

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES
Board Meeting
Thursday, August 24, 2023
8:00 am

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
I. Call to Order and Record of Attendance	The meeting was called to order at 8:05 a.m. by Ewan D. Johnson, MD, PhD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Johnson stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. Dr. Johnson stated that the Board would like to take Executive Items XII. 'D – F' immediately following Executive Session Items V. 'A – C.' The meeting may be viewed online: http://harrishealthtx.swagit.com/live .	A copy of the attendance is appended to the archived minutes.
II. Approval of the Minutes of Previous Meeting	<ul style="list-style-type: none"> • Board Meeting – July 27, 2023 	<u>Motion No. 23.08-119</u> Moved by Dr. Andrea Caracostis, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve the minutes of the July 27, 2023 meeting. Motion carried.
	<ul style="list-style-type: none"> • Fiscal Year 2024 Budget Workshop Meeting – August 10, 2023 	<u>Motion No. 23.08-120</u> Moved by Dr. Andrea Caracostis, seconded by Dr. Cody M. Pyke, and unanimously passed that the Board approve the minutes of the August 10, 2023 meeting. Motion carried.
III. Announcements/ Special Presentations	A. CEO Report Including Special Announcements <ul style="list-style-type: none"> • Commissioners Court – August 17, 2023 <p>Dr. Esmaeil Porsa, President and Chief Executive Officer (CEO), delivered the CEO Report including special announcements. He provided an overview of the financial impact of the \$2.5 billion bond over the next ten (10) years, noting that the impact to the debt service rate is estimated at 2 cents or less. He shared that for an average home owner (homes values at \$300,000) this impact equates to less than \$6 per month. Dr. Porsa presented an analysis of the incremental operational cost, assumptions, and the impact on the maintenance and operations (M&O) tax rate. Dr. Porsa announced that Harris County Commissioners Court unanimously approved Harris Health System's request for its \$2.5 billion bond proposal to appear on the</p>	As Presented.

	<p>November 7, 2023 Election Ballot.</p>	
	<ul style="list-style-type: none"> • Community Benefit Agreement with Lyndon B. Johnson (LBJ) Community Leaders Coalition <p>Dr. Porsa announced that Bishop James Dixon II, President of the Houston Branch of NAACP spoke at the Commissioners Court meeting in support of Harris Health’s Bond Proposal, and stated that he and a coalition of LBJ Community Leaders want to work with Harris Health System to create a Community Benefit Agreement. The purpose of the Agreement is to make sure that the communities surrounding LBJ Hospital experience the maximum benefits from the investment in the area related to the creation of a new Level 1 Trauma Center on the LBJ Campus and refurbishing the existing LBJ Hospital. Dr. Porsa stated that Harris Health System will work with the coalition and bring more information to the Board as it becomes available.</p>	<p>As Presented.</p>
	<p>B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements</p> <ul style="list-style-type: none"> • New Member of the Harris Health Board of Trustees <p>Dr. Johnson stated that Harris Health Board of Trustees is pleased to welcome its newest Trustee, Ms. Sima Ladjevardian. On August 17, 2023, Harris County Commissioner Court of Precinct 2, appointed Ms. Ladjevardian to Position 7 of the Harris Health System Board of Trustees. Ms. Ladjevardian completed her undergraduate degree with a Bachelor of Arts, Economics and Business from the University of California and earned her Juris Doctorate from the University of California, Hastings College of Law. Ms. Ladjevardian has served in many capacities including Attorney, Political Activist, Council Member, Democratic Candidate for Texas Congressional District 2, Senior National Advisor and Campaign Finance Liaison for Beto O’Rourke, and most recently served as the Regional Director for the Department of Health and Human Services (HHS), where she was appointed by President Biden in 2021 to represent HHS in Arkansas, Louisiana, New Mexico, Oklahoma, Texas and 68 Federally Recognized tribes.</p> <ul style="list-style-type: none"> • Recognition of Ms. Alicia Reyes’ Service <p>Dr. Johnson recognized Ms. Alicia Reyes for her dedication and time serving as a member of Harris Health Board of Trustees. During her tenure, Ms. Reyes has tirelessly given her time and resources to Harris Health System and its Board of Trustees. Dr. Johnson shared that Harris Health is working with Ms. Reyes to plan an occasion to recognize her at a later date and time.</p>	<p>As Presented.</p>

