

BOARD OF TRUSTEES
Governance Committee

Tuesday, November 7, 2023
11:00 A.M.

BOARD ROOM
4800 Fournace Place, Bellaire, Texas 77401

The meeting may be viewed online at: <http://harrishealthtx.swagit.com/live>

Notice: Some Board Members may participate by videoconference.

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care, and education.

AGENDA

- | | | |
|--|------------------------------|---------------|
| I. Call to Order and Record of Attendance | Dr. Andrea Caracostis | 2 min |
| II. Approval of the Minutes of Previous Meeting | Dr. Andrea Caracostis | 2 min |
| • Governance Committee – October 12, 2023 | | |
| III. Update Regarding 2024 Board Officer Nominations | Dr. Andrea Caracostis | 10 min |
| IV. Discussion Regarding the Proposed 2024 Board of Trustees Calendar and 2024 Governance Committee Meeting Frequency | Dr. Andrea Caracostis | 5 min |
| V. Discussion Regarding the 2024 Governance Committee Agenda Items and Goals | Dr. Andrea Caracostis | 5 min |
| VI. Discussion and Possible Action Related to Board Standard Operating Procedures – Ms. Sara Thomas | | 35 min |
| VII. Adjournment | Dr. Andrea Caracostis | 1 min |

HARRIS HEALTH SYSTEM
MINUTES OF THE BOARD OF TRUSTEES
GOVERNANCE COMMITTEE MEETING
Thursday, October 12, 2023
11:00 AM

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
I. Call to Order and Record of Attendance	Dr. Andrea Caracostis, Presiding Officer, called the meeting to order at 11:02 a.m. It was noted there was a quorum present and the attendance was recorded. Dr. Caracostis announced that while some Board members are in the room, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. Only participants scheduled to speak have been provided dial in information for the meeting. All others who wish to view the meeting may access the meeting online through the Harris Health website: http://harrishealthtx.swagit.com/live .	
II. Approval of the Minutes of the Previous Meeting Governance Committee – September 12, 2023		Moved by Dr. Cody M. Pyke, seconded by Ms. Marcia Johnson, and unanimously approved the minutes of the September 12, 2023 meeting. Motion carried.
III. Consideration of Recommendation to Board of Trustees for Approval of Revisions to Harris Health Policy No. 2.02, Participation in Board Meetings and Board Committee Meetings via Videoconference Call	Ms. Elizabeth Hanshaw Winn, Assistant County Attorney, Harris County Attorney’s Office, delivered an overview regarding the revisions to Harris Health Policy No. 2.02, Participation in Board Meetings and Board Committee Meetings via Videoconference Call. She noted that the main purpose of the policy edits was to clarify that the presiding officer is required to attend meetings in person while presiding over Harris Health Board and Committee meetings. A copy of the policy is available in the permanent record.	Moved by Dr. Cody M. Pyke, seconded by Ms. Marcia Johnson, and unanimously accepted that the Committee recommends the Board approve the revisions to Harris Health Policy No. 2.02, Participation in Board Meetings and Board Committee Meetings via Videoconference Call. Motion carried.

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
<p>IV. Discussion Regarding Nominations Process for the 2024 Officer Elections</p>	<p>Ms. Olga Rodriguez, Vice President, Corporate Communications & Board Services, led the discussion regarding Nominations Process for the 2024 Officer Elections. She noted that there is no full Board meeting in November and officer elections will be held at the next Board meeting on Thursday, December 7, 2023. Ms. Winn provided an overview of the proposed nomination process for the 2024 Officer Elections. She also provided information regarding proposed details for the upcoming communications that will be provided prior to the elections on how to nominate and how the election will be conducted at the December 7, 2023 Board meeting. Committee discussions ensued related to the nominations process.</p> <p>Dr. Cody M. Pyke moved that the Governance Committee recommend that the Board adopt a process by which the Board Office, on behalf of the Governance Committee, send out a communication to solicit interest in the 2024 Board Officer positions. This communication should include (at a minimum):</p> <ul style="list-style-type: none"> • Date of the election • Date of the deadline by which interest must be expressed • Board Officer positions available • Requirements of offices, if any • Description of offices and list of duties <p>Dr. Pyke further moved that upon receiving interest, the Chair of Governance (Committee) shall present a report at the General Board meeting, to the Chair of the Board, a slate of candidates that have expressed interest. At that time, the Board Chair will also ask if there are any nominations from the floor, which will be done, in order, for each position, according to the Bylaws. After nominations for each, the Board chair will close the nominations for each office, and a vote will be conducted. It is the recommendation of the Governance Committee that the Board Chair give each interested candidate up to three (3) minutes to speak on their candidacy and the actual elections take place in open session for each position.</p>	<p>Moved by Dr. Cody M. Pyke, seconded by Dr. Andrea Caracostis, and majority approved the Governance Committee recommendations as stated. Ms. Marcia Johnson opposed the motion. Motion carried.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
V. Discussion Regarding Board of Trustees 2024 Calendar Planning	Ms. Olga Rodriguez, Vice President, Corporate Communications & Board Services, led the discussion regarding the Board of Trustees’s 2024 Calendar related to meeting dates, times and frequency. Dr. Caracostis requested an additional page to the 2024 Board Calendar that details the regular planned activities for the Committees in 2024. Discussions related to the 2024 Board Calendar will be placed on the agenda for the November Governance Committee for continued discussion. A copy of the 2024 Board Calendar is available in the permanent record.	As Presented.
VI. Presentation Regarding Maximizing Motions for Productive Meetings	Ms. Elizabeth Hanshaw Winn, Assistant County Attorney, Harris County Attorney’s Office, delivered a presentation regarding Maximizing Motions for Productive Meetings. She touched on the benefits of parliamentary procedures, motion reminders, and clear motion language. Dr. Caracostis recommended a refresher on parliamentary procedures at the January Governance Committee meeting. A copy of the presentation is available in the permanent record.	As Presented.
VII. Adjournment	Moved by Ms. Marcia Johnson, seconded by Dr. Cody M. Pyke, and unanimously approved to adjourn the meeting. There being no further business, the meeting adjourned at 11:58 a.m.	

I certify that the foregoing are the Minutes of the Meeting of the Governance Committee of the Board of Trustees of the Harris Health System held on October 12, 2023.

Respectfully submitted,

Andrea Caracostis, MD, MPH, Presiding Officer

Recorded by Cherry A. Pierson, MBA

Thursday, October 12, 2023

Harris Health System Board of Trustees Board Meeting – Governance Committee Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to: BoardofTrustees@harrishealth.org before close of business the day of the meeting.

GOVERNANCE COMMITTEE BOARD MEMBERS PRESENT	GOVERNANCE COMMITTEE BOARD MEMBERS ABSENT	OTHER BOARD MEMBERS PRESENT
Dr. Andrea Caracostis (<i>Chair</i>)	Dr. Ewan D. Johnson (<i>Ex-Officio</i>)	
Dr. Cody M. Pyke		
Ms. Marcia Johnson		

HARRIS HEALTH EXECUTIVE LEADERSHIP, STAFF & SPECIAL INVITED GUESTS	
Carolynn Jones	Kari McMichael
Cherry Pierson	Katie Rutherford (<i>Harris County Attorney's Office</i>)
Daniel Smith	King Hillier
Dr. Esmaeil Porsa (<i>Harris Health System President & CEO</i>)	Louis Smith
Dr. Jennifer Small	Maria Cowles
Dr. Tien Ko	Nicholas J Bell
Ebon Swofford (<i>Harris County Attorney's Office</i>)	Olga Rodriguez
Elizabeth Hanshaw Winn (<i>Harris County Attorney's Office</i>)	Omar Reid
Jennifer Zarate	Randy Manarang
Jerry Summers	Sara Morales
Jocelyn Thomas	Shawn DeCosta
John Matcek	Victoria Nikitin

Tuesday, November 7, 2023

Discussion Regarding the Proposed 2024 Board of Trustees Calendar and 2024 Governance
Committee Meeting Frequency

