824
A19	Mark III Systems, Inc. (DIR-TSO-3763) <small>MWBE Goal: N/A Specialized of Technical</small>	VSAN Licensing for the Ben Taub to FiberTown Redundancy Harris Health System - This request is for server redundancy and disaster recovery of servers between Ben Taub and the data center in Bryan. In the event of a Ben Taub data center failure, server resources can be migrated to the data center in Fibertown Bryan with minimal outage. State of Texas Department of Information Resources (DIR) Cooperative Contract	Purchase Only quote	Ronald Fuschillo		\$ 514,040
A20	Advanced Health Education Center d/b/a MEDRelief Staffing (HCHD-580) <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Temporary Pharmacists and Pharmacy Technicians for Harris Health System - To provide pharmaceutical support to the Harris County Sheriff's Office correctional facilities. Public Health or Safety Exemption, Board Motion 22.02-20	Ratify Renewal Public Health or Safety Exemption March 01, 2023 through February 29, 2024	Kiki Teal	\$ 465,500	\$ 465,500
A21	Stryker Endoscopy (GA-06718) <small>MWBE Goal: N/A Public Health or Safety</small>	Maintenance and Repair Services for Endoscopy Surgical Scopes Equipment. - The term is being extended to continue to provide Maintenance, Repair, and Replacement Service of various Stryker Endoscopic Surgical Scopes Equipment for Ben Taub and Lyndon B. Johnson Hospitals for continuity of patient care. Public Health or Safety Exemption, Board Motion 22.02-20	Ratify Additional Funds Extension Public Health or Safety Exemption March 02, 2023 through March 01, 2024	James Young	\$ 451,180	\$ 451,180

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A22	Care.com, Inc. (GA-07223) <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Back Up Care (Child and Eldercare) Services for Harris Health System - Additional funds to cover higher than estimated need for back up care (child and eldercare) services accessible to employees when primary services are unavailable. Job No. 170271, Board Motion 22.04-56	Ratify Additional Funds May 15, 2022 through May 14, 2023	Amy Salinas	\$ 190,938	\$ 426,705
A23	Medline Industries, Inc. (PP-OR-2037) <small>MWBE Goal: N/A Exempt GPO/Co-op Sourced</small>	Surgeon Gloves - To continue providing surgeon gloves for Harris Health System. Premier Healthcare Alliance, L.P. Contract, Board Motion 22.08-111	Funding Yr. 2 May 01, 2023 through April 30, 2024	Douglas Creamer	\$ 378,039	\$ 412,999
A24	JWS Health Consultants, Inc. dba UltraStaff (HCHD-231) <small>MWBE Goal: 100%</small>	Temporary Healthcare Personnel for Harris Health System - To provide temporary staffing of healthcare personnel necessary for patient healthcare at various locations throughout the Harris Health System. Public Health or Safety Exemption, Board Motion 22.03-40	Ratify Renewal Public Health or Safety Exemption March 21, 2023 through March 20, 2024	Pam Russell	\$ 122,182	\$ 350,000
A25	Mark III Systems, Inc. <small>MWBE Goal: N/A Specialized of Technical</small>	Epic Production Flash NVME Refresh Houston Datacenter Software for Harris Health System - The hardware that manages the data storage for Epic at FiberTown-Houston and FiberTown-Bryan, have reached its end of life and needs to be replaced. The new hardware will increase the efficiency on how data is stored, increase the security capabilities and reduce the amount of data needed to be stored. State of Texas Department of Information Resources (DIR) Cooperative Contract	Purchase Low quote	Ronald Fuschillo		\$ 349,730
A26	Computer Task Group, Inc (GA-07567) <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Information Technology Consulting, Implementation and Staff Augmentation Services for Harris Health System - To augment Information Technology (IT) capabilities and resources by providing staff and support for categories 1 (IT Consulting), 2 IT Staffing Services (Temporary and Permanent Placement) and 6 (Business Process Redesign Consulting Services) Job No. 180274, Board Motion 22.05-67	Renewal May 21, 2023 through May 20, 2024	Anthony Kilty	\$ 0	\$ 340,000
A27	Ricoh USA, Inc. (DIR-CPO-4435) (HCHD- 361) <small>MWBE Goal: Non-Divisible</small>	Copy Center Services for Harris Health System - To continue to provide copy center services including equipment, installation, implementation, travel, training, consumables (less paper), maintenance and support for Harris Health System. State of Texas Department of Information Resources (DIR) Cooperative Contract, Board Motion 22.04-56	Renewal May 04, 2023 through May 03, 2024	Douglas Creamer	\$ 298,198	\$ 313,106
A28	TransUnion <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Certification of Pending Medicaid Cases and Other Related Third Party Sources for Harris Health System - Additional funds cover services during the extended term for assistance in reducing uncompensated care costs until the competitive proposal process is complete and a new Agreement has been executed. Job No. 07214, Board Motion 22.03-40	Ratify Additional Funds Extension November 16, 2022 through November 15, 2023	Nikki Martinez	\$ 557,693	\$ 312,000

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A29	Brink's Inc. MWBE Goal: 0% Minimal MWBE Availability	Armored Car Services for Harris Health System. - To provide armored car services for various Harris Health System facilities Job No. 210274, Board Motion 22.06-83	Best proposal meeting requirements One (1) year initial term with four (4) one-year renewal options	Kari McMichael		*
A30	Acadian Ambulance Services, Inc. (HCHD-677) MWBE Goal: N/A Public Health or Safety	Ambulance Services for Harris Health System - Additional funds are required due to the estimated higher demand of services. Public Health or Safety Exemption, Board Motion 23.01-08	Additional Funds Public Health or Safety Exemption March 01, 2023 through February 29, 2024	Mike Hill	\$ 120,000	\$ 280,000
A31	Boston Scientific Corporation (PP-CA-497) MWBE Goal: N/A Exempt GPO/Co-op Sourced	Interventional Oncology Products - To continue providing Harris Health System with direct ablation, peripheral embolization coils, cryoablation, microspheres, biliary drainage products and accessories. Premier Healthcare Alliance, L.P. Contract, Board Motion 22.05-67	Funding Yr. 3 June 01, 2023 through May 31, 2024	Douglas Creamer	\$ 262,891	\$ 262,891
A32	Remel (PP-LA-579) MWBE Goal: N/A Exempt GPO/Co-op Sourced	Manual Microbiology - To provide Harris Health System with consumable products used to isolate and detect bacteria, fungi, parasites and viruses. Premier Healthcare Alliance, L.P. Contract, Board Motion 22.06-83	Funding Yr. 3 May 01, 2023 through April 30, 2024	Doug Creamer	\$ 248,445	\$ 248,445
A33	Polymedco Cancer Diagnostic Products, LLC (HCHD-474) MWBE Goal: N/A Specialized of Technical	Manual Immunochemical Fecal Occult Blood Test Kits for Harris Health System - To continue providing take-home fecal occult blood immunochemical testing kits for Harris Health System patients. Job No. 210081, Board Motion 22.04-56	Renewal June 01, 2023 through May 31, 2024	Michael Nnadi	\$ 244,235	\$ 246,781
A34	DNV Healthcare USA Inc. dba DNV – Healthcare (HCHD-582) MWBE Goal: N/A Procured Prior to MWBE Program	Management System Certification/Accreditation for Harris Health System - To continue to provide for National Integrated Accreditation for Healthcare Organizations (NIAHO®) Re- Accreditation and ISO 9001:2015 Certification survey and the Comprehensive Stroke Center Certification (CSC) survey for Harris Health System. Public Health or Safety Exemption, Board Motion 22.01-06	Ratify Renewal Public Health or Safety Exemption March 08, 2023 through March 07, 2024	Vivian Trang Ho-Nguyen	\$ 240,000	\$ 240,000
A35	KGI Holdings LLC dba BrightScreen MWBE Goal: N/A Procured Prior to MWBE Program	Pre- and Post-Employment Background Screening for Harris Health System - Additional funds are required to cover services due to the extended term. The term is being extended to provide for services until this project is competed and a new Agreement has been executed. Job No. 130326, Board Motion 22.12-166	Ratify Additional Funds Extension February 01, 2023 through July 31, 2023	Keith Manis	\$ 442,532	\$ 221,266
A36	Digirad Corporation MWBE Goal: N/A Sole Source	Portable Gamma Camera System - To replace a current portable gamma camera system past its expected useful life at Ben Taub Hospital. Sole Source Exemption	Award Sole Source Exemption	Teong Chai		\$ 216,000
A37	Acadian Ambulance Services, Inc. (HCHD-677) MWBE Goal: N/A Public Health or Safety	Ambulance Services for Harris Health System - Additional funds were required to pay outstanding invoices from November/2022 to February/2023. Public Health or Safety Exemption, Board Motion 23.01-08	Ratify Additional Funds Public Health or Safety Exemption March 01, 2022 through February 28, 2023	Mike Hill	\$ 120,000	\$ 211,000

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A38	Karl Storz Endoscopy-America, Inc. <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	OR Integration and Automation Systems - To replace the current operating room monitors that are past their expected useful life at the Ambulatory Surgery Center. Premier Healthcare Alliance, L.P. Contract	Award Best Offer(s) Meeting Requirements	Teong Chai		\$ 202,071
A39	Presidio Networked Solutions Group, LLC (GA-07571) <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Information Technology Consulting, Implementation and Staff Augmentation Services for Harris Health System - To augment Information Technology (IT) capabilities and resources by providing staff and support for categories 7 (Information Security Consulting Services) and 11 (Voice over Internet Protocol (VOIP) and Contact Center Engineering and Implementation). Job No. 180274, Board Motion 22.05-67	Renewal May 21, 2023 through May 20, 2024	Anthony Kilty	\$ 161,314	\$ 200,000
A40	Netsync Network Solutions (GA-07575) <small>MWBE Goal: 100%</small>	Information Technology Consulting, Implementation and Staff Augmentation Services for Harris Health System - To augment Information Technology (IT) capabilities and resources by providing staff and support for category 3 (Network Local Area Network (LAN) Wide Area Network (WAN) Engineering and Implementation Services). Job No. 180274, Board Motion 22.05-67	Renewal May 21, 2023 through May 20, 2024	Anthony Kilty	\$ 168,289	\$ 200,000
A41	Civic Initiatives, LLC (NCTCOG #2021-083) <small>MWBE Goal: N/A Specialized or Technical</small>	Procurement Consulting Services - Reduce backlog of solicitations to meet Federal grant funded and other projects essential to the operation of Harris Health System. TXShare Program/North Central Texas Council of Government (NCTCOG)	Award Only quote One (1) year initial term with three (3) one-year renewal options	Douglas Creamer		\$ 200,000
A42	Covidien Sales LLC <small>MWBE Goal: N/A Exempt GPO/Co-op Sourced</small>	Surgical Energy and Smoke Evacuation Products - To replace current electrosurgical units that are no longer supported by the manufacturer and past their expected useful life. Premier Healthcare Alliance, L.P. Contract	Award Best Offer(s) Meeting Requirements	Teong Chai		\$ 199,955
A43	Mark III Systems, Inc. (DIR-TSO-3997) <small>MWBE Goal: N/A Specialized or Technical</small>	IBM Power 10 Server Software for Harris Health System - An additional IBM server is needed to accommodate the organic growth of the Epic and PeopleSoft applications. These servers will also provide disaster recovery capacity for the SoftBank Laboratory application. State of Texas Department of Information Resources (DIR) Cooperative Contract	Purchase Lowest quote meeting specifications	Ronald Fuschillo		\$ 188,540
A44	Nuance Communications, Inc. (GA-05939) <small>MWBE Goal: N/A Sole Source</small>	Software Licenses, Maintenance and Support for Speech (Voice) Recognition System for Harris Health. - To provide software maintenance and support for the Nuance Dictaphone system that provides voice dictation capabilities for our radiology reports. Maintenance and support include technical support, patch fixes and version upgrades. Sole Source Exemption, Board Motion 22.04-56	Renewal Sole Source Exemption May 19, 2023 through May 18, 2024	Ronald Fuschillo	\$ 175,687	\$ 174,487

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A45	Coker Group Holdings, LLC (GA-06662) MWBE Goal: N/A Procured Prior to MWBE Program	Healthcare Contract Negotiation Service for Affiliated Medical Services for Harris Health System - To provide for continued assistance in negotiating new terms and conditions for the Agreement with Affiliated Medical Services for the provision of medical care to Harris Health System patients. Job No. 160289, Board Motion 20.12-149	Renewal July 01, 2023 through June 30, 2024	Julie Theresa Rabat-Torki	\$ 165,000	\$ 165,000
A46	Philips Healthcare MWBE Goal: N/A Exempt GPO/Co-op Sourced	Ultrasound Machine - To replace one (1) interventional radiology ultrasound unit that is past its expected useful life for Lyndon B. Johnson Hospital. Premier Healthcare Alliance, L.P. Contract	Award Best Offer(s) Meeting Requirements	Teong Chai		\$ 148,756
A47	Mark III Systems, Inc. (DIR-TSO-3997) MWBE Goal: N/A Specialized or Technical	Storage Platform Technology Refresh - The backup storage platform for backup optimization, data failover and cross-site data resiliency has reached its end of life and needs to be replaced. This will allow Harris Health to efficiently backup, restore and meet audit requirements for cross-site and offsite data storage State of Texas Department of Information Resources (DIR) Cooperative Contract	Purchase Lowest quote meeting specifications	Ronald Fuschillo		\$ 140,643
A48	Dell Marketing, LP MWBE Goal: N/A Specialized or Technical	Adobe Acrobat Software Maintenance for Harris Health System - To provide for the annual maintenance of all the Adobe software products, which includes but is not limited to, Adobe Pro DC, Creative Suite, and Captivate. Maintenance and support includes technical support, patch fixes, and version upgrades. State of Texas Department of Information Resources (DIR) Cooperative Contract	Purchase Low quote May 10, 2023 through May 09, 2024	Ronald Fuschillo		\$ 136,532
A49	NDCHealth Corporation d/b/a RelayHealth (GA-05355) MWBE Goal: N/A Procured Prior to MWBE Program	Real-Time Electronic Pharmacy Claims Transactions Switching Service for Harris Health Systems - To provide adjudication services to comply with National Council for Prescription Drug Programs (NCPDP) required for the Texas Vendor Drug Program. Sole Source Exemption, Board Motion 21.09-86	Ratify Renewal Sole Source Exemption September 06, 2022 through September 05, 2023	Sunny Ogbonnaya	\$ 190,038	\$ 135,000
A50	FMA Alliance, Ltd. MWBE Goal: N/A Procured Prior to MWBE Program	Collection Services for Overdue Patient Accounts for Harris Health System - Extension and additional funds to continue services until the competitive proposal process is complete and new agreements are in place. Job No. 110223, Board Motion 22.09-126	Additional Funds Extension June 12, 2023 through September 11, 2023	Clement Gerard	\$ 511,956	\$ 128,000
A51	Covidien Sales LLC (PP-NS-1469) MWBE Goal: N/A Exempt GPO/Co-op Sourced	Pulse Oximetry and Capnography Devices - To continue providing pulse oximetry and capnography devices for Harris Health System. Premier Healthcare Alliance, L.P. Contract, Board Motion 19.04-32	Funding Yr. 3 May 01, 2023 through April 30, 2024	Douglas Creamer	\$ 115,285	\$ 121,049
A52	Set Solutions, Inc. (Choice Partners#21/031KN-55) MWBE Goal: N/A Specialized or Technical	Ordr License Subscription for Harris Health System - To provide for Ordr Licenses that monitor the medical devices and Internet of Things (IoT) applications throughout the organization for cyber risk assessment. Choice Partners, a division of Harris County Department of Education Cooperative Program	Purchase Lowest quote meeting specifications March 31, 2023 through March 30, 2024	Jeffrey Vinson		\$ 110,183

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A53	Cardinal Health 200, LLC (PP-CA-474) MWBE Goal: N/A Exempt GPO/Co-op Sourced	Vascular Closure Devices - To continue providing Harris Health System with devices that deploy a small clip, suture, plug or disc to close the vessel following percutaneous procedures that require arterial and venous access. Premier Healthcare Alliance, L.P. Contract, Board Motion 22.05-67	Funding Yr. 3 June 01, 2023 through May 31, 2024	Douglas Creamer	\$ 109,600	\$ 109,600
A54	Air Medical Group, Inc. MWBE Goal: N/A Specialized or Technical	Air Transportation Services for Harris Health System - To provide air ambulance services for patient repatriation throughout Harris Health System Professional Services Exemption, Board Motion 22.10.141	Award Professional Services Exemption One (1) year initial term with four (4) one-year renewal options	Amy Smith		\$ 100,000
A55	Medumo, Inc., a Philips Company (HCHD-213) MWBE Goal: N/A Public Health or Safety	On Demand Text Communications with Patients of Harris Health System - Additional funds cover an increase in volume of text messages sent to patients. Public Health or Safety Exemption	Ratify Additional Funds Public Health or Safety Exemption April 20, 2022 through April 19, 2023	William Alan McMahan	\$ 45,000	\$ 72,000
					Total Expenditures	\$ 38,462,205
					Total Revenue	\$ (0)

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: April 27, 2023 (Transmittals)

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B1	Accudata Systems, Inc (GA-07562) <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Information Technology Consulting, Implementation and Staff Augmentation Services for Harris Health System - To augment Information Technology (IT) capabilities and resources by providing staff and support for Categories 4 (Microsoft Windows Server Engineering and implementation), 7 (Information Security Consulting Services) and 11 (Voice over Internet Protocol (VOIP)Contact Center Engineering and Implementation). Job No. 180274, Board Motion 22.05-67	Renewal May 21, 2023 through May 20, 2024	Anthnoy Kilty	\$ 108,940	\$ 100,000
B2	Mark III Systems (GA-07573) <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Information Technology Consulting, Implementation and Staff Augmentation Services for Harris Health System - To augment Information Technology (IT) capabilities and resources by providing staff and support for category 5 (Unix/Linus Engineering and Implementation Services). Job No. 180274, Board Motion 22.05-67	Renewal May 21, 2023 through May 20, 2024	Anthony Kilty	\$ 182,232	\$ 100,000
B3	Foster LLP (HCHD-264) <small>MWBE Goal: N/A Specialized or Technical</small>	Legal Services for Harris Health System - To provide legal immigration services. Professional Services Exemption	Renewal Professional Services Exemption July 01, 2022 through June 30, 2023	L. Sara Thomas	\$ 85,000	\$ 70,000
B4	Medtronic USA, Inc. (GA-07496) <small>MWBE Goal: N/A Exempt GPO/Co-op Sourced</small>	Neurosurgical Critical Care Products for the Harris County Hospital District dba Harris Health System - To continue providing Harris Health System with neurosurgical critical care products used for patients undergoing craniotomy and shunt placement surgery. Job No. 180199	Renewal April 03, 2023 through April 02, 2024	Douglas Creamer	\$ 61,951	\$ 69,190
B5	Joann Marruffo, DDS, MS dba Medical Center Dental (GA-04089) <small>MWBE Goal: N/A Procured Prior to MWBE Program</small>	Prosthodontic Dental Services for Harris Health System - To provide maxillofacial prosthodontist services to patients designated by Harris Health System. Professional Services Exemption	Renewal Professional Services Exemption March 31, 2023 through March 30, 2024	Ruth Russell	\$ 60,000	\$ 60,000
B6	Vertosoft, LLC - (TIPS: 200105) (HCHD-467) <small>MWBE Goal: N/A Specialized or Technical</small>	Financial Accounting Close Management Software for Harris Health System - To provide for FloQast cloud-based financial accounting close management software required to automate the reconciliation and close process, including workflows to provide efficiencies and additional internal controls for review and approvals. The Interlocal Purchasing System (TIPS)	Renewal June 18, 2023 through June 17, 2024	Jay Camp	\$ 55,484	\$ 58,813
B7	Vyaire Medical, Inc. <small>MWBE Goal: N/A Exempt GPO/Co-op Sourced</small>	Ventilators - To replace current transport ventilators that are past their expected useful life. Premier Healthcare Alliance, L.P. Contract	Award Best Offer(s) Meeting Requirements	Teong Chai		\$ 52,562

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B8	Medumo, Inc., a Philips Company (HCHD-213) <small>MWBE Goal: N/A Public Health or Safety</small>	On Demand Text Communications with Patients of Harris Health System - To communicate with patients via SMS text message. Public Health or Safety Exemption	Renewal Public Health or Safety Exemption April 20, 2023 through December 31, 2023	William Alan McMahan	\$ 117,000	\$ 51,000
					Total Expenditures	\$ 561,565
					Total Revenue	\$ (0)

Thursday, April 27, 2023

Consent Grant Agreement Recommendations

Consideration of Approval of Grant Recommendations (Items B1 through B2):

- B1. Cancer Prevention and Research Institute of Texas (Ratification of Grant Agreement)
 - Dr. Jennifer Small
- B2. Harris County Hospital District Foundation (Grant Agreement)
 - Mr. Jeffrey Baker

Grant Agenda Items for the Harris County Hospital District dba Harris Health System, Board of Trustees Report
Grant Agreement Summary: April 27, 2023

No.	Grantor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Award Amount
B1	Cancer Prevention and Research Institute of Texas (CPRIT)	Consideration of Approval to Ratify a Grant Agreement Between Harris County Hospital District d/b/a Harris Health System and Baylor College of Medicine to Fund the Advancing Implementation of Evidence-Based Strategies for Tobacco Prevention and HPV Vaccination in Pediatric Safety-Settings Grant Project.	Ratification of a Grant Agreement	August 31, 2022 through March 19, 2023	Dr. Jennifer Small	\$ 240,026
B2	Harris County Hospital District Foundation	Consideration of Approval of a Grant Agreement between Harris Health System and the Harris County Hospital District Foundation, Benefiting Harris Health System's Reach for the Stars Nursing Scholarship Fund. As determined by Harris Health Department of Nursing Services, the scholarship will cover the cost of tuition, fees, books, and other required supplies (e.g., uniforms, shoes, stethoscope, parking, and other eligible materials noted in the RFTS program guidelines) to Employees Interested in Pursuing a Professional Career in Nursing.	Grant Agreement	May 1, 2023 through April 30, 2025	Mr. Jeffrey Baker	\$ 180,210.00
TOTAL AMOUNT:						\$ 180,210.00

Thursday, April 27, 2023

Consideration of Acceptance of the Harris Health System February 2023 Financial Report
Subject to Audit



Financial Statements

As of February 28, 2023



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Financial Highlights Review

As of February 28, 2023

Operating income for February was \$31.1 million compared to budgeted income of \$3.8 million.