	<ul style="list-style-type: none"> • First Friday Tour – August 4, 2023 <p>Dr. Johnson announced that on August 4, 2023, the Board Office completed its monthly First Friday Tour. Harris Health Executive Leadership, staff, as well as Harris County Commissioner’s Aides and Interns all participated in the tour. The tour included Harris Health’s Aldine Community and Squatty Lyons Health Centers. The next First Friday Tour is scheduled for September 1, 2023, and will spotlight Harris Health’s Outpatient Center, Margo Hilliard Alford Clinic and Settegast Health Center.</p>	
	<ul style="list-style-type: none"> • Discussion and Possible Action Regarding the Timing of Harris Health Board Meetings <p>Dr. Johnson led the discussion regarding the timing of Harris Health Board of Trustee Meetings. Discussions ensued related to moving the Board meeting time from 8:00 a.m. to 9:00 a.m. to accommodate community engagement.</p> <p>Dr. Johnson issued a roll call as follows:</p> <ul style="list-style-type: none"> ○ Ms. Barbie Robinson - yes ○ Dr. Andrea Caracostis - no ○ Ms. Jennifer Tijerina – yes ○ Dr. Cody M. Pyke - no ○ Ms. Marcia Johnson - yes ○ Ms. Sima Ladjevardian - no ○ Dr. Ewan D. Johnson – yes <p>The final results were announced with <u>4</u> votes in favor of moving the Board meetings to a 9:00 a.m. start time and <u>3</u> votes were opposed.</p>	<p><u>Motion No. 23.08-121</u> Moved by Ms. Jennifer Tijerina, seconded by Ms. Barbie Robinson, and majority passed that the Board approve to adjust the meeting time to 9:00 a.m. Motion carried.</p>
<p>IV. Public Comment</p>	<p>Ms. Cynthia Cole, Executive Director, Local #1550 – AFSCME, American Federation of State, County, and Municipal Employees, thanked the Board for adjusting the meeting time to 9:00 a.m. She also addressed the Board regarding employee matters related to workplace safety, alleged biases in the workplace as well as Harris Health’s grievance process.</p>	<p>As Presented.</p>
<p>V. Executive Session</p>	<p>At 8:30 a.m., Dr. Johnson stated that the Board would enter into Executive Session for Items ‘A through C’ as permitted by law under Tex. Gov’t Code Ann. §551.071, Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code. Ann. §160.007 and Tex. Occ. Ann. §151.002.</p>	

	<p>A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>No Action Taken.</p>
	<p>B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p>	<p>No Action Taken.</p>
	<p>C. Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session.</p>	<p>Deferred.</p>
<p>VI. Reconvene to Open Meeting</p>	<p>At 8:45 a.m., Dr. Johnson reconvened the meeting in open session; he noted that a quorum was present and that no action was taken in Executive Session.</p>	
<p>VII. General Action Item(s)</p>	<p>A. General Action Item(s) Related to Quality: Medical Staff</p>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p> <p>Dr. Martha Mims, Chair, Medical Executive Board, presented the credentialing changes for members of the Harris Health System Medical Staff. For August 2023, there were fifty – nine (59) initial appointments, 202 reappointments, nine (9) change/add privileges, twenty – eight (28) temporary privileges. A copy of the credentialing report is available in the permanent record.</p>	<p><u>Motion No. 23.08-122</u> Moved by Dr. Andrea Caracostis, seconded by Dr. Cody M. Pyke, and majority passed that the Board approve agenda item VII.A.1. Ms. Jennifer Tijerina opposed the motion. Motion carried.</p>
	<p>B. General Action Item(s) Related to Quality: Correctional Health Medical Staff</p>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff</p> <p>Dr. Otis Ekins, Chief Medical Officer, Harris Health Correctional Health, presented the credentialing changes for members of the Harris Health System Correctional Health Medical Staff. For August 2023, there were sixteen (16) initial appointments. A copy of the Correctional Health credentialing report is available in the permanent record.</p>	<p><u>Motion No. 23.08-123</u> Moved by Dr. Andrea Caracostis, seconded by Dr. Cody M. Pyke, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.</p>