2024 Board & Board Committee Calendar

BOARD (9:00 AM-1:00 PM)	JANUARY 25, 2024 JULY 25, 2024 FEBRUARY 29, 2024 AUGUST 29, 2024 MARCH 28, 2024 SEPTEMBER 26, 2024 APRIL 25, 2024 OCTOBER 24, 2024 MAY 30, 2024 DECEMBER 12, 2024 JUNE 27, 2024	ASC AT LBJ GOVERNING BODY (9:00-10:30 AM)	FEBRUARY 22, 2024 AUGUST 22, 2024 MAY 23, 2024 NOVEMBER 21, 2024	BUDGET & FINANCE COMMITTEE (9:00-10:00 AM)	FEBRUARY 15, 2024 AUGUST 15, 2024 (9:00-9:30) MAY 16, 2024 NOVEMBER 14, 2024
SPECIAL CALL BOARD	NOVEMBER 14, 2024 (HRSA)	GOVERNANCE COMMITTEE (11:00 AM-12:00 PM)	JANUARY 9, 2024 JUNE 11, 2024 FEBRUARY 13, 2024 AUGUST 13, 2024 MARCH 12, 2024 SEPTEMBER 10, 2024 APRIL 9, 2024 OCTOBER 8, 2024 MAY 14, 2024 NOVEMBER 12, 2024	COMPLIANCE & AUDIT COMMITTEE (10:00-11:30 AM)	FEBRUARY 15, 2024 SEPTEMBER 12, 2024 MAY 16, 2024 NOVEMBER 14, 2024
SPECIAL HHS COMMUNITY TOWN HALL	PLACEHOLDER PLACEHOLDER PLACEHOLDER PLACEHOLDER	QUALITY COMMITTEE (12:00-1:30 PM)	JANUARY 9, 2024 JUNE 11, 2024 FEBRUARY 13, 2024 AUGUST 13, 2024 MARCH 12, 2024 SEPTEMBER 10, 2024 APRIL 9, 2024 OCTOBER 8, 2024 MAY 14, 2024 NOVEMBER 12, 2024	JOINT CONFERENCE COMMITTEE (11:30 AM-12:30 PM)	JANUARY 11, 2024 SEPTEMBER 12, 2024 MARCH 14, 2024 NOVEMBER 14, 2024 MAY 16, 2024
BUDGET WORKSHOP (9:30 AM-11:00 AM)	AUGUST 15, 2024			DEI COMMITTEE (11:30 AM-12:30 PM)	JANUARY 12, 2024 JUNE 14, 2024 FEBRUARY 16, 2024 AUGUST 16, 2024 MARCH 15, 2024 SEPTEMBER 13, 2024 APRIL 12, 2024 OCTOBER 11, 2024 MAY 17, 2024 NOVEMBER 15, 2024

JANUARY							FEBRUARY							MARCH							APRIL							MAY							JUNE						
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28	29	30	31				25	26	27	28	29			24	25	26	27	28	29	30	28	29	30					26	27	28	29	30	31		23	24	25	26	27	28	29
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JULY							AUGUST							SEPTEMBER							OCTOBER							NOVEMBER							DECEMBER							
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28	29	30	31				25	26	27	28	29	30	31	29	30						27	28	29	30	31			24	25	26	27	28	29	30	29	30	31					

HARRIS HEALTH HOLIDAY CLOSURES:	01/01/24 (New Year's Day)	05/27/24 (Memorial Day)	07/04/24 (Independence Day)	11/28/24 (Thanksgiving)	12/25/24 (Christmas)
	01/15/24 (MLK)	06/19/24 (Juneteenth)	09/02/24 (Labor Day)	11/29/24 (Fri. After Thanksgiving)	

**Board of Trustees
2023 Committee Meeting Frequency**

STANDING COMMITTEES	CHAIR	MEMBERS	MEETING FREQUENCY
MONTHLY MEETINGS			
Governance Committee Executive Sponsor: Olga Rodriguez	Dr. Andrea Caracostis	Barbie Robinson (ex-officio) Marcia Johnson Dr. Cody M. Pyke Vacancy	10 months annually
Quality Committee Executive Sponsor: Dr. Steven Brass	Dr. Andrea Caracostis	Barbie Robinson (ex-officio) Dr. Cody M. Pyke Sima Ladjevardian	10 months annually
Diversity Equity and Inclusion Committee Executive Sponsor: Dr. Jobi Martinez	Marcia Johnson	Barbie Robinson (ex-officio) Jennifer Tijerina Dr. Cody M. Pyke Vacancy	10 months annually
BI-MONTHLY MEETINGS			
Joint Conference Committee Executive Sponsor: Louis Smith	Dr. Andrea Caracostis	Barbie Robinson (ex-officio) Sima Ladjevardian Dr. Esmaeil Porsa Dr. Fareed Khan Dr. Kunal Sharma Dr. Martha Mims Dr. Matasha Russell Dr. Mohammad Zare Dr. Sandeep Markan Dr. Steven Brass Dr. Tien Ko	5 months annually
QUARTERLY MEETINGS			
Budget and Finance Committee Executive Sponsor: Victoria Nikitin	Marcia Johnson	Barbie Robinson (ex-officio) Jim Robinson Carol Paret	4 months annually
Compliance and Audit Committee Executive Sponsors: Carolynn Jones Michael Post (ex-officio: non-voting member)	Barbie Robinson	Barbie Robinson (ex-officio) Jennifer Tijerina Carol Paret Vacancy	4 months annually

STANDING COMMITTEES	CHAIR	MEMBERS	MEETING FREQUENCY
Subsidiary Boards & Ad Hoc Committees			
QUARTERLY MEETINGS			
Ambulatory Surgical Center at LBJ Governing Body Executive Sponsors: Administrator (ex-officio member) Matthew Reeder Medical Director (ex-officio member) Dr. Scott Perry	Jennifer Tijerina	Barbie Robinson (ex-officio) Glorimar Medina, MD Vacancy Vacancy	4 months annually
QUARTERLY MEETINGS			
HCHD Foundation Executive Sponsor: Jeff Baker		Barbie Robinson (ex-officio) Jennifer Tijerina	
BI-MONTHLY MEETINGS			
Community Health Choice, Inc. Board of Directors		Marcia Johnson (HHS Board Member) Raymond Khoury Dr. Arthur Bracey Dr. Vivian Ho-Nguyen Rodney Lenfant Elena Marks	6 months annually

BOARD OF TRUSTEES

Governance Committee

HARRISHEALTH
SYSTEM

Tuesday, November 7, 2023

Discussion and Possible Action Related to Board Standard Operating Procedures

Sara Thomas

Sara Thomas, JD, LL.M
Chief Legal Officer/Division Director



Board of Trustees
Standard Operating Procedures

1. Harris County Hospital District d/b/a Harris Health System (Harris Health) is a political subdivision and unit of local government of the State of Texas created pursuant to the Texas Constitution, Article 9, Section 4 of the Texas Constitution for the purposes of delivering medical and hospital care to the needy inhabitants of Harris County and organized under the laws of the State of Texas. Pursuant to Chapter 281 of the Texas Health and Safety Code, Harris Health shall have a Board appointed by the Harris County Commissioners Court to serve as its governing body.
2. The Harris Health Board of Trustees adopts and implements these Board Standard Operating Procedures to outline the procedural rules for the performance of the Board's duties including complying with the Bylaws, and where applicable, Board policies.
- 4-3. A Board Member is a fiduciary. As such, a Board member owes allegiance to Harris Health System with recognition that it is an entity serving the public and must act in the best interest of the entity Harris Health and the patients it serves when acting in his or her official capacity. While members are appointed by a specific Commissioner or the County Judge, their duty is to the Harris Health System as a whole. A Board member must always exercise honest and unbiased judgment in pursuit of Harris Health's interests.
- 2-4. A Board Member's primary obligation is to participate in the governance of Harris Health and to act within the boundaries of his or her governance authority. ~~The Board of Trustees has delegated to the~~ The Harris Health President/CEO, ~~is responsible for all~~ matters related to operations and administration as is defined in the Bylaws of the Board of Trustees ("Bylaws"), ~~and~~ Chapter 281 of the Texas Health and Safety Code, ~~applicable law regulations, and policies.~~
- 3-5. Board Members must comply with ~~all applicable laws, regulations and policies. Questions related to the applicability of Harris Health policy may be directed to Harris Health's Chief Legal Officer or Harris Health's EVP, Chief Compliance and Risk Officer. and abide by the Board of Trustees Conflict of Interest and Nepotism policy, which requires the disclosure of certain interests and business and familial relationships prior to discussion or voting on an item implicated by the interest or relationship.~~
- a. ~~A Board Member shall not vote on or participate in discussions or deliberations on matters when a conflict is deemed to exist.~~
- b. ~~A Board Member shall complete the required conflict of interest affidavit and assure that Board or Committee meeting minutes properly record his or her recusal or abstention from voting on any matter for which a conflict may exist.~~
- 4-6. When appointed, a Board Member ~~is expected to attend~~ ~~must attend~~ the Board of Trustees' orientation and become knowledgeable of the Bylaws and a hospital district's responsibilities.
- 5-7. A Board Member ~~is expected to attend~~ ~~must attend~~ Board meetings and applicable committee meetings and ~~carefully~~ review and evaluate background materials contained in the appropriate "agenda book" published on Diligent ~~to be prepared.~~

Commented [TL51]: Inserted per board member request

Commented [TL52]: **May require discussion/debate:** Board member feedback that the Board's fiduciary duty extends to the public. See proposed redlines. As a healthcare entity, Harris Health board must operate as fiduciaries to the entity, especially with respect to Quality of Care. However, there must also be a recognition that HH is a public entity and the board must keep the best interests of the patients in mind when making decisions on behalf of a governmental entity that is funded in part through public tax dollars.

BOARD APPROVAL
Agenda Item: V.B.
Date: 12.03.2020
Motion: 20.12-146

~~6.8.~~ A Board Member is entitled to rely upon information, opinions, reports, and statements prepared or presented by Harris Health staff, counsel, accountants, or other Board Members whom the Board Member reasonably believes to be reliable and competent on the matter presented. Board members may should request additional information through parliamentary motions during Board meetings when matters require additional inquiry.

