

HARRIS HEALTH SYSTEM

HARRIS HEALTH SYSTEM

MINUTES OF THE BOARD OF TRUSTEES MEETING

Thursday, October 25, 2018

Board Room – Administration Building

Members Present:

Ms. Anne Clutterbuck, Chair
Dr. Kimberly Monday, Vice Chair
Dr. Arthur Bracey
Mr. Lawrence Finder
Dr. Ewan Johnson
Ms. Elena Marks (departure 1:13 p.m.)
Mr. Art Morales
Ms. Carolyn Truesdell

Members Absent:

Ms. Linda Morales, Secretary

Others Present:

Mr. George Masi, President & Chief Executive Officer
Dr. Ericka Brown, Senior Executive Vice President & Chief Operating Officer
Mr. Michael Norby, Executive Vice President & Chief Financial Officer
Dr. Parikshet Babber, Executive Vice President & Chief Medical Officer
Mr. Tim Tindle, Executive Vice President & Chief Information Officer
Dr. Nathan Deal, Executive Vice President & Administrator, Ben Taub Hospital
Dr. Glorimar Medina-Rivera, Executive Vice President & Administrator, Ambulatory Care Services
Dr. Yvonne Chu, General Director, Affiliated Medical Services
Dr. David Robinson, Chair, Medical Executive Board
Dr. Kenneth Mattox, Chief of Staff, Ben Taub Hospital
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Dr. Mohammad Zare, Chief of Staff, Ambulatory Care Services
Ms. Karen Tseng, Senior Vice President, Population Health Transformation
Ms. Carolynn Jones, Senior Vice President, Corporate Compliance
Ms. Nicole Streeter, Vice President, Chief Governance Officer
Mr. Robert Soard, First Assistant, Harris County Attorney's Office
Ms. Sara Thomas, Managing Attorney, Harris County Attorney's Office
Mr. DeWight Dopslauf, Purchasing Agent, Harris County Purchasing
Ms. Carole Lamont, Commissioner Steve Radack's Office
Mr. Paul Shanklin, Commissioner Jack Cagle's Office
Ms. Amber Weed, Commissioner Ellis's Office
Mr. August Williams, Commissioner Jack Morman's Office
Ms. Merlyn Zertuche, Commissioner Jack Morman's Office
Administrative Staff
Guests
(Sign-in Sheets attached to permanent record)

I. Call to Order and Record of Attendance

Ms. Anne Clutterbuck, Chair, called the meeting to order at 9:02 a.m., and noted that a quorum was present. The attendance was recorded.

II. Approval of the Minutes of Previous Meeting

Motion 18.10-105

Moved by Dr. Ewan Johnson, seconded by Ms. Carolyn Truesdell, and unanimously passed that the Board approve the minutes of the August 9, 2018 Special Called Board meeting and September 27, 2018 Board of Trustees meeting.

III. Announcements / Special Presentations

A. Special Recognition – Dr. Nathan Deal, Executive Vice President and Administrator, Ben Taub Hospital, recognized Ben Taub Hospital 6E Medical Intensive Care and 6D Intermediate Care Units receipt of the Silver Beacon Award for Excellence in Nursing.

B. Special Recognition – Mr. George Masi, President & Chief Executive Officer and Dr. Nathan Deal, recognized Mr. Michael Staley for his 15 years of service with Harris Health System. Mr. Masi expressed gratitude and appreciation for Mr. Staley and presented him with a service memento on behalf of the Board and Harris Health System.

C. Board Member Announcements regarding Board member advocacy and community engagement.

There were no Board member announcements.

IV. Hear from Citizens

Ms. Cynthia Cole, Executive Director, Local #1550 – AFSCME, American Federation of State, County, and Municipal Employees, presented a letter which outlined employees concerns that are still ongoing with Human Resources. She urged the Board to review Harris Health's grievance process and to investigate the continued discriminatory practice.

Mr. Wally Ramos, Harris Health retiree, spoke regarding employee relations. He stated that during his tenure at Harris Health he endured harassment and unwarranted treatment from management. He explained that he was wrongfully terminated from his job and stated that no employee should undergo such discriminatory treatment. Ms. Clutterbuck asked that Mr. Omar Reid, Senior Vice President of Human Resources, meet with Mr. Ramos and his family to address his concerns.

Mrs. Angela Charles, Harris Health retiree, spoke regarding the post-employment health benefits modifications. She expressed thanks to the Board and administration for addressing retirees concerns. Additionally, she acknowledged Ms. Cole for her ongoing support of retirees.

