

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES
Board Meeting
Thursday, February 23, 2023
8:00 am

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
<p>I. Call to Order and Record of Attendance</p>	<p>The meeting was called to order at 8:01 a.m. by Arthur Bracey, MD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: http://harrishealthtx.swagit.com/live.</p>	<p>A copy of the attendance is appended to the archived minutes.</p>
<p>II. Approval of the Minutes of Previous Meeting</p>	<ul style="list-style-type: none"> Board Meeting – January 26, 2023 	<p>Motion No. 23.02-17 Moved by Ms. Alicia Reyes, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve the minutes of the previous meeting as amended. Motion carried.</p>
<p>III. Announcements/ Special Presentations</p>	<p>A. CEO Report Including Special Announcements</p> <p>Dr. Esmaeil Porsa, President and Chief Executive Officer (CEO), introduced Mr. Paul Umbach, Founder and President, Tripp Umbach - Strategic Consulting Services. Mr. Umbach delivered a presentation regarding Harris Health’s Economic Impact Study. He reported that Harris Health’s total economic impact in Harris County from system operations is \$4.8B and every \$1 that Harris Health receives in ad valorem taxes, generates \$5.89 within the County’s economy. He noted that almost 30,000 jobs are supported in Harris County, which means 1 in every 70 jobs held by a person in Harris County is directly or indirectly related to Harris Health. He also shared that \$133M in total state and local taxes are generated from system operations. Mr. Umbach stated that Harris Health has a strong economic impact in the state of Texas, with more than \$900M in economic impact received, more than 5,000 jobs supported, and \$24M generated in local tax revenue for communities outside Harris County because of Harris Health’s presence. Mr. Umbach provided a high – level overview of additional economic impacts attributed to Harris Health’s medical school partners, value of healthcare cost savings, charity care, charitable giving and volunteerism. Lastly, Mr. Umbach reported that Harris Health can anticipate \$3.3B in future economic impact, 18,871 jobs supported and \$48.2M generated in state and local taxes from the construction of the redevelopment of Lyndon B. Johnson (LBJ) Hospital.</p>	<p>As Presented.</p>

	<p>Dr. Porsa delivered an update regarding COVID-19, noting a continued decline in COVID-19 positivity rates and hospitalizations. He recognized Harris Health Information Technology (IT) and Correctional Health teams on publishing an article entitled “Caring for the Whole Community: Extending an EHR to a Large County Jail.” He also recognized Harris Health’s Correctional Health Pharmacy Department for undergoing a very successful survey by the Texas Board of Pharmacy. Dr. Porsa stated that the Texas Commission on Jail Standards surveyed the Harris County Jail and the final report will be shared with the Board. He shared that grand opening of the Quentin Mease Health Center will be held on Sunday, June 4, 2023. He also noted that the Thomas Street Clinic move – in date is May, 5, 2023, with its first day of service on May 9, 2023. Additionally, the Riverside Dialysis move – in date is June 1, 2023, with its first day of service on June 3, 2023. Dr. Porsa shared that Harris Health is partnering with Baylor College of Medicine (BCM) to host two (2) Brain Health education events on Saturday, March 4, 2023, from 10:00 – 11:00 a.m. at Strawberry Health Center and Saturday, March 25, 2023, from 10:00 – 11:00 a.m. at Northwest Health Center. The events will be presented in Spanish and the content focuses on signs, symptoms and treatment for Alzheimer’s and Dementia. Copies of economic impact study presentation and CEO report are available in the permanent record.</p>	
	<p>B. Special Announcement</p> <p>Dr. Bracey recognized two (2) Harris Health employees who exemplified and embodied the Board of Trustee’s commitment to a Just and Accountable Culture. Their escalation, advocacy, and intervention demonstrated commitment to the safety and care of patients at Harris Health. The Board recognized Ms. Judith Suckram, Utilization Management Resource Nurse, Outsourced Medical Services (OMS) and Ms. Thelma George, Social Worker Care Coordinator, OMS, for the Good Catch Awards.</p>	
	<p>C. Board Member Announcements Regarding Board Member Advocacy and Community Engagements.</p>	<p>There were no Board member announcements.</p>
<p>IV. Public Comment</p>	<p>Ms. Cynthia Cole, Executive Director, Local #1550 – AFSCME, American Federation of State, County, and Municipal Employees, addressed the Board regarding employee matters related to Harris Health grievance process, workplace safety, and a culture of trust. In addition, Ms. Cole provided several recommendations to help address employee concerns in the workplace.</p>	
<p>V. Executive Session</p>	<p>At 8:26 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session for Items ‘A through C’ as permitted by law under Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.</p>	

