

**HARRIS COUNTY HOSPITAL DISTRICT**

**dba HARRIS HEALTH SYSTEM**

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**FINANCIAL STATEMENTS**

**As of November 30, 2016**

# HARRIS HEALTH SYSTEM

## FINANCIAL STATEMENTS

As of November 30, 2016

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**HARRIS HEALTH SYSTEM**  
**FINANCIAL STATEMENT HIGHLIGHTS**  
As of November 30, 2016

	Month			Year-to-Date		
	Actual	Budget	Variance	Actual	Budget	Variance
1. Adjusted Patient Days	48,348	45,924	5.3%	445,547	452,099	-1.4%
2. Total Clinic Visits	98,508	95,080	3.6%	931,738	943,441	-1.2%
3. Total Emergency Room Visits	12,753	13,663	-6.7%	125,103	134,514	-7.0%
4. Total Patient Days	17,775	17,186	3.4%	160,864	165,717	-2.9%
5. Unfunded Payor Mix (% of Charges)	58.8%	59.4%	-1.0%	60.4%	59.4%	1.7%
<b>Revenues (\$ in millions):</b>						
6. Ad Valorem Taxes	\$ 54.9	\$ 54.9	0.0%	\$ 495.4	\$ 494.2	0.2%
7. Net Patient Revenue	31.8	29.4	8.1%	296.9	299.8	-1.0%
8. DSH and UC Revenue	13.0	14.7	-12.0%	121.9	132.6	-8.1%
9. DSRIP - 1115 Waiver Revenue	0.0	0.0	0.0%	18.5	16.4	13.1%
10. Other Revenue	6.5	3.5	83.2%	51.0	44.9	13.7%
11. Total Revenue	106.1	102.6	3.5%	983.8	987.9	-0.4%
<b>Expenses (\$ in millions):</b>						
12. Salaries and Wages	42.7	42.6	-0.4%	389.9	394.0	1.0%
13. Employee Benefit Costs	17.2	16.6	-3.5%	154.6	149.7	-3.2%
14. Supply Expenses	17.0	16.5	-3.0%	154.2	162.2	4.9%
15. Physician & Purchased Services	28.0	27.6	-1.4%	251.4	247.8	-1.4%
16. Depreciation & Interest	6.2	5.9	-4.9%	52.0	53.4	2.6%
17. Total Expenses	111.1	109.2	-1.8%	1,002.1	1,007.1	0.5%
18. Operating Income (Loss)	\$ (5.0)	\$ (6.6)		\$ (18.3)	\$ (19.2)	
19. Margin %	-4.7%	-6.4%		-1.9%	-1.9%	
20. Total Expense / Adj Patient Day	\$ 2,298	\$ 2,377	3.3%	\$ 2,249	\$ 2,228	-1.0%
21. Full-time Equivalent Employees	8,034	7,768	-3.4%	8,044	8,036	-0.1%
22. Unrestricted Cash (\$ in millions)				\$ 289.5	\$ 274.3	5.6%
23. Days Cash on Hand				82.7	78.3	5.6%
24. Days Revenue in Accounts Receivable				64.4	59.3	-8.5%

# HARRISHEALTH SYSTEM

## November 2016 Financial Statement Summary Variance Discussion

Operating Income for November was a loss of \$5.0 million compared to a budgeted loss of \$6.6 million, a favorable variance of \$1.6 million.

Total November Revenue of \$106.1 million was \$3.6 million or 3.5% greater than budget. Net Patient Revenue was \$2.4 million greater than budget for the month and total revenues recorded under the DSH and 1115 Waiver programs were \$1.8 million less than the monthly budget and \$8.6 million less than budget year to date. Total November expenses of \$111.1 million were \$1.9 million or 1.8% greater than the budget of \$109.2 million. Unfavorable expense variances were reflected in salaries and benefits of approximately \$0.7 million (1.3%), in supplies \$0.5 million (3.0%) and in purchased services \$0.4 million (1.4%).

