

HARRIS HEALTH SYSTEM

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**HARRIS HEALTH SYSTEM
MINUTES OF THE BOARD OF TRUSTEES MEETING
Thursday, June 27, 2019
Board Room – Administration Building**

Members Present:

Ms. Anne Clutterbuck, Chair
Dr. Kimberly Monday, Vice Chair
Ms. Linda Morales, Secretary
Dr. Arthur Bracey
Dr. Ewan Johnson
Mr. Art Morales
Ms. Alicia Reyes

Members Absent:

Ms. Elena Marks
Mr. Lawrence Finder

Others Present:

Mr. George Masi, President & Chief Executive Officer
Dr. Ericka Brown, Senior Executive Vice President & Chief Operating Officer
Mr. Michael Norby, Executive Vice President & Chief Financial Officer
Dr. Nathan Deal, Executive Vice President & Administrator, Ben Taub Hospital
Ms. Patricia Darnauer, Executive Vice President & Administrator, Lyndon B. Johnson Hospital
Dr. Glorimar Medina-Rivera, Executive Vice President & Administrator, Ambulatory Care Services
Mr. Michael Hill, Executive Vice President, Organizational Strategy and System Support
Mr. Omar Reid, Senior Vice President, Human Resources
Ms.Carolynn Jones, Senior Vice President, Corporate Compliance
Mr. David Webb, Interim Senior Vice President & Chief Information Officer
Dr. Yvonne Chu, General Director, Affiliated Medical Services
Dr. Joseph Garcia-Prats, Chair, Medical Executive Board
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Dr. Mohammad Zare, Chief of Staff, Ambulatory Care Services
Mr. Christopher Okezie, Vice President, System Operations
Mr. Jeffrey Vinson, Vice President, Chief Information Security Officer
Dr. Jennifer Small, Vice President & Associate Administrator, Ambulatory Care Services
Ms. Nicole Streeter, Vice President, Chief Governance Officer
Ms. Sara Thomas, Attorney, Harris County Attorney's Office
Mr. DeWight Dopslauf, Purchasing Agent, Harris County Purchasing
Ms. Peggy Boice, Harris County Judge Lina Hidalgo's Office
Ms. Carole Lamont, Commissioner Steve Radack's Office (11:30 a.m. departure)
Administrative Staff
Guests
(Sign-in Sheets attached to permanent record)

I. Call to Order and Record of Attendance

Ms. Anne Clutterbuck, Chair, called the meeting to order at 9:01 a.m., and noted that a quorum was present. The attendance was recorded.

II. Approval of the Minutes of Previous Meeting

Motion 19.06-61

Moved by Ms. Linda Morales, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve the minutes of the May 30, 2019 Board of Trustees meeting, subject to corrections. Ms. Morales read aloud the correction regarding the approval of agenda item IX.C., which specified that the Board approved executive severance agreements between Harris Health System and the following six (6) Harris Health executives: Senior Executive Vice President and Chief Operating Officer, Executive Vice President and Chief Financial Officer, Executive Vice President and Administrator of Ben Taub Hospital, Executive Vice President and Administrator of Lyndon B. Johnson Hospital, Executive Vice President and Administrator of Ambulatory Care Services, and Executive Vice President, Organizational Strategy and System Support. Dr. Kimberly Monday requested that agenda item VI.B. be amended to include her request that the implementation of Epic at The Harris Center for Mental Health and IDD and the Harris County Jail be linked to the Greater Houston Healthconnect.

III. Announcements / Special Presentations

A. Special Presentation - Mr. George Masi, President and Chief Executive Officer, and Dr. Peter Pisters, President of MD Anderson Cancer Center, presented the Harris Health System and MD Anderson Cancer Center (MD Anderson) Joint Partnership. Mr. Masi stated that Harris Health's partnership with MD Anderson began in 1995 and is codified in a letter of agreement between the two (2) institutions. He explained that according to this Agreement, Harris Health and MD Anderson collaborate to provide the best care to patients receiving cancer care at Lyndon B. Johnson Hospital (LBJ) and to other medically underserved residents of Harris County. Dr. Pisters stated that not only does the partnership between Harris Health and MD Anderson benefit patients through the provision of excellent patient care but also through access to clinical trials, prevention services, genetic services, and subspecialty care. He reported that MD Anderson's clinical research program enables MD Anderson to bring tomorrow's treatments to Harris Health's patients today. MD Anderson has a 40-year history of developing cancer prevention science as well as implementation science to find opportunities to prevent cancer, design pilot projects, and scale these projects to local communities. The MD Anderson Oncology Program at LBJ is the highest-rated rotation in the medical oncology fellowship program among its fellows due to the outstanding educational opportunities the program offers. Dr. Pisters stated that he looks forward to returning to speak to the Board regarding additional partnership opportunities in the future. Various Board members expressed their appreciation to Dr. Pisters for the work MD Anderson has done in conjunction with Harris Health. A copy of the presentation is available in the permanent record.

B. Special Recognition - Ms. Patricia Darnauer, Executive Vice President and Administrator, Lyndon B. Johnson Hospital, recognized the Lyndon B. Johnson Hospital Farm-to-Hospital Program's receipt of the American College of Physicians 2019 Innovation Challenge Award. She stated that over the past year, the staff and volunteers of LBJ created and cultivated a farm to increase patient access to fresh produce to address nutrition-related diseases such as diabetes and hypertension. Ms. Darnauer highlighted that because of the Farm-to-Hospital Program, LBJ was awarded \$20,000 as the Grand Prize Winner of the 2019 Innovation Challenge Award by the American College of Physicians.

C. Special Recognition - Mr. Omar Reid, Senior Vice President of Human Resources, announced that in May 2019 Harris Health was ranked first out of sixteen (16) large companies in the *Houston Business Journal's* Healthiest Employer in the 5000+ category. He reported that Harris Health ranked above other large organizations such as Chevron, Hewlett-Packard, Baylor College of Medicine, and Texas Children's Hospital. Mr. Reid stated that this recognition validates the effectiveness of Harris Health's wellness programs and resources.

D. Special Recognition - Mr. Reid recognized the student interns participating in summer internship and externship programs at Harris Health through partnerships with the Harris County Precinct One Leadership Experience & Employment Program and the City of Houston. The interns include fifteen (15) college students and five (5) high school students. The interns introduced themselves and announced the various departments to which they were assigned.

Board Member Announcements regarding Board member advocacy and community engagement. No Board member announcements were conducted.

IV. Hear from Citizens

No citizens appeared to speak.

V. Public Hearing (This agenda item was taken out of order.)

Ms. Clutterbuck called the public hearing to order at 12:12 p.m., and noted that a quorum was present.

Motion 19.06-62

Moved by Ms. Alicia Reyes, seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve agenda items V.A. through V.C.

A. Overview and Approval of a Resolution Authorizing Harris County Hospital District's Participation in a Health Care Provider Participation Program, Collection of a Mandatory Payment, and Use of Funds from Mandatory Payments

Mr. Michael Norby, Executive Vice President and Chief Financial Officer, presented the Resolution Authorizing Harris County Hospital District's Participation in a Health Care Provider Participation Program, Collection of a Mandatory Payment, and Use of Funds from Mandatory Payments. He stated that beginning in 2007, Harris Health shared indigent care affiliation agreements with private hospitals whereby private hospitals paid a majority of Harris Health's physician services costs and Harris Health conducted intergovernmental transfers (IGTs) on behalf of the private hospitals. Mr. Norby explained that Harris Health discontinued the IGT model after the Centers for Medicare & Medicaid Services (CMS) prohibited this type of agreement in Dallas and Tarrant County and those areas transitioned to a Local Provider Participation Fund (LPPF) model in 2017. He stated that under the LPPF model, private hospitals may participate in Uncompensated Care and other Medicaid supplemental payment programs. Mr. Norby reported that all non-governmental hospitals in the Harris County area will be assessed a provider participation fee rate between .73 cents and 4 cents annually

according to the hospitals' net patient revenue, and that Harris Health will be the administrator of the LPPF for Harris County. Discussion ensued.