	<p>A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>No Action Taken. Dr. Arthur Bracey recused from participating in discussion and voting regarding cases involving care rendered by Baylor College of Medicine (BCM) and credentialing discussions involving BCM.</p>
	<p>B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p>	<p>No Action Taken. Dr. Arthur Bracey recused from participating in BCM discussions.</p>
	<p>C. Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002 and Tex. Gov’t Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session</p>	<p>No Action Taken.</p>
<p>VI. Reconvene to Open Meeting</p>	<p>At 8:42 a.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present and that no action was taken in Executive Session.</p>	
<p>VII. General Action Item(s)</p>	<p>A. General Action Item(s) Related to Quality: Medical Staff</p>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p> <p>Dr. Martha Mims, Chair, Medical Executive Board, presented the credentialing changes for members of the Harris Health System Medical Staff. For February 2023, there were twenty-five (25) initial appointments, fifty - five (55) reappointments, two (2) change/add privileges and four (4) resignations. A copy of the credentialing changes is available in the permanent record.</p>	<p><u>Motion No. 23.02-18</u> Moved by Ms. Alicia Reyes, seconded by Dr. Ewan D. Johnson, and unanimously passed that the Board approve agenda item VII.A.1. Motion carried. Dr. Arthur Bracey recused on this matter related to BCM Credentialing vote.</p>

	<p>2. Review and Discussion Regarding the Harris Health System Staffing Advisory Committee’s Semi-Annual Evaluation of the Nurse Staffing Plan and Aggregate Staffing Variance</p> <p>Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive, led the discussion regarding the Harris Health System Staffing Advisory Committee’s Semi-Annual Evaluation of the Nurse Staffing Plan and Aggregate Staffing Variance. Texas Health and Safety Code requires hospitals to create staffing advisory committees in facilities where 60% of the registered nurses (RNs) spend at least 50% of their time conducting direct patient care. The staffing plan is reviewed by the Board biannually to determine if it meets the elements required. Dr. Brock introduced Mr. Wale Salvador, Administrative Director of Nursing, Lyndon B. Johnson (LBJ) Hospital, and Ms. Patricia Wanza, Staffing Advisory Committee Chair, LBJ. Ms. Wanza stated that the registered nurse (RN) to patient ratios are consistent with community and national standards. Unlicensed assistive personnel ratios vary based on census, the patient population served, and the needs of the patients. Ms. Wanza reported that the hospital’s staffing committee consists of fourteen (14) nurse clinicians and received a response rate of 100%. She stated that 77.5% of those respondents strongly agreed with the staffing plan and 22% disagreed. The element with the highest level of disagreement is that there is a general sense of adequate staffing. The committee looked at nursing units that were struggling to reach their target patient satisfaction with nursing Hospital Consumer Assessment of Healthcare Provider System (“HCAHPS”) scores and identified no correlation between the scores and hours per patient day. Ms. Antoinette (Toni) Cotton, Chief Nursing Officer (CNO), Ben Taub Hospital, introduced Ms. Monica Manthey, Staffing Advisory Committee Chair, BTH. Ms. Manthey reported that the staffing committee consists of fourteen (14) nurse clinicians and received a response rate of 100%. She stated that 82% of those respondents strongly agreed with the staffing plans, 17% disagreed and 1% strongly disagreed. The element with the highest level of disagreement is that there is general sense of adequate staffing. In assessing patient experience scores, Ms. Manthey shared that no trends were identified. A copy of the executive summary is available in the permanent record.</p>	<p>As Presented.</p>
	<p>B. General Action Item(s) Related to Quality: Correctional Health Medical Staff</p>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff</p> <p>Dr. Otis Ekins, Chief Medical Officer, Harris Health Correctional Health, presented the credentialing changes for members of the Harris Health System Correctional Health Medical Staff. For February 2023, there were twenty-three (23) initial appointments. A copy of the credentialing changes is available in the permanent record.</p>	<p>Motion No. 23.02-19 Moved by Dr. Andrea Caracostis, seconded by Dr. Ewan D. Johnson, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.</p>

