

**MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES**  
Board Meeting  
Thursday, June 23, 2022  
8:00 am

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
<p><b>I. Call to Order &amp; Record of Attendance</b></p>	<p>The meeting was called to order at 8:01 a.m. by Arthur Bracey, MD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: <a href="http://harrishealthtx.swagit.com/live">http://harrishealthtx.swagit.com/live</a>.</p>	<p>A copy of the attendance is appended to the archived minutes.</p>
<p><b>II. Approval of the Minutes of Previous Meeting</b></p>	<ul style="list-style-type: none"> <li>Board Meeting – May 26, 2022</li> </ul>	<p><u>Motion No. 22.06-75</u> Moved by Ms. Alicia Reyes seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve the minutes of the previous meeting. Motion carried.</p>
<p><b>III. Announcements/Special Presentations</b></p>	<p><b>A. CEO Report Including Special Announcements</b></p> <p>Dr. Esmail Porsa, President and Chief Executive Officer (CEO), delivered an update regarding COVID-19, stating that the daily number of COVID-19 cases continue to increase. Although there will be another surge over the summer, he shared that this COVID surge is not expected to be as bad as previous summers. Dr. Porsa explained that several Harris Health System (HHS) patients are being admitted for other ailments are also testing positive for COVID-19. He stated that total hospitalizations due to COVID-19 are expected to peak as a result of the 4<sup>th</sup> of July holiday, but should decline afterwards.</p> <p>Dr. Porsa announced that Congresswoman Sheila Jackson Lee held a Memorial Day Remembrance event during which she highlighted the contributions of HHS to the care and wellbeing of our communities in Harris County. Mayor Sylvester Turner was in attendance.</p> <p>Dr. Porsa participated in a Juneteenth celebration event sponsored by the Emancipation Park Conservancy. The “Emancipation Conversations” series featured a panel of Healthcare leaders who addressed the impact of COVID-19 and disparities for communities of color. Dr. Bracey was in attendance.</p>	<p>As reported.</p>

	<p>Dr. Porsa stated that he is pleased to announce that Harris Health has issued its very first Garnet F. Coleman Health Equity Award. The award is a special recognition to be given by HHS on an annual basis to those in the Houston and Harris County region who exemplify dedication in addressing historic structural health inequities by improving access to equitable healthcare for the medically underserved communities and vulnerable populations. Mr. Coleman served the people of central and southeast Houston (District 147) in the Texas House of Representatives for 30 years, from 1991 to 2021. The Board of Trustees honored Mr. Coleman for his dedication and commitment to community service throughout Harris County.</p> <p>Dr. Porsa announced that HHS broke ground on a \$16M expansion and renovation project of Casa de Amigos Health Center. The project is expected to be completed by April 2024.</p> <p>Dr. Porsa recognized the following executive leadership:</p> <ul style="list-style-type: none"> <li>• Dr. Jennifer Small, named as Executive Vice President, Ambulatory Care Services</li> <li>• Dr. Jobi Martinez, named as Vice President, Chief Diversity, Equity and Inclusion Officer</li> <li>• Ms. Georgia Vega, named as Associate Administrator Laboratory Services</li> </ul> <p>Dr. Porsa provided a brief update regarding the 2022 Det Norske Veritas (DNV) Re-Accreditation Survey. He stated that Centers for Medicare &amp; Medicaid Services (CMS) approved deeming authority to assess hospital compliance with CMS conditions of participation. This is a three (3) year accreditation cycle with annual assessment processes. Dr. Porsa shared that during this year’s survey, HHS closed all six (6) findings from 2021, the survey team found seven (7) nonconformities, and all corrective action plans have been submitted to DNV. Dr. Porsa expressed his thanks to the entire Survey Support Team and to the Survey Readiness Subcommittee of the Executive Corporate Compliance Committee.</p>	
	<p><b>B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements.</b></p> <p>Dr. Bracey announced that Ms. Elena Marks has submitted her notice of resignation from the Harris Health Board of Trustees, effective July 31, 2022. Ms. Marks plans to retire from her job as Chief Executive Officer of Episcopal Health Foundation later this summer, and she will return to Rice University’s Baker Institute this fall to continue her work on advancing policies that promote health equity. Dr. Bracey stated that the Board will formally thank Ms. Marks for her five (5) years of service and contributions to the Harris Health Board of Trustees at a future Board meeting.</p>	<p>There were no Board member announcements.</p>

