MINUTES OF THE BOARD OF TRUSTEES MEETING
Thursday, December 6, 2018
Board Room – Administration Building

Members Present:
Ms. Anne Clutterbuck, Chair
Dr. Kimberly Monday, Vice Chair
Ms. Linda Morales, Secretary
Dr. Arthur Bracey (11:00 a.m. departure)
Dr. Ewan Johnson
Ms. Elena Marks
Mr. Art Morales
Ms. Carolyn Truestrell

Members Absent:
Mr. Lawrence Finder

Others Present:
Mr. George Masi, President & Chief Executive Officer
Mr. Kenneth Janda, President & Chief Executive Officer, Community Health Choice
Dr. Ericka Brown, Senior Executive Vice President & Chief Operating Officer
Mr. Michael Norby, Executive Vice President & Chief Financial Officer
Dr. Parikshet Babber, Executive Vice President & Chief Medical Officer
Mr. Tim Tindle, Executive Vice President & Chief Information Officer
Dr. Nathan Deal, Executive Vice President & Administrator, Ben Taub Hospital
Dr. Glorimar Medina-Rivera, Executive Vice President & Administrator, Ambulatory Care Services
Dr. Alan Vierling, Executive Vice President & Administrator, Lyndon B. Johnson Hospital
Dr. Yvonne Chu, General Director, Affiliated Medical Services
Dr. David Robinson, Chair, Medical Executive Board
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Dr. Mohammad Zare, Chief of Staff, Ambulatory Care Services
Ms. Karen Tseng, Senior Vice President, Population Health Transformation
Ms. Carolynn Jones, Senior Vice President, Corporate Compliance
Ms. Nicole Streeter, Vice President, Chief Governance Officer
Mr. Robert Soard, First Assistant, Harris County Attorney’s Office
Ms. Sara Thomas, Managing Attorney, Harris County Attorney’s Office
Mr. DeWight Dopslauf, Purchasing Agent, Harris County Purchasing
Ms. Peggy Boice, Harris County Judge Ed Emmett’s Office
Ms. Carole Lamont, Commissioner Steve Radack’s Office
Mr. Paul Shanklin, Commissioner Jack Cagle’s Office
Administrative Staff
Guests
(Sign-in Sheets attached to permanent record)
I. Call to Order and Record of Attendance

Ms. Anne Clutterbuck, Chair, called the meeting to order at 9:04 a.m., and noted that a quorum was present. The attendance was recorded.

II. Approval of the Minutes of Previous Meeting

Motion 18.12-117

Moved by Dr. Ewan Johnson, seconded by Ms. Carolyn Truesdell, and unanimously passed that the Board approve the minutes of the October 25, 2018 Board of Trustees meeting.

Motion 18.12-118

Moved by Ms. Linda Morales, seconded by Ms. Carolyn Truesdell, and unanimously passed that the Board suspend the rules and take agenda items out of order.

III. Announcements / Special Presentations

A. Special Recognition – Dr. Parikshet Babber, Executive Vice President and Chief Medical Officer, Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital, and Dr. Stephen Greenberg, Chief of Staff, Ben Taub Hospital, recognized Ben Taub and Lyndon B. Johnson Hospitals for the American College of Surgeons National Surgical Quality Improvement Program “Meritorious” Status.

B. Board Member Announcements regarding Board member advocacy and community engagement.

Ms. Linda Morales recognized Ms. Loretta Hanser, Director, Imaging Services, for her years of service at Harris Health System. Ms. Clutterbuck expressed her appreciation for Dr. Glorimar Medina-Rivera, Executive Vice President & Administrator, Ambulatory Care Services, and her staff for facilitating a tour of the Riverside Dialysis Center for three (3) Rice University students. Ms. Truesdell announced that Mr. John Arcidiancono was named the Chief Executive Officer of Houston Health Museum and she recommended that Ms. Karen Tseng, Senior Vice President, Population Health Transformation, partner with Mr. Arcidiancono regarding community outreach initiatives.

IV. Hear from Citizens

No citizens were present to speak.

V. Consent Agenda Items

A. Recommended Committee Approvals

Motion 18.12-119

Moved by Ms. Linda Morales, seconded by Dr. Ewan Johnson, and passed that the Board approve agenda items V.A. (1), through V.A.(31). Mr. Lawrence Finder recused from the following purchasing items: A(1)b, A(1)d, A(1)e, A(1)f, A(1)g, A(1)i, A(1)j, A(1)k, A(1)n, A(1)o, A(1)p, A(1)q, A(1)r, A(1)s, A(1)t, A(1)v, A(1)z, A(1)aa, A(1)bb, A(1)cc, A(1)dd, A(1)ee, A(1)gg, A(1)hh, A(1)ii, and A(1)kk. Dr. Arthur Bracey recused from purchasing items A(1)hh. and A(1)ii.
Motion 18.12-120

Moved by Dr. Ewan Johnson, seconded by Ms. Linda Morales, and passed that the Board amend the previous motion to remove consent agenda item V.A. (29).

1. Consideration of Purchasing Recommendations Requiring Board Approval (Items A(1)a. through A(1)mm.)

   a. approve purchase on the basis of best proposal meeting requirements for Linbeck Group, LLC to provide renovations/conversion of pulmonary lab suite to a bronchoscopy suite at Ben Taub Hospital in the amount of $789,500.

   b. approve purchase on the basis of sole source for Medtronic USA, Inc. to provide surgical imaging system and a neuro surgical navigation system upgrade for the operating room at Ben Taub Hospital in the amount of $648,448 (Bond funded).

   c. approve second and final renewal option for BLW Security Group to provide professional engineering services in the estimated amount of $200,000 for the term January 27, 2018 through January 26, 2020.

   d. approve additional (budgeted) funds for Fresenius USA Marketing, Inc. to provide seven (7) hemodialysis machines at Lyndon B. Johnson Hospital in the additional (budgeted) amount of $101,500 for the term September 21, 2018 through September 20, 2019 (Board previously approved funds in the amount of $261,000 for the term September 21, 2018 through September 20, 2019).

