

THE BOARD OF TRUSTEES MEETING

9:00 A.M.

Thursday, January 25, 2018

BOARD ROOM

2525 Holly Hall Drive, Houston, Texas 77054

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care, and education.

AGENDA

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| I. | Call to Order and Record of Attendance | Anne Clutterbuck, Chair |
| II. | Approval of the Minutes of Previous Meeting
Regular Board Meeting – December 7, 2017 | Anne Clutterbuck |
| III. | Announcements/Special Presentations | Anne Clutterbuck |
| | A. Special Announcement – <i>Mr. Jeffrey Baker, Executive Director, Harris County Hospital District Foundation</i> , will deliver a presentation regarding the proceeds from the HCHD Foundation’s 2017 Jubilee of Caring. | |
| IV. | Hear From Citizens | Anne Clutterbuck |
| V. | Public Hearing Regarding the Harris Health System FY2019 Operating and Capital Budget | Anne Clutterbuck |
| | A. Overview of the Harris Health System FY2019 Operating and Capital Budget | |
| | B. Public Comments | |
| VI. | Discussion and Possible Action Regarding the Appointment of Members to the Harris Health System Ad Hoc – Nominating Committee | Anne Clutterbuck |
| VII. | Consent Agenda Items | Anne Clutterbuck |

A. Recommended Committee Approvals

1. Consideration of Purchasing Recommendations Requiring Board Approval (Items A(1)a. through A(1)zz. and A(1)bbb. through A(1)hhh.)
2. Consideration of Approval of an Indigent Care Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Orthopedic Hospital LTD d/b/a Texas Orthopedic Hospital (the “Affiliated Hospital”) – *Mr. Michael Norby*
3. Consideration of Approval of the Revised Harris Health System Policy No. 7.38.01, Eligibility for Financial Assistance for the Health Care for the Homeless Program – *Ms. Robbie Bookman*
4. Consideration of Approval to Enter Into the 21st Lease Year with the City of Pasadena for the Strawberry Health Center Located at 927 E. Shaw Road, Pasadena, Texas 77506 at a Monthly Rate Not to Exceed \$11,188.17 (\$134,258.04/Yr.), Including Maintenance and Operating Expenses, for the Term March 1, 2018 Through February 28, 2019 – *Mr. David Attard*
5. Consideration of Approval to Enter Into the 8th Lease Year with Pasadena Realty Partners, LLC for the Pasadena Pediatric and Adolescent Health Center Located at 3925 Fairmont Parkway, Pasadena, Texas 77504 at a Monthly Rate of \$27,637.96 (\$331,655.52/Yr.), Including Estimated Maintenance and Operating Expenses, for the Term March 1, 2018 Through February 28, 2019 – *Mr. David Attard*
6. Consideration of Approval to Enter Into the 5th Lease Year with Monroe Casco, Ltd. for the Monroe Clinic Located at 8539 Gulf Freeway, Houston, Texas 77017 at a Monthly Rate of \$15,588.69 (\$187,064.28/Yr.), Including Estimated Maintenance and Operating Expenses, for the Term February 1, 2018 Through January 31, 2019 – *Mr. David Attard*
7. Consideration of Approval to Enter Into the 5th Lease Year with Benjamin Wu for the Sunset Heights Clinic Located at 1623 Airline, Houston, Texas 77009 at a Monthly Rate of \$9,602.15 (\$115,225.80/Yr.), Including Estimated Maintenance and Operating Expenses, for the Term April 1, 2018 Through March 31, 2019 – *Mr. David Attard*
8. Consideration of Approval to Enter Into the 4th Lease Year with Houston Business Development, Inc. for the Dental Center Located at 5220-5250 Griggs Road, Houston, Texas 77021 at a Monthly Rate of \$14,313.69 (\$171,764.28/Yr.), Including Estimated Maintenance and Operating Expenses, for the Term February 1, 2018 Through January 31, 2019 – *Mr. David Attard*
9. Consideration of Approval to Enter Into the 3rd Lease Year with 5516 Lockwood LLC for the C.E. Odom Pediatric and Adolescent Health Center Located at 5516 Lockwood, Houston, Texas 77026 at a Monthly Rate of

\$16,106.21 (\$193,274.52/Yr.), Including Estimated Maintenance and Operating Expenses, for the Term March 1, 2018 Through February 1, 2019 – *Mr. David Attard*