Harris County, by and through its Board of Trustees, authorizes (1) Harris Health's participation in the healthcare provider participation program in Harris County; (2) the collection of mandatory payments from each institutional health care provider located in Harris County; (3) creation of a Harris County Hospital District Local Provider Participation Fund (LPPF); (4) designation of Amegy Bank, 1717 West Loop South, Houston, Texas 77027 as depository for the LPPF; (5) requiring each institutional health care provider to submit to Harris Health a copy of any financial and utilization data as reported in the institutional health care provider's Medicare cost report for the previous fiscal year or for the closest subsequent fiscal year for which it submitted the Medicare cost report; (6) use of funds collected through mandatory payments for the purposes specified in Texas Health and Safety Code 299.103; and (7) all other necessary action to meet the requirements of Texas Health and Safety Code Chapter 299. George V. Masi, President/CEO, or his designee is authorized to execute all necessary documents and agreements to effectuate the purpose of this resolution.

B. Overview and Approval of a Resolution Setting the Rate of Mandatory Payment for the Harris County Hospital District Local Provider Participation Fund

Mr. Norby presented the Resolution Setting the Rate of Mandatory Payment for the Harris County Hospital District Local Provider Participation Fund.

Harris County, by and through its Board of Trustees, authorizes the amount of the initial mandatory payment to be collected in August 2019 as .73 percentage of the net patient revenue of an institutional health care provider located in the district pursuant to Texas Health and Safety Code 299.151 (c).

C. Overview and Approval of the Affiliation Agreements Between Harris County Hospital District Local Participation Provider Fund (LPPF) and Several Hospital Affiliates and Certification of Governmental Entity Participation for Hospital Affiliates

Mr. Norby presented the Affiliation Agreements Between Harris County Hospital District Local Participation Provider Fund (LPPF) and Several Hospital Affiliates and Certification of Governmental Entity Participation for Hospital Affiliates. A copy of the affiliation agreement is available in the permanent record.

Harris Health, by and through its Board of Trustees, authorizes (1) Harris County Hospital District LPPF's participation in the UC program; (2) approval of Indigent Care Affiliation Agreements between Harris County Hospital District LPPF and several Hospital Affiliates; (3) approval of Certification of Governmental Entity Participation for Hospital Affiliates between Harris County Hospital District LPPF and several Hospital Affiliates including adoption of the conditions within the Certification; and (4) enrollment of the Harris County Hospital District LPPF into the Texnet Electronic Payment Network. George V. Masi, President/CEO, or his designee is authorized to take all action necessary including signing all documents and agreements required to effectuate this resolution.

D. Public Comments

Ms. Clutterbuck opened the floor to Harris County residents and the public for questions and comments. There were no public comments.

VI. Consent Agenda Items

A. Recommended Committee Approvals

Motion 19.06-63

Moved by Dr. Arthur Bracey, seconded by Dr. Ewan Johnson, and passed that the Board approve agenda items VI.A(1)a. through VI.A(1)ggg., VI.A(1)iii. through VI.A(1)mmm., and VI.A(1)ooo. through VI.A.9.

1. Consideration of Purchasing Recommendations Requiring Board Approval (Items A(1)a. through A(1)uuu.).
 - a. approve purchase on the basis of best contract for Siemens Medical Solutions USA, Inc. [PP-IM-273] to provide a computed tomography scanner system at Ben Taub Hospital Emergency Center modernization project in the amount of \$1,081,332.
 - b. approve purchase on the basis of lowest-priced contract for Stryker Corporation [PP-OR-1459] to provide endoscopy cameras, video equipment and rigid endoscopes for the second floor operating room upgrade at Ben Taub Hospital in the amount of \$927,085.
 - c. approve purchase on the basis of product standardization for Steris Corporation [PP-OR-1581] to provide fifteen (15) general purpose operating room tables for Ben Taub and Lyndon B. Johnson Hospitals in the amount of \$724,805.
 - d. approve purchase on the basis of best contract for Philips Healthcare [PM-IM-282] to provide three (3) general purchase radiography systems for Ben Taub Hospital Emergency Center modernization project in the amount of \$658,827.
 - e. approve the first of four (4) renewal options for Elekta, Inc. to provide hardware maintenance and support for three (3) linear accelerators at Smith Clinic in the estimated amount of \$606,864 for the term August 1, 2019 through July 31, 2020.
 - f. approve purchase on the basis of single-source ASCEND contract for Stryker Corporation [AS-OR-1617] to provide four (4) sets of large bone, four (4) sets of medium bone and two (2) sets of small bone surgical drills and saws for the second floor operating room upgrade project at Ben Taub Hospital in the amount of \$362,139.
 - g. approve additional (budgeted) funds and an extension for Johnson Controls Inc. to provide maintenance and service of heating, ventilation and air conditioning (HVAC) Building Automation Systems (BAS) and related items in the additional (budgeted) amount of \$353,438 for the extended term August 1, 2019 through October 31, 2019 (Board previously approved funds in the amount of \$1,413,753 for the term August 1, 2018 through July 31, 2019).
 - h. approve the fourth and final renewal option for Carestream Health, Inc. to provide service and maintenance for Carestream portable digital X-ray systems in the estimated amount of \$289,187 for the term July 13, 2019 through July 12, 2020.
 - i. approve purchase on the basis of lowest-priced contract for Karl Storz Endoscopy-America, Inc. [PP-OR-1461] to provide anesthesia airway management

video endoscopy equipment for the second floor operating room upgrade at Ben Taub Hospital in the amount of \$283,767.

- j. approve purchase on the basis of sole source for Olympus America, Inc. to provide a Hitachi ARIETTA 850 ultrasound system for neurosurgery as a part of the second floor upgrade project at Ben Taub Hospital in the estimated amount of \$242,200.
- k. approve the third of four (4) renewal options for Hunton Services to provide preventative maintenance, inspection, and repair services for chillers, cooling towers, and related items in the estimated amount of \$206,396 for the term July 1, 2019 through June 30, 2020.
- l. approve purchase on the basis of lowest-priced contract for Carl Zeiss Meditec [PP-OR-1574] to provide ophthalmology surgical microscope for the operating room at Ben Taub Hospital in the amount of \$184,721.
- m. approve purchase on the basis of best contract for Covidien Sales LLC [PP-OR-1478] to provide seven (7) electrosurgical units for the second floor operating room upgrade project at Ben Taub Hospital in the amount of \$176,787.
- n. approve purchase on the basis of single-source ASCEND contract for Integra LifeSciences Sales, LLC [AS-OR-1554] to provide six (6) wired surgical headlights and fifteen (15) battery powered surgical headlights for the second floor operating room upgrade project at Ben Taub Hospital in the amount of \$162,441.
- o. approve purchase on the basis of lowest-priced contract for Carestream Health Inc. [PP-IM-299] to provide mobile radiographic unit for the second floor operating room at Ben Taub Hospital in the amount of \$143,162.
- p. approve purchase on the basis of best contract for Physio-Control [PP-CA-269] to provide five (5) defibrillators for the Ben Taub Hospital second floor operating room upgrade project in the amount of \$141,624.
- q. approve purchase on the basis of best contract for Styker Sales Corporation [PP-MM-706] to provide twenty (20) new stretchers for the PreOp and PACU bays on the second floor operating room upgrade project at Ben Taub Hospital in the amount of \$139,802.
- r. approve purchase on the basis of best contract for Phillips Healthcare [PP-IM-280] to provide an intravascular ultrasound for the Ben Taub Hospital second floor operating room upgrade project in the amount of \$110,000.
- s. approve purchase on the basis of best contract for Phillips Healthcare [PP-IM-287] to provide an ultrasound system at Ben Taub Hospital for the Neonatal ICU and follow-up newborn, clinic which will be a new service at Ben Taub Hospital in the amount of \$107,730.
- t. approve an exemption from the competitive bid requirements and renewal for Signature Healthcare Services, LLC d/b/a Houston Behavioral Healthcare Hospital to provide for continued orderly transfer of psychiatric patients from Ben Taub and Lyndon B. Johnson Hospitals to Houston Behavioral Hospital for inpatient psychiatric treatment when Harris Health System lacks sufficient resources to provide services in the estimated amount of \$2,000,000 for the term July 10, 2019 through July 9, 2020.