~~7.9.~~ Board meetings are managed and conducted in a way that promotes transparency and high levels of effectiveness and efficiency, while complying with the Texas Open Meetings Act and allowing for appropriate questions. Pursuant to the Bylaws, meetings are conducted in accordance with Robert's Rules of Order.

Commented [T153]: May require discussion: Board member comment that this provision is too broad and that although board members may rely on experts to a certain point, certain matters require additional inquiry. See paragraph 14 for requesting additional information outside of board meetings.

BOARD APPROVAL
Agenda Item: V.B-
Date: 12.03.2020
Motion: 20.12-146

~~8-10.~~ A Board Member must not disclose any information learned in the course of a closed session meeting or any confidential material supplied by Harris Health. If a Board Member is uncertain whether information is confidential, the Board Member should consult with Harris Health's legal counsel to avoid allegations of abuse of office. Violations of the Texas Open Meetings Act could result in civil and criminal penalties.

~~9-11.~~ A Board member should listen to and respect the opinions and perspectives of all other members and be willing to respectfully express a dissenting opinion and vote no when their opinion warrants.

~~10-12.~~ A Board Member should bring matters of interest to the attention of the Board Chair or applicable Committee Chair at least twelve (12) days before the date of the Board or Committee meeting so appropriate matters can be included on an agenda of a future Board or Committee meeting. Board officers and Committee Chairs may participate in reviewing and finalizing draft Board and Committee agendas with Administration as part of the agenda planning process. The Board Chair and Board Officers may exercise discretion and professional judgment during the agenda planning process.

~~11-13.~~ The Board employs and evaluates the President and Chief Executive Officer ("CEO") alone. The Board delegates full authority to the CEO to direct Harris Health's affairs (including supervising its work and activities; formulating strategies and managing its operations) and communicates policies and decisions that may constrain the CEO's authority.

~~12-14.~~ Individual Board Members are not empowered to provide instruction to the CEO of Harris Health or any Harris Health employee unless the Board determines, during a properly called meeting of the Board of Trustees, that such instruction will enable the Board to satisfy their fiduciary duties (e.g., instruction to produce information material to a future Board decision). Board members who required additional information to fulfill their duty of care, should coordinate their requests through the Board Office and information generated should be shared with all Board members.

~~13.~~ Neither the CEO of Harris Health, nor its employees should be held accountable for fulfilling requests from individual Board Members outside of formal Board action.

~~14-15.~~ The Board's authority is carried out through actions taken by a majority of the Board who are present and voting during a duly called meeting of the Board of Trustees. If a Board member is absent for a meeting, actions and decisions made will not automatically be reconsidered due the Board member's absence.

~~15-16.~~ A Board member should fully support the Board's decisions once they have been made.

~~16-17.~~ The Board speaks with one voice through the Board Chair unless otherwise authorized by the Board Chair or the Board.

~~17-18.~~ A Board Member must may direct all media requests to the Board Chair in addition and must inform to the Board Office or Harris Health's Office of Corporate Communications at (346) 426-1832.

Commented [TL54]: May require discussion: In response to board member question of "What is agenda planning process" and "how do board members make requests to include agenda items." Timeframes proposed by board member.

Commented [TL55]: Board discussion may be required: Board member feedback received includes (1) Each board member has a fiduciary duty of care to request needed information without regard to collective board determinations.(2) For ease of coordination and transparency, Board members should direct all requests for additional information to the Board office for purposes of coordination and information generated should be shared with all board members through the CEO report or via email from the Board Office.

BOARD APPROVAL
Agenda Item: V.B.
Date: 12.03.2020
Motion: 20.12-146

BOARD OF TRUSTEES

Quality Committee

Tuesday, November 7, 2023
12:00 P.M.

(or immediately following the Governance Committee)

BOARD ROOM
4800 Fournace Place, Bellaire, Texas 77401

The meeting may be viewed online at: <http://harrishealthtx.swagit.com/live>.

Notice: Some Board Members may participate by videoconference.

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care, and education.

AGENDA

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|---|-------------------------------------|
| I. Call to Order and Record of Attendance | Dr. Andrea Caracostis 1 min |
| II. Approval of the Minutes of Previous Meeting | Dr. Andrea Caracostis 2 min |
| • Quality Committee Meeting – October 12, 2023 | |
| III. Harris Health Safety Message: Minute for Medicine – Communication for Safer Care – Dr. Steven Brass | 5 min |
| IV. Presentation Regarding Harris Health System’s Annual Research Report – Dr. Julie Thompson | 10 min |
| V. Discussion Regarding 2024 Quality Committee Meeting Frequency | Dr. Andrea Caracostis 5 min |
| VI. Executive Session | Dr. Andrea Caracostis 65 min |
| A. Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report – Dr. Otis R. Egins | (10 min) |
| B. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007 and Tex. Occ. Code Ann. §151.002, to Receive Peer Review and/or Medical Committee Reports in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including Report Regarding Harris Health System Quality Review Councils – Dr. Steven Brass and Dr. Yashwant Chathampally | (50 min) |

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- C. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session – ***Ms.Carolynn Jones***

(5 min)

VII. Reconvene

Dr. Andrea Caracostis 1 min

VIII. Adjournment

Dr. Andrea Caracostis 1 min

**HARRIS HEALTH SYSTEM
MINUTES OF THE BOARD OF TRUSTEES
QUALITY COMMITTEE MEETING
Thursday, October 12, 2023
12:00 PM**

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
I. Call to Order and Record of Attendance	Dr. Andrea Caracostis, Chair, called the meeting to order at 12:06 p.m. It was noted that a quorum was present and the attendance was recorded. Dr. Caracostis announced that while some Board members are in the room, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. Only participants scheduled to speak have been provided dial in information for the meeting. All others who wish to view the meeting may access the meeting online through the Harris Health website: http://harrishealthtx.swagit.com/live .	
II. Approval of the Minutes of Previous Meeting Quality Committee Meeting – September 12, 2023		Moved by Dr. Cody M. Pyke, seconded by Dr. Andrea Caracostis, and unanimously approved the minutes of the September 12, 2023 meeting.
III. Harris Health Safety Message: Minute for Medicine – Good Catches	Dr. Steven Brass, Executive Vice President & Chief Medical Executive, presented a Minute for Medicine video series related to Good Catches. Copies of the video series and the presentation are available in the permanent record.	As Presented.
IV. Presentation Regarding Workplace Safety and Violence Prevention	Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive, delivered a presentation regarding Workplace Safety and Violence Prevention. Harris Health System continues to evolve as conditions change and is aligned with regulatory requirements and national best practices. Dr. Brock shared some of the System’s current efforts and opportunities for future improvements which include working with the Texas Medical Center (TMC) Police to provide law enforcement for Ben Taub (BT) and Lyndon B. Johnson (LBJ) Hospitals and deployment of new safety technology to assist in identifying potentially harmful events (i.e., weapon detection, metal detectors, and panic alarms). A copy of the presentation is available in the permanent record.	As Presented.

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
<p>V. Presentation Regarding Medical Staff Credentialing</p>	<p>Ms.Carolynn Jones, Chief Compliance and Risk Officer and Ms. Jessey Thomas, Senior Vice President, Medical Affairs, delivered a presentation regarding Medical Staff Credentialing. Ms. Jones provided an overview of the Board of Trustees (BOT) and medical staff’s role with respect to credentialing and privileging. The Centers for Medicare and Medicaid Services (CMS) requires the Board to have a non-delegable duty to appoint and take actions related to the medical staff based on recommendations from the medical staff. In addition, the Board is responsible for ensuring that the medical staff has a robust process to periodically assess the qualifications and competencies of the medial staff. Ms. Thomas provided an overview of the credentialing workflows for initial applications and reappointments. She also covered the process for reviewing files for discussion (applications with potential concerns) within Harris Health System. Dr. Caracostis recommended including the credentialing presentation into the materials for the new Board member orientation. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
<p>VI. Executive Session</p>	<p>At 12:32 p.m., Dr. Caracostis stated that the Quality Committee of the Board of Trustees would go into Executive Session for items ‘A and B’ as permitted by law under Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002.</p>	
<p>A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002, to Receive Peer Review and/or Medical Committee Reports in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including Report Regarding Harris Health System Quality Review Councils</p>		<p>No action taken.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
<p>B. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Regarding this Matter Upon Return to Open Session</p>		<p>No action taken.</p>
<p>VII. Reconvene</p>	<p>At 1:35 p.m., Dr. Andrea Caracostis reconvened the meeting in open session; she noted that a quorum was present.</p>	
<p>VIII. Adjournment</p>	<p>Moved by Dr. Cody M. Pyke, seconded by Dr. Andrea Caracostis, and unanimously approved to adjourn the meeting. There being no further business, the meeting adjourned at 1:35 p.m.</p>	

I certify that the foregoing are the Minutes of the Meeting of the Quality Committee of the Board of Trustees of the Harris Health System held on October 12, 2023.

Respectfully submitted,

Andrea Caracostis, M.D., MPH, Chair

Recorded by Cherry A. Pierson, MBA

Thursday, October 12, 2023

Harris Health System Board of Trustees Board Meeting – Quality Committee Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to: BoardofTrustees@harrishealth.org before close of business the day of the meeting.