<p>VIII. New Items for Board Consideration</p>	<p>A. Approval of a Reimbursement Resolution Related to Possible Reimbursement of Certain Expenditures from Future Bond Issuances</p> <p>Ms. Paige Abernathy, Assistant County Attorney, Harris County Attorney’s Office, presented the proposed Reimbursement Resolution Related to Possible Reimbursement of Certain Expenditures from Future Bond Issuances. She stated that Harris Health anticipates making certain payments related to the financed project before bonds can be issued for those costs. In order for Harris Health to reimburse itself for these expenditures from the proceeds of tax – exempt bonds issued in the future; Internal Revenue Service (IRS) rules require Harris Health to adopt a resolution establishing the intent to reimburse itself for such expenditures. A copy of the reimbursement resolution is available in the permanent record.</p>	<p><u>Motion No. 23.08 -124</u></p> <p>Moved by Dr. Cody M. Pyke, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item VIII.A. Motion carried.</p>
	<p>B. Approval of the Proposed Harris Health System Fiscal Year 2024 Operating and Capital Budget</p> <p>Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer, presented the proposed Harris Health System Fiscal Year 2024 Operating and Capital Budget. She noted a small calculation revision to the No New Revenue (NNR) Rate driven by the Harris Central Appraisal District (HCAD) to the Harris County Commissioners Court. Overall, total operating expense for Harris Health is projected at \$2.4 billion, current margin of \$75.7 million predicated on the approval of the Voter Approved Tax Rate by the Harris County Commissioners Court and the routine capital budget for FY 2024 is proposed at \$188 million. A copy of the proposed Harris Health System Fiscal Year 2024 Operating and Capital Budget is available in the permanent record.</p>	<p><u>Motion No. 23.08 -125</u></p> <p>Moved by Dr. Andrea Caracostis, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item VIII.B. Motion carried.</p>
	<p>C. Approval to Enter into the Fifth Contract Year of the Behavioral Health Constable Transportation Agreement with Harris County Constable Precinct One</p> <p>Ms. Elizabeth Hanshaw Winn, Assistant County Attorney, Harris County Attorney’s Office, presented the interlocal agreement between Harris County acting by and through its Harris County Constable Precinct One and Harris Health System to provide mental health transportation services to designated mental health facilities. Administration requests approval to enter into the fifth contract year of the Behavioral Health Constable Transportation Agreement with Harris County Constable Precinct One and the approval of a third amendment to the interlocal agreement to add renewal terms.</p>	<p><u>Motion No. 23.08 -126</u></p> <p>Moved by Dr. Andrea Caracostis, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item VIII.C. Motion carried.</p>
	<p>D. Approval to Enter into a Contract with the City of Houston Parks and Recreation Department for Aquatic Therapy for Harris Health Patients</p> <p>Dr. Jennifer Small, Executive Vice President & Administrator, Ambulatory Care Services, stated that Administration requests approval for Harris Health System to renew its contract to provide aquatic therapy services at the City of Houston Parks and Recreation Department Metropolitan Multi-Service Center.</p>	<p><u>Motion No. 23.08 -127</u></p> <p>Moved by Dr. Cody M. Pyke, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item VIII.D. Motion carried.</p>

