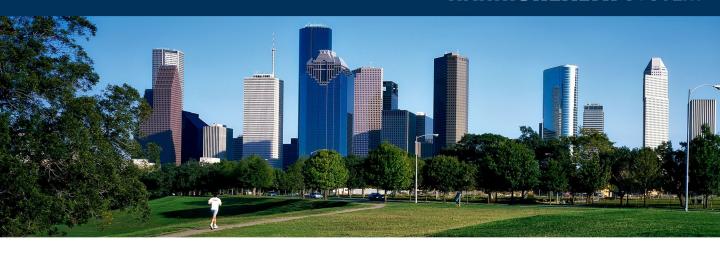
HARRISHEALTH SYSTEM



Financial Statements

As of August 31, 2023

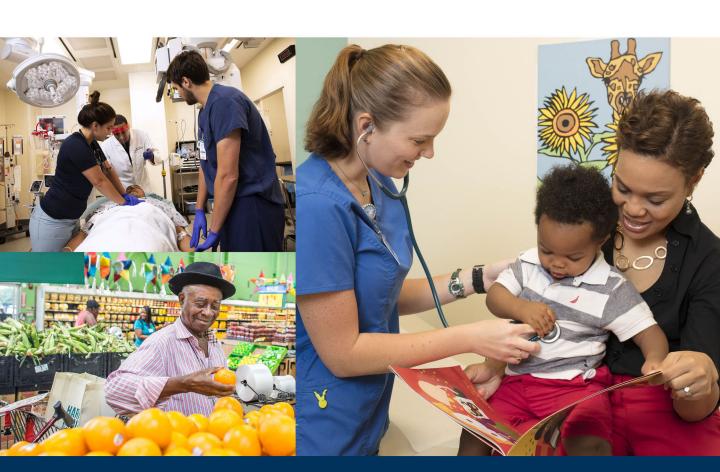


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Financial Highlights Review



As of August 31, 2023

Operating income for August was \$95.5 million compared to a budgeted income of \$344 thousand.

Total net revenue for August of \$302.2 million was \$110.9 million or 58.0% more than budget. Improved investment returns added \$6.0 million to the favorable variance. The Foundation contribution of \$9.5 million received in January 2023 was released from deferred revenue. Medicaid Supplemental programs income was \$93.9 million more than budget due to much anticipated Uncompensated Care (UC) funding increase. As communicated during the FY 2024 budget presentations, HHSC updated the UC program rules effective FY 2023, adding what they describe as the High Impecunious Charge Hospital (HICH) sub-pool. Eligibility to receive funds from the HICH sub-pool is restricted to rural hospitals, state-owned hospitals, and hospitals that have at least 30% of their charges from serving uninsured persons. Harris Health falls into the last category, and will receive funding from the UC HICH sub-pool. Total UC funding for the System for FY 2023 is expected to be \$440.3 million, and is projected at approximately \$470.3 million in FY 2024.

In August, total expenses of \$206.7 million were \$15.8 million or 8.2% more than budget. Staff costs were \$11.4 million greater than budget due to the actuarially calculated adjustment attributed to an increase in pension expense which impacts both FY 2023 and FY 2024, and increases in health insurance claims. Purchased services decreased \$3.3 million primarily for medical insurance subsidies due to the Marketplace plan pricing effective for calendar year 2023. The change in the Community Health Choice plan pricing, and a corresponding decrease in subsidy, was discussed with the Board of Trustees in November 2022.

Harris Health System adopted Governmental Accounting Standards Board (GASB) Statement No. 96 – Subscription-Based Information Technology Arrangements (GASB 96) for all subscription-based information technology (SBIT) contracts in place and not yet completed at the beginning of the earliest period of the fiscal year, which was October 1, 2022. The statement requires subscribers to recognize a SBIT liability, measured at the present value of payments expected to be made during the subscription term, and an intangible right-to-use SBIT asset. Depreciation and interest expense was \$2.7 million more than budget due to the adoption of GASB 96.

Also in August, total patient days and average daily census increased 5.5% compared to budget. Inpatient case mix index, a measure of patient acuity, was 2.0% lower than planned with length of stay 1.3% greater than budget. Emergency room visits were 6.9% higher than planned for the month. Total clinic visits, including telehealth, were 1.6% higher compared to budget. Births were up 10.7% for the month and 10.9% higher year-to-date.

Total cash receipts for August were \$113.3 million. The System has \$1,323.1 million in unrestricted cash, cash equivalents and investments, representing 221.8 days cash on hand. Harris Health System has \$156.6 million in net accounts receivable, representing 79.7 days of outstanding patient accounts receivable at August 31, 2023. The August balance sheet reflects a combined net receivable position of \$265.1 million under the various Medicaid Supplemental programs.