QUALITY COMMITTEE BOARD MEMBERS PRESENT	QUALITY COMMITTEE BOARD MEMBERS ABSENT	OTHER BOARD MEMBERS PRESENT
Dr. Andrea Caracostis (<i>Chair</i>)	Dr. Ewan D. Johnson (<i>Ex-Officio</i>)	
Dr. Cody M. Pyke		
Ms. Sima Ladjevardian		

HARRIS HEALTH EXECUTIVE LEADERSHIP, STAFF & SPECIAL INVITED GUESTS	
Amy Smith	Jennifer Zarate
Antoinette (Toni) Cotton	Jerry Summers
Carolynn Jones	Jessey Thomas
Cherry Pierson	Jocelyn Thomas
Daniel Smith	John Matcek
Derek Curtis	Kari McMichael
Dr. Esmael Porsa (<i>Harris Health System President & CEO</i>)	King Hillier
Dr. Dick Kuo	Louis Smith
Dr. Glorimar Medina	Maria Cowles
Dr. Jackie Brock	Monica Carabajal
Dr. Jennifer Small	Nicholas J Bell
Dr. Joseph Kunisch	Olga Rodriguez
Dr. Martha Mims	Omar Reid
Dr. Michael Nnadi	Patricia Darnauer
Dr. Otis R. Egin	Randy Manarang
Dr. Steven Brass	Sara Morales
Dr. Tien Ko	L. Sara Thomas (<i>Harris County Attorney's Office</i>)
Dr. Yashwant Chathampally	Shawn DeCosta
Ebon Swofford (<i>Harris County Attorney's Office</i>)	Tiffani Dusang
Elizabeth Hanshaw Winn (<i>Harris County Attorney's Office</i>)	Victoria Nikitin
Jeff Baffour	

Tuesday, November 7, 2023

Harris Health Safety Message

High Reliability Organization (HRO) Safety Message:

- Harris Health Minute for Medicine Video – Communication for Safer Care



Dr. Yashwant Chathampally

Associate Chief Medical Officer, Senior Vice President – Quality & Patient Safety

HARRISHEALTH SYSTEM

HRO Safety Message

Communication for Safer Care

Steven Brass, MD, MPH, MBA, FACHE
Chief Medical Executive

Board of Trustees Quality Committee
November 7, 2023

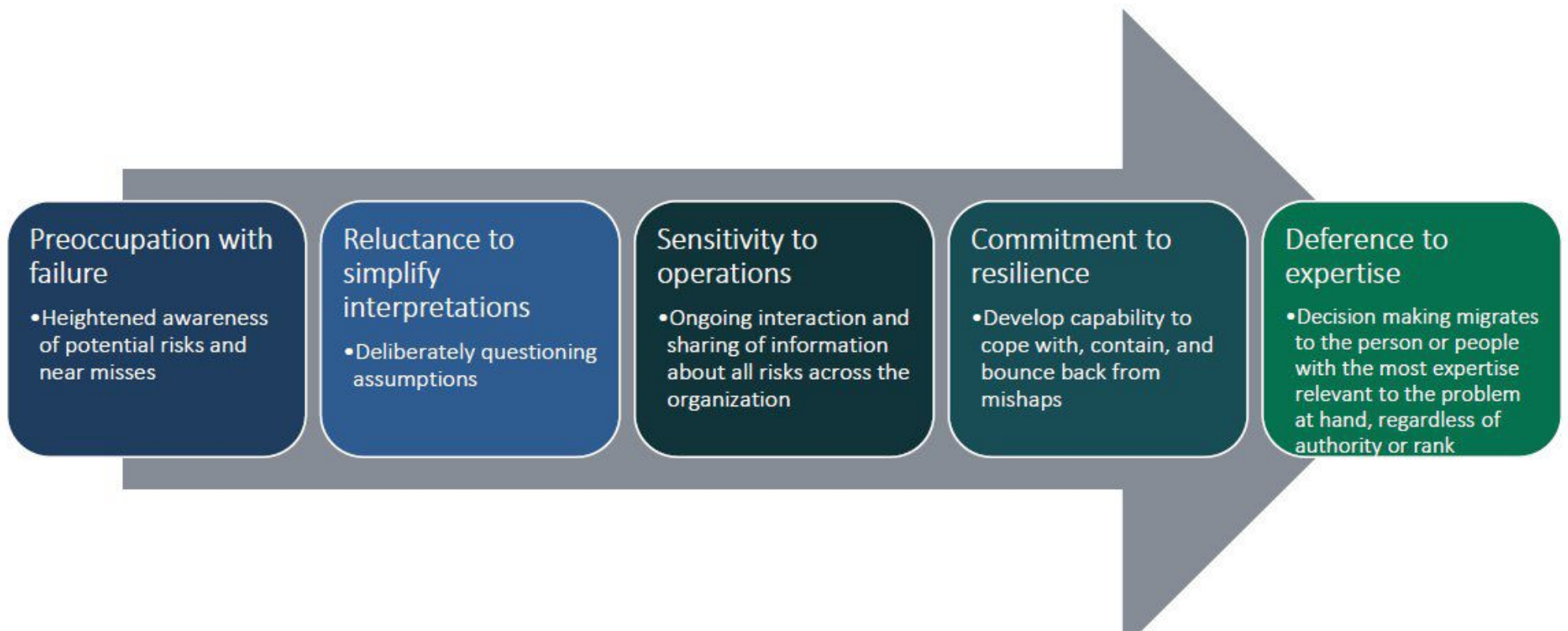
SAFETY MESSAGE

HARRIS
HEALTH
SYSTEM

ZERO
HARM

Safety 1st. Always.

Five Principles of a High Reliability Organization





HRO Mindset:

Harris Health System Minute For Medicine: Communication for Safer Care

- [https://youtu.be/ ZVXslcmTd0](https://youtu.be/ZVXslcmTd0)

Tuesday, November 7, 2023

Presentation Regarding Harris Health System's Annual Research Report



Dr. Yashwant Chathampally
Associate Chief Medical Officer, Senior Vice President – Quality & Patient Safety