- u. approve additional funds (budgeted) and an extension for KCI USA, Inc. to provide wound dressing supplies and vacuum pump equipment (ActiV.A.C® Therapy System) used to facilitate healing of wounds until a new Agreement is executed in the additional (budgeted) amount of \$750,000 for the extended term July 15, 2019 through July 14, 2020 (Board previously approved funds in the amount of \$2,468,818 for the term July 15, 2015 through July 14, 2019).
- v. approve the second of four (4) renewal options for Carrithers Studio LLC to provide video production services for various length videos depicting hospital/clinic services, staff activity highlights or recruitment, nursing research/professional development or other Harris Health System highlights in the estimated amount of \$125, 000 for the term July 26, 2019 through July 25, 2020.
- w. approve awards on the basis of best proposals meeting requirements for Texas Medical Center (\$41,453); Houston Business Journal (\$50,000); and The Houston Chronicle (\$100,000) to provide advertising space in print, digital, and electronic publications, as needed, in the estimated multi-vendor amount of \$191,453 for a one-year initial term with four (4) one-year renewal options.
- x. approve third-year funding for the GPO contract for Office Depot, Inc. [AS-MM-481] to provide general office supplies, printer toner, and related paper products for Harris Health System in the estimated amount of \$1,156,807 for the term August 1, 2019 through July 31, 2020.
- y. approve the second of three (3) renewal options for Depuy Synthes Sales, Inc. to provide orthopedic implants used for various orthopedic operating procedures in the estimated amount of \$983, 074 for the term August 24, 2019 through August 23, 2020.
- z. approve the second of three (3) renewal options for Depuy Synthes Sales, Inc. to provide craniomaxillofacial and neurosurgical craniofacial implants and related products used for various operation procedures in the estimated amount of \$714, 705 for the term August 24, 2019 through August 23, 2020.
- aa. approve third-year funding for the GPO contracts for Medline Industries Inc. [PP-NS-1066] (\$198,715) and Covidien Sales LLC [AS-NS-1067] (\$364,372) to provide incontinence products including underpads, undergarments, and other products in the estimated amount of \$563,087 for the term August 1, 2019 through July 31, 2020.
- bb. approve the third of four (4) renewal options for Stryker Craniomaxillofacial, a division of Stryker Sales Corporation, to provide craniomaxillofacial and neurological craniofacial implants and related products used for various operating procedures in the estimated amount of \$363,179 for the term September 6, 2019 through September 5, 2020.
- cc. approve the revised term and renewal for Cintas Corporation [AS-FA-656] to provide, clean, and replace floor mats and janitorial mops in the estimated amount of \$279,574 for a one-year initial term with two (2) one-year renewal options (revised from previously approved term February 1, 2018 through January 31, 2010).

The amount in Purchasing item A(1)cc. was revised to \$310,794.

- dd. approve first-year funding on the basis of single-source ASCEND contract for Zimmer Biomet (AS-NS-1259) to provide vascular compression therapy products such as calf and thigh compression garments for the prevention of deep vein thrombosis and pulmonary embolisms in the estimated amount of \$239,722 for the term August 1, 2019 through July 31, 2020.
- ee. approve second-year funding for the GPO contract for Medline Industries, Inc. (AS-NS-1144) through Cardinal Health to provide mobility aid devices designed to assist walking or improve the mobility of patients with an impairment in the estimated amount of \$180,230 for the term August 1, 2019 through July 31, 2020.
- ff. approve third-year funding for the GPO contract for I.B.S. Solutions Corporation (AS-FA-600) to provide various types of can liners in the estimated amount of \$164,300 for the term August 1, 2019 through July 31, 2020.
- gg. approve second-year funding for the GPO contracts for Avanos Medical Inc. [PP-DI-1466] (\$55,202) and Cardinal Health 200, LLC [PP-DI-1465] (\$102,302) to provide feeding pumps, tubes, and administration sets used for delivery of nutrition through the digestive tract in the estimated multi-vendor amount of \$157,504 for the term August 1, 2019 through July 31, 2020.
- hh. approve third-year funding for the GPO contracts for Smiths Medical ASD, Inc. [PP-OR-1409] (\$9,719) and Vyaire Medical, Inc. [PP-OR-1413] (\$144,788) (all through Cardinal Health) to provide disposable anesthesia products such as anesthesia facemasks, filters, breathing circuits and bags, and oral airways for administering general anesthesia to surgical patients in the estimated multi-vendor amount of \$154,507 for the term August 1, 2019 through July 31, 2020.
- ii. approve the third of four (4) renewal options for City Brace Co., Inc. to provide prosthetic, orthotic and pedorthic devices, and services in the estimated amount of \$105,389 for the term August 1, 2019 through July 31, 2020.
- jj. approve the first of four (4) renewal options for Smith and Nephew, Inc. to provide orthopedic joints and reconstruction products used in orthopedic and surgical procedures for the Operating Room at Ben Taub and Lyndon B. Johnson Hospitals in the estimated amount of \$129,472 for the term August 17, 2019 through August 16, 2020.
- kk. approve the revised term and renewal for Abbott Nutrition [PP-DI-1462] to provide infant formula, bottles, and supplies for Lyndon B. Johnson and Ben Taub Hospitals in the estimated amount of \$112,000 for the revised term October 1, 2018 through September 30, 2019 with four (4) one-year renewal options (revised from previously approved term October 1, 2017 through September 30, 2018 with four (4) one-year renewal options).
- ll. approve revision of vendor name for Subway Real Estate, LLC (revised name) to provide operation of retail food services in leased space (Board previously approved a lease for VKC I LP d/b/a Subway).
- mm. approve renewal for The University of Texas Health Science Center at Houston to provide parking areas located at Lyndon B. Johnson Hospital for UTHealth physicians and designated credentialed staff in the revenue amount of \$75,600 for the term September 1, 2019 through August 31, 2020.

