

**HARRIS COUNTY HOSPITAL DISTRICT**

**dba HARRIS HEALTH SYSTEM**

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**FINANCIAL STATEMENTS**

**As of March 31, 2017**

**HARRIS HEALTH SYSTEM**

**FINANCIAL STATEMENTS**

**As of March 31, 2017**

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**HARRIS HEALTH SYSTEM**  
**FINANCIAL STATEMENT HIGHLIGHTS**  
As of March 31, 2017

	Month			Year-to-Date		
	Actual	Budget	Variance	Actual	Budget	Variance
1. Adjusted Patient Days	49,884	53,419	-6.6%	49,884	53,419	-6.6%
2. Total Clinic Visits	107,876	112,714	-4.3%	107,876	112,714	-4.3%
3. Total Emergency Room Visits	14,352	14,570	-1.5%	14,352	14,527	-1.2%
4. Total Patient Days	17,443	19,108	-8.7%	17,443	19,108	-8.7%
5. Unfunded Payor Mix (% of Charges)	62.2%	58.2%	6.9%	62.2%	58.2%	6.9%
<b><u>Revenues (\$ in millions):</u></b>						
6. Ad Valorem Taxes	\$ 58.5	\$ 58.5	0.0%	\$ 58.5	\$ 58.5	0.0%
7. Net Patient Revenue	36.5	36.7	-0.6%	36.5	36.7	-0.6%
8. DSH and UC Revenue	13.0	12.5	3.7%	13.0	12.5	3.7%
9. DSRIP - 1115 Waiver Revenue	0.0	0.0	0.0%	0.0	0.0	0.0%
10. Other Revenue	5.0	4.7	6.1%	5.0	4.7	6.1%
11. Total Revenue	<u>112.9</u>	<u>112.3</u>	<u>0.5%</u>	<u>112.9</u>	<u>112.3</u>	<u>0.5%</u>
<b><u>Expenses (\$ in millions):</u></b>						
12. Salaries and Wages	45.3	45.5	0.6%	45.3	45.5	0.6%
13. Employee Benefit Costs	17.7	18.1	1.8%	17.7	18.1	1.8%
14. Supply Expenses	19.0	18.7	-1.4%	19.0	18.7	-1.4%
15. Physician & Purchased Services	28.2	28.6	1.2%	28.2	28.6	1.2%
16. Depreciation & Interest	5.2	5.6	7.6%	5.2	5.6	7.6%
17. Total Expenses	<u>115.4</u>	<u>116.6</u>	<u>1.0%</u>	<u>115.4</u>	<u>116.6</u>	<u>1.0%</u>
18. Operating Income (Loss)	<u>\$ (2.6)</u>	<u>\$ (4.2)</u>		<u>\$ (2.6)</u>	<u>\$ (4.2)</u>	
19. Margin %	-2.3%	-3.8%		-2.3%	-3.8%	
20. Total Expense / Adj Patient Day	\$ 2,314	\$ 2,182	-6.0%	\$ 2,314	\$ 2,182	-6.0%
21. Full-time Equivalent Employees	8,190	8,235	0.5%	8,190	8,235	0.5%
22. Unrestricted Cash (\$ in millions)				\$ 744.2	\$ 732.1	1.7%
23. Days Cash on Hand				207.3	202.8	2.2%
24. Days Revenue in Accounts Receivable				61.2	59.2	-3.4%

# HARRISHEALTH SYSTEM

## March 2017 Financial Statement Summary Variance Discussion

Operating Income for March was a loss of \$2.6 million compared to a budgeted loss of \$4.2 million, a favorable variance of \$1.6 million.

Total March Revenue of \$112.9 million was \$0.6 million or 0.5% greater than budget. Estimated revenues recorded under the DSH and 1115 Waiver programs were \$0.5 million greater than the monthly budget. Total March expenses of \$115.4 million were \$1.2 million or 1.0% less than the budget of \$116.6 million.

