

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES
Board Meeting
Thursday, October 27, 2022
8:00 am

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
<p>I. Call to Order and Record of Attendance</p>	<p>The meeting was called to order at 8:03 a.m. by Arthur Bracey, MD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: http://harrishealthtx.swagit.com/live.</p>	<p>A copy of the attendance is appended to the archived minutes.</p>
<p>II. Approval of the Minutes of Previous Meeting</p>	<ul style="list-style-type: none"> Board Meeting – September 22, 2022 	<p><u>Motion No. 22.10-133</u> Moved by Dr. Ewan Johnson seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve the minutes of the previous meeting. Motion carried.</p>
<p>III. Announcements/ Special Presentations</p>	<p>A. CEO Report Including Special Announcements</p> <p>Dr. Esmaeil Porsa, President and Chief Executive Officer (CEO), recognized the following executive leadership:</p> <ol style="list-style-type: none"> Mr. Ronald “Ron” Fuschillo, named as Senior Vice President and Chief Information Officer (CIO) Ms. Amineh Kostov, named as Vice President, System Service Lines <p>Dr. Porsa delivered an update regarding COVID-19, noting a decline in the positivity rate across the Texas Medical Center (TMC). He reported a slow decrease in COVID-19 hospitalizations and positivity rate as well as a flattening in the wastewater positivity rate across the city of Houston. Dr. Porsa stated that there is a decline in the number of COVID-19 cases in the US as well as the daily monkey pox cases reported. He shared that Harris Health System (HHS) continues to see a drop in number of COVID-19 patients seen. Additionally, Dr. Porsa emphasized the importance of the Influenza (Flu) vaccine as Texas is among the states that has the highest flu activity level. Dr. Porsa stated that unfortunately, this year the Commissioners Court was unable to achieve a quorum which was required to pass a new tax rate. This means the County is forced to adopt the No New Revenue rate. Harris Health System’s tax rate reverted to No Net Revenue rate which places the System in a \$45M operational deficit.</p>	<p>As Presented.</p>

	<p>Dr. Porsa stated that Harris Health intends to overcome this deficit and finish the fiscal year with either and net zero or slight positive margin through a reduction in high cost contract labor, deferment of various strategic initiatives, and reduction of purchased clinical services only as a last resort.</p> <p>Dr. Porsa announced the following Bond Strategy and Communication Consultants:</p> <ol style="list-style-type: none"> 1) Mr. Mustafa Tameez, Founder and CEO, Outreach Strategists 2) Ms. Shannon Langrand, Founder and CEO, Langrand Communications 3) Mr. Darryl King, CEO and Principal, PPG Global, LLC <p>Mr. Lawrence Funder presented an article from the February 10, 2000 Houston Chronicle titled Crisis Looming Over Hospital District Budget. He shared that over 22 years ago, we thought that the sky was falling and it didn't fall. He stated that although Harris Health may have to cut services or contract labor, he is optimistic that the sky will not fall. Board discussion ensued regarding Flu, COVID-19 and Respiratory Syncytial Virus (RSV) vaccinations and the means of raising awareness and educating the public. A copy of the presentation and CEO report is available in the permanent record.</p>	
	<p>B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements.</p> <p>Dr. Bracey announced that Director Barbie Robinson was appointed as the Chair of the Compliance and Audit Committee. The Board would like thank Professor Marcia Johnson for her service as Chair of the Compliance and Audit Committee and note that she is now serving as Chair of DEI committee.</p>	
<p>IV. Public Comment</p>		<p>There were no public speakers registered to appear before the Board.</p>
<p>V. Executive Session</p>	<p>At 8:26 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session as permitted by law under Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.</p>	
	<p>A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>No Action Taken. Dr. Arthur Bracey recused from cases involving care rendered by Baylor College of Medicine.</p>

