



Financial Statements

As of December 31, 2021



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Financial Highlights Review

As of December 31, 2021

Operating Loss for December was \$10.2 million compared to budgeted loss of \$3.8 million.

Overall December net revenue of \$164.6 million was \$14.8 million or 9.9% greater than budget. Net patient revenue, including HRSA Relief Fund revenue, contributed \$12.2 million to the positive variance.

Total operating expenses of \$174.8 million were \$21.2 million or 13.8% greater than budget. Staff costs were \$7.9 million over budget as a result of continued premium labor utilization and increases in health insurance claims. Supplies, including medical supplies and pharmaceuticals, increased \$8.0 million over budget as a result of the pandemic supply management. Purchased services medical increased \$1.7 million due to increased outsourced medical claims.

Total patient days and average daily census decreased in December 4.0% compared to budget but were down only 1.8% year-to-date. However, inpatient case mix index, a measure of patient acuity, was 1.1% higher for the month and 2.3% higher for the year. Emergency room visits in December were 8.6% lower than budget, but continue to increase and stabilize over prior months. Total clinic visits including telehealth were 22.5% lower than budget due to the most recent surge and clinic closures; births were up 8.7%.

Total cash receipts for December were \$346.9 million. The System has \$1,005.0 million in unrestricted cash, cash equivalents and investments, representing 184.9 days cash on hand. Harris Health System has \$90.7 million in net accounts receivable, representing 37.5 days of outstanding patient accounts receivable at December 31, 2021. The December balance sheet reflects a combined net receivable position of \$63.1 million under the various Medicaid Supplemental programs.

December expenses incurred by Harris Health for Foundation personnel and other costs were \$46,000.

Income Statement

As of December 31, 2021 (In \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	PRIOR YEAR	PERCENT VARIANCE
REVENUE								
Net Patient Revenue	\$ 60.8	\$ 48.6	25.2%	\$ 681.0	\$ 486.8	39.9%	\$ 476.3	43.0%
Medicaid Supplemental Programs	30.5	32.4	-6.1%	473.1	384.1	23.2%	449.7	5.2%
Other Operating Revenue	2.8	2.9	-5.8%	32.0	30.2	5.9%	27.6	15.8%
Total Operating Revenue	\$ 94.0	\$ 83.9	12.0%	\$ 1,186.1	\$ 901.1	31.6%	\$ 953.6	24.4%
Net Ad Valorem Taxes	70.5	65.5	7.6%	661.3	655.0	1.0%	651.9	1.5%
Net Tobacco Settlement Revenue	-	-	0.0%	13.3	12.9	2.9%	12.9	2.7%
Interest Income & Other	0.1	0.4	-66.9%	18.4	6.4	185.4%	3.6	408.5%
Total Nonoperating Revenue	\$ 70.6	\$ 65.9	7.1%	\$ 693.0	\$ 674.4	2.8%	\$ 668.4	3.7%
Total Net Revenue	\$ 164.6	\$ 149.9	9.9%	\$ 1,879.1	\$ 1,575.4	19.3%	\$ 1,622.0	15.9%
EXPENSE								
Salaries and Wages	\$ 66.3	\$ 57.5	-15.2%	\$ 656.6	\$ 572.3	-14.7%	\$ 540.8	-21.4%
Employee Benefits	19.0	19.8	4.1%	221.1	197.2	-12.1%	190.1	-16.3%
Total Labor Cost	\$ 85.2	\$ 77.3	-10.2%	\$ 877.7	\$ 769.5	-14.1%	\$ 730.8	-20.1%
Supply Expenses	27.5	19.6	-40.7%	229.9	197.0	-16.7%	191.9	-19.8%
Physician Services	30.6	29.5	-3.9%	306.6	294.9	-4.0%	277.0	-10.7%
Purchased Services	25.2	21.1	-19.8%	238.5	221.9	-7.5%	201.9	-18.1%
Depreciation & Interest	6.2	6.2	0.6%	59.4	61.3	3.1%	56.8	-4.6%
Total Operating Expense	\$ 174.8	\$ 153.6	-13.8%	\$ 1,712.0	\$ 1,544.6	-10.8%	\$ 1,458.6	-17.4%
Operating Income (Loss)	\$ (10.2)	\$ (3.8)		\$ 167.1	\$ 30.8		\$ 163.5	
Total Margin %	-6.2%	-2.5%		8.9%	2.0%		10.1%	