Income Statement

HARRISHEALTH SYSTEM

As of August 31, 2023 (In \$ Millions)

	MONTH-TO-MONTH				YEAR-TO-DATE								
	CU	RRENT	CU	IRRENT	PERCENT		CURRENT	С	URRENT	PERCENT		PRIOR	PERCENT
		/EAR	Bl	JDGET	VARIANCE	_	YEAR	E	BUDGET	VARIANCE		YEAR	VARIANCE
REVENUE													
Net Patient Revenue	\$	60.6	\$	61.2	-1.0%	\$	658.1	\$	663.7	-0.8%	\$	678.5	-3.0%
Medicaid Supplemental Programs		144.9		51.0	184.0%		712.3		561.2	26.9%		482.4	47.7%
Other Operating Revenue		10.6		9.4	12.6%		111.8		104.0	7.5%		74.9	49.3%
Total Operating Revenue	\$	216.1	\$	121.6	77.7%	\$	1,482.1	\$	1,328.9	11.5%	\$	1,235.8	19.9%
Net Ad Valorem Taxes		70.2		69.3	1.4%		765.8		761.8	0.5%		354.3	116.2%
Net Tobacco Settlement Revenue		-		-	0.0%		15.2		13.3	14.2%		16.7	-9.3%
Capital Gifts & Grants		9.5		-	0.0%		9.5		-	0.0%		45.9	-79.3%
Interest Income & Other		6.4		0.4	1426.5%		71.5		5.6	1180.9%		46.1	55.0%
Total Nonoperating Revenue	\$	86.1	\$	69.7	23.5%	\$	862.0	\$	780.7	10.4%	\$	463.1	86.1%
Total Net Revenue	\$	302.2	\$	191.3	58.0%	\$	2,344.1	\$	2,109.6	11.1%	\$	1,698.8	38.0%
EXPENSE													
Salaries and Wages	\$	76.9	\$	76.1	-1.1%	\$	804.4	\$	831.6	3.3%	\$	776.3	-3.6%
Employee Benefits		34.8		24.2	-43.8%		288.1		266.5	-8.1%		242.9	-18.6%
Total Labor Cost	\$	111.7	\$	100.3	-11.4%	\$	1,092.5	\$	1,098.1	0.5%	\$	1,019.2	-7.2%
Supply Expenses		26.6		23.7	-12.1%		263.9		257.5	-2.5%		252.9	-4.3%
Physician Services		36.6		35.8	-2.2%		391.9		405.1	3.2%		365.8	-7.2%
Purchased Services		21.5		24.0	10.4%		225.5		257.7	12.5%		246.3	8.4%
Depreciation & Interest		10.3		7.1	-44.0%		80.2		81.5	1.7%		72.5	-10.5%
Total Operating Expense	\$	206.7	\$	190.9	-8.2%	\$	2,054.0	\$	2,099.8	2.2%	\$	1,956.6	-5.0%
Operating Income (Loss)	\$	95.5	\$	0.3		\$	290.1	\$	9.8		\$	(257.8)	
Total Margin %		31.6%		0.2%		_	12.4%		0.5%			-15.2%	

Balance Sheet

HARRISHEALTH SYSTEM

August 31, 2023 and 2022 (in \$ Millions)

	CURRENT YEAR	PRIOR YEAR	
CURRENT ASSETS		-	
Cash, Cash Equivalents and Short Term Investments	\$ 1,323.1	\$	1,096.3
Net Patient Accounts Receivable	156.6		119.2
Net Ad Valorem Taxes, Current Portion	2.3		0.6
Other Current Assets	339.4		160.5
Total Current Assets	\$ 1,821.4	\$	1,376.6
CAPITAL ASSETS			
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 467.3	\$	419.2
Construction in Progress	182.7		149.0
Right of Use Assets	49.0		46.0
Total Capital Assets	\$ 698.9	\$	614.1
ASSETS LIMITED AS TO USE & RESTRICTED ASSETS			
Debt Service & Capital Asset Funds	\$ 41.3	\$	46.3
LPPF Restricted Cash	66.8		91.6
Capital Gift Proceeds	47.3		45.2
Other - Restricted	1.0		1.2
Total Assets Limited As to Use & Restricted Assets	\$ 156.4	\$	184.4
Other Assets	40.2		24.0
Deferred Outflows of Resources	252.8		152.7
Total Assets & Deferred Outflows of Resources	\$ 2,969.7	\$	2,351.8
CURRENT LIABILITIES			
Accounts Payable and Accrued Liabilities	\$ 313.7	\$	284.0
Employee Compensation & Related Liabilities	143.4		133.4
Estimated Third-Party Payor Settlements	16.9		13.5
Current Portion Long-Term Debt and Capital Leases	21.5		20.2
Total Current Liabilities	\$ 495.6	\$	451.3
Long-Term Debt	320.5		334.2
Net Pension & Post Employment Benefits Liability	741.1		596.8
Other Long-Term Liabilities	7.5		17.8
Deferred Inflows of Resources	153.5		218.7
Total Liabilities	\$ 1,718.1	\$	1,618.8
Total Net Assets	\$ 1,251.6	\$	733.0
Total Liabilities & Net Assets	\$ 2,969.7	\$	2,351.8