- nn. ratify an exemption from the competitive bid requirements for Baylor College of Medicine to provide HIV screening and provide education, training, quality assurance, consultation and evaluation of the HIV perinatal transmission program in the DSHS Perinatal Grant Funds amount of \$230,151 for the term January 1, 2019 through December 31, 2019.
- oo. ratify an exemption from the competitive bid requirements for Baylor College of Medicine to provide the adaptation of the Centering Parenting program and personnel to address mental health, medication adherence, and routine evaluations of His-infected mothers (post-partum) in the DSHS Grant Funds amount of \$118,761 for the term January 1, 2019 through December 31, 2019.
- pp. ratify additional funds (budgeted) for The University of Texas Health Science Center at Houston d/b/a UTHealth School of Dentistry through the Houston PACE Center, Continuing Dental Education (CDE), to increase funds to allow for additional participants in the targeted, multidisciplinary education and training program to healthcare practitioners regarding the oral manifestation of HIV disease, current treatment, and indicators for referral in the additional (budgeted) amount of \$2,700 from Ryan White Grant Funds (Board previously approved funds in the amount of \$7,300 from Ryan White Grant Funds).
- qq. approve additional (budgeted) funds and an extension as an exception to the Harris Health System Purchasing Manual bid requirements for Abbot Diabetes Care Sales Corporation to provide point-of-care glucometer analyzers and related products for Harris Health System until migration to the Epic Beaker Lab Information System is finished and the planned competitive proposal process is complete in the additional (budgeted) amount of \$1,166,122 for the extended term August 2, 2019 through August 1, 2020 (Board previously approved (budgeted) funds in the amount of \$2,332,244 for the term August 2, 1017 through August 1, 2019).
- rr. approve the renewal of Gen-Probe Sales & Services, Inc. (a subsidiary of Hologic, Inc.) to provide analyzers, reagents, and consumables required for various testing of patients in the estimated amount of \$818,187 for the term July 14, 2019 through July 13, 2020.
- ss. approve additional (budgeted) funds and an extension for Roche Diagnostics Corporation to provide Real Time PCR testing and services until the new Agreement has been executed and new instruments are installed and accepted in the additional (budgeted) amount of \$570,000 for the extended term August 1, 2019 through January 31, 2020 (Board previously approved funds in the amount of \$9,757,129 for the term January 23, 2013 through July 31, 2019).
- tt. approve the first of four (4) renewal options for Ortho Clinical Diagnostics [PP-LA-514] to provide analysis of blood tests using blood bank analyzers for patients in the estimated amount of \$375,630 for the term July 13, 2019 through July 12, 2020.
- uu. approve renewal for The University of Texas Health Science Center – Houston to provide anatomical pathology reference testing services for patients in the estimated amount of \$346, 906 for the term July 1, 2019 through June 30, 2020.
- vv. approve the second of four (4) renewal options for SpecialtyCare Cardiovascular Resources, LLC to provide perfusion and auto-transfusion services in the estimated amount of \$191,928 for the term July 26, 2019 through July 25, 2020.

- ww. approve an exemption from the competitive bid requirements and renewal for Texas Children's Hospital to provide services for pediatric patients when Harris Health System is unable to accommodate the volume or when services are not available at Harris Health System facilities in the estimated amount of \$300,000 for the term July 1, 2019 through June 30, 2020.
- xx. approve an exemption from the competitive bid requirements for Baylor College of Medicine to provide a qualified psychiatrist to deliver psychiatric mental health and behavioral health services to children and adolescents ages 9 through 17 in Harris Health System School-Based Clinics, Pediatric/Adolescent Health Center and surrounding communities in the amount of \$142,796 from the Children's Health Fund grant for the term August 1, 2019 through July 31, 2020.
- yy. approve sixth-year funding for the GPO contract for US Foods [PP-DI-001C] to provide food supplies in the estimated amount of \$5,360,000 for the term July 1, 2019 through June 30, 2020.
- zz. approve the first of two (2) renewal options for Borden Dairy Company to provide dairy products in the estimated amount of \$110,000 for the term July 1, 2019 through June 30, 2020.
- aaa. approve provision for The Harris Center for Mental Health and IDD to provide telephonic crisis assessment, intervention and/or information and referrals for services including counseling, substance abuse, food pantries, and other community resources in the estimated amount of \$42,600 for a one-year initial term with four (4) one-year renewal options.
- bbb. approve the fourth and final renewal option for CareFusion Solutions LLC to provide rental and maintenance of automated medications and dispensing cabinets for Ben Taub, Lyndon B. Johnson and Quentin Mease Hospitals, Smith Clinic, Riverside Dialysis Clinic and Thomas Street Health Center in the estimated amount of \$1,679,300 for the term July 1, 2019 through June 30, 2020.
- ccc. approve provision for the Health and Human Services Commission to provide eligibility staff who determine Medicaid eligibility at various locations in the estimated amount of \$290,904 for the term September 1, 2019 through August 31, 2020 with four (4) one-year renewal options.
- ddd. approve purchase for the Texas Hospital Association to renew Harris Health System membership with Texas Hospital Association (THA) in the estimated amount of \$140,863 for the term September 1, 2019 through August 31, 2020.
- eee. approve provision for Norton Rose Fulbright US LLP (Healthcare) (\$45,000); Norton Rose Fulbright US LLP (Pension Plan and Employee Benefits) (\$45,000); Foster, LLP (Immigration) (\$65,000); and Jackson Walker LLP (Compliance and Healthcare Matters) (\$100,000) to provide legal services involving healthcare, employee benefits, immigration, and compliance matters in the multi-vendor estimated amount of \$255,000 for the term July 1, 2019 through June 30, 2020.
- fff. ratify the renewal for Set Solutions, Inc. [18/056KD-56] to provide maintenance and support for Proofpoint Threat Response that remediates phishing threats and targeted email attaches to Harris Health System's network environment via email in the estimated amount of \$314,367 for the term May 13, 2019 through May 12, 2020.

- ggg. approve purchase on the basis of low quote for Future Com, Ltd. [TIPS 180306] to provide maintenance and support for CheckPoint PointSec hard disk and media encryption solution in the estimated amount \$168,350.
- hhh. **PULLED**
approve purchase on the basis of sole source for Epic Systems Corporation to provide licenses, software implementation, and support services for the installation of Epic Clinical, Business, and Ancillary Systems at The Harris Center for Mental Health and IDD (Harris Center) and the Harris County Sheriff's Office in the estimated amount of \$14,549,284.
- iii. approve purchase on the basis of low quote for Sequel Data Systems, Inc. [DIR-TSO-4160] to provide forty-six (46) Hewlett-Packard Enterprise servers needed to replace equipment that has reached end of life in the estimated amount of \$1,176,708.
- jjj. approve additional (budgeted) funds for Infor (US), Inc. [GS-35F-0265X] to provide additional implementation services for the Cloverleaf Interface Engine in the additional (budgeted) amount of \$434,400 for the extended term October 12, 2018 through October 11, 2019 (Board previously approved funds in the amount of \$977,475 for the term October 12, 2018 through October 11, 2019).
- kkk. approve renewal on the basis of sole source for Citrix Systems, Inc. to provide maintenance and support for Citrix software that provides virtual application services across Harris Health System and to remote users in the estimated amount of \$408,450 for the term August 1, 2019 through July 31, 2020.
- lll. approve purchase on the basis of low quote for Insight Public Sector, Inc. [PP-IT-166] to provide maintenance for the Imprivata OneSign® single sign-on system in the estimated amount of \$329,865.
- mmm. approve purchase on the basis of low quote for Sequel Data Systems, Inc. [DIR-TSO-4160] to provide Hewlett-Packard Enterprise equipment needed for additional storage capacity to address anticipated growth required for various business and clinical applications in the estimated amount of \$318,144.
- nnn. **PULLED**
approve renewal for Elekta, Inc. to provide maintenance and support for the Treatment Planning System (TPS) and Oncology Information System (OIS) for the Elekta linear accelerators at Smith Clinic in the estimated amount of \$277,551 for the term July 13, 2019 through July 12, 2020 for the Treatment Planning System and August 28, 2019 through August 27, 2020 for the Oncology Information System.
- ooo. approve purchase on the basis of sole source for Epic Systems Corporation to provide licenses and maintenance to implement the Epic Coordinated Care Management Module in the estimated amount of \$247,512.
- ppp. approve purchase on the basis of low quote for SHI Government Solutions, Inc. [DIR-TSO-3480] to provide 365 additional Citrix licenses, maintenance, and support needed for remote access to the Harris Health System network environment in the estimated amount of \$246,193.
- qqq. approve additional (budgeted) funds for Oracle America, Inc. to provide additional licenses and associated support needed for Oracle/ PeopleSoft Treasury, Lease

Administration and Cash Management applications in the additional budgeted amount of \$245,133 for the term March 1, 2019 through February 29, 2020 (Board previously approved funds in the amount of \$811,670 for the term March 1, 2019 through February 29, 2020).