<p><b>IV. Public Comment</b></p>	<p>Ms. Cynthia Cole, Executive Director, Local #1550 – AFSCME, American Federation of State, County, and Municipal Employees, addressed the Board regarding employee retiree health benefits, talent and retention and termination process. Ms. Cole urged the Board re-evaluate how these issues are being addressed and to hold Harris Health leadership accountable.</p>	
<p><b>V. Executive Session</b></p>	<p>At 8:20 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session as permitted by law under Tex. Health &amp; Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.</p>	<p><b>No Action Taken. Dr. Arthur Bracey recused from discussions related to Baylor College of Medicine.</b></p>
	<p><b>A.</b> Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health &amp; Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff.</p>	<p><b>No Action Taken.</b></p>
	<p><b>B.</b> Report Regarding Correctional Health Quality of Medical and Healthcare, Pursuant to Tex. Health &amp; Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff.</p>	
<p><b>VI. Reconvene to Open Meeting</b></p>	<p>At 8:30 a.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present and that no action was taken in Executive Session.</p>	
<p><b>VII. General Action Item(s)</b></p>	<p><b>A.</b> General Action Item(s) Related to Quality: Medical Staff</p> <ol style="list-style-type: none"> <li>1. Acceptance of the Medical Executive Board Report to Include Notice of Appointments and Selection of New Service Chiefs.</li> </ol> <p>Dr. John Foringer, Chair, Medical Executive Board, stated that there was significant time spent reviewing the Medical Staff Ongoing Performance Data Review (OPDR) and Initial Performance Data Review (IPDR) Policies, in order to begin implementing DNV action plans. He stated that an e-vote will be sent to the MEB members for approval of the policies. A copy of the MEB report is available in the permanent record.</p>	<p><b>Motion No. 22.06-76</b>  <b>Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.A.1. Motion carried.</b></p>

	<p>2. Approval of Credentialing Changes for Members of the Harris Health System Medical Staff.</p> <p>There were fourteen (14) temporary privileges, thirty-two (32) initial appointments, twenty-seven (27) reappointments, zero (0) change/add privileges and eighteen (18) resignations. A copy of the report is available in the permanent record.</p>	<p><u>Motion No. 22.06-77</u>                  Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.A.2. Motion carried. Dr. Arthur Bracey recused on this matter related to Baylor College of Medicine.</p>
	<p><b>B.</b> General Action Item(s) Related to Quality: Correctional Health Medical Staff</p> <p>1. Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff</p> <p>There were one (1) initial appointment. A copy of the report is available in the permanent record.</p>	<p><u>Motion No. 22.06-78</u>                  Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.</p>
<p><b>VIII. New Items for Board Consideration</b></p>	<p><b>A.</b> Approval to Ratify the Following Five Grant Agreements Awarded to Harris Health System from the Harris County Hospital District Foundation for a Total of \$45,900,000 in Unprecedented Restricted Cash Grants:</p> <ol style="list-style-type: none"> <li>1. Ben Taub Hospital Level 1 Trauma Center (Ginni and Richard Mithoff Trauma Center) and Hospital Complex – \$30,000,000</li> <li>2. Proceeds of the 2020 Ben Taub Humanitarian Award Jubilee of Caring for the Ben Taub Hospital Level 1 Trauma Center (Ginni and Richard Mithoff Trauma Center) - \$900,000</li> <li>3. Casa De Amigos Clinic Renovation and Expansion Project - \$5,000,000</li> <li>4. Quentin Mease Renovation Project - \$5,000,000</li> <li>5. Lyndon B. Johnson Hospital Complex - \$5,000,000</li> </ol> <p>Mr. Theo Franklin, Chair, Harris County Hospital District Foundation, presented Harris Health with a check in the amount of \$45.9M in unprecedented restricted cash grants, along with a brief photo opportunity with the Board.</p>	<p><u>Motion No. 22.06-79</u>                  Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VIII.A. (1 through 5). Motion carried.</p>
	<p><b>B.</b> Approval of a Resolution Regarding Internal Control Environment for the Community Health Choice Component Units</p> <p>Ms. Victoria Nikitin, Senior Vice President, Finance, presented a Resolution Regarding Internal Control Environment for the Community Health Choice (CHC) Component Units.</p>	<p><u>Motion No. 22.06-80</u>                  Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VIII.B. Motion carried. Mr. Finder</p>