Total net revenue for February of \$204.8 million was \$12.3 million or 6.4% more than budget. Net patient revenue was \$3.9 million lower than expected but was offset by improved investment returns of \$6.8 million. Medicaid Supplemental programs were \$7.6 million higher than budget primarily due to timing.

In February, total expenses of \$173.7 million were \$14.9 million or 7.9% less than budget. Staff costs were \$7.8 million under budget as a result of a reduction in contract labor utilization and lower salaries expense. Purchased services for medical insurance subsidies decreased \$3.3 million due to the Marketplace plan pricing effective for calendar year 2023. The change in the Community Health Choice plan pricing, and a corresponding decrease in subsidy, was discussed with the Board of Trustees in November 2022.

Also in February, total patient days and average daily census decreased 1.3% compared to budget. Inpatient case mix index, a measure of patient acuity, was 3.2% higher than planned with length of stay 1.4% lower than budget. Emergency room visits were 2.0% lower than planned for the month. Total clinic visits, including telehealth, were 6.6% higher compared to budget. Births were down 5.3% for the month but 13.5% higher year-to-date.

Total cash receipts for February were \$525.2 million. The System has \$1,546.0 million in unrestricted cash, cash equivalents and investments, representing 266.2 days cash on hand. Harris Health System has \$148.5 million in net accounts receivable, representing 74.8 days of outstanding patient accounts receivable at February 28, 2023. The February balance sheet reflects a combined net receivable position of \$235.1 million under the various Medicaid Supplemental programs.

Income Statement

As of February 28, 2023 (In \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	PRIOR YEAR	PERCENT VARIANCE
REVENUE								
Net Patient Revenue	\$ 56.4	\$ 60.3	-6.5%	\$ 299.8	\$ 301.0	-0.4%	\$ 340.0	-11.8%
Medicaid Supplemental Programs	58.7	51.0	15.0%	283.5	255.1	11.1%	180.9	56.7%
Other Operating Revenue	11.8	10.4	13.6%	50.8	47.3	7.5%	17.7	187.5%
Total Operating Revenue	\$ 126.9	\$ 121.8	4.2%	\$ 634.1	\$ 603.4	5.1%	\$ 538.5	17.7%
Net Ad Valorem Taxes	70.7	69.3	2.0%	347.7	346.3	0.4%	355.0	-2.0%
Net Tobacco Settlement Revenue	-	-	0.0%	-	-	0.0%	-	0.0%
Capital Gifts & Grants	-	-	0.0%	9.5	-	0.0%	45.9	-79.3%
Interest Income & Other	7.2	1.4	409.3%	24.7	3.1	701.6%	39.5	-37.4%
Total Nonoperating Revenue	\$ 77.9	\$ 70.7	10.2%	\$ 382.0	\$ 349.4	9.3%	\$ 440.4	-13.3%
Total Net Revenue	\$ 204.8	\$ 192.4	6.4%	\$ 1,016.0	\$ 952.8	6.6%	\$ 978.9	3.8%
EXPENSE								
Salaries and Wages	\$ 67.4	\$ 75.7	11.0%	\$ 354.6	\$ 373.1	5.0%	\$ 343.7	-3.2%
Employee Benefits	24.1	23.6	-2.3%	116.1	121.1	4.1%	107.1	-8.4%
Total Labor Cost	\$ 91.5	\$ 99.3	7.8%	\$ 470.8	\$ 494.3	4.8%	\$ 450.8	-4.4%
Supply Expenses	21.7	22.0	1.2%	121.3	115.0	-5.5%	113.3	-7.1%
Physician Services	35.6	35.3	-0.9%	172.2	179.1	3.9%	152.7	-12.8%
Purchased Services	17.9	24.6	27.0%	102.0	115.0	11.3%	114.1	10.6%
Depreciation & Interest	6.9	7.5	7.8%	35.9	38.0	5.7%	30.9	-16.1%
Total Operating Expense	\$ 173.7	\$ 188.6	7.9%	\$ 902.2	\$ 941.4	4.2%	\$ 861.8	-4.7%
Operating Income (Loss)	\$ 31.1	\$ 3.8		\$ 113.8	\$ 11.4		\$ 117.2	
Total Margin %	15.2%	2.0%		11.2%	1.2%		12.0%	

Balance Sheet

February 28, 2023 (In \$ Millions)

	CURRENT YEAR	PRIOR YEAR
<u>CURRENT ASSETS</u>		
Cash, Cash Equivalents and Short Term Investments	\$ 1,546.0	\$ 1,232.9
Net Patient Accounts Receivable	148.5	127.7
Net Ad Valorem Taxes, Current Portion	-	24.8
Other Current Assets	370.8	335.5
Total Current Assets	\$ 2,065.3	\$ 1,720.9
<u>CAPITAL ASSETS</u>		
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 417.2	\$ 437.9
Construction in Progress	186.0	122.4
Right of Use Assets	43.7	-
Total Capital Assets	\$ 646.8	\$ 560.3
<u>ASSETS LIMITED AS TO USE & RESTRICTED ASSETS</u>		
Debt Service & Capital Asset Funds	\$ 39.8	\$ 46.0
LPPF Restricted Cash	10.0	6.1
Capital Gift Proceeds	46.1	45.0
Other - Restricted	0.9	1.1
Total Assets Limited As to Use & Restricted Assets	\$ 96.8	\$ 98.2
Other Assets	35.2	24.2
Deferred Outflows of Resources	188.5	152.7
Total Assets & Deferred Outflows of Resources	\$ 3,032.7	\$ 2,556.3
<u>CURRENT LIABILITIES</u>		
Accounts Payable and Accrued Liabilities	\$ 642.4	\$ 163.2
Employee Compensation & Related Liabilities	140.3	124.9
Estimated Third-Party Payor Settlements	14.4	13.6
Current Portion Long-Term Debt and Capital Leases	20.7	12.9
Total Current Liabilities	\$ 817.7	\$ 314.5
Long-Term Debt	317.0	295.1
Net Pension & Post Employment Benefits Liability	596.2	600.7
Other Long-Term Liabilities	7.9	18.2
Deferred Inflows of Resources	218.7	218.7
Total Liabilities	\$ 1,957.4	\$ 1,447.2
Total Net Assets	\$ 1,075.3	\$ 1,109.1
Total Liabilities & Net Assets	\$ 3,032.7	\$ 2,556.3

Cash Flow Summary

As of February 28, 2023 (In \$ Millions)

	MONTH-TO-MONTH		YEAR-TO-DATE	
	CURRENT YEAR	PRIOR YEAR	CURRENT YEAR	PRIOR YEAR
CASH RECEIPTS				
Collections on Patient Accounts	\$ 65.5	\$ 49.7	\$ 278.2	\$ 303.3
Medicaid Supplemental Programs	94.0	(108.9)	497.8	135.7
Net Ad Valorem Taxes	354.8	327.1	787.9	778.7
Tobacco Settlement	-	-	-	-
Other Revenue	10.9	3.7	95.9	51.5
Total Cash Receipts	\$ 525.2	\$ 271.6	\$ 1,659.7	\$ 1,269.2
CASH DISBURSEMENTS				
Salaries, Wages and Benefits	\$ 109.3	\$ 79.0	\$ 537.4	\$ 419.3
Supplies	26.3	25.0	122.4	117.2
Physician Services	36.0	31.2	164.3	152.9
Purchased Services	19.7	18.3	90.5	85.3
Capital Expenditures	6.8	8.0	51.1	37.4
Debt and Interest Payments	17.4	17.0	18.7	18.2
Other Uses	(26.3)	4.8	(47.8)	58.6
Total Cash Disbursements	\$ 189.3	\$ 183.2	\$ 936.5	\$ 888.8
Net Change	\$ 336.0	\$ 88.3	\$ 723.2	\$ 380.4

Unrestricted Cash, Cash Equivalents and Investments - September 30, 2022

\$ 822.8

Net Change

723.2

Unrestricted Cash, Cash Equivalents and Investments - February 28, 2023

\$ 1,546.0

Performance Ratios

As of February 28, 2023

	MONTH-TO-MONTH		YEAR-TO-DATE		
	CURRENT YEAR	CURRENT BUDGET	CURRENT YEAR	CURRENT BUDGET	PRIOR YEAR
<u>OPERATING HEALTH INDICATORS</u>					
Operating Margin %	15.2%	2.0%	11.2%	1.2%	12.0%
Run Rate per Day (In\$ Millions)	\$ 6.0	\$ 6.5	\$ 5.8	\$ 6.0	\$ 5.5
Salary, Wages & Benefit per APD	\$ 2,385	\$ 2,736	\$ 2,293	\$ 2,626	\$ 2,515
Supply Cost per APD	\$ 566	\$ 606	\$ 591	\$ 611	\$ 632
Physician Services per APD	\$ 928	\$ 972	\$ 839	\$ 952	\$ 852
Total Expense per APD	\$ 4,526	\$ 5,198	\$ 4,393	\$ 5,001	\$ 4,809
Overtime as a % of Total Salaries	3.5%	2.9%	3.7%	1.9%	3.2%
Contract as a % of Total Salaries	4.6%	8.3%	5.3%	7.4%	7.5%
Full-time Equivalent Employees	9,812	10,588	9,835	10,264	9,169
<u>FINANCIAL HEALTH INDICATORS</u>					
Quick Ratio			2.5		5.4
Unrestricted Cash (In \$ Millions)			\$ 1,546.0	\$ 1,226.8	\$ 1,232.9
Days Cash on Hand			266.2	211.9	222.6
Days Revenue in Accounts Receivable			74.8	53.6	56.7
Days in Accounts Payable			49.5		47.0
Capital Expenditures/Depreciation & Amortization			165.2%		141.6%
Average Age of Plant(years)			11.3		12.5

Harris Health System Key Indicators



Statistical Highlights

As of February 28, 2023

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
Adjusted Patient Days	38,831	36,291	7.0%	205,803	188,237	9.3%	179,212	14.8%
Outpatient % of Adjusted Volume	61.8%	62.0%	-0.4%	60.3%	61.8%	-2.4%	61.9%	-2.5%
Primary Care Clinic Visits	42,924	40,093	7.1%	218,024	197,451	10.4%	189,740	14.9%
Specialty Clinic Visits	19,467	18,135	7.3%	99,433	93,887	5.9%	92,778	7.2%
Telehealth Clinic Visits	10,660	10,313	3.4%	53,911	57,003	-5.4%	74,613	-27.7%
Total Clinic Visits	73,051	68,541	6.6%	371,368	348,341	6.6%	357,131	4.0%
Emergency Room Visits - Outpatient	10,211	10,538	-3.1%	53,968	55,213	-2.3%	52,001	3.8%
Emergency Room Visits - Admitted	1,704	1,626	4.8%	8,962	8,108	10.5%	7,112	26.0%
Total Emergency Room Visits	11,915	12,164	-2.0%	62,930	63,321	-0.6%	59,113	6.5%
Surgery Cases - Outpatient	951	994	-4.3%	4,475	5,345	-16.3%	3,702	20.9%
Surgery Cases - Inpatient	782	874	-10.5%	4,003	4,544	-11.9%	3,608	10.9%
Total Surgery Cases	1,733	1,868	-7.2%	8,478	9,889	-14.3%	7,310	16.0%
Total Outpatient Visits	120,301	117,696	2.2%	607,158	598,260	1.5%	635,549	-4.5%
Inpatient Cases (Discharges)	2,293	2,100	9.2%	13,246	12,116	9.3%	10,881	21.7%
Outpatient Observation Cases	764	1,283	-40.5%	3,987	6,094	-34.6%	5,609	-28.9%
Total Cases Occupying Patient Beds	3,057	3,383	-9.6%	17,233	18,210	-5.4%	16,490	4.5%
Births	356	376	-5.3%	2,346	2,067	13.5%	2,115	10.9%
Inpatient Days	14,839	13,780	7.7%	81,685	71,906	13.6%	68,363	19.5%
Outpatient Observation Days	2,595	3,892	-33.3%	12,781	18,497	-30.9%	17,744	-28.0%
Total Patient Days	17,434	17,672	-1.3%	94,466	90,403	4.5%	86,107	9.7%
Average Daily Census	622.6	631.1	-1.3%	625.6	598.7	4.5%	570.2	9.7%
Average Operating Beds	681	681	0.0%	681	681	0.0%	685	-0.6%
Bed Occupancy %	91.4%	92.7%	-1.3%	91.9%	87.9%	4.5%	83.2%	10.4%
Inpatient Average Length of Stay	6.47	6.56	-1.4%	6.17	5.93	3.9%	6.28	-1.8%
Inpatient Case Mix Index (CMI)	1.761	1.706	3.2%	1.689	1.706	-1.0%	1.838	-8.1%
Payor Mix (% of Charges)								
Charity & Self Pay	46.5%	46.2%	0.7%	45.7%	46.7%	-2.1%	45.9%	-0.4%
Medicaid & Medicaid Managed	21.9%	23.5%	-6.8%	23.2%	22.7%	2.0%	21.5%	7.8%
Medicare & Medicare Managed	11.3%	11.6%	-2.8%	11.2%	11.0%	1.7%	12.4%	-9.9%
Commercial & Other	20.3%	18.7%	8.5%	19.9%	19.5%	2.2%	20.2%	-1.3%
Total Unduplicated Patients - Rolling 12				248,116			261,901	-5.3%
Total New Patient - Rolling 12				86,846			84,086	3.3%