	<p>B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p>	<p>No Action Taken. Dr. Arthur Bracey recused from discussions related to Baylor College of Medicine.</p>
	<p>C. Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report</p>	<p>No Action Taken.</p>
<p>VI. Reconvene to Open Meeting</p>	<p>At 8:40 a.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present and that no action was taken in Executive Session.</p>	
<p>VII. General Action Item(s)</p>	<p>A. General Action Item(s) Related to Quality: Medical Staff</p>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p> <p>Dr. John Foringer, Chair, Medical Executive Board, presented the credentialing changes for members of the Harris Health System Medical Staff. There were twenty (20) initial appointments, (234) reappointments, ten (10) changes in clinical privileges and thirty (30) resignations. A copy of the credentialing changes is available in the permanent record.</p>	<p><u>Motion No. 22.10-134</u> Moved by Dr. Ewan Johnson seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.A.1. Motion carried. Dr. Arthur Bracey recused from discussions related to Baylor College of Medicine.</p>
	<p>2. Approval of Revised Harris Health System Cardiology, Gastroenterology and Radiology Clinical Privileges</p> <p>Dr. Foringer noted the following revisions of the Cardiology, Gastroenterology, and Radiology Clinical Privileges:</p> <p><u>Cardiology Clinical Privileges</u></p> <ul style="list-style-type: none"> • Addition of Subcutaneous – Implantable Defibrillator (S-ICD) to the Clinical Cardiac Electrophysiology Core Procedures List • Addition of Leadless Pacemaker (MICRA) to the Clinical Cardiac Electrophysiology Core Procedures List <p><u>Gastroenterology Clinical Privileges</u></p> <ul style="list-style-type: none"> • Addition of Radiofrequency Ablation and Cryoablation to the Gastroenterology Core Procedures List 	<p><u>Motion No. 22.10-135</u> Moved by Ms. Alicia Reyes seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item VII.A.2. Motion carried.</p>

	<p><u>Radiology Clinical Privileges</u></p> <ul style="list-style-type: none"> • Addition of TACK Endovascular System to the Vascular and Interventional Radiology Core Procedures List <p>A copy of the revisions to clinical privileges is available in the permanent record.</p>	
	<p>B. General Action Item(s) Related to Quality: Correctional Health Medical Staff</p>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff</p> <p>Dr. Otis Egin, Chief Medical Officer, Harris Health Correctional Health, presented the credentialing changes for members of the Harris Health System Correctional Health Medical Staff. There were fourteen (14) initial appointments. A copy of the credentialing report is available in the permanent record.</p>	<p><u>Motion No. 22.10-136</u> Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.</p>
	<p>2. Approval of Harris Health System Correctional Health Emergency Medicine, Family Medicine, Internal Medicine and Psychiatry Clinical Privileges</p> <p>Dr. Egin stated to fill any gaps in coverage, Harris Health is recruiting residents from Emergency Medicine, Family Medicine, and Internal Medicine. Of those specialties, individuals must be within their second year of residency or greater and for psychiatry services, the individual must be a fourth year resident. Dr. Bracey expressed an interest in looking at the aggregate, i.e., specialties that are representative in various hospitals and to access whether or not Harris Health is meeting the needs. Dr. Andrea Caracostis request to see a structured staffing plan that takes into account the exact needs and disparities within the jail and what are we doing to staff those gaps. Dr. Porsa stated that there is a staffing plan to assess the needs and that the residents are filling in the gaps until Harris Health can get a full staffing regime in place. A copy of the correctional health clinical privileges is available in the permanent record.</p>	<p><u>Motion No. 22.10-137</u> Moved by Dr. Ewan Johnson, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item VII.B.2. Motion carried.</p>
<p>VIII. New Items for Board Consideration</p>	<p>A. Approval of a Resolution Setting the Rate of Mandatory Payment for the Harris County Hospital District Local Provider Participation Fund</p> <p>Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer, noted that this is a repeat request for approval from the September Board meeting, as not all procedural requirements were met in order to implement the Board approved rate. A copy of the resolution is available in the permanent record.</p>	<p><u>Motion No. 22.10-138</u> Moved by Dr. Ewan Johnson, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve agenda item VIII.A. Motion carried.</p>

	<p>B. Approval of the Proposed Harris Health Public Policy Platform for the Texas 88th Legislative Session</p> <p>Mr. R. King Hillier, Vice President, Public Policy & Government Relations, presented the Proposed Harris Health Public Policy Platform for the Texas 88th Legislative Session. Mr. Hillier expressed two primary areas of concern which includes: 1) voter approved tax rate and 2) Anthem Amerigroup charge to end mandatory contract language. Mr. Hillier stated that Harris Health supports legislation and appropriations to prevent the disenrollment of Medicaid beneficiaries following the ending of the Public Health Emergency. Harris Health supports legislative initiatives that address the current healthcare professional crisis in Texas, and ensure a sufficient healthcare and behavioral health workforce to meet the needs of vulnerable Texans. Mr. Hillier noted that Harris Health is in support of expansion of medical school loan repayment programs for physicians serving in a public hospital, in medical practices treating 50 percent or more Medicaid and uninsured patients, or in a county correctional health facility. Additionally, Mr. Hillier shared that Harris Health supports legislation improving workplace safety and security. A copy of the proposed Harris Health Public Policy Platform for the Texas 88th Legislative Session is available in the permanent record.</p>	<p><u>Motion No. 22.10-139</u> Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and majority passed that the Board approve agenda item VIII.B. Motion carried.</p>
<p>IX. Strategic Discussion</p>	<p>A. Harris Health System Strategic Plan Initiatives</p>	
	<p>1. Presentation and Discussion Regarding Harris Health’s Programming of the New LBJ Hospital and LBJ Campus Planning, Including Consideration of Approval for Campus Location and Programming for LBJ Replacement Hospital Facility, Including Initiation of Schematic Design Activities</p> <p>Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson (LBJ) Hospital, Dr. Tien Ko, Chief of Staff, LBJ, and Dr. Derek Curtis, Associate Administrator and Chief Nursing Officer, LBJ, led the discussion regarding Discussion Regarding Harris Health’s Programming of the New LBJ Hospital and LBJ Campus Planning. Ms. Darnauer provided a high-level overview of the Board approved actions and directives, space programming summary, campus master site plan, LBJ Campus Planning Strategy and Board Action Items and Next Steps.</p>	<p><u>Motion No. 22.10-140</u> Moved by Ms. Alicia Reyes, seconded by Dr. Andrea Caracostis, and majority passed that the Board approve agenda item IX.A.1. Motion carried.</p>