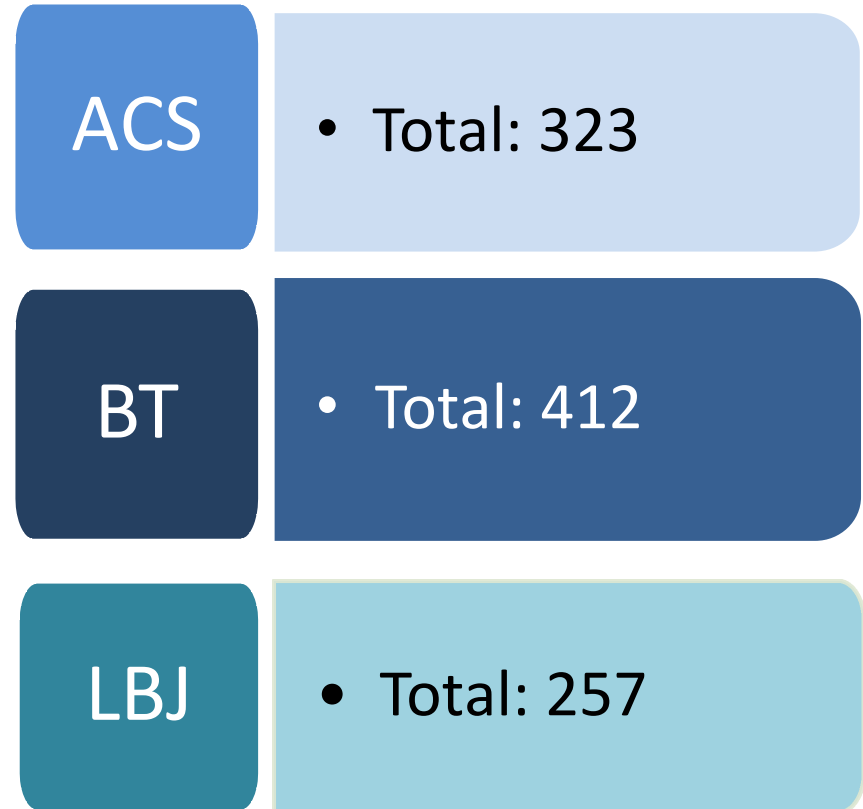
HARRISHEALTH SYSTEM

Annual Research Report

**Julie Thompson, PhD, APRN, CIP
Administrative Director
Research & Sponsored Programs**

**Board of Trustees Quality Committee
November 7, 2023**

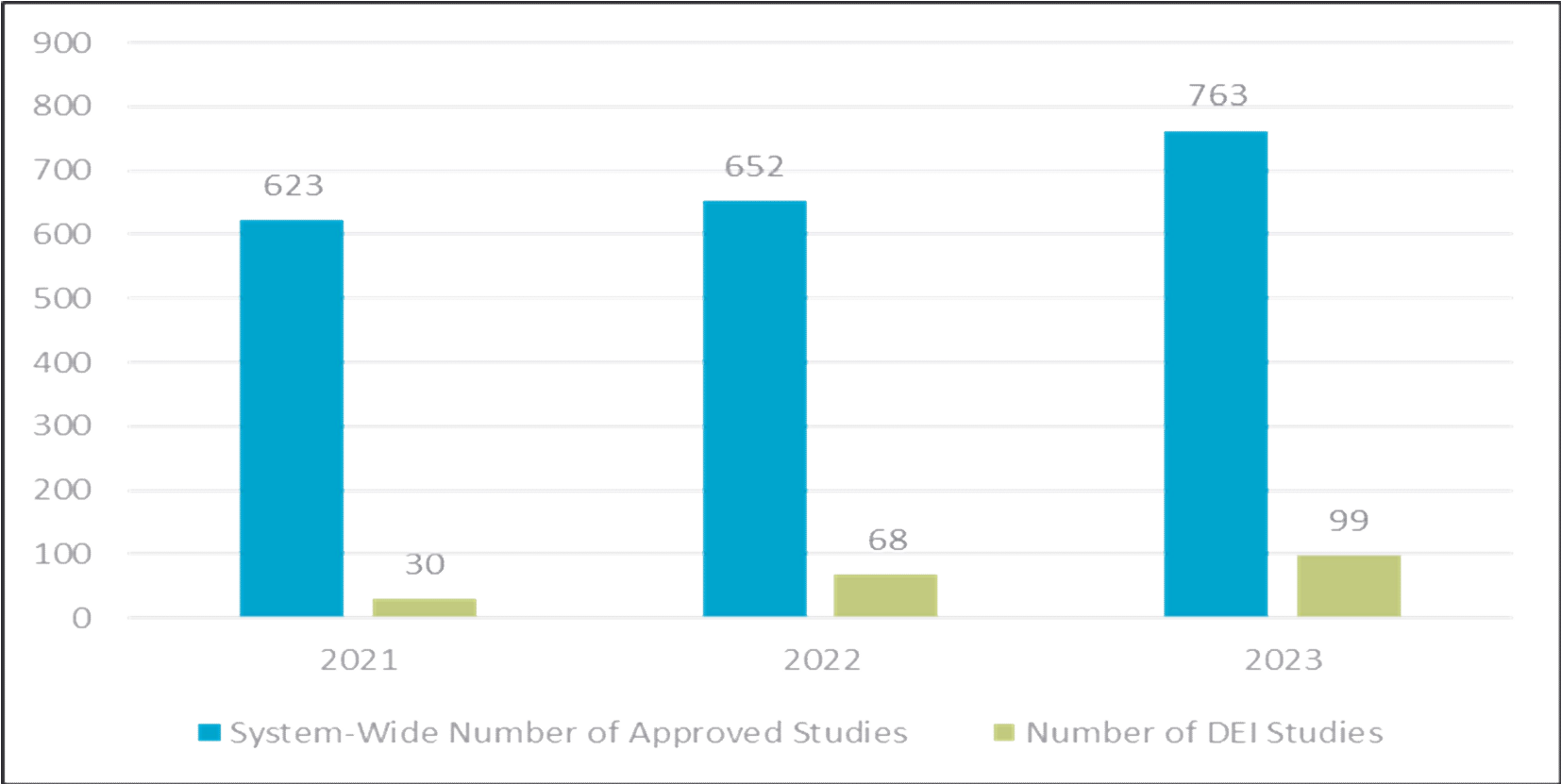
Volume of Currently Approved Research Studies



Individual studies may be conducted at more than one pavilion.

*Data from 9-1-2023 monthly pavilion reports

Research Growth at Harris Health



Research Day at Ben Taub Hospital: May 30, 2023



Enhancing the Utilization of Healthy Living Interventions among Cancer Survivors in Historically Underserved Populations & Communities

Findings:

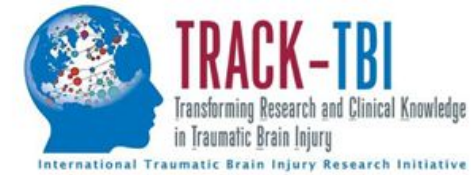
- High rates of co-occurrent cardiometabolic disease including obesity (45.0%), diabetes (30.8%), & other related risk factors as well as treatment-related symptoms
- Four major concepts emerged from interviews:
 - 1) Factors that influence survivors' ability to eat well & exercise,
 - 2) Current usage of community resources,
 - 3) Interest in relevant programming, and
 - 4) Specific programming preferences



Results:

- Strategically tailoring community resources for cancer survivors can provide a more robust network of support to promote healthy eating and active living in this population
- This work informed community implementation of evidence-based health interventions in Acres Homes

Functional Recovery, Symptoms, and Quality of Life 1 to 5 Years After Traumatic Brain Injury (TBI)



Findings:

- Patients with previous moderate to severe TBI displayed increased independence over 5 years
- Moderate to severe TBI was associated with increased mortality

Results:

- These findings, in combination with the persistently elevated rates of unfavorable outcomes in mild TBI vs Controls imply that more monitoring and rehab are needed for TBI

Pitavastatin to Prevent Cardiovascular Disease in HIV Infection

Clinical Problem:

- In persons with HIV infection, the risk of atherosclerotic cardiovascular disease is twice that than in the general population. Randomized studies of primary prevention strategies in this population is needed.



Results:

- Participants with HIV infection receiving stable antiretroviral therapy and at a low-to-moderate cardiovascular risk, daily treatment with pitavastatin resulted in a significantly lower risk of major adverse cardiovascular events than placebo over approximately 5 years of follow-up.
- The incidence of nonfatal serious adverse events was similar in the two groups. Participants in the pitavastatin group were more likely than those in the placebo group to have newly diagnosed diabetes mellitus and grade ≥ 3 myalgia, muscle weakness, or myopathy.



HARRIS HEALTH SYSTEM QUALITY COMMITTEE

Research & Sponsored Programs

November 7, 2023

Report on the Status of Human Subjects Research in Harris Health System

An annual report is provided to the Quality Committee identifying affiliated human subjects research conducted at or in conjunction with Harris Health System.

Active Human Subjects Research

As of September 1, 2023, 758 approved affiliated human subjects research protocols were being conducted within Harris Health System (compared to 652 approved protocols on September 1, 2022).

Of the approved protocols:

- 483 (64%) were conducted by Baylor College of Medicine faculty
- 174 (23%) were conducted by UTHealth faculty
- 94 (12%) were conducted by MD Anderson Cancer Center faculty
- 7 (1%) were conducted by University of Houston faculty (Departments of Psychology and Pharmacology)

To date in 2023, an average of 17 new research protocols have been submitted each month for Harris Health administrative approval. Currently, the top 2 research areas at Harris Health are oncology and infectious disease/HIV. Protocol details are available as a separate document.

Indirect Cost Recovery

Harris Health has received the following indirect costs recovery associated with human subjects research performed at Harris Health facilities:

- \$304,481 from Baylor College of Medicine from August 1, 2022 through July 31, 2023
- \$80,356 from UTHealth for March 1, 2022 through February 28, 2023
- \$172 from MD Anderson Cancer Center for August 1, 2022 through July 31, 2023
 - The majority of studies conducted at Harris Health facilities by MD Anderson Cancer Center faculty are funded by cooperative groups (e.g., Southwest Oncology Group, Gynecologic Oncology Group). These studies are minimally funded and no indirect costs are paid.

Harris Health/Baylor College of Medicine Research Day

On May 30th 2023, the Research & Sponsored Programs Department collaborated with Baylor College Medicine (BCM) to present the inaugural Harris Health/BCM Research Day to showcase the research and academic excellence conducted at Harris Health. Over 100 abstracts were submitted and required to meet one of the three following categories:

- Disparities/Population Health/Quality Improvement/Public Health
- Clinical/Translational Research
- Miscellaneous (Informatics, Genomics, Precision Medicine)

Research Publications/Presentations

Electrodiagnostic findings in COVID-19 patients of an underserved population with neuromuscular complaints: case series.

Tan FY, Mirabi B, Forrest E. Journal of the International Society of Physical and Rehabilitation Medicine (2023) 6:17–20. (Baylor College of Medicine)

Tobacco Quitline Referral into Pediatric Template within a Large Safety Net Health Care System.

Parker S, McGee LU, Daheri M, Montealegre J. Poster presentation at the National Conference on Tobacco or Health. New Orleans, Louisiana. June 2022. (Baylor College of Medicine)

Telemedicine and Pediatrics Access to Care Among Low Income Populations during COVID-19.

Del Rio Rodriguez, B. Zuniga, L. Wood, M., Dongarwar, D., Duryea, T., O'Connor, T. Poster presentation at the Pediatric Academic Societies Conference, Denver, Co. April 24, 2022. (Baylor College of Medicine)

Comparison of Intended versus Actual Intervals between Intravitreal Anti-VEGF Injections and Assessment of Treatment Delays.