Harris Health System

Statistical Highlights

February FY 2023

Cases Occupying Beds - CM

Actual	Budget	Prior Year
3,057	3,383	3,045

Cases Occupying Beds - YTD

Actual	Budget	Prior Year
17,233	18,210	16,490

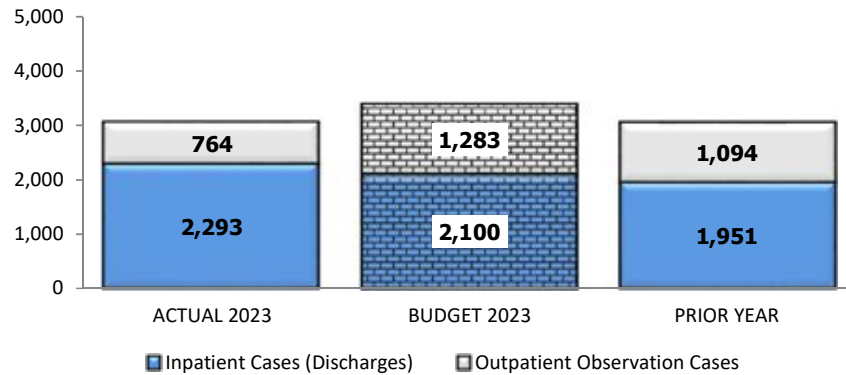
Emergency Visits - CM

Actual	Budget	Prior Year
11,915	12,164	11,021

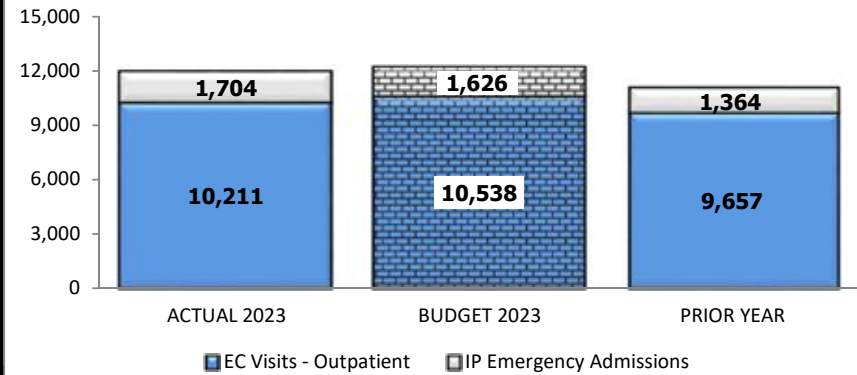
Emergency Visits - YTD

Actual	Budget	Prior Year
62,930	63,321	59,113

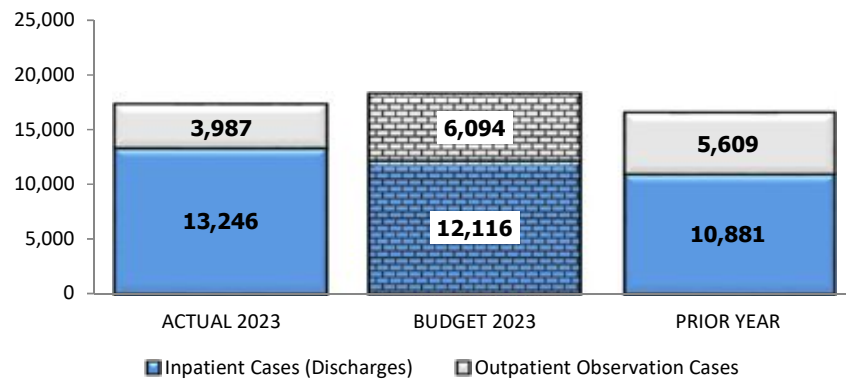
Cases Occupying Beds - Current Month



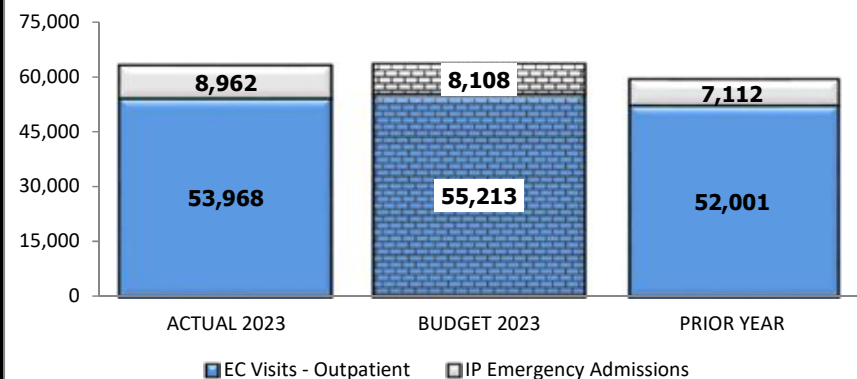
Emergency Visits - Current Month



Cases Occupying Beds - YTD



Emergency Visits - YTD



Harris Health System

Statistical Highlights

February FY 2023

Surgery Cases - CM

Actual	Budget	Prior Year
1,733	1,868	1,440

Surgery Cases - YTD

Actual	Budget	Prior Year
8,478	9,889	7,310

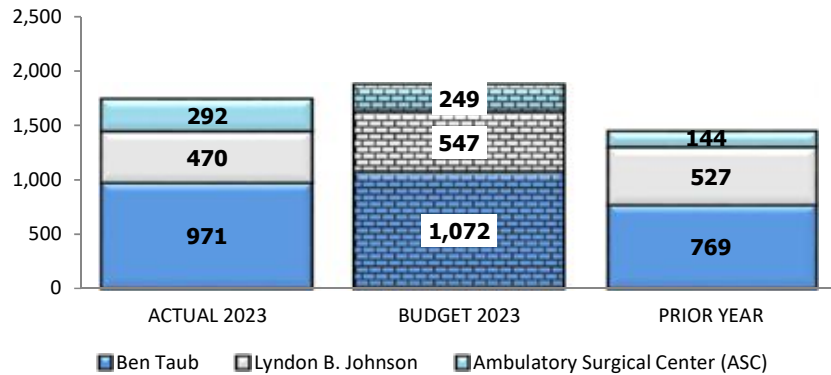
Clinic Visits - CM

Actual	Budget	Prior Year
73,051	68,541	70,368

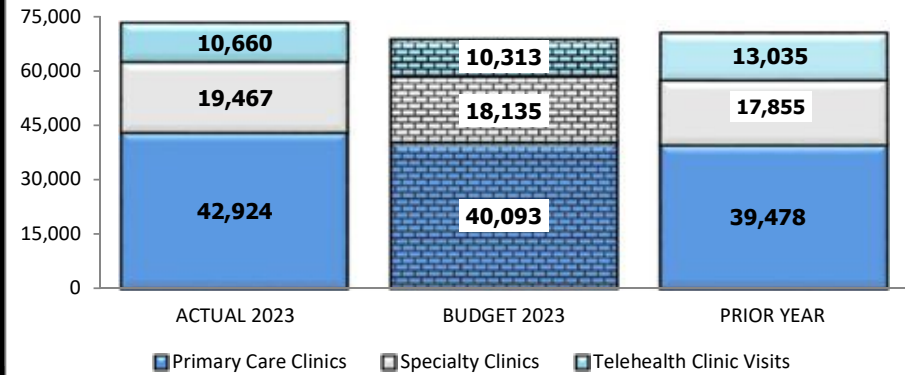
Clinic Visits - YTD

Actual	Budget	Prior Year
371,368	348,341	357,131

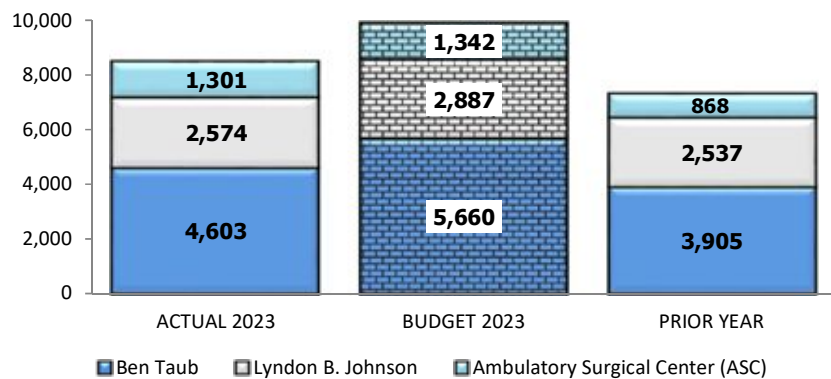
Surgery Cases - Current Month



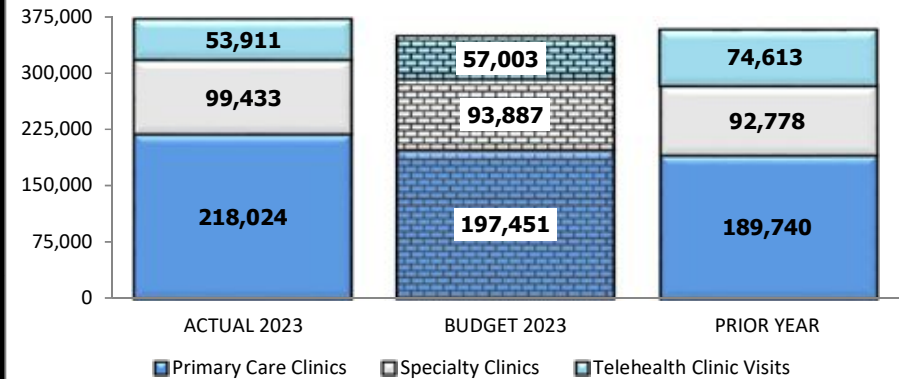
Clinic Visits - Current Month



Surgery Cases - YTD



Clinic Visits - YTD



Harris Health System

Statistical Highlights

February FY 2023

Adjusted Patient Days - CM

38,831

Adjusted Patient Days - YTD

205,803

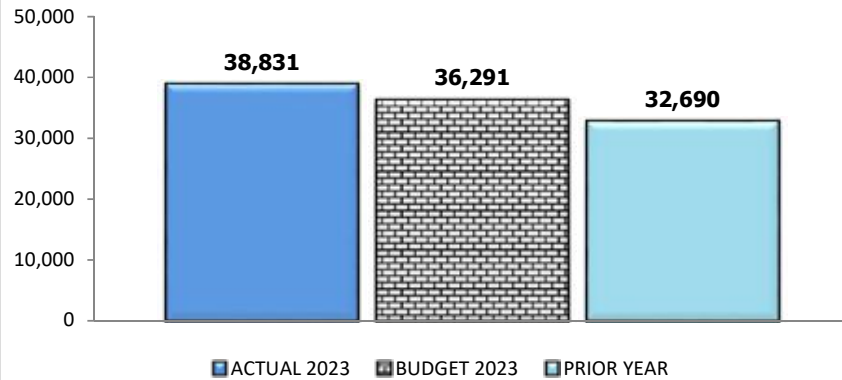
Average Daily Census - CM

622.6

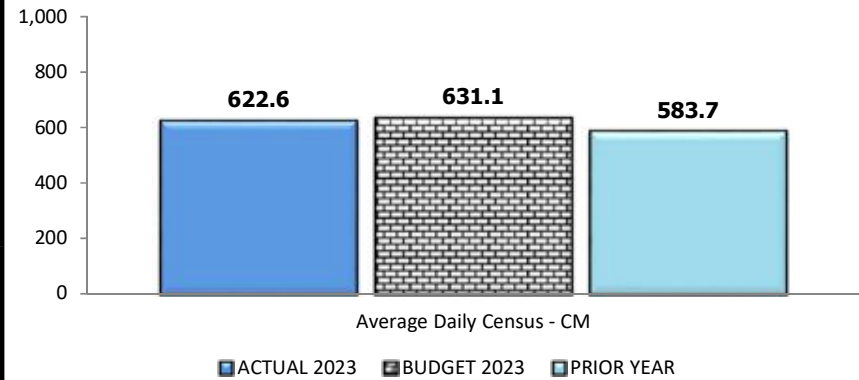
Average Daily Census - YTD

625.6

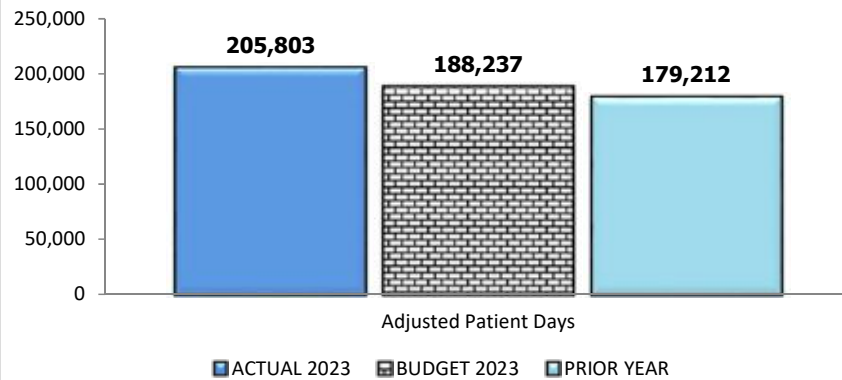
Adjusted Patient Days - Current Month



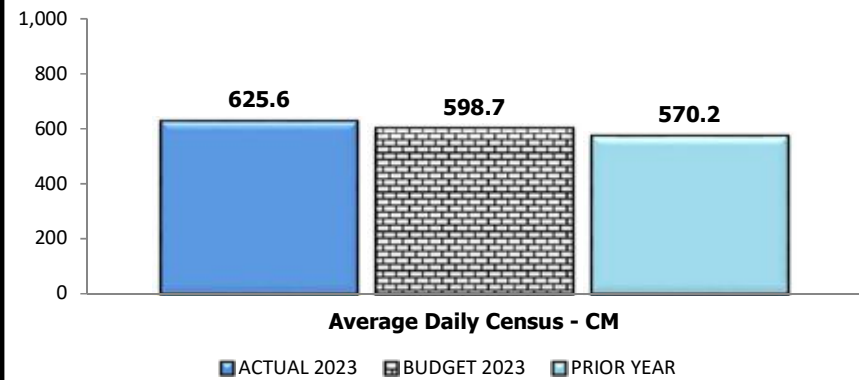
Average Daily Census - Current Month



Adjusted Patient Days - YTD



Average Daily Census - YTD



Harris Health System

Statistical Highlights

February FY 2023

Inpatient ALOS - CM

6.47

Inpatient ALOS - YTD

6.17

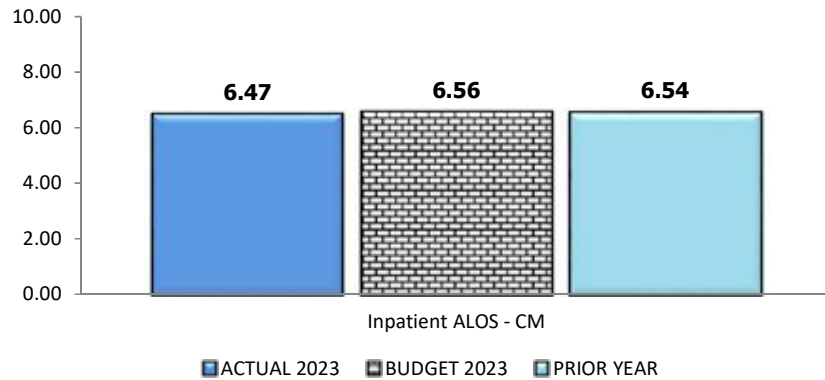
Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.761	1.936

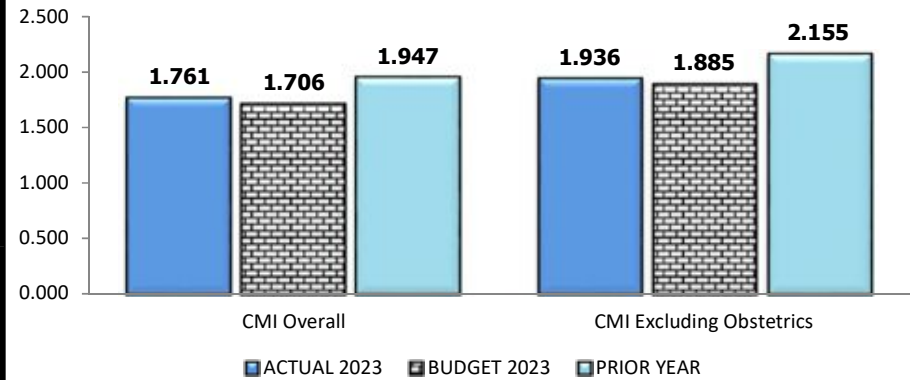
Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.689	1.870

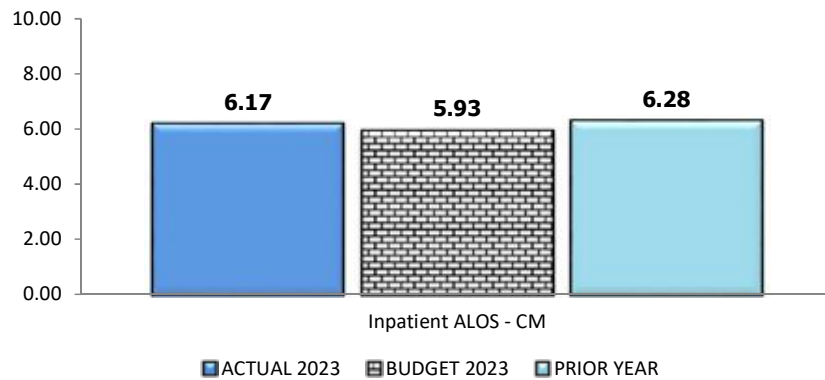
Inpatient ALOS - Current Month



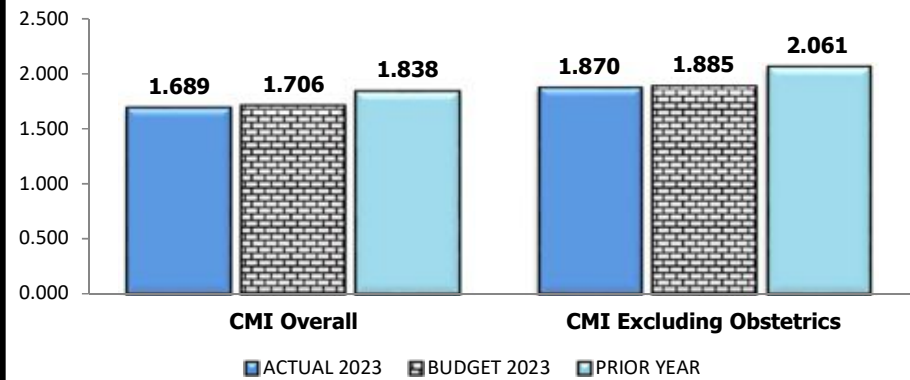
Case Mix Index - Current Month



Inpatient ALOS - YTD



Case Mix Index - YTD



Harris Health System

Statistical Highlights - Cases Occupying Beds

February FY 2023

BT Cases Occupying Beds - CM

Actual	Budget	Prior Year
1,853	2,056	1,764

BT Cases Occupying Beds - YTD

Actual	Budget	Prior Year
10,213	10,628	9,841

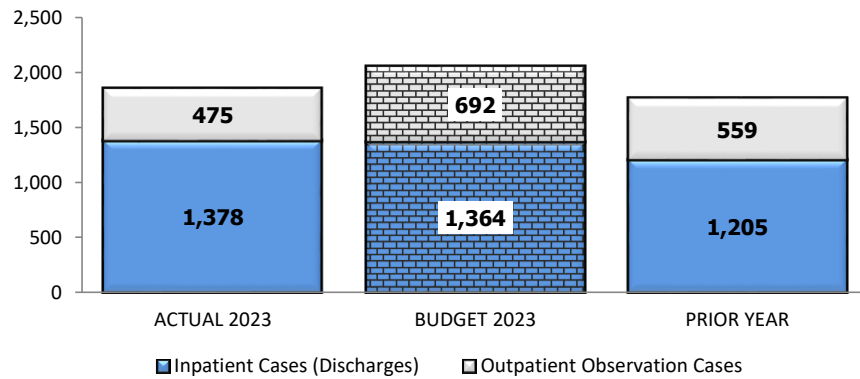
LBJ Cases Occupying Beds - CM

Actual	Budget	Prior Year
1,204	1,327	1,281

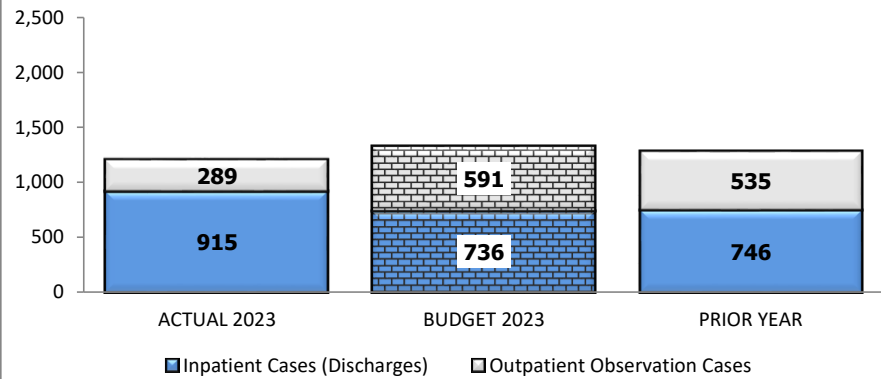
LBJ Cases Occupying Beds - YTD

Actual	Budget	Prior Year
7,020	7,582	6,649

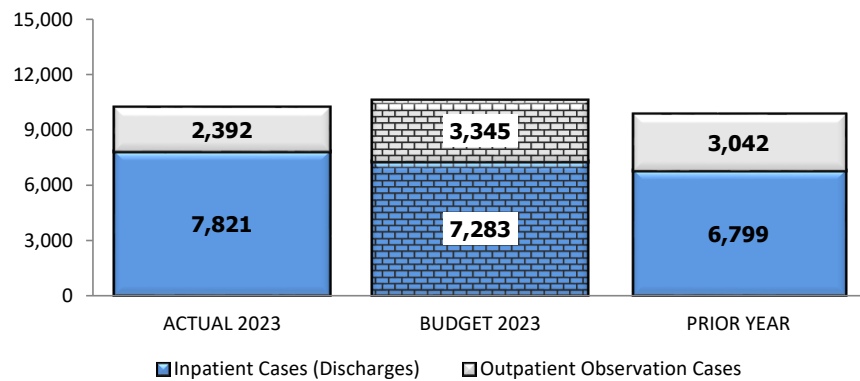
Ben Taub Cases - Current Month



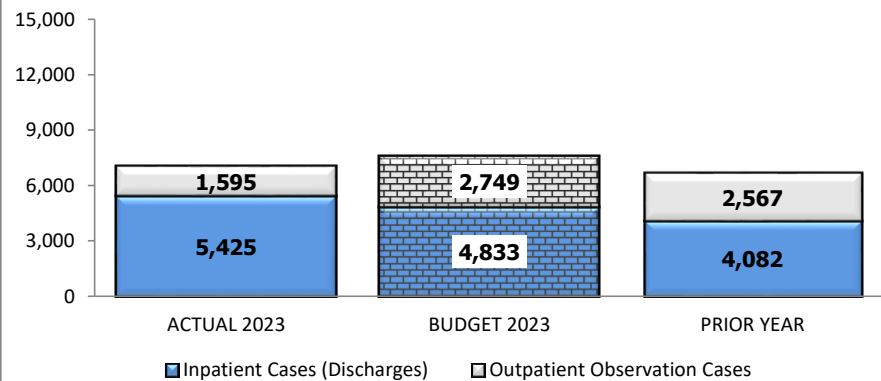
Lyndon B. Johnson Cases - Current Month



Ben Taub Cases - YTD



Lyndon B. Johnson Cases - YTD



Harris Health System

Statistical Highlights - Surgery Cases

February FY 2023

BT Surgery Cases - CM

Actual	Budget	Prior Year
971	1,072	769

BT Surgery Cases - YTD

Actual	Budget	Prior Year
4,603	5,660	3,905

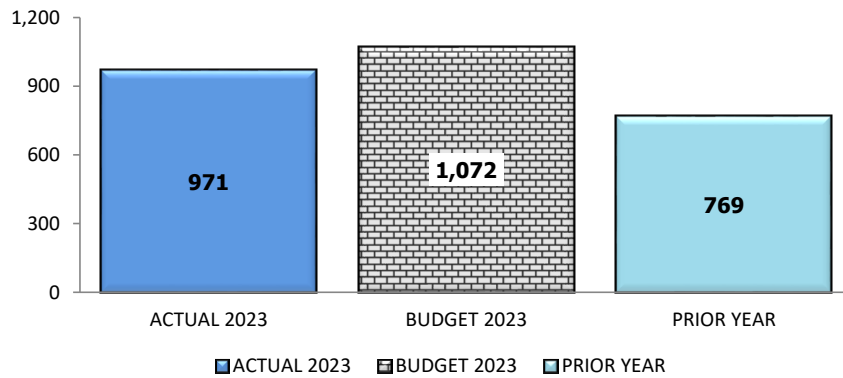
LBJ Surgery Cases - CM

Actual	Budget	Prior Year
762	796	671

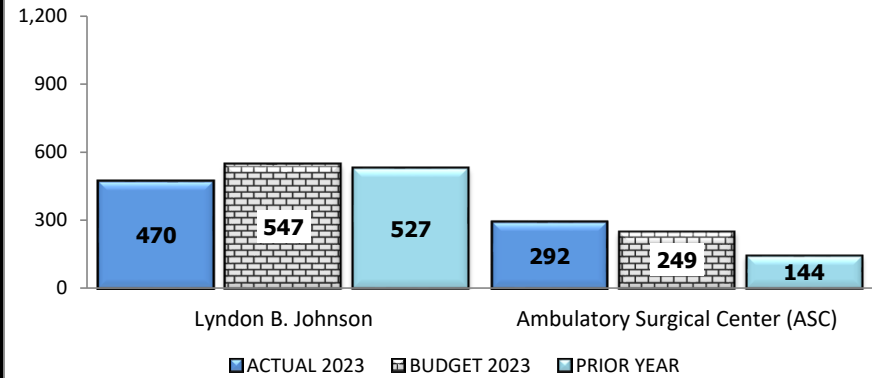
LBJ Surgery Cases - YTD

Actual	Budget	Prior Year
3,875	4,229	3,405

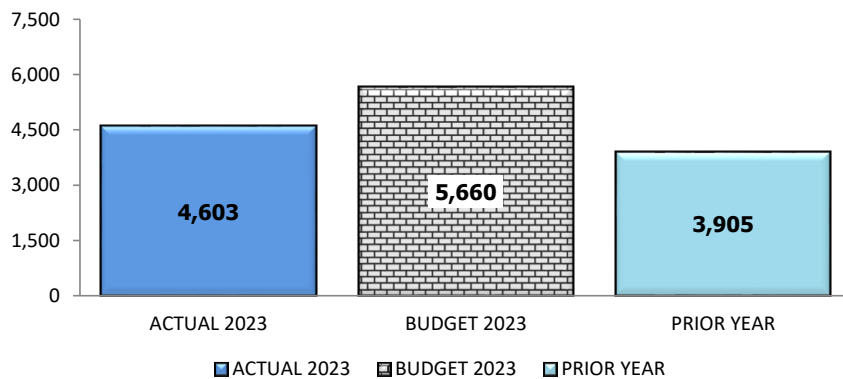
Ben Taub OR Cases - Current Month



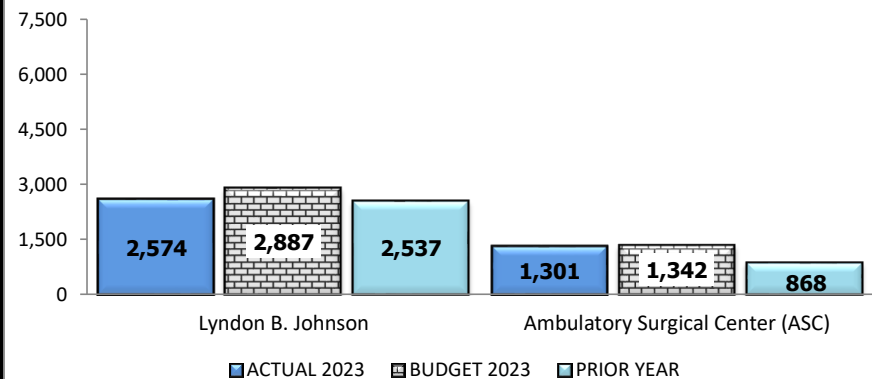
Lyndon B. Johnson OR Cases - Current Month



Ben Taub OR Cases - YTD



Lyndon B. Johnson OR Cases - YTD

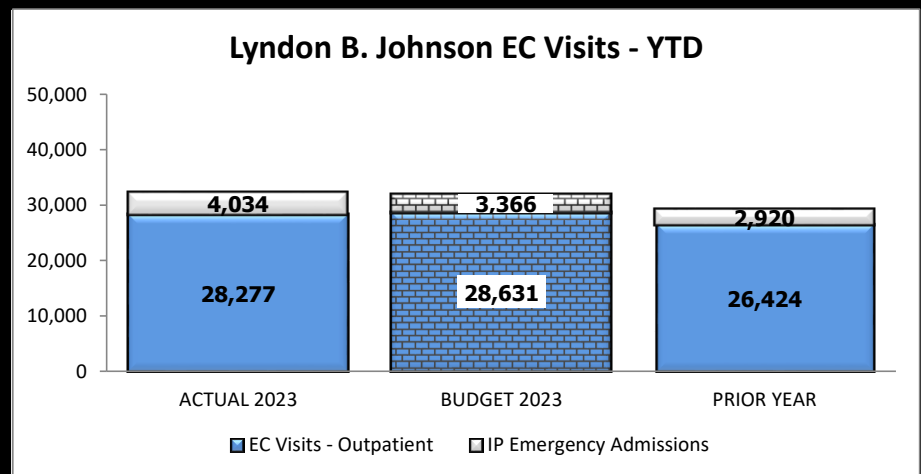
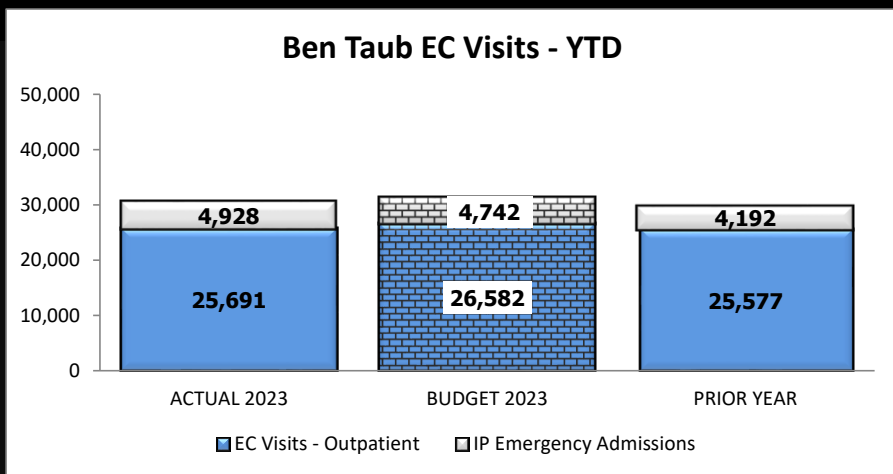
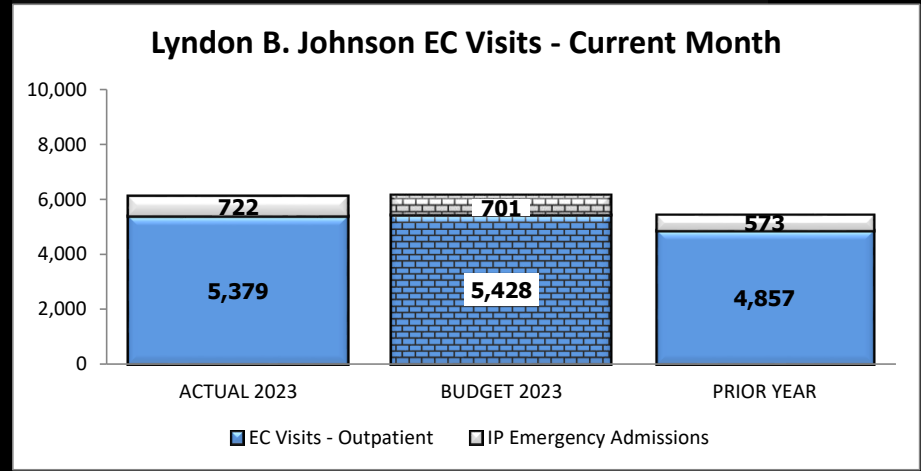
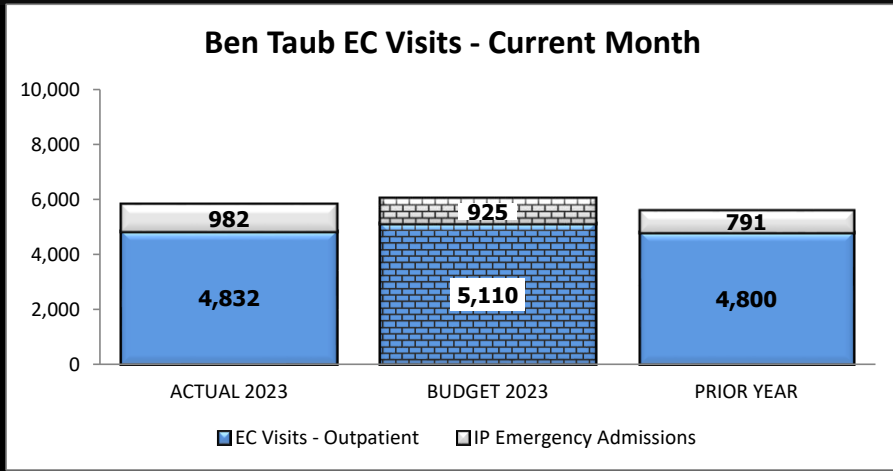