10. Consideration of Approval to Renew the Lease with Caliber Mt. Houston Borrower LLC, Inc. for the East Mt. Houston Eligibility Center Located at 11737-C Eastex Freeway, Houston, Texas 77039 at a Monthly Rate of \$9,267.95 (\$111,215.40/Yr.), Including Estimated Maintenance and Operating Expenses, for the Term February 1, 2018 Through January 31, 2019 – *Mr. David Attard*
11. Consideration of Approval to Transfer Funds in an Amount Not to Exceed \$2,485,555 for Fiscal Year 2018-2019 to the Harris County Engineering Department to Provide Architectural, Engineering, Construction Management, and Other Related Services Required for the Ben Taub Roof Replacement and LBJ Medical Air/Vacuum Compressors Replacement – *Mr. David Attard*
12. Consideration of Approval to Appoint a Harris Health System Representative to the Public Power Pool (P3) – *Mr. David Attard*
13. Consideration of Approval to Ratify an Amendment to the Investment Guidelines of the Jennison Associates LLC Managed Large Capitalization Growth Equity Portfolio for the Harris County Hospital District Pension Plan, Effective October 20, 2017 – *Mr. Michael Norby*
14. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Texas Woman's University (Bachelor of Science in Nursing Program) – *Mr. Omar Reid*
15. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Texas Tech University Health Science Center (Clinical Laboratory Sciences Second Degree and Post Baccalaureate Certificate Programs) – *Mr. Omar Reid*
16. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System, Baylor College of Medicine, and Texas Woman's University (Master of Science in Speech and Language Pathology Program) – *Mr. Omar Reid*
17. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Texas Woman's University (Master of Science in Nursing Program) – *Mr. Omar Reid*
18. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston, Cizik School of Nursing (Bachelor of Science in Nursing Practice Program) – *Mr. Omar Reid*

19. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston (Master of Science in Biomedical Informatics Program) – *Mr. Omar Reid*
20. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System, The University of Texas Health Science Center at Houston, School of Public Health, and Baylor College of Medicine (Master and Doctor of Public Health Programs) – *Mr. Omar Reid*
21. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System, Frontier Nursing University, and Baylor College of Medicine (Master of Science in Nursing Certified Nurse Midwife Program) – *Mr. Omar Reid*
22. Consideration of Approval to Revise the Post-Employment Benefits Policy for Retiree Healthcare – *Mr. Omar Reid*
23. Consideration of Approval to Engage in Discussions with Harris County Jail Leadership and Harris County Commissioners Court Regarding an Assessment of the Harris County Jail Health Program – *Mr. George Masi*
24. Consideration of Approval of the Health Care for the Homeless Program Consumer Advisory Council Report From September 2017 Through November 2017, as Required by the United States Department of Health and Human Services, Which Provides Funding to the Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program – *Ms. Tanya Stringer*
25. Consideration of Approval to Amend the Interlocal Agreement Between Harris County Hospital District d/b/a Harris Health System, the City of Houston, and Baylor College of Medicine to Participate in the City of Houston’s Advancing Collaboration to Eliminate Human Trafficking – *Dr. Ericka Brown*
26. Consideration of Approval of a Patient Transfer Agreement Between Harris County Hospital District d/b/a Harris Health System and CHI St. Luke’s Health Baylor College of Medicine Medical Center d/b/a Baylor St. Luke’s Medical Center – *Dr. Ericka Brown*
27. Consideration of Approval of a Grant Agreement in the Amount of \$75,000 from the Harris County Hospital District Foundation and the Peace of Mind Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for Mental Health Services at Ben Taub Hospital – *Mr. Jeffrey Baker*

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28. Consideration of Acceptance of the Harris Health System Bad Debt Write-Offs Auditor's Report – *Mr. Charles McDonald*
 29. Consideration of Acceptance of the Harris Health System Ben Taub General Hospital Emergency Center Charge Capture Auditor's Report – *Mr. Charles McDonald*

{End of Consent Agenda}

VIII. Strategic Discussion

A. Discussion Regarding Selected Goals From “The Bridge to 2020” Harris Health System Strategic Plan

George Masi

1. **Our Family: The Harris Health People Initiative**
The Harris Health People Initiative (Goal 3, Objectives 3.1 – 3.3)
– *Mr. Omar Reid*
2. **Our Patients: State of the Emergency Centers & Strategies for Decompression**
Emergency Room Decompression (Goal 2, Objectives 2.3 and 2.6)
– *Dr. Nathan Deal and Dr. Alan Vierling*

B. Harris Health System Legislative Initiatives

R. King Hillier

1. Update, Discussion and Possible Action Regarding Activities in Austin Relating to Legislative/Regulatory Issues Impacting Harris Health System, the 85th Legislative Session, and the Harris Health System Legislative Platform.
2. Update, Discussion and Possible Action Regarding Pending Federal Legislative and Policy Issues Affecting Harris Health System.