	<p>She provided a brief overview of the HMO Financial Transaction and Reporting Recommendations including its financial review and transaction review. These recommendations are not the result of a full review of the internal control structure of the HMOs but are offered as potential best practices considering statutory reporting requirements. Discussion ensued regarding Harris Health's reporting and oversight responsibility. Mr. Lawrence FINDER recommended review of the Bylaws as well as quarterly reporting and update to the Board to address any financial concerns. A copy of the executive summary are available in the permanent record.</p>	<p>recommended Bylaws review and quarterly financial reporting and update to the Board to address any financial concerns.</p>
<p><b>C.</b></p>	<p>Presentation of the Harris Health System Independent Auditor's Report and Overview for the Fiscal Year Ended February 28, 2022</p> <ol style="list-style-type: none"> <li>1. Acceptance of the Harris County Hospital District 401(k) Plan Independent Auditor's Report and Financial Statements for the Years Ended December 31, 2021 and 2020</li> <li>2. Acceptance of the Harris County Hospital District Pension Plan Independent Auditor's Report and Financial Statements for the Years December 31, 2021 and 2020</li> <li>3. Acceptance of the Harris Health System Single Audit Reports of Federal and State Award Programs for the Fiscal Year Ended February 28, 2022</li> <li>4. Acceptance of the Harris Health System Independent Auditor's Report and Financial Statements for the Fiscal Years Ended February 28, 2022 and 2021</li> </ol> <p>Mr. Chris Clark, Partner, BKD, delivered a presentation of the HHS Independent Auditor's Report and Overview for the Fiscal Year Ended February 28, 2022. He shared that BKD Advisors and Dixon Hughes Goodman (DHG) merged its two companies to form Forvis, effective June 1, 2022. Mr. Clark noted that Forvis is the eighth largest CPA firm with \$1.4B in revenue. He stated that Forvis is presenting a draft of the financial statements and related notes and is prepared to issue an unmodified opinion. He mentioned that Harris Health accounting policies and procedures are consistent with accounting and industry standards. Mr. Clark stated that there were no difficulties encountered by the team, no disagreements with management, no contentious accounting issues, no consultations with other accountants, and no identified material weaknesses in internal controls or financial reporting. Forvis identified significant risk areas which includes management override of controls, revenue recognition, information technology and management estimates. Based on further assessment, Mr. Clark shared that no matters are reportable and/or no adjustment were required. From 2018 – 2022, Mr. Clark reported a 68% increase or \$2.5B in total assets, \$1.1B net equity (118% increase), \$1.2M cash and short – term investments (74% increase) and steady patient accounts receivable.</p>	<p><b>Motion No. 22.06-81</b>                  Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item VIII.C. (1 through 4). Motion carried.</p>