Motion 18.10-106

Moved by Ms. Carolyn Truesdell, seconded by Dr. Kimberly Monday, and unanimously passed that the Board suspend the rules to address agenda items out of order. The agenda item presentation order is reflected in the sequence of the Board motions.

V. Executive Session

At 9:37 a.m., Ms. Clutterbuck stated that the Board would enter into Executive Session under Texas Occupations Code Ann. §160.007, Texas Health & Safety Code §161.032, Texas Gov't Code Ann. §551.071, Texas Gov't Code Ann. §551.072, and Texas Gov't Code Ann. §551.085.

VI. Reconvene

At 11:25 a.m., Ms. Clutterbuck reconvened the meeting and stated that no action was taken in Executive Session. Dr. Arthur Bracey recused himself from executive session discussion.

- A. Discussion Regarding Financial Planning Information Related to the Negotiation Between the Harris County Hospital District d/b/a Harris Health System and Baylor College of Medicine and The University of Texas Health Science Center at Houston for the Arrangement or Provision of Medical Services, Pursuant to Texas Gov't Code Ann. §551.085, and Possible Action Regarding This Matter Upon Return to Open Session.

No action was taken.

- B. Review and Discussion Regarding Strategies to Improve and Maximize Financial Performance and Budget Projections Under Provider Agreements, Network Relationships, and Other Strategic Means or Additional Lines of Business for Community Health Choice, Inc., Pursuant to Texas Gov't Code §551.085.

No action was taken.

- C. Consultation with the County Attorney Regarding Settlement Pertaining to the Reimbursement of Claims Paid Pursuant to a Contract with OptumRx Administrative Services, LLC, pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding This Matter Upon Return to Open Session.

Motion 18.10-108

Moved by Ms. Carolyn Truesdell, seconded by Dr. Kimberly Monday, and passed that the Board approve agenda items VI.C.

The Harris County Hospital District d/b/a Harris Health System ("Harris Health"), by and through its Board of Trustees, approves and hereby authorizes settlement pertaining to the reimbursement of claims paid pursuant to a contract with OptumRx Administrative Services, LLC in the amount of \$44,760.88 payable to Harris Health. George V. Masi, President and Chief Executive Officer of Harris Health, is authorized to execute any agreement, release, or any other necessary documents to effect this settlement.

- D. Consultation with the County Attorney Regarding Settlement of a Property Damage Claim with Geico Casualty Co., Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding This Matter Upon Return to Open Session.

Motion 18.10-109

Moved by Ms. Carolyn Truesdell, seconded by Dr. Kimberly Monday, and passed that the Board approve agenda items VI.D.

The Harris County Hospital District d/b/a Harris Health System (“Harris Health”), by and through its Board of Trustees, approves and hereby authorizes settlement of a property damage claim with Geico Casualty Co. in the amount of \$14,029.00 payable to Harris Health. George V. Masi, President and Chief Executive Officer of Harris Health, is authorized to execute any agreement, release, or any other necessary documents to effect this settlement.

- E. Report by the Senior Vice President of Corporate Compliance Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Upon Return to Open Session.

No action was taken.

- F. Report by the Chief Medical Officer Regarding the Quality of Medical and Health Care, Pursuant to Texas Health & Safety Code Ann. §161.032 and Texas Occupations Code Ann. §160.007 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Health Care Services, and Possible Action Upon Return to Open Session.

No action was taken.

- G. Discussion Regarding the Acquisition of Real Property Related to Riverside General Hospital, Pursuant to Texas Gov’t Code Ann. §551.072, and Possible Action Regarding This Matter Upon Return to Open Session.

No action was taken.

VII. Consent Agenda Items

AGENDA ITEMS TAKEN OUT OF ORDER

A. Recommended Committee Approvals

Motion 18.10-107

Moved by Ms. Carolyn Truesdell, seconded by Dr. Kimberly Monday, and passed that the Board approve agenda items VII.A(1)a. through VII.A.11. Mr. Lawrence Finder recused himself from the following purchasing items: A(1)a., A(1)b., A(1)f., A(1)g., A(1)h. A(1)i., A(1)j., A(1)k., A(1)l., A(1)m., A(1)n., A(1)o., A(1)p., A(1)q., A(1)r., A(1)s., A(1)t., A(1)u., A(1)v., A(1)w., A(1)x., A(1)y., A(1)aa., A(1)bb., A(1)cc., A(1)dd., A(1)ee., A(1)gg., A(1)hh., A(1)ii., A(1)jj., A(1)kk., A(1)nn., A(1)oo., A(1)pp., A(1)qq., A(1)rr.