Adjusted patient days were 5.3% greater than budget for the month. Clinic visits were 3.6% greater than budget and inpatient days were 3.4% greater than budget. Emergency room visits were 6.7% less than budget and total surgery cases were 11.0% greater than budget. The volume adjusted expense per adjusted patient day for November was \$2,298 per day compared to the budget of \$2,377 per day, and the prior year expense of \$2,221 per adjusted patient day.

Cash receipts for the month of November included \$10.8 million in DSH/1115 Waiver payments. In total, cash receipts were \$0.7 million less than budget for the month. The System has \$289.5 million in unrestricted cash, cash equivalents and investments, representing 83 days cash on hand, compared to budgeted cash of \$274.3 million representing 78 days cash on hand. Harris Health System has \$69.5 million in net accounts receivable, representing 64 days of outstanding patient accounts receivable at November 30. Harris Health System's November 30, 2016 balance sheet reflects estimated receivables of \$4.3 million under the Section 1115 Supplemental Medicaid Programs and a \$13.2 million liability under the Harris regional collaborative program.

**HARRIS HEALTH SYSTEM  
STATISTICAL HIGHLIGHTS  
As of November 30, 2016**

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
<b>HEALTH SYSTEM FACILITIES</b>								
1. Adjusted Patient Days	48,348	45,924	5.3%	445,547	452,099	-1.4%	462,053	-3.6%
2. Outpatient % of Adjusted Volume	68.1%	67.1%	1.5%	68.5%	68.1%	0.7%	67.4%	1.7%
3. Primary Care Clinic Visits	71,828	70,529	1.8%	686,430	689,145	-0.4%	681,511	0.7%
4. Specialty Clinic Visits	26,680	24,552	8.7%	245,308	254,296	-3.5%	257,468	-4.7%
5. Total Clinic Visits	98,508	95,080	3.6%	931,738	943,441	-1.2%	938,979	-0.8%
6. % Primary Care Visits	72.9%	74.2%	-1.7%	73.7%	73.0%	0.9%	72.6%	1.5%
7. Emergency Room Visits - Outpatient	10,356	11,318	-8.5%	102,054	111,128	-8.2%	107,970	-5.5%
8. Emergency Room Visits - Observation	918	795	15.5%	7,695	7,873	-2.3%	8,020	-4.1%
9. Emergency Room Visits - Admitted	1,479	1,550	-4.6%	15,354	15,513	-1.0%	15,080	1.8%
10. Total Emergency Room Visits	12,753	13,663	-6.7%	125,103	134,514	-7.0%	131,070	-4.6%
11. Surgery Cases - Outpatient	1,008	838	20.3%	9,712	9,077	7.0%	9,053	7.3%
12. Surgery Cases - Inpatient	935	913	2.4%	8,371	9,217	-9.2%	9,224	-9.2%