	<p>2. Approval of New Harris Health System Correctional Health Clinical Privileges</p> <ul style="list-style-type: none"> • Dentistry <p>A copy of the New Harris Health System Correctional Health Clinical Privileges is available in the permanent record.</p>	<p><u>Motion No. 23.02-20</u> Moved by Ms. Alicia Reyes, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item VII.B.2. Motion carried.</p>
	<p>Approval of Agreement between Harris Health System and CHS Care TX, LLC d/b/a YesCare for Correctional Health Staffing Services</p> <p>Mr. Michael Hill, Executive Vice President, Chief Strategy & Integration Officer, stated that this Agreement would enable YesCare to staff qualified medical professionals to perform medical screenings during the intake of persons brought to the Harris County Joint Processing Center.</p>	<p><u>Motion No. 23.02-21</u> Moved by Dr. Ewan Johnson, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item VII.B.3. Motion carried.</p>
	<p>C. General Action Item(s) Related to Budget & Finance</p>	
	<p>1. Approval of the Harris Health System Annual Investment Policy</p>	<p><u>Motion No. 23.02-22</u> Moved by Mr. Lawrence Finder, seconded by Dr. Ewan D. Johnson, and unanimously passed that the Board approve agenda item VII.C.1. Motion carried.</p>
<p>VIII. New Items for Board Consideration</p>	<p>A. Approval of Revisions to Harris Health Board of Trustees Bylaws</p> <p>Dr. Bracey stated that Ms. Sara Thomas, Chief Legal Officer/Division Director, Harris County Attorney’s Office, has received feedback and proposed changes from Board members on both the Bylaws and the Conflict of Interest Policy. Ms. Thomas stated that in order to comply with the regulations from the Centers for Medicare & Medicaid Services (CMS), the Board Bylaws and Policies should be updated to reflect current Harris Health practices. She stated that she has updated the Bylaws and Conflict of Interest Policy to reflect current medical school agreements, as well as interlocal agreements for correctional health. She stated that she will incorporate Board member feedback and bring the proposed changes back to the Board for approval. Mr. Lawrence Finder recommended revisions related to Article VII: Board Meetings – “Hear from Citizens” changed to “Public Comment,” further limiting comments to stakeholders and residents of Harris County. A copy of the revised Harris Health Board of Trustees Bylaws is available in the permanent record.</p>	<p><u>Motion No. 23.02-23</u> Moved by Dr. Ewan D. Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board table agenda items VIII.A. and VIII.B. Motion carried.</p>