Somani NA, Olson D, Weng, CY. Podium presentation at BCM Ophthalmology Residents' Day and poster presentation at the Women in Ophthalmology Symposium. (Baylor College of Medicine)

[The Effect of Initial Patient Experiences and Life Stressors on Predicting Lost to Follow-Up in Patients New to an HIV Clinic.](#)

Guajardo E, Giordano TP, Westbrook RA, Black WC, Njue-Marendes S, Dang BN. AIDS Behav. 2022 Jun;26(6):1880-1891. doi: 10.1007/s10461-021-03539-8. Epub 2022 Jan 5. (Baylor College of Medicine)

[Baricitinib versus Dexamethasone for Adults hospitalized with COVID-19 \(ACTT-4\): A Randomized, Double-blind, Double Placebo-controlled Trial.](#)

El Sahly HM, Atmar RL and the ACTT-4 Study Group. Lancet Respir Med. 2022 Sep;10(9):888-899. doi: 10.1016/S2213-2600(22)00088-1. Epub 2022 May 23. (Baylor College of Medicine)

[Development and Initial Feasibility of a Hospital-Based Acceptance and Commitment Therapy Intervention to Improve Retention in Care for Out-of-Care Persons with HIV: Lessons Learned from an Open Pilot Trial.](#)

Dindo L, Moitra E, Roddy MK, Ratcliff C, Markham C, Giordano T. J Clin Med. 2022 May 17;11(10):2827. doi: 10.3390/jcm11102827. (Baylor College of Medicine)

[Unraveling the Treatment Effect of Baricitinib on Clinical Progression and Resource Utilization in Hospitalized COVID-19 Patients: Secondary Analysis of the Adaptive COVID-19 Treatment Randomized Trial-2.](#)

Fintzi J, Bonnett T, Tebas P, Marconi VC, Levine CB, El Sahly HM, McLellan SLF, Benson CA, Rostad CA, Ganesan A, Huprikar N, Frank MG, Mularski RA, Atmar RL, Park PK, Short WR, Beigel JH, Mehta AK, Sweeney DA. Open Forum Infect Dis. 2022 Apr 27;9(7):ofac219. doi: 10.1093/ofid/ofac219. eCollection 2022 Jul. (Baylor College of Medicine)

[Temporal Improvements in COVID-19 Outcomes for Hospitalized Adults: A Post Hoc Observational Study of Remdesivir Group Participants in the Adaptive COVID-19 Treatment Trial.](#)

Potter GE, Bonnett T, Rubenstein K, Lindholm DA, Rapaka RR, Doernberg SB, Lye DC, Mularski RA, Hynes NA, Kline S, Paules CI, Wolfe CR, Frank MG, Rouphael NG, Deye GA, Sweeney DA, Colombo RE, Davey RT Jr, Mehta AK, Whitaker JA, Castro JG, Amin AN, Colombo CJ, Levine CB, Jain MK, Maves RC, Marconi VC, Grossberg R, Hozayen S, Burgess TH, Atmar RL, Ganesan A, Gomez CA, Benson CA, Lopez de Castilla D, Ahuja N, George SL, Nayak SU, Cohen SH, Lalani T, Short WR, Erdmann N, Tomashek KM, Tebas P. Ann Intern Med. 2022 Dec;175(12):1716-1727. doi: 10.7326/M22-2116. Epub 2022 Nov 29. (Baylor College of Medicine)

[Preliminary Validity of a Telephone-Based Neuropsychological Battery in a Consecutive Series of Persons with HIV Disease Referred for Clinical Evaluation.](#)

Thompson JL, Matchanova A, Beltran-Najera I, Ridgely NC, Mustafa A, Babicz MA, Hasbun R, Giordano TP, Woods SP. Arch Clin Neuropsychol. 2023 May 22;38(4):570-585. doi: 10.1093/arclin/acac104. (Baylor College of Medicine)

[Evaluating Demographic Representation in Clinical Trials: Use of the Adaptive Coronavirus Disease 2019 Treatment Trial \(ACTT\) as a Test Case.](#)

Ortega-Villa AM, Hynes NA, Levine CB, Yang K, Wiley Z, Jilg N, Wang J, Whitaker JA, Colombo CJ, Nayak SU, Kim HJ, Iovine NM, Ince D, Cohen SH, Langer AJ, Wortham JM, Atmar RL, El Sahly HM, Jain MK, Mehta AK, Wolfe CR, Gomez CA, Beresnev T, Mularski RA, Paules CI, Kalil AC, Branche AR, Luetkemeyer A, Zingman BS, Voell J, Whitaker M, Harkins MS, Davey RT Jr, Grossberg R, George SL, Tapson V, Short WR, Ghazaryan V, Benson CA, Dodd LE, Sweeney DA, Tomashek KM. Open Forum Infect Dis. 2023 May 27;10(6):ofad290. doi: 10.1093/ofid/ofad290. eCollection 2023 Jun. (Baylor College of Medicine)

Generation and Release of Neurogranin, Vimentin, and MBP Proteolytic Peptides Following Traumatic Brain Injury.

Sarkis GA, Lees-Gayed N, Banoub J, Abbatiello SE, Robertson C, Haskins WE, Yost RA, Wang KKW. Mol Neurobiol. 59(2):731-747, 2022. doi: 10.1007/s12035-021-02600-w. (Baylor College of Medicine)

Characterization of Calpain and Caspase-6-generated Glial Fibrillary Acidic Protein Breakdown Products Following Traumatic Brain Injury and Astroglial Cell Injury.

Yang Z, Arja RD, Zhu T, Sarkis GA, Patterson RL, Romo P, Rathore DS, Moghieb A, Abbatiello S, Robertson CS, Haskins WE, Kobeissy F, Wang KKW. Int J Mol Sci 2022 23(16):8960,2022 doi 10.3390/ijms23168960. (Baylor College of Medicine)

Serial Measurements of Serum GFAP in Moderate-Severe Traumatic Brain Injury: Potential Utility in Providing Insights into Secondary Insults and Long-term Outcome.

Robertson CS, Salinas Martinez F, McQuillan L, Williamson JB, Lamb DG, Wang KKW, Rubenstein R, Wagner AK. J Neurotrauma 2023 Jul 25. doi: 10.1089/neu.2023.0111. (Baylor College of Medicine)

Temporal Profiles of P-tau, T-tau and P-tau:T-tau Ratios in CSF and Blood from Moderate-Severe TBI Patients and Relationship to 6-12 Months Global Outcomes.

Rubenstein R, McQuillan L, Wang KKW, Robertson CS, Chang B, Yang Z, Xu H, Williamson JB, Wagner AK. J Neurotrauma 2023 Sep 19. doi: 10.1089/neu.2022.0479. (Baylor College of Medicine)

Integrating, Harmonizing, and Curating Studies with High-Frequency and Hourly Physiological Data: Proof of Concept from Seven Traumatic Brain Injury Datasets.

Yaseen A, Robertson CS, Cruz Navarro J, Chen J, Heckler B, DeSantis S, Temkin N, Barber J, Foreman B, Diaz-Arrastia RR, Chesnut RM, Manley GT, Wright D, Vassar M, Ferguson AR, Markowitz AJ, Yamal JM. J Neurotrauma 2023 Jun 21. doi: 10.1089/new.2023.002. (Baylor College of Medicine)

Diffusion tensor Imaging reveals elevated diffusivity of white matter microstructure that is independently associated with long-term outcome after mild traumatic brain injury: A TRACK-TBI Study.

Palacios EM, Yuh EL, Mac Donald CL, Bourla I, Wren-Jarvis J, Sun X, Vassar M, Diaz-Arrastia RR, Giacino J, Okonkwo DO, Robertson CS, Stein MB, Temkin N, McCrea M, Levin H, Markowitz A, Jain S, Manley GT, Mukherjee P. J Neurotrauma 2022 Oct;38(91-20):1318-1328,2022.doi: 10.1089/neu.2021.0408. (Baylor College of Medicine)

Association of Day-of-Injury Plasma Glial Fibrillary Acidic Protein Concentration and Six-month Posttraumatic Stress Disorder in Patients with Mild Traumatic Brain Injury.

Kulbe JR, Jain S, Nelson LD, Korley FK, Mukherjee P, Sun X, Okonkwo DO, Giacino JT, Vassar M, Robertson C, McCrea MA, Wang KKW, Temkin N, Mac Donald C, Taylor S, Ferguson AR, Markowitz AJ, Diaz-Arrastia R, Manley GT, Stein MB, and the TRACK-TBI Investigators. Neuropsychopharmacology 2022 Dec;47(13):2330-2308,2022 doi: 10.1038/s41386-022-01466-3. (Baylor College of Medicine)

Emotional Resilience Predicts Preserved White Matter Microstructure following Mild Traumatic Brain Injury.

Cai LT, Brett BL, Palacios EM, Yuh EL, Bourla I, Wren-Jarvis J, Wang Y, Donald CM, Diaz-Arrastia R, Giacino JT, Okonkwo DO, Levin HS, Robertson CS, Temkin N, Markowitz AJ, Manley GT, Stein MB, McCrea MA, Zafonte RD, Nelson LD, Mukherjee P, and TRACK-TBI Investigators. *Biol Psychiatry Cogn Neurosci Neuroimaging* 2022 Sep 21:S2451-9022(22)00231-2. doi:10.1016/j.bpsc.2022.08.015. (Baylor College of Medicine)

Functional Recovery, Symptoms, and Quality of Life 1 to 5 years after Traumatic Brain Injury.

