

Fortieth Anniversary

1966-2006



A PROMISE MADE.

A PROMISE FULFILLED.

A PROMISE FOR

A BETTER TOMORROW.

*Never doubt that a small group
of thoughtful, committed citizens
can change the world. Indeed, it is
the only thing that ever has.*

MARGARET MEAD, AMERICAN ANTHROPOLOGIST

CONTENTS

1	Letter of purpose
2	A promise made
5	A promise fulfilled
24	Financial highlights
27	A promise for a better tomorrow
31	HCHD Foundation

A RICH TRADITION OF CARING FOR OUR NEIGHBORS

In 2006, the Harris County Hospital District celebrated its 40th year of service to our community. From humble beginnings, we have come a very long way. Yet, as we continue to serve one of America's fastest-growing urban areas, our challenges are greater than ever.



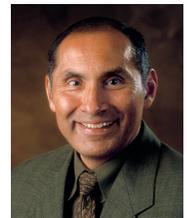
J. Evans Attwell

Today, our community includes more than 1.2 million uninsured or underinsured residents. The visionary leaders who helped establish our health system to care for the indigent 40 years ago likely never envisioned serving as many as 30 percent of our neighbors.

The time has come for the hospital district to grow in strength and depth of service to better meet our community's medical needs. The next several years will bring a dramatic expansion of our facilities and many other improvements in our health care delivery system, all of which will markedly improve patient access to care.

As we move forward, we acknowledge the dedication of the exceptionally talented people who have served our community so well throughout our proud history, and thank those who continue to serve today.

This report is presented in three sections: the promise of better care made by our forebears; the promise we continue to fulfill today through our centers of excellence; and the promises we make for continued excellence far into the future.



David S. Lopez

Entering this new and exciting period in our development, we are mindful of our rich tradition of caring for the community's underserved. The progress we make during the next few years will help ensure it is a service that continues for generations to come.

Sincerely,

A handwritten signature in cursive script that reads "Evans Attwell".

J. Evans Attwell

Chair, Board of Managers

A handwritten signature in cursive script that reads "David S. Lopez".

David S. Lopez

President and CEO

Fortieth Anniversary

1966-2006

A promise made



As it continues to deliver on its mission to improve the community's health by delivering high-quality health care to Harris County residents and by training the next generation of health professionals, the Harris County Hospital District is mindful of the promise that was made 40 years ago by a group of thoughtful and dedicated citizens.

HIGHLIGHTS FROM HARRIS COUNTY HOSPITAL DISTRICT'S FIRST 40 YEARS:

1966

Harris County Hospital District takes ownership of city-county hospitals Jefferson Davis and Ben Taub



1967

Jan. 28, Settegast Health Center opens in Northeast Houston to launch the hospital district's Community Health Program, an innovative neighborhood-based primary care initiative

1967

Feb. 14, Baytown Health Center opens in far East Harris County

1969

Ben Taub's Dr. George L. Jordan first uses the "Jordan Maneuver" to repair injuries to the duodenum, allowing wounds to heal faster and with fewer complications

1970

Aug. 21, Casa De Amigos Health Center opens in near North Houston



1971

May 17, Acres Home Health Center opens

1972

April 28, Martin Luther King Health Center opens

1973

Jan. 2, Ripley Health Center opens

1973

Dr. Carlos Vallbona enlists district's Community Health Centers to instruct new physicians in providing health care outside of hospital settings



1974

Nov. 5, West End Health Center opens (later becomes Northwest Health Center)

1975

Ben Taub Hospital institutes cutting-edge automation for the storage and retrieval of laboratory data

1975

Ben Taub Emergency Center institutes a new method of recovering and returning a patient's blood.

1977

Oct. 31, Strawberry Health Center opens in Pasadena

1979

14,000 Births

The Winifred Wallace Maternity Center at Jefferson Davis Hospital is completed, accommodating more than 14,000 births annually

1979

Ben Taub becomes the first hospital to obtain a CT scanner for the evaluation of head injuries

1980

HCHD Dental Center opens Feb. 12

1982

Jefferson Davis becomes the first public hospital in the nation to have nurse midwives provide obstetrical care to women with uncomplicated pregnancies

1982

April 28, E. A. "Squatty" Lyons Health Center opens in Humble

1983

Quentin Mease Community Hospital, named for district's long-time board chairman, opens on N. MacGregor Drive, offering geriatric and long-term rehabilitation services



1984

Ben Taub Anesthesiology Service installs advanced, computerized system for anesthetic and respiratory analysis

1986

HCHD establishes Health Care for the Homeless Program

1987

Board of Managers increases to nine members, improving its diversity

1989

UT-Houston Medical School affiliates with HCHD to provide medical staff to LBJ Hospital and some of its community health centers



THE UNIVERSITY of TEXAS
HEALTH SCIENCE CENTER AT HOUSTON

1989

May 22, Thomas Street Health Center opens as nation's first freestanding HIV/AIDS treatment facility



1989

June 2, LBJ General Hospital opens; June 3, Jefferson Davis Hospital closes

1990

The new 578-bed Ben Taub General Hospital opens next to the original facility in the heart of the Texas Medical Center on Jan. 12

1990

LBJ Emergency Center and operating suites open July 1, receiving its first medical emergency at 7:01 a.m.

1994

HCHD is named one of the nation's "Top 100 Hospitals" by *Modern Healthcare Magazine*



1994

HCHD opens first school-based clinic at Jackson Middle School

1995

HCHD is again named to "Top 100 Hospitals" list by *Modern Healthcare Magazine*

1996

Lyndon B. Johnson becomes first hospital in Texas to receive Level III trauma designation

1997

HCHD launches mobile health program with HCHD Foundation's donation of Troubleshooters immunization van

2001

June 9, Ben Taub and LBJ Hospitals accept dozens of patients from other community hospitals flooded during Tropical Storm Allison

2001

July, NASA astronauts came to LBJ Hospital to learn about proper airway management and endotracheal intubation as part of their medical training for the journey into space



2004

HCHD Physical Medicine and Rehabilitation Program achieves CARF accreditation, certifying it among the nation's elite rehabilitation programs



2005

HCHD establishes Astrodome Health Center to serve the medical needs of nearly 25,000 Hurricane Katrina evacuees



2005

HCHD wins prestigious TMF Health Quality Institute's Award of Excellence

2005

April 20, HCHD introduces ServiceFIRST initiative to improve customer and patient satisfaction

2006

The Ginni and Richard Mithoff Trauma Center is dedicated at Ben Taub Hospital



2006

HCHD announces plans to add two new community health centers, a dialysis center, a radiation therapy center, and new outpatient diagnostic clinics to better meet the community's growing needs

It was the promise of better health care for all our neighbors that prompted Harris County residents to vote for the creation of the Harris County Hospital District. The city of Houston joined county government to deliver responsibility for the Harris County Hospital District on January 1, 1966, to a newly appointed board of managers named by Harris County Commissioner's Court.



Then, the pledge was to improve health care for the poor. Now, the promise has expanded, and today the district offers the finest possible care for the elderly, underinsured families, newborns, trauma victims, school children, those combating chronic diseases, and all Harris County residents.

The promise of quality health care has been fulfilled untold thousands of times throughout the district's 40 years, and this year it provided caring service to our neighbors, who made 1.2 million visits to its hospitals, health centers and school-based clinics. Compassion and a caring mindset have always been hallmarks of the hospital district's staff members and medical staff. As David S. Lopez, president and chief executive officer, says, "This is our ministry."

A voter transported from 1966 to today might be surprised to see how that long-ago pledge of quality health care has been realized. Gone are the beige walls of yesteryear. Today's hospital district visitor enjoys soothing colors of periwinkle blue, peach or lavender. Re-engineering of procedures designed by front-line staff and managers speedily connects patients with their health care providers. World-renowned physicians from The University of Texas Medical School at Houston and Baylor College of Medicine care for patients, offering services identical or even superior to those found at private hospitals.

Throughout the district's facilities and services, the goal is to provide excellence wrapped in compassionate care, and several programs and services are recognized centers of excellence. These shining examples demonstrate how well the hospital district is living the promise of its creators.

Fortieth Anniversary

1966-2006

A promise fulfilled



The Harris County Hospital District has been fulfilling its promise to the community for 40 years. Today, the care promised by Texas' largest hospital district is best witnessed through its eight centers of excellence – those areas of patient care providing innovative treatment and leading therapies for a wide array of medical needs. As you read about the district's centers of excellence in cardiology, community medicine, geriatrics, HIV/AIDS, physical medicine and rehabilitation, sleep disorders, trauma, and women and infants services, you will see the promise being fulfilled every day to thousands of Harris County's residents.

Cardiology: The promise of leading heart interventions

For patients with developing or advanced heart disease or common congenital heart conditions, cardiologists at Ben Taub provide an array of advanced interventions, including: cardiac catheterization, angioplasty, computerized electrophysiology studies, pacemaker and transvenous defibrillator insertions, alcohol septal ablation and closure of aortic septal defects. The cardiology service strives to care for patients before they have a heart attack or other cardiac episode. At Ben Taub, cardiology conducts between 1,600 and 1,700 noninvasive cases each month, as well as another 150 to 200 interventional catheterizations in just two catheterization laboratories.

“While physicians elsewhere may take a ‘wait and watch’ approach to treating those with atrial septal defects, at Ben Taub, we close the defect before the heart begins enlarging and a cascade of problems follow,” explains Donna Quinn, nurse manager. “We will give you the best intervention possible – when it will do the most good.”

Ben Taub was one of the first – and still one of few area hospitals – to perform alcohol septal ablation, which prevents the potentially fatal obstruction of the heart’s left ventricle.

With faculty from Baylor College of Medicine staffing the program, Ben Taub trains nearly a dozen cardiology specialists each year, as well as nursing students and those studying to be catheterization or echocardiogram

>> Quick Facts | 2006

- 7,087 cardiology clinic visits
- 6,000 echocardiograms (EKG)
- 991 cardiac catheterizations
- 400 angioplasties

“WHILE PHYSICIANS ELSEWHERE MAY TAKE A ‘WAIT AND WATCH’ APPROACH TO TREATING THOSE WITH ATRIAL SEPTAL DEFECTS, AT BEN TAUB, WE CLOSE THE DEFECT BEFORE THE HEART BEGINS ENLARGING AND A CASCADE OF PROBLEMS FOLLOW.”

— DONNA QUINN, NURSE MANAGER

technicians. That passion for teaching the next generation of health care professionals ensures that the cardiology service will be in the forefront of new treatment protocols.