	<p>B. Approval of Revisions to Harris Health System Board of Trustees Member Conflict of Interest and Nepotism Policy</p> <p>A copy of the revised Harris Health System Board of Trustees Member Conflict of Interest and Nepotism Policy is available in the permanent record.</p>	<p>Motion No. 23.02-23 Moved by Dr. Ewan D. Johnson, seconded by Mr. Lawrence Finder, and unanimously passed that the Board table agenda items VIII.A. and VIII.B. Motion carried.</p>
<p>IX. Strategic Discussion</p>	<p>A. Harris Health System Strategic Plan Initiatives</p>	
	<p>1. Presentation Regarding Strategic Capital Needs and Funding</p> <p>Ms. Maria Cowles, Senior Vice President, Chief of Staff, delivered a presentation regarding Harris Health strategic capital needs and funding. She shared the LBJ facility expansion communication and bond referendum planning timeline as of February 1, 2023. Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer, provided an overview of Harris Health strategic capital requirements and the System’s current state of hospital facilities. He addressed the current and future orientation of Ben Taub (BT) and LBJ Hospitals, as well as ambulatory care services (ACS) facilities. Mr. Smith noted that in assessing the strategic needs of Harris Health, there is an estimated total project cost of \$3.1B; more specifically \$2.9B related to BT, LBJ and ACS facilities. Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer, shared that these phases will be financed with \$2.5B in proposed bond debt proceeds, \$300M in Harris Health operating cash and \$100M in philanthropic contributions. She noted that the total strategic facilities plan will cost an estimated \$2.9B and will be completed in phases over the next ten (10) years. Dr. Ewan Johnson inquired regarding the \$410M projected cost associated with BT Hospital. Mr. Smith explained that the goal for BT is to extend the facility’s lifespan, address existing capacity limitations and improve clinical inefficiencies. Ms. Nikitin stated that the proposed ask for the bond debt is at the maximum for Harris Health’s credit capacity. Director Barbie Robinson inquired regarding the bond approval process and the factors and implications related to having the bonds approved by Commissioners Court. Mr. Mustafa Tameez, Founder & CEO, Outreach Strategists, shared that it is important that Harris County Commissioners recognize that there is unanimous vote and consensus amongst the Board. In addition, Mr. Tameez noted that the Administration has made presentations to Commissioners Court, outlined the facilities plan and feels confident in the success for approval of the bond proposal. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>

	<p>2. Presentation Regarding Strategic Communications Plan</p> <p>Ms. Olga Llamas Rodriguez, Vice President, Community Engagement & Corporate Communications, introduced Ms. Shannon Langrand, Founder & CEO, Langrand Communications. Ms. Langrand delivered a presentation regarding Harris Health’s strategic communications plan. She shared that Langrand was engaged to develop a one-year strategic communications plan to increase public understanding and awareness of Harris Health and the value it delivers to all residents of Harris County. She noted that the goal is to garner support for Harris Health by connecting residents of Harris County. Ms. Langrand provided a high – level overview of Langrand’s research study, communication strategies and core objectives as it relates to the strategic communications plan. Ms. Langrand concluded by sharing Langrand’s media strategy recommendations and next steps. Discussions ensued regarding Harris Health’s former media blitz campaigns, communication strategies, as well as potential successes and opportunities. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
	<p>3. Update Regarding Minority/Woman-owned Business Enterprises (MWBE) Utilization Report</p> <p>Mr. Derek Holmes, Administrative Director, Contracting Diversity, delivered an update regarding the Minority/Woman-owned Business Enterprises (MWBE) Utilization Report. He provided an analysis of FY22-23 contract awards compared to the previous year spends. For October 2022 through January 2023, a total of \$18M was awarded to MWBEs, of which 41% was to African Americans, 27% Caucasian Woman, 22% Asian and 10% Hispanic firms. Mr. Holmes presented several MWBE accomplishments which have occurred in the first 120 days. Lastly, Mr. Holmes shared Harris Health’s immediate and strategic MWBE objectives. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
	<p>4. February Board Committee Meeting Reports:</p> <p><u>Governance Committee</u> Dr. Andrea Caracostis shared that the Governance Committee met on Tuesday, February 7, 2023. The Committee received Diligent training and discussed future Governance Committee priorities.</p> <p><u>Compliance & Audit Committee</u> Director Barbie Robinson shared that the Compliance and Audit Committee met on Thursday, February 9, 2023. Ms. Nikitin and Mr. Clark, FORVIS, presented on Harris Health’s Independent Auditor’s Report and Overview for the Stub Year Ended September 30, 2022, which also included the Single Audit Report of Federal and State Award Programs for the Stub Year Ended September 30, 2022.</p>	<p>As Presented.</p>