- rrr. approve purchase for Accudata Systems, Inc. [13/068DG-01] to provide maintenance and support for Websense, a web filtering software which protects networks from spyware, prevents, employees from viewing inappropriate material on the internet, and tracks employee internet usage in the estimated amount of \$220,892 for the term August 1, 2019 through July 31, 2020.
 - sss. approve the second of four (4) renewal options on the basis of sole source for PeriGen, Inc. (formerly Watchchild, LLC, a subsidiary of PeriGen, Inc.) to provide maintenance and support for the WatchChild® Fetal Monitoring System Software application in the estimated amount of \$119,774 for the term August 1, 2019 through July 31, 2020.
 - ttt. approve renewal on the basis of sole source for Greater Houston Healthconnect, Inc. to enable the exchange of patient medical records Harris Health System and other providers that do not have Epic EMR software in the estimated amount of \$100,000 for the term June 27, 2019 through June 26, 2020.
 - uuu. approve purchase on the basis of sole source for Network Sciences, Inc. to provide maintenance and support which includes, upgrades, and updates for the Joint Eligibility Software System in the estimated amount of \$383,120 for the term August 22, 2019 through August 21, 2020.
2. Approval of an Interlocal Agreement to Accept a Grant Award for Epilepsy Services in an Amount Not to Exceed \$105,098 Between the Harris County Hospital District d/b/a Harris Health System and the Texas Health and Human Services Commission for the Term September 1, 2019 Through August 31, 2020.
3. Approval of Five (5) New and/or Renewed Lease Agreements.
- **Cypress Health Center:** Ninth Year of a 1-Year Lease With Nine (9) One-Year Renewals With A-S 47-Jones-Cypress N. Houston, L.P. at 12340 Jones Road, Houston, Texas 77070
TERM: July 15, 2019 – July 14, 2020
AMOUNT: Monthly Rate of \$12,393.33 (\$155,319.96/Yr.)
 - **Patient Financial Services:** One Month Sublease Extension of a 2-Year Lease With Ocwen Financial Corporation at 4828 Loop Central Drive, Houston, Texas 77081
TERM: August 1, 2019 – August 31, 2019
AMOUNT: Monthly Rate of \$27,500.00 (\$310,563.00/Yr.)
 - **Bear Creek Health Center:** Fourth Year of a 1-Year Lease With Nine (9) One-Year Renewals With Hartman Highway S.P.E., L.L.C. at 5870 Highway 6, Houston, Texas 77084
TERM: September 1, 2019 – August 31, 2020
AMOUNT: Monthly Rate of \$12,611.08 (159,732.96/Yr.)

- **Squatty Lyons Health Center:** Third Year of a 5-Year Lease With Two (2) 5-Year Options With Petereit Investments, Inc. at 1712 First Street East, Humble, Texas 77338
TERM: October 1, 2019 – September 30, 2020
AMOUNT: Monthly Rate of \$18,278.40 (\$219,340.80/Yr.)

 - **Vallbona Health Center:** Fourth Year of a 1-Year Lease With Four (4) Annual Renewal Options With Kynto Ventures, L.L.C. at 6630 De Moss Drive, Houston, Texas 77074
TERM: November 1, 2019 – October 31, 2020
AMOUNT: Monthly Rate of \$20,833.33 (\$249,999.96/Yr.)
4. Approval of Affiliation Agreements Between Harris County Hospital District d/b/a Harris Health System and Six (6) Educational Institutions.
- Alvin Community College
Associate of Applied Science and Certificate in Diagnostic Cardiovascular Sonography
3110 Mustang Road, Alvin, Texas 77511
 - The University of Texas at Arlington
Doctor of Nursing Practice, Master of Science in Nursing, and Bachelor of Science in Nursing
College of Nursing and Health Innovation
P.O. Box 19407, Arlington, Texas 76019
 - The University of Texas at El Paso
Master of Science in Occupational Therapy
500 West University, Department of Physical Therapy,
El Paso, Texas 79968
 - The University of Texas Health Science Center at San Antonio
Doctor of Nursing Practice
School of Nursing, Office of Academic Affairs
7703 Floyd Curl Drive, San Antonio, Texas 78229
 - The University of Texas M.D. Anderson Cancer Center
Bachelor of Science in Histotechnology
School of Health Profession
1515 Holcombe Boulevard, Unit 002, Houston, Texas 77002
 - Western Governors University – Texas
Bachelor of Science in Nursing
Corporate Headquarters: 4001 South 700 East, Suite 700,
Salt Lake City, Utah 84107
5. Acceptance of the Harris Health System Independent Auditor's Report and Financial Statements as of and for the Years Ended February 28, 2019 and 2018.

6. Acceptance of the Harris Health System Independent Auditor's Report and Pension Plan Financial Statements and Required Supplementary Information as of December 31, 2018 and 2017.
7. Acceptance of the Harris Health System Independent Auditor's Report and 401(k) Plan Financial Statements for the Years Ended December 31, 2018 and 2017.
8. Acceptance of the Harris Health System Independent Auditor's Report on Federal and State Award Programs for the Year Ended February 28, 2019.
9. Approval of a Resolution Extending JPMorgan Letter of Credit and the Sixth Amendment to Reimbursement Agreement Related to the Series 2010 Bonds.

{End of Consent Agenda}

VII. Strategic Discussion

A. Presentation Regarding the Harris Health System Post-Employment Health Benefits (This agenda item was taken out of order.)

Mr. Bill Wei, Willis Towers Watson, delivered the presentation regarding the Harris Health System Post-Employment Health Benefits. He gave an overview of Willis Towers Watson and its experience in providing employee retirement services through its Via Benefits Medicare coverage program. Mr. Wei stated that Via Benefits offers a four-pillar approach to its retiree benefits process which includes: 1) in-depth consultation and recommendations, 2) simplified selection, 3) an easy paperless enrollment process, and 4) ongoing advocacy. He emphasized the importance of educating retirees regarding their coverage options, and he stated that Willis Towers Watson ensures that retirees understand how to utilize Medicare Parts A and B along with supplemental Medicare insurance options, if needed. Mr. Wei further stated that Willis Towers Watson creates a personalized dashboard of locally available Medicare insurance plans for each retiree to select from to meet his or her needs. Once Harris Health announces its selection of Via Benefits as the post-employment health benefits provider, Willis Towers Watson will send the retirees a Via Benefits Advantage Guide. Secondly, Willis Towers Watson will implement a two-month education period to conduct in-person meetings and outreach telephone calls with retirees. The enrollment season will begin following the retiree educational period. During the enrollment season, benefit advisors will be available to assist retirees with the enrollment process and they will follow up with non-responders via postcards and certified letters. Finally, the post-enrollment period will involve sending welcome kits and newsletters to enrollees and the provision of ongoing advocacy support. Mr. Omar Reid, Senior Vice President, Human Resources, stated that Harris Health will fund and implement a Health Reimbursement Account (HRA) on January 1, 2023. Mr. Norby explained that the purpose of the HRA is to assist retirees in purchasing a Medicare insurance plan or a commercial plan. Additionally, Mr. Reid announced that three (3) Harris Health retiree meetings are scheduled for September 24, 2019 at the Bayou City Event Center. Discussion ensued. Ms. Linda Morales requested that Willis Towers Watson and Harris Health make concerted efforts to reach those retirees who are unable to attend an in-person meeting or who do not utilize computers. Dr. Ewan Johnson requested that Willis Towers Watson ensure that the Via Benefits information is provided in Spanish and other languages to those retirees

who are not fluent English speakers. A copy of the presentation is available in the permanent record.