Board Approved Actions & Directives



Board of Trustees initial planning action for the LBJ Campus September 2021:

- The Board approved recommendations and campus priorities for re-development of the LBJ hospital and campus.

Service Priorities

Interventional Cardiology	Interventional Neurology	Stroke Services
Increased ICU Capacity	Flex Bed Space	GI (Endo) Lab

Throughput Priorities

Bed Capacity	ED Volume Management	Perioperative Services	Psych Volume
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Board Recommendation:

- Prioritize the building of a New Replacement Facility, parking garage and central plant.

Harris Health System ongoing activities:

- Initiated programming and development activities to support recommendations for a new hospital facility on the LBJ campus
- Performed physical site analysis and programming/ preconstruction activity to develop recommendations
- Initiated post occupancy opportunities for the existing hospital structure

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Space Programming Summary



LBJ Hospital Bed Capacity			
Licensed Beds	Current	New Hospital "Day One"	Future Outlook
Acute Care Beds	142	270 Universal Beds*	300 Universal Beds*
ICU	24	60	60
Post Partum / Ante Partum	27	30	30
NICU	22	30	30
Total Capacity	215	390	450
Observation Beds **	0	48	48
Shelled (Patient Room)	0	60	0

Treatment & Diagnostic			
	Current	New Hospital "Day One"	Future Outlook
Emergency Center (EC)	46	96	96
OB EC	0	12	12
Operative Room (OR)	8	16 (+4 Shell)	20
Cath/IR/Neuro Labs	0	6 (+2 Shell)	7
GI-Endo/Bronch Labs	3	6	6

Modalities***	Imaging Department Existing		New Hospital	
	Inpatient	Emergency Center	Inpatient	Emergency Center
X-Ray	3	2	3	3
Fluoro	3	0	3	0
CT	2	1	3	2
MRI	2	0	2	0
Ultrasound (Incl Vascular Ultrasound)	7	1	9	2
NUC Camera	3	0	4	0
Spect CT	1	0	1	0
Total	21	4	25	7

- All Patient rooms will be private and 390 will be programmed as Universal*
- In Emergency conditions universal rooms can be used as double occupancy
- 450 Bed Capacity / Day One accounting for 390 Beds and 60 Shelled
- Facility designed with expansion zone for future capacity needs

* Universal Beds: provide flexibility (Med/Surg bed and ICU are interchangeable based on our need)

** Observation Beds: New capacity to manage observation patients vs managing in inpatient beds.

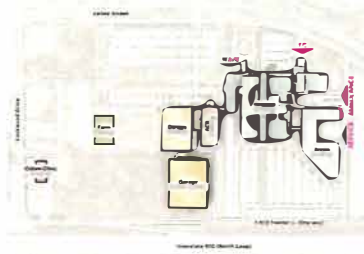
*** Outpatient Imaging in existing LBJ Hospital

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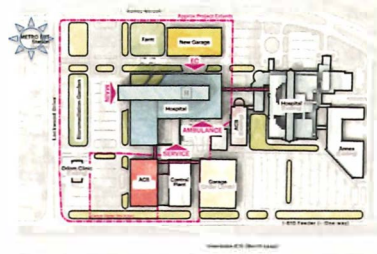
Campus Master Site Plan

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Existing Campus



Proposed New Campus 2028



- 1.2 Million SF Including new central plant
- 1 New Parking structure on the North of New Hospital
- 2 Bridge Connectors: From New Hospital to existing Hospital and from Garage (Under Construction) to Ambulatory Care Building (ACB).
- Metro Accessibility on Lockwood Drive