Harris Health System

Statistical Highlights - Emergency Room Visits

February FY 2023

<u>BT Emergency Visits - CM</u>			<u>BT Emergency Visits - YTD</u>			<u>LBJ Emergency Visits - CM</u>			<u>LBJ Emergency Visits - YTD</u>		
Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year
5,814	6,035	5,591	30,619	31,324	29,769	6,101	6,129	5,430	32,311	31,997	29,344



Harris Health System

Statistical Highlights - Births

February FY 2023

BT Births - CM

Actual	Budget	Prior Year
203	205	194

BT Births - YTD

Actual	Budget	Prior Year
1,390	1,211	1,211

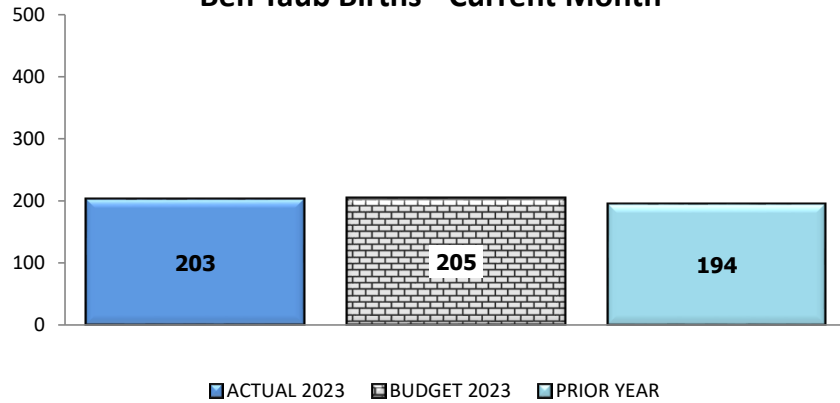
LBJ Births - CM

Actual	Budget	Prior Year
153	171	151

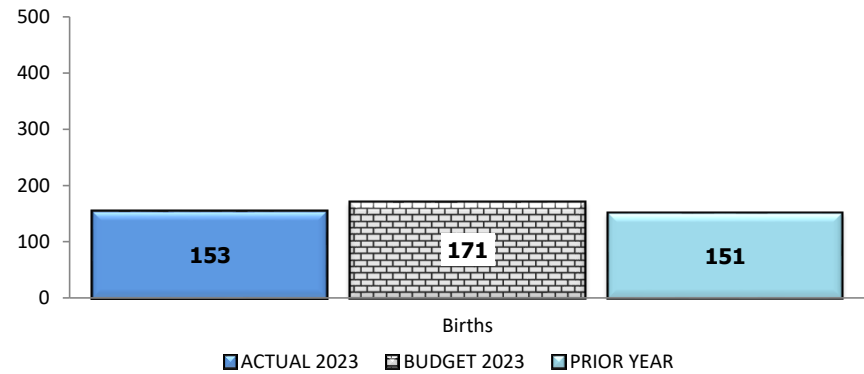
LBJ Births - YTD

Actual	Budget	Prior Year
956	856	904

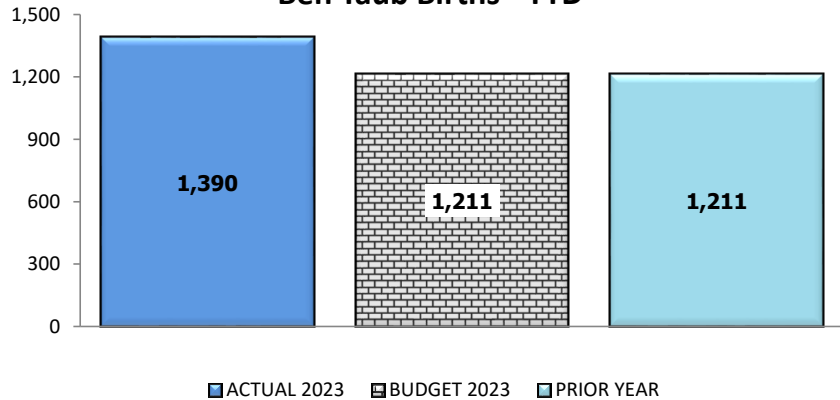
Ben Taub Births - Current Month



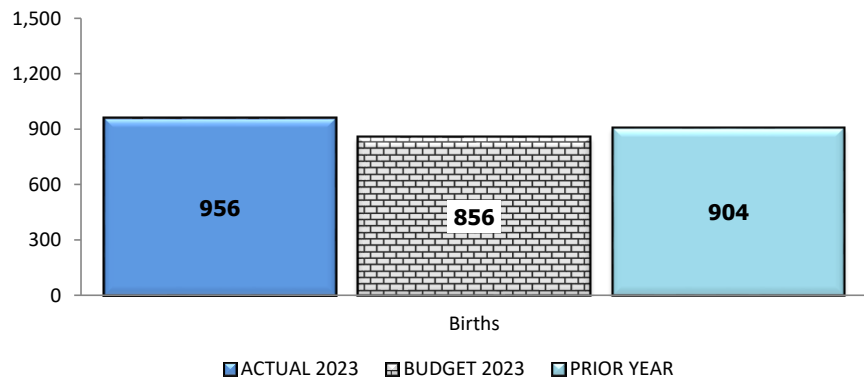
Lyndon B. Johnson Births - Current Month



Ben Taub Births - YTD



Lyndon B. Johnson Births - YTD



Harris Health System

Statistical Highlights - Adjusted Patient Days

February FY 2023

BT Adjusted Patient Days - CM

18,997

BT Adjusted Patient Days - YTD

101,505

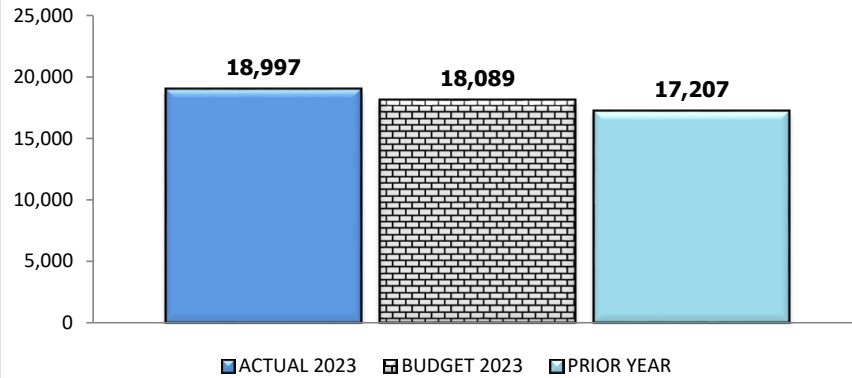
LBJ Adjusted Patient Days - CM

12,286

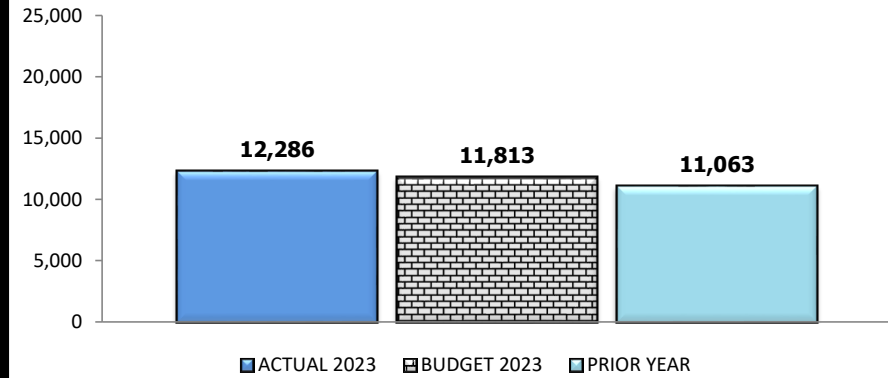
LBJ Adjusted Patient Days - YTD

64,948

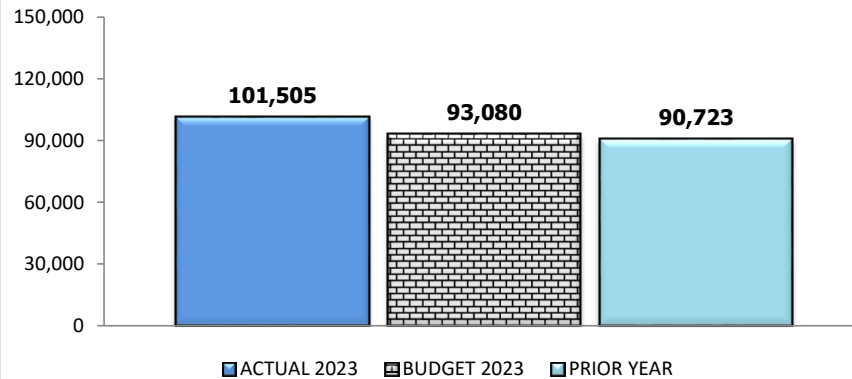
Ben Taub APD - Current Month



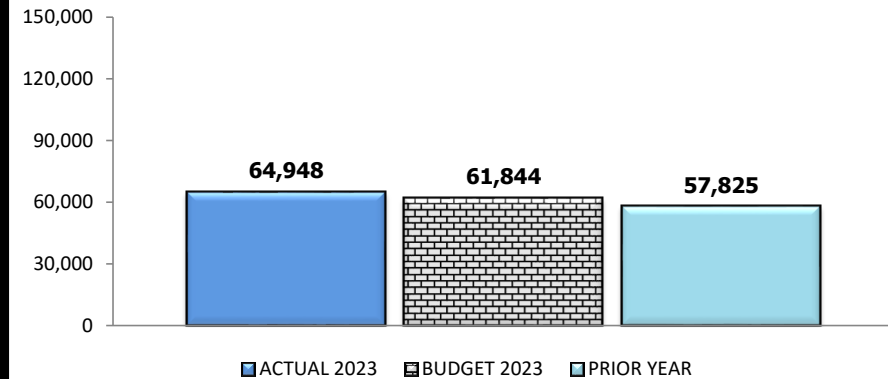
Lyndon B. Johnson APD - Current Month



Ben Taub APD - YTD



Lyndon B. Johnson APD - YTD



Harris Health System

Statistical Highlights - Average Daily Census (ADC)

February FY 2023

BT Average Daily Census - CM

393.1

BT Average Daily Census - YTD

401.2

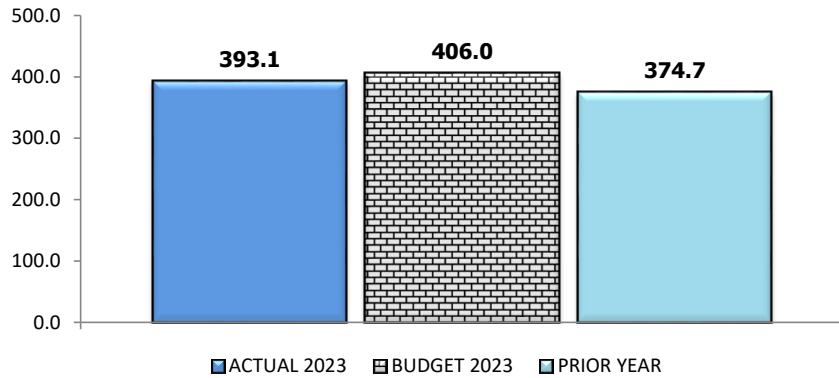
LBJ Average Daily Census - CM

229.5

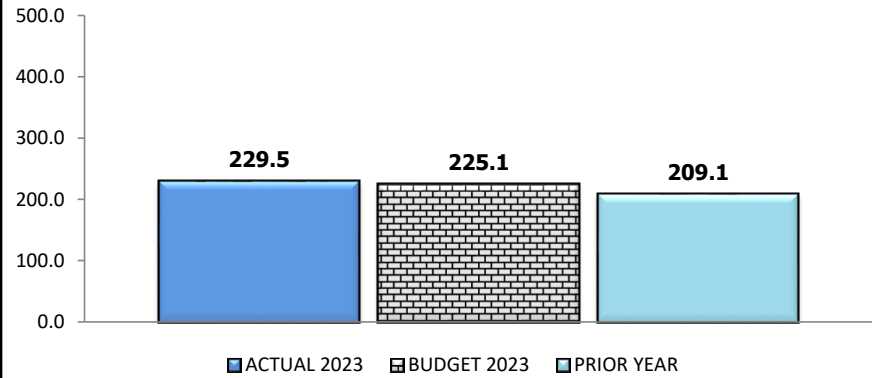
LBJ Average Daily Census - YTD

224.4

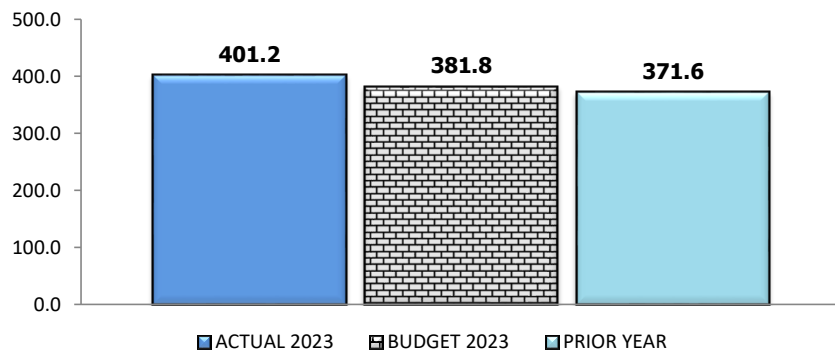
Ben Taub ADC - Current Month



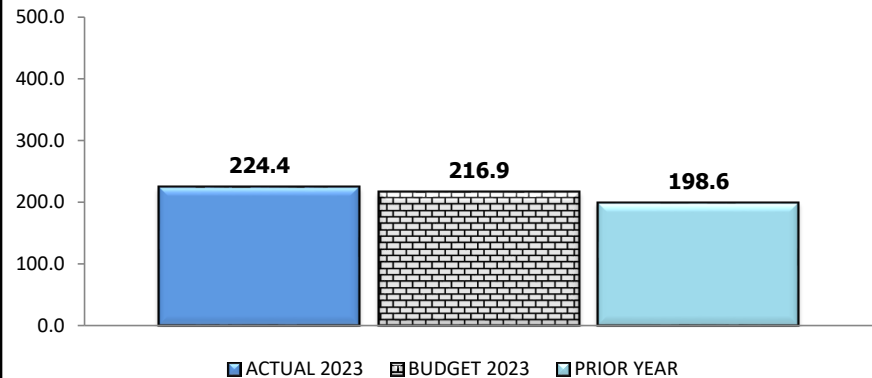
Lyndon B. Johnson ADC - Current Month



Ben Taub ADC - YTD



Lyndon B. Johnson ADC - YTD

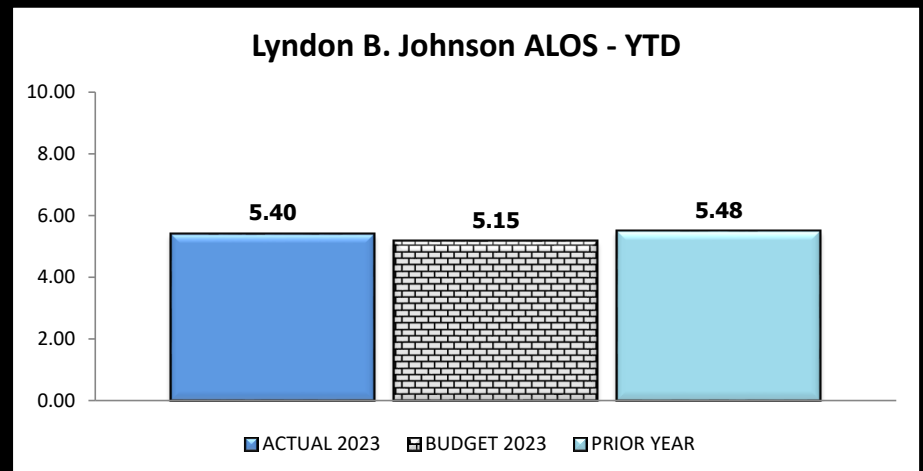
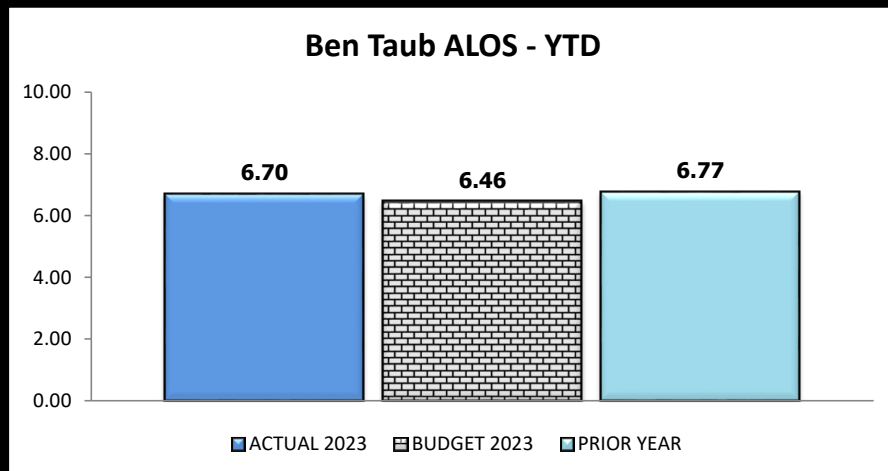
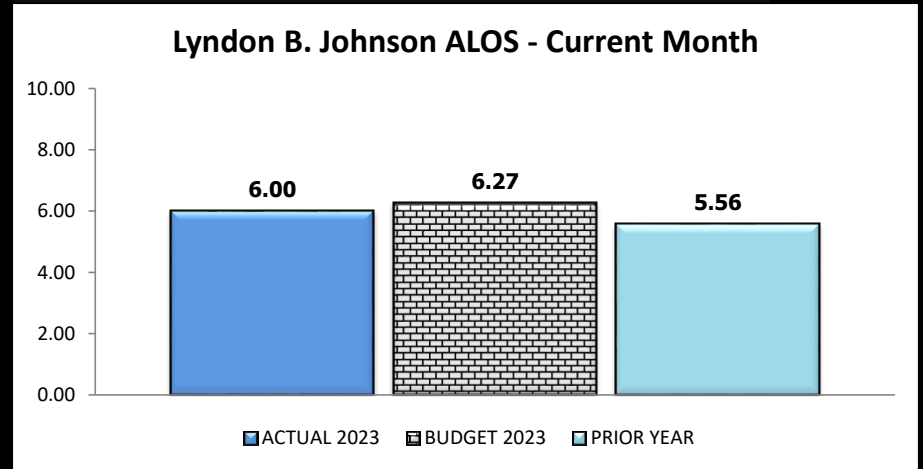
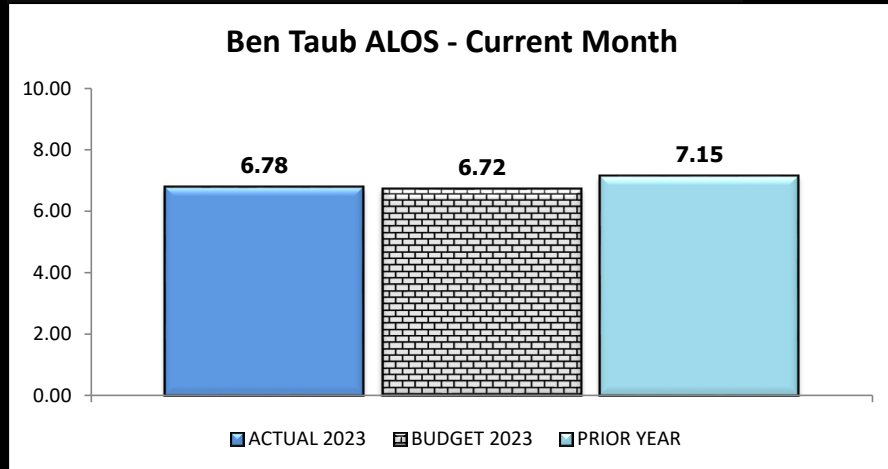


Harris Health System

Statistical Highlights - Inpatient Average Length of Stay (ALOS)

February FY 2023

<u>BT Inpatient ALOS - CM</u>	<u>BT Inpatient ALOS - YTD</u>	<u>LBJ Inpatient ALOS - CM</u>	<u>LBJ Inpatient ALOS - YTD</u>
6.78	6.70	6.00	5.40



Harris Health System

Statistical Highlights - Case Mix Index (CMI)