Last year, both LBJ and Ben Taub were recognized by the federal government

for providing gold-standard treatment to heart attack patients. Comparison tools posted by the U. S. Centers for Medicare and Medicaid show that the district’s practices and protocols equal the best in the nation. Core measures of quality included providing aspirin upon arrival and at discharge, providing ACE inhibitors to lower blood pressure and, when appropriate, making referrals to smoking cessation programs and diet consultations. In many of the core measures, the district’s hospitals held the leading quality scores in the community.



BEN TAUB WAS ONE OF THE FIRST – AND STILL ONE OF FEW AREA HOSPITALS – TO PERFORM ALCOHOL SEPTAL ABLATION, WHICH PREVENTS THE POTENTIALLY FATAL OBSTRUCTION OF THE HEART’S LEFT VENTRICLE.

Community Medicine: The promise of health care close to home

In 1967, the Harris County Hospital District launched one of the first public health care initiatives in the nation dedicated to providing community-based primary care. Today, compassionate, quality primary care close to home is the promise fulfilled by the district's 12 community health centers, eight school-based clinics, dental center and four mobile health units.

The first neighborhood clinic, established January 28, 1967, Settegast Health Center is typical of the district's community-based health services. Nursing infants, young families and grandmothers feel right at home at their neighborhood health center. From the garden of crepe myrtles shading the parking area through the center's green gabled

entrance, Settegast welcomes visitors. The staff's bright smiles complement a sparkling blue and green interior, soothing the anxieties of those seeking care.

Begun in 1973 with a \$525,000 grant to teach young physicians about delivering health care outside of hospitals, today, medical students and residents from both The University of Texas Medical School at Houston and Baylor College of Medicine learn about providing primary care while tending to patients in the health centers.

The faculty, physicians and staff work tirelessly to enhance that care in the midst of escalating patient populations. Settegast staff see nearly 175 people each day, both

scheduled and those without appointments, totaling nearly 45,000 patient visits each year. Like many other district health centers, Settegast has added evening and Saturday hours to better accommodate working families' needs for

>> Quick Facts | 2006

- 596,737 physician visits
- 16,171 school-based clinic visits
- 54,294 dental visits
- 2.37 million prescriptions filled

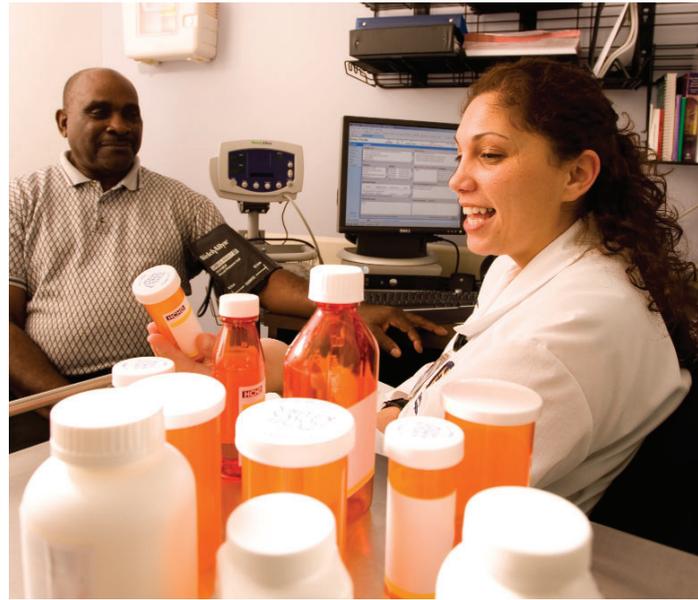


health care, and this year the staff began re-designing processes with the goal of completing each visit within 90 minutes of a patient's arrival.

Patient Care Technician Kuped Prince, part of a re-engineering team at Settegast, says, "We've more than met our goal of caring for patients more efficiently by reducing the time they are with us by about half."

The promise of community health care is helping people stay healthy, and the district's community health centers take that mission seriously. The centers offer a wide range of health education, including extensive teaching about diabetes self-care, breast self-exam and controlling hypertension. Several times each week, professionals provide nutrition counseling, podiatric care, optometric services and eyeglasses, social services, behavioral counseling, psychology services and an early intervention HIV clinic.

New this year is a Coumadin® clinic, with services provided by Clinical Pharmacist Sheyla Orengo. Patients taking this common blood thinner must be checked carefully and often, especially in the early weeks of the prescription, to ensure the medication is not thinning the blood so much that bruising and internal bleeding



"WE'VE MORE THAN MET OUR GOAL OF CARING FOR PATIENTS MORE EFFICIENTLY BY REDUCING THE TIME THEY ARE WITH US BY ABOUT HALF."

— KUPED PRINCE, PATIENT CARE TECHNICIAN

might occur, and that enough is circulating to prevent blood clots that could result in a heart attack or stroke.

To improve patient care and reduce time needed for the laboratory to process samples, Orengo has been approved to conduct coagulation checks for patients in her care. Now patients receive nearly instant results, and Orengo can make any needed dosage adjustments. "We work with our patients to get to the ideal dosage," she says. All of these changes contribute to higher patient satisfaction.

Geriatrics: The promise of compassionate care for the elderly

Elderly residents of Harris County are the beneficiaries of compassionate, concerned health services delivered by the hospital district's heralded geriatrics staff.

Under the direction of Dr. Carmel Dyer, associate professor of medicine at Baylor College of Medicine, medical students and residents see patients in both the geriatrics clinic housed at Quentin Mease Community Hospital and during old-fashioned house calls to the homebound elderly in their care.

As the baby boom generation approaches its golden years, the need for geriatricians – physicians skilled at caring for the unique and complicated medical needs of the elderly – will grow exponentially. The geriatrics program is training the next generation of physicians and nurse practitioners while caring for our elderly neighbors.

» Quick Facts | 2006

- 3,778 geriatric clinic visits
- 3-4 house calls to homebound elderly each day
- Average length of inpatient stay is 20 days
- 40 percent of hospital patients nationwide are 60 years or older



Home visits allow physicians and nurses to assess a patient's health status, and also review the environment and speak with family caregivers. That can tell doctors a great deal about the ability of the patient and family to comply with physician orders and the safety of the home environment. The team drives its "house calls" van into the community to see three or four elderly patients daily, review their care plans and order any needed tests, medications or social services. The geriatrics team also provides extensive medical evaluations at the request of Adult Protective Services, which investigates cases of possible elder neglect or abuse.

The geriatrics clinic at Quentin Mease Community Hospital welcomes its elderly patients and their family members in large airy spaces, as patients often need their offspring to help with their care at home. The team of caregivers – physicians, nurses, social workers, and other professionals – talks with patients about their primary com-

plaints, as well as their eyesight, diet, medications, social situation and any other concern. The team is focused on the professional challenge and personal fulfillment of helping elderly patients manage overlapping chronic conditions and other nonmedical issues common among the elderly.

Inpatients are kept busy, learning new skills while recuperating from illness or injury. Physical and occupational therapists assist patients in regaining strength to walk or learning to use a walker or wheelchair, while a devoted nursing staff tends to their medical needs.

The geriatrics program staff was instrumental in developing a new screening tool and recommendations for caring for the elderly during disasters. As nearly 25,000 people who evacuated New Orleans following Hurricane Katrina arrived at the Reliant Astrodome complex, team members quickly realized a significant number of evacuees

were elderly. Harris County Hospital District and Baylor staff were joined by protective service workers from the Texas Department of Family and Protective Services to devise ways to serve this special needs group quickly. Calling their team SWiFT – Seniors Without Families Triage – they devised a rapid screening tool for social workers paired with nurses or physicians to use as they looked for seniors who appeared to be alone at the Astrodome. Each elderly person was quickly assessed as SWiFT Level 1, 2 or 3, and taken to agencies, volunteers or family members who could



help them.

Geriatrics program staffers soon partnered with 85 agencies and a thousand individual members of Care for Elders, a Harris County

THE TEAM DRIVES ITS “HOUSE CALLS” VAN INTO THE COMMUNITY TO SEE THREE OR FOUR ELDERLY PATIENTS DAILY, REVIEW THEIR CARE PLANS AND ORDER ANY NEEDED TESTS, MEDICATIONS OR SOCIAL SERVICES.

partnership dedicated to improving services for older adults, and quickly recognized the value of having an existing partnership to care for the elderly during a disaster. Following the Katrina experience, the group published 10 recommendations for planning for disasters and caring for elders. The nationally distributed report, *Recommendations for Best Practices in the Management of Elderly Disaster Victims*, offers the nation the first blueprint for effective elder care during disasters.

HIV/AIDS: A promise of hope for people touched by the illness

Opened in 1989 as the nation's first freestanding treatment facility for people affected by HIV/AIDS, Thomas Street Health Center today cares for 25 percent of Harris County residents who are receiving HIV/AIDS treatment. Clients enjoy bright, spacious facilities where the staff really knows them and their health concerns. They know they will access "one-stop health care," including pharmacy, minor emergency care, physical therapy, laboratory and x-ray exams, nutrition counseling, substance abuse counseling and social services, as well as expert medical care for HIV/AIDS.

» Quick Facts | 2006

- First freestanding HIV/AIDS clinic in USA
- 40 percent of patients are 45-64 years old
- Center treats 4,000 clients
- Treats 25 percent of all HIV+ persons in county

Physicians from Baylor College of Medicine and The University of Texas Medical School at Houston lead an interdisciplinary staff of nurses, social workers, pharmacists, health educators, physical therapists, laboratory and x-ray technicians and others devoted to caring for their clients. Their research is published and presented at international conferences, setting standards for care of those affected by HIV/AIDS.

Knowledgeable as they are about the interaction of HIV/AIDS with other health conditions, the highly skilled staff do not only tend to the clients' HIV/AIDS issues, but also offer specialized care for cancer and blood diseases, as well as rheumatological, neurological, psychiatric and metabolic disorders. Clients with special needs also benefit from obstetrical and gynecological care, pain management, well-woman and adolescent services.

Comprehensive care at the internationally-known Thomas Street Health Center is geared toward maintaining a healthy status, and, with modern retrovirology medications, HIV/AIDS is treated as a chronic condition. Some of those drug cocktails, however, may deplete bone mass or have other side effects, and HIV can be affected by common conditions such as diabetes, Hepatitis C or high blood pressure.

That's why the staff at Thomas Street works with clients on their diet, exercise, social connections and mental well-being. "The promise I make to clients is, 'commit to taking good care of yourself and sticking with our care plan, and you can maintain a good quality of life,'" says Robert Sandoval, senior physical therapist. As a member of Rehabilitation Services, Sandoval works with the Thomas Street Health Center's Health and Wellness Program, designed to help clients get fit, maintain lean body mass, live well, stay healthy and prevent opportunistic infections through individualized regimens.