	<p>E. Approval of an Agreement with Harris County for Assistance in the Event of an Emergency</p> <p>Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer, presented an agreement with Harris County for Assistance in the event of an emergency. A copy of the agreement is available in the permanent record.</p>	<p><u>Motion No. 23.08 -128</u> Moved by Ms. Jennifer Tijerina, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item VIII.E. Motion carried.</p>
	<p>F. Approval of an Agreement between Harris Health System and Texas Health and Human Services Regarding the National Disaster Medical System Partner Healthcare Facility</p> <p>Mr. Smith presented an agreement between Harris Health System and Texas Health and Human Services Regarding the National Disaster Medical System (NDMS) Partner Healthcare Facility. A copy of the agreement is available in the permanent record.</p>	<p><u>Motion No. 23.08 -129</u> Moved by Ms. Jennifer Tijerina, seconded by Dr. Cody M. Pyke, and unanimously passed that the Board approve agenda item VIII.F. Motion carried.</p>
<p>IX. Strategic Discussion</p>	<p>A. Harris Health System Strategic Plan Initiatives</p>	
	<p>1. Discussion and Overview of the Draft Harris Health Policy, Skilled Trade Protections for Bond-funded Construction Contracts</p> <p>Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer led the discussion regarding the draft Harris Health Policy, Skilled Trade Protections for Bond-Funded Construction Contracts. Mr. Nathan Bac, Assistant County Attorney, Harris County Attorney’s Office, provided an overview of the draft policy and compared the draft policy to existing policies and practices implemented by Harris County. Discussions ensued related to the policy’s requirements, endowment adjustments, as well as apprenticeship programs. Dr. Pyke recommended including more specific language related to heat safety in the policy. Dr. Pyke also inquired whether paying the hours for OSHA certification training has been factored into the budget. Mr. Smith shared that it is a draft policy and that there will be some costs specifically related to the LBJ Project and that the construction contracts will be brought to the Board after the bond referendum is acted upon by the voters and will be a part of the operating budget.</p> <p>Dr. Pyke recommended a waiver process related to the Occupational Safety and Health Administration (OSHA) certification whereby the companies are responsible for occupational training for their workers as opposed to Harris Health. Ms. Robinson echoed Dr. Pyke’s sentiments related to heat safety concerns. Additionally, Ms. Robinson requested that a copy of the Harris County Contractor Safety Standards and apprenticeship programs be shared with the Board. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>

	<p>2. Update Regarding the 88th Texas Legislature Advocacy/Summary</p> <p>Mr. R. King Hillier, Vice President, Public Policy & Government Relations, delivered a presentation regarding the 88th Texas Legislature Advocacy/Summary. He mentioned that the Texas Health and Human Services (HHS) budget includes critical supplemental funding through Medicaid add – on payments for Trauma (\$360 million) and Safety Net (\$300 million). He reported that the HHS budget for the Healthy Texas Women’s Program was doubled over the biennium to \$269 million and by \$22 million in the Breast and Cervical Cancer Screening Program. Additionally, Mr. Hillier provided a brief summary of the pending state and federal legislative and policy issues impacting Harris Health System. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
	<p>3. Update Regarding Human Resources Overview</p> <p>Mr. Omar Reid, Executive Vice President, Chief People Officer, delivered a presentation regarding Human Resources Overview. He shared a breakdown of Harris Health’s workforce demographics by ethnicity, generation and gender. He provided highlights of employee experiences, interactions and programs, noting that the Annual Employee Engagement Survey will be in November 2023. Mr. Reid touched on Harris Health’s recruitment and retention efforts, community partnerships and the Employee Wellness Program. He mentioned that Harris Health launched its new Ombuds Office in May 2023. Mr. Reid stated that the Ombuds is a neutral, informal, independent and confident resource for employees to safely discuss workplace conflicts, concerns or questions. Mr. Gary Marsh, Associate Administrator, Learning & Talent Management, touched on Harris Health’s Employee Value Proposition. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>