Balance Sheet

HARRISHEALTH
SYSTEM

December 31, 2021 and 2020 (In \$ Millions)

	CURRENT YEAR	PRIOR YEAR
<u>CURRENT ASSETS</u>		
Cash, Cash Equivalents and Short Term Investments	\$ 1,005.0	\$ 601.6
Net Patient Accounts Receivable	90.7	101.9
Net Ad Valorem Taxes, Current Portion	434.3	580.4
Other Current Assets	150.6	196.7
Total Current Assets	\$ 1,680.6	\$ 1,480.6
<u>CAPITAL ASSETS</u>		
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 438.4	\$ 439.8
Construction in Progress	103.3	72.6
Total Capital Assets	\$ 541.7	\$ 512.3
<u>ASSETS LIMITED AS TO USE & RESTRICTED ASSETS</u>		
Debt Service & Capital Asset Funds	\$ 50.4	\$ 58.5
LPPF Restricted Cash	29.7	31.3
Other - Restricted	1.0	0.9
Total Assets Limited As to Use & Restricted Assets	\$ 81.2	\$ 90.8
Other Assets	12.0	22.2
Deferred Outflows of Resources	179.3	97.8
Total Assets & Deferred Outflows of Resources	\$ 2,494.8	\$ 2,203.7
<u>CURRENT LIABILITIES</u>		
Accounts Payable and Accrued Liabilities	\$ 187.8	\$ 224.6
Employee Compensation & Related Liabilities	117.3	109.9
Estimated Third-Party Payor Settlements	13.5	7.4
Current Portion Long-Term Debt and Capital Leases	12.3	11.0
Total Current Liabilities	\$ 330.8	\$ 352.9
Long-Term Debt	307.8	320.5
Net Pension & Post Employment Benefits Liability	737.7	702.9
Other Long-Term Liabilities	24.1	28.1
Deferred Inflows of Resources	112.4	55.3
Total Liabilities	\$ 1,512.9	\$ 1,459.8
Total Net Assets	\$ 981.9	\$ 743.9
Total Liabilities & Net Assets	\$ 2,494.8	\$ 2,203.7

Cash Flow Summary

As of December 31, 2021 (In \$ Millions)

	MONTH-TO-MONTH		YEAR-TO-DATE	
	CURRENT	PRIOR	CURRENT	PRIOR
	YEAR	YEAR	YEAR	YEAR
<u>CASH RECEIPTS</u>				
Collections on Patient Accounts	\$ 73.3	\$ 51.5	\$ 678.9	\$ 532.1
Medicaid Supplemental Programs	2.7	4.4	582.8	397.3
Net Ad Valorem Taxes	214.9	80.1	272.6	107.3
Tobacco Settlement	-	-	13.3	12.9
Other Revenue	56.0	3.0	75.2	112.3
Total Cash Receipts	\$ 346.9	\$ 139.0	\$ 1,622.9	\$ 1,162.0
<u>CASH DISBURSEMENTS</u>				
Salaries, Wages and Benefits	\$ 78.5	\$ 79.3	\$ 793.4	\$ 787.2
Supplies	24.5	25.2	233.2	208.2
Physician Services	31.3	28.2	310.2	278.2
Purchased Services	16.6	18.6	178.1	174.5
Capital Expenditures	8.6	6.8	72.1	75.9
Debt and Interest Payments	0.3	0.3	7.4	7.9
Other Uses	14.0	4.9	114.0	(66.1)
Total Cash Disbursements	\$ 173.7	\$ 163.3	\$ 1,708.4	\$ 1,465.9
Net Change	\$ 173.2	\$ (24.3)	\$ (85.5)	\$ (304.0)

Unrestricted Cash, Cash Equivalents and Investments - February 28, 2021

\$ 1,090.5

Net Change

(85.5)