Cash Flow Summary

HARRISHEALTH SYSTEM

As of August 31, 2023 (In \$ Millions)

	MONTH-TO-MONTH			YEAR-T	O- D	O-DATE		
	CURRENT PRIOR		CURRENT		PRIOR			
		YEAR	١	YEAR		YEAR		YEAR
<u>CASH RECEIPTS</u>								
Collections on Patient Accounts	\$	64.5	\$	65.3	\$	636.9	\$	645.2
Medicaid Supplemental Programs		19.0		16.1		876.8		615.5
Net Ad Valorem Taxes		2.3		1.5		825.5		806.6
Tobacco Settlement		-		-		15.2		16.7
Other Revenue		27.6		25.8		259.4		152.9
Total Cash Receipts	\$	113.3	\$	108.7	\$	2,613.8	\$	2,237.0
<u>CASH DISBURSEMENTS</u>								
Salaries, Wages and Benefits	\$	98.4	\$	96.1	\$	1,176.0	\$	1,023.3
Supplies		21.1		24.1		277.5		260.1
Physician Services		33.9		47.3		376.7		371.0
Purchased Services		18.2		15.7		212.9		198.0
Capital Expenditures		15.4		7.9		127.4		90.7
Debt and Interest Payments		0.2		4.9		20.3		24.5
Other Uses		(0.7)		(11.3)		(77.3)		25.5
Total Cash Disbursements	\$	186.5	\$	184.6	\$	2,113.5	\$	1,993.2
Net Change	\$	(73.2)	\$	(75.9)	\$	500.3	\$	243.8
					•	200.5		
Unrestricted Cash, Cash Equivalents and Investments - Beginning of year					\$	822.8		
Net Change					_	500.3	-	
Unrestricted Cash, Cash Equivalents and Investments - End of period					\$	1,323.1	=	

Performance Ratios

HARRISHEALTH SYSTEM

As of August 31, 2023 (In \$ Millions)

	MONTH-TO-MONTH				YEAR-TO-DATE					
	Cl	JRRENT	C	URRENT	CI	URRENT	CU	IRRENT		PRIOR
		YEAR	В	BUDGET		YEAR	В	UDGET		YEAR
OPERATING HEALTH INDICATORS										
Operating Margin %		31.6%		0.2%		12.4%		0.5%		-15.2%
Run Rate per Day (In\$ Millions)	\$	6.4	\$	6.0	\$	5.9	\$	6.1	\$	5.7
Salary, Wages & Benefit per APD	\$	2,526	\$	2,561	\$	2,374	\$	2,637	\$	2,484
Supply Cost per APD	\$	601	\$	605	\$	573	\$	618	\$	616
Physician Services per APD	\$	828	\$	915	\$	852	\$	973	\$	891
Total Expense per APD	\$	4,673	\$	4,875	\$	4,463	\$	5,042	\$	4,768
Overtime as a % of Total Salaries		3.5%		1.9%		3.5%		1.9%		3.4%
Contract as a % of Total Salaries		4.4%		7.4%		5.1%		7.4%		8.5%
Full-time Equivalent Employees		10,224		10,098		9,969		10,162		9,514
FINANCIAL HEALTH INDICATORS										
Quick Ratio						3.6				3.0
Unrestricted Cash (In \$ Millions)					\$	1,323.1	\$	628.9	\$	1,096.3
Days Cash on Hand						221.8		107.9		194.1
Days Revenue in Accounts Receivable						79.7		54.4		58.9
Days in Accounts Payable						51.6				46.7
Capital Expenditures/Depreciation & Amortization						184.9%				145.5%
Average Age of Plant(years)						11.5				12.0

Harris Health System Key Indicators



Statistical Highlights

HARRISHEALTH SYSTEM

As of August 31, 2023 (In \$ Millions)