	<p>4. August Board Committee Meeting Reports:</p> <p><u>Governance Committee</u> Dr. Caracostis stated that the Governance Committee met on Tuesday, August 8, 2023, and the following topics were covered:</p> <ul style="list-style-type: none">• Ms. Sara Thomas, Chief Legal Officer, delivered an overview of the Texas Open Meetings Act related to the location of the Presiding Officer at Board Meetings.• Ms. Maria Cowles, Chief of Staff, delivered an update regarding the revised New Board Member Onboarding (NBMO) process.• Ms. Olga Rodriguez, Vice President, Corporate Communications & Board Services, led a discussion regarding Continuing Education Calendar and Governance Committee priorities. <p>Since conception in January 2023, the Governance Committee has completed the following tasks:</p> <ul style="list-style-type: none">• Completed the Healthcare Governance Core Curriculum and Diligent Training.• Discussed and revised the New Board Member Onboarding process.• Completed Parliamentary Procedure Training.• Reviewed the 2022 Board Self-Assessment Results and revisited the 2023 Committee goals.• Established the Nomination Function for the December 2023 Officer Elections. <p><u>Quality Committee</u> Dr. Caracostis noted that these highlights were covered in open session at the Quality Committee meeting on August 8, 2023:</p> <ul style="list-style-type: none">• The monthly High Reliability Organization (HRO) Video “Just and Accountable Culture” was displayed.• Harris Health continues to maintain and mature its contracted services oversight program. Contracts are stored in the PeopleSoft Supplier Contracts Module system and all patient-facing contracts have at least one (1) performance metric being monitored to identify and address non-performing vendors.• The Maternal Health Service Line at Ben Taub Hospital was named one of Newsweek’s America’s Best Maternity Hospitals. Current initiatives include participation in the Texas Healthy Mothers and Babies Collaborative for Post-Partum Hypertension in the Emergency Department, Texas AIM participation, and Baby Friendly Designations. <p><u>Budget & Finance Committee</u></p> <p>Ms. Marcia Johnson stated that the Budget and Finance Committee met on Thursday, August 10, 2023, and the following topics were covered:</p>	<p>As Presented.</p>
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	<ul style="list-style-type: none"> • Ms. Victoria Nikitin, Executive Vice President and Chief Financial Officer, presented the Harris Health System Third Quarter Fiscal Year 2023 Investment Report, Second Quarter Calendar Year 2023 Pension Report, and the June 2023 Quarterly Financial Report. • In Executive Session, Ms. Lisa Wright, President and CEO, Community Health Choice, and Ms. Anna Mateja, Chief Financial Officer, Community Health Choice, presented an overview of Community Health Choice Financial Performance for the Six Months Ending June 30, 2023. <p><u>Diversity, Equity & Inclusion (DEI) Committee</u></p> <p>Ms. Johnson stated that the DEI Committee met on Friday, August 18, 2023, and the following highlights were covered:</p> <ul style="list-style-type: none"> • Dr. Esperanza Galvan, Senior Vice President, Chief Health Officer, delivered an update regarding the Harris Health Food Farmacy Program. • Mr. Omar Reid, Executive Vice President, Chief People Officer, delivered a presentation on Harris Health’s Employee Engagement Survey. • Ms. Tamala Austin, Business Equity Outreach Manager, presented on the Harris Health Contract Supplier Diversity. • Dr. Jobi Martinez, Vice President, Chief Diversity Officer, delivered an overview regarding Harris Health’s DEI Framework. 	
<p>X. Consent Agenda Items</p>	<p>A. Consent Purchasing Recommendations</p>	
	<p>1. Approval of Purchasing Recommendations (Items A1 through A104)</p> <p>Dr. Johnson noted that Purchasing Transmittals (B1 through B17) are not for approval. Mr. DeWight Dopslauf, Purchasing Agent, Harris County Purchasing Office, noted the following revisions to the purchasing recommendations:</p> <ul style="list-style-type: none"> • A14 – were pulled. • A44 – were pulled. • A67 – the current estimated cost of \$246,150 should be reflected as \$184,875. • A87 – the current estimated cost of \$150,000 should be reflected as \$187,000. • A88 – the current estimate cost of \$150,000 should be reflected as \$187,000. <p>Copies of the purchasing recommendations are available in the permanent record.</p>	<p><u>Motion No. 23.08 -130</u></p> <p>Moved by Dr. Cody M. Pyke, seconded by Ms. Jennifer Tijerina, and majority passed that the Board approve agenda item X.A.1. Ms. Marcia Johnson opposed the motion. Motion carried.</p>
	<p>B. Consent Committee Recommendations</p>	