	<p>Additionally, Mr. Clark reported increases in net patient service revenue and supplemental funding. He provided a brief update of additional audit engagements and results as well as industry related concerns such as COVID-19 and supplemental Medical funding. Mr. FINDER inquired regarding the Board approving the proposed reports in draft form. Dr. Bracey motioned for acceptance of items VII.C.1 – 4, upon the condition that the reports as drafted and submitted to the Board will be finalized by BKD. A copy of the financial reports are available in the permanent record.</p>	
<p><b>IX. Strategic Discussion</b></p>	<p><b>A. Harris Health System Strategic Plan Initiatives</b></p> <ol style="list-style-type: none"> <li>1. Update Regarding Ambulatory Care Services Clinic Alignment Strategy                     <p>Dr. Jennifer Small, Executive Vice President, Ambulatory Care Services, delivered an update regarding Ambulatory Care Services Clinic Alignment Strategy. She presented a site map of HHS Clinics, Hospitals, and School Based Clinics as well as Federally Qualified Health Centers (FQHCs). Dr. Small shared Harris Health’s current sites are generally well placed in areas of needs, however with overlaps and gaps there are areas of opportunity.</p> <p>Dr. Small noted the following updates:</p> <ul style="list-style-type: none"> <li>• Bayland Community Center has transitioned services to Vallbona Health Center.</li> <li>• The school – based clinics have transitioned to Pediatric and Adolescent Health Centers (PAHCs) including Pasadena, Cleveland E. Odom (CEO), Gulfgate and Casa de Amigos Health Centers.</li> <li>• Bear Creek Health Center has added an additional provider at Danny Jackson Health Center</li> </ul> <p>Dr. Small stated that there is a continued focus to: 1) improve access to specialty services, 2) further evaluate establishing new access locations, 3) ensure efficient access to imaging and lab services, and 4) explore relationships with other providers of care. Professor Johnson stated in addition to access, Harris Health should also consider affordability of services. A copy of the presentation is available in the permanent record.</p> </li> </ol>	<p><b>As Presented.</b></p>
	<ol style="list-style-type: none"> <li>2. Presentation and Consideration of Approval of Harris Health’s Master Planning Phase 3 Project Recommendations for Ben Taub and LBJ Hospitals                     <p>Mr. David Attard, Senior Vice President, Facilities, Construction &amp; Systems Engineering, delivered a presentation regarding Harris Health’s Master Planning Phase 3 Project Recommendations for Ben Taub and LBJ Hospitals.</p> </li> </ol>	<p><b>Motion No. 22.06-82</b>  <b>Moved by Dr. Ewan Johnson, seconded by Professor Marcia Johnson, and unanimously passed that the Board approve agenda item IX.A.2. Motion carried.</b></p>

	<p>Recommendations shall include:</p> <ul style="list-style-type: none"> <li>● Specific recommendation on expansion and optimization of key clinical and support service capabilities             <ul style="list-style-type: none"> <li>○ Improvement and/or expansion of existing facilities and equipment due to obsolescence</li> <li>○ Identification of key clinical constraints</li> <li>○ Sequencing of recommend actions</li> </ul> </li> <li>● Sustainability of existing hospital infrastructure to continue safe operations during construction and relocation activities</li> </ul> <p>Ms. Patricia Darnauer, Executive Vice President, LBJ Hospital, provided a brief overview of LBJ’s master plan, phase 3 findings and recommendations for Radiology/Interventional Radiology (IR) and Sterile Processing Department (SPD) expansion. Dr. Glorimar Medina, Executive Vice President, BT Hospital, shared BT’s master planning project, phase 3 findings and recommendations related to Interventional Cardiology and Gastrointestinal (Endoscopy) Lab. Additionally, Dr. Medina addressed the Master Plan Phase 3 findings and recommendations which support both hospital operations such as: 1) Modernization of Women’s Services, NICU Level 1, 2) Materials Management Receiving Expansion, 3) Freight Elevator Vertical Expansion, and 4) Infrastructure Sustainment. Extensive discussion ensued regarding the Board receiving materials in a timely manner as well as the funding source to implement the recommended projects.</p> <p>Harris Health next steps include:</p> <ul style="list-style-type: none"> <li>● Initiate programming and development activities to support recommendations on LBJ and Ben Taub Hospital campuses</li> <li>● Execute infrastructure sustainment projects to support BTH facility next 12-15 years with focus on high reliability/ROI projects</li> <li>● Continue to assess existing campuses for additional operational improvement activities and provide Board with additional recommendations as appropriate</li> </ul>
	<p><b>As Presented.</b></p> <p>3. Presentation and Introduction of Clark/Linbeck, Joint Venture, Regarding Harris Health’s Recommendation for Construction Manager at Risk (CMAR) Services for the LBJ Replacement Hospital Project</p> <p>Mr. David Attard delivered a presentation regarding Harris Health’s Recommendation for Construction Manager at Risk (CMAR) Services for the LBJ Replacement Hospital Project. Mr. Nick Feng, Vice President, Senior Client Executive, Clark/Linbeck, provided a brief summary of the Clark/Linbeck’s history and its joint venture development.</p>