13. Total Surgery Cases	1,943	1,751	11.0%	18,083	18,294	-1.2%	18,277	-1.1%
14. % Outpatient Cases	51.9%	47.9%	8.4%	53.7%	49.6%	8.2%	49.5%	8.4%
15. Total Outpatient Visits	153,457	147,821	3.8%	1,444,280	1,467,406	-1.6%	1,461,419	-1.2%
16. Inpatient Cases (Discharges)	2,592	2,794	-7.2%	25,528	26,719	-4.5%	27,773	-8.1%
17. Outpatient Observation Cases	1,199	1,091	9.9%	10,724	11,161	-3.9%	11,656	-8.0%
18. Total Cases Occupying Patient Beds	3,791	3,885	-2.4%	36,252	37,880	-4.3%	39,429	-8.1%
19. % of Total Cases from Emergency Room	63.2%	60.4%	4.8%	63.6%	61.7%	3.0%	58.6%	8.5%
20. % of Outpatient Cases	31.6%	28.1%	12.6%	29.6%	29.5%	0.4%	29.6%	0.1%
21. Births	478	563	-15.1%	4,671	5,098	-8.4%	4,967	-6.0%
22. Inpatient Days	15,411	15,095	2.1%	140,249	144,337	-2.8%	150,825	-7.0%
23. Outpatient Observation Days	2,364	2,091	13.1%	20,615	21,380	-3.6%	22,331	-7.7%
24. Total Patient Days	17,775	17,186	3.4%	160,864	165,717	-2.9%	173,156	-7.1%
25. % of Outpatient Days	13.3%	12.2%	9.3%	12.8%	12.9%	-0.7%	12.9%	-0.6%
26. Average Daily Census	592.50	572.87	3.4%	584.96	602.61	-2.9%	629.66	-7.1%
27. Average Operating Beds	745	712	4.6%	740	738	0.3%	785	-5.7%
28. Bed Occupancy %	79.5%	80.5%	-1.2%	79.0%	81.7%	-3.2%	80.2%	-1.4%
29. Inpatient Average Length of Stay	5.95	5.40	10.0%	5.49	5.40	1.7%	5.43	1.2%
30. Inpatient Case Mix Index (CMI)	1.559	1.463	6.6%	1.547	1.463	5.7%	1.463	5.7%
<b>Payor Mix (% of Charges)</b>								
31. Charity & Self Pay	58.8%	59.4%	-1.0%	60.4%	59.4%	1.7%	62.6%	-3.5%
32. Medicaid & Medicaid Managed	22.2%	20.4%	8.8%	20.5%	20.4%	0.5%	20.4%	0.5%
33. Medicare & Medicare Managed	9.7%	9.4%	3.2%	9.7%	9.4%	3.2%	9.4%	3.2%
34. Commercial & Other	9.3%	10.8%	-13.9%	9.5%	10.8%	-12.0%	7.6%	25.0%
<b>NETWORK REFERRAL SERVICES</b>								
35. Primary Care	147	127	15.7%	1,072	1,257	-14.7%	1,217	-11.9%
36. Specialty Care Visits	0	0	0.0%	0	0	0.0%	0	0.0%
37. Surgery Cases	0	0	0.0%	0	0	0.0%	286	-100.0%
38. GI Procedures	0	0	0.0%	0	0	0.0%	0	0.0%
39. Hemodialysis Treatments	200	236	-15.3%	1,826	2,126	-14.1%	2,826	-35.4%
<b>HEALTH SYSTEM TOTALS</b>								
40. Primary Care	71,975	70,656	1.9%	687,502	690,402	-0.4%	682,728	0.7%
41. Specialty Care Visits	26,680	24,552	8.7%	245,308	254,296	-3.5%	257,468	-4.7%
42. Surgery Cases	1,943	1,751	11.0%	18,083	18,294	-1.2%	18,563	-2.6%
43. Total Unduplicated Patients - Rolling 12				321,994			323,188	-0.4%
44. Total New Patient - Rolling 12				107,846			109,644	-1.6%

