

THE BOARD OF TRUSTEES MEETING

9:00 A.M.

Thursday, April 27, 2017

BOARD ROOM

2525 Holly Hall Drive, Houston, Texas 77054

Mission

We improve our community's health by delivering high-quality healthcare to Harris County residents and by training the next generation of health professionals.

AGENDA

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| I. Call to Order and Record of Attendance | Anne Clutterbuck, Chair |
| II. Approval of the Minutes of Previous Meeting
Regular Board Meeting – March 30, 2017 | Anne Clutterbuck |
| III. Announcements/Special Presentations | Anne Clutterbuck |
| A. Special Recognition – <i>Dr. Parikshet Babber, Executive Vice President and Chief Medical Officer</i> , will recognize Harris Health System's receipt of the Quality Management System Standard ISO 9001:2008 certification from DNV GL. | |
| IV. Hear From Citizens | Anne Clutterbuck |
| V. CEO Report | George Masi |
| A. Pearl Meyer Executive Salary Comparison Report | |
| B. Discussion Regarding Executive Leadership Succession Planning | |
| C. Discussion Regarding the July 2017 Board of Trustees Meetings | |
| VI. Strategic Discussion | |
| A. Harris Health System Legislative Initiatives | R. King Hillier |
| 1. Update, Discussion and Possible Action Regarding Activities in Austin Relating to Legislative/Regulatory Issues Impacting Harris Health System, the 85 th Legislative Session, and the Harris Health System Legislative Platform. | |

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2. Update, Discussion and Possible Action Regarding Pending Federal Legislative and Policy Issues Affecting Harris Health System.

B. Discussion Regarding Updates from the Office of the Chief Medical Officer: Transforming Healthcare Together **Dr. Parikshet Babber**

C. Review and Discussion Regarding the Status of the Harris Health System Strategic Planning Process **George Masi**

VII. Consent Agenda Items **Anne Clutterbuck**

A. Items Related to Purchasing **Carolyn Truesdell**

- A(1). Consideration of Purchasing Recommendations Requiring Board Approval
- A(2). Transmittal of Competitive Awards **[For Informational Purposes Only]**

B. Recommended Committee Approvals **Anne Clutterbuck**

1. Consideration of Approval of the Harris Health System Medical Staff Rules and Regulations – *Dr. Parikshet Babber*
2. Consideration of Approval of the Revised Harris Health System Policy No. 5.05, Financial Management – Health Care for the Homeless Program – *Ms. Robbie Bookeman*
3. Consideration of Approval to Transfer Funds in the Amount of \$82,015.98 for Fiscal Year 2018 to the Harris County Engineering Department to Provide Architectural, Engineering, Construction Management, and Other Related Services Required for the Lyndon B. Johnson Hospital Annex Roof and Rooftop Units Replacement – *Mr. David Attard*
4. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Lone Star College System on Behalf of Lone Star College – North Harris (Associate of Applied Science in Surgical Technology Program) – *Mr. Omar Reid*
5. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Prairie View A&M University (Doctor of Nursing Practice Program) – *Mr. Omar Reid*
6. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston (Master of Science in Biomedical Sciences, Concentration in Genetic Counseling Program) – *Mr. Omar Reid*

7. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston School of Nursing and Baylor College of Medicine (Master of Science in Nursing – Family Nurse Practitioner Program) – *Mr. Omar Reid*
8. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and San Jacinto College District (Associate of Applied Science in Eye Care Technology Program) – *Mr. Omar Reid*
9. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and San Jacinto College District (Eye Care Technology Certification Program) – *Mr. Omar Reid*
10. Consideration of Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and Houston Community College District (Associate of Applied Science in Physical Therapist Assistant Program) – *Mr. Omar Reid*
11. Consideration of Approval to Ratify an Amendment to Increase a Sub-Award Agreement from Baylor College of Medicine to Harris County Hospital District d/b/a Harris Health System in the Amount of \$140,000 for a Total Amount of \$442,493 for the Cancer Prevention and Research Institute of Texas (CPRIT) Breast Project – *Dr. Michael Gardner*
12. Consideration of Approval to Ratify the Corrected Total Amount of \$7,200,812 for an Amended Interlocal Agreement Between Harris County Hospital District d/b/a Harris Health System and Harris County Public Health and Environmental Services (HCPHES), Funded Under the Ryan White HIV/AIDS Treatment Extension Act of 2009 Part A, to Provide Primary Medical Care, Psychiatric Services, Obstetric and Gynecological Care, and a Local Pharmacy Assistance Program to HIV-Positive Patients of Harris Health System for the Term March 1, 2016 Through February 28, 2017 – *Dr. Michael Gardner*
13. Consideration of Approval to Ratify a Second Amendment to Increase a Grant Agreement by \$25,000 Between Harris County Hospital District d/b/a Harris Health System and the Parkland Health & Hospital System (Formerly Dallas County Hospital District, The Parkland Foundation) for the South Central Region 6 AIDS Education and Training Center (Formerly Texas/Oklahoma AIDS Education and Training Center) for a Total Agreement Amount of \$143,000, Funded Under the Ryan White HIV/AIDS Treatment Extension Act of 2009 Part F, to Provide State-of-the-Art Education, Consultation, and Support to Healthcare Professionals Treating HIV-Positive Patients for the Term July 1, 2016 Through June 30, 2017 – *Dr. Michael Gardner*
14. Consideration of Approval to Ratify an Amendment to Increase an

