HARRIS COUNTY HOSPITAL DISTRICT

dba HARRIS HEALTH SYSTEM

FINANCIAL STATEMENTS

As of March 31, 2019

HARRIS HEALTH SYSTEM

FINANCIAL STATEMENTS As of March 31, 2019

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HARRIS HEALTH SYSTEM

FINANCIAL STATEMENT HIGHLIGHTS

As of March 31, 2019

	Month					Year-to-Date					
	Α	ctual	E	Budget	Variance	Actual			Budget	Variance	
1. Adjusted Patient Days		41,834		43,352	-3.5%		41,834		43,352	-3.5%	
2. Total Clinic Visits		89 <i>,</i> 034		93,674	-5.0%		89,034		93,674	-5.0%	
3. Total Emergency Room Visits		13,934		14,848	-6.2%		13,934		14,848	-6.2%	
4. Total Patient Days		17,007		17,006	0.0%		17,007		17,006	0.0%	
5. Unfunded Payor Mix (% of Charges)		54.0%		54.0%	0.0%		54.0%		54.0%	0.0%	
<u>Revenues (\$ in millions):</u>											
6. Ad Valorem Taxes	\$	63.2	\$	63.2	0.0%	\$	63.2	\$	63.2	0.0%	
7. Net Patient Revenue		48.1		42.8	12.4%		48.1		42.8	12.4%	
8. Medicaid Supplemental Programs		14.1		13.9	1.7%		14.1		13.9	1.7%	
9. Other Revenue		5.4		3.5	56.1%		5.4		3.5	56.1%	
10. Total Revenue		130.9		123.4	6.1%		130.9		123.4	6.1%	
Expenses (\$ in millions):											
11. Salaries and Wages		47.6		48.2	1.3%		47.6		48.2	1.3%	
12. Employee Benefit Costs		17.2		17.0	-1.1%		17.2		17.0	-1.1%	
13. Supply Expenses		16.2		18.9	14.4%		16.2		18.9	14.4%	
14. Physician Services		21.0		19.6	-7.3%		21.0		19.6	-7.3%	
15. Other Purchased Services		13.1		15.5	15.4%		13.1		15.5	15.4%	
16. Depreciation & Interest		5.1		5.3	4.1%		5.1		5.3	4.1%	
17. Total Expenses		120.2		124.5	3.4%		120.2		124.5	3.4%	
18. Operating Income (Loss)	\$	10.7	\$	(1.1)		\$	10.7	\$	(1.1)		
19. Margin %		8.2%		-0.9%			8.2%		-0.9%		
20. Total Expense / Adj Patient Day	\$	2,873	\$	2,871	-0.1%	\$	2,873	\$	2,871	-0.1%	
21. Full-time Equivalent Employees		8,049		8,210	2.0%		8,049		8,210	2.0%	
22. Unrestricted Cash (\$ in millions)						\$	722.5	\$	710.5	1.7%	
23. Days Cash on Hand							193.2		183.6	5.2%	
24. Days Revenue in Accounts Receivable							48.2		55.0	12.3%	

