

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES

Board Meeting
 Thursday, April 27, 2023
 8:00 am

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
<p>I. Call to Order and Record of Attendance</p>	<p>The meeting was called to order at 8:00 a.m. by Arthur Bracey, MD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: http://harrishealthtx.swagit.com/live.</p>	<p>A copy of the attendance is appended to the archived minutes.</p>
<p>II. Approval of the Minutes of Previous Meeting</p>	<ul style="list-style-type: none"> • Special Call Board Meeting – March 20, 2023 • Board Meeting – March 23, 2023 <p>Dr. Bracey stated that there is a slight correction to the Board Meeting minutes for March 23, 2023 for Agenda Item VIII.B. related to the Settegast Health Center Moving to Phase I as an onsite food pharmacy, and re-evaluation of the timeline for the remaining fifteen (15) sites. The corrected minutes should reflect that the recommendations are to be accomplished by the end of the Calendar Year 2024 (FY 2025).</p>	<p><u>Motion No. 23.04-47</u> Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve the minutes of the previous meeting as amended. Motion carried.</p>
<p>III. Announcements/Special Presentations</p>	<p>A. CEO Report Including Special Announcements</p> <p>Dr. Esmail Porsa, President and Chief Executive Officer (CEO), delivered an update regarding the status of COVID-19. He reported a decline in the wastewater viral load, COVID-19 positivity rates and hospitalizations. Dr. Porsa recognized Ms. Jesse Thomas as the new Senior Vice President of Medical Affairs. He shared that Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer, presented Harris Health's mid-year budget update to the Harris County Commissioner's Court, which currently estimates a \$32M net positive margin for the end of this fiscal year. He stated that the better-than-expected-outcome is attributed to an increase in interest rates, Harris County Hospital District's (HCHD) 2nd Capital Campaign of \$10M and an unanticipated savings due to a decrease in medical insurance subsidies.</p>	<p>As Presented.</p>
	<p>B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements.</p> <p>On Thursday, March 30, 2023, Dr. Bracey, Ms. Alicia Reyes, and Ms. Jennifer Tijerina, had the pleasure of visiting the Vallbona Health Center.</p>	<p>As Presented.</p>

<p>IV. Public Comment</p>	<p>Dr. Bracey recognized several esteemed guests who addressed the Board and shared remarks in favor of Harris Health's \$2.5B bond proposal and capital construction package to Harris County Commissioner's Court.</p> <ul style="list-style-type: none"> • Kimberly Monday, MD, Former Board Chair, Harris Health System • Giuseppe Colasurdo, MD, President and CEO, The University of Texas Health Science Center at Houston (UTHealth) • Paul Klotman, MD, President and CEO, Baylor College of Medicine (BCM) • Kenneth Mattox, MD, Former Chief of Staff, Ben Taub Hospital (BTH) • Mr. Robert "Bobby" Hilliard, CEO, Legacy Community Health Services • Ms. Linda Morales, Former Board Member, Harris Health System 	<p>As Presented.</p>
<p>V. Item Related to Bond Election</p>	<p>Approval of Request by the Harris Health System Board of Trustees to the Harris County Commissioner's Court to Order a Bond Election, Pursuant to Section §281.102 of the Texas Health and Safety Code During the Next General Election for the Purposes of Financing the Acquisition, Construction, Equipment, and/or Enlargement of Harris Health System Facilities in the Estimated Amount of 2.5 Billion Dollars.</p> <p>Dr. Porsa mentioned that Harris Health is requesting a voter referendum in November 2023 on a \$2.5B bond to fund its strategic facilities plan that is based on Harris Health's 2021 – 2025 Strategic Plan. Dr. Porsa explained that November 2023 is the best time to seek voter approval because: High voter turnout is expected due to the mayoral race; Harris Health's bond proposal would be the only bond proposal on the ballot; infrastructure needs at Lyndon B. Johnson (LBJ) Hospital, Ben Taub Hospital (BTH), and Ambulatory Care Services (ACS) are equally urgent; and Harris Health's financial position and financial capacity optimally support the \$2.5B proposition. Dr. Porsa shared that that the total strategic facilities plan will cost an estimated \$2.9B and will be completed in phases over the next ten (10) years. He noted that the phases will be financed with \$2.5B in proposed bond debt proceeds, \$300M in Harris Health operational efficiencies/cost saving and \$100M in philanthropic contributions. Dr. Porsa addressed the financial impact of the \$2.5B bond, tax rates comparisons with other Texas hospital districts, facility openings, service additions and budget assumptions. He reiterated that given the projected growth in the population of Harris County and the increase in the County's projected appraisal values over the next ten (10) years, Harris Health does not anticipate a material increase in the future Maintenance and Operations (M&O) tax rate. A copy of the presentation is available in the permanent record.</p> <p>Dr. Ewan Johnson motioned for approval of Request the Harris County Commissioner's Court to Order a Bond Election, Pursuant to Section §281.102 of the Texas Health and Safety Code During the Next General Election for the Purposes of Financing the Acquisition, Construction, Equipment, and/or Enlargement of Harris Health System Facilities in the Estimated Amount of 2.5 Billion Dollars.</p>	<p>Motion No. 23.04-48 Moved to Amend Main Motion for approval of agenda item V by Ms. Jennifer Tijerina, seconded by Dr. Ewan Johnson, passed by a majority vote. Motion carried.</p> <p>Motion No. 23.04-49 Moved for approval of agenda item V by Dr. Ewan Johnson, seconded by Mr. Lawrence Finder, with the approved amendment unanimously passed by the Board. Motion carried.</p>