	<p>Mr. Greg Colevas, Division &amp; CEO, Clark/Linbeck, reported on firms’ portfolio which consists of healthcare, cultural projects, education facilities, commercial projects including hospitality, office and large mixed-use real estate projects. Mr. Wes Stith, President and Small Business Liaison Officer, Clark Linbeck, presented the firms’ proven MWBE success, discussed the roles and responsibility of the Economic Impact Program Team, and shared its workforce development systems. Mr. Stitch stated that Clark Linbeck has invested in the growth and development of small businesses nationwide through its Strategic Partnership Program (SPP). SPP is a 10 – month executive MBA – style program designed to give small business owners a solid foundation for smart, sustainable growth. Since its inception, nearly 1,200 entrepreneurs and business leaders have completed the program nationwide, opening the doors to greater economic opportunity while strengthening our industry and communities. Mr. Stith discussed the Clark Linbeck’s overall goals, timeline, actions plans and its commitment to the success of the LBJ replacement hospital project. A copy of the presentation is available in the permanent record.</p>
	<p><b>As Presented.</b></p> <p>4. Presentation Regarding Bond Referendum Planning Timeline</p> <p>Ms. Maria Cowles, Senior Vice President, Chief of Staff, delivered a presentation regarding Bond Referendum Planning Timeline. She discussed the LBJ facility replacement communication and bond referendum planning timeline, noting that the bond referendum is slated for November 2023. Mr. Christian Menefee, Harris County Attorney, Harris County Attorney’s Office, delivered a high – level overview of the bond referendum process including the selection of bond counsel. He mentioned that preliminary legal concerns such as bond language and expenditures are serviced in-house, however, Harris County Attorney’s Office will work in tandem with Harris Health legal team to provide support and resources as needed. A copy of the presentation is available in the permanent record.</p>
	<p><b>As Presented.</b></p> <p>5. Presentation Regarding Public Opinion on Harris Health Name Recognition</p> <p>Ms. Amanda Callaway, Associate Administrator, Mission Advancement, delivered a presentation regarding public opinion on Harris Health Name Recognition. She stated that Harris Health has engaged Creative Consumer Research (CCR), a local marketing research firm, to conduct a public opinion poll to determine the level of brand awareness and understanding Harris County residents have of Harris Health System. Mr. Richard Cisneros, President and Chief Research Strategist, CCR, presented the methodologies used to conduct the market research survey. He shared that there was a total of 1,200 completed surveys with approximately 300 surveys coming from each Harris County Commissioner’s precinct.</p>



	<p>Mr. Cisneros provided the following results noting potential areas of opportunity:</p> <p><b>Awareness</b>  <b>Unaided Awareness</b></p> <ul style="list-style-type: none"> <li>• Top of Mind (TOMA) – measures what brand comes to mind first when asked about a particular niche, product or industry. Harris Health ranked 10<sup>th</sup> out of 16 health facilities or systems that had two percent or more top of mind awareness.</li> </ul> <p><b>Aided Awareness</b></p> <ul style="list-style-type: none"> <li>• Twenty-one percent of residents have never heard of Harris Health.</li> </ul> <p><b>Perceptions</b></p> <ul style="list-style-type: none"> <li>• 77% of respondents perceive Harris Health’s quality of care as good or excellent.</li> <li>• 55% rate Harris Health better than other healthcare facilities or systems.</li> <li>• 81% perceive Harris Health as a valuable resource for the community.</li> <li>• 74% rate quality of care at least as good as other facilities in the county.</li> <li>• 72% would consider Harris Health for their family’s healthcare needs.</li> </ul> <p>A copy of the presentation is available in the permanent record.</p>
	<p><b>As Presented.</b></p> <p>6. Update Regarding Development of Harris Health’s Minority and Women Owned Business Enterprise (M/WBE) Program</p> <p>Mr. Michael Hill, Executive Vice President, Chief Strategy &amp; Integration Officer, delivered an update regarding Development of Harris Health’s Minority and Women Owned Business Enterprise (M/WBE) Program. He provided an overview of the Disparity Study recommendations previously presented to the Board by Colette Holt &amp; Associates. Mr. Hill shared that Harris Health intends to hire an Administrative Director – Contract Diversity personnel who is responsible for contracts administration. He noted that the job description has been finalized and will be posted on July 1, 2022. Mr. Hill mentioned the study’s recommendation to enter into an Interlocal Agreement with Harris County for Administration of elements of Harris Health MWBE program. He stated that the goal of this collaborative effort is to establish role and responsibilities of each party. Ms. Olga Rodriguez, Vice President Community Engagement &amp; Corporate Communications, provided a brief overview of existing and forthcoming community outreach initiatives. Mr. Jay Aiyer, First Assistant County Attorney, Harris County Attorney’s Office, urged the Board to be patient and to recognize that the MWBE efforts will take some time. Mr. Aiyer stated that Harris Health has his team’s full support and commitment to move forward with this initiative.</p>