**HARRIS HEALTH SYSTEM  
OPERATING STATEMENT  
As of November 30, 2016  
(In Thousands)**

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
<b>PATIENT REVENUES:</b>								
1. Routine Services	17,299	16,897	2.4%	154,474	160,182	-3.6%	163,247	-5.4%
2. Inpatient Ancillary	62,443	58,553	6.6%	580,557	575,317	0.9%	598,301	-3.0%
3. Outpatient Ancillary	168,514	151,985	10.9%	1,573,810	1,547,884	1.7%	1,550,652	1.5%
4. Physician Services	1,913	2,108	-9.2%	26,223	20,751	26.4%	20,338	28.9%
<b>5. Gross Patient Charges</b>	<b>250,169</b>	<b>229,543</b>	<b>9.0%</b>	<b>2,335,064</b>	<b>2,304,134</b>	<b>1.3%</b>	<b>2,332,537</b>	<b>0.1%</b>
<b>REVENUE DEDUCTIONS:</b>								
6. Charity Care	(123,857)	(114,216)	-8.4%	(1,142,311)	(1,148,773)	0.6%	(1,169,194)	2.3%
7. Contractual Allowance/Other Discounts	(90,443)	(77,487)	-16.7%	(833,673)	(771,381)	-8.1%	(805,297)	-3.5%
8. Provision for Bad Debt Expense	(4,104)	(8,457)	51.5%	(62,159)	(84,187)	26.2%	(83,349)	25.4%
<b>9. Total Patient Revenue Deductions</b>	<b>(218,404)</b>	<b>(200,161)</b>	<b>-9.1%</b>	<b>(2,038,143)</b>	<b>(2,004,341)</b>	<b>-1.7%</b>	<b>(2,057,841)</b>	<b>1.0%</b>
<b>10. Net Patient Service Revenue</b>	<b>31,765</b>	<b>29,382</b>	<b>8.1%</b>	<b>296,921</b>	<b>299,794</b>	<b>-1.0%</b>	<b>274,696</b>	<b>8.1%</b>
<b>OTHER OPERATING REVENUE:</b>								
11. DSH/UPL/1115 Waiver	12,967	14,733	-12.0%	121,903	132,600	-8.1%	155,227	-21.5%
12. Other Operating Revenue	6,599	3,438	92.0%	39,436	33,276	18.5%	25,973	51.8%
<b>13. Total Other Operating Revenue</b>	<b>19,566</b>	<b>18,171</b>	<b>7.7%</b>	<b>161,340</b>	<b>165,876</b>	<b>-2.7%</b>	<b>181,201</b>	<b>-11.0%</b>
<b>14. Total Operating Revenue</b>	<b>51,330</b>	<b>47,553</b>	<b>7.9%</b>	<b>458,261</b>	<b>465,670</b>	<b>-1.6%</b>	<b>455,897</b>	<b>0.5%</b>
<b>NONOPERATING REVENUE:</b>								
15. Net Ad Valorem Tax Revenue	54,915	54,912	0.0%	495,431	494,208	0.2%	469,613	5.5%
16. DSRIP	0	0	0.0%	18,522	16,381	13.1%	22,510	-17.7%
17. Net Tobacco Settlement Revenue	0	0	0.0%	7,847	9,500	-17.4%	10,944	-28.3%
18. Interest Income	(92)	104	-188.5%	3,447	1,659	107.8%	1,002	243.8%
19. Other	(18)	0	0.0%	302	500	-39.6%	518	41.7%
<b>20. Total Nonoperating Revenue</b>	<b>54,805</b>	<b>55,016</b>	<b>-0.4%</b>	<b>525,549</b>	<b>522,247</b>	<b>0.6%</b>	<b>504,587</b>	<b>4.2%</b>
21. Capital Contributions	0	0	0.0%	0	0	0.0%	0	0.0%
<b>22. Total Capital Contributions</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0.0%</b>
<b>23. Total Net Revenue</b>	<b>106,135</b>	<b>102,569</b>	<b>3.5%</b>	<b>983,810</b>	<b>987,917</b>	<b>-0.4%</b>	<b>960,484</b>	<b>2.4%</b>
<b>SALARIES, WAGES, AND BENEFITS:</b>								
24. Regular Salaries	34,835	35,979	3.2%	323,858	331,576	2.3%	317,588	-2.0%
25. PTO & Secondday Sick Leave	5,889	4,873	-20.8%	46,442	45,720	-1.6%	46,441	0.0%
26. Contract Salaries	155	150	-2.9%	2,234	1,483	-50.6%	2,778	19.6%
27. Registry Salaries	1,865	1,582	-17.9%	17,388	15,173	-14.6%	17,105	-1.7%
28. FICA and Benefits	17,168	16,580	-3.5%	154,562	149,725	-3.2%	143,195	-7.9%
<b>29. Total Salaries, Wages, and Benefits</b>	<b>59,911</b>	<b>59,164</b>	<b>-1.3%</b>	<b>544,484</b>	<b>543,676</b>	<b>-0.1%</b>	<b>527,107</b>	<b>-3.3%</b>
<b>30. Supplies</b>	<b>16,952</b>	<b>16,460</b>	<b>-3.0%</b>	<b>154,214</b>	<b>162,222</b>	<b>4.9%</b>	<b>156,322</b>	<b>1.3%</b>
<b>SERVICES:</b>								
31. Physician Services	18,047	17,946	-0.6%	162,381	161,488	-0.6%	157,953	-2.8%
32. Other Purchased Services	9,981	9,690	-3.0%	88,989	86,336	-3.1%	82,777	-7.5%
33. Depreciation and Amortization	4,366	4,822	9.5%	40,729	43,403	6.2%	42,008	3.0%
34. Interest	1,850	1,102	-67.8%	11,269	9,975	-13.0%	10,945	-3.0%
<b>35. Total Services</b>	<b>34,244</b>	<b>33,561</b>	<b>-2.0%</b>	<b>303,368</b>	<b>301,203</b>	<b>-0.7%</b>	<b>293,683</b>	<b>-3.3%</b>
<b>36. Total Operating Expenses</b>	<b>111,107</b>	<b>109,185</b>	<b>-1.8%</b>	<b>1,002,066</b>	<b>1,007,102</b>	<b>0.5%</b>	<b>977,113</b>	<b>-2.6%</b>
<b>37. Operating Income (Loss)</b>	<b>(4,972)</b>	<b>(6,615)</b>	<b>-</b>	<b>(18,256)</b>	<b>(19,184)</b>	<b>-</b>	<b>(16,628)</b>	<b>-</b>