"We know our patients and they know us," says nurse Ed Rose. "They know that we really care. When they are ill, they may be weak, they may come to us by stretcher, but they know we will take care of them."



THOMAS STREET HEALTH CENTER TODAY CARES FOR 25 PERCENT OF HARRIS COUNTY RESIDENTS WHO ARE RECEIVING HIV/AIDS TREATMENT.

Rehabilitation: The promise of renewed function and independence

Our neighbors who suffer debilitating strokes, devastating brain or spinal injuries and similar disabilities need look no further than the nationally recognized Physical Medicine and Rehabilitation (PM&R) service at Quentin Mease Community Hospital for help. There, a competent team of rehabilitation professionals works each day to help patients regain the greatest functionality possible and improve their quality of life.

The multidisciplinary staff focuses on practical learning: safely getting into and out of the family vehicle, dressing, ironing, preparing meals and other activities of daily living. In a large, well-equipped gymnasium filled with natural light, patients practice strengthening, range of motion and stretching exercises. They and their family members learn to use wheelchairs or walkers, carefully negotiating steps, sitting down and rising from an easy chair, and more.

Physical, occupational and speech therapists work with patients and their families to set goals and devise daily therapy to attain them. They are so effective that nearly 90 percent of inpatients eventually return home, contrasted with the national average of less than 80 percent.

The PM&R service routinely receives patient satisfaction rates higher than 90 percent, sometimes scoring 100 percent. Staff members care so personally about their patients that they recently arranged for employee parking to be moved further away from the hospital, reserving all of the nearer spaces for patients.

That caring attitude, combined with professional expertise, recently earned the program a three-year re-accreditation by the Commission on Accreditation of Rehabilitation Facilities (CARF). Surveyors found dozens of facets of the program exemplary, including the outstanding physician team, exceptionally well-maintained facilities, reduced lengths of stay through integrated team planning, and interdisciplinary team members who work tirelessly to provide all persons served with the best quality services possible.

From the first day, communication among team members and with patients and families keeps the focus on restoring function and getting people back to their lives. To help patients on the road to recovery, physical and occupational therapists team with certified orthopedic specialists, certified hand specialists, a lymphodema specialist and a neurophysiologist, who evaluates patients' attitudes and motivations to succeed. Equipment, barriers at home, and community resources are considered as care plans are made, and some patients may go home for a day to see how well they can manage in their own environments to determine if additional therapy is needed before they can be discharged.

» Quick Facts | 2006

- CARF accredited, 24-bed inpatient rehabilitation unit
- Patients receive at least three hours of therapy daily
- 30 percent of patients had a stroke prior to admission
- 69 percent discharged home using a walker or wheelchair without assistance



THE QUENTIN MEASE PHYSICAL MEDICINE AND REHABILITATION PROGRAM IS SO EFFECTIVE THAT NEARLY 90 PERCENT OF INPATIENTS RETURN HOME, CONTRASTED WITH THE NATIONAL AVERAGE OF LESS THAN 80 PERCENT.

Sleep Lab: The promise of healthy, restorative sleep

Increasing numbers of Harris County residents are suffering from sleep apnea, a condition in which a lack of oxygen rouses them from the deep sleep needed each night to restore the brain fully for the next day's challenges. The cost to the community is high, including on-the-job mishaps, vehicle accidents, reduced efficiency and increased irritability. Health risks to sufferers include heart attack, stroke, high blood pressure, irregular heartbeat and other heart conditions.

The sleep lab at LBJ Hospital helps nearly 100 patients each month by enabling physicians to diagnose apnea and prescribe a simple breathing machine that allows sufferers to breathe easily and sleep through the night. Each evening, patients are ushered into four rooms in the sleep lab that resemble comfortably sized hotel rooms. They are fitted with electrodes, encouraged to relax, and settle down for sleep by 10:30 p.m. The sleep center then records brain activity, eye movement, breathing and oxygen levels in the blood until 5:30 a.m.

Studies are scored the following day, and board-certified sleep specialists review reports and prescribe treatment. About 95 percent of all patients are diagnosed with sleep apnea, which is treated with a C-PAP (Continuous Positive Airway Pressure) machine that keeps the airway open and unobstructed by blowing air into the nose through a small mask during the night.

Opened just two years ago, the sleep lab is in the process of achieving accreditation by the American Academy of Sleep Medicine, and its medical director, Dr. Shyamsunder Subramanian, recently presented findings from the lab's experiences at an international sleep conference.

» Quick Facts | 2006

- More than 1,200 patients examined at LBJ sleep lab
- Four patient studies performed each night
- 25 percent of Americans experience sleep apnea
- 400-500 events of apnea per night per individual is typical
- Oxygen level can drop by half during each apnea event



THE SLEEP LAB AT LBJ HOSPITAL IS HELPING NEARLY 100 PATIENTS EACH MONTH BY ENABLING PHYSICIANS TO DIAGNOSE APNEA AND PRESCRIBE A SIMPLE BREATHING MACHINE THAT ALLOWS SUFFERERS TO BREATHE EASILY AND SLEEP THROUGH THE NIGHT.

Trauma: We promise to be ready when you need us most

The Harris County Hospital District's promise of a quick, compassionate response to an emergency is fulfilled many times every day, but never as impressively as when Hurricane Katrina evacuees began arriving at the Reliant Astrodome complex in September 2005. Within hours, physicians, nurses and staff from throughout the hospital district were setting up a comprehensive medical facility, stocking it with medications, supplies and equipment to treat a vast array of situations. They operated the "field hospital" at the Astrodome complex for two weeks, seeing as many as 2,000 patients during the clinic's most hectic day. Evacuees needing hospital services were transported to Ben Taub or LBJ's emergency centers, where the district's trauma expertise is most evident.

» Quick Facts | 2006

- 166,204 total emergency patients treated
- 28,360 pediatric emergencies
- 20 percent of all Houston Fire Department EMS transports go to Ben Taub or LBJ
- 40 seconds from ambulance bay at Ben Taub's Emergency Center to operating room



Dr. Kenneth Mattox, chief of staff. "The minute we hear that something serious has happened in the community, we open our emergency incident command post, and we are ready with the needed information, supplies and equipment before the first patient arrives."

Many in Harris County know the staff at the Ginni and Richard Mithoff Trauma Center at Ben Taub General Hospital offers the finest trauma care in the nation. After all, they pioneered many of the procedures now commonly used elsewhere.

Every day, the staff efficiently cares for those injured in motor vehicle or on-the-job accidents, those experiencing acute episodes of asthma or diabetes, children with broken bones, and stroke and heart attack patients. The more hectic the scene, the calmer they become, their pulse rates slowing and their high-caliber training guiding their every step.

"Responding to a crisis is what we do best," says

Ben Taub's Level I trauma care is so highly regarded, in fact, that the staffs of corporate and political dignitaries planning visits to Houston often provide medical data in advance so the trauma staff will have vital information should sudden illness or injury occur.

Level III trauma care is promised to those who arrive at Lyndon B. Johnson General Hospital, the only trauma center serving Northeast Harris County.

"We promise to meet our neighbors' emergency needs, in the community where they live," says Martha Stancil, LBJ director of Emergency and Ambulatory Care.

In 2006, more than 72,000 LBJ emergency patients were treated in a space designed nearly 20 years ago for about half that number. Work has begun to renovate the trauma center and improve patient flow so that quality care can be provided more quickly and privately. One recent change to improve care was to assign pediatric patients to dedicated space with staff experienced in caring for emergencies common to children.

To guide people to the best site for the care they need, a "RightCare" program was launched successfully in summer 2006, encouraging those needing primary health care services to go to a community health center rather than

MANY IN HARRIS COUNTY KNOW THE STAFF AT THE GINNI AND RICHARD MITHOFF TRAUMA CENTER AT BEN TAUB GENERAL HOSPITAL OFFERS THE FINEST TRAUMA CARE IN THE NATION. AFTER ALL, THE CENTER PIONEERED MANY OF THE PROCEDURES NOW COMMONLY USED ELSEWHERE.

to the emergency department. Posters, media reports and active involvement by social agencies and hospital staff helped redirect hundreds of families to the district's health centers, where they could find a "medical home" and establish an ongoing relationship with health care professionals. Many centers expanded evening and Saturday hours to accommodate the increase in patients, and a 10 percent decrease in emergency department visits is credited primarily to the success of "RightCare."



to the emergency department. Posters, media reports and active involvement by social agencies and hospital staff helped redirect hundreds of families to the district's health centers, where they could find a "medical home" and

Women and Infants: The promise of a bright start, healthy future

The Harris County Hospital District offers the expertise gained from nearly 100 years of providing compassionate, high-quality health care to the women of Southeast Texas – a tradition that started in 1909 with the opening of the first city-county hospital. Since its inception in 1966, the hospital district has served as the city’s premier mother and baby health care provider, delivering more than half a million babies to Harris County mothers in its 40 years.

» Quick Facts | 2006

- 11,185 births
- 149 newborn bassinets
- 33 neonatal intensive care (NICU) bassinets

Today, the hospital district’s women and infants services are equaled by few health care providers. Each year, thousands of women deliver their babies in our state-of-the-art birthing centers.

To the newborns – some 11,000 each year – our staff commits to providing a warm and loving entry into the world, with all of the technology they may need at the ready. Moms-to-be know that the women and infants services at Ben Taub and LBJ hospitals will coach them, encourage them and hold their hands as they prepare to bring their babies into the world. Their babies will be born in private birthing rooms surrounded by family, an attentive professional staff caring for them and state-of-the-art equipment to ensure a healthy start in life.

About half of the women served by the hospitals have high-risk pregnancies, reflecting the staff’s expertise in successfully managing difficult deliveries. These patients come to the hospital if they feel ill, don’t feel the baby move,

“WHEN THEY SAY ‘THIS IS MY FIRST BABY,’ I TEACH THEM AND TALK TO THEM. THEY MAY BE SCARED, SO I HOLD THEIR HAND, LISTEN AS THEY SHARE THEIR CONCERNS, AND I TURN THAT ANXIETY INTO A SMILE.”

— NURSE OCTAVIA SHERMAN

run a fever, experience contractions or severe swelling, or have a rise in blood pressure. At either hospital, the staff triages, examines and observes her, and monitors

the infant’s heart. Patients are either admitted for an impending delivery or sent home, reassured that all is well.

Because so large a proportion of the population is high-risk, says Moranda Dansby, director of women and children’s services at LBJ hospital, “We see things you only read about in books, and even situations that have not yet been published. We learn from each experience and take that knowledge to the next patient.”