Adjusted patient days were 6.6% less than budget for the month of March. Clinic visits were 4.3% less than budget and inpatient days were 8.7% less than budget. Emergency room visits were 1.5% less than budget and total surgery cases were 1.3% less than budget. The volume adjusted expense per adjusted patient day for March 2017 was \$2,314 per day compared to the budget of \$2,182 per day, and the prior year expense of \$2,171 per adjusted patient day.

Cash receipts for the month of March were \$1.5 million greater than budget due to patient revenue receipts. As of March 31, 2017 Harris Health has \$35.5 million on deposit with the County for Board approved projects to be managed by the County. The System has \$744.2 million in unrestricted cash, cash equivalents and investments, representing 207.3 days cash on hand, compared to budgeted cash of \$732.1 million representing 202.8 days cash on hand. Harris Health System has \$72.2 million in net accounts receivable, representing 61 days of outstanding patient accounts receivable at March 31, 2017. As a result of advance payments made in February related to the Medicaid Supplemental Programs, Harris Health System's March 31, 2017 balance sheet reflects deferred revenue of \$11.9 million under the Section 1115 Uncompensated Care Program and a \$6.8 million prepayment under the Harris Health Collaborative Program.

**HARRIS HEALTH SYSTEM  
STATISTICAL HIGHLIGHTS  
As of March 31, 2017**

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
<b><u>HEALTH SYSTEM FACILITIES</u></b>								
1. Adjusted Patient Days	49,884	53,419	-6.6%	49,884	53,419	-6.6%	51,363	-2.9%
2. Outpatient % of Adjusted Volume	70.5%	69.2%	1.9%	70.5%	69.2%	1.9%	68.6%	2.8%
3. Primary Care Clinic Visits	78,608	84,402	-6.9%	78,608	84,402	-6.9%	83,823	-6.2%
4. Specialty Clinic Visits	29,268	28,312	3.4%	29,268	28,312	3.4%	29,817	-1.8%
5. Total Clinic Visits	107,876	112,714	-4.3%	107,876	112,714	-4.3%	113,640	-5.1%
6. % Primary Care Visits	72.9%	74.9%	-2.7%	72.9%	74.9%	-2.7%	73.8%	-1.2%
7. Emergency Room Visits - Outpatient	11,536	11,823	-2.4%	11,536	11,823	-2.4%	11,500	0.3%
8. Emergency Room Visits - Observation	1,107	901	22.9%	1,107	901	22.9%	859	28.9%
9. Emergency Room Visits - Admitted	1,709	1,846	-7.4%	1,709	1,846	-7.4%	1,804	-5.3%
10. Total Emergency Room Visits	14,352	14,570	-1.5%	14,352	14,570	-1.5%	14,163	1.3%
11. Surgery Cases - Outpatient	1,184	1,181	0.3%	1,184	1,181	0.3%	1,160	2.1%