B. Presentation Regarding 2019 Harris Health System Hurricane Preparedness and Emergency Response

Mr. Christopher Okezie, Vice President, System Operations, delivered the presentation regarding the 2019 Harris Health System Hurricane Preparedness and Emergency Response. He stated that Harris Health has an extensive hurricane preparedness plan which includes several components such as an assets and resources review, mass communication tests, and the development of an alternate care site plan. Mr. Okezie outlined the following six (6) critical elements of Harris Health's disaster management approach: 1) maintaining communications, 2) maintaining essential utilities, 3) maintaining safety and security, 4) managing patients, 5) managing staff, and 6) managing assets and resources. He stated that each year Harris Health determines which staff members are assigned to the ride out team, which are assigned to the recovery team, and ensures that Harris Health hospitals will have enough supplies to be self-sufficient for a minimum of four (4) days. Mr. Okezie further stated that Harris Health collaborates with the SouthEast Texas Regional Advisory Council (SETRAC) and the Catastrophic Medical Operations Center and other state and federal agencies to ensure that additional resources become available to Harris Health as needed. He reported that Harris Health implemented an alternate care site plan to address medical care needs across Harris County during times of community emergencies. Mr. Okezie explained that the plan enables Harris Health to mobilize, set up, and operate temporary clinics within four (4) to twelve (12) hours with the participation of various departments including Ambulatory Care Services (ACS), information technology, supply chain, logistics/asset management, and security. Dr. Kimberly Monday inquired regarding which agency or authority determines where Harris Health deploys its alternate care sites and whether Harris Health and the other crisis management agencies are able to communicate with each other to avoid duplication of efforts. Mr. George Masi, President and Chief Executive Officer, stated that the Harris County Commissioners Court determines where Harris Health deploys its alternate care sites and that SETRAC is the conduit for communication between Harris Health and other agencies. He emphasized that Harris Health's 72-hour self-sufficiency plan is not meant to replace assistance from other federal and state agencies but that it allows Harris Health to meet the needs of patients and staff during the initial days of a hurricane when assistance from outside agencies is not readily accessible. A copy of the presentation is available in the permanent record.

C. Discussion Regarding the 2019 Board Strategic Discussions and Continuing Education Update

Ms. Nicole Streeter, Vice President, Chief Governance Officer, led the discussion regarding the 2019 Board Strategic Discussions and Continuing Education Update. She stated that the strategic discussion overview is a mid-year update regarding the Board's partnership with Harris Health management in guiding the organization through the Harris Health strategic initiatives that were introduced by Mr. Masi in 2018. Ms. Streeter explained that the Board's internal and external continuing education sessions assist the Board in developing governance best practices and supporting Harris Health's evolving organizational strategy. She highlighted two (2) upcoming educational opportunities: 1) the Texas Healthcare Trustees Healthcare Governance Conference scheduled for July 18-20, 2019; and 2) the Texas Pension Review Board Minimum Educational Training, which is due by October 1, 2019. Ms. Streeter stated that the Texas Pension Review

Board training may be conducted either in-person or online. Copies of the strategic discussion and continuing education calendars are available in the permanent record.

VIII. General Action Items

A. Item(s) Related to Budget & Finance Committee

Motion 19.06-64

Moved by Dr. Ewan Johnson, seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve agenda item VIII.A.1.

1. Approval to Renew on the Basis of Sole Source for Elekta, Inc. to Provide Continued Maintenance and Support for the Treatment Planning System (TPS) and Oncology Information System (OIS) for the Elektra Linear Accelerators at Smith Clinic in the Estimated Amount of \$340,048 for the Term August 28, 2019 Through August 27, 2020.

Mr. DeWight Dopslauf, Purchasing Agent, Harris County Purchasing, presented the consideration of approval to renew on the basis of sole source for Elekta, Inc. to provide continued maintenance and support for the Treatment Planning System (TPS) and Oncology Information System (OIS) for the Elektra linear accelerators at Smith Clinic. He explained that this recommendation is to upgrade equipment software that is needed to improve patient care at Smith Clinic.

Motion 19.06-65

Moved by Ms. Anne Clutterbuck, seconded by Dr. Ewan Johnson, and passed that the Board approve agenda item VIII.A.2. Dr. Arthur Bracey recused from this agenda item.

2. Approval for the Contracted Services Payment Specified in the Harris Health System Affiliation and Support Agreement(s) with Affiliated Medical Services for the AMS Fiscal Year July 1, 2019 Through June 30, 2020.

Motion 19.06-66

Moved by Ms. Anne Clutterbuck, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item VIII.A.3.

3. Acceptance of the Harris Health System May 2019 Financial Report Subject to Audit.

Mr. Norby presented the Harris Health System May 2019 Financial Report. He stated that net patient revenue was \$6M favorable to budget for the month due to an increase in Medicare and Health Insurance Marketplace volumes and a decrease in Medicaid volume. Mr. Norby reported that overall May revenue totaled \$128.8M, which was \$5.4M greater than budget. A copy of the report is available in the permanent record.

4. Presentation Regarding the Year-End (Q1) 2019 NAIC Filing for Community Health Choice, Inc.

Ms. Catherine Mitchell, Interim President and Chief Executive Officer, Community Health Choice, Inc. (CHC, Inc.), presented the year-end (Q1) 2019 NAIC filing for CHC, Inc. She reported that the net income for CHC, Inc. was \$13.6M for the quarter ending March 31, 2019. Mr. Brian Maude, Chief Financial Officer, CHC, Inc., stated that CHC, Inc. reported a capital amount of \$55.2M instead of the \$95.5M that was incorrectly listed on the financial statement transmittal sheet. Ms. Mitchell stated that membership for the quarter totaled 104,881, which was 4,000 more members than budgeted. A copy of the report is available in the permanent record.

5. Presentation Regarding the Year-End (Q1) 2019 NAIC Filing for Community Health Choice Texas, Inc.

Ms. Mitchell presented the year-end (Q1) 2019 NAIC filing for CHCT, Inc. She stated that CHCT, Inc. experienced a net loss in income of \$2.4M and that capital totaled \$95.5M for the quarter ending March 31, 2019. Ms. Mitchell reported that membership for the quarter totaled 276,157, which was 400 more members than budgeted. She noted that CHCT, Inc. was recognized as a 5-star plan for Harris County by the Texas Health and Human Services Commission. A copy of the report is available in the permanent record.

B. Item(s) Related to Joint Conference Committee

1. Notice of Appointments and Selection of New Service Chiefs.

Dr. Yvonne Chu, General Director, Affiliated Medical Services, presented the notice of appointments and selection of new service chiefs. She reported that Dr. Carina Wasko was appointed as chief of dermatology at Baylor College of Medicine (BCM), effective July 1, 2019. Dr. Julie Nangia was appointed as chief of service for the Breast Center, BCM, effective July 2, 2019. Dr. Arner Wahed was appointed as interim chief of pathology at Lyndon B. Johnson Hospital, effective June 1, 2019 through September 16, 2019. Dr. Pavan Jhaveri was appointed as chief of radiation oncology at BCM, effective July 1, 2019.