Nelson LD, Temkin NR, Barber J, Brett BL, Okonkwo DO, McCrea MA, Giacino JT, Bodien YG, Robertson C, Corrigan JD, Diaz-Arrastia R, Markowitz AJ, Manley GT; TRACK-TBI Investigators. *JAMA Netw Open.* 2023 Mar 1;6(3):e233660. doi: 10.1001/jamanetworkopen.2023.3660. (Baylor College of Medicine)

Polygenic Risk for Mental Disorders as Predictors of Post-Traumatic Stress Disorder after Mild Traumatic Brain Injury.

Stein MB, Jain S, Parodi L, Choi KW, Maihofer AX, Nelson LD, Mukherjee P, Sun X, He F, Okonkwo DO, Giacino JT, Korley FK, Vassar JM, Robertson CS, McCrea MA, Temkin N, Markowitz AJ, Diaz-Arrastia R, Rosand J, Manley GT, and TRACK-TBI Investigators. *Transl Psychiatry.* 2023 Jan 25;13(1):24. doi: 10.1038/s41398-023-02313-9. (Baylor College of Medicine)

Measurable Pain Phenotypes after Spinal Cord Injury.

Hergenroeder G, Molina S, Burish M, Choi HA, Cruz Navarro J, Asokan V, Ahmad F, Gopinath S, Robertson CS, Francisco GE, Ray WZ, Schmitt K, Moore A, Dash PK. Abstract presented at the National Neurotrauma Society meeting, Jun 2022. (Baylor College of Medicine)

Serial Measurements of Serum GFAP in Moderate-Severe Traumatic Brain Injury: Potential Utility in Providing Insights into Secondary Insults and Long-term Outcome.

Robertson CS, Salinas Martinez F, McQuillan LE, Williamson J, Lamb DG, Wang KKW, Rubenstein R, Wagner AK. Abstract presented at the National Neurotrauma Society meeting, June 2023. (Baylor College of Medicine)

Clinical Profile of Traumatic Brain Injury Patients Undergoing Acute Cranial Surgery: Report from the 18-center TRACK-TBI Study.

Yue J, Kanter J, Barber J, Huang M, Foreman B, Korley F, van Essen T, Pisica D, Belton P, Lee Y, Ferguson A, Huie R, Kitagawa R, Sun X, Deng H, Wang V, Bodien Y, Taylor S, Satris G, Hamidi S, Etemad LL, Tracey J, Nelson L, McCrea M, Ngwenya L, DiGiorgio A, Tarapore P, Puccio A, Giacino J, Diaz-Arrastia R, Lingsma H, Mukherjee P, Yuh E, Robertson C, Menon D, Maas A, Markowitz A, Jain S, Okonkwo D, Temkin N, Manley G. Abstract presented at the National Neurotrauma Society meeting, June 2023. (Baylor College of Medicine)

Linked Alterations in Structure and Auto-Immunity Biomarkers in Remote Mild-to-Moderate TBI: A Multi-Modal Brain Imaging Study.

Waters A, Penhale S, Robertson CS, Rubenstein R, Wagner A, Wang K, Lamb DG, Williamson JB. Abstract presented at the National Neurotrauma Society meeting, June 2023. (Baylor College of Medicine)

Neurobehavioral Associations with White Matter Characteristics and Blood Biomarkers of Inflammation in Patients with Remote Mild TBI.

Penhale S, Waters A, Venkatesh A, Claar R, Lamb D, Robertson C, Rubenstein R, Wagner A, Kobaissy F, Wang K, Williamson J. Abstract presented at the National Neurotrauma Society meeting, June 2023. (Baylor College of Medicine)

Precision Medicine, Hormone Temporal Dynamics and Associations with Outcome, A Multi-Center Analysis.

Maczuzak J, McQuillan L, Gober I, Barton D, Williamson J, Rubenstein R, Wang K, Robertson C, Wagner A. Abstract presented at the National Neurotrauma Society meeting, June 2023. (Baylor College of Medicine)

Utility of GFAP as a Potential Aid in Diagnosis of Traumatic Brain Injury: A TRACK-TBI Study.

Manley G, Yue J, Puccio A, McCrea M, Korley F, Wang K, Robertson C, Sun X, Giacino J, Temkin N, Stein M, Mukherjee P, Bazarian J, Diaz-Arrastia R, Jain S, Okonkwo D. Abstract presented at the National Neurotrauma Society meeting, June 2023. (Baylor College of Medicine)

Phase I/II Trial of Metformin as a Chemo-Radiosensitizer in a Head and Neck Cancer Patient Population.

Kemnade JO, Florez M, Sabichi A, Zhang J, Jhaveri P, Chen G, Chen A, Miller-Chism C, Shaun B, Hilsenbeck SG, Hernandez DJ, Skinner HD, Sandulache VC. Oral Oncol. 2023 Oct;145:106536. doi: 10.1016/j.oraloncology.2023.106536. Epub 2023 Aug 8. (Baylor College of Medicine)

Complication Rates of Total Laryngectomy in a Safety Net Hospital.

Rosas A, Hernandez DJ. Poster presentation at AHNS International Meeting 2023. (Baylor College of Medicine)

Assessing Differences in Quality of Life between Spanish-speaking and Non-Spanish speaking Patients with Head and Neck Cancer Following Free Flap Reconstruction.

Whitney Jin, Ellie Wenneker, David Hernandez, Angela Haskins. Poster presentation at AHNS International Meeting 2023. (Baylor College of Medicine)

A Study of Dietary Patterns Derived by Cluster Analysis and their Association with Nonalcoholic Fatty Liver Disease Severity among Hispanic Patients.

Zhang X, Daniel CR, Soltero V, Vargas X, Jain S, Kanwal F, Thrift AP, Balakrishnan M. Am J Gastroenterol. 2023 Sep 20. doi: 10.14309/ajg.0000000000002508. Epub ahead of print. (Baylor College of Medicine)

Perceptions of Weight Status and Energy Balance Behaviors Among Patients with Non-alcoholic Fatty Liver Disease.

Heredia NI, Gaba R, Liu Y, Jain S, Rungta M, Rungta M, El-Serag HB, Kanwal F, Thrift AP, Balakrishnan M. Sci Rep. 2022 Apr 5;12(1):5695. doi: 10.1038/s41598-022-09583-1. (Baylor College of Medicine)

Perceived Barriers to Weight Loss among Hispanic Patients with Non-alcoholic Fatty Liver Disease.

Heredia NI, Thrift AP, Balakrishnan M. Hisp Health Care Int. 2022 Sep;20(3):171-178. doi: 10.1177/15404153211043885. Epub 2021 Oct 16. (Baylor College of Medicine)

It Takes a Village: Reducing Racial/Ethnic Disparities and Barriers to Mental Health Screening Among Mothers of NICU Patients Through a Novel Smartphone Application.

Gonzales DN, Blake A, Barbut G, Johnson K, Guillory C, Noll L. Poster presentation at the Pediatric Academic Societies conference, May 2023. (Baylor College of Medicine)

Red Blood Cell Conservation and Use in the Cardiovascular Operating Rooms at Ben Taub General Hospital.

Lindgren T, Kodakandla H, Caraway S, Shah K, Huang X, Ibekwe S. Journal of Cardiothoracic and Vascular Anesthesia. 37(2023)1946-1950. (Baylor College of Medicine)

Race/Ethnicity and Birthplace as Risk Factors for Gastric Intestinal Metaplasia in a Multiethnic United States Population.

Tan MC, Jamali T, Nguyen TH, Galvan A, Sealock RJ, Khan A, Zarrin-Khameh N, Holloman A, Kampagianni O, Ticas DH, Liu Y, El-Serag HB, Thrift AP. Am J Gastroenterol. 2022 Feb 1;117(2):280-287. doi: 10.14309/ajg.0000000000001576. (Baylor College of Medicine)

Widening Health Disparities: Increasing Cholangiocarcinoma Incidence in an Underserved Population.

Kumar D, Bansal V, Raza SA, Thrift PA, Malaty HM, Sealock RJ. Gastro Hep Advances. 2022;1:180–185. (Baylor College of Medicine)

Early EUS in Choledocholithiasis: A Prospective Study.

Jacob J, Gonzalez A, Sealock R. The American Journal of Gastroenterology 117(10S):p e84, October 2022. (Baylor College of Medicine)

Social Determinants of Health and Genetic Testing in Intrauterine Fetal Demise.

Lena A. Shay LA, Tounsi S, Adams A. Poster presentation at American College of Medical Genetics and Genomics (ACMG) Annual Clinical Genetics Meeting, 2023. (Baylor College of Medicine)

Epidemiology of Early Onset Colorectal Cancer in the Harris Health System.

Tran V, Spezia-Lindner N, Millien V, Bilal M, Montealegre J, Suarez M. Presented at the American College of Physicians Conference SW Region, Galveston, TX 2022. (Baylor College of Medicine)

Financial Toxicity Impact on Younger versus Older Adults with Cancer in the Setting of Care Delivery.

Corrigan KL, Fu S, Chen YS, Ma HY, et al. *Cancer* 2022;128:2455-2462. (MD Anderson Cancer Center)

Short-form Adaptive Measure of Financial Toxicity from the Economic Strain and Resilience in Cancer (ENRICH) Study: Derivation Using Modern Psychometric Techniques.