12. Surgery Cases - Inpatient	923	953	-3.1%	923	953	-3.1%	912	1.2%
13. Total Surgery Cases	2,107	2,134	-1.3%	2,107	2,134	-1.3%	2,072	1.7%
14. % Outpatient Cases	56.2%	55.3%	1.5%	56.2%	55.3%	1.5%	56.0%	0.4%
15. Total Outpatient Visits	163,004	172,019	-5.2%	163,004	172,019	-5.2%	167,917	-2.9%
16. Inpatient Cases (Discharges)	2,818	3,157	-10.7%	2,818	3,157	-10.7%	3,013	-6.5%
17. Outpatient Observation Cases	1,383	1,306	5.9%	1,383	1,306	5.9%	1,211	14.2%
18. Total Cases Occupying Patient Beds	4,201	4,463	-5.9%	4,201	4,463	-5.9%	4,224	-0.5%
19. % of Total Cases from Emergency Room	67.0%	61.6%	8.9%	67.0%	61.6%	8.9%	63.0%	6.3%
20. % of Outpatient Cases	32.9%	29.3%	12.5%	32.9%	29.3%	12.5%	28.7%	14.8%
21. Births	460	516	-10.9%	460	516	-10.9%	523	-12.0%
22. Inpatient Days	14,706	16,468	-10.7%	14,706	16,468	-10.7%	16,123	-8.8%
23. Outpatient Observation Days	2,737	2,640	3.7%	2,737	2,640	3.7%	2,300	19.0%
24. Total Patient Days	17,443	19,108	-8.7%	17,443	19,108	-8.7%	18,423	-5.3%
25. % of Outpatient Days	15.7%	13.8%	13.6%	15.7%	13.8%	13.6%	12.5%	25.7%
26. Average Daily Census	562.68	616.39	-8.7%	562.68	616.39	-8.7%	594.28	-5.3%
27. Average Operating Beds	745	745	0.0%	745	745	0.0%	725	2.8%
28. Bed Occupancy %	75.5%	82.7%	-8.7%	75.5%	82.7%	-8.7%	82.0%	-7.9%
29. Inpatient Average Length of Stay	5.22	5.22	0.0%	5.22	5.22	0.0%	5.35	-2.5%
30. Inpatient Case Mix Index (CMI)	1.474	1.551	-5.0%	1.474	1.551	-5.0%	1.504	-2.0%
<b><u>Payor Mix (% of Charges)</u></b>								
31. Charity & Self Pay	62.2%	58.2%	6.9%	62.2%	58.2%	6.9%	63.1%	-1.4%
32. Medicaid & Medicaid Managed	18.6%	20.5%	-9.3%	18.6%	20.5%	-9.3%	18.3%	1.6%
33. Medicare & Medicare Managed	9.6%	9.8%	-2.0%	9.6%	9.8%	-2.0%	9.9%	-3.0%
34. Commercial & Other	9.6%	11.5%	-16.5%	9.6%	11.5%	-16.5%	8.7%	10.3%
<b><u>NETWORK REFERRAL SERVICES</u></b>								
35. Primary Care	254	0	0.0%	254	0	0.0%	0	0.0%
36. Specialty Care Visits	0	0	0.0%	0	0	0.0%	0	0.0%
37. Surgery Cases	0	0	0.0%	0	0	0.0%	0	0.0%
38. GI Procedures	4	100	-96.0%	4	100	-96.0%	0	0.0%
39. Hemodialysis Treatments	200	200	0.0%	200	200	0.0%	215	-7.0%
<b><u>HEALTH SYSTEM TOTALS</u></b>								
40. Primary Care	78,862	84,402	-6.6%	78,862	84,402	-6.6%	83,823	-5.9%
41. Specialty Care Visits	29,268	28,312	3.4%	29,268	28,312	3.4%	29,817	-1.8%
42. Surgery Cases	2,107	2,134	-1.3%	2,107	2,134	-1.3%	2,072	1.7%
43. Total Unduplicated Patients - Rolling 12				317,618			323,516	-1.8%
44. Total New Patient - Rolling 12				105,509			110,038	-4.1%