   e. approve award on the basis of only proposal received for Medical Solutions, Inc. to provide two (2) high-flow blood/liquid warming units for the Emergency Center and replace three (3) high-flow blood/liquid warming units at Lyndon B. Johnson Hospital in the amount of $201,445 for a one-year initial term with four (4) one-year renewal options.

   f. approve award on the basis of best proposal meeting requirements for CBRE, Inc. to provide realtor services in the estimated amount of $150,000 for a one-year initial term with four (4) one-year renewal options.

   g. approve third year funding for the GPO contract for Cardinal Health 200 LLC [AS-OR-1379] to provide custom procedure trays in the estimated amount of $2,694,601 for the term January 1, 2019 through December 31, 2019.

   h. approve first-year funding on the basis of single source ASCEND contract for NETWORK Services Company to provide paper and janitorial supply distribution in the estimated amount of $1,304,873 for the term November 1, 2018 through October 31, 2019 (Board previously approved funds in the amount of $1,568,933 for the previous year).
i. approve the first of four (4) renewal options for Edwards Lifesciences LLC ($82,310) and St. Jude Medical, S.C. Inc. ($387,406) to provide heart valves for the operating room at Ben Taub Hospital in the estimated multi-vendor amount of $469,716 for the terms December 1, 2018 through November 30, 2019 (Edwards) and December 28, 2018 through December 27, 2019 (SJM).

j. approve second-year funding for the GPO contract for Bayer HealthCare LLC [PP-IM-367] to provide contrast media injectors and disposables in the estimated amount of $389,297 for the term January 1, 2019 through December 31, 2019.

k. approve third-year funding for the GPO contract for Cardinal Health 200 LLC [AS-OR-1374] to provide sterile packs and gowns in the estimated amount of $328,081 for the term January 1, 2019 through December 31, 2019.

l. approve additional (budgeted) funds for Cardiovascular Systems, Inc. to provide peripheral orbital atherectomy system in the additional (budgeted) amount of $139,558 for a one-year initial term with two (2) one-year renewal options (Board previously approved funds in the amount $81,480 for the initial term).

m. approve purchase on the basis of sole source for The SHOWERSleeve and CASTcover Company through Alamo Scientific, Inc. to provide disposable shower sleeves and cast covers in the estimated amount of $135,637.

n. approve first-year funding on the basis of single source ASCEND contract for Vyair Medical, Inc. through Cardinal Health to provide respiratory therapy: respiratory disposables in the estimated amount of $122,649 for the term November 1, 2018 through October 31, 2019 (Board previously approved funds in the amount $127,638 for the previous year).

o. approve first-year funding on the basis of single source ASCEND contract for CareFusion 2200, Inc. through Cardinal Health to provide bedside procedure trays and needles in the estimated amount of $115,324 for the term February 1, 2018 through January 31, 2019 (Board previously approved funds in the amount of $118,123 for the previous year).

p. approve third-year funding for the GPO contract for Triad Isotopes, Inc [AS-IM-357] to provide radiopharmaceutical products in the estimated amount of $744,366 for the term January 1, 2019 through December 31, 2019 (Board previously approved funds in the amount of $870,278 for the previous year).

q. approve the third of four (4) renewal options for CoreLink, LLC to provide spinal implants and related products (supplemental) at Ben Taub Hospital in the estimated amount of $197,865 for the term January 28, 2019 through January 27, 2020.

r. approve first-year funding on the basis of best contract for F.F.F. Enterprises, Inc. [PPPW17FF01] to provide blood plasma products consignment program in an estimated amount of $382,346 for the term January 1, 2019 through December 31, 2019.
s. ratify the first of two (2) renewal options for the Abbott Nutrition, division of Abbott Laboratories, Inc. ($16,200) and Nestle Healthcare Nutrition, Inc. ($237,863) to provide infant and adult nutritional/disease specific formulas in the estimated multi-vendor amount of $254,063 for the term November 1, 2018 through October 31, 2019.

t. approve the first of four (4) renewal options for BKD, LLP to provide external audit services in the estimated amount of $466,395 for the term December 15, 2018 through December 14, 2019 (Board previously approved funds in the amount of $465,000 for the previous year).

u. approve the second of four (4) renewal options for Dunbar Armored, Inc. to provide armored car services in the estimated amount of $209,062 for the term January 3, 2019 through January 2, 2020 (Board previously approved funds in the amount of $203,427 for the previous year).

v. approve renewal for Harris County to provide public funds investment services in the estimated amount of $30,616 for the term January 31, 2019 through January 30, 2020.

w. approve the first of four (4) renewal options for Vizient Data Services, LLC to provide measurement and reporting solution for benchmarking productivity, operational and financial performance in the estimated amount of $505,612 for the term January 1, 2019 through December 31, 2019 (Board previously approved funds in the amount of $488,067 for the previous year).

x. approve extension for Laboratory Corporation of America to provide reference laboratory testing services in the estimated amount of $3,724,111 for the term January 22, 2019 through January 21, 2020.

y. approve the third of four (4) renewal options on the basis of sole source for Texas Medical Center (TMC) to provide Texas Medical Center parking for employees and medical staff in the estimated amount of $1,550,400 for the term January 1, 2019 through December 31, 2019.

z. approve purchase on the basis of sole source for Abbott Laboratories, Inc. to provide reagents and service for HIV Antigen/Antibody (Ag/Ab) combo assay systems in the estimated amount of $685,134 for the term January 1, 2019 through December 31, 2019 with two (2) one-year renewal options (Board previously approved funds in the amount of $623,140 previous year).

aa. approve the fourth and final renewal option for Hologic (MA), LLC to provide cytology liquid-based system including analyzers, reagents, consumables, supplies, and service in the estimated amount of $605,232 for the term January 12, 2019 through January 11, 2020.
bb. approve additional (budgeted) funds and an extension for Roche Diagnostics Corporation formerly Ventana Medical Systems, Inc. to provide immunohistochemistry staining and special staining systems including analyzers, reagents, consumables and service in the additional (budgeted) amount of $570,000 for the extended term January 1, 2019 through June 30, 2019 (Board previously approved funds in the amount of $3,694,541 for the term October 1, 2014 through December 31, 2018).