	<p>1. Acceptance of the Annual Reports Regarding Neonatal and Maternal Health Programs for Ben Taub and LBJ Hospitals</p>	<p><u>Motion No. 23.08 -131</u> Moved by Dr. Andrea Caracostis, seconded by Dr. Cody M. Pyke, and unanimously passed that the Board approve agenda item X.B.1. through X.B.4. Motion carried.</p>
	<p>2. Acceptance of the Harris Health System Third Quarter Fiscal Year 2023 Investment Report</p>	<p><u>Motion No. 23.08 -131</u> Moved by Dr. Andrea Caracostis, seconded by Dr. Cody M. Pyke, and unanimously passed that the Board approve agenda item X.B.1. through X.B.4. Motion carried.</p>
	<p>3. Acceptance of the of the Harris Health System Second Quarter Calendar Year 2023 Pension Plan Report</p>	<p><u>Motion No. 23.08 -131</u> Moved by Dr. Andrea Caracostis, seconded by Dr. Cody M. Pyke, and unanimously passed that the Board approve agenda item X.B.1. through X.B.4. Motion carried.</p>
	<p>4. Acceptance of the of the Harris Health System June 2023 Quarterly Financial Report Subject to Audit</p>	<p><u>Motion No. 23.08 -131</u> Moved by Dr. Andrea Caracostis, seconded by Dr. Cody M. Pyke, and unanimously passed that the Board approve agenda item X.B.1. through X.B.4. Motion carried.</p>
	<p>C. Consent Grant Recommendations</p>	
	<p>1. Approval of Grant Recommendations (Items C1 through C2)</p>	<p><u>Motion No. 23.08 -132</u> Moved by Ms. Jennifer Tijerina, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item X.C.1. through X.D.2. Motion carried.</p>

	<p>D. New Consent Items for Board Approval</p>	
	<p>1. Acceptance of the Harris Health System July 2023 Financial Report Subject to Audit</p>	<p><u>Motion No. 23.08 -132</u> Moved by Ms. Jennifer Tijerina, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item X.C.1. through X.D.2. Motion carried.</p>
	<p>2. Approval of an Interlocal Agreement with the City of Houston, Harris County, Houston Land Bank, Port of Houston Authority of Harris County, Texas, Harris County Flood Control District, Harris County Department of Education, Houston Community College System, and Houston Independent School District for the Purpose of Evidencing the Houston Land Bank’s Commitment to Use 83 Parcels of Vacated Land for Low-income Housing</p> <p><i>{End of Consent Agenda}</i></p>	<p><u>Motion No. 23.08 -132</u> Moved by Ms. Jennifer Tijerina, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item X.C.1. through X.D.2. Motion carried.</p>