**HARRIS HEALTH SYSTEM  
OPERATING STATEMENT  
As of March 31, 2017  
(In Thousands)**

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
<b>PATIENT REVENUES:</b>								
1. Routine Services	16,404	17,887	-8.3%	16,404	17,887	-8.3%	17,755	-7.6%
2. Inpatient Ancillary	64,666	67,374	-4.0%	64,666	67,374	-4.0%	69,178	-6.5%
3. Outpatient Ancillary	190,448	188,617	1.0%	190,448	188,617	1.0%	186,510	2.1%
4. Physician Services	3,479	3,205	8.5%	3,479	3,205	8.5%	3,498	-0.6%
<b>5. Gross Patient Charges</b>	<b>274,996</b>	<b>277,083</b>	<b>-0.8%</b>	<b>274,996</b>	<b>277,083</b>	<b>-0.8%</b>	<b>276,941</b>	<b>-0.7%</b>
<b>REVENUE DEDUCTIONS:</b>								
6. Charity Care	(133,665)	(134,544)	0.7%	(133,665)	(134,544)	0.7%	(134,236)	0.4%
7. Contractual Allowance/Other Discounts	(99,605)	(98,185)	-1.4%	(99,605)	(98,185)	-1.4%	(98,171)	-1.5%
8. Provision for Bad Debt Expense	(5,257)	(7,670)	31.5%	(5,257)	(7,670)	31.5%	(10,422)	49.6%
<b>9. Total Patient Revenue Deductions</b>	<b>(238,527)</b>	<b>(240,399)</b>	<b>0.8%</b>	<b>(238,527)</b>	<b>(240,399)</b>	<b>0.8%</b>	<b>(242,829)</b>	<b>1.8%</b>
<b>10. Net Patient Service Revenue</b>	<b>36,469</b>	<b>36,684</b>	<b>-0.6%</b>	<b>36,469</b>	<b>36,684</b>	<b>-0.6%</b>	<b>34,112</b>	<b>6.9%</b>
<b>OTHER OPERATING REVENUE:</b>								
11. DSH/UPL/1115 Waiver	12,967	12,499	3.7%	12,967	12,499	3.7%	13,851	-6.4%
12. Other Operating Revenue	4,069	4,174	-2.5%	4,069	4,174	-2.5%	4,044	0.6%
<b>13. Total Other Operating Revenue</b>	<b>17,036</b>	<b>16,674</b>	<b>2.2%</b>	<b>17,036</b>	<b>16,674</b>	<b>2.2%</b>	<b>17,895</b>	<b>-4.8%</b>
<b>14. Total Operating Revenue</b>	<b>53,505</b>	<b>53,358</b>	<b>0.3%</b>	<b>53,505</b>	<b>53,358</b>	<b>0.3%</b>	<b>52,007</b>	<b>2.9%</b>
<b>NONOPERATING REVENUE:</b>								
15. Net Ad Valorem Tax Revenue	58,484	58,484	0.0%	58,484	58,484	0.0%	54,922	6.5%
16. DSRIP	0	0	0.0%	0	0	0.0%	300	-100.0%
17. Net Tobacco Settlement Revenue	0	0	0.0%	0	0	0.0%	0	0.0%
18. Interest Income	901	504	78.8%	901	504	78.8%	997	-9.6%
19. Other	(8)	0	0.0%	(8)	0	0.0%	1	616.6%
<b>20. Total Nonoperating Revenue</b>	<b>59,377</b>	<b>58,988</b>	<b>0.7%</b>	<b>59,377</b>	<b>58,988</b>	<b>0.7%</b>	<b>56,220</b>	<b>5.6%</b>
21. Capital Contributions	0	0	0.0%	0	0	0.0%	0	0.0%
<b>22. Total Capital Contributions</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0.0%</b>
<b>23. Total Net Revenue</b>	<b>112,883</b>	<b>112,346</b>	<b>0.5%</b>	<b>112,883</b>	<b>112,346</b>	<b>0.5%</b>	<b>108,227</b>	<b>4.3%</b>
<b>SALARIES, WAGES, AND BENEFITS:</b>								
24. Regular Salaries	37,610	38,573	2.5%	37,610	38,573	2.5%	36,283	-3.7%
25. PTO & Secondday Sick Leave	5,722	5,146	-11.2%	5,722	5,146	-11.2%	5,404	-5.9%
26. Contract Salaries	163	143	-14.2%	163	143	-14.2%	185	12.0%
27. Registry Salaries	1,761	1,686	-4.4%	1,761	1,686	-4.4%	1,940	9.2%
28. FICA and Benefits	17,730	18,053	1.8%	17,730	18,053	1.8%	16,470	-7.6%
<b>29. Total Salaries, Wages, and Benefits</b>	<b>62,985</b>	<b>63,601</b>	<b>1.0%</b>	<b>62,985</b>	<b>63,601</b>	<b>1.0%</b>	<b>60,282</b>	<b>-4.5%</b>
<b>30. Supplies</b>	<b>19,000</b>	<b>18,738</b>	<b>-1.4%</b>	<b>19,000</b>	<b>18,738</b>	<b>-1.4%</b>	<b>19,072</b>	<b>0.4%</b>
<b>SERVICES:</b>								
31. Physician Services	18,342	18,400	0.3%	18,342	18,400	0.3%	17,822	-2.9%
32. Other Purchased Services	9,903	10,195	2.9%	9,903	10,195	2.9%	8,663	-14.3%
33. Depreciation and Amortization	4,242	4,545	6.7%	4,242	4,545	6.7%	4,541	6.6%
34. Interest	968	1,095	11.6%	968	1,095	11.6%	1,113	13.1%
<b>35. Total Services</b>	<b>33,455</b>	<b>34,235</b>	<b>2.3%</b>	<b>33,455</b>	<b>34,235</b>	<b>2.3%</b>	<b>32,140</b>	<b>-4.1%</b>
<b>36. Total Operating Expenses</b>	<b>115,440</b>	<b>116,575</b>	<b>1.0%</b>	<b>115,440</b>	<b>116,575</b>	<b>1.0%</b>	<b>111,494</b>	<b>-3.5%</b>
<b>37. Operating Income (Loss)</b>	<b>(2,558)</b>	<b>(4,228)</b>	<b>-</b>	<b>(2,558)</b>	<b>(4,228)</b>	<b>-</b>	<b>(3,268)</b>	<b>-</b>