	<p>Dr. Jobi Martinez, Vice President, Chief Diversity, Equity and Inclusion Officer, shared that she is looking forward to working collaboratively to advance DE&amp;I initiatives throughout the system. A copy of the presentation is available in the permanent record.</p>	
<p><b>X. Consent Agenda Items</b></p>	<p><b>A. Consent Purchasing Recommendations</b></p> <ol style="list-style-type: none"> <li>1. Approval of Purchasing Recommendations (Items A1 through A61)</li> </ol> <p>Dr. Bracey noted that items (A2 and A61) were pulled and purchasing's transmittals (B1 through B22) are not for approval. Ms. Jennifer Tijerina inquired regarding the reporting of identified Minority and Women Owned Business Enterprise (M/WBE) vendors. Extension discussion ensued regarding enhancing Diversity, Equity, and Inclusion (DE&amp;I) initiatives. A copy of the purchasing recommendations is available in the permanent record.</p> <p>Dr. Bracey stated that the following consent agenda items were discussed at length during the June Board Committee meetings. He noted that Consent Agenda items (X.D.1. and X.D.2) are reports and updates only and were presented in the Board packet for informational purposes only. Dr. Arthur Bracey recused on Item X.C.6.</p>	<p><b>Motion No. 22.06-83</b>  Moved by Ms. Alicia Reyes seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve purchasing recommendations (Items A1, A3 through A60). Motion carried.</p>
	<p><b>B. Consent Committee Approval Recommendations</b></p> <ol style="list-style-type: none"> <li>1. Approval of the Annual 2022 Review of the Harris Health Quality Manual</li> <li>2. Approval of the 2022 Harris Health Patient Safety Plan</li> <li>3. Approval of the Annual Neonatal Programs Executive Reports for Ben Taub and Lyndon B. Johnson Hospitals</li> </ol>	<p><b>Motion No. 22.06-84</b>  Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item X.B.1. through X.C.7. Motion carried.</p>
	<p><b>C. Consent items for Board Approval</b></p> <ol style="list-style-type: none"> <li>1. Approval to Convey a Non-Exclusive Utility Easement and Right of Way to Verizon Wireless at Ben Taub Hospital, 1504 Ben Taub Loop, Houston, Harris County, Texas</li> <li>2. Approval of an Interlocal Agreement between the Harris County Hospital District d/b/a Harris Health System and Health &amp; Human Service Commission (HHSC), on Behalf of Patient Access Management, in an Amount Not to Exceed \$250,000 for Designated Onsite Eligibility Advisors</li> <li>3. Approval to Enter into a First Amendment to Oral and Maxillofacial Surgery Services Agreement with The University of Texas Health Science Center at Houston</li> </ol>	<p><b>Motion No. 22.06-84</b>  Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item X.B.1. through X.C.7. Motion carried.</p>