Agreement by \$73,607 Between Harris County Hospital District d/b/a Harris Health System and the Texas Department of State Health Services (DSHS) for a Total Award Amount of \$247,007 to Provide Additional Services to the HIV Transmission Prevention Program for the Term April 15, 2017 Through December 31, 2017 – *Dr. Michael Gardner*

15. Consideration of Approval of a Grant Agreement in an Amount Not to Exceed \$69,750 From the Texas Health and Human Services Commission to Harris County Hospital District d/b/a Harris Health System to Provide Title V Prenatal Medical and Dental Services for the Term September 1, 2017 Through August 31, 2018 – *Dr. Michael Gardner*
16. Consideration of Approval of a Grant Agreement in an Amount Not to Exceed \$69,750 From the Texas Health and Human Services Commission to Harris County Hospital District d/b/a Harris Health System to Provide Title V Prenatal Medical and Dental Services for the Term September 1, 2018 Through August 31, 2019 – *Dr. Michael Gardner*
17. Consideration of Approval of a Grant Agreement in an Amount Not to Exceed \$105,098 From the Texas Health and Human Services Commission to Harris County Hospital District d/b/a Harris Health System to Provide Epilepsy Services for the Term September 1, 2017 Through August 31, 2018 – *Dr. Michael Gardner*
18. Consideration of Approval of a Grant Agreement in an Amount Not to Exceed \$105,098 From the Texas Health and Human Services Commission to Harris County Hospital District d/b/a Harris Health System to Provide Epilepsy Services for the Term September 1, 2018 Through August 31, 2019 – *Dr. Michael Gardner*
19. Consideration of Approval of a Grant Agreement in an Amount Not to Exceed \$405,480 From the Texas Health and Human Services Commission to Harris County Hospital District d/b/a Harris Health System to Provide Title V Child Health Services for the Term September 1, 2017 Through August 31, 2018 – *Dr. Michael Gardner*
20. Consideration of Approval of a Grant Agreement in an Amount Not to Exceed \$405,480 From the Texas Health and Human Services Commission to Harris County Hospital District d/b/a Harris Health System to Provide Title V Child Health Services for the Term September 1, 2018 Through August 31, 2019 – *Dr. Michael Gardner*
21. Consideration of Approval of the Health Care for the Homeless Program Response to Program-Specific Conditions, as Required by the United States Department of Health and Human Services, Which Provides Funding to Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program – *Dr. Michael Gardner*

22. Consideration of Approval of the Health Care for the Homeless Program Quality and Patient Satisfaction Report for the Term October 2016 Through December 2016, as Required by the United States Department of Health and Human Services, Which Provides Funding to Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program
– *Dr. Michael Gardner*
23. Consideration of Approval of the Health Care for the Homeless Program Annual Report for the Term January 1, 2016 Through December 31, 2016, as Required by the United States Department of Health and Human Services, Which Provides Funding to Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program
– *Dr. Michael Gardner*
24. Consideration of Approval of the Health Care for the Homeless Program Consumer Advisory Council Report for the Term December 2016 Through February 2017, as Required by the United States Department of Health and Human Services, Which Provides Funding to Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program
– *Dr. Michael Gardner*
25. Consideration of Approval of a Grant Agreement in the Amount of \$5,000 from the Harris County Hospital District Foundation’s Small Grant Committee Awarded to Harris County Hospital District d/b/a Harris Health System for the Healthy Outcomes: Motivational Engagement Program – *Mr. Jeffrey Baker*
26. Consideration of Approval of a Grant Agreement in the Amount of \$1,646.64 from the Harris County Hospital District Foundation’s Small Grants Committee Awarded to Harris County Hospital District d/b/a Harris Health System for the Fit and Strong Together: 12-Week Weight Management Program – *Mr. Jeffrey Baker*
27. Consideration of Approval of an Agreement Between Harris County Hospital District d/b/a Harris Health System and the Merck Patient Assistance Foundation, Inc. to Participate in the Merck Patient Assistance Program – *Mr. Michael Norby*
28. Consideration of Acceptance of the Harris Health System No-Notice Cash Count Fondren Foundation Pharmacy at Smith Clinic Cashiering Auditor’s Report – *Mr. Charles McDonald and Mr. Bobby Cato*
29. Consideration of Acceptance of the Harris Health System No-Notice Cash Count Northwest Community Health Center Outpatient Pharmacy