	МО	NTH-TO-MON	ТН		YE	AR-TO-DATE		
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
	ILAN	DODGET	CHANGE		DODGET	CHANGE	ILAN	CHANGE
Adjusted Patient Days	44,229	39,165	12.9%	460,665	416,486	10.6%	410,341	12.3%
Outpatient % of Adjusted Volume	63.0%	61.1%	3.1%	60.9%	61.6%	-1.1%	62.2%	-2.0%
Primary Care Clinic Visits	48,298	46,335	4.2%	485,522	451,867	7.4%	440,762	10.2%
Specialty Clinic Visits	21,986	22,725	-3.3%	225,278	219,493	2.6%	216,323	4.1%
Telehealth Clinic Visits	11,176	11,124	0.5%	117,714	119,307	-1.3%	148,190	-20.6%
Total Clinic Visits	81,460	80,184	1.6%	828,514	790,667	4.8%	805,275	2.9%
Emergency Room Visits - Outpatient	11,767	11,020	6.8%	121,879	123,524	-1.3%	120,364	1.3%
Emergency Room Visits - Admitted	1,813	1,687	7.5%	20,138	18,089	11.3%	16,670	20.8%
Total Emergency Room Visits	13,580	12,707	6.9%	142,017	141,613	0.3%	137,034	3.6%
Surgery Cases - Outpatient	964	918	5.0%	10,150	11,833	-14.2%	9,244	9.8%
Surgery Cases - Inpatient	890	815	9.2%	8,852	10,143	-12.7%	8,314	6.5%
Total Surgery Cases	1,854	1,733	7.0%	19,002	21,976	-13.5%	17,558	8.2%
Total Outpatient Visits	134,101	129,919	3.2%	1,367,398	1,343,534	1.8%	1,392,300	-1.8%
Inpatient Cases (Discharges)	2,672	2,520	6.0%	28,859	26,695	8.1%	25,601	12.7%
Outpatient Observation Cases	999	1,101	-9.3%	9,281	13,085	-29.1%	12,446	-25.4%
Total Cases Occupying Patient Beds	3,671	3,621	1.4%	38,140	39,780	-4.1%	38,047	0.2%
Births	496	448	10.7%	4,986	4,494	10.9%	4,707	5.9%
Inpatient Days	16,356	15,232	7.4%	179,891	159,732	12.6%	155,147	15.9%
Outpatient Observation Days	3,280	3,388	-3.2%	30,180	39,761	-24.1%	39,834	-24.2%
Total Patient Days	19,636	18,620	5.5%	210,071	199,493	5.3%	194,981	7.7%
Average Daily Census	633.4	600.6	5.5%	627.1	595.5	5.3%	582.0	7.7%
Average Operating Beds	696	681	2.2%	685	681	0.6%	683	0.3%
Bed Occupancy %	91.0%	88.2%	3.2%	91.5%	87.4%	4.7%	85.2%	7.4%
Inpatient Average Length of Stay	6.12	6.04	1.3%	6.23	5.98	4.2%	6.06	2.9%
Inpatient Case Mix Index (CMI)	1.672	1.706	-2.0%	1.704	1.706	-0.1%	1.762	-3.3%
Payor Mix (% of Charges)								
Charity & Self Pay	42.7%	46.2%	-7.6%	44.1%	46.7%	-5.5%	46.4%	-4.9%
Medicaid & Medicaid Managed	21.6%	23.5%	-7.9%	23.0%	22.7%	1.2%	22.1%	4.0%
Medicare & Medicare Managed	11.5%	11.6%	-0.5%	11.4%	11.0%	3.3%	11.6%	-1.9%
Commercial & Other	24.1%	18.7%	29.0%	21.5%	19.5%	10.4%	19.9%	8.0%
Total Unduplicated Patients - Rolling 12				249,539			247,554	0.8%
Total New Patient - Rolling 12				88,047			82,431	6.8%

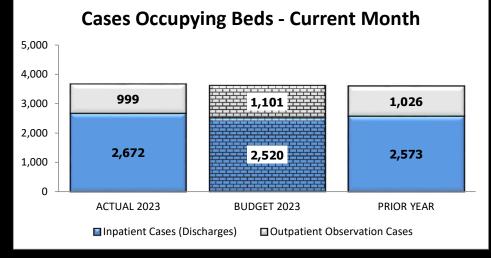
Statistical Highlights
August FY 2023

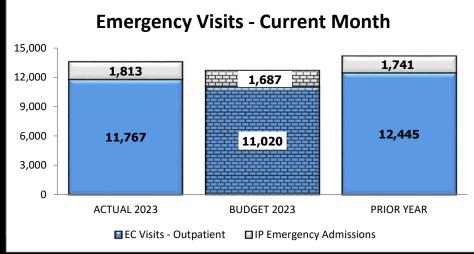
Cases O	ccupying B	eds - CM
Actual	Budget	Prior Year
3,671	3,621	3,599

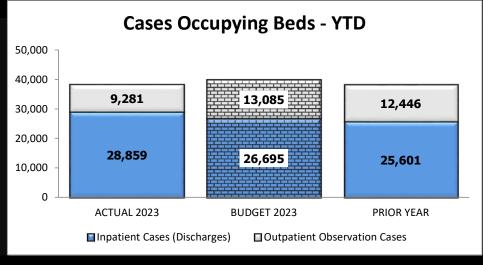
Cases Occupying Beds - YTD									
Actual	Budget	Prior Year							
38,140	39,780	38,047							

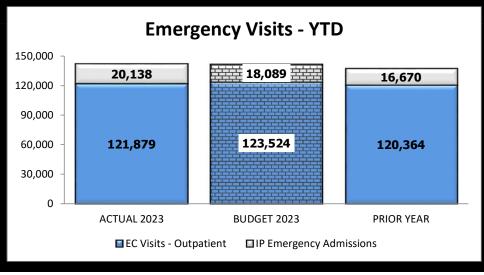
Emergency Visits - CM								
Actual	Budget	Prior Year						
13,580	12,707	14,186						