	<p>4. Approval to Enter into a Second Amendment to Dental Services Agreement with The University of Texas Health Science Center at Houston</p> <p>5. Approval of Payment for the Contracted Services for UT Health for the Contract Year Ended June 30, 2023</p> <p>6. Approval of Payment for the Contracted Services for Baylor College of Medicine for the Contract Year Ended June 30, 2023</p> <p>7. Approval of an Interlocal Agreement between the Harris County Hospital District d/b/a Harris Health System and Texas Workforce Commission in an Amount Not to Exceed \$30,000 to Provide Harris Health Access to Obtain Wage Information and Unemployment Benefits for Harris Health Financial Assistance Program Applicants</p>	
	<p><b>D. Consent Reports and Updates to Board</b></p> <ol style="list-style-type: none"> <li>1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System</li> <li>2. Harris Health System Council-At-Large Meeting Minutes             <ul style="list-style-type: none"> <li>• June 13, 2022</li> </ul> </li> </ol>	<p><b>For informational purposes only - No action required.</b></p>
<p><b>XI. Item(s) Related to Health Care for the Homeless Program</b></p>	<p><b>A.</b> Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program.</p> <ul style="list-style-type: none"> <li>• <b>HCHP June 2022 Operational Update</b></li> </ul> <p>Dr. Jennifer Small, Executive Vice President, Ambulatory Care Services, presented Health Care for the Homeless Program (HCHP) June 2022 operational update including Patient Services, Patient Satisfaction Report, HCHP Uniform Data System (UDS) Service Details and Quality Management Report. She reported that there were 346 new adult patients and 25 new pediatric patients associated with the program. She shared that HCHP is expected to see approximately 9,775 patients per year as required by the Health Resources and Services Administration (HRSA). At the close of May, HCHP served 3,421 unduplicated patients.</p> <p>Dr. Small stated that the amount of unduplicated patients seen overall has trended downward as a result of two (2) provider vacancies. Dr. Small mentioned that the program has identified the two staff members who will be onboarding in August. She reported that HCHP completed visits continue to remain steady compared to the prior year.</p>	<p><b>Motion No. 22.06-85</b>  <b>Moved by Ms. Alicia Reyes seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item XI.A. Motion carried.</b></p>

	<p>Dr. Small stated that overall HCHP is meeting or exceeding its goals for nurses listened and wait time. She also reported that the program is within 5% of goal for good communication between providers/nurses as well as providers listened. However, Dr. Small shared there were some areas for improvement related to recommend facility and recommend provider.</p> <p>Ms. Tracey Burdine, Director, Health Care for the Homeless Program, provided an overview of the Uniform Data System (UDS) Service Details regarding HRSA Forms 5A through 5C. Dr. Laresa Ridge, Medical Director, Health Care for the Homeless Program, presented the Q1 Quality Management Report. She stated that the program has elected to focus on three (3) areas of focus which includes 1) Adult Body Mass Index (BMI) Assessment and Intervention, 2) Ischemic Vascular Disease (IVD) and Aspirin, and 3) Cervical Cancer Screening. Additionally, Dr. Ridge addressed the three (3) quality measures, corrective action plans and corresponding implementation dates. A copy of the operational update is available in the permanent record.</p>	
	<p><b>B.</b> Approval of HCHP 2022 1st Quarter Patient Satisfaction Report</p>	<p><u>Motion No. 22.06-86</u>                  Moved by Dr. Ewan Johnson seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XI.B. Motion carried.</p>
	<p><b>C.</b> Approval of HCHP UDS Service Details Report</p>	<p><u>Motion No. 22.06-87</u>                  Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item XI.C. Motion carried.</p>
	<p><b>D.</b> Approval of HCHP 2022 1<sup>st</sup> Quarter Quality Management</p>	<p><u>Motion No. 22.06-88</u>                  Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item XI.D. Motion carried.</p>