	<p>Mr. Clark reported that there were no identified material weaknesses or significant deficiencies in internal controls. The Committee recommended that the report move forward to the full Board for acceptance. Ms. Catherine Walther, Compliance Administrative Director, presented proposed revisions to Harris Health’s Code of Conduct. The Committee recommended that the report move forward to the full Board for approval. Ms. Perkins presented an update on Harris Health’s Internal Audit activities, which included that the following audits have been completed: Correctional Health Mental Health Services, Follow-Up on A&M Recommendations, and Procurement. Ms. Perkins also reported on audits in-progress and audits not started.</p> <p><u>Diversity Equity & Inclusion (DEI) Committee</u></p> <p>Ms. Marcia Johnson stated that the DEI Committee met on Thursday, February 17, 2023. Mr. Reid, Executive Vice President, Chief People Officer, presented on Harris Health Human Resources Report on Racial/Gender Disparity. Mr. Reid, Mr. Miguel Gonzalez, Administrative Director, Workforce Analytics, and Mr. Chacko, Workforce Analytics Supervisor, presented an update regarding Harris Health DEI Dashboard. Dr. Esperanza (Hope) Galvan, Senior Vice President, Chief Health Officer and Ms. Tseng, Special Advisor to the CEO, presented on Harris Health diabetes health equity.</p>	
<p>X. Consent Agenda Items</p>	<p>A. Consent Purchasing Recommendations</p>	
	<p>1. Approval of Purchasing Recommendations (Items A1 through A37)</p> <p>Dr. Bracey noted that Purchasing’s transmittals B1 through B16 are not for approval. A copy of the Purchasing recommendations is available in the permanent record.</p>	<p><u>Motion No. 23.02-24</u> Moved by Mr. Lawrence Finder, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item X.A.1. Motion carried.</p>
	<p>B. Consent Committee Recommendations</p>	
	<p>1. Acceptance of the Harris Health System Independent Auditor’s Report and Financial Statements for the Stub Year Ended September 30, 2022</p>	<p><u>Motion No. 23.02-25</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item X.B.1. through X.D.4. Motion carried.</p>

	<p>2. Acceptance of the Harris Health System Single Audit Report of Federal and State Award Programs for the Stub Year Ended September 30, 2022</p>	<p><u>Motion No. 23.02-25</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item X.B.1. through X.D.4. Motion carried.</p>
	<p>3. Approval of Proposed Revisions to Harris Health System’s Code of Conduct</p> <p>Mr. Finder inquired regarding a more simplified and user-friendly version of the Code of Conduct. Ms. Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer, shared that Harris Health offers a pocket version to employees, which focuses on the principles outlined in the full version. A copy of the pocket version will be shared with the Board when available.</p>	<p><u>Motion No. 23.02-25</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item X.B.1. through X.D.4. Motion carried.</p>
	<p>C. Consent Grant Agreement Recommendations</p>	
	<p>1. Approval of Grant Agreement Recommendations (Items C1 – C2)</p>	<p><u>Motion No. 23.02-25</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item X.B.1. through X.D.4. Motion carried.</p>
	<p>D. New Consent Items for Board Approval</p>	
	<p>1. Acceptance of the Harris Health System First Quarter Fiscal Year 2023 Investment Report</p>	<p><u>Motion No. 23.02-25</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item X.B.1. through X.D.4. Motion carried.</p>
	<p>2. Acceptance of the Harris Health System Fourth Quarter Calendar Year 2022 Pension Plan Report</p>	<p><u>Motion No. 23.02-25</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item X.B.1. through X.D.4. Motion carried.</p>