February FY 2023

BT Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.852	2.031

BT Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.800	2.000

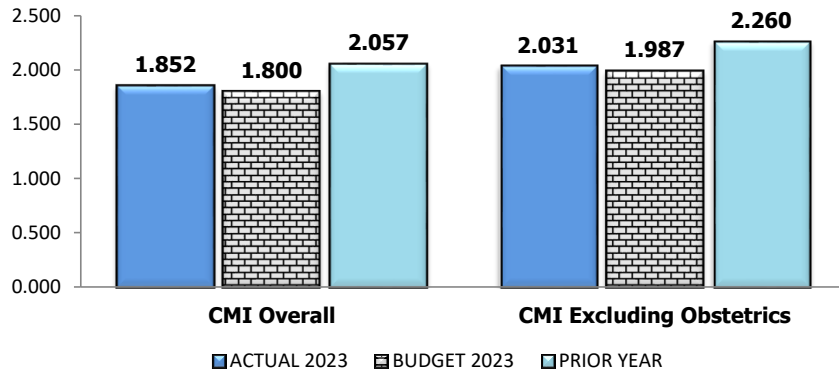
LBJ Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.623	1.790

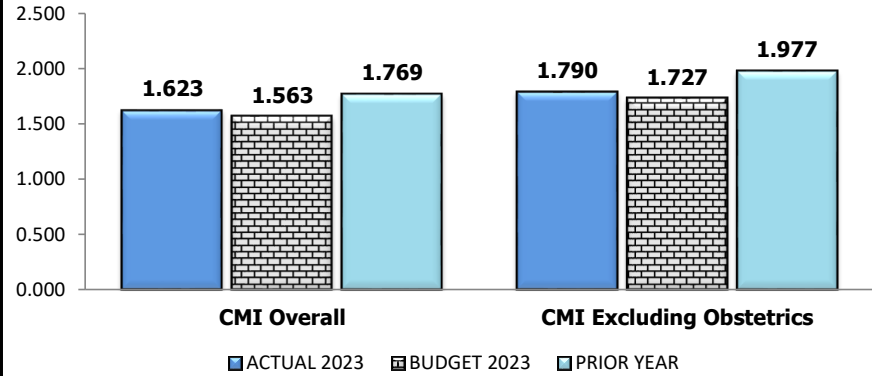
LBJ Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.530	1.682

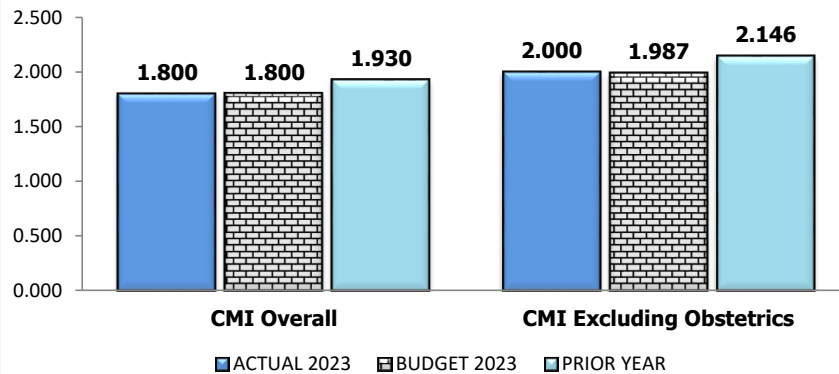
Ben Taub CMI - Current Month



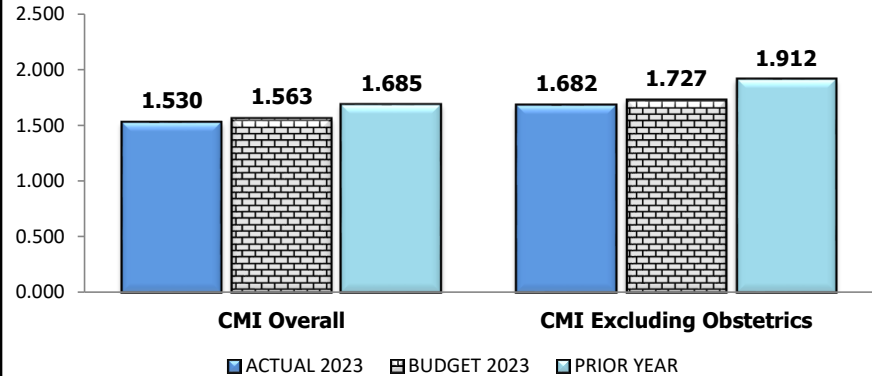
Lyndon B. Johnson CMI - Current Month



Ben Taub CMI - YTD



Lyndon B. Johnson CMI - YTD



Thursday, April 27, 2023

Harris Health System Legislative Initiatives

Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System.

April 27, 2023
Board of Trustees Monthly Report

Federal Update

MACPAC Annual DSH Analysis

In its March 21 report to Congress, the Medicaid and CHIP Payment and Access Commission (MACPAC) examines the relationship among Medicaid disproportionate share hospital (DSH) allotments, uncompensated care costs, and services for low-income, uninsured populations.

MACPAC found 27.2 million people were uninsured in 2021, decreasing 0.3 percent from 2020. This decrease likely is attributable to the continuous coverage requirements implemented during the COVID-19 public health emergency (PHE). The commission also found hospitals had \$41.9 billion in charity care and bad debt as reported on the fiscal year 2020 Medicare cost report — a 3.4 percent increase from the previous year.

The report reviews the effects of PHE policies, such as the Provider Relief Fund and other government appropriations, on hospital finances. Additionally, the commission includes state-specific projections of the Affordable Care Act–mandated Medicaid DSH allotment reductions, scheduled to take effect Oct. 1.

HHSC has formally submitted a request to CMS to utilize 2025 and not 2023 as a base year for purposes of sizing the Texas Medicaid Supplemental Payment UC pool directly related to the findings of this report. THA’s letter to CMS supporting the HHSC request is attached.

340B:

Bipartisan sponsors in the House introduced legislation that would prohibit discriminatory practices by health insurers and pharmacy benefit managers (PBMs) against 340B Drug Pricing Program providers and their contract pharmacies.

On April 6, Reps. Dusty Johnson (R-S.D.) and Abigail Spanberger (D-Va.) introduced the Preserving Rules Ordered for the Entities Covered Through (PROTECT) 340B Act, which would prohibit insurers and PBMs from treating 340B providers differently regarding reimbursement of fees, participation in standard or preferred networks, or inventory management systems, and prevent them from interfering in a patient’s choice to receive drugs from a 340B pharmacy.

The House Energy & Commerce Committee is unlikely to address 340B or the Pharma/NACH proposal which was reported on last month as they are currently operating in bipartisan

mode. However, it is possible that they will pursue some kind of reporting as part of a larger transparency package because the Administration requested it in the president's budget. Any movement on this issue presents another opportunity to codify the "Frontline" definition.

Medicaid DSH Cliff

The House Committee on Energy and Commerce Health Subcommittee is expected to hold a hearing the week of April 17 on the Health Resources and Services Administration and public health programs that are up for reauthorization this year. Committee staff has advised that legislation to address looming cuts to Medicaid disproportionate share hospital (DSH) payments might be considered at that time, though the hearing has yet to be officially scheduled. Rep. Dan Crenshaw (R-Texas) is expected to introduce a stand-alone Medicaid DSH bill.

A fight or prolonged debate over the DSH cliff appears unlikely, which is very good news. E&C is having a second hearing in a week or two, in where the DSH cliff will likely be raised.

State Update:

CSSB 1275 - Hancock/CSHB 1962-Frank: This legislation would bar the charging of a clinic visit fee for services rendered in the outpatient setting to compensate for the cost of operations. This bill would cost Harris Health \$35 million in lost revenue from Medicaid, Medicare and commercial insurance.

Concerns with new CSSB 1275:

- The bill prohibits a hospital for charging for any telemedicine or preventive service provided at any location on a hospital campus:
 - **including inpatient care or**
 - **at any outpatient clinic on the campus or off campus.**
- Precluding care for inpatient care is not and should not be included in CSSB 1275.
- The definition of "services defined as preventive" under federal law is extremely broad as outlined below.
- CSSB 1275 is overly broad and could have ENORMOUS unintended consequences if passed.
- If HHSC is going to perform a study, the study should evaluate all delivery care methods.

Here is what is captured in the bill's definition of "preventive" per CMS:

Preventive Care for Adults

Abdominal aortic aneurysm one-time screening for men of specified ages who have ever smoked

Alcohol misuse screening and counseling

Aspirin use to prevent cardiovascular disease and colorectal cancer for adults 50 to 59 years with a high cardiovascular risk

Blood pressure screening

Cholesterol screening for adults of certain ages or at higher risk

Colorectal cancer screening for adults 45 to 75

Depression screening

Diabetes (Type 2) screening for adults 40 to 70 years who are overweight or obese

Diet counseling for adults at higher risk for chronic disease

Falls prevention (with exercise or physical therapy and vitamin D use) for adults 65 years and over, living in a community setting

Hepatitis B screening for people at high risk, including people from countries with 2% or more Hepatitis B prevalence, and U.S.-born people not vaccinated as infants and with at least one parent born in a region with 8% or more Hepatitis B prevalence.

Hepatitis C screening for adults age 18 to 79 years

HIV screening for everyone age 15 to 65, and other ages at increased risk

PrEP (pre-exposure prophylaxis) HIV prevention medication for HIV-negative adults at high risk for getting HIV through sex or injection drug use

Immunizations for adults — doses, recommended ages, and recommended populations vary:

Chickenpox (Varicella)

Diphtheria

Flu (influenza)

Hepatitis A

Hepatitis B

Human Papillomavirus (HPV)

Measles

Meningococcal

Mumps

Whooping Cough (Pertussis)

Pneumococcal

Rubella

Shingles

Tetanus

Lung cancer screening for adults 50 to 80 at high risk for lung cancer because they are heavy smokers or have quit in the past 15 years

Obesity screening and counseling

Sexually transmitted infection (STI) prevention counseling for adults at higher risk

Statin preventive medication for adults 40 to 75 at high risk

Syphilis screening for adults at higher risk

Tobacco use screening for all adults and cessation interventions for tobacco users

Tuberculosis screening for certain adults without symptoms at high risk

Preventive Care for Women:

Services for pregnant women or women who may become pregnant

Breastfeeding support and counseling from trained providers, and access to breastfeeding supplies, for pregnant and nursing women

Birth control: Food and Drug Administration-approved contraceptive methods, sterilization procedures, and patient education and counseling, as prescribed by a health care provider for women with reproductive capacity (not including abortifacient drugs). This does not apply to health plans sponsored by certain exempt “religious employers.” Learn more about contraceptive coverage.

Folic acid supplements for women who may become pregnant

Gestational diabetes screening for women 24 weeks pregnant (or later) and those at high risk of developing gestational diabetes

Gonorrhea screening for all women at higher risk

Hepatitis B screening for pregnant women at their first prenatal visit

Maternal depression screening for mothers at well baby visits (PDF, 1.5 MB)

Preeclampsia prevention and screening for pregnant women with high blood pressure

Rh incompatibility screening for all pregnant women and follow-up testing for women at higher risk

Syphilis screening

Expanded tobacco intervention and counseling for pregnant tobacco users

Urinary tract or other infection screening

Get more information about services for pregnant women from [HealthFinder.gov](https://www.healthfinder.gov)

Other covered preventive services for women

Bone density screening for all women over age 65 or women age 64 and younger that have gone through menopause

Breast cancer genetic test counseling (BRCA) for women at higher risk

Breast cancer mammography screenings

Every 2 years for women 50 and over

As recommended by a provider for women 40 to 49 or women at higher risk for breast cancer

Breast cancer chemoprevention counseling for women at higher risk

Cervical cancer screening

Pap test (also called a Pap smear) for women age 21 to 65

Chlamydia infection screening for younger women and other women at higher risk

Diabetes screening for women with a history of gestational diabetes who are not currently pregnant and who haven't been diagnosed with type 2 diabetes before

Domestic and interpersonal violence screening and counseling for all women

Gonorrhea screening for all women at higher risk

HIV screening and counseling for everyone age 15 to 65, and other ages at increased risk

PrEP (pre-exposure prophylaxis) HIV prevention medication for HIV-negative women at high risk for getting HIV through sex or injection drug use

Sexually transmitted infections counseling for sexually active women

Tobacco use screening and interventions

Urinary incontinence screening for women yearly

Well-woman visits to get recommended services for all women

Preventive Care for Children:

Alcohol, tobacco, and drug use assessments for adolescents

Autism screening for children at 18 and 24 months

Behavioral assessments for children: Age 0 to 11 months, 1 to 4 years, 5 to 10 years, 11 to 14 years, 15 to 17 years

Bilirubin concentration screening (PDF, 609 KB) for newborns

Blood pressure screening for children: Age 0 to 11 months, 1 to 4 years, 5 to 10 years, 11 to 14 years, 15 to 17 years

Blood screening for newborns

Depression screening for adolescents beginning routinely at age 12

Developmental screening for children under age 3

Dyslipidemia screening (PDF, 609 MB) for all children once between 9 and 11 years and once between 17 and 21 years, and for children at higher risk of lipid disorders

Fluoride supplements for children without fluoride in their water source

Fluoride varnish for all infants and children as soon as teeth are present

Gonorrhea preventive medication for the eyes of all newborns

Hearing screening for all newborns; and regular screenings (PDF, 609 KB) for children and adolescents as recommended by their provider

Height, weight and body mass index (BMI) measurements (PDF, 609 KB) taken regularly for all children

Hematocrit or hemoglobin screening for all children

Hemoglobinopathies or sickle cell screening for newborns

Hepatitis B screening for adolescents at higher risk

HIV screening for adolescents at higher risk

Hypothyroidism screening for newborns

PrEP (pre-exposure prophylaxis) HIV prevention medication for HIV-negative adolescents at high risk for getting HIV through sex or injection drug use

Immunizations for children from birth to age 18 — doses, recommended ages, and recommended populations vary:

Chickenpox (Varicella)

Diphtheria, tetanus, and pertussis (DTaP)

Haemophilus influenza type b

Hepatitis A

Hepatitis B

Human Papillomavirus (HPV)

Inactivated Poliovirus

Influenza (flu shot)

Measles

Meningococcal

Mumps

Pneumococcal

Rubella

Rotavirus

Lead screening for children at risk of exposure

Obesity screening and counseling

Oral health risk assessment (PDF, 609 KB) for young children from 6 months to 6 years

Phenylketonuria (PKU) screening for newborns

Sexually transmitted infection (STI) prevention counseling and screening for adolescents at higher risk

Tuberculin testing for children at higher risk of tuberculosis: Age 0 to 11 months, 1 to 4 years, 5 to 10 years, 11 to 14 years, 15 to 17 years

Vision screening for all children

Well-baby and well-child visits

Nursing Workforce Shortage:

Senator Chuy Hinojosa filed SB 2059 – Grant Programs Established to Support Nursing Education and Training. He has also filed an exception item appropriation rider in Senate Finance to fund the program. The bill was heard in committee on April 13. This legislation helps programs retain their faculty and promotes the integration of both didactic and clinical curriculum. It would establish grant programs for clinical site nurse preceptor programs, innovative pilot programs and for part-time nurse faculty. Funding for these programs is included in the exceptional line item Article XI.

House Approves Budget: On April 6, the House approved a \$300 billion biennial budget. The Senate will take up HB 1 on April 17. A conference committee will then be appointed to finalize the budget.

Highlights of adopted riders in the House is attached.

Police Force Legislation Update:

Senator Borris Miles and Representative Jolanda Jones are the sponsors of this legislation. We expect House and Senate hearings on these bills later in April. We are also monitoring a number of workforce violence bills that are moving through both chambers.

Mandatory MCO Contracts:

SB 651 – Perry and HB 2401 – Chairman Oliverson filed the legislation that would repeal mandatory contracts for health plans owned by hospital districts. The House Bill was heard in the Human Services Committee earlier this month. The Senate Bill has not been heard in Senate Health and Human Services Committee. Negotiations continue with Chairman Frank and Chairman Oliverson in the House.

Texas Sues CMS Over Health Care Taxes Bulletin

The state of Texas has sued the Centers for Medicare & Medicaid Services (CMS) in U.S. District Court in Tyler challenging CMS' Feb. 17 informational [bulletin](#) regarding health care-related taxes and hold harmless arrangements involving the redistribution of Medicaid payments.

The [lawsuit](#), filed Wednesday, argues that the bulletin exceeds CMS' authority, was

noncompliant with public notice and comment requirements, is arbitrary and capricious, and attempts to implement with sub regulatory guidance policies CMS previously withdrew in the proposed Medicaid Fiscal Accountability Regulation, which were rejected in previous litigation over CMS rescinding Texas' Medicaid 1115 Transformation waiver. (The waiver was later reinstated and now is in place through September 2030.)

Texas asks the court to declare the bulletin unlawful and prevent CMS from enforcing it. The suit also asks the court to require ongoing audits of Texas' local provider participation funds by the federal Office of Inspector General to proceed without consideration of the bulletin. THA is monitoring the progress of the litigation.



1108 Lavaca Street, Suite 700, Austin, Texas 78701
512/465-1000
www.tha.org

April 10, 2023

Texas Health and Human Services Commission
Attention: Jayasree Sankaran, Waiver Coordinator
Federal Coordination, Rules and Committees
701 W. 51st Street
Mail Code: H310
Austin, Texas 78751

Via electronic submission to TX_Medicaid_Waivers@hhs.texas.gov

Re: Amendment of the Texas Healthcare Transformation and Quality Improvement Program (THTQIP) Waiver

Dear Ms. Sankaran:

Texas Hospital Association supports the Texas Health and Human Services Commission's proposal to amend THTQIP STC 41(d) *Reassessment of Hospitals' Uncompensated Care in 2027*. The amendment would modify the year of Medicaid claims payment data used in the re-sizing from 2023 to 2025. We agree the use of claims and payment data affected by the ongoing federal public health emergency and continuous coverage period, which was not contemplated in the original waiver extension, could have unintended consequences on this exercise.

In FY 2023 to date, Texas is carrying about 2 million more Medicaid enrollees than in March 2020, when the Medicaid continuous coverage requirement took effect. We expect many of these enrollees would otherwise be uninsured if not for continuous coverage, which has prevented Texas from disenrolling those no longer meeting Medicaid eligibility criteria. Re-sizing the UC pool based on a year of abnormally high Medicaid enrollment and utilization may overstate expected Medicaid payments to hospitals, while understating expected costs of uncompensated charity care eligible for reimbursement from the UC pool. As a result, the available funding in the UC pool starting in FY 2027 would fall short of amounts needed to offset future uncompensated charity costs. The shortfall would persist through FY 2030, the end of the current THTQIP extension.

THA hopes this outcome can be avoided by changing the data year used in re-sizing to 2025. We appreciate HHSC anticipating and taking early action to address this issue and look forward to supporting the agency's request to CMS.

Thank you for your consideration of these comments. Should you have any questions, please do not hesitate to contact me at astelter@tha.org or 512-465-1556.

Respectfully submitted,

A handwritten signature in black ink that reads "A Stelter".

Anna Stelter
Senior Director, Financial Policy
Texas Hospital Association

PDF Pg #	Barcode #	Author	Article	CSHB 1 Pg #	Description	Late file?
14	E880258	Zwiener	I	I-3	Increases GR funding for Strategy D.1.7 Child Mental Health Care Consortium by \$2 million each year of biennium to be used for a new pilot program under the Child Psychiatry Access Network (CPAN) for including consults for substance abuse treatment for youth and adolescents. Reduces funding in Article I Strategy A.1.1. Legal Services by \$2 million per year in biennium	
16	E880278	Zwiener	I	I-3	Increases GR to HHSC Strategy D.2.4, Substance Abuse Services by \$5,500,000 for each year of biennium and adds rider directing that increase to fund a Fentanyl Informational Campaign - an evidence based public information campaign on the dangers of fentanyl. Reduces Article I Strategy A.1.1 Legal Services by \$5,500,000 each year of biennium	
28	E880359	Slaton	I	I-20	Adds Rider - E-newsletter Notification of Abortion Laws: at least annually, notification of statutes governing abortion law are to be included in the Comptroller's tax policy e-newsletter	
29	E880361	Slaton	I	I-20	Adds Rider - E-newsletter Notification of Attorney General Opinion: at least annually, notification of Attorney General Opinion KP-0401 that certain sex change proceders are child abuse, are to be included in the Comptroller's tax policy e-newsletter	
30	E880362	Slaton	I	I-20	Adds Rider - E-newsletter Notfication of Sex Identification: at least annually, notification othat a person's sex is defined as the condition of being male or female, is to be included in the comptroller's tax policy e-newsletter	
39	E880350	Spiller	I	I-30	\$29 million from Coronavirus State Fiscal Recovery Fund to the comptroller of public accounts for fiscal year ending Agust 31, 2024 for health care costs incurred by public employees from March 3, 2021 - January 1, 2023 related to COVID-19 pandemic	
40	E880208	Toth	I	I-39	Adds rider - Prohibition on Use of General Revenue for Gender Transitioning or Reassignment Procedures or Treatments for Minors: prohibits use of GR in ERS to pay for gender affirming care for minors	
42	E880366	Toth	I	I-39	Adds rider - Prohibition on Use of General Revenue for Gender Transitioning or Reassignment Procedures or Treatments for Minors: prohibits use of GR in ERS to pay for gender affirming care for minors	
45	E880231	Bucy	I	I-42	Reduces Department of IT Resources by \$750,000 biennially to fund HHSC Strategy I.1.1 integrated eligibility and enrollment. Directs HHSC to establish area information centers for call center staffing, retention, and operations	
59	E880009	Martinez	I	I-55	Adds \$800,000 to DSHS Texas Center for Nursing Workfore Studies for clinical placement study with money coming from Governor's Border Security Initiative.	
66	E880095	Paul	I	I-56	Adds over \$2.3 million to establish the Health Insurance Mandate Advisory Committee with money coming from the Governor's Create Jobs and Promote Texas Program within the Office of the Governor.	
98	E880235	Bucy	I	I-71	Reduces Facilities Commission by \$750,000 biennially to fund HHSC Strategy I.1.1 integrated eligibility and enrollment. Directs HHSC to establish area information centers for call center staffing, retention, and operations	
99	E880236	Bucy	I	I-71	Reduces Facilities Commission by \$750,000 biennially to fund HHSC Strategy I.1.1 integrated eligibility and enrollment. Directs HHSC to establish area information centers for call center staffing, retention, and operations	
118	E880137	Vasut	II	II-21	Increases GR for Strategy A.1.1. Emergency Preparedness by \$5 million each fiscal year of biennium and adds rider directing those funds to be used for first responder fentanyl handling training. Reduces DSHS Strategy A.3.2. Reduce Use of Tobacco Products by \$5 million each fiscal year of biennium	
119	E880035	Martinez	II	II-22	Reduces DSHS B.2.1 EMS and Trauma Care systems by \$7,500,000 to fund limb salvage grant institute in Hidalgo Co.	