**HARRIS HEALTH SYSTEM  
BALANCE SHEET  
As of March 31, 2017  
(In Thousands)**

	<b>ACTUAL</b>	<b>PRIOR YEAR</b>
<b><u>ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</u></b>		
<b>CURRENT ASSETS:</b>		
1. Cash, Cash Equivalents and Short Term Investments	549,526	470,752
2. Net Patient Accounts Receivable	72,210	62,321
3. Net Ad Valorem Taxes, Current Portion	77,896	71,038
4. Prepaid Expenses, Inventories, and Other Current Assets	34,000	92,109
<b>5. Total Current Assets</b>	<b>733,632</b>	<b>696,220</b>
<b>ASSETS LIMITED AS TO USE OR RESTRICTED, CURRENT PORTION:</b>		
6. Debt Service and Bond Covenants - Restricted	6,679	7,056
<b>9. Total Assets Limited as to Use or Restricted, Current Portion</b>	<b>6,679</b>	<b>7,056</b>
<b>PLANT, PROPERTY AND EQUIPMENT:</b>		
10. Plant, Property, & Equipment, Net of Accumulated Depreciation	390,717	408,872
11. Construction in Progress	30,059	23,314
<b>12. Total Plant, Property and Equipment</b>	<b>420,777</b>	<b>432,186</b>
<b>ASSETS LIMITED AS TO USE OR RESTRICTED, NET OF CURRENT PORTION:</b>		
13. Debt Service and Bond Covenants - Restricted	16,692	24,149
14. Ben Taub Level 1 Trauma	57,995	0
15. Cash on Deposit with County	35,361	0
16. Other - Restricted	816	817
<b>17. Total Assets Limited as to Use or Restricted, Net of Current Portion</b>	<b>110,864</b>	<b>24,965</b>
<b>OTHER ASSETS AND DEFERRED OUTFLOWS OF RESOURCES:</b>		
18. Net Ad Valorem Taxes, Delinquent	0	0
19. Net Deferred Bond Issue Costs	0	1,370
20. Long-Term Investments	194,686	201,884
21. Security Deposit	70	70
22. Derivative Asset	0	0
23. Deferred Outflow - Derivative Financial Instrument	9,388	18,949
24. Deferred Outflow - Resources Related to Pension	35,499	43,318
<b>25. Total Other Assets and Deferred Outflows of Resources</b>	<b>239,643</b>	<b>265,590</b>
<b>26. Due From/(To) CHCI</b>	<b>9,925</b>	<b>6,398</b>
<b>27. TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>	<b>1,521,519</b>	<b>1,432,415</b>
<b><u>LIABILITIES, DEFERRED INFLOWS OF RESOURCES, &amp; NET POSITION</u></b>		
<b>CURRENT LIABILITIES:</b>		
28. Accounts Payable and Accrued Liabilities	62,795	89,000
29. Interest Payable	1,337	1,421
30. Employee Compensation & Related Benefit Liabilities	48,056	44,885
31. Compensated Absences	36,064	37,590
32. Estimated Third-Party Payor Settlements	6,450	6,514
33. Current Portion Long-Term Debt and Capital Leases	7,823	5,686
<b>34. Total Current Liabilities</b>	<b>162,525</b>	<b>185,096</b>
<b>OTHER LONG-TERM LIABILITIES:</b>		
35. Post Employment Health Benefit Liability	255,702	221,777
38. Net Pension Liability	237,065	233,324
37. Borrowing Payable	11,864	12,673
38. Derivative Liability	9,388	18,949
39. Arbitrage Rebate Liability	39	40
<b>LONG-TERM DEBT:</b>		
41. Series 2007 Revenue Bonds, Including Premium & Deferred Loss	0	177,820
42. Series 2010 Revenue Bonds, Including Deferred Loss	78,621	80,067
43. Series 2016 CO Bonds, Including Premium	67,004	0
44. Series 2016 Refunding Revenue Bonds, Including Premium & Deferred Loss	168,934	0
45. Other Long-Term Obligation	98	149
<b>46. Total Liabilities</b>	<b>991,239</b>	<b>929,895</b>
<b>47. Deferred Inflow of Resources - Related to Pension</b>	<b>2,547</b>	<b>0</b>
<b>NET POSITION:</b>		
48. Invested in Capital Assets, Net of Related Debt	144,428	155,791
49. Restricted	24,188	32,022
50. Unrestricted	359,117	314,707
<b>51. Total Net Position</b>	<b>527,733</b>	<b>502,520</b>
<b>52. TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, &amp; NET POSITION</b>	<b>1,521,519</b>	<b>1,432,415</b>