HARRIS HEALTH SYSTEM STATISTICAL HIGHLIGHTS As of March 31, 2019

		MONTH-TO-MONTH			YEAR-TO-DATE						
		CURRENT	CURRENT	PERCENT	CURRENT	CURRENT	PERCENT	PRIOR	PERCENT		
		YEAR	BUDGET	CHANGE	YEAR	BUDGET	CHANGE	YEAR	CHANGE		
	HEALTH SYSTEM FACILITIES										
1.	Adjusted Patient Days	41,834	43,352	-3.5%	41,834	43,352	-3.5%	45,675	-8.4%		
2.	Outpatient % of Adjusted Volume	66.9%	67.2%	-0.5%	66.9%	67.2%	-0.5%	67.7%	-1.2%		
3.	Primary Care Clinic Visits	63,664	67,065	-5.1%	63,664	67,065	-5.1%	67,393	-5.5%		
4.	Specialty Clinic Visits	25,370	26,609	-4.7%	25,370	26,609	-4.7%	26,443	-4.1%		
5.	Total Clinic Visits	89,034	93,674	-5.0%	89,034	93,674	-5.0%	93,836	-5.1%		
6.	% Primary Care Visits	71.5%	71.6%	-0.1%	71.5%	71.6%	-0.1%	71.8%	-0.4%		
7.	Emergency Room Visits - Outpatient	11,611	12,320	-5.8%	11,611	12,320	-5.8%	12,208	-4.9%		
8.	Emergency Room Visits - Observation	936	926	1.1%	936	926	1.1%	868	7.8%		
9.	Emergency Room Visits - Admitted	1,387	1,602	-13.4%	1,387	1,602	-13.4%	1,528	-9.2%		
10.	Total Emergency Room Visits	13,934	14,848	-6.2%	13,934	14,848	-6.2%	14,604	-4.6%		
11.	Surgery Cases - Outpatient	1,070	1,110	-3.6%	1,070	1,110	-3.6%	1,106	-3.3%		
12.	Surgery Cases - Inpatient	784	841	-6.8%	784	841	-6.8%	803	-2.4%		
13.	Total Surgery Cases	1,854	1,951	-5.0%	1,854	1,951	-5.0%	1,909	-2.9%		
14.	% Outpatient Cases	57.7%	56.9%	1.4%	57.7%	56.9%	1.4%	57.9%	-0.4%		
15.	Total Outpatient Visits	138,397	150,537	-8.1%	138,397	150,537	-8.1%	145,353	-4.8%		
16.	Inpatient Cases (Discharges)	2,463	2,701	-8.8%	2,463	2,701	-8.8%	2,644	-6.8%		
	Outpatient Observation Cases	1,331	1,183	12.5%	1,331	1,183	12.5%	1,181	12.7%		
	Total Cases Occupying Patient Beds	3,794	3,884	-2.3%	3,794	3,884	-2.3%	3,825	-0.8%		
	% of Total Cases from Emergency Room	61.2%	65.1%	-5.9%	61.2%	65.1%	-5.9%	62.6%	-2.3%		
	% of Outpatient Cases	35.1%	30.5%	15.2%	35.1%	30.5%	15.2%	30.9%	13.6%		
21.	Births	383	428	-10.5%	383	428	-10.5%	406	-5.7%		
22.	Inpatient Days	13,857	14,219	-2.5%	13,857	14,219	-2.5%	14,758	-6.1%		
	Outpatient Observation Days	3,150	2,787	13.0%	3,150	2,787	13.0%	2,597	21.3%		
	Total Patient Days	17,007	17,006	0.0%	17,007	17,006	0.0%	17,355	-2.0%		
	% of Outpatient Days	18.5%	16.4%	13.0%	18.5%	16.4%	13.0%	15.0%	23.8%		
76	Average Daily Census	548.61	548.58	0.0%	548.61	548.58	0.0%	559.83	-2.0%		
	Average Operating Beds	667	548.58 688	-3.1%	667	548.58 688	-3.1%	733	-2.0%		
	Bed Occupancy %	82.3%	79.7%	3.2%	82.3%	79.7%	3.2%	76.4%	-3.0%		
29.	Inpatient Average Length of Stay	5.63	5.26	6.9%	5.63	5.26	6.9%	5.58	0.8%		
30.	Inpatient Case Mix Index (CMI)	1.639	1.596	2.7%	1.639	1.596	2.7%	1.563	4.9%		
	Payor Mix (% of Charges)										
	Charity & Self Pay	54.0%	54.0%	0.0%	54.0%	54.0%	0.0%	56.2%	-3.9%		
	Medicaid & Medicaid Managed	19.7%	23.0%	-14.3%	19.7%	23.0%	-14.3%	21.2%	-7.1%		
	Medicare & Medicare Managed	12.6%	10.9%	15.6%	12.6%	10.9%	15.6%	10.5%	20.0%		
34.	Commercial & Other	13.7%	12.1%	13.2%	13.7%	12.1%	13.2%	12.0%	14.2%		
	NETWORK REFERRAL SERVICES										
35.	Primary Care	0	0	0.0%	0	0	0.0%	0	0.0%		
	Specialty Care Visits	0	0	0.0%	0	0	0.0%	0	0.0%		
	Surgery Cases	0	0	0.0%	0	0	0.0%	0	0.0%		
	GI Procedures	104	16	550.0%	104	16	550.0%	0	0.0%		
39.	Hemodialysis Treatments	75	138	-45.7%	75	138	-45.7%	156	-51.9%		
	HEALTH SYSTEM TOTALS										
	Primary Care	63,664	67,065	-5.1%	63,664	67,065	-5.1%	67,393	-5.5%		
	Specialty Care Visits	25,370	26,609	-4.7%	25,370	26,609	-4.7%	26,443	-4.1%		
42.	Surgery Cases	1,854	1,951	-5.0%	1,854	1,951	-5.0%	1,909	-2.9%		
	Total Unduplicated Patients - Rolling 12 Total New Patient - Rolling 12				296,387 92,238			304,656 95,250	-2.7% -3.2%		