121	E880089	Lalani	II	II-22	Adds rider - Strategic National Stockpile for Health Emergency Preparedness and Response: using funds in DSHS and whatever federal funds available, DSHS and Task Force on Infectious Diseases Preparedness and Response submit an application to HHS for a grant to establish stockpile of appropriate medicines, protective equipment, and other supplies to respond to a public health disaster or emergency declared by governor.
122	E880144	Thierry	II	II-22	Adds rider - Contingent Appropriation for HB 663: If legislation establishing a work group on a maternal mortality and morbidity data registry & confidentiality and reporting on maternal mortality information to DSHS passes, DSHS shall use \$4 million in the biennium from strategy B.1.1. Maternal and Child Health to implement.
128	E880001	Harris	II	II-35	Reduces HHSC B.1.1. Medicaid and CHIP contracts by \$129 million over biennium to fund new strategy Keeping Texas Prepared at TAMU & TDEM (Art III)
132	E880121	Vasut	II	II-41	Increases GR for Strategy D.1.2. Alternatives to Abortion by \$40 million each fiscal year of biennium. Proportionately reduces every other GR appropriation made (except for D.1.2.) by a total of \$40 million each fiscal year of biennium.
133	E880270	Jones of Dallas	II	II-20	Increase strategy A.2.2 HIV/STD Prevention by \$1 million for each fiscal year of biennium. Reduce strategy D.1.12 Abstinence Education by \$1 million for each fiscal year
136	E880389	Anderson	II	II-107	Additional \$18 million appropriated to G.2.2 Mental Health Community Hospitals from the economic stabilization fund. Adds rider titled Central Texas Community Inpatient Expansions with language: \$9,000,000 in each fiscal year in Strategy G.2.2, Mental Health Community Hospitals, to increase inpatient capacity.
138	E880030	Canales	II	II-xx	Takes \$7,500,000 from Rider 21 Cost Containment and adds it to A.3.1. Adds rider - Comprehensive Diabetes and Endocrinology Care Institute which allocates \$7,500,000 in A.3.1. for FY2024 to a grant program to support preventing onset of diabetes, mitigating diabetes on other chronic health conditions, preserving limb and vascular function and gives preference to healthcare entity in Hidalgo County with a level I trauma designation since Jan 1, 2022.
140	E880162	Raymond	II	II-70	Amends HHSC Rider 76(d) to require HHSC OIG to identify total dollar amount of potential overpayments under Medicaid managed care.
142	E880027	Meyer	II	II-38	Adds rider - Psychiatric Residential Youth Treatment Facility Voluntary Certification: out of funds appropriated to HHSC, implement HB 3121 87th Legislative session by developing and implementing voluntary quality standards certification process
143	E880037	Capriglione	II	II-94	Adds rider allowing HHSC to use funds in B.1.1. Medicaid and CHIP Contracts to obtain data from external sources to facilitate required Medicaid eligibility determinations
145	E880059	Jones of Harris	II	II-38	Adds rider - Study on Kidney Dialysis Treatment for African Americans: out of funds appropriated, HHSC shall conduct study regarding disparities in provision of kidney dialysis treatment and submit it no later than Dec. 1, 2024 to the legislature.
149	E880125	Dean	II	II-38	Adds Medicaid Reimbursement Rate Review for Pediatric Care Center Services rider: out of funds in A.1.5. HHSC shall conduct a review of reimbursement rates for pediatric care center services delivered to children under Medicaid each year by Aug 31.
150	E880143	Thierry	II	II-38	Adds rider - Contingent Appropriations for HB 465 or Similar Legislation: If legislation establishing pilot program for Medicaid coverage of doula services passes, HHSC shall use \$900,000 each fiscal year of biennium from Strategy A.1.3. Pregnant Women to implement.
151	E880147	Thierry	II	II-33	Adds rider - Contingent Appropriation: If HB 803 or other legislation establishing a work group on implementing an acute psychiatric bed registry passes, HHSC shall use \$2,300,000 for the biennium from Strategy D.2.7. Community Behavioral Health Administration to implement

152	E880164	Raymond	II	II-38	Adds rider directing HHSC to use \$5 million in Medicaid appropriations to develop and implement Medicaid Recipient Education on Appropriate Medical Use initiative
154	E880212	Toth	II	II-38	Adds rider - Expenditures for Gender Transitioning or Reassignment Procedures for Minors Prohibited: GR appropriated to HHSC can't be used to provide gender affirming care to minors
156	E880379	Toth	II	II-38	Adds rider - Expenditures for Gender Transitioning or Reassignment Procedures for Minors Prohibited: GR appropriated to HHSC can't be used to provide gender affirming care to minors
160	E880287	Klick	II	II-38	Adds rider - Substance Abuse and Mental Health Service Administration Rules: out of funds in Strategy D.2.7 HHSC shall adopt rules to align with the SAMHSA's update to federal rules concerning expanding access to opioid use disorder treatment
162	E880355	Orr	II	II-38	Adds rider - Database of Community Inpatient Beds: with funds appropriated in Strategy D.2.7 HHSC shall establish an integrated statewide database of the number of available inpatient beds, availability of behavioral health treatment, and information on other resources. The database will make tools to assist in referrals and communication with behavioral health service providers, advanced data analytics, and facilitate integration with existing systems.
163	E880374	Orr	II	II-XX	Adds rider directing HHSC to transition Medicaid-only hospice services into managed care.
168	E880167	Herrero	III	II-59	Reduces Texas Education Agency GR in B.1.1 by \$14,200,000 each fiscal year and increases funding by the same amount each fiscal year to G.2.2 Mental Health Community Hospitals. Updates rider on Informational Listing: Additional Mental Health Funding to list \$20,400,00 in each fiscal year to expand contracted bed capacity by 80 beds and puts the remaining \$4 million per year into the Youth Mobile Crisis Outreach Teams
216	E880168	Raymond	III	III-39	Requires the Teacher Retirement System to engage a third party vendor to review hospital claims of TRS-Care and TRS-ActiveCare enrollees that exceeded over \$100,000 during FY22 and analyze itemized charges and medical records to determine any potential cost savings that could be realized.
217	E880219	Toth	III	III-43	Adds rider - Prohibition on Use of General Revenue for Gender Transitioning or Reassignment Procedures or Treatments for Minors: prohibits use of GR in TRS to pay for gender affirming care for minors
219	E880370	Toth	III	III-43	Adds rider - Prohibition on Use of General Revenue for Gender Transitioning or Reassignment Procedures or Treatments for Minors: prohibits use of GR in TRS to pay for gender affirming care for minors
225	E880197	Craddick	III	III-216	\$900,000 in FY24 and \$850,000 in FY25 for establishment of mental health workforce training program for Midland College. Money taken from Child Mental Health Care Consortium
246	E880286	Klick	III	III-59	Provides edits to administration of Nursing Shortage Reduction Program to add growth, production, and faculty tiers.
271	E880216	Slaton	III	III-253	Adds rider - Prohibition Against Teaching Gender Modification Procedures on Campuses of Institutions of Higher Education: no state money can go towards funding teaching gender modification procedures at any higher education institution that receives state money
274	E880332	Slaton	III	III-280	Adds rider - Contingency for House Bill 1686: If HB 1686 or similar legislation is passed prohibiting gender affirming care and revoking license of physician who violates it, funds in HB 1 cannot be used by insitutions of higher education to employ any physicians with revoked licenses due to the legislation
290	E880192	Cain	V	V-11	Add rider: Texas dept. of Criminal Justice may not use funds in HB 1 to provide an inmate any surgery related to sex reassignment or gender identify transitioning.
324	E880349	Guillen	VI	VI-2	Adds rider - Grants to Border Region Emergency Services: out of funds in A.2.2 Strategy: Rural Health \$1 million used to provide ambulances for emergency serive operations in the border region

354	E880093	Lalani	VII	VII-1	Adds \$5 million to GME expansion with money coming from the Affordable Housing goal of the Department of Housing and Community Affairs.	
355	E880094	Lalani	VII	VII-1	Adds \$10 million to Physician Education Loan Repayment with money coming from the Affordable Housing goal of the Department of Housing and Community Affairs.	
356	E880131	Lalani	VII	VII-1	Adds \$5 million to Family Practice Residency Program with money coming from the Texas Lottery Commission.	
357	E880132	Lalani	VII	VII-1	Adds \$1 million to Rural Resident Physician Grants with money coming from Home Program of the Department of Housing and Community Affairs.	
413	E880114	Cain	IX	appropriate section	Appropriations made to any agency or entity requiring an employee, client, or visitor to have a COVID-19 vaccination are not effective. Appropriations made to entities to provide grants, cannot give those grants to entities that require employees, client, customer, or visitor to be vaccinated against COVID-19.	
416	E880051	Cain	IX	IX-28	Prohibits money appropriated in HB 1 from being used to support any research that involved destruction of a human embryo.	
417	E880053	Cain	IX	IX-28	Prohibits money appropriated in HB 1 from being used to purchase fetal tissue from an elective abortion or for direct/indirect costs of research on any human fetal tissue from elective abortions	
418	E880207	Hefner	IX	Sec. 6.25	Limitation on State Research Supporting Abortion - reduce money to UT at Austin in the amount used to fund the UT Population Research Center's Texas Policy Evaluation Project during the biennium. Appropriate those funds to Alternatives to Abortion.	
419	E880244	Toth	IX	IX-28	Adds section - Expenditures for Gender Transitioning or Reassignment Treatments or Procedures on Minors Prohibited: prohibits any GR in HB 1 in being used to provide gender affirming care for minors	
421	E880371	Toth	IX	IX-28	Adds section - Expenditures for Gender Transitioning or Reassignment Treatments or Procedures on Minors Prohibited: prohibits any GR in HB 1 in being used to provide gender affirming care for minors	
424	E880343	Cain	IX	Sec. 6. -	Limitation on Use of State Funds for Diversity, Equity, and Inclusion Programs or Practices by State Agencies or Political Subdivisions - to extent allowed by federal and state law, funds in HB 1 may not be distributed to any state agency or political subdivision that adopts or implements any diversity, equity, and inclusion practice or program, including hiring/supervision of employees, training, or programmed activities	
426	E880380	Vasut	IX		Adds Sec. 6 x - Limitation on Grants of State Funds to Certain Individuals, Entities, State Agencies, and Political Subdivisions who Adopt Vaccine Mandates: funds in HB 1 can't be distributed to the above listed entities if they mandate employees, contractors, or customers to receive a vaccine unless the mandate is required by state or federal law	
late file - 4	E880074	Morales Sha	II	II-56	Reduces OOG strategy A.1.1 Disaster Funds by \$235 million. Appropriates \$235 million to HHSC for staff enhancements related to end of continuous coverage under Medicaid.	YES
late file - 5	880068	Harless	II	II-38	Adds rider - Stroke Treatment and Response: In funds appropriated to HHSC in Strategy D.1.10, Additional Specialty Care, \$5 million per fiscal year is to be used to award grants for mobile stroke units	YES
late file - 6	880067	Anderson	III	III-226	Appropriates \$4,000,000 to Texas State Technical College - Waco for Behavioral Health Workforce Expansion. Money would be taken from the ESF.	YES
late file - 7	880072	Stucky	III	III-55	Provides edits to administration of Nursing Shortage Reduction Program to add growth, production, and faculty tiers.	YES

	Article XI
	Withdrawn
	Adopted

	Point of Order Sustained
	Not Heard

Thursday, April 27, 2023

Consent Report and Updates to Board

Harris Health System Council-At-Large Meeting Minutes

- March 13, 2023

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
March 13, 2023**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
I. Call to Order	<p>The WebEx meeting was called to order by Fadine Roquemore at 5:00pm.</p> <p>Council Members in Attendance:</p> <ul style="list-style-type: none"> • Acres: Bennie Baker • Baytown: Pamela Breeze, Syphronia Garrett • Casa: Daniel Bustamante, Lourdes Ortega • Gulfgate: Teresa Recio, Patricia Shepherd • LBJH: Velma Denby • MLK: Fadine Roquemore • Thomas St: Josh Mica • Vallbona: Cynthia Goodie <p>Harris Health System Attendees: Louis Smith, Binta Baudy, Sunny Ogbonnaya, Babak Zare, Simon Flores, Omar Reid, Dr. Matasha Russell, Gloria Glover, Lydia Rogers, Lady Barrs, Heena Patel, Ellis Faison, Leslie Gibson, Melvin Prado, Nina Jones</p> <p>Board Members in Attendance: Alicia Reyes</p>	
II. Moment of Silence	<p>Moment of Silence observed.</p>	
III. Approval of Minutes	<p>Motion granted, minutes approved as written.</p>	
IV. Council Reports	<p>Acres Home – Bennie Baker</p> <ul style="list-style-type: none"> • The Council met today. New center hours are from 8am to 5pm. • New GI doctor on board. • Doing excellent on the Primary Care report. • Acres is running out of space for doctors and nurses. <p>Baytown – Pamela Breeze</p> <ul style="list-style-type: none"> • There are a lot of Administrative changes going on at Baytown. • Former member, Mr. Winston passed away in January. 	

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
March 13, 2023**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>Council Report (continued)</p> <ul style="list-style-type: none"> • Anxiously awaiting arrival of new Psychiatrist. • Primary Scorecard Report-Medical Home No Show for February was 18%. Overall No Show rate is 19%. Average Cycle time is 65 minutes. 3rd New Appointment availability: Video is 26days and OA Adult is 19days (all are within goal). 3rd Return Appointment availability: 32 days out (goal not met). <p>Casa de Amigos – Daniel Bustamante</p> <ul style="list-style-type: none"> • The council met February 28th. Construction is proceeding as we’d hope. Permits have been led and construction is ongoing. It should be complete the winter of 2024. • Staff are doing well. Goals are being met. • Pharmacy reported patients are paying out of pocket for their prescriptions because of eligibility status. • Radiology service is being provided elsewhere (Thomas Street and Northwest Clinics) due to construction. • Inquired about Adolescent population and was informed it is not large. They are providing Pediatric Mental Health support services to adolescents and anyone else that needs it. • Mrs. Ortega is going to set up a table to start the recruitment process for new members. • Homeless population seeking services are being referred to our Social Worker. <p>Gulfgate – Teresa Recio</p> <ul style="list-style-type: none"> • The Council met today. Some members are out sick. • Administration reported: Facility Goals were met. Control of High Blood Pressure goal was 70.42%. Hemoglobin A1C we exceeded that goal 24.26%. Under High Blood Pressure we met expectations 78.6% • We learned today Harris Health has a new Mission, Vision and Value of Quality statement. We were not aware of this and it is not in our By-Laws. We need to follow up on this. 	<p>Mrs. Roquemore stated she will follow-up for the next meeting.</p>

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
March 13, 2023**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>Council Reports (continued)</p> <p>Homeless – No representative</p> <p>MLK – Fadine Roquemore</p> <ul style="list-style-type: none"> Will try to increase membership by setting up a table in the front entry area to recruit. Sometimes were not a part of things because we don't know what the responsibilities are and this is a major concern. The MLK council members are older and unable to attend. <p>Thomas Street – Josh Mica</p> <ul style="list-style-type: none"> HIV Quarterly Metrics for the last quarter: The Viral Load Suppression rate score was 87%. We are getting closer to the 90% national goal. Patient satisfaction recommendation for provider is at 89.99%, goal met. Recommended the facility is 83.1, four points away from the 88.1 goal and we are working as a team to increase it. Inviting everyone to the Thomas Street farewell celebration on April 19th. We are celebrating 30 years of service as the 1st freestanding HIV clinic in the nation. It is open to the community. The Council is working on a contract to continue providing the Sandwich Program in the new building (Quentin Mease). <p>Vallbona – Cynthia Goodie</p> <ul style="list-style-type: none"> The Council had an in person meeting on March 9th. Because of the short notice, I was unable to attend. Operation Scorecard: No Show rate was 16%, the goal is 20%. Cycle Time is 77 minutes, goal is 75. New appointment for family practice is 8 days. For returning appointments, it's 37 days. The goal is 45 days. Vacant position: Family Practice 0.8FTE. Two providers will be interviewing. Nurse vacancy: 3 position still pending. DNV Survey: The center is preparing for the upcoming survey. We will have in-person meetings on the 2nd Wednesday, Thursday or Friday before holding our monthly meetings. Hopefully we can recruit more members. 	<p>Mrs. Roquemore request representation from each center council.</p>

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
March 13, 2023**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>Council Reports (<i>continued</i>)</p> <p>Ben Taub Hospital – No representative</p> <p>Lyndon B. Johnson Hospital – Velma Denby</p> <ul style="list-style-type: none"> The council met last week. The meeting was very successful. Future goals discussed (Scheduling and Parking). -I reported that patients are pleased with the scheduling process for specialty doctors. The Wait List is not too long. -Parking is an ongoing concern. Pricing sometimes can be challenging for those on a fixed income. She shared that some strategies are being used to assist patients. Maintenance of the gate is a problem. It seem to be out of service a lot and can cause a backup in the parking lot. Administration has been in discussion with the person over parking and they are implementing plans to resolve this issue which will improve wait time in line. <p><i>Mrs. Roquemore thanked everyone for their report.</i></p>	
V. Old Business	No Old Business	
VI. Updates	Theresa Recio – stated we need an updated copy of the new Mission, Vision and Value of quality for the council By-Laws.	Mrs. Roquemore stated she will work on the update.
VII. Community Medicine	<p>Dr. Matasha Russell</p> <ul style="list-style-type: none"> Announcement for Baytown: We do have a new interim Medical Director, Dr. Brian Hite. <p>Primary Care Operations Scorecard (<i>see attached</i>):</p> <ul style="list-style-type: none"> For the month of February, the No Show rate is at goal in both Medical Home categories. Overall Cycle Time, we continue to do well. Access to care is shown by the 3rd next available for all the various appointment types is at goal. 	

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
March 13, 2023**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
<p>VIII. Administration</p>	<p><i>Community Medicine (continued)</i></p> <p><i>HEDIS Scorecard Data Reporting Period (see attached):</i></p> <ul style="list-style-type: none"> This data trend is for January. Just to remind the council the areas in blue are measures that we are performing above the National Benchmark. In green, we are performing above our Harris Health internal goal. We don't have any red. The majority of our measures are blue and green and we are working on improving those areas in green (High Blood Pressure, Colorectal Cancer Screening). <i>When we look at it over a 12 month period, those areas are trending upward.</i> We are working to expand our patient navigation program. Especially as it pertains to outreach to our high risk areas (diabetes and hypertensive patients). The system is making a lot of efforts to improve our colorectal cancer rates. There is outreach to patients who have not returned their stools cards and the new endoscopy suite will be opening at Quentin Mease this summer. <p><i>ACS HIV Services Quarterly Report</i></p> <ul style="list-style-type: none"> The Viral Load Suppression continues to work well at Thomas Street. There is improvement. <p>Questions/Comments: None</p> <p>Binta Baudy, VP Operations, Ambulatory Care Service on behalf of Dr. Jennifer Small, Executive Vice President of Ambulatory Care Service</p> <ul style="list-style-type: none"> Strategic initiatives underway related to the transition of LBJ to the new facility. ACS Leadership continues to plan and partner with physician leadership to determine which clinics can expand to the new location. Looking for opportunities to expand services that will impact access. We will keep the council updated as we finalize and make recommendations for specialties that will move to the new area. 	

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
March 13, 2023**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>Administration (continued)</p> <ul style="list-style-type: none"> • Quentin Mease Update: <ul style="list-style-type: none"> -Thomas Street is slated for transition to Quentin Mease on May 9th. -In June, we are planning for the opening of Riverside dialysis. -Endoscopy procedure area will open late summer, early fall of 2023. • Previously announced, Thomas Street celebration will be April 19th. In addition, the service will be named Thomas Street at Quentin Mease to continue to pay homage to the legacy of Thomas Street Clinic. • Leadership Updates: <ul style="list-style-type: none"> -Excited to announce that Dr. Zare has been appointed the Assistant Chief of Staff effective March 1st. -Vacancies in Operation’s Manager position at some of the clinics. We are actively recruiting for those positions. Coverage in place for these vacant positions. The locations are Aldine Health Center, Pediatric Service Line and Baytown Health Center. -Nursing: ACS held a recruiting event in February. From that event 5 offers were made. Also, ACS nursing team has applied for Pathway to Excellence. They are on track to complete full documentation and to submit this summer of 2023. <p>Questions/Comments: None.</p> <p>Sunny Ogbonnaya, Director, Ambulatory Pharmacy</p> <ul style="list-style-type: none"> • In the month of February we filled 143,342 prescriptions. 67% of them, 95,350 were delivered to our patient’s home. We thank all of our patients for the opportunity to provide this home delivery service. We wish to encourage all of our patients to please take advantage of our prescription home delivery service for the continuity of care and convenience. • We received and processed 31,311 refill request from MyHealth in the month of February. This number represents 63% of all refill request received in the month of February. 	

**MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
March 13, 2023**

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>Administration (continued) We thank all of our patients for using MyHealth. We wish to encourage all of our patients to please use MyHealth when requesting their prescription refills and to please request refill 7 to 10 day before medicines run out.</p> <p>Questions/Comments: None.</p> <p>Simon Flores, Security Manager on behalf of Jon Hallaway, Program Director, Department of Public Safety</p> <ul style="list-style-type: none"> • Our 4th Administration building went through a planned power shut down. It was a total power blackout event on Saturday. The system went down and came back up successfully. <p>Questions/Comments: None</p> <p>Babak Zare, Director, Construction Operations on behalf of Teong Chai, Administrative Director Program Mgmt., Construction and Systems Engineering</p> <ul style="list-style-type: none"> • Quentin Mease is almost complete. We will start going live and moving on April 15th. • Casa De Amigos will start phase one of construction with expected completion by October 2023. Phase two expected completion June of 2024. Last phase expected completion November 2024. <p>Questions/Comments: None</p> <p>Omar Reid, Senior Vice President, Human Resources</p> <ul style="list-style-type: none"> • No report at this time. Employees are doing wonderful. Staffing is stabilized. <p>Questions/Comments: None</p>	
IX. New Business	No new business to report	
X. Adjournment	Motion to adjourn the meeting granted at 5:43pm.	Next Meeting: April 10, 2023

Thursday, April 27, 2023

Review of Grants \$100,000 and under from Harris County Hospital District Foundation
to Harris Health System Executed by Harris Health President and CEO
through February 28, 2023

Attachment	Program	Amount
1.	Elkins for Center for Nursing Excellence	\$100,000.00
2.	Proceeds of 2021 Swing Fore the Greens for LBJ Community Farm	\$50,000.00
3.	Healthy Connect for Heart Hypertension Program	\$50,000.00
4.	Reach for the Stars Scholarship	\$75,001.00
5.	Small Grants Fund: FIT Test – Colorectal Cancer Screening	\$5,000.00
6.	Children’s Health Fund: Bright Start Baskets	\$47,182.00
7.	Food Farmacy Program	\$77,838.47
8.	State Farm for Covid-19 Assistance	\$18,484.48
9.	Center for Nursing Excellence Sim Lab	\$30,000.00



Exhibit A

Fund Amount: \$100,000.00

Fund Name: Center for Nursing Excellence

Project Manager: Lourie Moore, Associate Administrator, Nursing Excellence, Quality, & Patient Safety

Terms: 1 Year

Grant Purpose: Funds received from the Elkins Foundation will support the Harris Health System Center for Nursing Excellence Expansion Project, which seeks to purchase mannequins and other related technology.