New moms are assured that they are in good hands. “I love taking care of people who need my help,” says nurse Octavia Sherman. “When they say ‘This is my first baby,’ I teach them and talk to them. They may be scared, so I hold their hand, listen as they share their concerns, and I turn that anxiety into a smile.”

To the tiny newborns in the Neonatal Intensive Care Unit, nurse Madalyn Jean McQueen promises, “I will treat you like you’re my baby, and I will fight for you to grow strong and healthy.”

As at LBJ, the Ben Taub staff also provides a family-centered experience. Their compassionate, caring attitude includes putting newborns in their mothers’ arms to bond before administering the standard vitamin K injection and eye drops that prevent infection, making those first few moments a tender, loving experience for baby and mom. Dads, siblings and other family members are encouraged to join in welcoming the newborn, too.

That focus on the family begins long before delivery, when expectant mothers are invited to tour the labor and delivery and visit the obstetrics, breastfeeding and newborn follow-up clinics.

For those families whose infants must stay days or weeks in the hospital’s nurseries, moms have a cheerful room where they can pump breast milk, the best nutrition for their babies. Eight in 10 new moms at Ben Taub breastfeed their new babies, and a certified lactation consultant coaches those who encounter challenges.

When babies are strong and healthy enough to go home, families may feel anxiety about caring for a little one who has been ill. They are reassured after a day or two in one of two transition suites, charming mini-apartments where they may care for their newborn in comfort. “We can build a new mother’s confidence,” says Gaynell Guillory, nurse manager of infant care. “The nursing staff is on hand to reassure her and to step in if there are problems.” All of the equipment and technology that might be needed is discreetly tucked away inside the suites’ bedrooms, ready for use at a moment’s notice.



FY 2005-2006 | By The Numbers

COMBINED STATEMENTS OF REVENUE, EXPENSES, AND PROFIT (LOSS)

<i>(In Thousands)</i>	Fiscal Years Ended February 28	
	2006	2005
Operating revenue		
Net patient service revenue	\$ 256,316	\$ 244,378
DSH/UPL program revenue	169,119	159,189
Premium revenue	123,147	104,622
Other operating revenue	16,671	15,004
Total operating revenue	<u>\$565,253</u>	<u>\$523,193</u>
Non-operating revenues		
Net ad valorem tax revenues	383,533	364,592
Net tobacco settlement revenue	10,298	6,317
Investment income and other	10,506	3,666
Total non-operating revenues	<u>404,337</u>	<u>374,575</u>
Total revenues	<u>\$969,590</u>	<u>\$897,768</u>
Operating expenses		
Salaries, wages, and benefits	429,000	421,405
Pharmaceuticals and supplies	139,807	143,006
Physician and other services	291,102	267,246
Depreciation, amortization and interest	41,557	40,296
Total expenses	<u>\$901,466</u>	<u>\$871,953</u>
Total operating profit (loss)	<u>\$68,124</u>	<u>\$25,815</u>

Statistical Highlights

	2006	2005
Admissions		
Ben Taub	25,899	25,933
Lyndon Baines Johnson	16,266	15,784
Quentin Mease	321	487
Total	42,486	42,204
Patient Days		
Ben Taub	161,063	160,071
Lyndon Baines Johnson	66,832	65,775
Quentin Mease	11,799	11,457
Total	239,694	237,303
Newborns		
Ben Taub	5,945	6,066
Lyndon Baines Johnson	5,240	5,268
Total	11,185	11,334
Emergency Visits		
Ben Taub	93,598	97,442
Lyndon Baines Johnson	72,606	69,245
Total	166,204	166,687
Outpatient Clinic Visits (with doctor)		
Ben Taub	190,550	185,658
Lyndon Baines Johnson	114,755	114,553
Quentin Mease	10,628	10,755
Community Health Centers	596,737	546,978
Total	912,670	857,944

Fortieth Anniversary

1966-2006

A promise for a better tomorrow



As we continue our success, we will reinvest in our health system, following a strategy of planned and balanced growth. As opportunity permits, we will reach out to care for more of our neighbors and expand further to best meet the needs of all Harris County residents.

Growing to care for Harris County

During the hospital district's first 40 years, Texans witnessed dramatic changes in how health care is delivered. Newborns now go home in a day, surgery that once required an eight-day stay is now performed on an outpatient basis. Technology is driving many of these changes, and the hospital district is planning an ambitious construction program to align our facilities, equipment and technology with the needs of tomorrow's patients.

HCHD leadership is pursuing the following priorities for expanding and strengthening the district's capital infrastructure:

- Replacement facility for the MLK Health Center
- Addition of a community health center in the Alief community
- Expansion of the LBJ Hospital Emergency Center
- Construction of outpatient diagnostic imaging center
- Construction of an advanced radiation therapy center

As more uninsured and underinsured people seek to fill basic primary health care needs, nearly 17 percent will require referrals to specialty clinics and diagnostic testing, as well as surgery and less invasive medical interventions.

The hospital district's plans for balanced growth include increasing the size of diagnostic and specialty clinics and moving them out of the hospitals, which will not only be more efficient, but also more convenient for clients. With dedicated outpatient surgical facilities, those needing same-day procedures can be treated without having to reschedule to accommodate an emergency.

"Like other organizations, we have challenges," says David S. Lopez, president and CEO. "But we are facing them head on, not running from them. We will provide the best use of funds for improving the health status of the community. By doing so, we not only provide our clients with better health, but we also help lower insurance costs for private insurers and employers."

Expanded emergency centers and intensive care areas will also provide the increased capacity required to meet community needs while adding the very latest in advanced medical technology.

Pledging to stay current

In 2006, our radiology service completed a \$30 million upgrade to become totally digital, so that clinicians can view MRI, CT, ultrasound and conventional x-ray images on their desktop computers, and consult simultaneously with the patient's other caregivers in any district facility. The district's new picture archival and communication system (PACS) is state-of-the-art.

We are implementing an electronic medical record (EMR) system that will make the paper medical record obsolete. Beginning with community health centers, then adding specialty clinics and the hospitals, the EMR will link all of a patient's providers. Information will be available instantly regardless of where the patient presents for care, without any wait for records to be transferred manually.

The EMR will launch the district into a new era and enhance quality of care, as all patient information will be readily available to the health care professional the moment it is needed.

With this effort comes a renewed promise to Harris County residents that they will receive the finest health care services available.

Our promise continues

As we continue fulfilling the district's early covenant, we also pledge to be a most efficient organization, using technology to provide the right care at the right time and in the right place. We will continue building on our caring tradition, striving always for greater excellence, reaching out in a planned, balanced way to care for more of our neighbors.

We promise.



Partnering to build a stronger future

Houstonians have long been known for their kind hearts and generous spirits. As a tightly knit community, we have a history of caring for the less fortunate and disadvantaged. In turn, by giving our time and financial support, we help build a better life for all.

The Harris County Hospital District Foundation was established in 1992 to supplement and enhance the broad health care mission of the Harris County Hospital District, one of the oldest and largest health care providers in the region. The hospital district is dedicated to serving Harris County residents with unique health care programs and services while providing the medically indigent, uninsured and underinsured residents with high-quality care.



*Barbara Schachtel, Ph.D. and
Quentin R. Mease*

The HCHD Foundation is honored by the tremendous financial support it receives from the community. Donors' generosity is significant not only to the programs and projects they support, but also to the children and families who benefit directly from each contribution.

As the "safety net" for the area's growing number of medically underinsured and uninsured, the hospital district needs your continued support to meet the increasing demands for our services now and in the years to come.

Help build a stronger community by providing top-notch health services for all. Consider a donation to the capital campaign that will help fulfill our next generation of promises. For information about how you can make a difference today for your community's health tomorrow, contact the Harris County Hospital District Foundation at 713-566-6409.



David Ott, M.D., Pam Ott, Kay Holmes, Ned Holmes and H. Ben Taub

The following pages list our generous donors during 2005-2006. We offer our most sincere appreciation to them for helping us build one of the finest public health organizations in the nation.



Patrick LeBlanc and Wanda LeBlanc

HCSD FOUNDATION

\$200,000 - \$500,000

Memorial Hermann Hospital System

\$75,000 - \$149,000

The Cullen Trust Fund
Harris County Hospital District
McDonald's at Ben Taub Hospital

\$50,000 - 74,999

Abbott Laboratories
The West Endowment

\$35,000 - \$49,999

Christus Health

\$10,000 - \$34,999

American Cancer Society
Amgen
Baylor College of Medicine
Cardinal Health
Fayez Sarofim & Co.
The Fondren Foundation
Jeanie Kilroy
Ronald McDonald House Charities
Starlight Starbright Foundation
Variety Club of Houston

\$5,000 - \$9,999

Accenture, LLP
Carol & Leslie Ballard
Will Davis
Lillian H. & C.W. Duncan Foundation
Epic Systems
Fujifilm Medical System
Halco Life Safety Systems
Healthlink
Susan G. Komen Foundation
The Methodist Hospital
Sodexho
Taub Foundation

\$1,000 - \$4,999

Aetna
Cynthia & Bucky Allshouse
Beverly & Dan Arnold
ASM Clinical Services
Mary & J. Evans Attwell
Susan & Honorable James Baker, III
Bayer Corporation
Baylor College of Medicine
Carolyn & John Bookout, Jr.
Browne Penland McGregor Stephens
Architects, Inc.
Ron Burke
Dorothy Caram, Ed.D.
Centennial Contractors Enterprises, Inc.
CenterPoint Energy
Kathryn & Hank Coleman, Jr.
COOK, Inc.
CTG Healthcare Solutions
Sue Nan & Rod Cutsinger
Terry Huffington & Dr. Ralph Dittman
Anne & Honorable Charles Duncan, Jr.
Galena Park Independent School District
The Foundation Trilogy
Greater Houston Imaging
Dr. Barbara Schachtel & Dr. Lewis Green
Gulf Coast Collections
Laurie & Alfredo Gutierrez
Harger Howe & Associates
Haynes Whaley Associates
Kay & Ned Holmes
Ruth & Donald Horn
Houston Organization of Nursing
Wendy & Mavis Kelsey, Jr.
Nancy & Richard Kinder
Gloria & Allan King
Pat & William Kinney
The MASH Program
Diane & Larry Mathis
June & Ken Mattox, M.D.
Kathryn & John P. McGovern, M.D.
McKesson