Unrestricted Cash, Cash Equivalents and Investments - December 31, 2021

\$ 1,005.0

Performance Ratios

As of December 31, 2021

	MONTH-TO-MONTH		YEAR-TO-DATE		
	CURRENT YEAR	CURRENT BUDGET	CURRENT YEAR	CURRENT BUDGET	PRIOR YEAR
<u>OPERATING HEALTH INDICATORS</u>					
Operating Margin %	-6.2%	-2.5%	8.9%	2.0%	14.8%
Run Rate per Day (In\$ Millions)	\$ 5.5	\$ 4.8	\$ 5.4	\$ 4.9	\$ 4.6
Salary, Wages & Benefit per APD	\$ 2,320	\$ 1,951	\$ 2,333	\$ 1,864	\$ 2,335
Supply Cost per APD	\$ 750	\$ 494	\$ 611	\$ 477	\$ 613
Physician Services per APD	\$ 835	\$ 744	\$ 815	\$ 714	\$ 885
Total Expense per APD	\$ 4,760	\$ 3,878	\$ 4,551	\$ 3,741	\$ 4,659
Overtime as a % of Total Salaries	3.3%	2.6%	3.5%	2.6%	2.7%
Contract as a % of Total Salaries	8.7%	0.4%	4.8%	0.4%	1.7%
Full-time Equivalent Employees	9,248	9,057	9,158	9,150	8,678
<u>FINANCIAL HEALTH INDICATORS</u>					
Quick Ratio			5.0		4.1
Unrestricted Cash (In \$ Millions)			\$ 1,005.0	\$ 485.7	\$ 601.6
Days Cash on Hand			184.9	99.6	130.3
Days Revenue in Accounts Receivable			40.7	68.4	55.1
Days in Accounts Payable			37.5		44.6
Capital Expenditures/Depreciation & Amortization			142.8%		159.2%
Average Age of Plant (years)			12.9		12.8

Harris Health System

Key Indicators



Statistical Highlights

As of December 31, 2021

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
Adjusted Patient Days	36,724	39,618	-7.3%	376,224	412,845	-8.9%	313,063	20.2%
Outpatient % of Adjusted Volume	62.6%	62.9%	-0.5%	62.8%	64.5%	-2.6%	61.3%	2.4%
Primary Care Clinic Visits	37,574	47,410	-20.7%	360,123	483,078	-25.5%	185,609	94.0%
Specialty Clinic Visits	18,654	21,971	-15.1%	193,372	213,051	-9.2%	130,830	47.8%
Telehealth Clinic Visits	15,129	22,672	-33.3%	209,242	227,629	-8.1%	358,614	-41.7%
Total Clinic Visits	71,357	92,053	-22.5%	762,737	923,758	-17.4%	675,053	13.0%
Emergency Room Visits - Outpatient	10,565	11,342	-6.9%	108,406	111,879	-3.1%	96,575	12.3%
Emergency Room Visits - Admitted	1,305	1,683	-22.5%	15,076	15,789	-4.5%	13,788	9.3%
Total Emergency Room Visits	11,870	13,025	-8.9%	123,482	127,668	-3.3%	110,363	11.9%
Surgery Cases - Outpatient	760	1,233	-38.4%	7,902	12,071	-34.5%	7,377	7.1%
Surgery Cases - Inpatient	735	984	-25.3%	7,450	9,141	-18.5%	6,597	12.9%
Total Surgery Cases	1,495	2,217	-32.6%	15,352	21,212	-27.6%	13,974	9.9%
Total Outpatient Visits	128,780	145,552	-11.5%	1,429,678	1,458,818	-2.0%	1,160,395	23.2%
Inpatient Cases (Discharges)	2,314	2,551	-9.3%	22,811	25,858	-11.8%	20,598	10.7%
Outpatient Observation Cases	1,142	1,334	-14.4%	11,483	12,404	-7.4%	9,963	15.3%
Total Cases Occupying Patient Beds	3,456	3,885	-11.0%	34,294	38,262	-10.4%	30,561	12.2%
Births	492	453	8.7%	4,095	4,552	-10.0%	3,605	13.6%
Inpatient Days	13,747	14,712	-6.6%	140,035	146,729	-4.6%	121,080	15.7%
Outpatient Observation Days	3,722	3,480	6.9%	34,629	31,080	11.4%	26,323	31.6%
Total Patient Days	17,469	18,192	-4.0%	174,664	177,809	-1.8%	147,403	18.5%
Average Daily Census	563.5	586.8	-4.0%	570.8	581.1	-1.8%	481.7	18.5%
Average Operating Beds	670	618	8.4%	665	618	7.6%	640	3.9%
Bed Occupancy %	84.1%	95.0%	-11.4%	85.8%	94.0%	-8.7%	75.3%	14.0%
Inpatient Average Length of Stay	5.94	5.77	3.0%	6.14	5.67	8.2%	5.88	4.4%
Inpatient Case Mix Index (CMI)	1.757	1.738	1.1%	1.779	1.738	2.3%	1.734	2.6%
Payor Mix (% of Charges)								
Charity & Self Pay	47.8%	51.2%	-6.6%	47.7%	51.2%	-6.8%	51.6%	-7.5%
Medicaid & Medicaid Managed	20.5%	22.7%	-9.6%	20.7%	22.7%	-8.8%	22.5%	-7.9%
Medicare & Medicare Managed	12.3%	11.8%	4.5%	12.3%	11.8%	3.9%	11.7%	5.0%
Commercial & Other	19.3%	14.3%	35.3%	19.3%	14.3%	35.0%	14.2%	35.7%
Total Unduplicated Patients - Rolling 12				261,095			243,310	7.3%
Total New Patient - Rolling 12				0			68,217	-100.0%