HARRIS HEALTH SYSTEM OPERATING STATEMENT As of March 31, 2019 (In Thousands)

	мо	лтн-то-мо	NTH	YEAR-TO-DATE						
	CURRENT	CURRENT	PERCENT	CURRENT	CURRENT	PERCENT	PRIOR	PERCENT		
	YEAR	BUDGET	CHANGE	YEAR	BUDGET	CHANGE	YEAR	CHANGE		
PATIENT REVENUES:										
1. Net Patient Service Revenue	48,126	42,835	12.4%	48,126	42,835	12.4%	38,229	25.9%		
OTHER OPERATING REVENUE:										
2. Medicaid Supplemental Programs	14,140	13,902	1.7%	14,140	13,902	1.7%	14,642	-3.4%		
3. Other Operating Revenues	2,302	2,155	6.8%	2,302	2,155	6.8%	2,491	-7.6%		
4. Total Other Operating Revenue	16,442	16,058	2.4%	16,442	16,058	2.4%	17,133	-4.0%		
5. Total Operating Revenue	64,568	58,893	9.6%	64,568	58,893	9.6%	55,362	16.6%		
NONOPERATING REVENUE:										
6. Net Ad Valorem Tax Revenue	63,214	63,183	0.0%	63,214	63,183	0.0%	59,454	6.3%		
7. Net Tobacco Settlement Revenue	0	0	0.0%	0	0	0.0%	0	0.0%		
8. Interest Income	3,130	1,334	134.7%	3,130	1,334	134.6%	1,820	72.0%		
9. Other	16	0	0.0%	16	0	0.0%	(43)	137.5%		
10. Total Nonoperating Revenue	66,360	64,517	2.9%	66,360	64,517	2.9%	61,231	8.4%		
11. Capital Contributions	0	0	0.0%	0	0	0.0%	0	0.0%		
12. Total Capital Contributions	0	0	0.0%	0	0	0.0%	0	0.0%		
13. Total Net Revenue	130,929	123,410	6.1%	130,928	123,410	6.1%	116,593	12.3%		
SALARIES, WAGES, AND BENEFITS:										
14. Regular Salaries	39,964	40,837	2.1%	39,964	40,837	2.1%	38,428	-4.0%		
15. PTO & Seconday Sick Leave	5,789	5,659	-2.3%	5,789	5,659	-2.3%	5,549	-4.3%		
16. Contract Salaries	280	145	-92.9%	280	145	-92.6%	158	-77.7%		
17. Registry Salaries	1,539	1,544	0.3%	1,539	1,544	0.3%	1,516	-1.5%		
18. FICA and Benefits	17,235	17,040	-1.1%	17,235	17,040	-1.1%	18,083	4.7%		
19. Total Salaries, Wages, and Benefits	64,807	65,225	0.6%	64,807	65,225	0.6%	63,734	-1.7%		
20. Supplies	16,171	18,881	14.4%	16,171	18,881	14.4%	17,549	7.9%		
SERVICES:										
21. Physician Services	21,017	19,580	-7.3%	21,017	19,580	-7.3%	20,523	-2.4%		
22. Other Purchased Services	13,078	15,450	15.4%	13,078	15,450	15.4%	12,936	-1.1%		
23. Depreciation and Amortization	4,204	4,422	4.9%	4,204	4,422	4.9%	4,429	5.1%		
24. Interest	908	908	0.0%	908	908	0.0%	826	-9.9%		
25. Total Services	39,207	40,360	2.9%	39,207	40,360	2.9%	38,714	-1.3%		
26. Total Operating Expenses	120,185	124,467	3.4%	120,185	124,467	3.4%	119,998	-0.2%		
27. Operating Income (Loss)	10,744	(1,057)	-	10,743	(1,057)	-	(3,404)	-		

HARRIS HEALTH SYSTEM BALANCE SHEET As of March 31, 2019 (In Thousands)