Merry X-Ray
Ginni & Richard Mithoff
Betty Kyle & Preston Moore, Jr.
Morris Architects, Inc.
Nationwide Retirement
Rachelle-Ann Nurse
Maconda B. O'Connor, Ph.D.
OfficeMax
Phase 2 Consulting
Philo Wilke Architects, LLP
Scholastic Books, Inc.
Scurlock Foundation
Wilhelmina & Ed Smith
Smith Seckman Reid
St. Luke's Episcopal Health Charities
Standard Textile
Sterling Bank
H. Ben Taub
Texas Children's Hospital
Lynda & David Underwood
Universal Fidelity
Welch Allyn
Larry Whaley
Women's Council of Realtors,
Houston 1960 Chapter
John L. Wortham & Son
George Zimmer, The Men's Wearhouse

\$100 - \$999

Jeanette & Steve Adam
The Adler Foundation
Nancy & William Akers
Morgan Akins
Sally Alcorn
Helen & George Alexander
Joan & Stanford Alexander
Judy & Robert Allen
Janna & Curtis Altmann
Amegy Bank
Honorable & Mrs. Scott Atlas
Kirby Attwell
Charlotte & Jamil Azzam, M.D.
Honorable Charles Bacarisse
Betty Baker
Baker Jackson Nissan
Brett Balcerak
Jennifer Barnes
Mary Rose & William Barnett
Charles Bartley
James Barton
Shirley Beal
Madeline & Arthur Beall
Mike Behnke
Betty Bellamy
Margaret & Chester Bengel
Mr. & Mrs. Ken Bentsen
Mary Beth & Don Berkemeyer
Sadie & Edward Blackburn, Jr.
Betty & William Blankenship
Kelli & Eddy Blanton
Leslie & Jack Blanton, Jr.
Ginger & Jack Blanton, Sr.
Mary Ann Bonacolta
Meg Goodman & Michael Bonini
Books Are Fun, LTD
Ermy Borlenghi
Gladys Boyd
Karen & John Bradshaw
James Brady
Kimberly Brath
Shelley & Lewis Brazelton, III
Dan & Pat Breen
Mike Bregenzler
Ann Barber Brinkerhoff
Robin Britt
Susan Brown
Vera Brown
Sharon & Chip Bryan
Ralph Burdett
Anne & John Burdine, M.D.
Penny & John R. Butler
Donald Butts, M.D.
Amanda Callaway
Judy & Richard Callaway
Patty Campbell
Nicole Cao
Vanessa Carmean
Michael Carran
Margot & John Cater
Catholic Charities
Carolyn Truesdell & J. Richard Cheney
George Clahane
Beth Cloyd
Annie & Tom Conner
Almeria Cottingham
Leah & Allen Crosswell
Emily & Holcombe Crosswell
Patty & Robert Cruikshank
Carol Cutshall
Elizabeth & James Davis
Janet Swikard & Joe Davis
Neva & John Dawson
Katrin & Michael DeBakey, M.D.
Clotaire & Andy Delery
Rosanne Dickson
Susie & Joe Dilg
Paula & Sam Douglass
Susan & Phillip Downs
Jan & Dan Duncan
Brenda & John Duncan
Avon Duson
Connie & Byron Dyer
Patricia Eannarelli
Andrea & Chris Ehlers
Mark Eldred
Jenny & James Elkins, III
Episcopal High School
Clayton & Sheldon Erikson
EXP Pharmaceuticals
Sidney & Donald Faust
Paige & Tilman Fertitta
Joseph Ficarra
Linda & Jerry Fields
Andrea & Matthew Flanagan
Harriet & Joe Foster
Patsy & Greg Fourticq
Michelle Fowler
Nelly & Felix Fraga
Lupe Fraga
Julia & Russell Frankel
Anne & Elvin Franklin, Jr.
Jorgina & Kenneth Franzheim
Rachel & Dr. Howard Frazier
Lynn & Michael Friedman
Walter Freitag, Jr.
Michelle Funtanilla
Mary Kay Gaedcke
Kathy & Barry Galt
Kathleen Gallentine, M.D.
Jose Garcia, M.D.
Karen & Roland Garcia, Jr.
Honorable Sylvia Garcia
Judy & Robert Gerry, III
Liz Ghrist
Claudia Hollowell & Robin Gibbs
Jim & Anne Gill
Mr. & Mrs. Malcolm Gillis
Clare & Alfred Glassell, Jr.
Susan Glesby
Lady Goodie
Nancy & James Gordon
Marilynne & Fred Gorman
Gorman's Uniform Service
Lou Gould
Mary & Tony Gracely
Louis Greak
Christopher Green
Joan & Robert Greer
Carol & Henry Groppe
HVP, Inc.
Maureen & Jim Hackett
Jes & John Hagale
Carolyn & Carlos Hamilton, M.D., Jr.
Patti & Marcus Hanfling, M.D.
Teresa Harris
John Havard

Nancy & Theodore Haywood
Nancy & Michael Henderek
Mary & James Henderson
Mindy & Jeff Hildebrand
Louise & John Hite
Shawn & Ron Hoffpauir
Mr. & Mrs. Charles Holm
Marilyn & John Holstead
Hook Family Foundation
Judy & David Hopkinson
Houston Jewish Community Foundation
Evelyn Howell
Honorable Roy Huffington
Rebecca & Thad Hutcheson
Willie Jacobs
Delores & Arthur Jansa
Nancy & Daniel Japhet
Sis & Hasty Johnson
Marjorie & Raleigh Johnson, Jr.
Joan Johnson
Ann & John Johnson
Julie Jones, M.D.
Florence Jordan
Sister Agnes Mary Joy
Betty & Bjorn Karlsson
Amelie Kelly
Kay & George King
Susan King
Mary & Wally Knapp
Joy & John Kolb
Barbara & Charles Kraft
Rana Kronfol, M.D.
Phil Kryk / Hospital Solutions
Mai & William Lacombe
Brooke & Adam Lasics
Harriet & Truett Latimer
Kelly LeBlanc
Y. Ping Sun & David Leebron
Joe Levit
Judy & Irwin Levy
Mrs. William Liedtke, Jr.
Mr. & Mrs. Ralph Ligon
Bette & Leo Linbeck, Jr.
Robin & Dr. James Livesay
Margene & W.R. Lloyd, Jr.
Cornelia & Meredith Long
Patti & David Lopez
Charlene Love
Clifton Love
Marilyn & Fred Lummis, M.D.
Joan Lyons
Rosalina & Earl Lytle
Cora Sue & Harry Mach
Mary Mariscalo
Joan Martin
John Martinez
Barbara & George Masi
Jean & Henry May
Cheves McC Smythe, M.D.
Linda & James McCartney
Barbara & Sanford McCormick
Flo & Bill McGee
Louann McLaughlin
Lesa & Bryan McLeod
Martha & Marvin McMurrey
Linda & Walter McReynolds
Iris McWilliams
Medical Reimbursements
Anne & John Mendelsohn, M.D.
Sherry & Gerald Merfish
Mary Catherine & William Miller
Jacqueline Milton
Alberto Montenegro
Madeline Morgan
Sheryl Hausinger & John Mulvahill
Emily Mumford
Bethany & Doug Myers
Deborah & John Nelson
Deal & Charles Newberry
Ralph O'Connor
Nutrition Options
Carol Oddo
Pam & David Ott, M.D.

HCSD FOUNDATION

\$100 - \$999 (CONTINUED)

Sharon & Doug Owens
Imogen Papadopoulos
Carolyn Payne
Susan & Gene Perry
David Peterson
Myle Pham
Ellen Phillips
Dr. & Mrs. Matthew Plummer, Jr.
Port City Chapter of the Links, Inc.
Beverly & John Postl
Kandi Primmer
Vicki & Henry Pruitt
Mariselle Quijano-Lerma
Nelly Quijano
Ellen & Ed Randall
Rao Ratnala
Carroll & Hugh Ray
Macey & Harry Reasoner
Alycia & Tony Reyes
Barbara & Corbin Robertson, Jr.
Beth Robertson
Callie Robertson
Jan Robertson
Lake Robertson, Jr.
Peggy & William Roe
Drew Rohde
Michael J. Romano
Brad Romike
Gloria Roemer
Regina Rogers
Juanario Rosas
Nancy & Clive Runnells
Pamela Russell
Florence Rutherford
Benjamin Saldana
Margo & Paul Salmonsens
San Jacinto Pilot Club
Richard Schmidt
Charring & David Scoular
Ken Sebek
Phyllis & Steven Segal
Sharon Sessions
Beverly & Tommy Sheets
Stacey Shipp
William Schwenker
Kevin Schroder
Ottley & Jack Sims
Barbara & Louis Sklar
Dorothy Smith
Trini Mendenhall Sosa
Mary Spinks
Johnnie Stein
Kenneth Stockton
Kathryn Stream
John Stroehlein
Ellen & Steve Susman
TMC Laundry
Kay & Albert Tabor, Jr.
Judy & Charles Tate
Texas Professional Home Child
Care Assoc.
Charlie Thomas
J.D. Thompson
Neil Thompson
Maria Hyde Tiatco
Tim Tindle
Eleanor & James Tinsley
Bobbi & Peter Traber
Ann Trammell
Karen & Peter Tso
Jim Tucker
University of St. Thomas
Abigail Ulrich
Mrs. George Vietor
Walden on Lake Houston
Ladies Golf Assoc.
Mrs. William Wallace
Sylvia Kate & Oliver Waller
Carol & Cooper Walls
Martha & Gibson Walton
Walyn Enterprises

Meg & Richard Weekley
Bernard Weingarten
Judy & Ewing Werlein
Laura & William Wheless, III
Honorable & Mrs. Bill White
Sue & William Whitfield
Dr. & Mrs. George Willeford, Jr.
Nancy & Jim Willerson, M.D.
Mrs. E.C. Wilson, Jr.
Betty & Cooke Wilson, Jr.
Beth Wochler
Mr. & Mrs. Melvyn Wolff
Mr. & Mrs. Don Woo
Jerry Ann & Gene Woodfin
Lorraine & Ed Wolfe
Lynne & Oscar Wyatt, Jr.