	<p>Ms. Jennifer Tijerina motioned for an amendment to the original motion as follows: Approval of Request the Harris County Commissioner’s Court to Order a Bond Election, Pursuant to Section §281.102 of the Texas Health and Safety Code During the Next General Election for the Purposes of Financing the Acquisition, Construction, Equipment, and/or Enlargement of Harris Health System Facilities in the Estimated Amount of 2.5 Billion Dollars with the Board’s intentions to mandate that:</p> <ol style="list-style-type: none"> 1. <i>Each worker on a Bond Funded Harris Health Project will receive a minimum of either a \$15/hour wage or a wage that meets the requirements of the Davis Vacant and Related Act or whichever is higher;</i> 2. <i>A minimum of 10% of the total project hours shall be done by individuals enrolled in Department of Labor registered apprenticeships or Bilingual Craft training programs; and</i> 3. <i>Employer Safety Records for workers will be considered when making awards utilizing Harris County’s Contractor Safety Standards, including OSHA Safety Training and temporary disqualification of employers with poor employee safety records.</i> <p>Dr. Bracey issued a roll call vote on approval of the proposed amendment as follows:</p> <ul style="list-style-type: none"> • Ms. Carol Paret – No • Ms. Barbie Robinson – Yes • Mr. Lawrence FINDER – No • Ms. Alicia Reyes – Yes • Ms. Jennifer Tijerina – Yes • Ms. Marcia Johnson – Yes • Dr. Andrea Caracostis – No • Dr. Ewan D. Johnson – Yes • Dr. Arthur Bracey – No <p>Dr. Bracey issued a roll call vote on approval of the original motion with the approved amended language as follows:</p> <ul style="list-style-type: none"> • Ms. Carol Paret – Yes • Ms. Barbie Robinson – Yes • Mr. Lawrence FINDER – Yes • Ms. Alicia Reyes – Yes • Ms. Jennifer Tijerina – Yes • Ms. Marcia Johnson – Yes • Dr. Andrea Caracostis – Yes • Dr. Ewan D. Johnson – Yes • Dr. Arthur Bracey – Yes 	
<p>VI. Executive Session</p>	<p>At 9:15 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session for Items ‘A through D’ as permitted by law under Tex. Gov’t Code Ann. §551.071, Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.</p>	

	<p>A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>No Action Taken. Dr. Arthur Bracey recused from participating in discussion and voting regarding cases involving care rendered by Baylor College of Medicine (BCM) and credentialing discussions involving BCM.</p>
	<p>B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p>	<p>No Action Taken. Dr. Arthur Bracey recused from participating in BCM discussions.</p>
	<p>C. Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session</p>	<p>No Action Taken.</p>
	<p>D. Consultation with Attorney Regarding Agreements with the Harris County Hospital District Foundation and the Harris Health Strategic Fund, Pursuant to Tex. Gov't Code Ann. §551.071</p>	<p>No Action Taken.</p>
<p>VII. Reconvene to Open Meeting</p>	<p>At 10:01 a.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present and that no action was taken in Executive Session.</p>	
<p>VIII. General Action Item(s)</p>	<p>A. General Action Item(s) Related to Quality: Medical Staff</p>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Medical Staff Dr. Martha Mims, Chair, Medical Executive Board, presented the credentialing changes for members of the Harris Health System Medical Staff. For April 2023, there were fifteen (15) initial appointments and sixty-nine (69) reappointments. Copies of the credentialing changes are available in the permanent record.</p>	<p>Motion No. 23.04-50 Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item VIII.A.1. Motion carried. Dr. Arthur Bracey recused on this matter related to BCM Credentialing vote.</p>