**HARRIS HEALTH SYSTEM  
CASH FLOW SUMMARY  
As of March 31, 2017  
(In Thousands)**

	<u>CURRENT MONTH</u>	<u>PRIOR YEAR MONTH</u>	<u>FISCAL YTD</u>	<u>PRIOR FISCAL YTD</u>
<b>CASH RECEIPTS:</b>				
1. Ad Valorem Taxes	\$ 12,528	12,097	12,528	\$ 12,097
2. Collections on Patient Accounts	38,912	35,627	38,912	35,627
3. DSH & UC - 1115 Waiver	10,821	18,455	10,821	18,455
3a. DSRIP - 1115 Waiver	0	300	-	300
3b. NAIP Program	1,926	1,468	1,926	1,468
4. Tobacco Settlement	0	0	-	0
5. Trauma Fund	0	0	-	0
6. Other Sources (Includes Cost Reimbursement)	3,750	3,063	3,750	3,063
<b>7. Total Cash Receipts</b>	<b>\$ 67,937</b>	<b>\$ 71,010</b>	<b>\$ 67,937</b>	<b>\$ 71,010</b>
<b>CASH DISBURSEMENTS:</b>				
8. Salaries and Wages	29,152	\$ 27,646	\$ 29,152	\$ 27,646
9. Benefits and Employee Deductions	28,224	36,831	28,224	36,831
10. Drugs and Supplies	21,079	16,691	21,079	16,691
11. Physician Services	2,655	1,593	2,655	1,593
12. Purchased Services	17,322	12,184	17,322	12,184
13. Capital Expenditures	11,691	5,167	11,691	5,167
14. Debt and Interest Payments	324	329	324	329
15. Other Uses	(11,116)	(5,535)	(11,116)	(5,535)
<b>16. Total Cash Disbursements</b>	<b>\$ 99,330</b>	<b>\$ 94,906</b>	<b>\$ 99,330</b>	<b>\$ 94,906</b>
<b>17. Net Change</b>	<b>\$ (31,393)</b>	<b>\$ (23,896)</b>	<b>\$ (31,393)</b>	<b>\$ (23,896)</b>