\$1-99

Bassein Abdalla
Nageeb Abdalla
Natoshia Abdalla
Rose Abdalla
Kira Abercromby
Dana Aboulafia
Stephanie & Stephen Abrams
Claudia Acosta
Sandra Acosta
Jacqueline Adalis
Jonathan Adler
Amy Agustain-Lo
Mr. & Mrs. Arnold Ahrens
Joseph Akinwunmi
Brooke Akkerman
Carlos Alaniz
Elizabeth Albert
Israel Alemon
Margo Hilliard Alford, M.D.
& Marcus Alford
Lei Alford-Runners
Kulsum Ali
Greg Allen
Beth Allen-Hoosier
Nancy Kessee Allen
Candace Als
Colin Als
Celine Als
Peter Alvim
Carolyn Amos
Brenda Anaya
Juan Anaya
Alyska Anderson
Julie Anderson
Misty Anderson
Theresa Andruchek
Jeanne Anthony
Tashona Anthony
Imelda & Jimmy Apispe
Sandra Archer
Connie Arndt
Glenn Armbruster
Gregg Arndt
Cruz Arnold
Karen & Randel Arnold
Mr. & Mrs. Doug Atnipp
David Attard
Orlando Aviles
Faith Avo
Magda Azuara
Karen Babb
Michaelene Bahr
Linda Bailey
Prefeance Baker
Charles Ballay
Jorge Banda
Frank Bangilan
Myra Banks
Kay Barker
William Barnwell
Tomas Barrientos
Carin & Todd Barth
Tracie Bates
Rene Batte
Sharon Batte

Patricia Batteaux
Martin Battle
Meggin Baxter
Cherly Beal
Lisa Beal
Shirley Beal
Akilah Beasley
Patrick Beasley
Merrilee Beazley
Ken Baker
Jamie Belinne
Brenda Bell
Myrtle Bell
Edith Beltran
Martha Benavides
Lacey Benbrook
Kathleen & Tom Benbrook
Scott Bends
Wendy Benedict
Brandy Benjamin
Debra Bennett
Lashonda Bennett
Brenda Berry
Duane Berry
Erin Bersin
Michael Bersin
Renee Davis & Jerry
Bethancourt
Sheila Bethel
Cyndy Bhattachavya
Janok Bhattachavya
Cleveland Black
Betty Bland
Derek Blayloch
Cody Blazek
Lisa Blazek
Rodney Bobbitt
Carolyn & Cliff Bodin
Jean & Eugene Boisaubin
Daniel Boots
Mary Borowicz
Monique Bossett
Ghizlane Bouanane
Tammy Boudreaux
Hazel Bourne
Virgie Boutte
Judith Boyce
Lorie Boyd
Shelia Boyden
Philip Bradley
Alexander Brailas
Andre Branch
Vicky Branch
Jaime Briggs
Catina Brimmer
Ramiro Brimudez
Mary & H.L. Britton
Melissa Brock
Nancy Brock
Christie Brooks
James Brooks
Jim Brooks
Betty & Walter Brown
LaCreshia Brown
Paula Brown
Marti Brownfield
Carl Bruce
Robert Bruce
Melinda & David Bryan
Suzanne Bryan
Scherra Bryant
Pamela Buckwalter
Kristy Bui
Loretta Bunt
Nancy Burch
John Burruss, M.D.
Monika Butler
Andy Byrd
Alfred Cabrera
Dave Caldwell
Rosemary Campbell
Viviana Candelaria
Bobbi Cano

Jaime Cantu
Mary Jo Cantu
Kathleen Canty
Darrin Caramonia
Tina Cardona-Billington
Brendell Carroll
Virgil Carstea
Juliet Carter
Wanda Carter
Denise Thamer & Bruce
Cartwright
Rebecca Case
Roxanne & S. Ward
Casscells, M.D.
Eva Castaneda
Roy Castillo
Cynthia Catalani
Robin Cate
Michael Cavalier
Karina Chacon
Kimberly & Keith Chan
Wendy Chanaba
Aracely Chapa
Maria Chapa
Angela Charles
Alma Chavez
Catherine Chen
Hsinhung Chen
lou Chen
Chero-Key Piping Company
Patricia Chesnick
Catherine Cheung
Elsie & Joe Chisolm
Nancy Chladek
Ming Yang Chu-Weininger
Florine Citizen
Shawn Clark
Stephanie Clark
Eria Clay
Josephine & Samuel Claytor, Jr.
Mikaela Cloyd
Carolyn Cocanougher
Eileen Barry Cocetti
Ellen Cohen
Joseph Coleman
Liz Coleman
German Collazos
Sara Collazos
Wyatt Collier
Kathy Collins
Tina Colunga
Mark Conrad
Morry Copulare
Rosalinda Cortez
Alexas Cottonham
Diana Cottonham
Dale Coulthard
Kirk Countryman
Kimeya Courts-Chapman
Gloria Cox
Lindsey Cox
Paul Cox
Phil Cox
William Cox
Erin Coyne
Meggin Crawford
Nancy Crider
Monique Crochet
Kay & John Crooker
Carla Crouch
Jimmie Crowl
Trixy & Bill Crowley
Maria del Carmen Cruz
Carissa Cunningham
Jim Current
Mike Current
Joey Curry
Karen & John Curry
Riley Curry
Tami Curry
John Czapko
Maria Daher
Mary Damek

Dang Dao
Frances Davenport
Larry David
Andrea Davis
Angela Davis
Gayetta Davis
James Davis
Jacqueline Davis
LaCasa Davis
Rick Davis
Sherri Davis
Rhetta Davis
Fran Dawson
Rose De La Rosa
Maria De Los Reyes
Michael Dean
Jessie DeArmon
Michael DeArman
Phil Dearth
Linda DeClouette
Larry Degarmo
Elizabeth DeGuzman
Gerardo DeLeon
Yessenia DeLeon
Alex Delgadillo
Oliva & Arturo Delossantos, Jr.
Debra Demeo
Melissa Derby
Dana Derickson
Wanda Detor
Bonnie Devine
Wil Devine
Charlene Dewey, M.D.
Rodolfo Diaz
Lisa Dikas
Gigi Doan
Lydia Dobbs
Renee Dodd
Jane Doe
Emily Dorman
Peter Dorsey
Sebastian Dorsey
Valerie Dorsey
Charlotte Dotson
William Doubleday
Rennie Doucett
James Driesch
Sharon Driesch
Erica DuBose
Tony Duckett
David Dungan
Kathy Dungan
Desiree Dunlop
Arunakanth Duvvury
Shawn Dyson
Theresa Eatherly
Laverne Edwards
Megan Eixman
Julio Elias
Toye Elkins
Debra Ellender
Phae Emert
Lija Enas
Jill Engelking
Silvia Enriquez
Veronica Ervin
Ogechi Eshelman
Franklin Espinal
Anna Espinoza
John Esther
Manny Estrada
Manuela Estrada
Megan Evans
Mindy Evans
Elaine Evers
Maria Fadri
Cary Fagan
Alice Fahmy
Marilyn Farinre
Heather Fauss
David Fehling
Greg Feigh
Velma Felder

\$ 1-99 (CONTINUED)