LBJ Campus Planning Strategy

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Exploratory Discussions Clinical Support:

Psychiatry, Urgent Care, Outpatient Radiology

Harris Health System Support Opportunities:

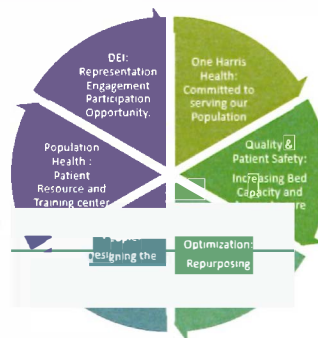
Laboratory, Pharmacy, Supply Chain

Administrative and Outpatient Departments

Outpatient Rehabilitation, Occupational Health, Emergency Medical Services (EMS) Administration/Fleet

Pathways for Retention, Development and Recruitment:

Example: Community and HISD Partnerships. Onsite Daycare (Externally Managed)

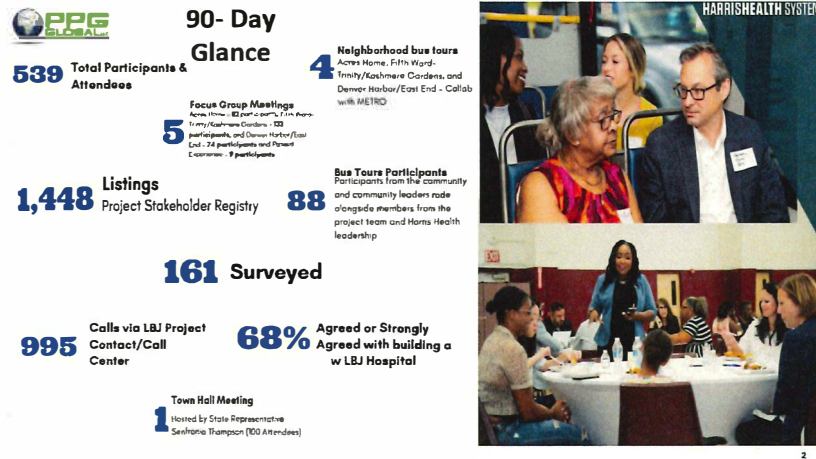


Ms. Darnauer requested Board approval of the recommendations for Campus location and programming for LBJ replacement hospital facility including initiation of schematic design activities. Administration next steps includes 1) continue physical site programming and design activities to refine detailed recommendation for Board update and 2) continue to develop post occupancy opportunities for the existing hospital structure for Board approval. Board discussion ensued regarding recruitment efforts as well staff and community engagements. A copy of the presentation is available in the permanent record.

1. Presentation and Discussion Regarding Harris Health Community Engagement

As Presented.

Ms. Olga Llamas Rodriguez, Vice President, Community Engagement & Corporate Communications, led the discussion regarding Harris Health Community Engagement. Ms. Sahira Abdool, Chief Administrative Officer, PPG, provided a brief overview of the outreach and community engagement activities over the past ninety (90) days. Some of which include focus group meetings, neighborhood bus tours, bus tours participants and town hall meetings.



Ms. Rodriguez provided an overview of the community partnerships such as Greater Houston Partnership, Antioch Missionary Baptist Church, El Centro de Corazon Health Center and Harris Health System Speakers Bureau. The purpose is to engage and connect with the community in order to advance the mission of Harris Health and work toward advancing common goals with stakeholders. Harris Health seeks to educate, evaluate and strengthen the community’s perception of Harris Health and the value it provides to the community. Director Barbie Robinson recommended that Harris Health ensure that we have geographic equity in terms of how we do outreach, what data is used to identify where access challenges are for vulnerable populations in the County, how are we reaching and messaging them, and how do we promote and market to potential clients within the hospital system. Dr. Johnson and Dr. Caracostis asked if PPG could correlate zip codes, life expectancy, and include a patient origin map. A copy of the presentation is available in the permanent record.