Motion 19.06-67

Moved by Ms. Anne Clutterbuck, seconded by Mr. Art Morales, and passed that the Board approve agenda item VIII.B.2., with the exception of one credentialing file to be discussed during Executive Session. Dr. Kimberly Monday recused from this agenda item.

2. Approval Regarding the Credentialing Changes for Members of the Harris Health System Medical Staff (June 2019).

Dr. Joseph Garcia-Prats, Chair, Medical Executive Board, presented the June 2019 credentialing changes for the members of the Harris Health System medical staff. He reported that there were twenty-eight (28) initial appointments, 119 reappointments, fifty-one (51) resignations, and seven (7) change/add privileges. A copy of the report is available in the permanent record.

Motion 19.06-68

Moved by Ms. Anne Clutterbuck, seconded by Ms. Linda Morales, and unanimously passed that the Board approve agenda item VIII.B.3.

3. Acceptance of the Medical Executive Board Report for June 2019.

Dr. Garcia-Prats presented the Medical Executive Board (MEB) Report for June 2019. He stated that Dr. Kenneth Mattox recognized Dr. Maya Suresh, Chair of Anesthesiology, BTH, for her thirty (30) years of service with Harris Health. Dr. Garcia-Prats reported that intensive care unit (ICU) boarding hours at LBJ decreased from 568 in April 2019 to ninety-four (94) in May 2019 due to the opening of eight (8) new ICU beds. Finally, he stated that ACS was recognized for its success with the Beaker rollout and that Dr. Asim Shah was commended for the addition of the telepsych program to the ACS. A copy of the report is available in the permanent record.

C. Item(s) Related to Quality Committee

1. Review and Discussion Regarding Harris Health System Executive Quality Scorecard.

Dr. Ericka Brown, Senior Executive Vice President and Chief Operating Officer, led the discussion regarding the Harris Health System Executive Quality Scorecard. A copy of the scorecard is available in the permanent record.

Motion 19.06-69

Moved by Ms. Anne Clutterbuck, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item VIII.C.2.

2. Approval of the Health Care for the Homeless Program (HCHP) Operational Update, First Quarter Budget, First Quarter Quality, and First Quarter Patient Satisfaction Reports for January 1, 2019 Through March 31, 2019 as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program [**Annual Accountability**].

Dr. Glorimar Medina, Executive Vice President and Administrator, ACS, led the discussion regarding the Health Care for the Homeless Program (HCHP) Operational Update, First Quarter Budget, First Quarter Quality, and First Quarter Patient Satisfaction Reports for January 1, 2019 Through March 31, 2019. She stated that as of March 31, 2019, HCHP expended \$797,083 of its \$3.8M Health Resources and Services Administration (HRSA) funds for the current calendar year. Ms. Linda Kinchen, Director, HCHP, reported that 72% of those expenditures were for Internet connections at its ten (10) sites across Harris County. Dr. Medina reported that according to HCHP patient satisfaction scores, Harris Health's homeless clinics were scored "good" to "very good" regarding satisfaction with ease of care, facility, intake staff, and provider metrics. She delivered an overview of the "Big 20" HRSA Health Center requirements that Harris Health must comply with, and she stated that these requirements relate to the following categories: 1) needs, 2) services, 3) management and finance, 4) governance, and 5) annual training.

Ms. Clutterbuck inquired whether HCHP is coordinating with BTH to alleviate some of the homeless patient load in the BTH emergency center (EC). Ms. Kinchen stated that HCHP provides medical home programs within its outpatient clinics and that homeless patients are encouraged to seek treatment with HCHP rather than at the EC. She further stated that HCHP is collaborating with The University of Texas Health Science Center at Houston Nursing School to establish an after-hours clinic at the Star of Hope Cornerstone Community. Dr. Brown stated that many homeless patients have behavioral health issues in addition to physical ailments and that they are more comfortable and familiar with BTH rather than alternative treatment centers. Dr. Kimberly Monday suggested that it may be useful to investigate employing a dedicated homeless community health worker in the EC during all shifts to educate and guide homeless patients to alternative care resources. Copies of the reports are available in the permanent record.

3. Review and Discussion Regarding the Health Care for the Homeless Program: HRSA Financial Overview.

Dr. Jennifer Small, Vice President and Associate Administrator, ACS, led the discussion regarding the Health Care for the Homeless Program: HRSA Financial Overview. She stated that HRSA provides the majority of the funding for Harris Health's Health Care for the Homeless Program (HCHP). Dr. Small reported that HCHP generates \$265.5K annually in direct costs. She noted that HRSA audits HCHP every three (3) years and that during those audit years, HCHP generates an additional \$46K in direct costs for a total of \$311.9K. Dr. Small stated that HCHP's expenses totaled \$3.8M in 2018, which included salaries, supplies, equipment, and other expenses. She explained that the \$3.8M was covered by grant revenue from HRSA and that HCHP received an additional \$104K in patient revenue for a total of \$3.9M in program income in 2018. Dr. Small stated that HCHP benefits from HRSA because it provides federal funding for the staff to conduct daily operations, medical and office supplies, and for mental health and substance abuse care. She noted that HRSA has specific regulatory standards that must be complied with and that Harris Health may be affected by changes in federal law that could impact HCHP policies. Discussion ensued. A copy of the overview is available in the permanent record.

D. Miscellaneous Items

Ms. Clutterbuck announced that the Budget & Finance Committee meeting scheduled for August 8, 2019 will include a discussion regarding the creation of a policy to authorize the CEO to execute contracts below a certain threshold amount.

Motion 19.06-70

Moved by Ms. Linda Morales, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda items VIII.D.1. through VIII.D.3. and VIII.D.8. through VIII.D.10.

1. Approval to Ratify an Addendum to a Grant Agreement in an Amount Not to Exceed \$75,000.00 Between Harris County Hospital District d/b/a Harris Health System and Houston Regional HIV/AIDS Resource Group (TRG) Funded by the Texas Department of State Health Services to Provide an AIDS Drug Assistance Program

(ADAP) Enrollment Worker at Harris Health System for the Term September 1, 2018 Through August 31, 2019.

2. Approval to Revise a Previously Approved Amendment to the Third Addendum of a Grant Agreement Between Harris County Hospital District d/b/a Harris Health System and Parkland Health and Hospital System From an Amount of \$142,500.00 to \$147,500.00 for the South Central Region 6 AIDS Education and Training Center to Provide State-of-the-Art Education, Consultation, and Support to Healthcare Professionals Treating HIV+ Positive Patients for the Term July 1, 2018 Through June 30, 2019.
3. Approval of a Subaward Agreement in the Amount of \$106,063.00 Between Harris County Hospital District d/b/a Harris Health System and Baylor College of Medicine to Fund Two (2) Patient Navigators.