c. ratify an extension for Sysmex America, Inc. [PP-LA-427] to provide hematology analyzers, reagents, consumables, supplies, and service in the estimated amount of $424,539 for the term November 19, 2018 through November 18, 2019 (Board previously approved funds in the amount of $510,427 for the previous year).

d. approve the second of four (4) renewal options for Bio-Rad Laboratories, Inc. to provide Geenius HIV ½ Supplemental Assay in the estimated amount of $190,540 for the term January 17, 2019 through January 16, 2020.

e. approve the second of four (4) renewal options for Radiometer America Inc. to provide blood gas testing system including analyzer(s), reagents, consumables and services in the estimated amount of $159,943 for the term December 28, 2018 through December 27, 2019.

f. approve the first of four (4) renewal options for York Risk Services Group to provide Worker’s Compensation third party administration and associated services in the estimated amount of $160,012 for the term January 1, 2019 through December 31, 2019 (Board previously approved funds in the amount of $156,777 for the previous year).

g. approve purchase for The University of Houston to provide clinical neuropsychology consultation services for HIV positive patients in the amount of $55,061 (HRSA grant funds) for the term November 1, 2018 through October 31, 2019.

h. approve an exemption from the competitive bid requirements for Baylor College of Medicine to provide primary medical services in the amount of $315,785 (HRSA Grant Funds) for the term January 1, 2019 through December 31, 2019.

ii. approve an exemption from the competitive bid requirements for Baylor College of Medicine to provide psychiatric medical services for the Health Care for the Homeless Program in the amount of $252,030 (HRSA Grant Funds) for the term January 1, 2019 through December 31, 2019.

jj. approve second of four (4) renewal options on the basis of sole source for First DataBank, Inc. to provide PDB MedKnowledge license and maintenance in the estimated amount of $239,869 for the term December 15, 2018 through December 14, 2019.
kk. approve purchase on the basis of low quote for Netsync Network Solutions, Inc. [DIR-TSO-3926] to provide VMware software maintenance in the estimated amount of $221,379 for the term December 23, 2018 through December 22, 2019 (Board previously approved funds in the amount of $226,094 for the previous year).

ll. approve purchase on the basis of low quote for Sequel Data Systems, Inc. [DIR-TSO-4160] to provide Hewlett-Packard Enterprise (HPE) Equipment in the estimated amount of $157,749.

mm. approve additional (budgeted) funds for Spok, Inc. f/k/a Amcom Software for paging system and single sign on software in the additional (budgeted) amount of $37,939 for the term May 1, 2018 through April 30, 2019 (Board previously approved funds in the amount of $79,139 for the term May 1, 2018 through May 30, 2019).

A (2). Transmittal of Completed Items [For Informational Purposes Only]

a. transmittal of purchase on the basis of sole source for Synovis Micro Companies Alliance, Inc. to provide GEM (Global Excellence in Microsurgery)Microvascular for the operating room at Ben Taub and Lyndon B. Johnson Hospitals in the estimated $60,000 for the term January 1, 2019 through December 31, 2019.

b. transmittal of award on the basis of lowest priced proposal meeting requirements for Medtronic USA, Inc. to provide neurosurgical critical care products for the operating room at Ben Taub Hospital in the estimated amount of $51,479 for a one-year initial term with four (4) one-year renewal options.

c. transmittal of award on the basis of best proposals meeting requirements for Terumo Cardiovascular Systems Corporation ($480 – Item 2) and SpecialtyCare Cardiovascular Resources, LLC ($26,886 – Items 1, 3-9) to provide perfusion products for the operating room at Ben Taub Hospital in the estimated multi-vendor amount of $27,366 for a one-year initial term with four (4) one-year renewal options.

d. transmittal of purchase on the basis of low quote per group for Staples Business Advantage (Group 1 – $43,482) and Contract Resource Group (Group 2 – $26,690) to provide lobby and office seating for various clinics in the estimated multi-vendor amount of $70,172.

e. transmittal of the first of two (2) renewal options for Kuz & Co to provide fresh bakery products in the estimated amount of $80,300 for the term January 1, 2019 through December 31, 2019 (Board previously approved funds in the amount of $68,000 for the previous year).
f. transmittal of additional (budgeted) funds for the GPO contract for Bio-Rad Laboratories [PP-I.A-417] to provide blood bank analyzers, reagents, consumables, and service in the additional (budgeted) amount of $65,000 for the current and previous terms February 1, 2017 through January 31, 2019 (Board previously approved funds in the amount of $104,935 for the term February 1, 2018 through January 31, 2019).

g. transmittal of the first of two (2) renewal options for Tipton Communications Group, Inc. to provide consulting services for nursing designations in the estimated amount of $46,752 for the term February 2, 2019 through February 1, 2020 (Board previously approved funds in the amount of $154,865 for the previous year).

h. transmittal of the second of three (3) renewal options for FEI Behavioral Health, Inc. to provide group employee assistance program in the estimated amount of $60,100 for the term March 1, 2019 through February 28, 2020.

i. transmittal of purchase on the basis of sole source for Sun Nuclear Corporation to provide software and hardware maintenance for the Sun Nuclear Dosimetry System at Smith Clinic in the estimated amount of $52,265 for the term September 1, 2018 through August 31, 2019 with two (2) one-year renewal options.

j. transmittal of the second and final renewal option on the basis of sole source for Spectrio LLC d/b/a Vericom to provide on-hold telecommunications message system in the estimated amount of $82,780 for the term October 1, 2018 through September 30, 2019.

k. transmittal of purchase on the basis of sole source for EndoSoft, LLC to provide maintenance for Endoscopic software solution for Gastrointestinal and Pulmonary laboratories at Ben Taub and Lyndon B. Johnson Hospitals in the estimated amount of $77,531 for the term November 5, 2018 through November 4, 2019 (Board previously approved funds in the amount of $69,380 for the previous year).

l. transmittal of purchase on the basis of sole source for MTS Integra Trak Inc (MTS) to provide Telecommunications Expense Management (TEM) software solution in the estimated amount of $56,090 for a one-year initial term with four (4) one-year renewal options.

m. transmittal of purchase on the basis of sole source for Digisonics, Inc. to provide maintenance and support for Digisonics Obstetrics software at Ben Taub and Lyndon B. Johnson Hospitals in the estimated amount of $53,890 for the term September 1, 2018 through August 31, 2019 (Board previously approved funds in the amount of $48,065 for the previous year).