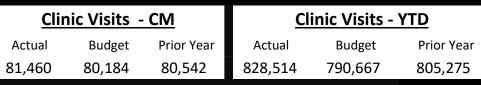


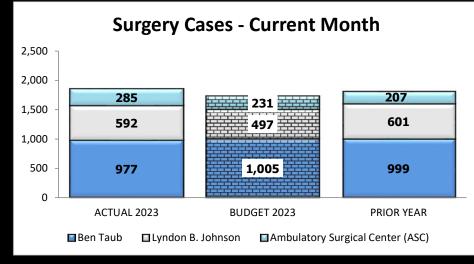


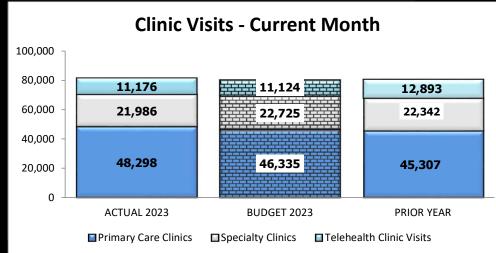


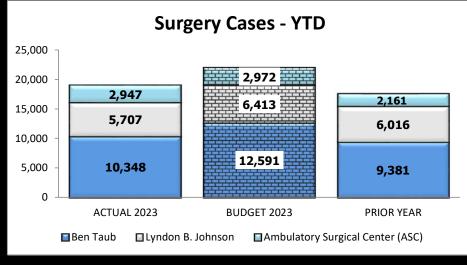
Statistical Highlights
August FY 2023

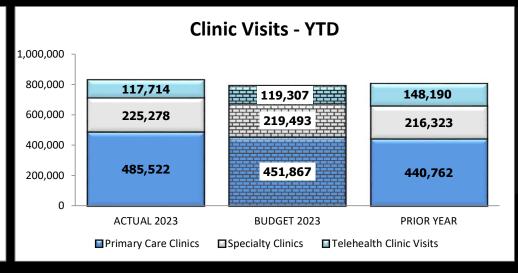
Surgery Cases - CM			<u>Surg</u>	ery Cases	- YTD
Actual	Budget	Prior Year	Actual	Budget	Prior Year
1,854	1,733	1,807	19,002	21,976	17,558











Harris Health System Statistical Highlights August FY 2023 **Adjusted Patient Days - CM Adjusted Patient Days - YTD Average Daily Census - CM Average Daily Census - YTD** 460,665 633.4 44,229 627.1 **Adjusted Patient Days - Current Month Average Daily Census - Current Month** 50,000 44,229 1,000 40,407 39,165 40,000 800 633.4 600.6 603.0 30,000 600 20,000 400 10,000 200 0 ■ ACTUAL 2023 **■** BUDGET 2023 PRIOR YEAR ACTUAL 2023 **■** BUDGET 2023 ■ PRIOR YEAR **Adjusted Patient Days - YTD Average Daily Census - YTD** 500,000 460,665 1,000 416,486 410,341 400,000 800 627.1 595.5 582.0 300,000 600 200,000 400 100,000 200 ■ ACTUAL 2023 **⊞**BUDGET 2023 PRIOR YEAR PRIOR YEAR ■ACTUAL 2023 **■** BUDGET 2023

Statistical Highlights August FY 2023



6.12

Inpatient ALOS - YTD

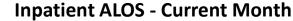
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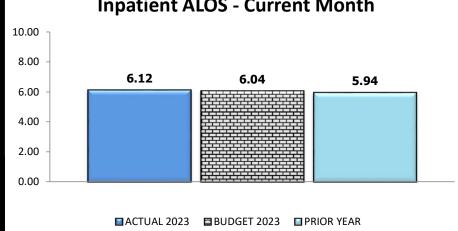
Case Mix Index (CMI) - CM