- 1. Consideration of Purchasing Recommendations Requiring Board Approval (Items A(1)a. through A(1)rr.).

- a. approve renewal for GE Healthcare to provide maintenance services for imaging equipment at Ben Taub and Lyndon B. Johnson Hospitals, Smith Clinic, Ambulatory Care Services clinics and the Ambulatory Surgical Center in the estimated amount of \$4,708,534 for the term December 19, 2018 through December 18, 2019 (Board previously approved funds in the amount of \$4,349,158 for the previous year).
- b. approve renewal for Crothall Facilities Management, Inc. to provide maintenance services for biomedical equipment at Ambulatory Care Services clinics in the estimated amount of \$462,922 for the term December 20, 2018 through December 19, 2019 (Board previously approved funds in the amount of \$468,273 for the previous year).
- c. approve the third of four (4) renewal options for The Gordian Group, Inc. to provide consulting services for Job Order Contracting management system in the estimated amount of \$265,000 for the term December 23, 2018 through December 22, 2019 (Board previously approved funds in the amount of \$216,000 for the previous year).
- d. approve the first of four (4) renewal options for Affiliated Engineers Inc. to provide professional architectural and engineering services in the estimated amount of \$250,000 for the term November 9, 2018 through November 8, 2019.
- e. approve the first of four (4) renewal options for Terracon Consultants, Inc. to provide professional architectural and engineering services in the estimated amount of \$175,000 for the term December 22, 2018 through December 21, 2019.
- f. approve purchase on the basis of lowest priced contract for MMS – A Medical Supply Company to provide a total of (41) manufacturer non-supported electric exam tables for Harris Health System ACS clinics in the amount of \$201,441.
- g. approve additional (budgeted) funds for Brown & Root Industrial Services LLC to provide Job Order Contracting for small and large construction and/or construction related projects of the Pathology Lab at Lyndon B. Johnson Hospital in the additional (budgeted) amount of \$163,000 (Board previously approved funds in the amount of \$1,090,893).
- h. approve award on the basis of only proposal received for Edwards Lifesciences LLC to provide three (3) cardiac output monitors at Ben Taub Hospital in the estimated amount \$101,700 for a one-year initial term with four (4) one-year renewal options.
- i. approve utilization of contract for Hearst Newspapers Partnership LP, Houston Chronicle Publishing Co. Div. to provide publication of public notices for Harris County in the estimated amount of \$150,000 for the term October 25, 2018 through September 30, 2019 (Board previously approved funds in the amount of \$475,000).
- j. approve first-year funding on the basis of best contracts Covidien Sales LLC [PP-MM-614] – Option 1 (Items 2-10, 34-36, 38-41) (\$135,989); and Masimo Americas [PP-MM-615] – Option 2 (Items 11-32, 42-43) (\$1,465,033) to provide pulse oximetry and capnography devices in the estimated multi-vendor amount of \$1,601,022 for the term May 1, 2018 through April 30, 2019 (Board previously approved funds in the amount of \$1,688,321 for the previous year).