3. Approval of the Harris Health System Third Quarter CY2018 Pension Plan Report.
4. Approval to Transfer Funds to the Harris County Engineering Department to Provide Architectural, Engineering, and Construction Management and Other Related Services.

5. Approval of Affiliation Agreements Between Harris County Hospital District d/b/a Harris Health System and Five (5) Educational Institutions.
   - Lee College
     P.O. Box 818, Baytown, Texas 77520
   - San Jacinto College District – Central
     8060 Spencer Highway, Pasadena, Texas 77505
   - San Jacinto College District – Central
     8060 Spencer Highway, Pasadena, Texas 77505
   - Texas State University
     601 University Drive, ENC 201, San Marcos, Texas 77866
   - University of Texas – El Paso
     500 W. University, Department of Physical Therapy,
     El Paso, Texas 79958


7. Approval to Ratify an Amendment to an Agreement Between Harris County Hospital District d/b/a Harris Health System and the City of Houston Health Department/Bureau of HIV/STD and Viral Hepatitis Prevention in the Amount of $290,208, Funded by the Centers for Disease Control and Prevention to Provide Routine HIV Testing at Harris Health System Medical Care and Treatment Facilities for the Extended Term January 1, 2018 through December 31, 2019.

8. Approval to Ratify a Third Amendment of an Interlocal Agreement Between the Harris County Hospital District d/b/a Harris Health System and the Harris County Public Health (HCPH) by $378,670 for a Total Amount of $7,641,816, Funded by Ryan White HIV/AIDS Treatment Extension Act of 2009 Part A to Provide Primary Medical Care, Psychiatric Services, Obstetric and Gynecological Care, and Local Pharmacy Assistance Program to HIV Positive Patients of Harris Health System for the Term March 1, 2018 Through February 28, 2019.

9. Approval of the Health Care for the Homeless Program Consumer Advisory Council Report from June 2018 to August 2018 as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program [Annual Accountability].
10. Approval to Remove the Health Care for the Homeless Program Salvation Army Harbor Light Men’s Shelter from the Scope of Projects as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(b) of the Public Health Service Act Health Care for the Homeless Program.

11. Approval to Continue an Agreement Between the Harris County Hospital District d/b/a Harris Health System and The Salvation Army Sally’s House to Provide On-Site Health Care and Eligibility Services to Qualified Homeless Individuals of the Health Care for the Homeless Program for the Term January 1, 2019 through December 31, 2019.

12. Approval to Continue an Agreement Between the Harris County Hospital District d/b/a Harris Health System and The Salvation Army Family Residence to Provide On-Site Health Care and Eligibility Services to Qualified Homeless Individuals of the Health Care for the Homeless Program for the Term January 1, 2019 through December 31, 2019.

13. Approval to Continue an Agreement Between the Harris County Hospital District d/b/a Harris Health System and The Salvation Army Adult Rehabilitation Center to Provide On-Site Health Care and Eligibility Services to Qualified Homeless Individuals of the Health Care for the Homeless Program for the Term January 1, 2019 through December 31, 2019.

14. Approval to Continue an Agreement Between the Harris County Hospital District d/b/a Harris Health System and Star of Hope Mission Men’s Development Center to Provide On-Site Health Care and Eligibility Services to Qualified Homeless Individuals of the Health Care for the Homeless Program for the Term January 1, 2019 through December 31, 2019.

15. Approval to Continue an Agreement Between the Harris County Hospital District d/b/a Harris Health System and Crossroads at Park Place to Provide On-Site Eligibility Services to Qualified Homeless Individuals of the Health Care for the Homeless Program for the Term January 1, 2019 through December 31, 2019.

16. Approval to Continue an Agreement Between the Harris County Hospital District d/b/a Harris Health System and Lord of the Streets to Provide On-Site Health Care and Eligibility Services to Qualified Homeless Individuals of the Health Care for the Homeless Program for the Term January 1, 2019 through December 31, 2019.

17. Approval to Continue an Agreement Between the Harris County Hospital District d/b/a Harris Health System and Compass to Provide On-Site Eligibility Services to Qualified Homeless Individuals of the Health Care for the Homeless Program for the Term January 1, 2019 through December 31, 2019.
18. Approval to Continue an Agreement Between the Harris County Hospital District d/b/a Harris Health System and Jackson Hinds Gardens to Provide On-Site Health Care and Eligibility Services to Qualified Homeless Individuals of the Health Care for the Homeless Program for the Term January 1, 2019 through December 31, 2019.

19. Approval to Continue an Agreement Between the Harris County Hospital District d/b/a Harris Health System and The Service of the Emergency Aid Resource Center for the Homeless (S.E.A.R.C.H) to Provide On-Site Eligibility Services to Qualified Homeless Individuals of the Health Care for the Homeless Program for the Term January 1, 2019 through December 31, 2019.

20. Approval to Continue an Agreement Between the Harris County Hospital District d/b/a Harris Health System and Open Door Mission to Provide On-Site Health Care and Eligibility Services to Qualified Homeless Individuals of the Health Care for the Homeless Program for the Term January 1, 2019 through December 31, 2019.

21. Approval to Continue an Agreement Between the Harris County Hospital District d/b/a Harris Health System and Harmony House, Inc. to Provide On-Site Health Care and Eligibility Services to Qualified Homeless Individuals of the Health Care for the Homeless Program for the Term January 1, 2019 through December 31, 2019.

22. Approval to Continue an Agreement Between the Harris County Hospital District d/b/a Harris Health System and Star of Hope’s Cornerstone Community to Provide On-Site Health Care and Eligibility Services to Qualified Homeless Individuals of the Health Care for the Homeless Program for the Term January 1, 2019 through December 31, 2019.