**HARRIS HEALTH SYSTEM  
BALANCE SHEET  
As of November 30, 2016  
(In Thousands)**

<u>ASSETS</u>	<u>ACTUAL</u>	<u>PRIOR YEAR</u>
<b>CURRENT ASSETS:</b>		
1. Cash, Cash Equivalents and Short Term Investments	194,628	117,731
2. Net Patient Accounts Receivable	69,524	65,362
3. Net Ad Valorem Taxes, Current Portion	485,772	465,636
4. Prepaid Expenses, Inventories, and Other Current Assets	31,122	158,996
5. <b>Total Current Assets</b>	<b>781,046</b>	<b>807,726</b>
<b>ASSETS LIMITED AS TO USE OR RESTRICTED, CURRENT PORTION:</b>		
6. Debt Service and Bond Covenants - Restricted	8,474	8,448
7. Ben Taub Level 1 Trauma	70,592	0
8. <b>Total Assets Limited as to Use or Restricted, Current Portion</b>	<b>79,066</b>	<b>8,448</b>
<b>PLANT, PROPERTY AND EQUIPMENT:</b>		
9. Plant, Property, & Equipment, Net of Accumulated Depreciation	390,493	403,309
10. Construction in Progress	47,353	25,822
11. <b>Total Plant, Property and Equipment</b>	<b>437,846</b>	<b>429,130</b>
<b>ASSETS LIMITED AS TO USE OR RESTRICTED, NET OF CURRENT PORTION:</b>		
12. Debt Service and Bond Covenants - Restricted	14,768	22,475
13. Ben Taub Level 1 Trauma	0	0
14. Other - Restricted	823	823
15. <b>Total Assets Limited as to Use or Restricted, Net of Current Portion</b>	<b>15,591</b>	<b>23,298</b>
<b>OTHER ASSETS:</b>		
16. Net Ad Valorem Taxes, Delinquent	4,227	1,637
17. Net Deferred Bond Issue Costs	0	1,398
18. Net Pension Asset	0	10,119
19. Long-Term Investments	94,908	71,543
20. Security Deposit	70	70
21. Derivative Asset	0	0
22. Deferred Outflow - Derivative Financial Instrument	18,949	13,040
23. Deferred Outflow - Resources Related to Pension	43,318	0
24. <b>Total Other Assets</b>	<b>161,472</b>	<b>97,807</b>
25. <b>Due From/(To) CHCI</b>	<b>8,160</b>	<b>4,785</b>
26. <b>TOTAL ASSETS</b>	<b>1,483,181</b>	<b>1,371,194</b>
<b><u>LIABILITIES AND NET ASSETS</u></b>		
<b>CURRENT LIABILITIES:</b>		
27. Accounts Payable and Accrued Liabilities	55,071	74,970
28. Interest Payable	1,620	3,034
29. Employee Compensation & Related Benefit Liabilities	55,675	52,348
30. Compensated Absences	36,724	38,557
31. Estimated Third-Party Payor Settlements	6,450	6,597
32. Current Portion Long-Term Debt and Capital Leases	6,906	5,415
33. <b>Total Current Liabilities</b>	<b>162,446</b>	<b>180,920</b>
<b>OTHER LONG-TERM LIABILITIES:</b>		
34. Post Employment Health Benefit Liability	244,905	214,732
35. Net Pension Liability	232,769	0
36. Borrowing Payable	12,132	12,947
37. Derivative Liability	18,949	13,040
38. Arbitrage Rebate Liability	40	20
<b>LONG-TERM DEBT:</b>		
40. Series 2007 Revenue Bonds, Including Premium & Deferred Loss	0	181,320
41. Series 2010 Revenue Bonds, Including Deferred Loss	80,569	81,747
42. Series 2016 CO Bonds, Including Premium	69,334	0
43. Series 2016 Refunding Revenue Bonds, Including Premium & Deferred Loss	174,385	0
43. Other Long-Term Obligation	115	0
<b>TOTAL LIABILITIES</b>	<b>995,643</b>	<b>684,726</b>
<b>NET POSITION:</b>		
45. Invested in Capital Assets, Net of Related Debt	164,997	147,701
46. Restricted	24,065	31,746
47. Unrestricted	298,476	507,022
48. <b>Total Net Position</b>	<b>487,538</b>	<b>686,469</b>
49. <b>TOTAL LIABILITIES &amp; NET POSITION</b>	<b>1,483,181</b>	<b>1,371,194</b>