	(In Thousands)	ACTUAL	PRIOR YEAR
	ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	ACTORE	
	CURRENT ASSETS:		
1.	Cash, Cash Equivalents and Short Term Investments	722,495	661,161
2.	Net Patient Accounts Receivable	74,737	67,258
	Net Ad Valorem Taxes, Current Portion	81,690	79,993
	Prepaid Expenses, Inventories, and Other Current Assets	90,330	52,693
5.	Total Current Assets	969,252	861,105
	ASSETS LIMITED AS TO USE OR RESTRICTED, CURRENT PORTION:		
	Debt Service and Bond Covenants - Restricted	7,139	6,907
7.	Total Assets Limited as to Use or Restricted, Current Portion	7,139	6,907
	Plant, Property, & Equipment, Net of Accumulated Depreciation	402,961	401,545
	Construction in Progress	60,576	34,023
10.	Total Plant, Property and Equipment	463,537	435,568
	ASSETS LIMITED AS TO USE OR RESTRICTED, NET OF CURRENT PORTION:		
	Debt Service and Bond Covenants - Restricted	24,628	24,259
	Ben Taub Level 1 Trauma	29,521	53,286
	Cash on Deposit with County	39,955	61,979
	Other - Restricted	844	815
15.	Total Assets Limited as to Use or Restricted, Net of Current Portion OTHER ASSETS AND DEFERRED OUTFLOWS OF RESOURCES:	94,947	140,339
16.	Net Ad Valorem Taxes, Delinquent	0	0
	Long-Term Investments	0	49,932
18.	Security Deposit	66	66
19.	Deferred Outflow - Derivative Financial Instrument	7,918	6,437
20.	Deferred Outflow - Resources Related to Pension	60,122	7,641
21.	Deferred Outflow - Resources Related to UHRIP	0	(851)
22.	Total Other Assets and Deferred Outflows of Resources	68,105	63,225
	Investment in Subsidiary	0	0
24.	Due from/to CHCI	10,236	9,705
25.	TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	1,613,217	1,516,850
	LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION		
	CURRENT LIABILITIES:		
	Accounts Payable and Accrued Liabilities	58,026	85,305
	Interest Payable	1,272	1,309
	Employee Compensation & Related Benefit Liabilities	36,989	37,445
	Compensated Absences	36,262	37,467
	Estimated Third-Party Payor Settlements	15,287	7,056
	Current Portion Long-Term Debt and Capital Leases	8,546	8,183
32.	Total Current Liabilities	156,382	176,765
	OTHER LONG-TERM LIABILITIES:		
	Post Employment Health Benefit Liability	448,365	311,217
	Net Pension Liability	284,161	174,612
	Borrowing Payable	10,302	11,074
	Derivative Liability	7,918	6,437
37.	Arbitrage Rebate Liability	16	39
	LONG-TERM DEBT:		
	Series 2010 Revenue Bonds, Including Deferred Loss	75,446	77,082
	Series 2016 CO Bonds, Including Premium	61,203	64,144
	Series 2016 Refunding Revenue Bonds, Including Premium & Deferred Loss	160,654	165,452
	Other Long-Term Obligation	92	168
	Total Liabilities	1,204,538	986,989
	Deferred Inflow - Resources Related to Pension	0	26,968
44.	Deferred Inflow - Resources Related to Medicaid Supplemental Programs NET POSITION:	0	(1,639)
45.	Invested in Capital Assets, Net of Related Debt	176,815	163,860
	Restricted	32,612	31,981
	Unrestricted	199,252	308,691
	Total Net Position	408,679	504,532
	TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION	1,613,217	1,516,850
10.		2,010,217	1,010,000

HARRIS HEALTH SYSTEM CASH FLOW SUMMARY As of March 31, 2019 (In Thousands)

		CURRENT MONTH		PRIOR YEAR MONTH		FISCAL YTD	PR	OR FISCAL YTD
CASH RECEIPTS:								
1. Ad Valorem Taxes	\$	13,309	\$	15,705	\$	13,309	\$	15,705
2. Collections on Patient Accounts		50,109		36,626		50,109		36,626
3. DSH & UC - 1115 Waiver		9,677		10,971		9,677		10,971
3a. DSRIP - 1115 Waiver		0		3,677		0		3,677
3b. NAIP Program		1,987		5,621		1,987		5,621
3c. UHRIP Program		3,505		0		3,505		0
3d. GME Program		8,076		0		8,076		0
4. Tobacco Settlement		0		0		0		0
5. Trauma Fund		0		0		0		0
6. Other Sources (Includes Cost Reimbursement)		3,670		3,316		3,670		3,316
7. Total Cash Receipts	\$	90,333	\$	75,916	\$	90,333	\$	75,916
CASH DISBURSEMENTS:		24.022		20.007		24.022		20.007
8. Salaries and Wages		31,032		30,607		31,032		30,607
9. Benefits and Employee Deductions		28,913		36,973		28,913		36,973
10. Drugs and Supplies		21,284		22,511		21,284		22,511
11. Physician Services		7,889		6,667		7,889		6,667
12. Purchased Services		20,745		21,916		20,745		21,916
13. Capital Expenditures		6,062		11,175		6,062		11,175
14. Debt and Interest Payments		302		314		302		314
15. Other Uses	~	(7,399)	~	(10,010)	~	(7,399)	ć	(10,010)
16. Total Cash Disbursements	<u>></u>	108,828	<u>ې</u>	120,153	\$	108,828	<u></u>	120,153
17. Net Change	Ş	(18,495)	Ş	(44,237)	\$	(18,495)	Ş	(44,237)

