

Harris Health System
THE BOARD OF MANAGERS MEETING

9:00 A.M.
Thursday, January 29, 2015
BOARD ROOM
2525 Holly Hall Drive, Houston, Texas 77054

AGENDA

- I. **Call to Order and Record of Attendance** – *Mr. Elvin Franklin, Jr., Chair*
- II. **Approval of the Minutes of Previous Meeting** – *Mr. Elvin Franklin, Jr.*
Regular Board Meeting – December 4, 2014
- III. **Appointments to the Nominating Committee** – *Mr. Elvin Franklin, Jr.*
- IV. **Announcements/Special Presentations** – *Mr. Elvin Franklin, Jr.*
 - A. **Special Recognition** - *Mr. George Masi, President and Chief Executive Officer*, will announce Harris Health System's inclusion in a *Best in Class Hospitals* recognized by the American Hospital Association.
 - B. **Special Recognition** - *Dr. Maureen Padilla, Chief Nursing Executive, Ben Taub General Hospital (BTGH)*, will acknowledge Mr. Kenneth Gillespie's (patient) letter of "thanks and gratitude" and recognize the individuals on the medical team that delivered exemplary, high-quality medical care to Mr. Kenneth Gillespie.
- V. **Hear from Citizens** – *Mr. Elvin Franklin, Jr.*
- VI. **Reports of the Committees** – *Mr. Elvin Franklin, Jr.*
 - A. **Joint Conference Committee** – *Ms. Anne Clutterbuck, Chair*

The following items were not presented in Committee and come directly to the Board:

 1. Notice of Appointments and Selection of New Service Chiefs – *Dr. Yvonne Chu*
 2. Consideration of Acceptance of the Medical Executive Board Report for January 2015 – *Dr. Maya Suresh*
 3. Consideration of Approval Regarding the Credentialing Changes for Members of the Harris Health System Medical Staff (December 2014 and January 2015) – *Dr. Maya Suresh*

4. Consideration of Approval Regarding the Fluoroscopy Guided Interventional Procedures Privilege Form – *Dr. Maya Suresh*
5. Consideration of Approval Regarding the Peer Letter of Recommendation Form – *Dr. Maya Suresh*
6. Consideration of Acceptance of the Harris County Auditor’s Harris Health System Affiliated Medical Services (AMS) Invoice Monitoring and RVU Analysis Follow-Up – *Mr. Michael Norby*

B. Performance Improvement & Patient Safety Committee – *Dr. George Santos, Chair*

The following items were not presented in Committee and come directly to the Board:

1. Agenda Items Related to the Harris Health System Performance Improvement and Patient Safety Reports – *Dr. Fred Sutton*
 - a. Review and Discussion Regarding Harris Health System Quality Executive Summary and Scorecard – *Dr. Fred Sutton*
 - b. Review and Discussion Regarding Patient Satisfaction Trend Charts – *Dr. Fred Sutton*
 - c. Review and Discussion Regarding the Medical Staff Engagement Report – *Dr. Fred Sutton*
2. Agenda Items Related to the Harris Health System Quality Infection Prevention Report
 - a. Review and Discussion Regarding the Harris Health System Quality Infection Prevention Executive Summary – *Dr. Fred Sutton*
 - b. Review and Discussion Regarding Infection Prevention at Ben Taub General Hospital – *Dr. Fred Sutton*
 - c. Review and Discussion Regarding Infection Prevention at Lyndon B. Johnson General Hospital – *Dr. Fred Sutton*
3. Agenda Items Related to the Harris Health System Quality Restraint and Seclusion Report
 - a. Review and Discussion Regarding Restraint and Seclusion Usage Scorecard – *Dr. Fred Sutton*
4. Review and Discussion Regarding HIM / Medical Records Delinquent Charts [**Board Deliverable**] – *Dr. Fred Sutton*
5. Presentation Regarding the Press Ganey Physician and Medical Staff Engagement Survey Results [**Board Deliverable**] – *Press Ganey Associates, Inc.*

C. Budget & Finance Committee – Mr. TJ Tijerina, Jr., Chair

The following items were not presented in Committee and come directly to the Board:

Items Related to Purchasing – Mr. TJ Tijerina, Jr.