	<p>B. General Action Item(s) Related to Quality: Correctional Health Medical Staff</p> <p>1. Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff</p> <p>Dr. Otis Eging, Chief Medical Officer, Harris Health Correctional Health, presented the credentialing changes for members of the Harris Health System Correctional Health Medical Staff. For April 2023, there were fourteen (14) initial appointments. Copies of the Correctional Health credentialing changes are available in the permanent record.</p>	<p><u>Motion No. 23.04-51</u> Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VIII.B.1. Motion carried.</p>
<p>IX. Strategic Discussion</p>	<p>A. Harris Health System Strategic Plan Initiatives</p> <p>1. Presentation Regarding Philanthropic Strategy</p> <p>Mr. Michael Hill, Executive Vice President, Chief Strategy and Integration Officer, delivered a presentation regarding Harris Health’s Philanthropic Strategy. Harris Health is seeking \$100M in philanthropy to support Harris Health’s strategic plan and facility improvements. Since 1992, HCHD Foundation has raised critically needed funding through various initiatives such as the Texas Med Run, Swing for the Greens Golf Tournament, Silver Tea and Jubilee of Caring. Mr. Hill stated that Harris Health is expanding its fundraising capability in order to successfully reach its goal of \$100M. He stated that a group of prominent community leaders, led by Ms. Beth Robertson, Chair of the Cullen Foundation, has stepped forward to create the Harris Health Strategic Fund. He mentioned that HCHD Foundation raises funds and builds support through events. In addition, Mr. Hill shared that the new Harris Health Strategic Fund will focus on major gifts from foundations, corporations and individuals. Dr. Porsa expressed his thanks to Mr. Hill for the stellar work done over the past several months directing these agreements. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
	<p>2. Approval of Agreement between Harris Health System and Harris County Hospital District Foundation</p> <p>Dr. Bracey issued a roll call vote as follows:</p> <ul style="list-style-type: none"> • Dr. Ewan D. Johnson – Yes • Dr. Andrea Caracostis – Yes • Ms. Alicia Reyes – Yes • Ms. Barbie Robinson – Yes • Ms. Carol Paret – Yes • Ms. Jennifer Tijerina – Yes • Mr. Lawrence FINDER – Yes • Ms. Marcia Johnson – Yes • Dr. Arthur Bracey – Yes 	<p><u>Motion No. 23.04-52</u> Moved by Dr. Andrea Caracostis, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item IX.B.2. Motion carried.</p>

	<p>3. Approval of Cooperative Agreement between Harris Health System and the Harris Health Strategic Fund</p> <p>Dr. Bracey issued a roll call vote as follows:</p> <ul style="list-style-type: none"> • Dr. Ewan D. Johnson – Yes • Dr. Andrea Caracostis – Yes • Ms. Alicia Reyes – Yes • Ms. Barbie Robinson – Yes • Ms. Carol Paret – Yes • Ms. Jennifer Tijerina – No • Mr. Lawrence Finder – Yes • Ms. Marcia Johnson – Yes • Dr. Arthur Bracey – Yes 	<p>Motion No. 23.04-53 Moved by Dr. Andrea Caracostis, seconded by Dr. Ewan Johnson, and majority passed that the Board approve agenda item IX.B.3. Motion carried.</p>
	<p>4. Update Regarding LBJ Hospital Expansion Project</p> <p>Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital, delivered an update regarding the LBJ Hospital Expansion Project. She shared the LBJ expansion project communication timeline as of April 10, 2023. Ms. Darnauer presented the space programming summary and campus master site plans for the LBJ expansion project. Ms. Darnauer that Administration will continue physical site programming and design activities to refine detailed recommendations for Board of Trustee updates and continue to develop post occupancy opportunities for the existing hospital structure for Board of Trustee approval. Discussions ensued regarding helicopter services, shelled bed care units, space programming and working towards Level 1 Trauma Center designation. Dr. Porsa shared a summary of Harris Health’s community engagement efforts in the past 200 days in partnership with PPG Global LLC relating to the LBJ Hospital Expansion Project. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
	<p>5. Update Regarding Relocation of Thomas Street Health Center and Riverside Dialysis Clinic to Quentin Mease Clinic</p> <p>Dr. Jennifer Small, Executive Vice President, Ambulatory Care Services, delivered an update regarding the relocation of Thomas Street Health Center and Riverside Dialysis Clinic to Quentin Mease Clinic. She shared that on Wednesday, April 19, 2023, Thomas Street Health Center held its Farewell Celebration Event. Dr. Small mentioned that the last day of services for patient care at Thomas Street is May 4th, Move-in day is May 8th, and the first day of services will be May 9th. She noted that the Farewell Celebration for Riverside Dialysis Center will be held on May 15th and 16th. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>