<p><b>XII. Item(s) Related to Ambulatory Surgical Center at LBJ Governing Body</b></p>	<p><b>A.</b> Approval to Remove Board of Trustee Member from the Ambulatory Surgical Center at LBJ Governing Body</p> <ul style="list-style-type: none"> <li>• One (1) Board Member: <ol style="list-style-type: none"> <li>1. Professor Marcia Johnson</li> </ol> </li> </ul> <p>Dr. Ewan Johnson stated that Professor Marcia Johnson has taken on additional roles on the Board of Trustees including chairing the Compliance and &amp; Audit Committee and has requested to be removed from the ASC Governing Body.</p>	<p><u><b>Motion No. 22.06-89</b></u>  <b>Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XII.A. Motion carried.</b></p>
<p><b>XIII. Executive Session</b></p>	<p>At 11:14 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session as permitted by law under Tex. Gov't Code §551.071, Tex. Gov't Code Ann. §551.074, Tex. Gov't Code §418.183, Tex. Gov't Code §551.085, Tex. Gov't Code §551.089, Tex. Health &amp; Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.</p> <p><b>C.</b> Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health &amp; Safety Code Ann. §161.032, Tex. Gov't Code §418.183, Tex. Gov't Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002, and Tex. Gov't Code Ann. §551.071, Including Possible Action Regarding this Matter Upon Return to Open Session.</p>	<p><b>PULLED</b></p>
	<p><b>D.</b> Discussion Regarding Financial Planning Information for Community Health Choice, Inc. and Community Health Choice, Texas, Pursuant to Tex. Gov't Code Ann. §551.085 and Tex. Gov't Code Ann. §551.071 and Possible Action Upon Return to Open Session.</p> <p><i>Harris Health, by and through the Board of Trustees, hereby approves Community Health Choice Inc. (CHCI) and Community Health Choice Texas, Inc. (CHCT), the joint borrowers, to enter into an external line of credit through Zions Bancorporation, N.A., dba Amegy Bank in the aggregate principal amount not to exceed \$200 million. Joint Borrowers must obtain Harris Health Board approval for any draws in excess of the \$60 million dollars initial maximum value prior to utilizing the additional commitment capacity. Additional required conditions include the joint borrowers (1) must report the member enrollment to Harris Health Finance Management monthly; (2) must agree to use its regulatorily approved internal line of credit of \$120 million prior to utilizing outside liquidity; and (3) must agree that any draws from outside liquidity providers be repaid prior to the application of cash flow towards the repayment of the internal liquidity draws. The Board also hereby authorizes Lisa Wright, President and CEO of Community Health Choice Inc. and Community Health Choice Texas, Inc., to execute any and all documents related to such transaction.</i></p>	<p><u><b>Motion No. 22.06-91</b></u>  <b>Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XIII.D. Motion carried.</b></p>

	<p><b>E.</b> Consultation with Attorney Regarding the Harris County Hospital District Foundation, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session.</p>	<p><b>No Action Taken.</b></p>
	<p><b>F.</b> Discussion Regarding the Evaluation of Chief Executive Officer (CEO), Pursuant to Tex. Gov't Code Ann. §551.074, Including Approval of CEO Evaluation Framework Upon Return to Open Session.   <i>Harris Health, by and through the Board of Trustees, hereby authorizes approval of the CEO Evaluation framework pursuant to the parameters discussed in Executive Session.</i></p>	<p><u>Motion No. 22.06-90</u>  <b>Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XIII.F. Motion carried.</b></p>
	<p><b>G.</b> Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085.</p>	<p><b>No Action Taken. Mr. Lawrence Finder recused from this matter related to collaborative opportunities with M.D. Anderson.</b></p>
	<p><b>H.</b> Consultation with Attorney Regarding Ambulatory Care Services, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085.</p>	<p><b>No Action Taken.</b></p>
<p><b>XIV. Reconvene</b></p>	<p>At 1:40 p.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present. He shared that the Board will take action on Items "D and F" of the Executive Session agenda.   Dr. Porsa announced that Harris Health System received the 2022 Gage Award for Population Health from America's Essential Hospitals for its home visit program that helps diabetes patients manage their disease, particularly through the COVID-19 pandemic.</p>	
<p><b>XV. Adjournment</b></p>	<p>Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 1:44 p.m.</p>	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on June 23, 2022.

Respectfully Submitted,



Arthur Bracey, M.D., Chair



Andrea Caracostis, M.D., Secretary

Minutes transcribed by Cherry Pierson