	<p>3. Acceptance of the Harris Health System December 2022 Quarterly Financial Report Subject to Audit</p>	<p><u>Motion No. 23.02-25</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item X.B.1. through X.D.4. Motion carried.</p>
	<p>4. Approval to Enter into a New Lease Agreement with University Christian Church for Supplemental Quentin Mease Clinic Parking</p>	<p><u>Motion No. 23.02-25</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item X.B.1. through X.D.4. Motion carried.</p>
	<p>E. Consent Reports and Updates to Board</p> <p>Dr. Bracey noted that Consent Agenda Items (X.E.1 and 2.) are reports and updates only and were presented in your packet for informational purposes only.</p> <ol style="list-style-type: none"> 1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System 2. Harris Health System Council-At-Large January Meeting Minutes <p><i>{End of Consent Agenda}</i></p>	<p>For Informational Purposes Only</p>
<p>XI. Item(s) Related to Health Care for the Homeless Program</p>	<p>A. Review and Acceptance of the Following Report(s) for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act</p> <ul style="list-style-type: none"> • HCHP February 2023 Operational Update <p>Ms. Tracey Burdine, Director, Health Care for the Homeless Program, delivered a presentation regarding the Health Care for the Homeless Program (HCHP) February 2023 Operational Update Including Patient Services, Sliding Fee Discount Program Evaluation, 2023 HCHP Sliding Fee Scale, 2022 Q4 Budget Report, and HCHP 2023 – 2026 Strategic Plan. She reported that there were 430 new adult patients, six (6) new telehealth patients, forty-four (44) return telehealth patients, and twenty (20) new pediatric patients associated with the program.</p>	<p><u>Motion No. 23.02-26</u> Moved by Dr. Andrea Caracostis, seconded by, Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XI.A. Motion carried.</p>

	<p>HCHP is expected to see approximately 9,775 patients per year as required by the Health Resources and Services Administration (HRSA). At the close of January, HCHP served 1,111 unduplicated patients and 1,908 total completed visits. Ms. Burdine stated that there was one finding from the recent HRSA survey related to the sliding fee discount program evaluation. She presented the sliding fee discount program and noted that HCHP evaluates the sliding fee discount program at least once every three (3) years. Based upon the 2021 Uniformed Data System (UDS) Report, Ms. Burdine reported that 70% of the HCHP patients are 100% and below the poverty guideline and nearly 90% of patients are uninsured. She mentioned that in 2021, HCHP began charging fees for services for patients above 100% of the federal poverty level (FPL) based on a sliding scale. A new policy was created to allow people experiencing homelessness, who may have income barriers to request a waiver for HCHP service fees. Ms. Burdine shared the new 2023 HCHP sliding fee scale based on the 2023 federal poverty guidelines issued on January 2023. She noted that the categories and the nominal fees remain the same, however, the incomes were adjusted to meet the new federal poverty guidelines. This sliding fee scale only applies to patients of the HCHP. Ms. Burdine reported budgeted expenses of \$6.3M of which 70% of the total grant funds have been utilized. She noted the remaining balance of \$1.8M is attributed to the variance of supplemental grants received during the year. She mentioned that any additional funds will be carried over to next year’s budget. Ms. Burdine provided an overview of HCHP 2023 – 2026 Strategic Plan. Dr. Caracostis inquired regarding the reporting of prenatal care services. Additionally, Dr. Caracostis recommended that the UDS report be shared at the March Board meeting. Dr. Bracey recommended including Pillar 6 – Diversity, Equity and Inclusion (DEI), to the HCHP 2023 -2023 Strategic Plan. A copy of the operational update is available in the permanent record.</p>	
	<p>B. Approval of HCHP Sliding Fee Discount Program Evaluation</p>	<p><u>Motion No. 23.02-27</u> Moved by Dr. Ewan Johnson, seconded by, Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XI.B. Motion carried.</p>
	<p>C. Approval of 2023 HCHP Sliding Fee Scale</p>	<p><u>Motion No. 23.02-28</u> Moved by Dr. Ewan Johnson, seconded by, Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item XI.C. Motion carried.</p>