- k. approve second-year funding for the GPO contracts for Olympus America Inc. [PP-OR-1456] (\$174,688) and Boston Scientific Corporation [PP-OR-1454] (\$422,614), All through Cardinal Health to provide specialty urological products in an estimated multi-vendor amount of \$597,302 for the term January 1, 2019 through December 31, 2019.
- l. approve second-year funding for the GPO contract for Bard Access Systems Inc. [AS-NS-1104] through Cardinal Health to provide peripherally inserted central catheters (PICCs) and midlines in the estimated amount of \$505,407 for the term December 1, 2018 through November 30, 2019.
- m. approve third-year funding for the GPO contract for LSL Industries, Inc. d/b/a LSL Healthcare Inc. [PP-NS-988] through Cardinal Health to provide IV site management and accessories in the estimated amount of \$377,128 for the term January 1, 2019 through December 31, 2019.
- n. ratify second-year funding for the GPO contract for KCI USA, Inc. [PP-NS-938] to provide negative pressure wound therapy in the estimated amount of \$320,389 for the term June 1, 2018 through May 31, 2019.
- o. ratify second-year funding for the GPO contract for Compression Therapy Concepts, Inc. [AS-NS-915] through Cardinal Health to provide vascular compression therapy in the estimated amount of \$280,232 for the term December 1, 2017 through November 30, 2018.
- p. approve third-year funding for the GPO contract for Compression Therapy Concepts, Inc. [AS-NS-915] through Cardinal health to provide vascular compression therapy in the estimated amount of \$186,821 for the extended eight (8) month term December 1, 2018 through July 31, 2019.
- q. approve additional (budgeted) funds and an extension for Terumo Medical Corporation (TMC) to provide neuroendovascular diagnostic and interventional radiology products including balloons, catheters and related products in the additional (budgeted) amount of \$242,161 for the extended term November 1, 2018 through April 30, 2019 (Board previously approved funds in the amount of \$484,322 for the term November 1, 2017 through October 31, 2018).
- r. ratify second-year funding for the GPO contract for Cardinal Health 200, LLC f/k/a Covidien Sales LLC [AS-NS-1082] through Cardinal Health to provide ECG Electrodes, Cables, Lead Wires and Defibrillator Pads in the estimated amount of \$191,461 for the term October 1, 2018 through September 30, 2019.
- s. approve second-year funding for the GPO contract for Cardinal Health 200, LLC f/k/a Covidien Sales LLC [AS-NS-1082] through Cardinal Health to provide surgical and isolation masks in the estimated amount of \$185,701 for the term January 1, 2019 through December 31, 2019.
- t. ratify second-year funding for the GPO contracts for Stryker Sales Corporation [PP-OR-1430] and Aesculap, Inc. [PP-OR-1431] to provide neurosurgical products in the estimated amount of \$177,422 for the term September 1, 2018 through August 31, 2019.

- u. approve second-year funding for the GPO contract for ACell Inc. [PP-NS-1115] to provide regenerative skin grafting products in the estimated amount of \$148,212 for the term January 1, 2019 through December 31, 2019.
- v. approve second-year funding for the GPO contract for Medtronic formerly Covidien Sales LLC [PP-NS-1092] to provide dialysis products and accessories in the estimated amount of \$147,516 for the term November 1, 2018 through October 31, 2019.
- w. approve the first of two (2) renewal options for CooperSurgical Inc. to provide high risk OB/GYN specialty products and related items in the estimated amount of \$136,208 for the term December 7, 2018 through December 6, 2019.
- x. approve second-year funding for the GPO contract for MAQUET Medical Systems USA [PP-CA-312] to provide Intra-Aortic Balloon Catheters in the estimated amount of \$128,159 for the term November 1, 2018 through October 21, 2019.
- y. approve the first of two (2) renewal options for Johnson and Johnson Healthcare Systems Inc. through Mentor Worldwide LLC to provide breast implants for medical procedures and related products in the estimated amount of \$128,128 for the term November 6, 2018 through November 5, 2019.
- z. approve renewal for Global Healthcare Exchange, LLC (GHX)[PP-IT-175] to provide subscription for MetaTrade, Procurement Suite, Provider Exchange, Contract Center Xpert and Trading Net software in the estimated amount of \$108,700 for the term November 7, 2018 through November 6, 2019.
- aa. approve the second of four (4) renewal options for Medtronic Sofamore Danek USA, Inc. to provide spinal implants and related products (supplemental) in the estimated amount of \$286,973 for the term November 18, 2018 through November 17, 2019.
- bb. approve additional (budgeted) funds for Siemens Industry, Inc. to provide repair, maintenance and testing of the integrated security system in the estimated additional (budgeted) amount of \$710,063 for the term March 1, 2018 through February 28, 2019 (Board previously approved funds in the amount of \$434,937 for the term March 1, 2018 through February 28, 2019).
- cc. approve award on the basis of only proposal received for VKC I LP d/b/a Subway to provide operation of retail food services in leased space of Ben Taub Tower in the estimated revenue amount of \$268,800 for the seven-year initial term with two (2) three-year renewal options.
- dd. approve purchase for Baxalta [PPPH17BAX02]; Baxter Healthcare Corporation [PPPH17BAX06]; Bio Products Laboratory [PPPH17BPL01]; Biotest Pharmaceuticals Corporation [PPPH17BTP01]; CSL Behring LLC [PPPH17ARM01]; Emergent BioSolutions [PPPH17ADD01]; Grifols USA LLC [PPPH18GRIO1]; Kedrion [PPPH17KBP01]; Octapharma USA Inc. [PPPH17OCT01], All distributed through F.F.F. Enterprises, Inc. to provide blood plasma products in the estimated multi-vendor amount of \$3,3137,461 for the term January 1,2019 through December 31, 2019.