Excl. Obstetrics Overall 1.672 1.853

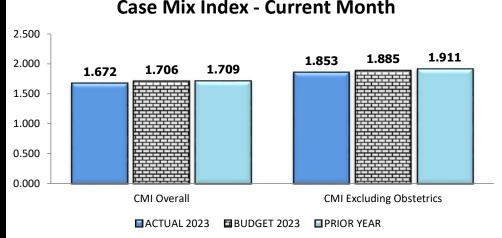
Case Mix Index (CMI) - YTD

Excl. Obstetrics Overall 1.704 1.879

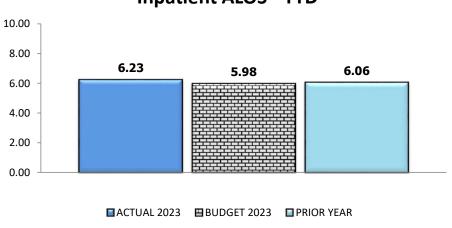




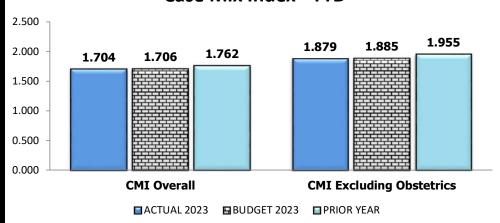
Case Mix Index - Current Month



Inpatient ALOS - YTD



Case Mix Index - YTD



Statistical Highlights - Cases Occupying Beds

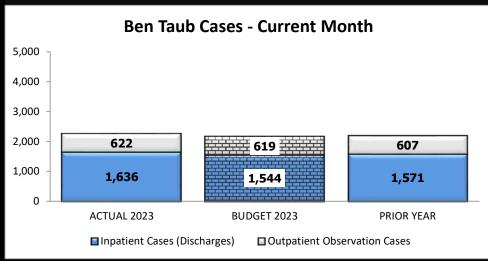
August FY 2023

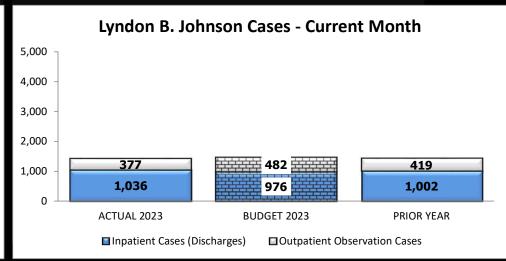
BT Cases Occupying Beds - CM							
Actual	Budget	Prior Year					
2,258	2,163	2,178					

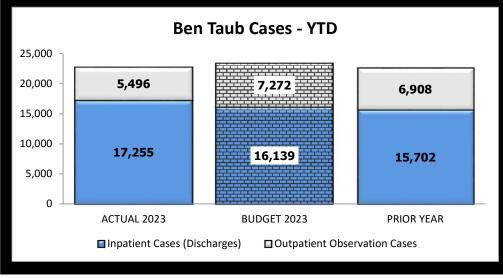
BI Cases	Occupying	Beas - YID
Actual	Budget	Prior Year
22,751	23,411	22,610

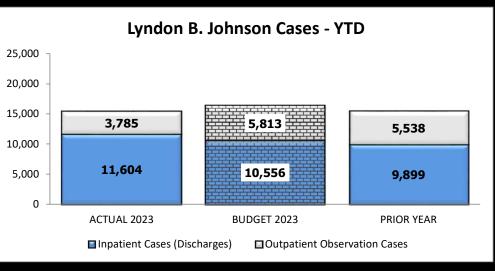
LBJ Cases Occupying Beds - CM				
Actual	Budget	Prior Year		
1,413	1,458	1,421		

LBJ Cases	Occupying I	Beds - YTD
Actual	Budget	Prior Year
15,389	16,369	15,437





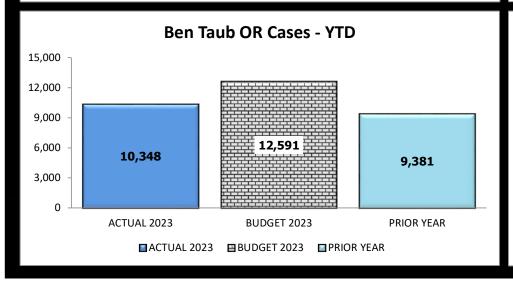




Statistical Highlights - Surgery Cases
August FY 2023

August FY 2023											
<u>B</u> T	Surgery Cases	BT Surgery Cases - YTD			LBJ S	urgery Case	<u>s - CM</u>	LBJ St	urgery Cases	s - YTD	
Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year
977	1,005	999	10,348	12,591	9,381	877	728	808	8,654	9,385	8,177
	Ben Ta	ub OR Case	es - Current	Month			Lyndon B	Johnson OR	Cases - Cui	rent Mont	:h
2,500						2,500					
2,000 -						2,000 -					
1,500 -						1,500 -					
1,000						1,000 -					
500 -	977		1,005	99	99	500 -	592 49	601	285	田 231 田	207

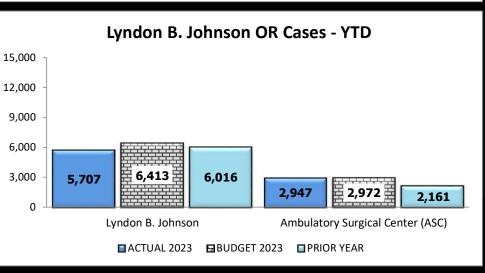
PRIOR YEAR



BUDGET 2023

■ ACTUAL 2023 ■ BUDGET 2023 ■ PRIOR YEAR

ACTUAL 2023



■ACTUAL 2023 ■BUDGET 2023 ■PRIOR YEAR

Ambulatory Surgical Center (ASC)