	<p>D. Approval of HCHP 2022 Q4 Budget Report</p>	<p><u>Motion No. 23.02-29</u> Moved by Ms. Alicia Reyes, seconded by, Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item XI.D. Motion carried.</p>
	<p>E. Approval of HCHP 2023 – 2026 Strategic Plan</p>	<p><u>Motion No. 23.02-30</u> Moved by Dr. Ewan Johnson, seconded by, Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XI.E, contingent upon modification to include Harris Health Strategic Pillar 6 – Diversity, Equity and Inclusion. Motion carried.</p>
<p>XII. Executive Session</p>	<p>At 10:59 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session for items “D through J” as permitted by law under Tex. Gov’t Code §418.183, Tex. Gov’t Code §551.071, Tex. Gov’t Code §551.085, Tex. Gov’t Code §551.089, Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.</p>	
	<p>D. Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov’t Code Ann. §551.071 and Tex. Gov’t Code Ann. §551.085.</p>	<p>No Action Taken. Mr. Lawrence Finder recused on this matter related to collaborative opportunities with M.D. Anderson.</p>
	<p>E. Consultation with Attorney Regarding Proposal to Include UT Health and Baylor College of Medicine Signage on Harris Health Facilities, Pursuant to Tex. Gov’t Code Ann. §551.071, and Possible Action Upon Return to Open Session, Including Delegation of Authority to Harris Health Administration to Perform Due Diligence and Negotiate Agreements Related to the Proposed Joint Signage for Final Approval by the Harris Health Board of Trustees</p> <p><i>The Harris Health Board of Trustees hereby delegates Authority to Harris Health Administration to Perform Due Diligence on placing signage of medical school partners on Harris Health facilities and to Negotiate Agreements Related to the Proposed Joint Signage for Final Approval of such agreements by the Harris Health Board of Trustees.</i></p>	<p><u>Motion No. 23.02-31</u> Moved by Dr. Arthur Bracey, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XII.E. Motion carried. Dr. Arthur Bracey recused on this matter related to BCM.</p>

	<p>F. Review of the 2022 Preliminary Financial Performance for the Twelve Months Ending December 31, 2022, Pursuant to Tex. Gov’t Code Ann. §551.085 and Tex. Gov’t Code Ann. §551.071, Including Consideration of Approval of the 2023 Capital Budget for Community Health Choice Texas, Inc. and Community Health Choice, Inc. and the 2023 Insurance Renewals Upon Return to Open Session</p> <p><i>The Harris Health Board of Trustees hereby approves the Capital Budget and 2023 Insurance Renewals for Community Health Choice Texas, Inc. and Community Health Choice, Inc. as presented to the Board in Executive Session.</i></p>	<p>Motion No. 23.02-32 Moved by Dr. Arthur Bracey, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve agenda item XII.F. Motion carried.</p>
	<p>G. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov’t Code §418.183, Tex. Gov’t Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002, and Tex. Gov’t Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>No Action Taken.</p>
	<p>H. Consultation with Attorney and Possible Action Regarding the Agreements between Harris County Hospital District Foundation and Harris Health System and Philanthropic Strategies, Pursuant to Tex. Gov’t Code Ann. §551.071</p>	
	<p>I. Consultation with Harris County Attorney Regarding Litigation Related to E-Cigarettes and Vaping, and Possible Action Upon Return to Open Session, Including Approval of Settlement Agreement</p> <p><i>The Harris Health Board of Trustees hereby approves the settlement of the claims brought by Harris Health against the JUUL Defendants in the JUUL Labs Product Case filed by Harris Health per confidential terms discussed in Executive Session. President/CEO of Harris Health or his designee is authorized to execute any agreement, release, or any other necessary documents to effect this settlement.</i></p>	<p>Motion No. 23.02-33 Moved by Dr. Arthur Bracey, seconded by Mr. Lawrence Finder, and majority passed that the Board approve agenda item XII.I. Mr. Lawrence finder opposed this motion. Motion carried.</p>
	<p>J. Discussion Related to Correctional Health Matters, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002 and Tex. Gov’t Code Ann. §551.071</p>	<p>No Action Taken.</p>
<p>XIII. Reconvene</p>	<p>At 12:36 p.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that the Board will take action on agenda items “E, F and I” of the Executive Session agenda.</p>	
<p>XIV. Adjournment</p>	<p>Moved by Dr. Ewan Johnson, seconded by Ms. Jennifer Tijerina, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 12:39 p.m.</p>	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on February 23, 2023.

Respectfully Submitted,

A handwritten signature in blue ink, appearing to read 'A. Bracey', with a stylized flourish at the end.

Arthur Bracey, M.D., Chair

A handwritten signature in blue ink, appearing to read 'Caracostis', written in a cursive style.