A(1). Consideration of Purchasing Recommendations Requiring Board Approval

A(2). Transmittal of Competitive Awards

[For Informational Purposes Only]

1. Consideration of Acceptance of the Harris Health System November 2014 Financial Report Subject to Audit – Mr. Michael Norby
2. Consideration of Acceptance of the Harris Health System November 2014 Pension Plan Report Subject to Audit – Mr. Michael Norby
3. Consideration of Acceptance of the Harris Health System November 2014 Investment Report – Mr. Michael Norby
4. Consideration of Acceptance of the Harris Health System December 2014 Financial Report Subject to Audit – Mr. Michael Norby
5. Consideration of Acceptance of the Harris Health System December 2014 Pension Plan Report Subject to Audit – Mr. Michael Norby
6. Consideration of Acceptance of the Harris Health System December 2014 Investment Report – Mr. Michael Norby
7. Consideration of Approval of Payment for Outstanding Dues to the Harris County Healthcare Alliance for 2013-2014 Membership Dues – Mr. Michael Norby
8. Review and Discussion Regarding an In-Depth Analysis of the EVPs' Budgets and Action Plans for Reducing Expenses **[Board Deliverable]** – Mr. Michael Norby
9. Review and Discussion Regarding Financial Statements for Ben Taub General Hospital, Lyndon B. Johnson General Hospital, and Ambulatory Care Services **[Board Deliverable]** – Mr. Michael Norby
10. Presentation of the November 2014 Financial Statements of Community Health Choice, Inc. – Mr. Kenneth Janda
11. Presentation of the December 2014 Financial Statements of Community Health Choice, Inc. – Mr. Kenneth Janda

D. Planning and Operations Committee – Mr. Lawrence Finder, Chair

The following items were not presented in Committee and come directly to the Board:

Items Related to Buildings and Properties – Mr. Lawrence Finder

1. Consideration of Approval to Enter Into the 1st Renewal Option of a Lease Agreement Between Harris Health System and Warehouse Associates Corporate Centre Kirby III, Ltd., to Lease Approximately 117,774 Square Feet of Space Located at 9240 and 9250 Kirby Drive, Houston, Texas 77054 for Offices, Training Rooms, Classrooms and Warehouse Space – *Mr. David Attard*
2. Consideration of Approval to Amend a Lease Agreement Between Harris Health System and Houston Business Development, Inc. to Lease Approximately 11,000 Square Feet of Space Located at 5220-5250 Griggs Road, Houston, Texas 77021 for the Dental Center at 5230 Griggs Road – *Mr. David Attard*
3. Consideration of Approval of Third Amendment to Lease Agreement for Thomas Street Clinic Located at 2015 Thomas Street – *Mr. Terry Reeves*

Items Related to Human Resources – *Mr. Lawrence Finder*

4. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Texas Woman's University (Master of Science in Nursing Program) – *Ms. Diane Poirot*
5. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Texas Woman's University (Bachelor of Science in Nursing Program) – *Ms. Diane Poirot*
6. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System, Baylor College of Medicine and Texas Woman's University (Master of Science in Nurse Practitioner Program) – *Ms. Diane Poirot*
7. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Texas Woman's University – Houston Campus (Master of Science in Speech and Language Pathology Program) – *Ms. Diane Poirot*
8. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston (Certificate in Health Informatics Program) – *Ms. Diane Poirot*
9. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston (Master of Science Health Informatics Program) – *Ms. Diane Poirot*
10. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston (Health Informatics Doctoral Program) – *Ms. Diane Poirot*
11. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston (Master of Science in Biomedical Sciences, Concentration in Genetic Counseling Program) – *Ms. Diane Poirot*

12. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at San Antonio (Master's Degree in Occupational Therapy Program) – *Ms. Diane Poirot*
13. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Medical Branch - Galveston (Master of Science and Dietetic Internship Program) – *Ms. Diane Poirot*
14. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and University of Houston (Master of Science in Social Work Program) – *Ms. Diane Poirot*
15. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Houston Community College District (Vocational Nursing Certificate Program) – *Ms. Diane Poirot*
16. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Houston Community College District (Associate Degree in Histology Program) – *Ms. Diane Poirot*
17. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Houston Community College District (Associate Degree in Physical Therapy Assistant Program) – *Ms. Diane Poirot*
18. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Houston Community College District (Associate Degree in Occupational Therapy Assistant Program) – *Ms. Diane Poirot*
19. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Houston Community College District (Associate Degree in Nuclear Medicine Program) – *Ms. Diane Poirot*
20. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Lone Star College System – Cy-Fair (Certificate Medical Assistant Program) – *Ms. Diane Poirot*
21. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Lone Star College System – Kingwood (Associate of Applied Science Degree in Occupational Therapy Assistant Program) – *Ms. Diane Poirot*
22. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Lone Star College System – North Harris (Certificate Medical Assistant Program) – *Ms. Diane Poirot*
23. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Lone Star College System – Tomball (Associate of Applied Science Degree in Occupational Therapy Assistant Program) – *Ms. Diane Poirot*

24. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Chamberlain College of Nursing – Houston Campus (Bachelor of Science in Nursing Program) – *Ms. Diane Poirot*
25. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and University of St. Thomas (Bachelor of Science in Nursing Program) – *Ms. Diane Poirot*
26. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Aldine Independent School District (Texas Education Agency Health Occupation Student Observation Program) – *Ms. Diane Poirot*
27. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Gulfquest, L.P. (PGY-1 Pharmacy Resident Collaborative Program) – *Ms. Diane Poirot*
28. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and University of the Incarnate Word (Doctor of Pharmacy Program) – *Ms. Diane Poirot*
29. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and The Methodist Hospital d/b/a Houston Methodist Hospital (Pharm.D. Educational Experience – Houston Methodist ASHP Residency Program) – *Ms. Diane Poirot*

Other Items – *Mr. Lawrence Finder*

30. Consideration of Approval to Ratify the Renewal of an Agreement Between Harris County Hospital District d/b/a Harris Health System and The Salvation Army, Family Residence to Provide On-Site Health Care and Eligibility Services to Eligible Homeless Individuals of the Health Care for the Homeless Program – *Dr. Ericka Brown*
31. Consideration of Approval to Ratify the Renewal of an Agreement Between Harris County Hospital District d/b/a Harris Health System and The Salvation Army, Sally's House to Provide On-Site Health Care and Eligibility Services to Eligible Homeless Individuals of the Health Care for the Homeless Program – *Dr. Ericka Brown*
32. Consideration of Approval to Amend the Interlocal Agreement Between Harris County Hospital District d/b/a Harris Health System and Harris County Public Health and Environmental Services (HCPHES) Funded by Ryan White HIV/AIDS Treatment Extension Act Part A To Provide Primary Medical Care, Psychiatric Services, Obstetric and Gynecological Care, and Local Pharmacy Assistance Program to HIV-Positive Patients of Harris Health System – *Dr. Ericka Brown*
33. Consideration of Approval to Amend the Agreement Between Harris County Hospital District d/b/a Harris Health System and Open Door Mission To Provide Medical Services in Addition to On-Site Eligibility Services to Eligible Homeless Individuals of the Health Care for the Homeless Program – *Dr. Ericka Brown*

34. Consideration of Approval of an Agreement Between Harris County Hospital District d/b/a Harris Health System and Galena Park Independent School District in the Expansion of Southside School Based Clinic – *Dr. Ericka Brown*
35. Consideration of Approval to Amend the Amended and Restated Bylaws of the Harris County Hospital District Foundation – *Ms. Ruth Ransom*
36. Consideration of Approval to Accept a Grant of \$80,524 from the Harris County Hospital District Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for the Healthy Families Programs and Services – *Ms. Ruth Ransom*
37. Consideration of Approval to Accept a Grant of \$63,344 from the Harris County Hospital District Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for Mammography Equipment and Services – *Ms. Ruth Ransom*
38. Consideration of Approval to Accept a Grant of \$17,182 from the Harris County Hospital District Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for the Pediatric Dental Clinic – *Ms. Ruth Ransom*
39. Consideration of Approval to Accept a Grant of \$10,166 from the Harris County Hospital District Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for the Southside School Based Clinic Expansion (Pediatric Waiting Room) – *Ms. Ruth Ransom*
40. Consideration of Approval to Accept a Grant of \$8,963 from the Harris County Hospital District Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for Trauma Outreach Services – *Ms. Ruth Ransom*
41. Consideration of Approval to Accept a Grant of \$7,419 from the Harris County Hospital District Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for the Neonatal Unit at Lyndon B. Johnson Hospital – *Ms. Ruth Ransom*
42. Consideration of Approval to Accept a Grant of \$7,315 from the Harris County Hospital District Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for the Oncology Department – *Ms. Ruth Ransom*
43. Consideration of Approval of an Agreement Between Harris County Hospital District d/b/a Harris Health System and Johnson & Johnson Patient Assistance Foundation, Inc. to Participate in the Hospital Access Patient Assistance Program – *Mr. Tam Nguyen*
44. Consideration of Approval of an Agreement Between Harris County Hospital District d/b/a Harris Health System and Harbor Path, Inc. to Participate in the Harbor Path Web-Based Portal Program – *Mr. Tam Nguyen*
45. Consideration of Approval of the New Harris Health System Policy 3.62 340B Drug Pricing Program – *Ms. Robbie Bookman*
46. Consideration of Approval of the Revised Harris Health System Policy 6.03 Paid Time-Off – *Ms. Robbie Bookman*