Lyndon B. Johnson

Statistical Highlights - Emergency Room Visits

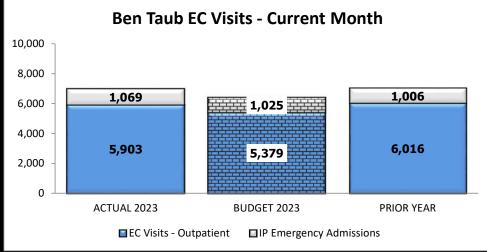
August FY 2023

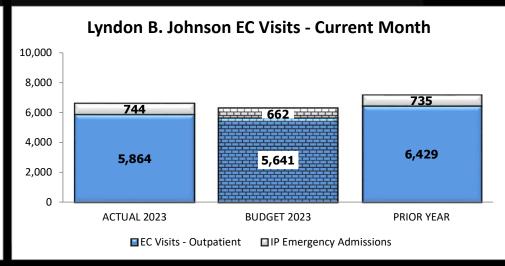
BT Emergency Visits - CM			
Actual	Budget	Prior Year	
6,972	6,404	7,022	

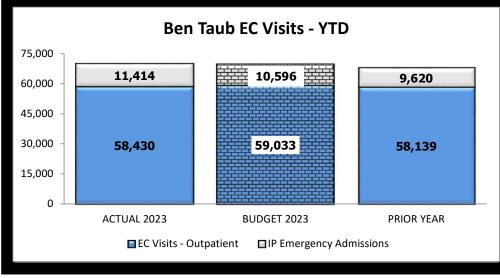
BT Emergency Visits - YTD				
Actual	Budget	Prior Year		
69,844	69,629	67,759		

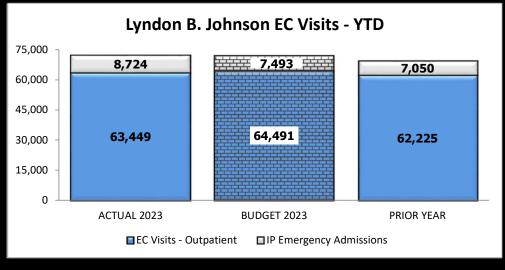
LBJ Emergency Visits - CM			
Actual	Budget	Prior Year	
6,608	6,303	7,164	

LBJ Emergency Visits - YTD				
Actual	Budget	Prior Year		
72,173	71,984	69,275		



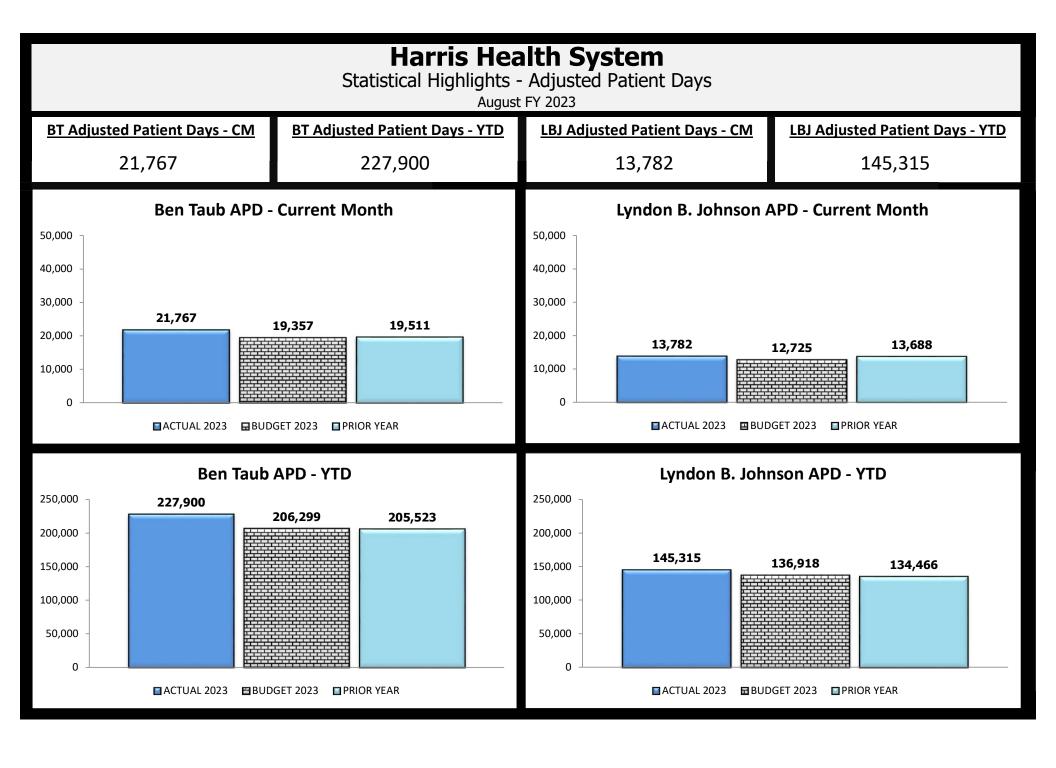






Statistical Highlights - Births
August FY 2023

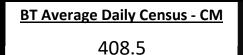






Statistical Highlights - Average Daily Census (ADC)