23. Approval of a Grant Agreement in the Amount of $500 from Harris County Hospital District Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for the No One Dies Alone Program for a One (1) Year Term.

24. Approval of a Grant Agreement in the Amount of $5,000 from Harris County Hospital District Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for the Creative Writing Workshops Project for a One (1) Year Term.

25. Approval of a Grant Agreement in the Amount of $3,000 from Harris County Hospital District Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for the Nursing Shared Governance/System Nurse Clinician Council Project for a One (1) Year Term.

26. Approval of a Grant Agreement in the Amount of $5,000 from Harris County Hospital District Foundation Awarded to Harris County Hospital District d/b/a Harris Health System for the Pink Out – Break Cancer Survivors Celebration Project for a One (1) Year Term.
27. Approval of a Grant Agreement in the Amount of $90,596.04 from Harris County Hospital District Foundation Awarded to Harris County Hospital District d/b/a Harris Health System, Funded Under the 2018 Texas MedRun, to Support the Children of Adult Patients Enduring Stressors (CAPES) Program for a One (1) Year Term.

28. Approval of the Revised Harris Health System Policy No. 5.05 Financial and Grants Management Regarding the Healthcare for the Homeless Program.

29. PULLED
   Approval of an Interlocal Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston to Provide Twelve (12) Beds at Harris County Psychiatric Center for the Inpatient, Psychiatric Treatment of Stabilized Patients From Ben Taub and Lyndon B. Johnson Hospitals.

30. Approval of the Medical Staff Bylaws Revisions.

31. Approval of the Proposed Harris Health System Board of Trustees Committees
    Effective January 1, 2019.

{End of Consent Agenda}

VI. Strategic Discussion

Agenda Item VI.A. Taken Out Of Order

A. Correctional Health Integration: Discussion Regarding Options for the Delivery of Health Services in Harris County Jails

Mr. Michael Hill, Senior Vice President, Chief Business Development and Strategy Officer, presented Correctional Health Integration: Options for the Delivery of Health Services in Harris County Jails. He recognized Sheriff Ed Gonzales, Harris County Sheriff’s Office (HSCO) and his staff for their diligent work and partnership regarding jail health integration. He also introduced Ms. Bren Manaugh and Ms. Donna Fritsch, Health Management Associates (HMA) representatives. Ms. Manaugh stated that HMA is a nationally recognized consulting firm with expertise in correction health design, operation, financing, and oversight. She stated that HMA was charged to conduct an operational and financial assessment of the current jail health services, to assist leadership in understanding the advantages, challenges, and costs associated should Harris Health System (HHS) elect to assume responsibility for jail health services. She indicated that the assessment included the following methodology: 1) reviewed extensive detainee health care utilization, cost and budget data; operational flow; accreditation reports; staffing; and policies, 2) toured all facilities and new Joint Processing Center (JPC), and 3) extensive interviews of HCSO custody and health, community leaders in mental and public health, and numerous HHS clinical leaders in medicine, operations, nursing, and pharmacy.
Ms. Fritsch stated that their findings indicated that the health care services at Harris County jails are well-organized, effective and led by experienced, dedicated health professionals with a profound understanding of correctional health. She reported that the average daily population for HCSO is 8,500 detainees with an average of 300 bookings per day. She stated that 35,000 detainees receive prescriptions and over 10,000 detainees receive psychotropic medications. She reported that there are 480 total budgeted positions with 144 vacant positions and 114 agency positions. Ms. Fritsch stated that the fiscal year 2019 adjusted budget for HCSO healthcare is an estimated $68M. She reported that additional expenses would include health care funded commissary, grants, proposed JPC staffing costs, and augmented jail staff for a total estimate of $79M. She mentioned that there are some unbudgeted jail health costs to Harris Health which include the transfer of EPIC system implementation, adding CT scan and other on-site equipment, off-site services at non-HHS facilities, and additional clinical services at the jail.

Ms. Manaugh stated that the advantages in HHS assuming responsibility for jail health includes the following: 1) advances the mission of HHS mission as health care safety net for county residents, 2) builds seamless County safety net system, 3) provides single electronic medical record, 4) stabilizes and advances jail health workforce, 4) reduces movement of detainees to community hospital to and providers, 5) allows HSCO to focus on their core mission, 5) offers significant opportunity to reduce cost by utilizing HHS pharmacy services and access 340B pricing for medications in addition to a reduction in hospital emergency room and inpatient services. She stated that the transition can be challenging and requires time-sensitive decisions and actions some of which includes the legal and organizational status of jail health within HHS, a comprehensive strategy on employee benefits, salary, and employment status for all jail health services staff, change management of both systems and financing of the change.

Sheriff Ed Gonzales, HCSO, stated that he believes partnering with HHS will help lead a significant transformation. He mentioned that jail health integration will create opportunities for detainees to obtain their general educational development, become more employable upon being release from the jails, reduce recidivism, among other opportunities. He stated that the integration of the two systems will provide better efficiencies and strengthen continuum of care. Sheriff Gonzales stated that he recognizes that there is still a lot of work that needs to be done, however he urged the Board to view jail health integration as a public health issue and not as a criminal justice issue. He extended an invitation to the Board to take a tour their facilities. Mr. George Masi, President and Chief Executive Officer, stated Harris Health’s goal is to improve the health of the community and that he is aware that the cost of caring for patients in a continuum of care will increase. As a result, he recommended that the Board submit the correctional health integration financial analysis to Harris County Commissioners’ Court for review and comments. Upon completion, the report will be returned to the Board for review and possible action. Extensive discussion ensued. A copy of the presentation is available in the permanent record.