- ee. approve award on the basis of best proposal meeting requirements for Omnicell to provide pharmacy cleanroom workflow management solution in the estimated amount of \$938,940 for a one-year initial term with four (4) one-year renewal options.
- ff. approve award on the basis of low bid for LGC Global FM, LLC to provide janitorial services in the amount of \$539,502 for the term January 1, 2019 through December 31, 2019 with four (4) one-year renewal options.
- gg. approve the third of four (4) renewal options for Becton, Dickinson and Company, through its BD Diagnostics – Diagnostics System for integrated platform for microbiology automation, blood culture, identification and susceptibility including analyzer(s), reagents, consumables, and services in the estimated amount of \$1,234,646 for the term December 5, 2018 through December 4, 2019.
- hh. approve the fourth and final renewal option for College of American Pathologists to provide external proficiency testing and services in the estimated amount of \$192,696 for the term December 31, 2018 through December 30, 2019.
- ii. approve renewal on the basis of sole source for EBSCO Information Services to provide nursing reference database access in the estimated amount of \$150,425 for the term January 1, 2019 through December 31, 2019 (Board previously approved funds in the amount of \$143,263 for the previous year).
- jj. approve funding on the basis of sole source for LinkedIn Corporation to provide recruitment and networking subscription services in the estimated amount of \$109,000 for the term December 31, 2018 through December 30, 2019.
- kk. approve renewal for the City of Houston to provide professional development training and other training resources for employees in the estimated amount of \$40,000 for the term January 6, 2019 through January 5, 2020.
- ll. approve the third of four (4) renewal options for JWB Dentistry, PLLC to provide operation of a mobile dental van for the Health Care for the Homeless Program in the estimated (HRSA grant funds) amount of \$247,000 for the term January 1, 2019 through December 31, 2019.
- mm. approve the second of four (4) renewal options for Waste Corporation of Texas LP – A Delaware Limited Partnership to provide refuse removal services in the estimated amount of \$339,808 for the term November 1, 2018 through October 31, 2019 (Board previously approved funds in the amount of \$331,986 for the previous year).
- nn. approve renewal on the basis of sole source for FUJIFILM Medical Systems USA, Inc. to provide license and maintenance services for Synapse Picture Archiving and Communication System (PACS) in the estimated amount of \$685,788 for the term November 1, 2018 through October 31, 2019 (Board previously approved funds in the amount of \$670,070 for the previous year).
- oo. approve the first and final renewal option on the basis of sole source for UpToDate, Inc. to provide UpToDate on-line subscription clinical resource information in the estimated amount of \$228,943 for the term November 1, 2018 through October 31, 2019 (Board previously approved funds in the amount of \$196,140 for the previous year).

- pp. approve purchase on the basis of sole source for Hewlett Packard Enterprise Company (HPE) to provide Hewlett Packard Enterprise computer hardware and software server maintenance and support in the estimated amount of \$154,108 for the term January 25, 2019 through January 24, 2020 (Board previously approved fund in the amount of \$190,094 for the previous year).
 - qq. approve the first of two (2) renewal options on the basis of sole source for FUJIFILM Medical Systems USA, Inc. to provide maintenance and support for the ProSolv cardiology imaging software in the estimated amount of \$113,581 for the term November 1, 2018 through October 31, 2019 (Board previously approved funds in the amount of \$149,533 for the previous year).
 - rr. approve renewal on the basis of sole source for Carefusion Solutions, LLC to provide Software Management Services (SMS) for the Alaris system in the estimated amount of \$142,120 for the term November 8, 2018 through November 7, 2019.
2. Consideration of Acceptance of the Medical Executive Board Report for October 2018.
 3. Consideration of Acceptance of the Harris Health System Second Quarter FY2019 Investment Report.
 4. Consideration of Acceptance of the Actuarial Audit Report for Harris County Hospital District Pension Plan.
 5. Approval to Transfer Funds in an Amount Not to Exceed \$166,384.40 for Fiscal Year 2019 to the Harris County Engineering Department to Provide Architectural, Engineering, Construction Management, and Other Related Services Required for the Ben Taub Roof Replacement Project.
 6. Approval of Affiliation Agreements Between Harris County Hospital District d/b/a Harris Health System and Five (5) Educational Institutions.
 - San Jacinto College District – North
5800 Uvalde, Houston, Texas 77049
 - San Jacinto College District – North
5800 Uvalde, Houston, Texas 77049
 - University of Texas Health Science Center, School of Dentistry
P.O. Box 20036, Houston, TX 77225-0186
 - University of Houston, Cullen College of Engineering
E421 Engineering, Building 2
4722 Calhoun Rd., Houston TX 77204-4007
 - University of Texas Medical Branch at Galveston
301 University Boulevard, Galveston, TX 77555-1029
 7. Approval of a Grant Agreement in the Amount of \$2,600 Between Harris Health System and the Harris County Hospital District Foundation Benefitting the Progressive Care Certification Review Course Project.