	<p>2. Update and Discussion Regarding Diversity, Equity and Inclusion Committee</p> <p>Professor Marcia Johnson led the discussion regarding Diversity, Equity and Inclusion (DEI) Committee. She shared that the committee has begun collaboration with Dr. Jobi Martinez, Vice President, Chief Diversity, Equity and Inclusion Officer, and her team to determine the systems overall DEI accountability. Professor Johnson expressed her thanks Ms. Alicia Reyes, Ms. Jennifer Tijerina, and Ms. Mia Mends, for their time spent as a member of the DEI committee. Professor Johnson stated that the DEI committee convened its inaugural meeting on October 12, 2022, in which the team reported on the status of their work regarding equity and patient care, personnel, purchasing and contracting. Additionally, Professor Johnson noted that the Board approved the creation of Strategic Pillar 6: Diversity Equity and Inclusion. Dr. Martinez announced that Harris Health was a recipient of a DEI Champion Award presented by the Texas Diversity Council for its DEI efforts in advancing a Chief diversity officer position and its commitment to the Minority/Women-owned Business Enterprises (MWBE) program. Dr. Martinez stated that that the committee has identified goals and metrics related to its strategic pillar and is in the process of assembling an Ad-Hoc Committee to assist with those efforts. She shared that Human Resources (HR) team has begun implementing a DEI dashboard. Mr. Derek Holmes, Administrative Director, Contracting Diversity, provided a brief overview of the ongoing DEI initiatives and focus areas which includes: 1) reviewing procurement over \$50K for goal setting opportunities, 2) finalizing the staffing plans, and 3) acquisition of B2G diversity management software, and 4) internal and external outreach efforts. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
<p>X. Consent Agenda Items</p>	<p>A. Consent Purchasing Recommendations</p> <p>1. Approval of Purchasing Recommendations (Items A1 through A47)</p> <p>Dr. Bracey noted that purchasing’s transmittals (B1 through B23) are not for approval.</p> <p>Mr. Dewight Dopslauf, Purchasing Agent, Harris County Purchasing Office, stated that purchasing recommendation Item A2, he inadvertently did not include the MWBE participation footnote. He clarified that HKS, Inc. is fully cooperating and adding in their goals related to MWBE participation. A copy of the purchasing recommendations is available in the permanent record.</p>	<p><u>Motion No. 22.10-141</u> Moved by Dr. Ewan Johnson, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve purchasing recommendations (Items A1 through A47). Motion carried.</p>

B. New Consent Agenda Item(s) for Approval

Dr. Bracey noted that although item X. B.1. is listed as consent on the agenda, we would like to turn to Ms. Amy Smith, Senior Vice President, Transitions & Post-Acute Care, and Ms. Holly Gummert, Deputy Division Director, Transactions Lead, for a brief overview of the ACCESS agreement prior to voting. Since ACCESS is a high priority initiative at the Commissioner’s Court, we thought the Board would benefit from a brief presentation.

Ms. Smith led the discussion regarding Accessing Coordinated Care and Empowering Self Sufficiency (ACCESS) Harris Program. She delivered a brief overview of an organizational partnership between Harris Health and Harris County Public Health (HCPH). Ms. Smith shared that the program is an integrated care-coordination model that works to improve outcomes for vulnerable individuals through a multi-disciplinary care coordination team. This team will focus on supporting client holistically, addressing multiple needs that ensure better outcomes and greater stability. Ms. Smith stated that the proposal will include two (2) full-time equivalents (FTEs), one (1) FTE nurse manager within Ambulatory Care Management, and one (1) FTE social worker to assist with Ben Taub Care Management. She noted that the positions will be Harris Health employees however they will be funded by HCPH. Additionally, Ms. Smith noted that Harris Health will take program direction from HCPH. Ms. Gummert outlined the Board’s action and next steps regarding ACCESS and Violence Prevention Programs. She noted that today’s action will prompt next steps, but does not result in immediate action on Harris Health’s part. Additionally, Ms. Gummert provided an overview of the ACCESS Program Phase 2.

ACCESS and Violence Prevention Programs 

Today’s Action

- Formalizes Harris Health’s participation in the programs
- Authorizes Dr. Porsa to execute contracts for both ACCESS Harris Program and CVIP
- Prompts next steps, but does not result in immediate action on Harris Health’s part

Next Steps

- HCPH to seek approval of contracts from the Commissioners Court
- HCPH to develop or accept:
 - a) Consent Form for participation in each program
 - b) Harris Health authorization form for disclosure of patient information
- HCPH to adopt and provide Harris Health with ACCESS Harris policies and procedures relevant to the Violence Prevention Cohort
- Harris Health to explore Phase 2

ACCESS Program (Phase 2)

Harris Health to perform **system security validation testing** on HCPH's proposed data sharing system

Harris Health to negotiate a **separate contract and business associate agreement** with HCPH that addresses data sharing on relevant populations