Motion 19.06-71

Moved by Ms. Alicia Reyes, seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve agenda item VIII.D.4. through VIII.D.7

4. Approval to Renew an Agreement Between Harris County Hospital District d/b/a Harris Health System and Goose Creek Independent School District to Administer a School-Based Program at San Jacinto Elementary School and Surrounding Schools from September 1, 2019 Through August 31, 2020.
5. Approval to Renew an Agreement Between Harris County Hospital District d/b/a Harris Health System and Galena Park Independent School District to Administer a School-Based Program at Cloverleaf Elementary School and Galena Park Community Resource and Training Center and Surrounding Schools from September 1, 2019 Through August 31, 2020.
6. Approval to Renew an Agreement Between Harris County Hospital District d/b/a Harris Health System and Sheldon Independent School District to Administer a School-Based Program at Sheldon Elementary School and Surrounding Schools from September 1, 2019 Through August 31, 2020.
7. Approval to Renew an Agreement Between Harris County Hospital District d/b/a Harris Health System and Houston Independent School District to Administer a School-Based Program at Marshall Middle School and Surrounding Schools from September 1, 2019 Through August 31, 2020.
8. Approval to Accept Grant Funding in an Amount Not to Exceed \$35,000.00 for Tuberculosis Prevention and Control and the Agreement Between Harris County Hospital District d/b/a Harris Health System and the Texas Department of State Health Services for the Term September 1, 2019 Through August 31, 2020.
9. Approval of an Agreement in an Amount Valued at \$43,088.35 Between Harris Health System and Johnson & Johnson Patient Assistance Foundation, Inc. to Participate in the Johnson & Johnson Patient Assistance Programs.

10. Approval of a Grant Agreement in the Amount of \$84,494.29 Between Harris Health System and Harris County Hospital District Foundation Benefitting the “LBJ Farm Project” for a One (1) Year Term.

11. Review and Discussion Regarding the ASC at LBJ Status Report.

Dr. Medina and Mr. Matthew Reeder, Administrator, Ambulatory Surgical Center at LBJ, led the discussion regarding the ASC at LBJ Status Report. Dr. Medina reported that in January 2019 the ASC at LBJ added the following two (2) indicators to the ASC Quality Scorecard: 1) Hospital Visit After Orthopedic Ambulatory Surgery Center Procedure, and 2) Hospital Visit After Urology Ambulatory Surgery Center Procedure. She projected that these indicators will be monitored by CMS beginning in 2021 and she stated that adding them to the scorecard now will enable the ASC at LBJ to take preemptive steps to minimize occurrences. Dr. Medina stated that the indicator regarding All Cause Emergency Department Visits Within One Day of Discharge improved by 86% since November 2018. She explained that this improvement is due to collaboration among the ASC at LBJ’s quality and physician leadership and the Ask My Nurse program. A copy of the report is available in the permanent record.

12. Review and Discussion Regarding the Harris Health System Staffing Advisory Committee’s Semi-Annual Evaluation of the Nurse Staffing Plan and Aggregate Staffing Variance [**Annual Accountability**].

Dr. Maureen Padilla, Chief Nursing Executive, led the discussion regarding the Harris Health System Staffing Advisory Committee’s Semi-Annual Evaluation of the Nurse Staffing Plan and Aggregate Staffing Variance. Ms. Monica Manthey, Staffing Advisory Committee Co-Chair, BTH, stated that BTH had an 82% response rate to the nurse staffing plan evaluation and that 88.9% of the respondents agreed with the staffing plan while 9.5% disagreed and 1.6% strongly disagreed. She explained that the staffing plan takes into consideration the characteristics of the hospital unit, the nurses, and the patients. Ms. Patricia Wanza, Staffing Advisory Committee Co-Chair, LBJ, stated that LBJ had a 93% response rate to the nurse staffing plan evaluation and that 93.3% of the respondents agreed with the staffing plan while 6.7% disagreed. Ms. Clutterbuck inquired regarding the largest concerns with the staffing plan at each pavilion. Ms. Manthey stated that there is a lack of flexibility in locating additional nurses for assistance in a crisis situation. Dr. Kimberly Monday requested that the Board receive an annual report of the retention rates for graduate nurses who trained under Harris Health sponsored programs. Ms. Clutterbuck recommended that Dr. Padilla present the nursing retention report to the Quality Committee. A copy of the report is available in the permanent record.

Executive Session (Agenda Item IX.C. was taken out of order.)

At 9:45 a.m., Ms. Clutterbuck stated that the Board would enter into Executive Session under Texas Health & Safety Code §161.032, Texas Occupations Code Ann. §160.007, and Texas Occupations Code Ann. §151.002.

Reconvene

At 12:10 p.m., Ms. Clutterbuck reconvened the meeting and stated that no action was taken in Executive Session.

- C. Report by the Chief Operating Officer Regarding Quality of Medical and Health Care, Pursuant to Texas Health & Safety Code Ann. §161.032, Texas Occupations Code Ann. §160.007, and Texas Occupations Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Health Care Services, and Possible Action Regarding This Matter Upon Return to Open Session.

Ms. Clutterbuck announced that the Board was briefed regarding a letter dated June 26, 2019 from the Centers for Medicare & Medicaid Services (CMS) notifying Harris Health that its “deemed” status was removed following a patient death at Ben Taub Hospital. She stated that Harris Health is working with the appropriate regulatory agencies to address the concerns cited in the CMS letter. Ms. Clutterbuck further stated that the Board is committed to patient safety and a reassessment of quality throughout the entire Harris Health organization. She reported that Ms.Carolynn Jones, Senior Vice President, Corporate Compliance, will oversee the corrective action plan to improve Harris Health’s overall standard of quality.

IX. Executive Session

At 1:22 p.m., Ms. Clutterbuck stated that the Board would enter into Executive Session under Texas Health & Safety Code §161.032, Texas Occupations Code Ann. §160.007, Texas Gov’t Code Ann. §551.071, Texas Gov’t Code Ann. §551.085, and Texas Gov’t Code Ann. §551.074.

X. Reconvene

At 2:34 p.m., Ms. Clutterbuck reconvened the meeting and stated that no action was taken in Executive Session.

Motion 19.06-72

Moved by Ms. Linda Morales, seconded by Mr. Art Morales, and unanimously passed that the Board approve the credentialing files for discussion in agenda item VIII.B.2.

- A. Discussion Regarding Financial Planning Information Related to the Negotiation Between Harris County Hospital District d/b/a Harris Health System and Baylor College of Medicine and The University of Texas Health Science Center at Houston for the Arrangement or Provision of Medical Services, Pursuant to Texas Gov’t Code Ann. §551.085, and Possible Action Regarding This Matter Upon Return to Open Session.
- B. Report by the Senior Vice President of Corporate Compliance Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Regarding This Matter Upon Return to Open Session.
- D. Consultation with the County Attorney Regarding Civil Action No. 4:18-cv-03231; *Toye Elkins v. Harris Health System*, in the U.S. District Court for the Southern District of Texas, Houston Division Pursuant to Tex. Gov’t Code Ann. §551.071, and Possible Action Regarding This Matter Upon Return to Open Session.

- E. Consultation with the County Attorney Regarding Epic Electronic Medical Records System Implementation at the Harris County Jail and at The Harris Center For Mental Health and IDD Pursuant to Tex. Gov't Code Ann. §551.071 and Possible Action Regarding This Matter Upon Return to Open Session.
- F. Discussion Regarding the Employment of Supply Chain Technician III, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding This Matter Upon Return to Open Session.

XI. Adjournment

Moved by Dr. Ewan Johnson, seconded by Dr. Arthur Bracey, and unanimously accepted to adjourn the meeting.

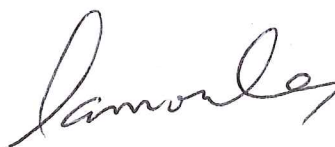
There being no further business, the meeting adjourned at 2:35 p.m.

I certify that the foregoing are the Minutes of the meeting of the Board of Trustees of the Harris County Hospital District d/b/a Harris Health System held at the Administration Building in Houston, Texas on June 27, 2019.

Respectfully submitted,



Anne Clutterbuck, Chair
Board of Trustees



Linda Morales, Secretary
Board of Trustees