Unrestricted Cash, Cash Equivalents and Investments - February 28, 2017

\$ 775,605

Net Change

(31,393)

Unrestricted Cash, Cash Equivalents and Investments - March 31, 2017

\$ 744,212



**HARRIS HEALTH SYSTEM  
ANALYSIS OF CASH RECEIPTS  
March 31, 2017**

	MONTH TO MONTH			YEAR TO DATE					
	ACTUAL		BUDGET	ACTUAL			BUDGET		
	CURRENT	PRIOR	CURRENT	CURRENT	PRIOR	YTD	VAR	VAR %	
<b>PATIENT REVENUE:</b>									
1. Medicare	\$4,770	\$5,858	\$5,769	\$4,770	\$5,858	\$5,769	(\$999)	(17.3)	
2. Managed Care - Medicare	2,830	0	3,339	2,830	0	3,339	(509)	(15.3)	
3. Medicaid	9,607	10,911	10,378	9,607	10,911	10,378	(771)	(7.4)	
4. Managed Care - Medicaid	9,938	8,714	5,122	9,938	8,714	5,122	4,816	94.0	
5. Texas vendor drug/Medicare Part D	2,590	2,673	2,873	2,590	2,673	2,873	(283)	(9.9)	
6. Commercial insurance	4,956	3,694	5,722	4,956	3,694	5,722	(767)	(13.4)	
7. Liens	172	14	306	172	14	306	(134)	(43.7)	
8. Patient pay	1,394	2,860	1,384	1,394	2,860	1,384	10	0.7	
9. Pharmacy Copay	1,163	0	1,181	1,163	0	1,181	(18)	(1.5)	
10. Agency	1,491	903	1,356	1,491	903	1,356	135	10.0	
11. SUBTOTAL	38,912	35,627	37,431	38,912	35,627	37,431	1,481	4.0	
12. Cost Reimbursements	514	857	594	514	857	594	(80)	(13.5)	
13. <b>Net Patient Revenue Receipts</b>	39,425	36,484	38,025	39,425	36,484	38,025	1,401	3.7	
14. DSH	10,821	18,455	10,805	10,821	18,455	10,805	16	0.1	
15. UC - 1115 Waiver	0	0	0	0	0	0	0	0.0	
16. DSRIP - 1115 Waiver	0	300	0	0	300	0	0	0.0	
17. NAIP Program	1,926	1,468	1,904	1,926	1,468	1,904	22	1.2	
18. Tobacco Settlement	0	0	0	0	0	0	0	0.0	
19. Trauma Fund	0	0	0	0	0	0	0	0.0	
20. SUBTOTAL	12,747	20,223	12,709	12,747	20,223	12,709	38	0.3	
<b>NON-PATIENT OPERATING REVENUE:</b>									
21. Grants	1,253	733	1,385	1,253	733	1,385	(132)	(9.5)	
22. Miscellaneous	1,922	1,403	1,028	1,922	1,403	1,028	894	86.9	
23. <b>Total Non-Patient Operating</b>	3,175	2,136	2,413	3,175	2,136	2,413	762	31.6	
24. Interest income	62	70	432	62	70	432	(370)	(85.7)	
25. Ad valorem tax receipts/note	12,137	12,097	12,776	12,137	12,097	12,776	(639)	(5.0)	
26. Current Tax Revenue - CO Debt Svc	391	0	86	391	0	86	305	352.6	
27. <b>Total Receipts</b>	\$67,937	\$71,010	\$66,440	\$67,937	\$71,010	\$66,440	\$1,497	2.3	