B. Harris Health System Legislative Initiatives

1. Update, Discussion and Possible Action Regarding Activities in Austin Relating to Legislative/Regulatory Issues Impacting Harris Health System, the 85th and 86th Legislative Session, and the Harris Health System Legislative Platform.
Mr. R. King Hillier, Vice President, Public Policy and Government Relations, led the discussion regarding Activities in Austin Relating to Legislative/Regulatory Issues Impacting Harris Health System. He stated that the interim hearing reports will frame the policy direction for the Texas legislative session scheduled to convene January 8, 2019 and adjourn May 27, 2019. Mr. Hillier stated that the legislative agenda will focus on the Local Provider Participation Fund (LPPF) Agreement. He indicated that meetings with key stakeholders and consultants are underway to begin developing legislation to introduce in January 2019. A copy of the report is available in the permanent record.

2. Update, Discussion and Possible Action Regarding Pending Federal Legislative and Policy Issues Affecting Harris Health System.

Mr. Hillier led the discussion regarding pending Federal Legislative and Policy Issues Affecting Harris Health System.

He reported that the US Department of Health and Human Services issued its decision to disallow uncompensated care to private hospitals. As a result, Texas Health and Human Services Commission (HHSC) has indicated that they will file an appeal of the decision and is in the process of litigation. Mr. Hillier stated that the 2018 mid-term Congressional election resulted in a Democratic gain of 40 seats in the House of Representatives. He also reported that following the retirement of Senator Orrin Hatch, Senator Charles Grassley will assume the chair of the Senate Finance Committee. He stated that Senator Grassley’s position is to address high prescription prices which could vote favorable for HHS as it relates to the 340B drug pricing program. Mr. Hillier mentioned that administration released its revision to the public charge that could have an impact on immigrant populations seeking changes in their permanent legal status. Currently, this impacts HHS patients and their future eligibility for programs such as Medicaid and CHIP. He reported that current projections reflect that the proposed rule could jeopardize over $95M in reimbursement for HHS. A copy of the report is available in the permanent record.

VII. Executive Session


VIII. Reconvene

At 1:34 p.m., Ms. Clutterbuck reconvened the meeting and stated that no action was taken in Executive Session. Dr. Arthur Bracey & Mr. Lawrence Finder were absent from the Executive Session discussion.
A. Discussion Regarding Financial Planning Information Related to the Negotiation Between the Harris County Hospital District d/b/a Harris Health System and Baylor College of Medicine and The University of Texas Health Science Center at Houston for the Arrangement or Provision of Medical Services, Pursuant to Texas Gov't Code Ann. §551.085, and Possible Action Regarding This Matter Upon Return to Open Session.

B. Consultation with the County Attorney Regarding Community Health Choice Investment Options Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding This Matter Upon Return to Open Session.

C. Report by the Senior Vice President of Corporate Compliance Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Upon Return to Open Session.

D. Report by the Chief Medical Officer Regarding the Quality of Medical and Health Care, Pursuant to Texas Health & Safety Code Ann. §161.032 and Texas Occupations Code Ann. §160.007 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Health Care Services, and Possible Action Upon Return to Open Session.

E. Consultation with the County Attorney Regarding Credentialing and Board Liability, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding This Matter Upon Return to Open Session.

F. Consultation with the County Attorney Regarding Settlement of a Lien, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding This Matter Upon Return to Open Session.

Motion 18.12-121

Moved by Dr. Kimberly Monday, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item IX.F.

The Harris County Hospital District d/b/a Harris Health System ("Harris Health"), by and through its Board of Trustees, approves and hereby authorizes settlement of a lien for the medical expenses of Christina Velasquez in the amount of $9,000.00, payable to Harris Health. George Masi, President/CEO of Harris Health, is authorized to execute any agreement, release, or any other necessary documents to effect this settlement.

G. Consultation with the County Attorney Regarding Settlement of a Claim by Davis Vision, Inc. for Vision Coverage Premiums Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding This Matter Upon Return to Open Session.

Motion 18.12-122

Moved by Dr. Kimberly Monday, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item IX.G.
The Harris County Hospital District d/b/a Harris Health System ("Harris Health"), by and through its Board of Trustees, approves and hereby authorizes settlement of a claim for 2016 – 2018 vision coverage premiums in the amount of $50,677.29, payable to Davis Vision, Inc. George Masi, President/CEO of Harris Health, is authorized to execute any agreement, release, or any other necessary documents to effect this settlement.

H. Discussion Regarding Harris Health System Senior Vice President of Human Resources Pursuant to Tex. Gov't Code Ann. §551.074, and Possible Action Regarding This Matter Upon Return to Open Session

I. Discussion Regarding Harris Health System Administrative Director of System Pharmacy Operations Pursuant to Tex. Gov't Code Ann §551.074, and Possible Action Regarding This Matter Upon Return to Open Session

J. Discussion Regarding Harris Health System President and Chief Executive Officer Search and Transition Pursuant to Tex. Gov't Code Ann. § 551.074, and Possible Action Regarding This Matter Upon Return to Open Session

Ms Clutterbuck stated that Mr. Masi has announced plans for retirement in May 2020. She indicated that no selection has been made for Chief Executive Officer (CEO); however the Board of Trustees will develop a process in which a national search will be conducted independently of HHS. The goal is to select a CEO with ample time to allow for an effective transitional period. The CEO selection process committee will begin discussion in January 2019.

IX. Board Review and Action Items

A. Joint Conference Committee Item

Motion 18.12-123

Moved by Ms. Carolyn Truesdell, seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve agenda item IX.A.1.

1. Consideration of Approval Regarding the Credentialing Changes for Members of the Harris Health System Medical Staff (November 2018).

Dr. Robinson presented the November 2018 credentialing changes for the members of the Harris Health System medical staff. He reported that there were 33 initial appointments, 61 reappointments, 5 resignations, and 3 change/add privileges. A copy of the report is available in the permanent record.

B. Bylaws Review Committee Items

Motion 18.12-124

Moved by Ms. Linda Morales, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item IX.B.1.

1. Consideration of Approval of the Proposed 2019 Harris Health System Board of Trustees Committee Charters
Ms. Truesdell stated that Budget & Finance and Quality committees will convene monthly, Joint Conference committee bi-monthly, and Compliance and Audit committee on a quarterly basis. She recognized Dr. Robinson for his time serving as the Chair of the Medical Executive Board. She announced that Dr. Robinson will be succeeded by Dr. Joseph Garcia – Prats upon the conclusion of the Medical Staff Retreat scheduled for January 8, 2019.