47. Consideration of Approval of the Revised Harris Health System Policy 6.32 Short-Term Disability – *Ms. Robbie Bookman*
48. Consideration of Approval to Accept the FY2014 Harris Health System Annual Report **[Board Deliverable]** – *Ms. Amanda Callaway*

E. Ad Hoc Committee – 1115 Waiver – *Dr. George Santos, Chair*

The following items were not presented in Committee and come directly to the Board:

1. Review and Discussion Regarding the Status Report on the 1115 Waiver Harris Health System and External Provider Projects **[Board Deliverable]** – *Mr. Michael Norby*

F. Bylaws Review Committee – *Mr. Lawrence Finder, Chair*

The following item was not presented in Committee and comes directly to the Board:

1. Consideration of Acceptance of Proposed Revisions to the Board of Managers Bylaws – *Mr. Lawrence Finder*

G. Audit Committee – *Mr. Brandon Capetillo, Chair*

The following item was not presented in Committee and comes directly to the Board:

1. Consideration of Acceptance of the Harris County Auditor’s Harris Health System Medical Equipment Acquisition Controls – *Mr. Michael Norby*

H. Legislative Committee – *Ms. Daisy Stiner, Chair*

The following items were not presented in Committee and come directly to the Board:

1. Update, Discussion and Possible Action Regarding Policy Issues Affecting Harris Health System Activities in Austin Relating to Legislative/Regulatory Issues Impacting Harris Health System, the 84th Legislative Session, and the Harris Health System Legislative Platform – *Mr. R. King Hillier*
2. Update, Discussion and Possible Action Regarding Pending Federal Legislative and Policy Issues Affecting Harris Health System – *Mr. R. King Hillier*

I. Corporate Compliance Committee – *Ms. Carolyn Truesdell, Chair*

The following item was not presented in Committee and comes directly to the Board:

1. Compliance Education – Part V: Emergency Medical Treatment and Active Labor Act (EMTALA) **[Board Education]** – *Mr. Terry Reeves*

VII. Executive Session – Mr. Elvin Franklin, Jr.

- A. Report by Senior Vice President of Corporate Compliance Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Section 161.032 of the Texas Health & Safety Code, and Possible Action Upon Return to Open Session – *Mr. Terry Reeves*
- B. Report by the Chief Medical Officer Regarding Quality of Medical and Health Care, Pursuant to Texas Health & Safety Code Ann. §161.032 and Texas Occupations Code Ann. §160.007 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Health Care Services, and Possible Action Upon Return to Open Session – *Dr. Fred Sutton*
- C. Consultation with the County Attorney Regarding Cause No. 2013-15148; *Robert Johnson v. Harris County Hospital District*; In the 11th Judicial District Court of Harris County, Texas, Pursuant to Texas Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session – *Ms. Mercedes Leal*
- D. Consultation with the County Attorney Regarding Cause No. 2013-27950; *Solomon Nwoko v. Harris County Hospital District*; In the 80th Judicial District Court of Harris County, Texas, Pursuant to Texas Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session – *Ms. Mercedes Leal*
- E. Consultation with the County Attorney Regarding Harris Health System's Bankruptcy Claim Involving In Re Lehman Brothers, Inc. in the U.S. Bankruptcy Court for the Southern District of New York, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session – *Ms. Mercedes Leal*

VIII. Reconvene**IX. Adjournment**