Unrestricted Cash, Cash Equivalents and Investments - February 28, 2019 Net Change	\$ 740,988 (18,495)
Unrestricted Cash, Cash Equivalents and Investments - March 31, 2019	\$ 722,495

HARRIS HEALTH SYSTEM ANALYSIS OF CASH RECEIPTS March 31, 2019

			MONTH			YEAR TO DATE	1		
		ACTUAL	BUDGET	PRIOR	ACTUAL	BUDGET	VAR	VAR %	PRIOR
	PATIENT REVENUE:	1							
1.	Medicare	\$9,836	\$8,490	\$8,025	\$9,836	\$8,490	\$1,346	15.9	\$8,025
2.	Managed Care - Medicare	7,566	7,093	5,249	7,566	7,093	473	6.7	5,249
3.	Medicaid	10,360	8,264	7,443	10,360	8,264	2,096	25.4	7,443
4.	Managed Care - Medicaid	10,962	6,155	6,169	10,962	6,155	4,807	78.1	6,169
5.	Texas vendor drug/Medicare Part D	1,478	1,293	1,952	1,478	1,293	185	14.3	1,952
6.	Commercial insurance	6,512	6,450	5,204	6,512	6,450	62	1.0	5,204
7.	Liens	15	165	1	15	165	(150)	(90.6)	1
8.	Patient pay	1,032	1,022	1,052	1,032	1,022	10	1.0	1,052
9.	Pharmacy Copay	957	1,051	1,014	957	1,051	(94)	(9.0)	1,014
10.	Agency	856	1,585	517	856	1,585	(729)	(46.0)	517
11.	SUBTOTAL	49,573	41,568	36,626	49,573	41,568	8,005	19.3	36,626
12.	Cost Reimbursements	536	594	546	536	594	(58)	(9.8)	546
13.	Net Patient Revenue Receipts	50,109	42,162	37,173	50,109	42,162	7,947	18.8	37,173
	GOVERNMENT PROGRAMS:								
14.	DSH	9,677	9,643	10,971	9,677	9,643	34	0.4	10,971
15.	UC - 1115 Waiver	0	0	0	0	0	0	0.0	0
16.	DSRIP - 1115 Waiver	0	0	3,677	0	0	0	0.0	3,677
17.	NAIP Program	1,987	2,241	5,621	1,987	2,241	(254)	(11.3)	5,621
18.	UHRIP Program	3,505	0	0	3,505	0	3,505	0.0	0
19	GME Program	8,076	8,076	0	8,076	8,076	(0)	(0.0)	0
20.	Tobacco Settlement	0	0	0	0	0	0	0.0	0
21.	Trauma Fund	0	0	0	0	0	0	0.0	0
22.	Total Government Programs	23,245	19,960	20,269	23,245	19,960	3,285	16.5	20,269
	OTHER REVENUE:								
23.	Grants & Research Protocols	1,565	1,440	1,128	1,565	1,440	125	8.7	1,128
24.	Miscellaneous	1,815	1,390	1,532	1,815	1,390	425	30.6	1,532
25.	Total Other Receipts	3,380	2,830	2,660	3,380	2,830	550	19.4	2,660
26.	Interest income	291	1,008	108	291	1,008	(717)	(71.2)	108
27.	Ad valorem tax receipts/note	13,228	15,507	15,314	13,228	15,507	(2,279)	(14.7)	15,314
28.	Current Tax Revenue - CO Debt Svc	81	97	391	81	97	(16)	(16.4)	391
29.	Total Receipts	\$90,333	\$81,564	\$75,916	\$90,333	\$81,564	\$8,769	10.8	\$75,916