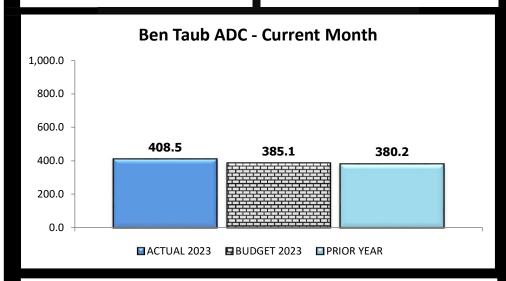
August FY 2023

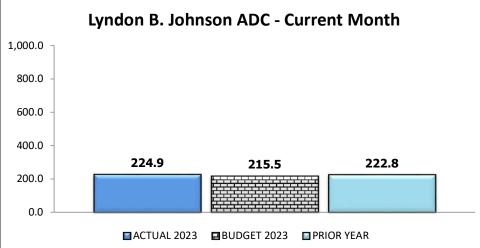


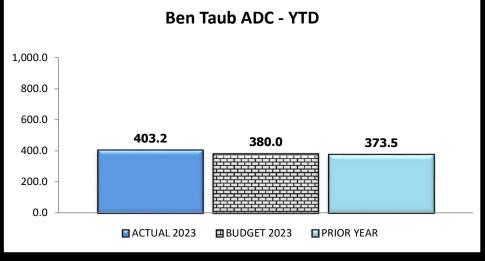
BT Average Daily Census - YTD 403.2

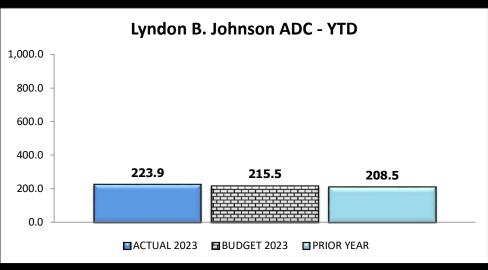
LBJ Average Daily Census - CM 224.9

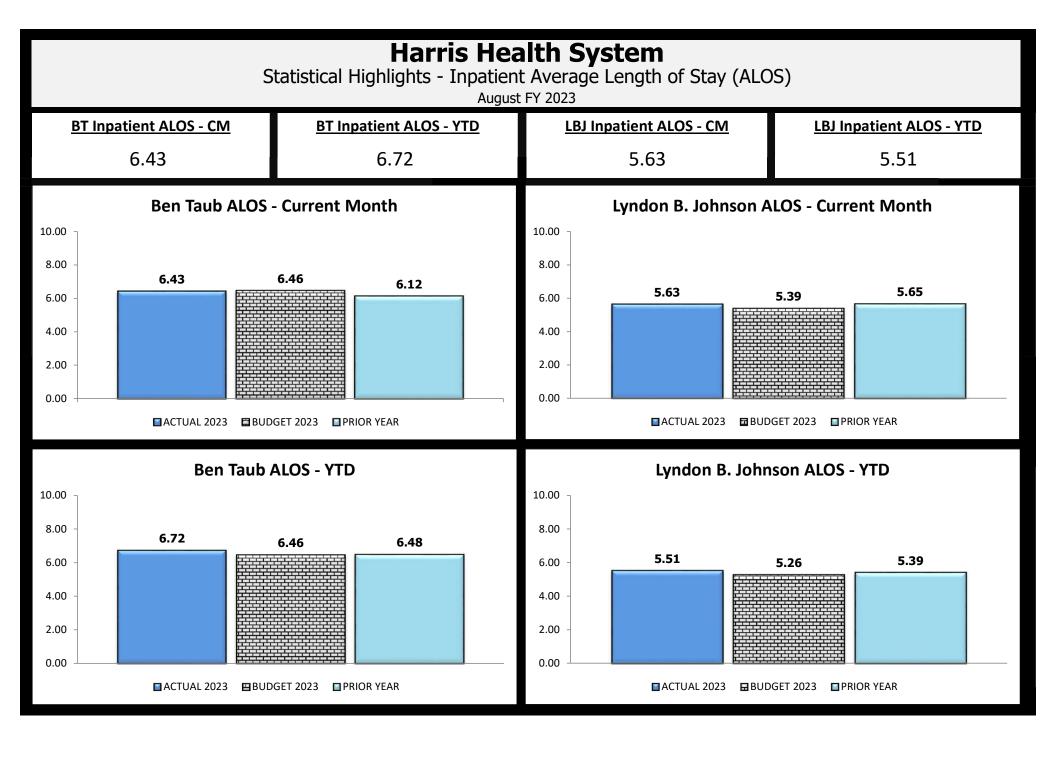
LBJ Average Daily Census - YTD 223.9











Statistical Highlights - Case Mix Index (CMI)

August FY 2023

BT Case Mix Index (CMI) - CM		
Overall	Excl. Obstetrics	
1.732	1.916	

BT Case Mix Index (CMI) - YTD

Overall Excl. Obstetrics

1.816 2.004

LBJ Case Mix Index (CMI) - CM

Overall Excl. Obstetrics

1.576 1.752

Overall Excl. Obstetrics
1.537 1.691