Dr. Ewan Johnson inquired regarding the origin of this request. He also addressed his concerns regarding HIPAA and information security. Dr. Porsa stated that this is a program has been successfully implemented in several counties in California. He explained that the idea is to provide an awareness between the different entities who are taking care of the same patients, which may have both medical and social needs, and can be provided wrap around services. Dr. Porsa stated that Harris Health shares the same concern regarding HIPAA and cyber-attacks, however, the System will not take any steps until it has done risk assessments and has very good understanding and assurances that the data is protected from any breach or cyber-attack. Mr. Finder expressed his concern regarding Harris Health receiving directives from HCPH on PPI and HIPAA. Ms. Gummert reiterated Dr. Porsa's sentiments that Harris Health will provide its due diligence before going live for the ACCESS Program Phase 2. Board discussion ensued. Dr. Bracey stated that the recommendation is seeking permission for staff to proceed with the development of the program that will fulfill the security needs to protect the greater enterprise. Dr. Andrea Caracostis inquired what are the impacts and risk-associated with implementing the program. Ms. Gummert stated that today's approval is just for the ACCESS Program Phase 1. A copy of the presentation is available in the permanent record.

	<p>1. Approval of an Interlocal Agreement, to be Effective Upon the Occurrence of Two Conditions Precedent, Between the Harris County Hospital District d/b/a Harris Health System and Harris County Public Health for Assistance in Referring and Providing Case Management Services to Certain Clients in the County’s Accessing Coordinated Care and Empowering Self Sufficiency (ACCESS) Harris Program</p>	<p><u>Motion No. 22.10-142</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and majority passed that the Board approve agenda item X.B.1. Motion carried. Dr. Ewan Johnson opposed this motion. Director Barbie Robinson recused on this matter related to Harris County Public Health.</p>
	<p>2. Approval of an Interlocal Agreement between the Harris County Hospital District d/b/a Harris Health System and Harris County Public Health that will Support the Community Violence Intervention Program</p> <p>Mr. Finder expressed concern regarding risk associated and potential safety concerns for employees. Ms. Gummert provided further clarification on Harris Health’s obligation as it relates to the Community Violence Intervention Program (CVIP). Dr. Caracostis recommended further education regarding the CVIP in order to make a clear and informed decision prior to a vote.</p> <p>Dr. Bracey motioned for a roll call vote to table item X.B.2. as follows:</p> <ul style="list-style-type: none"> • Dr. Arthur Bracey - Aye • Mr. Lawrence Finder – Aye • Dr. Andrea Caracostis - Aye • Dr. Ewan Johnson - Aye • Ms. Alicia Reyes - Aye • Professor Marcia Johnson – Aye 	<p><u>Motion No. 22.10-143</u> Moved by Mr. Lawrence Finder, seconded by Dr. Ewan Johnson, and unanimously passed that the Board table agenda item X.B.2. Motion carried. Director Barbie Robinson recused on this matter related to Harris County Public Health.</p>
	<p>3. Approval of an Interlocal Agreement between the Harris County Hospital District d/b/a Harris Health System and Harris County Public Health for Epic Licenses, Maintenance and Support Services to be Provided by Harris Health System</p> <p>Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer, stated that this is a new interlocal agreement between Harris Health and HCPH for the purpose of allowing HCPH to utilize EpicCare through a program known as Epic Community Connect. This agreement replaces the 2016 agreement entered between the parties, and outlines Harris Health’s responsibility for securing EpicCare licenses and providing maintenance and support for the software to HCPH.</p>	<p><u>Motion No. 22.10-144</u> Moved by Ms. Alicia Reyes, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item X.B.3. Motion carried. Director Barbie Robinson recused on this matter related to Harris County Public Health.</p>

	<p>Mr. Smith noted that there are five (5) organizations that Harris Health has extended Epic out to which includes: 1) The Harris Center, 2) Harris County Public Health (HCHP), 3) Health Care for the Homeless Program (HCHP), 4) Vecino Health Centers, 5) Harris County Juvenile Probation Department and 6) Harris County Jail. A copy of the interlocal agreement is available in the permanent record.</p>	
	<p>C. Consent Grant Agreement Recommendations</p>	
	<p>1. Approval of Grant Agreement Recommendations (Items C1 through C4).</p>	<p><u>Motion No. 22.10-145</u> Moved by Dr. Ewan Johnson, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item X.C.1. Motion carried. Dr. Bracey recused from grant agreement recommendations (C2 and C3) related to BCM.</p>
	<p>Dr. Bracey noted that Consent Agenda Items (X.D.1. and X.D.2.) are reports and updates only and were presented in the Board packet for informational purposes only.</p>	
	<p>D. Consent Reports and Updates to Board</p> <p>1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System</p> <p>2. Harris Health System Council-At-Large July and September Meetings Minutes</p>	<p>For informational purposes only - No action required.</p>
<p>XI. Item(s) Related to Health Care for the Homeless Program</p>	<p>A. Review and Acceptance of the Following Report(s) for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act</p> <ul style="list-style-type: none"> • HCHP October 2022 Operational Update <p>Ms. Tracey Burdine, Director, Health Care for the Homeless Program, delivered a presentation regarding the Health Care for the Homeless Program (HCHP) October 2022 Operational Update including Patient Services and HCHP Consumer Advisory Report.</p>	<p><u>Motion No. 22.10-146</u> Moved by Dr. Ewan Johnson, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item XI.A. Motion carried.</p>