Cashiering Auditor's Report – *Mr. Charles McDonald and Mr. Bobby Cato*

30. Consideration of Acceptance of the Harris Health System No-Notice Cash Count Vallbona Community Health Center Patient Access Management Cashiering Auditor's Report – *Mr. Charles McDonald and Mr. Bobby Cato*
31. Consideration of Acceptance of the Harris Health System No-Notice Cash Count Dental Center Patient Access Management Cashiering Auditor's Report – *Mr. Charles McDonald and Mr. Bobby Cato*
32. Consideration of Acceptance of the Harris Health System No-Notice Cash Count Casa de Amigos Community Health Center Patient Access Management Cashiering Auditor's Report – *Mr. Charles McDonald and Mr. Bobby Cato*
33. Consideration of Acceptance of the Harris Health System Cardiology Inventory Controls Auditor's Report – *Mr. Charles McDonald and Mr. Bobby Cato*
34. Consideration of Approval of the Revised Harris Health System Policy No. 3.42, Conflict of Interest – *Ms. Robbie Bookman*
35. Consideration of Approval to Amend Appointments to the 2017 Board of Trustees' Standing and Special Committees – *Ms. Anne Clutterbuck*

VIII. Board Review and Action Items

Anne Clutterbuck

A. Action Item Related to the Budget & Finance Committee

1. Consideration of Acceptance of the Harris Health System First Quarter CY2017 Pension Plan Report [**Board Deliverable**] – *Mr. Michael Norby*

B. Review and Action Items Related to the Planning & Operations Oversight Committee

1. Consideration of Approval of the New Harris Health System Policy 6.47, Onboarding and Orientation – *Ms. Robbie Bookman and Mr. Omar Reid*
2. Consideration of Approval of a Grant Agreement in the Amount of \$70,000 from the Harris County Hospital District Foundation, the Baxter Trust, and the Sure Foundation, Inc. Awarded to Harris County Hospital District d/b/a Harris Health System for Renovation of the Ben Taub Hospital Chapel – *Mr. Jeffrey Baker*
3. Consideration of Approval of a Grant Award in the Amount of \$868,486 from the Women's Health Services Division of the Health and Human Services Commission to Harris County Hospital District d/b/a Harris Health System for Breast and Cervical Cancer Services (BCCS) for Fiscal

Year 2018 – *Dr. Michael Gardner*

4. Consideration of Approval of a Grant Award in the Amount of \$868,486 from the Women’s Health Services Division of the Health and Human Services Commission to Harris County Hospital District d/b/a Harris Health System for Breast and Cervical Cancer Services (BCCS) for Fiscal Year 2019 – *Dr. Michael Gardner*
5. Review and Discussion Regarding the Status of the Ben Taub Hospital Specialty Clinic Relocation and Operating Room Renovation Project [**Board Deliverable**] – *Dr. Ericka Brown*

C. Miscellaneous Action Item

1. Consideration of Approval of Community Health Choice, Inc.’s (“Community’s”) Community Benefits Program and Policy No. 2016SP001, Policy on Community Benefits – *Mr. Kenneth Janda*

IX. Committee Reports

A. Joint Conference Committee

Carol Graebner

1. Consideration of Acceptance of the Medical Executive Board Report for April 2017 – *Dr. David Robinson*
2. Consideration of Approval Regarding the Credentialing Changes for Members of the Harris Health System Medical Staff (April 2017) – *Dr. David Robinson*

B. Budget and Finance Committee

Carolyn Truesdell

1. Consideration of Acceptance of the Harris Health System March 2017 Financial Report Subject to Audit – *Mr. Michael Norby*

X. Executive Session

Anne Clutterbuck

- A. Report by Senior Vice President of Corporate Compliance Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Upon Return to Open Session – *Mr. Terry Reeves*
- B. Report by the Chief Medical Officer Regarding Quality of Medical and Health Care, Pursuant to Texas Health & Safety Code Ann. §161.032 and Texas Occupations Code Ann. §160.007 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Health Care Services, and Possible Action Upon Return to

Open Session – *Dr. Parikshet Babber*

- C. Consultation with the County Attorney Regarding Request for Information Regarding an Incident on Ben Taub Property, Pursuant to Texas Gov't Code Ann. §551.071, and Possible Action Regarding This Matter Upon Return to Open Session – *Ms. Mercedes Leal*
- D. Review and Discussion Regarding Strategies to Improve and Maximize Financial Performance and Budget Projections Under Provider Agreements, Network Relationships, and Other Strategic Means or Additional Lines of Business for Community Health Choice, Inc., Pursuant to Texas Gov't Code §551.085, and Possible Action Upon Return to Open Session – *Mr. Kenneth Janda*
- E. Discussion Regarding Financial Planning Information Related to the Negotiation Between the Harris County Hospital District d/b/a Harris Health System and Affiliated Medical Services for the Arrangement or Provision of Medical Services, Pursuant to Texas Gov't Code Ann. §551.085, and Possible Action Regarding this Matter Upon Return to Open Session – *Board of Trustees*

XI. Reconvene

XII. Adjournment

Anne Clutterbuck