8. Approval of a Grant Agreement in the Amount of \$2,000 Between Harris Health System and the Harris County Hospital District Foundation Benefitting the Chaplain Residency Program Library Improvement Project.
9. Approval of a Grant Agreement in the Amount of \$25,000 Between Harris Health System and the Harris County Hospital District Foundation Benefitting the Harris Health System Trauma Services Shattered Dreams Program.
10. Approval of a Grant Agreement in the Amount of \$10,200 Between Harris Health System and the Harris County Hospital District Foundation Benefitting the LBJ Hospital Community Garden.
11. Approval of a Memorandum of Understanding Between the Houston Food Bank and Harris County Hospital District d/b/a Harris Health System to Establish an Understanding for Houston Food Bank Programs to be Administered Within Harris Health System.

{End of Consent Agenda}

VIII. Strategic Discussion

A. Caring For Our Patients: From Coordinating Delivery of Healthcare Services to Population Health Transformation

Ms. Karen Tseng, Senior Vice President, Population Health Transformation, presented Caring for Our Patients: Coordinating Delivery of Healthcare Services to Population Health Transformation. She stated that the transformative model of care means to efficiently and effectively fulfill Harris Health's mission of improving the health of those most in need. She also stated that Harris Health has 44 different physical sites in which to leverage intramural and extramural coordination of healthcare opportunities. She recommended concentrating on clinics within the northeast quadrant of Harris County. In addition, she suggested conducting an assessment to determine which health-related social needs are most prominent in Harris County. Discussion ensued. A copy of the presentation is available in the permanent record.

B. Harris Health System Legislative Initiatives

Motion 18.10-110

Moved by Ms. Carolyn Truesdell, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item VIII.B.1. and VIII.B.2.

1. Update, Discussion and Possible Action Regarding Activities in Austin Relating to Legislative/Regulatory Issues Impacting Harris Health System, the 85th and 86th Legislative Session, and the Harris Health System Legislative Platform.
2. Update, Discussion and Possible Action Regarding Pending Federal Legislative and Policy Issues Affecting Harris Health System.

Mr. R. King Hiller, Vice President, Public Policy and Government Relations, led the discussion regarding pending Federal Legislative and Policy Issues Affecting Harris Health System. He stated that he will be providing legislators and elected officials a report delineating by district, the number of unduplicated patient accounts, hospital and outpatient activity, payer mix, and associated cost incurred per patient visits. He announced legislative support of the following Harris Health platform initiatives: 1) the continuation of the Texas Health and Human Services *Commission's Health Care Transformation and Quality Improvement* Medicaid 1115 Waiver 2.0 and negotiations for the future renewal of Waiver 3.0, 2) a Harris County Local Provider Participation Fund (LPPF), 3) simplified enrollment across Medicaid, CHIP-Perinatal, and Healthy Texas Women, 4) extension of Medicaid eligibility for pregnant women from 60 days to 12 months post-partum, 5) support for local authority and decision-making on issues of tax rates, ad valorem valuation, and bond authority by Commissioners Court, 6) legislation permitting physicians in hospitals and freestanding emergency medical care facilities to initiate a temporary hold or emergency detention of a patient who, due to a mental illness, is a danger to self or others, 7) support of graduate medical education, nursing and health professional issues, 8) identifying alternative funding that is sustainable for the current Driver Responsibility Program, and 9) the authorization of Harris Health to automatically enroll employees into the 401(k) plan and other deferred compensation plans, with an employee opt-out provision. A copy of the report is available in the permanent record.