Exhibit A

Fund Amount: \$50,000.00

Fund Name: LBJ Community Farm

Terms: 1 Year

Grant Purpose: Funds raised from the Harris County Hospital District Foundation's 2021 Swing Fore the Green Golf Tournament will be restricted to the Harris Health System, LBJ Hospital Community Farm.



Exhibit A

Fund Amount: \$50,000.00

Fund Name: HealthyConnect for Hypertension

Terms: 1 Year

Contract Monitor: Katie Walker, Project Manager Development, Office of Development

Grant Purpose: Funds received from the Rockwell Fund will be used to enroll patients in a remote patient monitoring platform designed to detect early symptoms of hypertension. The grant funds will pay for the platform and subscription for patients and any hardware the patient needs to participate and record vital signs accurately and regularly.



Exhibit A

Fund Amount: \$75,001.00

Fund Name: Reach for the Stars Scholarship Fund

Terms: 1 Year

Contract Monitor: Lourie Moore, Associate Administrator, Nursing Excellence, Quality, & Patient Safety

Grant Purpose: Grant is to be used solely for the Harris Health System, Reach for the Stars Nursing Scholarship Program. This program is an opportunity for current Harris Health System employees interested in pursuing a professional career in nursing. As determined by Harris Health Nursing Department, the scholarship will cover the entire cost of tuition, fees, books, 3 uniforms, 2 pairs of shoes, stethoscope, parking, graduation fees, cap and gown, and nursing pin.



Exhibit A

Fund Amount: \$5,000.00

Fund Name: FIT Testing – Colorectal Cancer Screening

Terms: 1 Year

Contract Monitor: Stephanie Masson, Lean Six Sigma Program Director

Grant Purpose: To help improve Colorectal Cancer Screening in patients being served at underperforming Harris Health System clinics by entering eligible patients into a raffle to win a one-time \$25 gift card to a local grocery store.



Exhibit A

Fund Amount: \$47,182.00

Fund Name: Bright Start Baskets

Terms: 1 Year

Contract Monitor Jennifer Buck, Prog Mgr-Community Involvement, Pub Partnership
Tangible Gift

Grant Purpose: The Harris Health System Bright Start Baskets program will use the Children's Health Fund grant funds to purchase new, essential, basic care items for babies (diapers, wipes, onesies, etc.) to be given to obstetrics patients in their third trimester or after delivery that seen within Harris Health System's Community Health Centers.



Exhibit A

Fund Amount: \$77,838.47

Fund Name: Food Farmacy Program

Terms: 1 Year

Grant Purpose: Funds raised from the HCHD Foundation 19th Annual TexasMedRun, GivingTuesday, the HCHD Foundation End of Year Appeal, and individual donations will support the Harris Health System to expand the Food Farmacy Program, including the prescription for fresh fruit/vegetable purchased at Strawberry Health Center, Acres Health Center, and LBJ Hospital Campus, to other Harris Health System facilities.



Exhibit A

Fund Amount: \$18,484.48

Fund Name: Covid-19 Assistance Fund

Terms: 1 Year

Grant Purpose: Funds donated by HCHD Foundation Chair, Theodore Franklin, and other various State Farm agents, will be restricted to Harris Health System to support the purchasing of PPE and other Covid-19 related expenses.



Exhibit A

Fund Amount: \$30,000.000

Fund Name: Center for Nursing Excellence Sim Lab

Terms: 1 Year

Grant Purpose: Funds received from the Strake Foundation and the West Endowment will support the Harris Health System Nursing Excellence Expansion Project, which seeks to purchase mannequins and other related technology.

Thursday, April 27, 2022

Consideration of Approval of the Following Reports for the Healthcare for the Homeless Program as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act

Operational Update for Review and Discussion

- **HCHP April 2023 PowerPoint**

Administration recommends that the Board approves the Healthcare for the Homeless Program Reports as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act for the Homeless Program.

HARRIS HEALTH SYSTEM

Health Care for the Homeless Monthly Update Report – April 2023

Jennifer Small AuD, MBA, CCC-A, Executive Vice President, Ambulatory Care Services
Tracey Burdine, Director, Health Care for the Homeless Program

Agenda

- Operational Update
 - Patient Services
 - Annual Progress Report
 - UDS Comparison Report
 - Service Area Analysis
 - Revised HCHP Shelter Sites

Patients Served

Telehealth Visits

- Telehealth New Patients: 4
- Telehealth Return Patients: 93

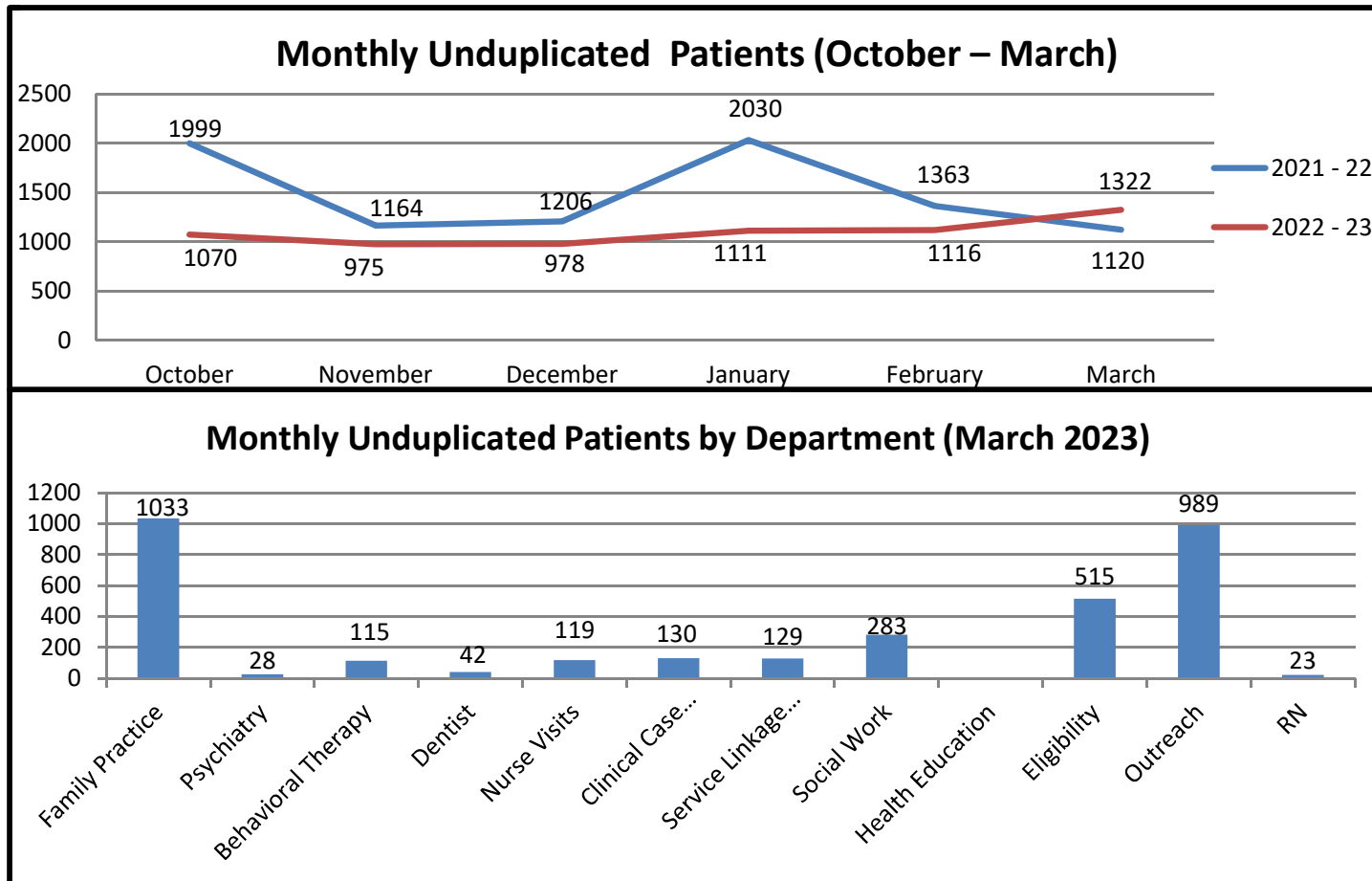
New Patient Visits

- Adult New Patients: 497
- Pediatric New Patients: 30

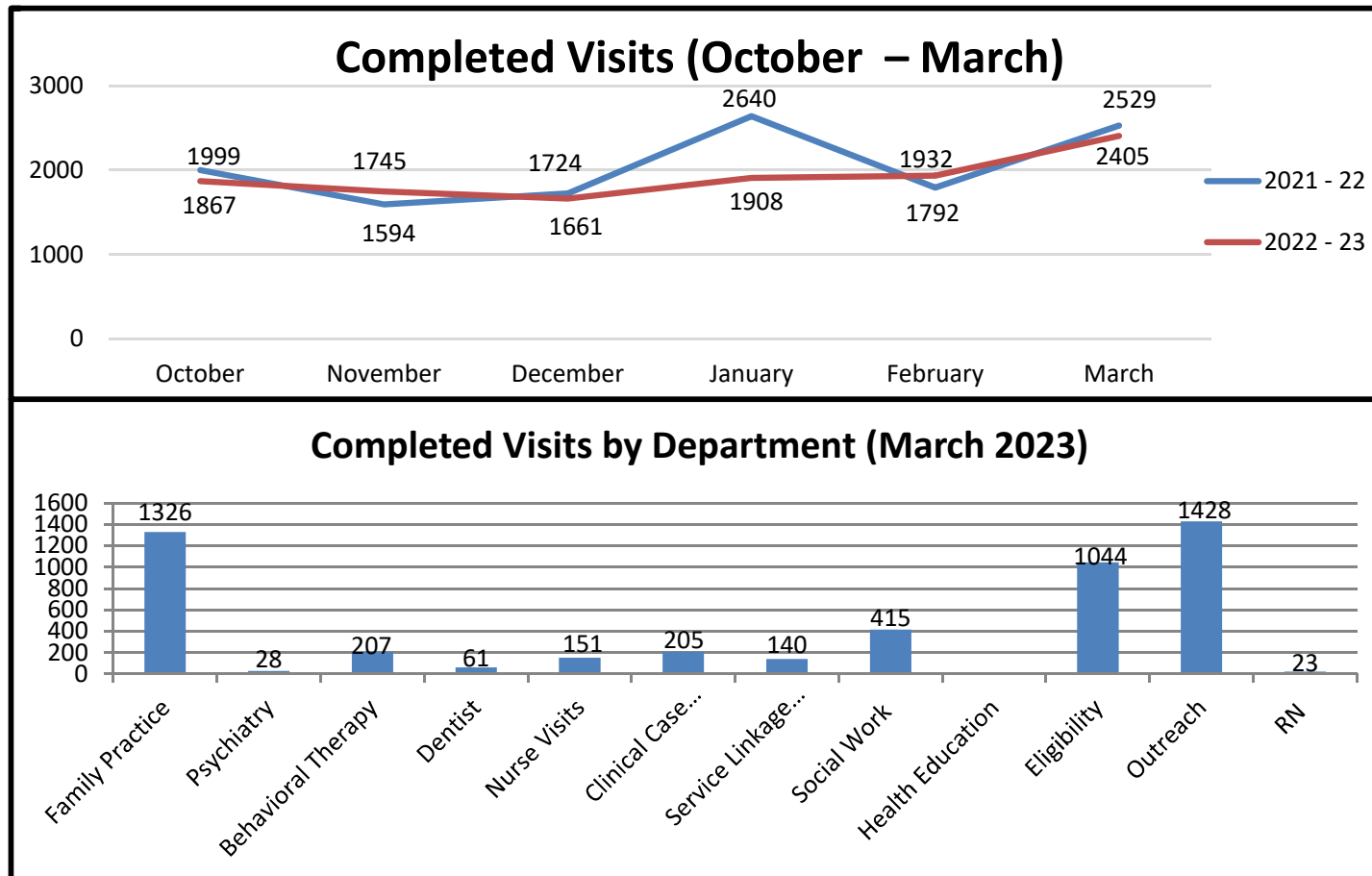
HRSA Target: 9775

- Unduplicated Patients: 2506
- Total Complete Visits: 6379

Operational Update



Operational Update



Operational Update

Highlights of 2022 Annual Progress Report

- The HCHP completed the HRSA service area competition application with no findings and secured renewed funding for the 2nd year of a three year period. The award was for \$4,412,560 for 2023.
- HCHP was awarded the HRSA American Rescue Plan Uniform Data System Patient-Level Submission (ARP-UDS+) grant for \$65,500 to improve data quality, aggregation, and analytic capacity to better facilitate UDS+ reporting.
- Recognized by HRSA with Community Health Quality Recognition Badges including: Health Center Quality Leader (top 20%), Advancing Health Information Technology for Quality, COVID-19 Public Health Champion, and Patient Centered Medical Home Recognition.
- HCHP received the Compassion in Our Community Award from Harmony House at the 2022 Home“less” for the Holidays Luncheon

Operational Update

UDS Comparison Report Summary

Medical Services: Increased by 499 visits from 2021 to 2022

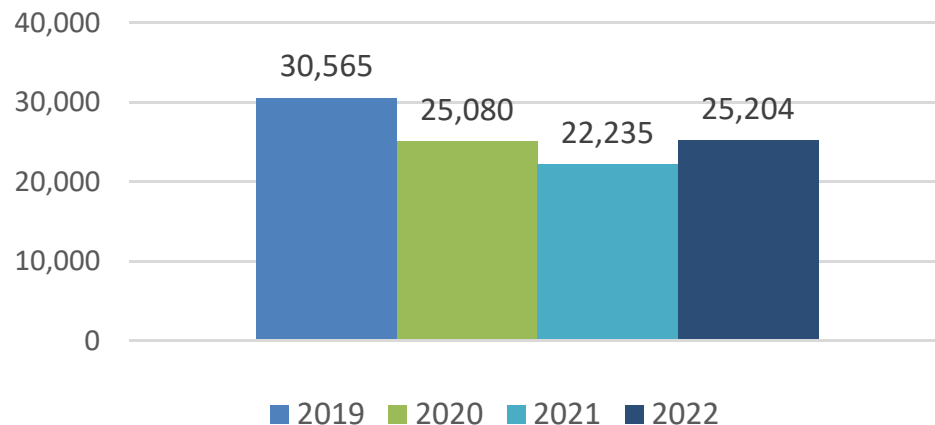
Dental Services: Decreased by 71 visits from 2021 to 2022

Mental Health Services: Increased by 1679 visits from 2021 to 2022

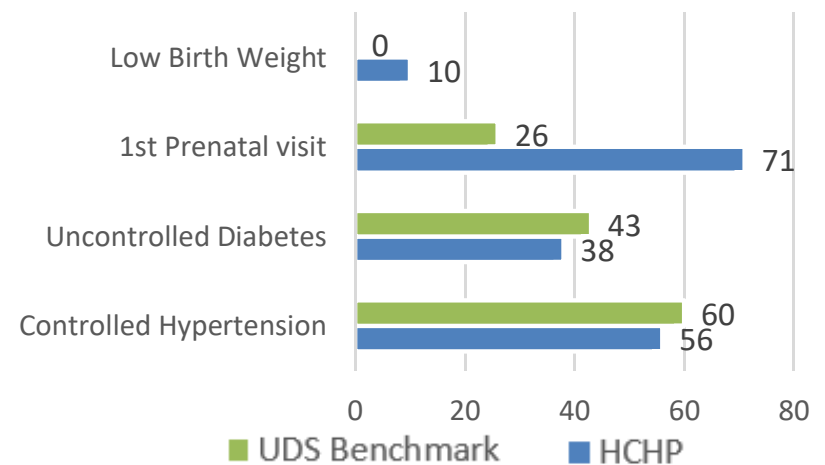
Substance Abuse: Decreased by 319 visits from 2021 to 2022

Enabling Services: Increased by 1181 visits from 2021 to 2022

Annual Visit Comparison



2022 Health Outcomes



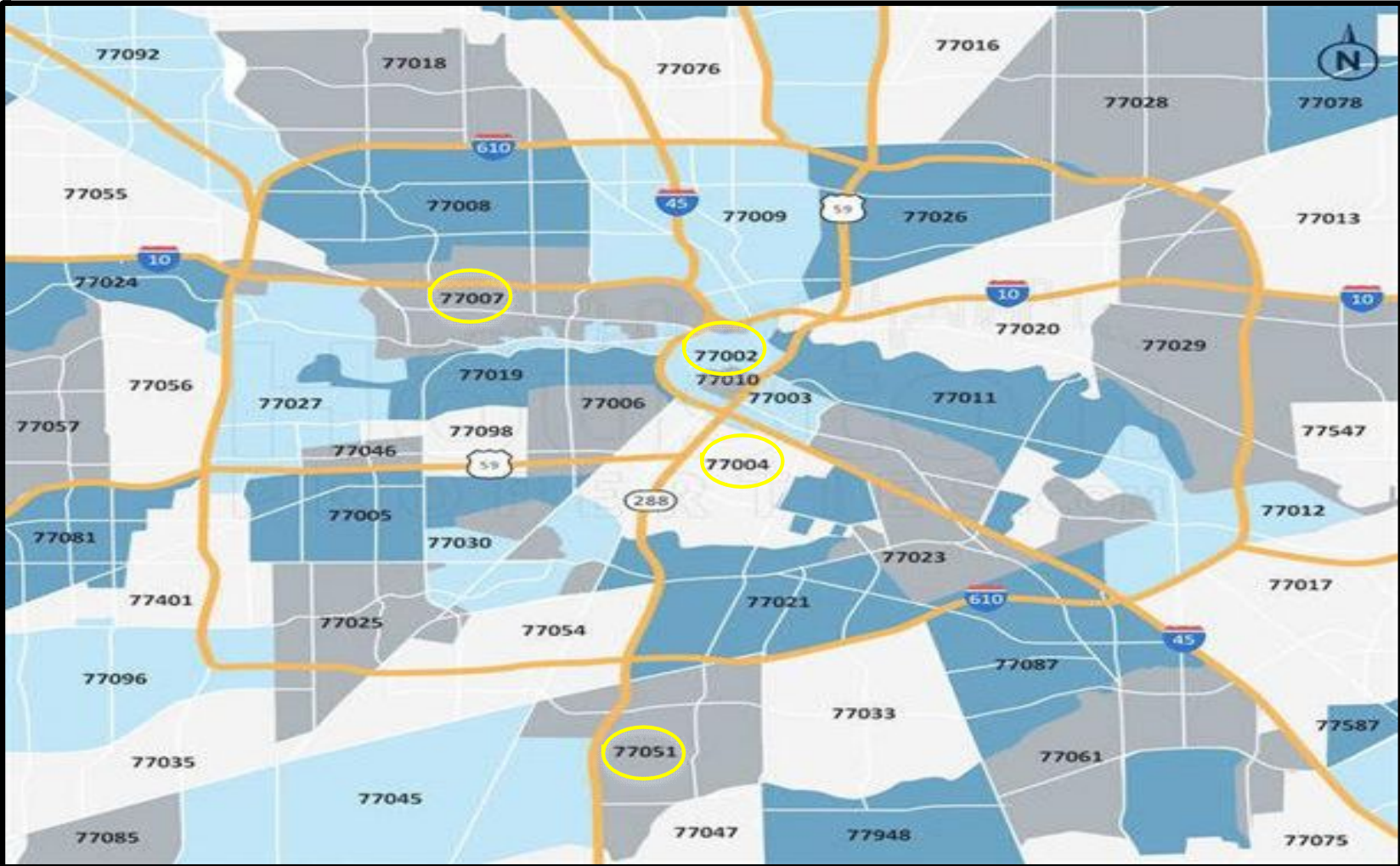
Operational Update

Service Area Analysis

At the end of every calendar year, Federally Qualified Health Centers (FQHCs) are required to report patient utilization, including zip code of residence and primary payor for services. This report highlights the key findings of the service area analysis covering the reporting period from January 1, 2022 to December 31, 2022.

- The clinics are located in the majority of areas where people experiencing homelessness congregate, primarily in Downtown Houston
- The top four zip codes are areas where HCHP continues to provide primary care services:
 - 77051 (Star of Hope Cornerstone)
 - 77002 (Downtown area/multiple clinics)
 - 77007 (Salvation Army Adult Rehabilitation and Harmony House)
 - 77004 (Lord of the Streets)
- HCHP is the dominant health center, based on 2022 UDS Mapper data for the following zip codes:
 - 77002
 - 77004
 - 77007
 - 77011
 - 77018
 - 77051
 - 77087
 - 77536

Operational Update



Thursday, April 27, 2022

Consideration of Approval of the Following Reports for the Healthcare for the Homeless Program as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act

Attached for consideration of approval:

- **Annual Progress Report**

Administration recommends that the Board approves the Healthcare for the Homeless Program Reports as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act for the Homeless Program.



Health Care for the Homeless Program

2022 Annual Progress Report to Harris Health System Board of Trustees

Executive Summary

As a Federally Qualified Health Center (FQHC) funded by the Health Resources and Services Administration (HRSA), the Harris Health System Health Care for the Homeless Program (HCHP) is required to have a governing board that maintains appropriate authority and oversees the operations of the program. This annual report informs the board of program activities and accomplishments during 2022, including productivity, clinical outcomes, and a list of the sites where services are provided.