	As Presented.
<p>6. April Board Committee Meeting Reports:</p> <p><u>Governance Committee</u></p> <p>Dr. Caracostis stated that the Governance Committee met on Tuesday, April 11, 2023. Ms. Olga Rodriguez, Vice President, Community Engagement & Corporate Communications, provided an update on Board Engagement Opportunities. Ms. Elizabeth Hanshaw Winn from the legal team presented Parliamentary Procedure Training. The training from the Committee was recorded. Ms. Elisabeth Hurst from The Governance Institute presented the 2022 Harris Health Board of Trustee Self-Assessment Results.</p> <p><u>Quality Committee</u></p> <p>Dr. Caracostis shared that the Quality Committee met on Tuesday, April 11, 2023. The monthly High Reliability Organization (HRO) video “Shared Decision-Making” was displayed. Harris Health is updating the electronic medical record to remove race-based equations used to determine a patient’s renal function. Updated equations do not include race and eliminate disparities in kidney disease treatment. Harris Health has implemented a standardized multidisciplinary approach for assessing and mitigating venous thromboembolism (VTE). This effort highlights how Harris Health System is striving to improve patient outcomes, better experiences, lower costs and patient satisfaction. Harris Health System continues to work to improve workplace safety for employees, patients, visitors and contractors. Harris Health has engaged with an external consulting firm to further assess its current workplace safety posture and to enhance its workplace safety and violence prevention capabilities in the future. Gastrointestinal (GI) in collaboration with other Harris Health System departments developed an updated order set for colorectal screening which provides one pathway for patients to get colonoscopy and allows for better timeframes. All GI measures are being met.</p> <p><u>Diversity Equity & Inclusion (DEI) Committee</u></p> <p>Ms. Marcia Johnson stated that the (DEI) Committee met on Friday, April 21, 2023. Dr. Steven Brass, Executive Vice President & Chief Medical Executive presented on Implicit Bias in Patient Care: Vizient Methodology Overview and Race Based Algorithms. Mr. Omar Reid, Executive Vice President, Chief People Officer, provided an update on Harris Health’s Employee Engagement Survey. Dr. Esperanza (Hope) Galvan, Senior Vice President, Chief Health Officer, provided an update on the Food Pharmacy. Dr. Jobi Martinez, Vice President and Chief Diversity Officer, provided an update on DEI Upcoming Events.</p>	

<p>X. New Items for Board Consideration</p>	<p>A. Approval of Revising the Name of the Facility Formerly Approved as Quentin Mease Community Clinic to Quentin Mease Health Center</p>	<p><u>Motion No. 23.04-54</u> Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item X.A. Motion carried.</p>
	<p>B. Approval to Amend the Lease with IND HOUTX TTP LEGACY, LLC for the Pharmacy Central Fill located at 9230 Kirby Drive, Houston, Texas 77084</p>	<p><u>Motion No. 23.04-55</u> Moved by Dr. Ewan Johnson, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve agenda item X.B. Motion carried.</p>
	<p>C. Approval to Enter into a New Interlocal Cooperation Agreement between Harris County and Harris Health System for Good-Faith Negotiations to Sub-Lease Space at The Avenida Pasadena, Ste. 100, Pasadena Blvd., Pasadena, TX 77506</p>	<p><u>Motion No. 23.04-56</u> Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item X.C. Motion carried.</p>
	<p>D. Approval to Terminate the Lease with the City of Houston for the Riverside Dialysis Center located at 3315 Delano St., Houston, TX 77004</p>	<p><u>Motion No. 23.04-57</u> Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item X.D. Motion carried.</p>
<p>XI. Consent Agenda Items</p>	<p>A. Consent Purchasing Recommendations</p>	
	<p>1. Approval of Purchasing Recommendations (Items A1 through A55) Dr. Bracey stated that Purchasing Transmittals (B1 through B16) are not for approval. Copies of the purchasing recommendations are available in the permanent record.</p>	<p><u>Motion No. 23.04-58</u> Moved by Mr. Lawrence Finder, seconded by Dr. Ewan Johnson, and majority passed that the Board approve agenda item XI.A.1. Ms. Marcia Johnson opposed the motion. Motion carried.</p>