- Connie Ferguson
 Isabel Fernandez
 Yvonne Fernandez
 Shanica Ferrell
 Crystal Figueroa
 Rosamma Finney
 Joslyn Fisher
 Latronica Fisher
 Phyllis Fletcher
 Ana Maria Flores
 Blanca Flores
 David Flores
 Irene Flores
 Joe Flores
 Rosa Flores
 Sandra Flores
 Juanita Floriano
 Muriel Folloder
 Donovan Ford
 Preven Ford
 David Fornet
 Lisa Foronda
 Amber Forrest
 Judy & Thomas Forshee
 Tina Foster
 Desolyn Foy
 Demian Francis
 Sam Francis
 Maria Franko
 Angela Freeman
 Maria Frias
 Bonnie Friega
 Susan Fry
 Mary Fuller
 Danniella Furlow
 Lois Gaffin
 Magda Galindo
 Maria Galindo
 Gloria Gallard
 Amanda Galus
 Christine Galus
 Juan Galvan
 Lisa Galvan
 Charles Gamez
 Alberto Gandini
 Stephen Gant
 M. Carmen Garcia
 Maria Garcia
 Rene Garcia
 Richard Garcia
 Tena Gardner
 Sonia Garner
 Nancy Garza
 Sylvia Garza
 Connie Gaskamp
 Carol Gay-Simon
 Kate Geiger
 B. George
 Roy George
 Adam Geron
 Kate & Steve Gibson
 Linda Giddings
 Alan Gillespie
 Eleanor Gillis
 Thomas Giordano, M.D.
 Carmen Gito
 Dora Glaser
 Jana & Ryan Glaze
 Philip Golden
 Meghan Gomez
 Michael Gomez
 Christina Gonzales
 Claude Gonzales
 Kelly Gonzales
 Martin Gonzales
 Diana Gonzalez
 Doris Gonzalez
 Irma Gonzalez
 Jose Gonzalez-Blanco
 Juana Mercedes Gonzalez
 Kim Gonzalez
 Kelly Gonzalez
- Leo Gonzalez
 Lisa Gonzalez
 Lorena Gonzalez
 Scott Gonzalez
 Yvonne Gonzalez
 Melissa Gooch
 Glenn Good
 Amanda Goodie
 Christina Gooding
 Stormy Gorman
 Lillie Goudeau
 Lauren Graham
 Aphrodita Granderson
 Jennifer Graves
 Tim Graves
 Tyla Graves
 Greater Houston Pocket
 Billards League
 Martin Greaves
 Gail Gordon Green
 David Gresens
 Lois Griffin
 Derrick Griggs
 Jo Ann & Harold Guedry
 Gay Guillory
 Abhinav Gupta
 Jiwan Gupta
 Jeffrey Haas
 Elizabeth Haberer
 Ryan Haberman
 Kristen Habich
 Kay Haggard
 Robert Hahn
 Frederick Haire
 Shari Haire
 Carol Hale
 Iceola Hall
 Kevin Hammond
 Robert Hammond
 Angie Hams
 Mary Hanlon
 Peter Hans
 Laura Hanser
 Loretta Hanser
 Douglas Hanson
 HAR-TIF Enterprises, LLC
 Jesse Hardy
 Stacey Hardy
 Jenny Hargrave
 Juanita Harris
 Sylvia Harris
 Arthur Harrison
 Janett Harrison
 Verna Harrison
 Meche Hart
 Katie Hart
 Denise Havard
 Mary Havard
 Lisa Haws
 Tammi Hayes
 James Haynes
 Erika Hearn
 James Hearn
 Thomas Hehenberger
 Rebecca Heiner
 Lisa Helfman
 Gary Hemphill
 Brett Henderson
 Sharon & Donald Henderson
 Andrea Henry
 Chanei Henry
 Thomas Hensley
 Alana Hernandez
 Luis Hernandez
 Lynn Hernandez
 Sandra Hernandez
 Yvonne Herrigan
 Kirsten Hetzel
 Don Hickie
 S.K. Hicks
 Laura Laux Higgins
 Ryan Higgins
 Dimitrese Hill
- Libbie & Joel Hill
 Myrna Hillis
 Robert Hines
 Joseph Hinojosa
 Gwen Hoban
 Robert Hobson
 S.D. Hoffman
 Brenda Hold
 Kristen Holden
 Stacy & Mark Holden
 Larry Hollier
 Lisa Hollier
 Pierce Hollier
 Yen Le Hong
 Rick Hood
 Matthew Horstman
 Michelle & Brian Hosken
 Martin Houg
 Jessica Houston
 Kevin Houston
 Willie Howard
 John Howell
 Simon Hsiao
 Veria Spencer Hubbard
 Theresa Hubert
 Sherry & Edward Huff
 Melissa Hui
 Felicia Humphrey
 Margaret Huron
 Alexander Hutchison
 Dat Huynh
 Regina Hwang
 Carlos Ibarra
 Lizette Ibarra
 Carol Ilanga
 Frank Inselbuch
 Maryana Iskander
 Jamie Jackson
 Shekita Jackson
 Sherry Jackson
 Emily Jacob
 Eutrice James
 Mona Lisa James
 Cassandra Jammer
 Jack Jason
 Glynda Jenkins
 Sheterra Jenkins-Moore
 Brown Jermon
 Blanca Jimenez
 Maria Jimenez
 Jason Jobs
 Ava Johnson
 Gary Johnson
 Lissa Johnson
 Pamela Johnson
 Tonya Johnson
 Robert Johnston, Jr., M.D.
 Adria Jones
 Ann Jones
 Camryn Jones
 Johnnie Jones
 Kristi Jones
 Marcelle Jones
 Yvonne Jones
 Cheryl Joseph
 Allison Joy
 Richard Kadets
 Sabrina Kadets
 Susan Kadets
 Jacqueline Kaleem
 Jihan Kaleem
 Shariffah Kaleem
 Mamta Kalidas
 Nneji Kalu
 Colette Karlsen
 Jan Karlsen
 Bettina & Charles Katz
 Michael Keig
 Mary Kate Kell
 Andrea Kelley
 Calvin Kelley, Jr
 Danin Kemp
 Patricia Kendrigan
- Laura Kennedy
 Marilyns Khalil
 Misty Kibble
 John Killgore
 Antony Kilty
 Jennifer Kim
 James Kimball
 Linda Kinchen
 Kelvin King
 Susan Kinkaid
 Kate & John Kirkland
 Dawn & Kevin Kitchen
 Kristi Kolmetz
 Margaret Konefal
 Alicia Kowalchuk
 Gerald Krawietz, Jr.
 David Krieger
 Karen Kriegel
 Iliana Kuntz
 Kathy Kuntz
 Mary Kurian
 Mary LaGrappe
 Jamie Lakin
 Deborah Lambert
 Jennifer Lambert
 Michael Lambert
 Betty Lander
 Casturi Lata
 Paula Lavalais
 Ping Law
 Tena Lawrence
 Jin Lee
 Michael Lee
 Rebecca Lee
 Valerie Lee-McHargh
 Wonja Leonard
 Michelle Lerch
 Anthony Lesser
 Alisha Lewis
 Blake Lewis
 Cynthia Lewis
 Tamika Lewis
 Jason Li
 Carolyn Lightfoot
 Teresa & Terry Likins
 Sara Lisch
 Shaun Loether
 Monica Longo
 Fernando Lopez
 Martin Lopez, Jr.
 Michael Lopez
 Nancy Lopez
 Jodie Lowe
 Steve Lowe
 Lucy Lozano
 Anna Luckenbach
 Eva Luckey
 Felix Lugo
 Anna Luna
 Beverly Lynn
 Paul Lyons
 Yoconda Macias
 Sarah Macrini
 Elizabeth & Albert Madrid
 Latricia Magee
 Mary Mahaffey
 Kathleen Mahon
 Heidi Mairs
 Elizabeth Malone
 Bruce Mansur
 Cody Manuel
 Monica Marshall
 Mattie Martin
 Christina Martinez
 Birsha Martinez
 Esther Martinez
 Hecmen Martinez
 Robin Martinez
 Carmelinda & Robert Maskell
 Lauren Masraf
 Annabel Massey
 Craig Massey
 Beatrice Mata
- Diana Mathai
 Jeya Mathews
 Neil Mathews
 Surena Matin
 George Matthews
 Pamela Maxie
 Susan May
 Jennifer Mays
 Karen & Michael Mayell
 Ginger McCain
 Marcia McCauley
 Anne McCowan
 Laura McFarland
 Andrew McGee
 Alberina McGowen
 Kimberly & Kenneth McKissick
 Horace McKoy
 Nancy McMonigle
 Katherine McQueen
 Quentin R. Mease
 Ashley Medina
 Gabriel Medrano
 Linda & Johnnie Melia
 David Mendel
 Marsha Mendel
 Gracie Mendola
 Jose Mendoza
 Rosa & Edward Merla
 Eddie Merla
 Michael Merlino
 Kathy Mervin
 Margaret Mervin
 Connie Meyers
 Artemio Mier
 Daniel Miller
 Priscilla Millett
 Kimberly Millsap
 John Milor
 Linda Milor
 Marilyn Milor
 Christina Mintner
 Margaret & M. Blas Mirabal
 Rudy Miranda, Jr.
 Rudy Miranda, Sr.
 Mary Miranda
 Sam Misra
 Allison Mitchell-Torregrossa
 Teresa Mitchell
 Hiroko Miyazaki
 Kelli & Christopher Mize
 Mark Moeller
 Yesmid & Carlos Monroy
 Lorena Montes
 Jennifer Montez
 Aletta & Jim Moore
 Ana & Benjamin Moore
 Carrie Moore
 Ella Moore
 James Moore
 Jason Moore
 Lajuan Moore
 Yesenia Mora
 Alex Morales
 Daniel Morales
 Vanessa Morales
 Francesco Morazzoni
 Lenora Moreno
 David Morgan
 Linda Morgan
 Mike Morgan
 Stan Morris
 Cassie Morrison
 DeLesa Morrison
 Lisa Morrison
 Anwar Motan
 Claudia Moyeda
 Tim Muldoon
 Juanita & Gilbert Munguia
 Monica Munguia
 Sylvia Munoz
 Gonzalo Murillo
 James Murray
 Matt Musil

\$ 1-99 (CONTINUED)