Highlights of 2022:

- From January 1, 2022 to December 31, 2022 the HCHP served 6,170 unduplicated persons experiencing homelessness compared to 4,174 in 2021 (see attached Comparison of 2019-2022 Uniform Data System {UDS} Reports). Due to a decrease in Covid-19 related clinic closures, there was a small increase in family practice visits. Mental health visits also increased with the addition of a 1 FTE Behavioral Health Therapist employed by Harris Health System. We saw a decrease in patient services in the areas of substance abuse and dental care. Substance abuse services provided by the Cenikor Foundation, decreased due to organizations high staffing turnover rate, which resulted in standardized processes being shared inconsistently with staff. Executive Leadership for Cenikor Foundation has developed an action plan to correct this deficiency with an education and training program on the appropriate documentation required for patients referred from the Health Care for the Homeless program. The decrease in dental visits for 2022 was attributed to the multiple repair issues on the mobile dental unit and the early termination of the dental contract by the vendor at the beginning of the year. A new contract was established with the University of Texas – School of Dentistry, which took six months to procure and execute.
- The patient cost measures continued to decrease from 2020 and continues to be markedly below the UDS average.
- HCHP completed the HRSA non-competing continuation grant application with no findings and secured renewed funding for the second year of the three-year grant period. The monetary award is \$4,412,560 for 2023.
- Provider productivity reports were analyzed monthly by the HCHP management team to determine whether resources should be reallocated within the direct care delivery system

- based on demand. This resulted in a reduction in days of operation of three shelter based locations. Corrective action plans were created for each provider as necessary.
- HCHP prepared and coordinated with various Harris Health departments in preparation for the 2023 HRSA operational site visit (OSV), resulting zero findings during the 2023 OSV visit.
- HCHP was awarded the HRSA American Rescue Plan Uniform Data System Patient-Level Submission (ARP-UDS+) grant for \$65,500 to improve data quality, aggregation, and analytic capacity to better facilitate UDS+ reporting.
- HCHP management met quarterly with shelter management to address productivity and performance improvement strategies.
- In addition to reporting to the Ambulatory Care Services - Quality Review Council, HCHP also has a compliance and performance improvement committee that met monthly to address program and grant productivity and quality needs.
- HCHP management met monthly with the HCHP consumer advisory council.
- Recognized by HRSA with Community Health Quality Recognition Badges including: Health Center Quality Leader (top 20%), Advancing Health Information Technology for Quality, COVID-19 Public Health Champion, and Patient Centered Medical Home Recognition.
- The patient satisfaction average score for all sites was 76.1.
- HCHP received the Compassion in Our Community Award from Harmony House at the 2022 Home“less” for the Holidays Luncheon.

Attachments:

- Shelter site list with schedules
- UDS comparison report, including clinical performance measures

Thursday, April 27, 2022

Consideration of Approval of the Following Reports for the Healthcare for the Homeless Program as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act

Attached for consideration of approval:

- **UDS Comparison Report**

Administration recommends that the Board approves the Healthcare for the Homeless Program Reports as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act for the Homeless Program.

HCHP UDS Comparison Report
UDS Comparison Report

2019-2022

Productivity Measures	2019	2020	2021	2022
Total Consumers	10,289	8,335	4,174	6,170
Medical Patients	5,607	4,862	4,086	4,732
Medical Visits	12,832	12,796	13,393	13,892
Dental Patients	576	93	82	67
Dental Visits	1,508	272	138	67
Mental Health Patients	1,488	2,208	2,103	2,268
Mental Health Visits	3,661	4,018	4,724	6,403
Substance Abuse Services Patients	45	26	15	15
Substance Abuse Services Visits	1,431	1,069	622	303
Enabling Services Consumers	8,507	5,759	1,407	2,313
Enabling Services Visits	11,133	6,925	3,358	4,539
Total Visits	30,565	25,080	22,235	25,204

Quality of Care Indicators	UDS Benchmark (2021)	2019	2020	2021	2022
Childhood Immunization	40%	10%	5%	4%	4%
Cervical Cancer Screening	43%	53%	52%	60%	60%
Breast Cancer Screening	42%	N/A	42%	40%	40%
Weight Assessment & Counseling for Children & Adolescents	62%	97%	80%	93%	87%
Adult Weight Screening & Follow Up	54%	99%	85%	46%	76%
Tobacco Use Screening and Cessation Intervention	75%	87%	83%	96%	99%
Statin Therapy	73%	48%	66%	69%	78%
IVD: Aspirin or Another Antiplatelet	71%	80%	78%	47%	75%
Colorectal Cancer Screening	32%	57%	43%	42%	44%
HIV Linkage to Care	81%	N/A	80%	80%	33%
HIV Screening	53%	N/A	91%	92%	96%
Patients Screened for Depression & Follow-Up Plan	62%	96%	44%	79%	75%
Depression Remission at Twelve months	20%	N/A	13%	0%	0%
Dental Sealants for Children between 6-9 Years	43%	N/A	N/A	N/A	N/A

HCHP UDS Comparison Report

Health Outcomes & Disparities	UDS Benchmark (2021)	2019	2020	2021	2022
Controlled Hypertension	56%	48%	56%	58%	60%
Diabetes: Hemoglobin A1c Poor Control	38%	38%	50%	47%	43%
First Prenatal Visit in 1 st Trimester	71%	50%	32%	31%	26%
Low Birth Weight: < 2,500 grams	10%	0%	N/A	0%	0%

Cost Measures	UDS Benchmark (2021)	2019	2020	2021	2022
Total accrued cost per total patient	\$1,907.44	\$380.56	\$491.48	\$1,052.99	\$752.22
Medical cost per medical patient	\$1,142.99	\$342.12	\$448.48	\$604.15	\$526.92

Thursday, April 27, 2022

Consideration of Approval of the Following Reports for the Healthcare for the Homeless Program as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act

Attached for consideration of approval:

- **Service Area Analysis Report**

Administration recommends that the Board approves the Healthcare for the Homeless Program Reports as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act for the Homeless Program.

2022 – Service Area Analysis

The Health Care for the Homeless Program (HCHP) serves the City of Houston area through its shelter-based clinics and mobile outreach (medical and dental) units. The clinics are located in the majority of areas where people experiencing homelessness congregate, primarily in Downtown and surrounding area. The service area analysis covers the reporting period from January 1, 2022 to December 31, 2022. The top four zip codes are areas where HCHP has clinics. The fifth zip code is an area where several sites are served through the mobile medical unit.

The analysis of patients by the top five zip codes:

1. 77051 – 977 patients (Sunnyside area/Star of Hope Cornerstone Community)
2. 77004 – 763 patients (Third Ward area/Lord of the Streets)
3. 77002 – 675 patients (Downtown area/multiple clinics)
4. 77007 – 653 patients (West of Downtown/Salvation Army Adult Rehabilitation Center & Harmony House)
5. 77087 – 643 patients (Golfcrest area/mobile unit)

UDS Report - 2022

Table Patients by ZIP Code

ZIP Codes

ZIP Code (a)	None/Uninsured (b)	Medicaid/CHIP/Other Public (c)	Medicare (d)	Private (e)	Total Patients (f)
77002	594	35	30	16	675
77003	29	0	13	3	45
77004	642	80	32	9	763
77006	3	0	1	2	6
77007	542	88	10	13	653
77009	9	0	4	2	15
77011	540	58	20	11	629
77012	1	0	0	1	2
77013	3	0	2	0	5
77015	5	0	2	0	7
77016	7	0	2	1	10
77017	8	0	0	1	9
77018	524	51	12	2	589
77019	7	0	1	0	8
77020	3	0	7	2	12
77021	16	0	14	4	34
77022	7	0	4	0	11
77023	9	0	3	3	15
77026	13	0	8	1	22
77028	7	0	4	1	12
77029	2	0	1	1	4
77030	17	0	4	2	23
77033	4	0	6	2	12
77034	5	0	0	1	6
77035	0	0	0	1	1
77036	10	0	3	2	15
77039	2	0	0	1	3
77040	2	0	0	0	2
77041	12	0	4	3	19
77042	3	0	1	1	5
77044	3	0	0	0	3
77045	3	0	0	0	3

ZIP Code (a)	None/Uninsured (b)	Medicaid/CHIP/Other Public (c)	Medicare (d)	Private (e)	Total Patients (f)
77047	2	0	0	2	4
77048	2	0	0	2	4
77050	3	0	2	1	6
77051	642	296	28	11	977
77053	2	0	1	0	3
77054	7	0	2	2	11
77055	11	0	6	0	17
77057	3	0	2	1	6
77060	4	0	2	1	7
77061	5	0	2	2	9
77063	8	0	3	3	14
77064	1	0	0	0	1
77067	1	0	2	0	3
77071	4	0	0	0	4
77072	3	0	0	1	4
77073	2	0	0	0	2
77074	1	0	1	1	3
77076	2	0	1	0	3
77077	3	0	1	1	5
77078	19	0	7	6	32
77080	2	0	1	0	3
77081	2	0	0	2	4
77082	3	0	1	0	4
77084	3	0	1	0	4
77087	536	95	9	3	643
77088	5	0	2	0	7
77090	8	0	1	0	9
77091	12	0	9	6	27
77092	7	0	0	2	9
77093	15	0	5	0	20
77095	0	0	0	1	1
77096	5	0	0	0	5
77099	6	0	1	0	7
77338	2	0	1	0	3
77396	2	0	1	0	3
77449	2	0	1	0	3
77489	2	0	0	1	3
77504	1	0	0	0	1
77536	517	14	9	4	544

Other ZIP Codes

ZIP Code (a)	None/Uninsured (b)	Medicaid/CHIP/Other Public (c)	Medicare (d)	Private (e)	Total Patients (f)
Other ZIP Codes	78	0	26	18	= 122
Unknown Residence	15	0	0	0	= 15
Total	= 4,980	= 717	= 316	= 157	= 6,170

Comments

Thursday, April 27, 2022

Consideration of Approval of the Following Reports for the Healthcare for the Homeless Program as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act

Attached for consideration of approval:

- **Revised HCHP Shelter Sites**

Administration recommends that the Board approves the Healthcare for the Homeless Program Reports as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act for the Homeless Program.

Health Care for the Homeless Program

SHELTER LOCATIONS	SERVICES	SHELTER LOCATIONS	SERVICES
<p align="center">Harmony House Respite Center 602 Girard St., Houston, Texas 77007 713-223-8104 Medical Clinic Hours of Operation: MONDAYS - FRIDAYS (7:30am - 4:30pm) Eligibility: Mondays - Fridays 7:30am - 4:30pm</p>	<p>* Open Access</p> <ul style="list-style-type: none"> • Medical • Eligibility • Dental • Psychiatry 	<p align="center">Star of Hope Cornerstone 2575 Reed Rd., Houston, TX 77051 832-369-3260 Medical Clinic Hours of Operation: MONDAYS - FRIDAYS (7:30am - 4:30pm) Psychiatry Hours: Wednesdays 7:30am - 12:00pm Eligibility: Tuesdays 7:30am - 4:30pm</p>	<ul style="list-style-type: none"> • Medical • Eligibility • Psychiatry • Dental
<p align="center">Lord of the Streets 3401 Fannin St., Houston, Texas 77004 713-526-0311 Medical Clinic Hours of Operation: MONDAYS - FRIDAYS (7:30am - 4:30pm) Psychiatry Hours: Tuesday 7:30 am-4:00pm Eligibility: Mondays - Fridays 7:30am - 4:30pm</p>	<p>* Open Access</p> <ul style="list-style-type: none"> • Medical • Eligibility • Psychiatry • Dental 	<p align="center">Star of Hope Mission Men's Development Center 1811 Ruiz St., Houston, Texas 77002 713-227-8900 Medical Clinic Hours of Operation: TUESDAYS, THURSDAYS & FRIDAYS (7:30am - 4:30pm) Eligibility: Thursdays 1:00pm - 4:30pm</p>	<ul style="list-style-type: none"> • Medical • Eligibility • Dental
<p align="center">Open Door Mission 5803 Harrisburg Blvd., Houston, Texas 77011 713-921-7520 Medical Clinic Hours of Operation: MONDAYS - FRIDAYS (7:30am - 4:30pm) Eligibility: Mondays - Fridays 7:30am - 4:30pm</p>	<p>* Open Access</p> <ul style="list-style-type: none"> • Medical/Lab • Eligibility • Dental • Psychiatry 	<p align="center">Salvation Army Adul Rehabilitation Center 2118 Washington Ave., Houston, Texas 77007 713-869-3551 Medical Clinic Hours of Operation: MONDAYS & WEDNESDAYS (7:30am - 4:30pm) Eligibility: Mondays & Wednesdays 7:30am - 4:30pm</p>	<ul style="list-style-type: none"> • Medical • Eligibility • Dental
<p align="center">Navigation Center 2903 Jensen Drive Houston, Texas 77026 713-497-0966 Medical Clinic Hours of Operation: MONDAYS - FRIDAYS (7:30am - 4:30pm) Eligibility: Mondays - Fridays 7:30am - 4:30pm</p>	<p>* Open Access</p> <ul style="list-style-type: none"> • Medical/Lab • Eligibility • Dental 	<p align="center">Crossroads 7843 Park Place Blvd., Houston, Texas 77087 713-252-3604 Eligibility Hours of Operation: Thursdays 7:30am - 12:00pm</p>	<ul style="list-style-type: none"> • Eligibility
<p>* Open Access: Services are open to all people experiencing homelessness, regardless of their shelter status, based on appointment, and then, those on a 'first come, first served' basis.</p>		<p align="center">Mobile Dental Outreach 832-986-0358</p>	<ul style="list-style-type: none"> • Dental
		<p align="center">Mobile Medical Outreach 832-547-4381</p>	<ul style="list-style-type: none"> • Medical
		<p align="center">ALL SITES ARE CLOSED: 3rd WEDNESDAY OF THE MONTH FROM 1:30pm - 4:30pm FOR STAFF MEETING</p>	

BOARD OF TRUSTEES

Meeting of the Board of Trustees

HARRISHEALTH
SYSTEM

Thursday, April 27, 2022

Hospital District Board Responsibilities and the Texas Open Meetings Act



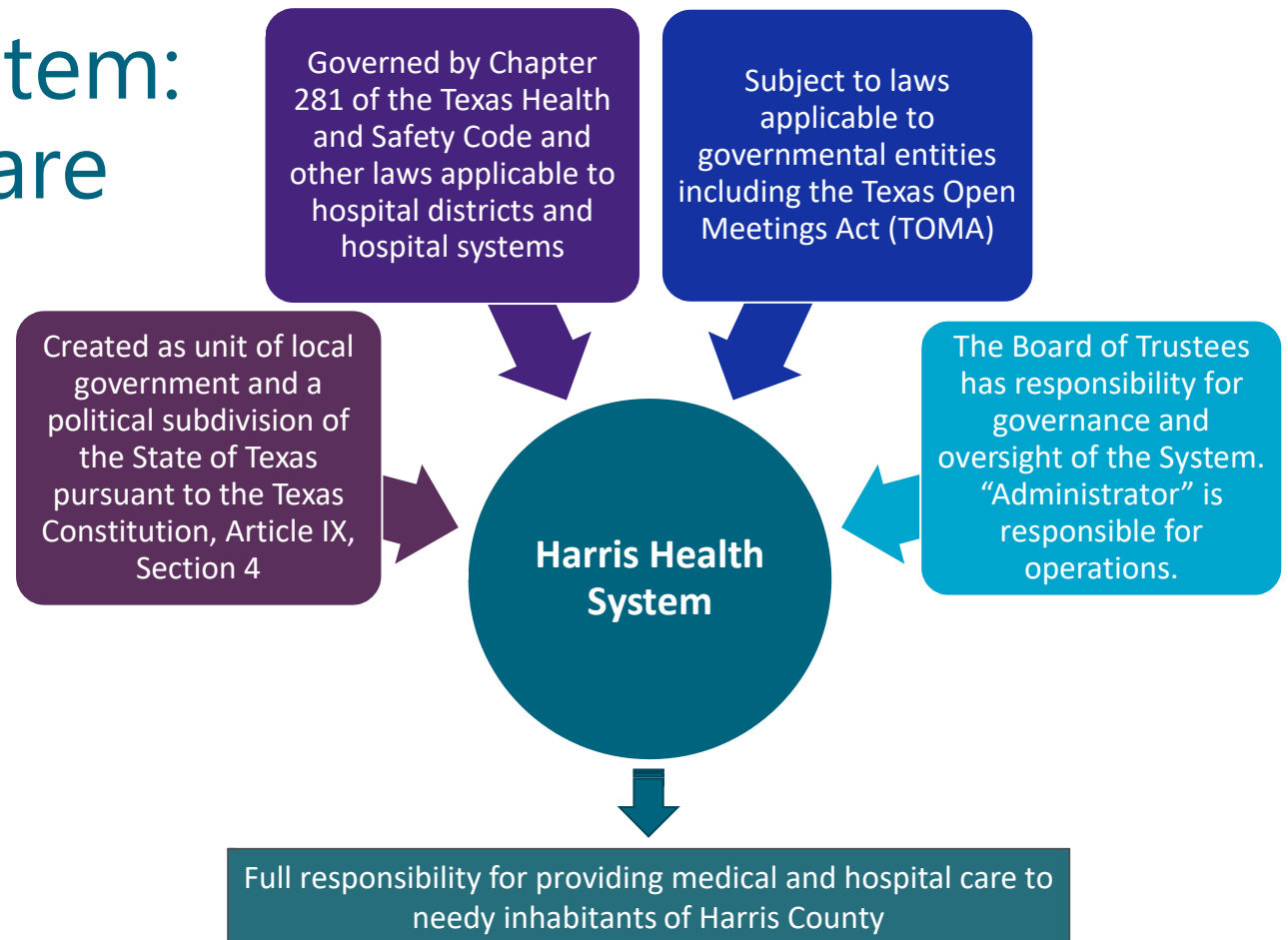
Board Education

April 27, 2023

Board Education

- Hospital District Board Responsibilities & Fiduciary Duties
- Overview of the Texas Open Meetings Act (TOMA)
- Requirements for taking Action
- Commonly used Exceptions to Open Meetings
- Walking Quorum

Harris Health System: A Public Healthcare Entity



Health System Board Responsibilities

QUALITY OF CARE

- Legal responsibility for the quality of the health care delivered.
- Board ensures effective systems exist for evaluating and improving the delivery of high quality care including regularly reviewing reports of quality indicators.
- Oversight over approval of medical staff bylaws, medical staff appointments and reappointments.

FINANCE

- The Board's duty is to provide financial oversight for the organization. Boards must protect and enhance organization's financial resources, and must ensure effective use of resources to achieve organizational goals.

COMPLIANCE

- The Board is responsible for ensuring that there is a strong and effective Compliance Plan.

CEO SELECTION & RETENTION

- The Board has a duty to select, oversee and evaluate a CEO who directs the affairs of the system effectively.

STRATEGIC PLANNING

- The Board must ensure that a strategic plan is in place and ensuring achievement of strategic direction.

SELF - GOVERNANCE

- The Board must create and maintain all the processes of self-governance and self-evaluation.

Health System Board Fiduciary Duties

Care

- Duty to faithfully execute the duties of the office, make informed decisions, and follow ethical and legal rules

Loyalty

- An absolute obligation to put the interests of Harris Health before direct or indirect personal interests;

Impartiality

- Duty to make decisions fairly and without regard to political party or affiliation

Role of the Harris County Commissioners Court

The Harris County Commissioners Court has the following authority over Harris Health:

Appointing the Board of Trustees	Selling, leasing, and purchasing county (real) property for Harris Health's purposes	Selecting methods for making purchases and expenditures by and for Harris Health	Setting accounting and control procedures employed by Harris Health	Levying and collecting of property taxes to support Harris Health	Issuing and selling bonds to fund Harris Health and holding bond elections	Entering revenue anticipation agreements
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Texas Open Meetings Act (TOMA)



“each regular, special, or called meeting of a governmental body shall be open to the public, except as provided by this chapter.”



“Open to the public” means:

- Physical location; or
- Access to link on website



Public can participate via public comment process

Requirements for a Meeting

Notice

- 72 hours in advance
- Exception: 1 hour notice for emergency meetings

Agenda

- Open meeting items must include sufficient detail
- Executive session (closed meeting) items only require identification of the applicable statutory basis

Quorum

- Physical presence of a majority of Board members at the physical location of the meeting even with videoconferencing

Record

- Minutes or recording of the open meeting must be kept

Requirements for Taking Action

All Board action must be taken in open session

Motions must be sufficiently connected to the agenda item to take action

All Board action must be specifically noticed on the agenda

Board “acts” or “speaks” via majority vote

Consequence: Board action can be voided if it is not sufficiently noticed

Importance of Agenda Preparation



Executive Session (closed meeting)

Health and hospital systems have distinct executive session privileges due to the Board's responsibility over quality of care

- The purpose of the confidentiality and privileges of medical committees is to foster free exchange of information and protect the evaluative process, resulting in improved patient safety, health care quality, and outcomes.

Executive session only needs to be announced and identify the applicable section or sections of TOMA

Attorney General Opinions and case law support interpretation of the applicability of executive session privileges

Common Executive Session Privileges

Consultation With Attorney

Tex. Government Code § 551.071

Deliberation Regarding Real Property

Tex. Government Code § 551.072

Deliberation Regarding Prospective Gift

Tex. Government Code § 551.073

Personnel Matters

Tex. Government Code § 551.074

Deliberation Regarding Cyber Security

Tex. Government Code § 551.076

Information related to proposed new service or product line of hospital district /Health Plan

Financial Information

Tex. Government Code § 551.085

Records and Proceedings of Medical Committee/Peer Review/Quality Committee

Tex. Healthy & Safety Code § 161.032 &

Tex. Occupations Code § 151.002

Authority Of Governing Body To Form Committee to Evaluate Medical and Health Care Services

Tex. Health & Safety Code § 161.0315

Executive Session (closed meeting) Rules



No action can be taken in executive session



Any action following executive session must be specifically noticed on the agenda



No polling for votes can be done in executive session although Board members can express opinions



Certified agendas are prepared for the executive session items

Cautions

Prohibited discussions:

A, B, C, D, and E go to dinner and discuss Harris Health business

“Reply all” to emails or texts

Walking quorum:

Discussing Harris Health business in numbers less than a quorum for purposes of secret deliberations

A talks to B and C about Harris Health business; C then talks to D and E about what A, B, and C discussed

Consequence:

Criminal Misconduct, up to a \$500 fine, 6 months in jail

Thursday, April 27, 2023

Executive Session

Review of the 2023 Financial Performance for the Three Months Ending March 31, 2023, Pursuant to Tex. Gov't Code Ann. §551.085 for Community Health Choice Texas, Inc. and Community Health Choice, Inc.

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Thursday, April 27, 2022

Executive Session

Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas
M.D. Anderson Cancer Center, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann.
§551.085

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