	<p>B. Consent Grant Agreement Recommendations</p> <p>1. Approval of Grant Recommendations (Items B1 through B2)</p>	<p><u>Motion No. 23.04-59</u> Moved by Dr. Andrea Caracostis, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda items XI.B.1. through XI.C.1. Motion carried.</p>
	<p>C. New Consent Items for Board Approval</p> <p>1. Acceptance of the Harris Health System February 2023 Financial Report Subject to Audit</p>	<p><u>Motion No. 23.04-59</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda items XI.B.1. through XI.C.1. Motion carried.</p>
	<p>D. Consent Reports and Updates to Board</p> <p>Dr. Bracey noted that Consent Agenda Items (X.D.1 and 2.) are reports and updates only and were presented in your packet for informational purposes only.</p> <ol style="list-style-type: none"> 1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System 2. Harris Health System Council-At-Large March Meeting Minutes 3. Review of Grants \$100,000 and Under from Harris County Hospital District Foundation to Harris Health System Executed by Harris Health President and CEO through February 28, 2023 <p><i>{End of Consent Agenda}</i></p>	<p>For Informational Purposes Only</p>

<p>XII. Item(s) Related to Health Care for the Homeless Program</p>	<p>A. Review and Acceptance of the Following Report(s) for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act</p> <ul style="list-style-type: none"> • HCHP April 2023 Operational Update <p>Dr. Small delivered a presentation regarding the Health Care for the Homeless Program (HCHP) April 2023 Operational Update Including Patient Services, Annual Progress Report, Uniform Data System (UDS) Comparison Report, Service Area Analysis and Revised HCHP Shelter Sites. There were 497 new adult patients and thirty (30) new pediatric patients associated with the program. HCHP is expected to see approximately 9,775 patients per year as required by the Health Resources and Services Administration (HRSA). At the close of March 2023, HCHP served 2,506 unduplicated patients and 6,379 total completed visits.</p> <p>Dr. Small reported that HCHP’s monthly unduplicated patient data demonstrates a favorable trend overall. The quarterly amount of unduplicated patients this year compared to its final quarter of 2022 has increased by 15%. In addition, Dr. Small noted an increase in the number of completed visits overall; with an increase of 18% compared to the final quarter of 2022.</p> <p>Ms. Tracey Burdine, Director, Health Care for the Homeless Program, presented the following highlights of 2022 Annual Progress Report:</p> <ul style="list-style-type: none"> • HCHP completed the Health Resources and Services Administration (HRSA) service area competition application with no findings and secured renewed funding for the 2nd year of a three year period. The award was for \$4,412,560 for 2023. • HCHP was awarded the HRSA American Rescue Plan Uniform Data System Patient-Level Submission (ARP-UDS+) grant for \$65,500 to improve data quality, aggregation, and analytic capacity to better facilitate UDS+ reporting. • Recognized by HRSA with Community Health Quality Recognition Badges including: Health Center Quality Leader (top 20%), Advancing Health Information Technology for Quality, COVID-19 Public Health Champion, and Patient Centered Medical Home Recognition. • HCHP received the Compassion in Our Community Award from Harmony House at the 2022 Home “less” for the Holidays Luncheon 	<p>Motion No. 23-04-60 Moved by Ms. Alicia Reyes, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item XII.A. Motion carried.</p>
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	<p>Ms. Burdine presented the UDS Comparison Report Summary, noting increases in medical services, mental health services, and enabling services. She stated that there is significant increase in mental health services which is attributed to the addition a full – time Harris Health employee (Behavior Health Therapist). Ms. Burdine shared that there was a decrease in dental and substance abuse services and the program has implemented a plans to increase access and volume for both services. Ms. Burdine reported that although the program fell below the USD benchmarks for 1st prenatal visit, uncontrolled diabetes and controlled hypertension, initiatives have been put in place to address these patient outcomes. She mentioned that at the end of every calendar year, Federally Qualified Health Centers (FQHCs) are required to report patient utilization, including zip code of residence and primary payor for services. Ms. Burdine provided the following key findings of the service area analysis covering the reporting period from January 1, 2022 to December 31, 2022:</p> <ul style="list-style-type: none"> • The clinics are located in the majority of areas where people experiencing homelessness congregate, primarily in Downtown Houston • The top four zip codes are areas where HCHP continues to provide primary care services: <ul style="list-style-type: none"> ○ 77051 (Star of Hope Cornerstone) ○ 77002 (Downtown area/multiple clinics) ○ 77007 (Salvation Army Adult Rehabilitation and Harmony House) ○ 77004 (Lord of the Streets) • HCHP is the dominant health center, based on 2022 UDS Mapper data for the following zip codes: <ul style="list-style-type: none"> ○ 77002 ○ 77004 ○ 77007 ○ 77011 ○ 77018 ○ 77051 ○ 77087 ○ 77536 <p>Dr. Caracostis requested a slide regarding the HCHP’s patient mix. A copy of the operational update is available in the permanent record.</p>	
<p>B. Approval of 2022 HCHP Annual Progress Report</p>		<p><u>Motion No. 23.04-61</u> Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XII.B. Motion carried.</p>