**Motion 18.12-125**

Moved by Ms. Anne Clutterbuck, seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve agenda item IX.B.2.

1. Consideration of Approval of the Proposed 2019 Harris Health System Board of Trustees Board and Committee Meetings Calendar

**Motion 18.12-126**

Moved by Dr. Kimberly Monday, seconded by Ms. Linda Morales, and unanimously passed that the Board approve agenda item IX.B.3.

2. Consideration of Approval of Appointments to the 2019 Board of Trustees’ Standing and Special Committees

Ms. Clutterbuck stated that there will be three (3) special committees which include:

i. CEO Evaluation Committee
   - Dr. Ewan Johnson, Chair
   - Dr. Arthur Bracey
   - Dr. Kimberly Monday

ii. CEO Selection Process Committee
    - Ms. Elena Marks, Chair

iii. Nomination Committee
    - Mr. Lawrence Finder, Chair
    - Dr. Ewan Johnson
    - Mr. Art Morales

**C. Performance Improvement & Patient Safety Committee Item**

1. Discussion Regarding Updates from the Office of the Chief Medical Officer: Transforming Healthcare Together.

Dr. Parikshet Babber, Executive Vice President and Chief Medical Officer, led the discussion regarding updates from the Chief Medical Officer (CMO). He stated that there have been significant team efforts to ensure that the organization is moving forward with improving patient care. He reported that hand hygiene has increased to 95% compliance, sepsis mortality index has decreased to 1.05, and 37 cases of hospital acquired C. difficile infections compared to last year’s total of 91.
Dr. Babber stated that the Quality Governance Council has approved a steering committee in which will be chaired by Dr. Garcia – Prats and co-chaired by Ms. Maureen Padilla. A copy of the report is available in the permanent record.

D. Budget & Finance Committee Items

Motion 18.12-127

Moved by Dr. Ewan Johnson, seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve agenda item IX.D.1.


Mr. Michael Norby, Executive Vice President, Chief Financial Officer, presented the Harris Health System October 2018 financial report subject to audit. He reported that the adjusted patient days were 1.9% greater than budgeted and emergency room visits were 4.9% greater than budget. He indicated that the changes to the federal fiscal year 2018 Uncompensated Care (UC) calculations resulted in a $4.6M shortfall in UC revenues for October as a result of the fallout of the Children’s Hospitals lawsuit and the increase in Rider 38 hospitals. Mr. Norby stated that expenses of $121M were 0.3% less than budget expectations. He reported that the operating income for October was a loss of $3.3M compared to a budgeted loss of $1.4M. He stated that year-to-date projections were $12M behind compared to a budgeted $24M. A copy of the report is available in the permanent record.

Motion 18.12-128

Moved by Dr. Ewan Johnson, seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve agenda item IX.D.2.

2. Consideration of Approval of an Agreement Between Harris Health System and Pfizer Institutional Patient Assistance Foundation, Inc. to Participate in the Pfizer Institutional Patient Assistance Program

Motion 18.12-129

Moved by Dr. Ewan Johnson, seconded by Ms. Elena Marks, and unanimously passed that the Board approve agenda item IX.D.3.

3. Consideration of Approval of an Extension to the Agreement Between Harris Health System and Community Health Choice, Inc., to Support Marketplace Enrollment for Eligible Harris Health Patients and Subsidize Non-Federal Payments for Those Patients

4. PULLED

Consideration of Approval for The University of Texas Health Science Center at Houston to Provide Psychiatric Services for Patients of Harris County Hospital District d/b/a Harris Health System in the Estimated Amount of $2,000,000 for a One-Year Initial Term with One (1) One-Year Renewal Option
Motion 18.12-130
Moved by Ms. Linda Morales, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item IX.D.5.

5. Consideration of Approval of Purchase on the Basis of Low Quote for SHI Government Solutions, Inc. [DIR-TSO-4092] to Provide Microsoft Enterprise Agreement Software Maintenance and Licenses for Harris County Hospital District d/b/a Harris Health System in the Estimated Amount of $2,067,291 for the Term January 1, 2019 Through December 31, 2019 with Two (2) One-Year Renewal Options

6. Presentation of the Q3 2018 National Association of Insurance Commissioners Filing for Community Health Choice, Inc.

Mr. Kenneth Janda, President and Chief Executive Officer, Community Health Choice, Inc. (CHC, Inc.) presented the Q3 2018 National Association of Insurance Commissioners Filing for Community Health Choice, Inc. He stated that CHC, Inc. currently has over 110,000 members covered in the Marketplace Health Insurance program through Q3. He reported Q3 revenues of $500M with $700M for the year. He noted a performance gain of $26M through the first three (3) quarters of the year as a result of members paying higher deductibles. Mr. Janda reported net earnings of $20M for the year. He stated that the Marketplace enrollment over the years has slightly declined; therefore he anticipated about 85,000 enrollments for 2019. He reported that CHC, Inc. provides third-party administer (TPA) services to Sendero Health Insurance, however Sendero will be closing at the end of the year due to financial challenges. Mr. Janda stated that as a result of the closure, overall TPA revenues will slightly decline in 2019. He reported that CHC Inc.’s risk-based capital (RBC) is over 300%. A copy of the report is available in the permanent record.

7. Presentation of the Q3 2018 National Association of Insurance Commissioners Filing for Community Health Choice Texas, Inc.

Mr. Janda presented the Q3 2018 National Association of Insurance Commissioners Filing for Community Health Choice Texas, Inc. (CHCT, Inc.). He stated that CHCT, Inc. experienced a tough first quarter for a loss of $10M. He reported a stronger financial position in Q2 and Q3, and he anticipates a breakeven fourth quarter resulting in a $7M loss for the year. He indicated that the RBC fell below 200% poverty level. Mr. Janda stated that at the end of the year, CHC, Inc. will transfer $30M of additional RBC capital from CHCT, Inc. in order to make up the difference. He indicated that Medicaid enrollments have declined by 5% in the last two years. A copy of the report is available in the permanent record.