- Allison Nadolski
 Raj Nair
 Melissa Narvaez
 Mary Navarro
 Slava Nekrasov
 Kellie Nelson
 Jennafer Newberry
 Reginald Newsome
 Lillian Neyra
 Sherry Nelson
 Duyen & Dang Nguyen
 Tai Nguyen
 Seth Nichamoff
 Akira Nichikawa, M.D.
 Dianne Nichols
 Melissa Nix
 Jose Nolasco
 Alvetta Norris
 Erik Norris
 Marcia Noyes
 Marion O'Brien
 John Oghalai
 Tracy Oghalai
 Bunmi Ogunleye
 Olubunmi Ogunleye
 Chris Okezie
 Odada Alfred Okotete
 Karen Olier
 Kristina Olier
 Lovette Oliver
 Ogbevoen Oriakhi
 Joe Ortega
 Sabrina Ortiz
 Doreen Osbourne
 Justin Pack
 Gilberto Padilla
 Rebecca Parchman
 Mrs. Arthur Ray Parker
 Beth Parker
 David Parker
 Erma Parker
 Lois Parker
 Mercedes Parrish
 David Parro
 Jo Patry
 David Paulus
 Tashie Peavy
 Gabriela Perez
 Janie Perez
 Juliana Perez
 Sarita Pesadas
 John Petrosino
 Myle Pham
 Patricia & John Phelps
 Causandra Phillips
 Karla Phillips
 Angela Faye Pickens
 Angela Pierce
 Melissa Pierce
 Abi Pineda
 Brian Pitre
 Ellen Pitre
 Bernadine Player
 Laura Plumber
 Eustacia Polk
 Karen Polk
 Jimmy Poole
 Michelle Poole
 Rita Pope
 Ann Posey
 Mary Provost
 Daniel Quinn
 Maria Quintero
 Therese Quintero
 Abiola Bosede Rahman
 Amy Ramirez
 Claudia Gonzalez &
 Carlos Ramirez
 Dolores Ramirez
 Erica Ramirez
 Melva Ramirez
 Lisa Ramsperger
- Risher Randall, Jr.
 Risher Randall, III
 Cherry Randle
 Sally Rassenfoss
 Bill Raymond
 Jennifer Read
 Roger Redding
 Kathy Reece
 Digna Reed
 Rosemary Reed
 Les Reeves
 Mor Regev
 Jeffrey Reitsema
 Patricia Revels
 Mario Reyna
 Susan Reynolds
 Dewey Rhea
 Brandi Rhodes
 Edward Ricco
 Barbara Richardson
 Heather Richardson
 Daniel Rickenson
 Jonathan Rico-Ibarro
 Daniel Rider
 John Riggs
 Kaaren Riker
 Angela Rios
 Victoria Rios
 Crystal Ripkowski
 Chris Riquelme
 Angela Risovi
 Ricardo Rivera
 Marco Rivera
 Michelle Rivers
 Sylvia Roach
 Anne Robinson
 Emily Robinson
 Felicia Robinson
 Sylvia Robinson
 Lauren Robishaw
 Alice Rodgers
 Adriana Rodriguez
 Dolores Rodriguez
 Heather Rodriguez
 Jeremy Rodriguez
 Lisa Rodriguez
 Lucy Rodriguez
 Nancy Rodriguez
 Pete Rodriguez
 Rafael Rodriguez
 Patricia Rogers
 Vicki Rogers
 Jesus Romo
 LaTasha Rose
 Kathy Ross
 Robin Ross
 Mike Ruby
 Herschel Ruffin
 James Ruggerio
 Jessie Ruiz
 Sara Ruppelt
 Pamela Russell
 Tammy Russell
 Sally Rutherford
 Mike Rydin
 Sophie Rydin
 Anibal Sabater
 Hector Saenz
 Safeway
 Claudia Salazar
 RB Saldana
 Aurora Salinas
 Maria Salinas
 Hugo Sanabria
 Andrew Sanchez
 Andy Sanchez
 Katie Sanchez
 Luz Sanchez
 Martha Sanchez
 Ricci & Andrew Sanchez
 Joel Sanders
 Gwen Sandoval
 Carmen Saucedo-Bravo
- Sandy Saunders
 Robert Sayavedra
 Tim Schauer
 Leslie Schiff
 Anna Schmidt-Lyons
 Nancy & Thomas Schneider
 Shauna Schoonover
 Robert Scholz
 Doug Schroeder
 Gwendolyn Schufford
 Cindi Schultz
 Bill Schwenker
 Jacquelyn Scott
 Jane Scott
 Marion Scott
 Mark Seale
 Suzy Seeley
 Jessica Segal
 Clemen Segovia
 Neatha Sellers
 Jeff Sellevold
 Kathleen Sexton
 Steven Shabo
 Chirag Shah
 Shivani Shah
 David Shim
 Aaron Shimel
 Danielle Shockley
 Kenneth Shockley
 Linda Shockley
 Demetria Shortwell
 Sharma Shreela
 Randy Shulton
 Mary Bennett Sigal
 Peter Sigal
 Randy Sigal
 Rosa Silva
 Marlies Silvernail
 Mary Simmons
 Robbie Simmons
 Bridgett & Mikael Simpson
 Niki Simpson
 Randall Sims
 Shorty Sims
 Emily Sing
 Laura Slovey
 Len & William Slusser
 Elwanda & George Smith
 Linda & Ivan Smith
 Gordon Smith
 Linda Smith
 Patricia Smith
 Steve Smith
 Regina Snell
 Eric Solis
 Kurt Solis
 Linda Sorensen
 Martha Sotelo
 Ellen Soyombo
 Robert Spark
 Randy Specht
 Mayanna Srinivasa
 Mike Staley
 Martha Stancil
 Jennifer Stanton
 David Starr
 Janet Starr
 Roanne Stern
 Alicia Stevens
 Yvonne Stevens-Jones
 William Stewart
 Steven Stolle
 Lisa & David Stone
 David Stoneham
 Shannon Strole
 Debbie Strouse
 Paul Strug
 Jennifer Sultenfuss
 Mark Sultenfuss
 Murff Swanson
 Wendy Swanson
 Tammy Swedenburg
 Keisha Syria
- Ivana & Michael Szady
 Luz Tamez
 Bruce Taylor
 Kennard Taylor
 Tamara Nicole Taylor
 Becky Tee
 Patti Tekin
 Carla Tezeno-Ford
 Cherina Thomas
 Clinton Thomas
 Lynda Thomas
 Theresa Thomas
 Claudia Thomas-Lucian
 Broderick Thompson
 Julie Thompson
 Neil Thompson
 Richard Thompson
 Karen Thymes
 Julia Tilley
 Mark Tilley
 Lisa Tilton-McCarthy
 Kaleen Tison
 Yvonne Toney
 Matthew Torregrossa
 Denis Torres
 Gabriel Torres
 Cindy Townsend
 Toni Townsend
 Kent Trammel
 Kim Tran
 Mikki Tran
 Gus Traylor
 Clay Treanice
 Katherine Trevino
 Mary Trum
 David Tucker
 Linda Tunstall
 Steve Tunstall
 Leslie Turlington
 Dianne Turner
 Janice Turner
 Terry Turner
 Margaret Tyerina
 Maria Ulloa
 Abigail Ulrich
 David Underwood
 David Underwood, Jr.
 William Underwood
 Josh Urban
 Vivian Valdepenas
 Carlos Vallbona, M.D.
 Maria & Mario Vela
 Kimi Van Wie
 Selwin Vaquerano
 Juanita Vargas
 Margarita Vasquez
 Jennifer Vaughan
 Lynette Vaughan
 Steven Vaughan
 Terry Vela
 Ana Velazquez
 Blanca Velez
 Pedro Velez
 Ali Vermillion
 Lisa Verneersch
 June Vidrine
 Eddie Villagomez
 Jesse Villanueva
 Rick Villarenova
 David Villarreal
 Maria Vogel
 Matthew Volk
 Kim Lien Vu
 Angela Wade-Watson
 LaShonda Wade-Watson
 Brenda Walker
 LaShonda Walker
 Michael Walker
 Regina Walker
 Sandra Walker
 Sylvia Waller
 Kimberly Walling
 Catherine Walne
- Michael Walsh, Jr.
 Robert Walters
 William Walvoord
 Timothy Wampler
 Michael Wangler
 Paul Wappler
 Andrew Ward
 Sharon Wardsworth
 Trianna & Stephen Warkentin
 Rose Washington
 Brent Wasserstein
 Pat Watson
 Velma Waston
 Justin Weatherall
 Michael Weaver
 David Webb
 Esperanza Webber
 Hope Webber
 Jason Webster
 Beth Weekley
 Sara Weekley
 Steve Weekley
 Andrew Weisblatt
 Mandy Wells
 Keisha Welsh
 Elaine Wendt
 Gayle & Forrest West
 Robert Weylandt
 Elizabeth Wheatall
 Suzanne Wheatall
 Sarah Wheeler
 Kristin White
 David Whitlock
 Cheryl Whitmire
 Francine Whittington
 Keith Wiles
 Molly Wilkins
 Betty Williams
 Brenda Williams
 Chris Williams
 Dana Williams
 Diana Williams
 Glen Williams
 Kathy Williams
 Marsha Williams
 Meyaconnie Williams
 Tyler Williams
 Frances Wilmore
 Carol Wilson
 Dana Wilson
 Joanne & Welcome Wilson
 Lisa Wilson
 Tim Wilson
 Dori Wind
 Cheryl Winfield
 Lauren Winfield
 Patrick Winfield
 Jerry & Kenneth Winfrey, III
 Wendy Winn
 Danielle Wolf
 Sallye Wolf
 Sandra & John Wolff
 Tommy Wolff
 Geoff Womack
 Jennifer Womack
 Julie Won
 Walter Won
 Jamie Wood
 Charlotte Woods
 Jim Woods
 Nancy & Mark Wozny
 Brandon Wright
 Carmella Wygant
 Jennifer Wylie
 Keiko Yamauchi
 Toshifumi Yanagisawa
 Linda Yancey
 Inna Yanez-Ordozco
 Catherine Yarbrough
 Roxanne Zarate
 Morad Zekhnini
 Yolanda Zermeno
 Janet & James Zimmerman

PUBLIC PARTNERSHIP AND TANGIBLE GIFTING DEPARTMENT

<u>\$1,000,000+</u>	Jolla Bella	Debra Cavaness	Hispanic Health Coalition
Harris County Hospital District Foundation	Jordan's Foundation	Dick Arenschieldt	IT Department
	Linda Brandt	Elizabeth Foot	Jennifer Barnes
	March of Dimes	Ellen Rich	Joyce Woodard/Natalie Hanson
<u>\$500,000 - \$999,999</u>	Methodist Eye Surgery	Fiona Schikler	Kappa Delta Day Alumnae
Houston Zoo	NCL	First Christian Church	Karen Wheat
	Odelle Roundtree	Glen Hurd	Kathleen Canty
<u>\$100,000 - \$499,999</u>		Harris County Sheriff's Office	Kathy Galanski
Celebration Station	<u>\$500 - \$999</u>	Holly Ammon	Mary Krutsinger
Children's Museum	Cancer Fund	Jeffery Starke, M.D.	Nicole Aguilar
Fire Museum	Coach House Gifts	Jill Thomas	Spring Woods High School
Health and Medical Science	Comfort Systems, USA	Joan Mercado	Susan Larray, M.D.
	First Christian	Judy Pett	Texas Children's Hospital
<u>\$50,000 - \$99,999</u>	Holy Comforter Episcopal	Julie Estell	
Kids Wish Network	Houston Livestock Show	Junior League	
Museum of Natural Science	John Rodriguez	Karen Terrill	
	Letha Miller and Church	Ladies of Distinction	
<u>\$25,000 - \$49,999</u>	Linda Nachimson	Laura Ward	
Baylor Books Program	Mathew Hunsacker	Linda Terille	
HEB	Mrs. William Shaster	Linda Wrigley	
	PGA	Lois Stark	
<u>\$10,000 - \$24,999</u>	Project Angel Kiss	Love Temple Church	
Cuddling Care Ministries	Project Linus	Marjory Nigro, M.D.	
Foundation for Hospital Art	Project Sunshine	Michael and Maurice Flemings	
HCHD Auxiliary	Radio Disney	Mindy Goldman	
Houston Promotional Products	Sam's Boat	Mrs. Meir	
NAEIR	San Jacinto Girl Scouts	New Life Church	
Project Mend	Sara Traylor	Patient Mentor	
Starbuck's	Sherwin Williams	Pearland High School	
Starlight Foundation	St. Francis Episcopal	Rich Arenschieldt	
	St. Marks Episcopal	Robert Beal	
<u>\$5,000 - \$9,999</u>	Starbright Foundation	Rose Garcia	
Anonymous	Tejas Auxiliary	Shannon Allen	
First Presbyterian	Tess	Society of Decorative Painters	
Charlotte and Jamil T. Azzam, M.D.	The Lisa Project	Spring Shadows Place Sewing Group	
Memorial Presbyterian	Tim Feerer	Temple Sinai	
Pampers	University of Texas Police	Teppco Pipeline	
Teleflora	University of Houston Students	Thomas Street Advisory Council	
	Wings Over Houston	United Methodist	
<u>\$1,000 - \$4,999</u>		University of Houston Optometry Group	
Brenda Moore	<u>\$100 - \$499</u>	University of Houston Student Assoc.	
City of Houston	Agnes Guthrie	Variety Club	
Doug McGee	Angela Price	Wilma Jaster	
Felco Packaging	Baylor "Be the Cause Group"		
First Baptist	Bears of Love Ministry	<u>\$1 - \$99</u>	
First Methodist	Blackhills Area Decorative Artists	Angela James	
First United Methodist	Carol Gathe	Angels for Hope	
Grace Gosling	Centerpoint Energy	Charity Sewing Group	
Hollywood Video	Chieko Yamada	Dorothy Conley	
Houston Outreach	Church of Latter Day Saints	Elyse Shephard	
Jackie Wear	College Park Baptist Church	Erin Townsend	
Jim and Jan Wilks	Craft Habit		

HARRIS COUNTY
COMMISSIONERS COURT

Robert Eckels, County Judge
El Franco Lee, Commissioner Precinct 1
Sylvia R. García, Commissioner Precinct 2
Steve Radack, Commissioner Precinct 3
Jerry Eversole, Commissioner Precinct 4

HARRIS COUNTY HOSPITAL DISTRICT
2006 BOARD OF MANAGERS

J. Evans Attwell, chair
Stephen H. DonCarlos, vice chair
Carolyn Truesdell, secretary
Dr. Daniel D. Louie, assistant secretary
Elvin Franklin, Jr.
Danny F. Jackson
Jim Lemond
Mary C. Spinks
E. Dale Wortham

CHIEF EXECUTIVES

David S. Lopez
President and Chief Executive Officer

George V. Masi
Chief Operating Officer

Liz Alhand
Chief Financial Officer

Tim Tindle
Chief Information Officer

Wayne Riley, M.D.
Chair, HCHD Medical Board