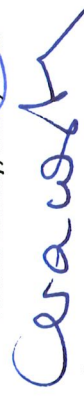
	<p>C. Approval of HCHP UDS Comparison Report from 2019-2022</p>	<p><u>Motion No. 23.04-62</u> Moved by Dr. Ewan Johnson, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item XII.C. Motion carried.</p>
	<p>D. Approval of 2022 Service Area Analysis Report</p>	<p><u>Motion No. 23.04-63</u> Moved by Dr. Ewan Johnson, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item XII.D. Motion carried.</p>
	<p>E. Approval of Revised HCHP Shelter-based Clinic Sites</p>	<p><u>Motion No. 23.04-64</u> Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XII.E. Motion carried.</p>
<p>XIII. Board Education</p>	<p>A. Hospital District Board Responsibilities and the Texas Open Meetings Act</p> <p>Ms. Sara Thomas, Chief Legal Officer, delivered a presentation regarding Hospital District Board Responsibilities and the Texas Open Meetings Act. She stated that Harris Health is a unit of local government and a political subdivision of the State of Texas created pursuant to the Texas Constitution, Article IX, Section 4, and is charged with the full responsibility for providing medical and hospital care to needy inhabitants of Harris County. She noted that Harris Health is governed by Chapter 281 of the Texas Health and Safety Code and other laws applicable to hospital districts and hospital systems. She also mentioned that the Board of Trustees appoints a President/CEO who supervises the work and activities of the district, and generally directs the affairs of the hospital district. Ms. Thomas addressed the Board’s responsibilities, fiduciary duties, as well as the role of Harris County Commissioners Court. Additionally, Ms. Thomas provided a high – level overview of the Texas Open Meetings Act (TOMA), including TOMA requirements and exceptions. She touched on the importance of agenda preparation, executive session (closed meeting) rules, and common executive session privileges. Ms. Thomas provided the Board with examples of cautionary measures such as prohibited discussions, walking quorum and potential consequences. Discussions ensued related to certified agendas related to Executive Session items and Harris County’s purchasing system. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>

XIV. Executive Session	<p>At 11:17 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session for items “E through G” as permitted by law under Tex. Gov’t Code §418.183, Tex. Gov’t Code §551.071, Tex. Gov’t Code §551.072, Tex. Gov’t Code §551.085, Tex. Gov’t Code §551.089, Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.</p>	
	<p>E. Review of the 2023 Financial Performance for the Three Months Ending March 31, 2023, Pursuant to Tex. Gov’t Code Ann. §551.085 for Community Health Choice Texas, Inc. and Community Health Choice, Inc.</p>	<p>No Action Taken.</p>
	<p>F. Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov’t Code Ann. §551.071 and Tex. Gov’t Code Ann. §551.085</p>	<p>No Action Taken. Mr. Lawrence Finder recused on this matter related to collaborative opportunities with M.D. Anderson.</p>
	<p>G. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov’t Code §418.183, Tex. Gov’t Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002, and Tex. Gov’t Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>No Action Taken.</p>
XV. Reconvene	<p>At 11:50 a.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present and that no action was taken in Executive Session.</p>	
XVI. Adjournment	<p>Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 11:51 a.m.</p>	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on April 27, 2023.