Motion 18.12-131
Moved by Dr. Ewan Johnson, seconded by Ms. Linda Morales, and unanimously passed that the Board approve agenda item IX.D.8. Ms. Elena Marks recused herself from agenda items IX.D.8. and IX.D.9.

8. Consideration of Approval to Reappoint Members to the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Board of Directors
Motion 18.12-132

Moved by Ms. Linda Morales, seconded by Dr. Kimberly Monday, and unanimously passed that the Board approve agenda item IX.D.9.

9. Consideration of Approval to Appoint Lindsey Cooksen to the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Board of Directors

10. Review and Discussion Regarding the Harris Health System Outsourced Health Services Report

Dr. Ericka Brown, Senior Executive Vice President & Chief Operating Officer, led the discussion regarding the Harris Health System Outsourced Health Services Report. She stated that in order to meet the patients' needs Harris Health has developed a robust network of community partnerships and a streamlined utilization process to coordinate care for those we refer outside of our facilities. She indicated that Harris Health coordinates care for multiple outpatient services including sleep studies, gastroenterology, dialysis, and open magnetic resonance imaging. Dr. Brown reported that from March 2018 through August 2018 Harris Health coordinated care for 3,095 patients (completed cases plus authorized, open cases). She also reported that HHS has completed 1,665 cases and paid invoices in the amount of $2M. She stated that HHS is actively working within its network to coordinate care for 1,430 patients at an additional projected cost of $3M. She reported that colonoscopy services are the highest demand in outsourced services at HHS. Dr. Brown stated that contracted rates vary by provider and as HHS negotiates renewals standardizing rates is a primary focus. Discussion ensued. Dr. Monday requested that outsourced services be reflected as a line item within the budget. Mr. Norby stated that he can provide a separate quarterly report. Dr. Brown concluded by stating that outsourced health services and utilization report will be presented on a semi-annual basis. A copy of the report is available in the permanent record.

E. Planning & Operations Oversight Committee Items

Motion 18.12-133

Moved by Dr. Ewan Johnson, seconded by Ms. Carolyn Truesdell, and unanimously passed that the Board approve agenda item IX.E.1.

1. Report of the Harris Health System Staffing Advisory Committee’s Semi-Annual Evaluation of the Nurse Staffing Plan & Aggregate Staffing Variance [Annual Accountability]

Ms. Monica Manthey, Staffing Advisory Committee Chair, BTH, led the Discussion Regarding the Harris Health System Staffing Advisory Committee’s Semi-Annual Evaluation of the Nurse Staffing Plan & Aggregate Staffing Variance. She stated that the Texas Health and Safety Code requires hospitals to create staffing advisory committees in facilities where 60% of the registered nurses (RNs) spend at least 50% of their time conducting direct patient care. She reported that the staffing committee at BTH consists of twenty-two (20) committee members and received a response rate of 70%.
She reported that 92% of those respondents agreed with the staffing plan, 4% of respondents disagreed, and 4% strongly disagreed. She stated that the required elements of the staffing plan include nursing characteristics such as skill mix, clinical experience, and clinical expertise. From the prospective of all direct care nurses the following were elements of the highest level of disagreement: 1) general sense that staffing is adequate, and 2) patient and nursing characteristics are considered in the staffing plan. Ms. Thy Bui, Staffing Advisory Committee Chair, LBJ, reported that the staffing committee consists of 12 members at LBJ with a response rate of 67%. She reported that 77% of those respondents agreed with the staffing plan, 21% of respondents disagreed, and 2% strongly disagreed. The top three (3) challenges that nurses would like to be addressed include the nurse workload and patient ratios, free charge nurse, and adequate unlicensed assistive personal. Discussion ensued. Dr. Johnson recommended a visual to coincide with presentation. A copy of the evaluation is available in the permanent record.

**Motion 18.12-134**

Moved by Dr. Ewan Johnson, seconded by Mr. Art Morales, and unanimously passed that the Board approve agenda item IX.E.2.

2. Consideration of Approval of the Health Care for the Homeless Program Quality and Patient Satisfaction Reports from January 2018 – September 2018, as Required by the United States Department of Health and Human Services, Which Provides Funding to the Harris County Hospital District d/b/a Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(b) of the Public Health Service Act Health Care for the Homeless Program [Annual Accountability]

**Motion 18.12-135**

Moved by Dr. Ewan Johnson, seconded by Ms. Elena Marks, and unanimously passed that the Board approve agenda item IX.E.3.

3. Consideration of Approval to Renew a Grant Award From the United States Department of Health and Human Services Administration (HRSA) to the Harris County Hospital District d/b/a Harris Health System in an Amount No Less Than $300,000, Funded Under the Ryan White HIV/AIDS Treatment Extension Act of 2009 Part C, to Provide Early Intervention Primary Medical Care to HIV Positive Patients of the Harris Health System for the Term January 1, 2019 Through December 31, 2019

**Motion 18.12-136**

Moved by Ms. Carolyn Truesdell, seconded by Ms. Elena Marks, and unanimously passed that the Board approve agenda item IX.E.4. and IX.E.5.

4. Consideration of Approval of the Second Amendment to the Harris County Hospital District 401K Plan Regarding the Provision for the Hurricane Harvey Related Hardship Distribution, as Required by the Internal Revenue Service
5. Consideration of Approval of the Third Amendment to the Harris County Hospital District Employees’ Deferred Compensation Plan Regarding the Provision for Hurricane Harvey Related Unforeseeable Emergency Distribution, as Required by the Internal Revenue Service

X. Adjournment

Moved by Ms. Linda Morales, seconded by Dr. Ewan Johnson, and unanimously accepted to adjourn the meeting.

There being no further business, the meeting adjourned at 2:40 p.m.

I certify that the foregoing are the Minutes of the meeting of the Board of Trustees of the Harris County Hospital District d/b/a Harris Health System held at the Administration Building in Houston, Texas on December 6, 2018.

Respectfully submitted,

Anne Clutterbuck, Chair
Board of Trustees

Linda Morales, Secretary
Board of Trustees

Recorded by Cherry Pierson