	<p>For the month of September, Ms. Burdine reported 349 new adult patients, nine (9) new telehealth patients, and seventy-two (72) returning telehealth patients associated with the program as well as seventeen (17) new pediatric visits. At the close of month, HCHP served 1,054 unduplicated patients, which was an 8 percent decrease from the previous month. Ms. Burdine stated that the decrease is primarily attributed to provider call – ins for family practice visits. She also noted 1,924 completed visits, a 7 percent decrease from the previous month. She stated that this is attributed to clinic closures and provider call – ins.</p> <p>Ms. Burdine shared the following Consumer Advisory Council Highlights of Council Activities from June – August 2022:</p> <ul style="list-style-type: none"> • Members were informed of the increase in COVID-19 cases in shelter settings and how HCHP is educating shelter management on prevention strategies. • The council was informed that the DNV accrediting organization conducted site visits at Salvation Army Adult Rehabilitation Center and at Star of Hope Men’s Development Center and that HCHP received positive feedback with no negative findings. • The council approved the funding request - Health Resources and Services Administration (HRSA) grant “American Rescue Plan Uniform Data System Patient-Level Submission.” • The chair shared information from the council-at-large meetings. • The council was informed of the non-competing continuation budget period report to HRSA. <p>Ms. Burdine shared that the HCHP Bylaws will be deferred, however, the Bylaws will be submitted to the Board in December for approval. Additionally, Ms. Burdine informed the Board that the HRSA operational site visit will be held on January 31, 2023 through February 3, 2023. Dr. Bracey inquired regarding the mitigation efforts related to provider call – ins. Ms. Burdine stated that 90 percent of providers are currently on Family and Medical Leave Act (FMLA) therefore HCHP has temporarily reduced its operating days and closed site clinics while the program develops a new staffing plan. A copy of the operational update is available in the permanent record.</p>	
	<p>B. Approval of HCHP Consumer Advisory Report</p>	<p><u>Motion No. 22.10-147</u> Moved by Ms. Alicia Reyes, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item XI.B. Motion carried.</p>
	<p>C. Approval of HCHP Bylaws</p>	<p>PULLED</p>

<p>XII. Executive Session</p>	<p>At 10:32 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session as permitted by law under Tex. Gov't Code §418.183, Tex. Gov't Code §551.071, Tex. Gov't Code §551.074, Tex. Gov't Code §551.085, Tex. Gov't Code §551.089, Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.</p>	
	<p>D. Discussion Regarding Harris Health Strategic Pillar 1, Quality and Patient Safety, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>No Action Taken.</p>
	<p>E. Discussion Regarding Cybersecurity, Pursuant to Tex. Gov't Code §418.183, Tex. Gov't Code §551.089, and Tex. Health & Safety Code §161.032, and Possible Action Upon Return to Open Session</p>	<p>No Action Taken.</p>
	<p>F. Discussion Regarding the Evaluation of Chief Executive Officer, Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding this Matter Upon Return to Open Session</p> <p><i>The Harris Health Board of Trustees hereby approves the proposed President/CEO compensation structure discussed in Executive Session and authorizes legal counsel and Harris Health system to prepare a CEO employment agreement pursuant to these terms and conditions.</i></p>	<p><u>Motion No. 22.10-148</u> Moved by Dr. Ewan Johnson, seconded by Mr. Lawrence Finder, and majority passed that the Board approve agenda item XII.F. Motion carried. Director Barbie Robinson abstained from voting on this matter.</p>
	<p>G. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov't Code §418.183, Tex. Gov't Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002, and Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session</p>	
	<p>H. Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085</p>	<p>Mr. Finder recused on this matter related to M.D. Anderson.</p>
	<p>I. Consultation with Attorney Regarding Philanthropic Strategies, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session</p>	
<p>XIII. Reconvene</p>	<p>At 12:45p.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present. He shared that the Board will take action on Item "F" of the Executive Session agenda.</p>	

Supplemental Notice	1. Approval to Discontinue Allocation of Funding and Termination of the Lease Agreement with Rycore Bellaire MOB, LLC. for the Robindell Clinic located at 5420 Dashwood, Houston, TX 77081	<u>Motion No. 22.10-149</u> Moved by Dr. Ewan Johnson, seconded by Mr. Lawrence Finder, and unanimously passed that the Board approve supplemental item. Motion carried.
XIV. Adjournment	Moved by Dr. Ewan Johnson, seconded by Mr. Lawrence Finder, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 12:48 p.m.	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on October 27, 2022.