Respectfully Submitted,


 Arthur Bracey, M.D., Chair


 Andrea Caracostis, M.D., Secretary

Thursday, April 27, 2023

Harris Health System Board of Trustees Board Meeting – Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to: BoardofTrustees@harrishealth.org before close of business the day of the meeting.

BOARD MEMBERS PRESENT	BOARD MEMBERS ABSENT
Dr. Arthur W. Bracey <i>(Chair)</i>	
Dr. Ewan D. Johnson <i>(Vice Chair)</i>	
Dr. Andrea Caracostis <i>(Secretary)</i>	
Director Barbie Robinson	
Ms. Alicia Reyes	
Ms. Carol Paret	
Ms. Jennifer Tijerina	
Mr. Lawrence Finder	
Ms. Marcia Johnson	
EXECUTIVE LEADERSHIP	
Dr. Esmaeil Porsa, President & Chief Executive Officer	
Ms. Lisa Wright, President & Chief Executive Officer, Community Health Choice	
Ms. Amy Smith, Senior Vice President, Transitions & Post-Acute Care	
Mr. Anthony Williams, Vice President, Corporate Compliance	
Mr. Anwar Siraj, Senior Vice President, Chief Health Informatics Officer	
Ms.Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer	
Dr. Chethan Bachiredddy, Senior Vice President, Chief Health Officer	
Dr. Glorimar Medina-Rivera, Executive Vice President, Ben Taub Hospital	
Dr. Hemant Roy, Vice Chair, Harris Health System/Ben Taub Hospital	
Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive	
Dr. Jennifer Small, Executive Vice President, Ambulatory Care Services	
Ms. Jessey Thomas, Senior Vice President, Medical Affairs	
Dr. Joseph Kunisch, Vice President, Quality Programs	
Ms. Kari McMichael, Vice President, Controller	
Dr. Kunal Sharma, Vice Chair, Medical Executive Board	
Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer	
Ms. Maria Cowles, Senior Vice President, Chief of Staff	
Dr. Martha Mims, Chair, Medical Executive Board	
Ms. Maureen Padilla, Senior Vice President, Nursing Affairs and Support Services	

Mr. Michael Hill, Executive Vice President, Chief Strategy & Integration Officer
Dr. Michael Nnadi, Senior Vice President, Chief Pharmacy & Lab Officer
Mr. Omar Reid, Executive Vice President, Chief People Officer
Dr. Otis Reggie Egins, Chief Medical Officer, Harris Health Correctional Health
Ms. Olga Llamas Rodriguez, Vice President, Community Engagement & Corporate Communications
Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital
Ms. Patrick Casey, Senior Vice President, Facilities Construction & System Engineering
Mr. R. King Hillier, Vice President, Public Policy & Government Relations
Mr. Ron Fuschillo, Senior Vice President, Chief Information Officer
Mr. Sam Karim, Vice President, Project Management Office & Division Planning
Dr. Sandeep Markan, Chief of Staff, Ben Taub Hospital
Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney's Office
Dr. Steven Brass, Executive Vice President & Chief Medical Executive
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer

ADDITIONAL GUESTS PRESENT	
Alison Perez	Kimberly Sterling
Amanda Pope (Outreach Strategists)	Kimberly Monday, MD, Former Board Chair, Harris Health System
Antoinette (Toni) Cotton	Kenneth Mattox, MD, Former Chief of Staff, Ben Taub Hospital
Cherry Pierson	Linda Morales, Former Board of Trustee, Harris Health System
Daniel Smith	Matthew Schlueter
Derek Curtis	Michael Moore (Outreach Strategists)
Ebon Swofford	Mustafa Moore (Outreach Strategists)
Elizabeth Winn	Nathan Bac
Dr. Esperanza (Hope) Galvan	Nicholas J Bell
Giuseppe Colasurdo, President and CEO, The University of Texas Health	Paige Abernathy (Harris County Attorney's Office)
Holly Gummert	Paul Klotman, President and CEO, Baylor College of Medicine
Jack Adger	Randy Manarang
Jeffrey Baker	Robert Hillard, CEO, Legacy Community Health Services
Jennifer Zarate	Shawn DeCosta
Jerry Summers	Siraj Anwar
John Matcek	Susan Elmore
Katie Rutherford	Tai Nguyen
Kelli Fondren	Tracey Burdine