Xu C, Smith GL, Chen Y-S, Checka CM, Giordano SH, Kaiser K, Ma HY, et al. (2022) *PLoS ONE* 17(8): e0272804. <https://doi.org/10.1371/journal.pone.0272804>. (MD Anderson Cancer Center)

Effect of Dexamethasone on Dyspnoea in Patients with Cancer (ABCD): A Parallel-group, Double-blind, Randomized, Controlled Trial.

Hui D, Puac V, Shelal Z, Dev R, Ma HY, et al. *Lancet Oncol* 2022; 23: 1321–31. (MD Anderson Cancer Center)

Enhancing the Utilization of Healthy Living Interventions Among Cancer Survivors in Historically Underserved Populations and Communities.

Raber M, Rechis R, LaRue DM, Ho TT, Ma HY, et al. *Cancer Causes & Control* (2023) 34:635–645. (MD Anderson Cancer Center)

Enhancing Primary Care Clinicians' Knowledge of Cancer Survivorship Care in Community Health Centers.

Balasubramanian BA, Museitif M, Ma HY, et al. Poster presentation at the 2nd Annual Cancer Center Survivorship Research Forum, Stanford University, September 2023. (MD Anderson Cancer Center)

The Predictive Performance of Contemporary Guideline Recommendations for Helicobacter pylori Testing in a United States Population.

Nguyen TH, Peng FB, Emelogu I, Mallepally R, Kanwal F, El-Serag HB, Tan MC. *Clin Gastroenterol Hepatol.* 2022 Oct 18;S1542-3565(22)00971-5. (Baylor College of Medicine)

Race/Ethnicity and Birthplace as Risk Factors for Gastric Intestinal Metaplasia in a Multiethnic United States Population.

Tan MC, Jamali T, Nguyen TH, Galvan A, Sealock RJ, Khan A, Zarrin-Khameh N, Holloman A, Kampagianni O, Ticas DH, Liu Y, El-Serag HB, Thrift AP. *Am J Gastroenterology.* 2022 Feb 1;117(2):280-287. (Baylor College of Medicine)

Ideal cardiovascular health, biomarkers, and coronary artery disease in persons with HIV.

Douglas PS, McCallum S, Lu MT, Umbleja T, Fitch KV, Foldyna B, Zanni MV, Fulda ES, Bloomfield GS, Fichtenbaum CJ, Overton ET, Aberg JA, Malvestutto CD, Burdo TH, Arduino RC, Ho KS, Yin MT, Ribaud HJ, Grinspoon SK. AIDS 2023;37:423-434. doi: 10.1097/QAD.0000000000003418. Epub 2022 Nov 18. PMID: 3652554. (UTHealth Houston)

Extended Analysis of HIV Infection in Cisgender Men and Transgender Women Who Have Sex with Men Receiving Injectable Cabotegravir for HIV Prevention: HPTN 083.

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HIV-Specific T-Cell Frequencies and Function after ART During Acute or Early HIV.

Scott F. Sieg, Joseph A. Puleo, Lu Zheng, Brian Claggett, Javier R. Lama, Lawrence Fox, Jintanat Ananworanich, Kiat Ruxrungtham, Beatriz Grinsztejn, Roberto C. Arduino, Joseph J. Eron, John W. Mellors, Eric S. Daar, Trevor A. Crowell. Poster presentation - 2022 Conference on Retroviruses and Opportunistic Infections, February 12-16, 2022. Abstract 265. (UTHealth Houston)

Viral Escape During Triple Broadly Neutralizing Antibody Therapy Against HIV-1.

Boris Juelg, Kathryn E. Stephenson, Kshitij Wagh, Victoria E. Walker-Sperling, Tom Hassell, Allen DeCamp, Elena E. Giorgi, Richard A. Koup, John R. Mascola, Roberto C. Arduino, Edwin DeJesus, Nicole L. Yates, Michael Seaman, Bette Korber, Dan Barouch. Poster presentation - 2022 Conference on Retroviruses and Opportunistic Infections, February 12-16, 2022. Abstract 139. (UTHealth Houston)

DTG PK in People with HIV Receiving Daily 1HP for Latent TB Treatment (ACTG 5372).

Marjorie Z. Imperial, Annie Luetkemeyer, Rodney Dawson, Yoninah Cramer, Sue Rosenkranz, Susan Swindells, Irina Gelmanova, Anchalee Avihingsanon, Roberto C. Arduino, Wadzanai Samaneka, Kelly Dooley, Rada Savic, Anthony T. Podany. Poster presentation - 2022 Conference on Retroviruses and Opportunistic Infections, February 12-16, 2022. Abstract 78. (UTHealth Houston)

This report is being presented for informational purposes only.

Thank you,
Julia Thompson, PhD, APRN, CIP
Administrative Director
Research & Sponsored Programs

Tuesday, November 7, 2023

Discussion Regarding 2024 Quality Committee Meeting Frequency

2024 Board & Board Committee Calendar

BOARD (9:00 AM-1:00 PM)	JANUARY 25, 2024 JULY 25, 2024 FEBRUARY 29, 2024 AUGUST 29, 2024 MARCH 28, 2024 SEPTEMBER 26, 2024 APRIL 25, 2024 OCTOBER 24, 2024 MAY 30, 2024 DECEMBER 12, 2024 JUNE 27, 2024	ASC AT LBJ GOVERNING BODY (9:00-10:30 AM)	FEBRUARY 22, 2024 AUGUST 22, 2024 MAY 23, 2024 NOVEMBER 21, 2024	BUDGET & FINANCE COMMITTEE (9:00-10:00 AM)	FEBRUARY 15, 2024 AUGUST 15, 2024 (9:00-9:30) MAY 16, 2024 NOVEMBER 14, 2024
SPECIAL CALL BOARD	NOVEMBER 14, 2024 (HRSA)	GOVERNANCE COMMITTEE (11:00 AM-12:00 PM)	JANUARY 9, 2024 JUNE 11, 2024 FEBRUARY 13, 2024 AUGUST 13, 2024 MARCH 12, 2024 SEPTEMBER 10, 2024 APRIL 9, 2024 OCTOBER 8, 2024 MAY 14, 2024 NOVEMBER 12, 2024	COMPLIANCE & AUDIT COMMITTEE (10:00-11:30 AM)	FEBRUARY 15, 2024 SEPTEMBER 12, 2024 MAY 16, 2024 NOVEMBER 14, 2024
SPECIAL HHS COMMUNITY TOWN HALL	PLACEHOLDER PLACEHOLDER PLACEHOLDER PLACEHOLDER	QUALITY COMMITTEE (12:00-1:30 PM)	JANUARY 9, 2024 JUNE 11, 2024 FEBRUARY 13, 2024 AUGUST 13, 2024 MARCH 12, 2024 SEPTEMBER 10, 2024 APRIL 9, 2024 OCTOBER 8, 2024 MAY 14, 2024 NOVEMBER 12, 2024	JOINT CONFERENCE COMMITTEE (11:30 AM-12:30 PM)	JANUARY 11, 2024 SEPTEMBER 12, 2024 MARCH 14, 2024 NOVEMBER 14, 2024 MAY 16, 2024
BUDGET WORKSHOP (9:30 AM-11:00 AM)	AUGUST 15, 2024			DEI COMMITTEE (11:30 AM-12:30 PM)	JANUARY 12, 2024 JUNE 14, 2024 FEBRUARY 16, 2024 AUGUST 16, 2024 MARCH 15, 2024 SEPTEMBER 13, 2024 APRIL 12, 2024 OCTOBER 11, 2024 MAY 17, 2024 NOVEMBER 15, 2024

JANUARY							FEBRUARY							MARCH							APRIL							MAY							JUNE						
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													31																												30

JULY							AUGUST							SEPTEMBER							OCTOBER							NOVEMBER							DECEMBER							
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	
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28	29	30	31				25	26	27	28	29	30	31	29	30						27	28	29	30	31			24	25	26	27	28	29	30	29	30	31					

HARRIS HEALTH HOLIDAY CLOSURES:	01/01/24 (New Year's Day)	05/27/24 (Memorial Day)	07/04/24 (Independence Day)	11/28/24 (Thanksgiving)	12/25/24 (Christmas)
	01/15/24 (MLK)	06/19/24 (Juneteenth)	09/02/24 (Labor Day)	11/29/24 (Fri. After Thanksgiving)	

Tuesday, November 7, 2023

Executive Session

Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007 and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report.

Otis R. Ekins


Otis R. Ekins, MD, CCHP-P
Chief Medical Officer of Correctional Health

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Tuesday, November 7, 2023

Executive Session

Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007 and Tex. Occ. Code Ann. §151.002, to Receive Peer Review and/or Medical Committee Reports in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including Report Regarding Harris Health System Quality Review Councils.



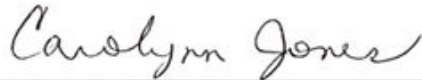
Dr. Yashwant Chathampally
Associate Chief Medical Officer, Senior Vice President – Quality & Patient Safety

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Tuesday, November 7, 2023

Executive Session

Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session.



Carolynn Jones, JD, CHC
EVP, Chief Compliance & Risk Officer

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