**HARRIS HEALTH SYSTEM  
CASH FLOW SUMMARY  
As of November 30, 2016  
(In Thousands)**

	CURRENT MONTH	PRIOR YEAR MONTH	FISCAL YTD	PRIOR FISCAL YTD
<b>CASH RECEIPTS:</b>				
1. Ad Valorem Taxes	\$ 4,082	2,523	37,127	\$ 32,575
2. Collections on Patient Accounts	30,274	27,790	286,933	280,119
3. DSH & UC - 1115 Waiver	10,805	12,541	189,934	237,147
3a. DSRIP - 1115 Waiver	(50)	0	18,522	22,509
3b. NAIP Program	4,442	1,471	16,813	2,831
4. Tobacco Settlement	0	0	7,847	10,944
5. Trauma Fund	0	0	1,684	1,554
6. Other Sources (Includes Cost Reimbursement)	3,524	2,356	31,576	39,451
<b>7. Total Cash Receipts</b>	<b>\$ 53,077</b>	<b>\$ 46,681</b>	<b>\$ 590,436</b>	<b>\$ 627,130</b>
<b>CASH DISBURSEMENTS:</b>				
8. Salaries and Wages	29,492	\$ 28,076	\$ 271,122	\$ 264,706
9. Benefits and Employee Deductions	30,127	25,410	284,040	282,105
10. Drugs and Supplies	16,823	16,864	157,202	158,797
11. Physician Services	1,835	1,970	79,553	198,912
12. Purchased Services	11,184	9,294	203,689	103,665
13. Capital Expenditures	10,096	1,706	56,497	21,248
14. Debt and Interest Payments	604	337	7,642	8,432
15. Other Uses	(15,928)	(11,794)	(62,313)	(48,366)
<b>16. Total Cash Disbursements</b>	<b>\$ 84,233</b>	<b>\$ 71,863</b>	<b>\$ 997,432</b>	<b>\$ 989,499</b>
<b>17. Net Change</b>	<b>\$ (31,156)</b>	<b>\$ (25,182)</b>	<b>\$ (406,996)</b>	<b>\$ (362,369)</b>