<p>XI. Item(s) Related to Health Care for the Homeless Program</p>	<p>A. Review and Acceptance of the Following Report(s) for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act</p> <ul style="list-style-type: none"> <p>HCHP August 2023 Operational Update</p> <p>Dr. Jennifer Small, Executive Vice President & Administrator, Ambulatory Care Services, delivered a presentation regarding the Health Care for the Homeless Program July 2023 Operational Update including Patient Services, 2023 Budget Report and Change in Scope.</p> <p>Dr. Small reported that there were no new telehealth patients, twenty – eight (28) returning telehealth patients, 364 new adult patients, and twenty – six (26) new pediatric patients associated with the Program. HCHP is expected to see approximately 9,775 patients per year as required by the Health Resources and Services Administration (HRSA), of which HCHP has served 4,650 unduplicated patients.</p> <p>Dr. Small reported that the monthly number of unduplicated patients has trended downward. She noted that this is attributed to a staff vacancy as well as Family and Medical Leave Act (FMLA). She shared that although there are three (3) nurse practitioner vacancies, HCHP has filled two (2) of those vacancies and is expecting to see improvements in their patient visits. Dr. Small reported that the quarterly number of unduplicated patients this year compared to the prior year has decreased by 13%. She noted that this is attributed to a staff vacancy as well as FMLA. Dr. Caracostis inquired what month does the Program’s annual HRSA contract start, the number of heat-related visits the Program is experiencing, as well as recruitment strategies to address staff concerns. Ms. Tracey Burdine, Director, Health Care for the Homeless Program, stated that the contract year begins in January. She reported that HCHP has not experienced many fallouts or diagnosis related to the heat index at this time. HCHP has activated cooling centers, and provide sports drink and water to the community. Dr. Small stated that HCHP is working on a staffing plan that includes the use of locums for practitioners and physicians.</p> <p>Dr. Small reported total expense year to date of \$2.2M, budgeted expenses of \$1.8M in which 72% of the total grant funding have been utilized. Additionally, Dr. Small explained that any remaining funds will be carried over to the next calendar year. Ms. Burdine reported that approximately \$1.3M of expenses to date that has not been cleared because of pending invoices or purchase orders for items such as a medical mobile unit, a new electrocardiogram (EKG) machine, and renovations to the Program’s dental unit. Lastly, Ms. Burdine requested approval for a change in scope for the medical mobile unit operating hours. She explained that the change in operation services from the unit providing services five days a week (40 hours) to four days a week (32 hours). The change is to reconcile the drivers’ hours and to ensure seven (7) hours of direct patient care. A copy of the presentation is available in the permanent record.</p> 	<p>Motion No. 23.08 -133</p> <p>Moved by Dr. Andrea Caracostis, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item XI.A. Motion carried.</p>
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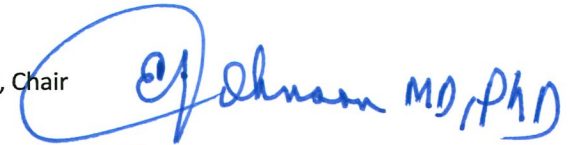
	<p>B. Approval of the HCHP 2023 Second Quarter Budget Report</p>	<p><u>Motion No. 23.08 -134</u> Moved by Ms. Jennifer Tijerina, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item XI.B. Motion carried.</p>
	<p>C. Approval of the HCHP Change in Scope for the Medical Mobile Unit</p>	<p><u>Motion No. 23.08 -135</u> Moved by Ms. Jennifer Tijerina, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item XI.C. Motion carried.</p>
<p>XII. Executive Session</p>	<p>At 10:32 a.m., Dr. Johnson stated that the Board would enter into Executive Session for Items XII 'D through G' as permitted by law under Tex. Gov't Code Ann. §551.071, Tex. Gov't Code Ann. §551.074, Tex. Gov't Code Ann. §551.085, Tex. Health & Safety Code Ann. §161.032, Tex. Gov't Code §418.183, Tex. Gov't Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002.</p>	
	<p>D. Consultation with Attorney Regarding Bond Election Related Matters, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Upon Return to Open Session</p>	<p>No Action Taken</p>
	<p>E. Consultation with Attorney Regarding Litigation and Possible Action Upon Return to Open Session, Including Settlement of Civil Action No. 4:20-CV-0296 in U.S. District Court, Southern District of Texas</p> <p><i>Harris Health, by and through its Board of Trustees, hereby authorizes the Settlement of Civil Action No. 4:20-CV-0296 in the U.S. District Court, Southern District in the amount of \$1,550,000. President/CEO of Harris Health or his designee is authorized to execute any agreement, release, or any other necessary documents to effect this settlement.</i></p>	<p><u>Motion No. 23.08-136</u> Moved by Dr. Andrea Caracostis, seconded by Ms. Barbie Robinson, and unanimously passed that the Board approve agenda item XII.E. Motion carried.</p>
	<p>F. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov't Code §418.183, Tex. Gov't Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002, and Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>No Action Taken</p>

	<p>G. Discussion Regarding the Evaluation of Chief Executive Officer (CEO), Pursuant to Tex. Gov’t Code Ann. §551.074, and Possible Action Upon Return to Open Session, Including Approval of CEO Evaluation</p> <p><i>Harris Health, by and through its Board of Trustees, hereby commissions an independent analysis of the processes used to conduct the recent 2023 evaluation of Harris Health System President/CEO, Dr. Esmail Porsa, in order to better understand and improve the Board’s evaluation process.</i></p>	<p>Motion No. 23.08-136 Moved by Dr. Andrea Caracostis, seconded by Dr. Ewan D. Johnson, and unanimously passed that the Board approve agenda item XII.G. Motion carried.</p>
<p>XIII. Reconvene</p>	<p>At 12:45 p.m., Dr. Johnson reconvened the meeting in open session; he noted that a quorum was present and that no action was taken in Executive Session. The Board will now take action on Items “E and G” of the Executive Session agenda.</p>	
<p>XIV. Adjournment</p>	<p>Moved by Dr. Andrea Caracostis, seconded by Dr. Cody M. Pyke, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 12:47 p.m.</p>	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on August 24, 2023.

Respectfully Submitted,

Ewan D. Johnson, MD, PhD, Chair



Andrea Caracostis, MD, MPH, Secretary



Minutes transcribed by Cherry A. Pierson, MBA