C. Compliance Education: Compliance Enforcement Trends and Activity – Part 3 of 3 [Board Education]

Ms.Carolynn Jones, Senior Vice President, Corporate Compliance, presented the board education regarding Compliance Enforcement Trends and Activity. She stated that the Annual Health Care Fraud and Abuse Control Program (HCFAC) was developed as a national initiative to combat fraud, waste, and abuse related to Medicare, Medicaid, and other public and private health plans. She mentioned that an annual report is issued by The Department of Health and Humans Services (HHS) and The Department of Justice (DOJ) detailing the program's expenditures, results, and enforcement actions for that year. She reported that in FY2017, the DOJ obtained more than \$3.7B in settlements and judgments from civil cases involving fraud and false claims against the government. Ms. Jones further explained that of the \$3.7B, \$2.4B involved the health care industry. She stated that the DOJ continues to pursue individual accountability for corporate wrongdoing and in some cases, the individual owners and executives of private corporations agreed to be held jointly and individually liable for settlement payment with their corporations. Ms. Clutterbuck announced that corporate compliance will provide quarterly reports in open session and monthly reports regarding sensitive matters in executive session. A copy of the presentation is available in the permanent record.

IX. Board Review and Action Items

A. Joint Conference Committee Item

Motion 18.10-111

Moved by Mr. Lawrence Finder, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item IX.A.1.

1. Approval Regarding the Credentialing Changes for Members of the Harris Health System Medical Staff (October 2018).

Dr. Robinson presented the October 2018 credentialing changes for the members of the Harris Health System medical staff. He reported that there were 33 initial appointments, 114 reappointments, 1 resignation, and 19 change/add privileges. A copy of the report is available in the permanent record.

Dr. Monday expressed her concern regarding the credentialing process and the Board's associated risks and liabilities. Ms. Jones mentioned that the medical staff credentialing process is audited by Det Norske Veritas (DNV) and that Harris Health has had no significant findings, thus indicating that the credentialing process is comprehensive and compliant. Ms. Sara Thomas, Attorney, Harris County Attorney's Office, stated that she will provide an update regarding the Board's responsibilities and liabilities as it relates to the credentialing process.

B. Bylaws Review Committee Item

1. Discussion Regarding the Establishment of the Harris Health System Board of Trustees Annual Committee Structure.

Ms. Truesdell led the discussion regarding the establishment of the Harris Health System Board of Trustees Annual Committee Structure. She presented the Bylaws Review committee recommendation for a new Board of Trustees committee structure to be considered for approval at the December 6, 2018 Board meeting. She proposed two (2) standing Board committees including Finance and Quality, which will meet on a monthly basis. Ms. Truesdell noted that Corporate Compliance and Audit committee will convene quarterly with Corporate Compliance reporting monthly in Executive Session. Additionally, she stated that the Joint Conference committee will convene bi-monthly and serve as a liaison between the Board and the medical staff primarily focused on quality of care. Ms. Clutterbuck stated that standard consent agenda items such as purchasing will be presented directly to the Board. She further explained that the Budget and Finance committee will receive high-dollar projects, non-routine items, and topics related to Harris Health long-term strategic plan. She stated that Ad Hoc committees will continue to convene as needed. Discussion ensued. Ms. Clutterbuck proposed that the Joint Conference committee convene at 8 a.m. prior to the regularly scheduled Board meetings at 9 a.m. She stated the proposed committee structure will be presented at the December 6, 2018 Board meeting along with a draft of the committee charters.

C. Performance Improvement & Patient Safety Committee Items

1. Review and Discussion Regarding the Harris Health System Executive Summary & Quality Scorecard

Dr. Parikshet Babber, Executive Vice President & Chief Medical Officer, led the discussion regarding the Harris Health System Executive Summary & Quality Scorecard. He stated that the previous executive summary indicated that there were no surgical site infections for colon and abdominal hysterectomies for the month of July.

He mentioned that there is a 90 day surveillance period that has not been completed therefore an updated report will be provided upon completion. He also reported a significant decline in the number of Clostridium Difficile infections compared to 2017 and that the mortality index rate reduced from 1.79 to 1.07 year-to-date. A copy of the quality scorecard is available in the permanent record.

Motion 18.10-112

Moved by Dr. Ewan Johnson, seconded by Ms. Anne Clutterbuck, and unanimously passed that the Board approve agenda item IX.C.2.

2. Approval to Accept the Newly Proposed Corporate Clinical Performance Scorecard In Lieu of the Executive Quality Scorecard

Dr. Babber presented the Newly Proposed Corporate Clinical Performance Scorecard In Lieu of the Executive Quality Scorecard. He highlighted that the corporate clinical scorecard is a one-page document, which provides full visibility in the areas of quality and finance. He mentioned that the following categories were added to the corporate clinical performance scorecard: 1) effectiveness of EC throughput, 2) efficiency, and 3) potentially preventable complications. Dr. Babber stated that the Executive Quality Scorecard will be available for presentation as requested. Ms. Clutterbuck recommended that the corporate clinical performance scorecard be presented monthly and that the executive quality scorecard be presented to the Board on a quarterly basis. A copy of the scorecard is available in the permanent record.