Respectfully Submitted,



Arthur Bracey, M.D., Chair



Andrea Caracostis, M.D., Secretary

Minutes transcribed by Cherry Pierson

Thursday, October 27, 2022

Harris Health System Board of Trustees Board Meeting – Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to: BoardofTrustees@harrishealth.org before close of business the day of the meeting.

BOARD MEMBERS PRESENT	BOARD MEMBERS ABSENT
Dr. Arthur Bracey (Chair)	Ms. Mia Mends
Dr. Ewan Johnson (Vice Chair)	Ms. Jennifer Tijerina
Dr. Andrea Caracostis (Secretary)	
Mr. Lawrence Finder	
Professor Marcia Johnson	
Ms. Alicia Reyes	
Director Barbie Robinson	

EXECUTIVE LEADERSHIP
Dr. Esmail Porsa, President & Chief Executive Officer
Ms. Lisa Wright, President & Chief Executive Officer, Community Health Choice
Ms. Amy Smith, Senior Vice President, Transitions & Post-Acute Care
Mr. Anthony Williams, Vice President, Compliance Officer
Ms.Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer
Ms. Debbi Garbade, Vice President Patient Safety & Risk Management
Mr. Dwight Dopslauf, Purchasing Agent, Harris County Purchasing Office
Ms. Errika Perkins, Chief Assistant County Auditor, Harris County Auditor’s Office
Dr. Esperanza (Hope) Galvan, Senior Vice President, Chief Health Officer
Dr. Glorimar Medina-Rivera, Executive Vice President, Ben Taub Hospital
Dr. Hemant Roy, Vice Chair, Harris Health System & Ben Taub Hospital
Mr. Jack Adger, Assistant Purchasing Agent, Harris County Purchasing Office
Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive
Dr. Jason Chung, Associate Chief Medical Officer & Senior Vice President, Medical Affairs and Utilization
Dr. Jennifer Small, Executive Vice President, Ambulatory Care Services
Mr. Jeffery Vinson, Vice President, Chief Cyber & Information Security Officer
Dr. Jobi Martinez, Vice President, Chief Diversity, Equity and Inclusion Officer
Dr. John Foringer, Chair, Medical Executive Board
Dr. Joseph Kunisch, Vice President, Quality Programs
Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer
Ms. Maria Cowles, Senior Vice President, Chief of Staff

Dr. Markan Sandeep, Chief of Staff, Ben Taub Hospital
Dr. Martha Mims, Vice Chair, Medical Executive Board
Dr. Matasha Russell, Chief Medical Officer, Ambulatory Care Services
Mr. Michael Hill, Executive Vice President, Chief Strategy & Integration Officer
Mr. Michael Nnadi, Senior Vice President, Chief Pharmacy & Lab Officer
Mr. Omar Reid, Executive Vice President, Chief People Officer
Dr. Otis Reggie Ekins, Chief Medical Officer, Harris Health Correctional Health
Ms. Olga Llamas Rodriguez, Vice President, Community Engagement & Corporate Communications
Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital
Mr. R. King Hillier, Vice President, Public Policy & Government Relations
Mr. Ron Fuschillo, Senior Vice President and Chief Information Officer
Mr. Sam Karim, Vice President, Project Management Office & Division Planning
Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney's Office
Dr. Siraj Anwar, Senior Vice President, Chief Health Informatics Officer
Dr. Steven Brass, Executive Vice President & Chief Medical Executive
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer
Dr. Yashwant Chathampally, Associate Chief Medical Officer & Senior Vice President, Quality and Patient Safety

OTHERS PRESENT

Alexander Yaffe (Pearl Meyer)	Karen Hughes (Burson Cohn & Wolfe)
Alison Perez	Katie Rutherford
Amanda Callaway	Matthew Schlueter
Antoinette (Toni) Cotton	Michael Norby
Brian Pitre	Mustafa Tameez (Outreach Strategists)
Cherry Pierson	Nicholas J Bell
Daniel Smith	Paul Lopez
Darryl King (PPG Global)	Randy Manarang
David Attard	Sahira Abdool (PPG Global)
Derek Curtis	Shannon Langrand (Languard)
Ebon Swofford	Shannon Otermat (Languard)
Elizabeth Winn	Sharon Brantley Smith
Holly Gummert	Tai Nguyen
Jake Goldstein	Teong Chai
Jennifer Zarate	Tracey Burdine
Jerry Summers	