IX. Board Review and Action Items

A. Joint Conference Committee Items

Elena Marks

1. Consideration of Acceptance of the Medical Executive Board Report for November 2017 – *Dr. David Robinson*
2. Consideration of Approval Regarding the Credentialing Changes for Members of the Harris Health System Medical Staff (December 2017 and January 2018) – *Dr. David Robinson*

B. Performance Improvement & Patient Safety Committee Item

Dr. Kimberly Monday

1. Review and Discussion Regarding the Harris Health System Quality Executive Summary and Scorecard – *Dr. Parikshet Babber*

C. Budget & Finance Committee Items**Carolyn Truesdell**

1. Consideration of Acceptance of the Harris Health System November 2017 Financial Report Subject to Audit – *Mr. Michael Norby*
2. Consideration of Acceptance of the Harris Health System December 2017 Financial Report Subject to Audit – *Mr. Michael Norby*
3. Consideration of Acceptance of the Harris Health System Third Quarter FY2018 Investment Report – *Mr. Michael Norby*
4. Presentation of the Third Quarter Statutory NAIC Filing for Community Health Choice, Inc. – *Mr. Kenneth Janda*
5. Presentation of the Third Quarter Statutory NAIC Filing for Community Health Choice Texas, Inc. – *Mr. Kenneth Janda*

D. Planning & Operations Oversight Committee Items**Lawrence Finder**

1. Consideration of Approval to Ratify an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and BakerRipley (In Conjunction with Workforce Solutions and Eight Million Stories) – *Mr. Omar Reid*
2. Consideration of Approval to Ratify Renewal of an Agreement Between the Harris County Hospital District d/b/a Harris Health System and the Texas Department of State Health Services to Provide an HIV Transmission Prevention Program Throughout the State of Texas and a Centering Parenting Program to Harris Health System Patients – *Dr. Jennifer Small*
3. Consideration of Approval of a Grant From the Simon Bolivar Foundation to the Harris County Hospital District Foundation for the Harris Health System Peritoneal Dialysis Program and the Neonatal Intensive Care Unit – *Mr. Jeffrey Baker*
4. Consideration of Approval of a Grant Agreement Between Harris Health System and the Simon Bolivar Foundation – *Ms. Kelli Fondren*

X. Executive Session**Anne Clutterbuck**

- A. Discussion Regarding the Harris Health System Vice President, Chief Governance Officer, Pursuant to Texas Gov't Code Ann. §551.074, and Possible Action Regarding This Matter Upon Return to Open Session – *Board of Trustees*
- B. Discussion Regarding the Harris Health System Senior Vice President of

Corporate Compliance, Pursuant to Texas Gov't Code Ann. §551.074, and Possible Action Regarding This Matter Upon Return to Open Session
– *Board of Trustees*

- C. Consultation with the County Attorney Regarding Settlement of a Contract Claim with Oracle America Inc., Pursuant to Texas Gov't Code §551.071, and Possible Action Regarding This Matter Upon Return to Open Session
– *Ms. Mercedes Leal*
- D. Discussion Regarding Financial Planning Information Related to the Negotiation Between the Harris County Hospital District d/b/a Harris Health System and Affiliated Medical Services for the Arrangement or Provision of Medical Services, Pursuant to Texas Gov't Code Ann. §551.085, and Possible Action Regarding This Matter Upon Return to Open Session – *Board of Trustees*
- E. Review and Discussion Regarding Strategies to Improve and Maximize Financial Performance and Budget Projections Under Provider Agreements, Network Relationships, and Other Strategic Means or Additional Lines of Business for Community Health Choice, Inc., Pursuant to Texas Gov't Code §551.085 – *Mr. Kenneth Janda*
- F. Report by the Senior Vice President of Corporate Compliance Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Upon Return to Open Session – *Mr. Terry Reeves*
- G. Report by the Chief Medical Officer Regarding the Quality of Medical and Health Care, Pursuant to Texas Health & Safety Code Ann. §161.032 and Texas Occupations Code Ann. §160.007 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Health Care Services, and Possible Action Upon Return to Open Session – *Dr. Parikshet Babber*

XI. Reconvene

XII. Adjournment

Anne Clutterbuck