Andrea Caracostis, M.D., Secretary

Minutes transcribed by Cherry Pierson

Thursday, February 28, 2023

Harris Health System Board of Trustees Board Meeting – Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to: BoardofTrustees@harrishealth.org before close of business the day of the meeting.

BOARD MEMBERS PRESENT	BOARD MEMBERS ABSENT
Dr. Arthur W. Bracey (<i>Chair</i>)	
Dr. Ewan D. Johnson (<i>Vice Chair</i>)	
Dr. Andrea Caracostis (<i>Secretary</i>)	
Director Barbie Robinson	
Ms. Alicia Reyes	
Ms. Carol Paret	
Ms. Jennifer Tijerina	
Mr. Lawrence Finder	
Ms. Marcia Johnson	

EXECUTIVE LEADERSHIP
Dr. Esmail Porsa, President & Chief Executive Officer
Ms. Lisa Wright, President & Chief Executive Officer, Community Health Choice
Ms. Anna Majeta, Chief Financial Officer, Community Health Choice, Inc.
Mr. Anthony Williams, Vice President, Compliance Officer
Ms.Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer
Mr. DeWight Dopslauf, Purchasing Agent, Harris County Purchasing Office
Dr. Esperanza (Hope) Galvan, Senior Vice President, Chief Health Officer
Dr. Glorimar Medina-Rivera, Executive Vice President, Ben Taub Hospital
Dr. Hemant Roy, Vice Chair, Harris Health System & Ben Taub Hospital
Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive
Dr. Jennifer Small, Executive Vice President, Ambulatory Care Services
Dr. Joseph Kunisch, Vice President, Quality Programs
Ms. Kari McMichael, Vice President, Controller
Dr. Kunal Sharma, Vice Chair, Medical Executive Board
Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer
Ms. Maria Cowles, Senior Vice President, Chief of Staff
Dr. Martha Mims, Chair, Medical Executive Board
Dr. Matasha Russell, Chief Medical Officer, Ambulatory Care Services
Dr. Maureen Padilla, Senior Vice President, Nursing Affairs & Support Services

Mr. Michael Hill, Executive Vice President, Chief Strategy & Integration Officer
Dr. Michael Nnadi, Senior Vice President, Chief Pharmacy & Lab Officer
Mr. Omar Reid, Executive Vice President, Chief People Officer
Dr. Otis Reggie Ekins, Chief Medical Officer, Harris Health Correctional Health
Ms. Olga Llamas Rodriguez, Vice President, Community Engagement & Corporate Communications
Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital
Mr. Ron Fuschillo, Senior Vice President and Chief Information Officer
Mr. Sam Karim, Vice President, Project Management Office & Division Planning
Dr. Sandeep Markan, Chief of Staff, Ben Taub Hospital
Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney's Office
Dr. Steven Brass, Executive Vice President & Chief Medical Executive
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer

ADDITIONAL GUESTS PRESENT

Alison Perez	Julie Chmiel (<i>Tripp Umbach</i>)
Amanda Pope (<i>Outreach Strategists</i>)	Karen Hughes (<i>Burson Cohn & Wolfe</i>)
Antoinette "Toni" Cotton	Katie Rutherford
Bryan McLeod	Kelli Fondren
Cherry Pierson	Matthew Schlueter
Cynthia Cole (<i>AFSCME</i>)	Michael Moore (<i>Outreach Strategists</i>)
Daniel Smith	Nathan Bac
Derek Curtis	Nicholas J Bell
Derek Holmes	Paul Umbach (<i>Tripp Umbach</i>)
Ebon Swofford	Randy Manarang
Elizabeth Winn	Richard Schechter (<i>RS Law Firm</i>)
Holly Gummert	Shannon Langrand (<i>Langrand</i>)
Jack Adgar	Shannon Otermat (<i>Langrand</i>)
Jennifer Zarate	Tai Nguyen
John Matcek	Tracey Burdine
Johnathan Fombonne (<i>Harris County Attorney's Office</i>)	Zubin Khambatta (<i>Perkins Coie LLP</i>)