D. Budget & Finance Committee Item

Motion 18.10-113

Moved by Dr. Kimberly Monday, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve agenda item IX.D.1.

1. Consideration of Acceptance of the Harris Health System September 2018 Financial Report Subject to Audit.

Mr. Michael Norby, Executive Vice President, Chief Financial Officer, presented the Harris Health System September 2018 Financial Report Subject to Audit. Mr. Norby reported that Harris Health maintained a cash position of \$325M in unrestricted cash. He mentioned that primary care volumes were below budget and less than last year. He noted that specialty care volumes fell short of target; however the clinics were operating at a few thousand visits more than last year. Mr. Norby highlighted that the changes due to the fallout of the Children's Hospitals lawsuit and the increase in Rider 38 hospitals resulted in a \$1M shortfall in DSH and a \$2.5M shortfall in UC revenues for September. He also reported that September expenses were 3% less than budget expectations. He noted that the operating income for September was a loss of \$9M compared to a budgeted loss of \$8.4M with a \$9.9M deficit year-to-date. He stated that net patient revenues are less than expected, however property values have increased by 3% to compensate for the difference. Mr. Norby stated that he will provide a more detailed report at the November 8, 2018 committee meeting.

E. Planning & Operations Oversight Committee Items

Motion 18.10-114

Moved by Dr. Ewan Johnson, seconded by Ms. Carolyn Truesdell, and unanimously passed that the Board approve agenda item IX.E.1.

1. Approval of a Collaboration Agreement Between Harris County Hospital District d/b/a Harris Health System and the University of Texas Health Science Center at Houston (UTHealth – Houston) to Provide Social Determinants of Health Screening.

Ms. Tseng stated that the purpose of the grant is for UTHealth – Houston to participate in the screening of patients for health-related social needs.

Motion 18.10-115

Moved by Dr. Ewan Johnson, seconded by Ms. Anne Clutterbuck, and unanimously passed that the Board approve agenda item IX.E.2.

2. Approval of the Transition of Thomas Street and Riverside Dialysis Clinics to the Quentin Mease Hospital and the Designation of Quentin Mease Hospital as an Outpatient Facility at the Completion of Construction

Mr. Norby stated that the current initiative will be funded within the operating budget. Dr. Ericka Brown, Senior Executive Vice President & Chief Operating Officer, stated that the estimated cost for the initial programming at Quentin Mease Hospital, Thomas Street and Riverside Dialysis Health Centers is \$42M. Dr. Monday requested an internal report regarding the utilization of outsourcing, patient volumes, additional budget line item for outsourcing with projected annual expense, and review of referral and support services. Dr. Brown stated that a follow-up report will be presented at the December 6, 2018 Board meeting. She also stated that Houston Behavioral Hospital will present to the Board in six (6) months.

3. PULLED

Approval Regarding the Affiliation Agreement Between Harris Health System and the University of Texas Health Science Center at Houston School of Dentistry

X. Miscellaneous Item

Motion 18.10-116

Moved by Ms. Carolyn Truesdell, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item X.1.

1. Approval to Appoint a Harris Health System Board of Trustee to the Ambulatory Surgical Center at LBJ Governing Body
 - i. Ms. Linda Morales

XI. Adjournment

Moved by Mr. Lawrence Finder, seconded by Dr. Ewan Johnson, and unanimously accepted to adjourn the meeting.

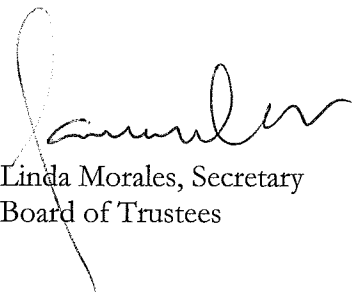
There being no further business, the meeting adjourned at 1:36 p.m.

I certify that the foregoing are the Minutes of the meeting of the Board of Trustees of the Harris County Hospital District d/b/a Harris Health System held at the Administration Building in Houston, Texas on October 25, 2018.

Respectfully submitted,



Anne Clutterbuck, Chair
Board of Trustees



Linda Morales, Secretary
Board of Trustees

Recorded by Cherry Pierson