Unrestricted Cash, Cash Equivalents and Investments - February 29, 2016  
Net Change  
Unrestricted Cash, Cash Equivalents and Investments - November 30, 2016

\$ 696,532  
(406,996)  
**\$ 289,536**



**HARRIS HEALTH SYSTEM  
ANALYSIS OF CASH RECEIPTS  
November 30, 2016**

	MONTH TO MONTH			YEAR TO DATE					
	ACTUAL		BUDGET	ACTUAL			BUDGET		
	CURRENT	PRIOR	CURRENT	CURRENT	PRIOR	YTD	VAR	VAR %	
<b>PATIENT REVENUE:</b>									
1. Medicare	\$6,275	\$5,509	\$5,506	\$46,659	\$54,658	\$52,579	(\$5,920)	(11.3)	
2. Medicaid	7,405	7,458	5,380	79,180	72,074	68,152	11,028	16.2	
3. Texas vendor drug/Medicare Part D	2,573	2,129	2,581	23,352	22,839	24,651	(1,299)	(5.3)	
4. Managed Care - Medicaid	6,153	6,845	7,229	64,758	68,792	69,039	(4,281)	(6.2)	
5. Commercial insurance	4,895	2,860	4,289	35,870	25,442	40,956	(5,087)	(12.4)	
6. Liens	7	209	272	3,222	1,849	2,597	625	24.1	
7. Patient pay	244	1,918	1,583	13,893	20,123	15,117	(1,225)	(8.1)	
8. Business office	746	270	883	7,538	2,989	8,429	(891)	(10.6)	
9. Other governmental projects/grants	1,975	592	1,238	12,462	11,353	11,461	1,000	8.7	
10. SUBTOTAL	30,274	27,790	28,961	286,933	280,119	292,982	(6,049)	(2.1)	
11a. Cost Reimbursements	517	513	615	6,342	11,002	5,535	807	14.6	
11b. Recoupments	0	0	0	0	0	0	0	0.0	
12. Net Patient Revenue Receipts	30,792	28,303	29,576	293,275	291,121	298,517	(5,242)	(1.8)	
13. DSH & UC - 1115 Waiver	10,805	12,541	10,526	189,934	237,147	189,906	28	0.0	
13a. DSRIP - 1115 Waiver	(50)	0	0	18,522	22,509	16,381	2,142	13.1	
13b. NAIP Program	4,442	1,471	1,438	16,813	2,831	12,945	3,869	29.9	
14. Tobacco Settlement	0	0	0	7,847	10,944	9,500	(1,653)	(17.4)	
14a. Trauma Fund	0	0	0	1,684	1,554	1,500	184	12.3	
15. Total Patient Revenue Receipts	45,989	42,315	41,540	528,076	566,106	528,748	(672)	(0.1)	
<b>NON-PATIENT OPERATING REVENUE:</b>									
16. Parking	272	290	321	2,861	2,890	2,886	(26)	(0.9)	
17. Cafeteria	236	266	277	2,270	2,674	2,489	(220)	(8.8)	
18. Grants	1,169	542	840	8,011	8,239	7,562	449	5.9	
19. Miscellaneous	901	681	1,477	9,393	13,558	13,290	(3,896)	(29.3)	
20. Total Non-Patient Operating	2,579	1,779	2,914	22,534	27,361	26,227	(3,692)	(14.1)	
21. Interest income	427	64	106	2,697	1,088	951	1,746	183.6	
22. Total Non-Tax Receipts	48,995	44,158	44,560	553,308	594,555	555,926	(2,618)	(0.5)	
23. Ad valorem tax receipts/note	4,015	2,523	9,229	37,061	32,575	43,380	(6,319)	(14.6)	
24. Current Tax Revenue - CO Debt Svc	67	0	0	67	0	0	67	0.0	
25. Commercial Paper Proceeds	0	0	0	0	0	0	0	0.0	
26. Total Receipts	\$53,077	\$46,681	\$53,789	\$590,436	\$627,130	\$599,307	(\$8,871)	(1.5)	