Note: Prior year Clinic Visits have been restated; E&M & Telehealth Visits were aligned with Clinic and Ancillary Visits as appropriate. This shift represents a decrease of ~ 7% to Total Clinic Visits but no change to Total Outpatient Visits reported in FY21.

Harris Health System

Statistical Highlights

December FY 2022

Cases Occupying Beds - CM

Actual	Budget	Prior Year
3,456	3,885	3,142

Cases Occupying Beds - YTD

Actual	Budget	Prior Year
34,294	38,262	30,561

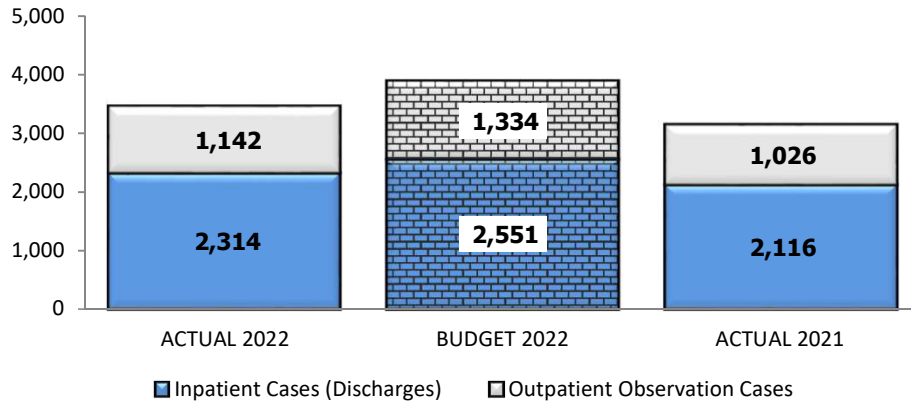
Emergency Visits - CM

Actual	Budget	Prior Year
11,870	13,025	11,074

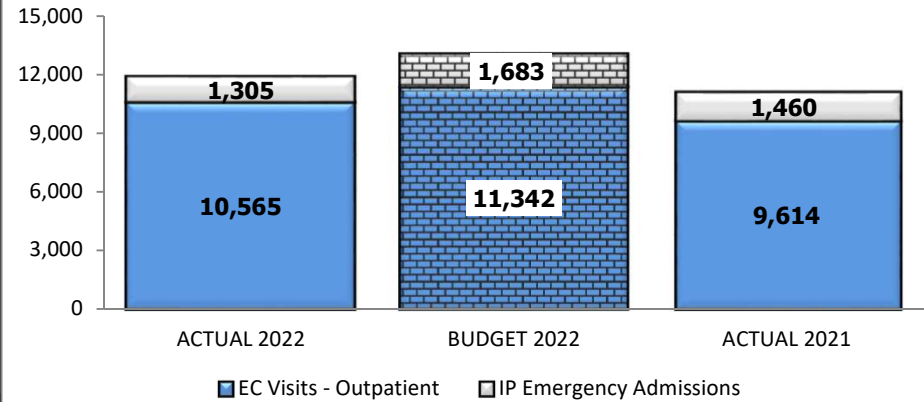
Emergency Visits - YTD

Actual	Budget	Prior Year
123,482	127,668	110,363

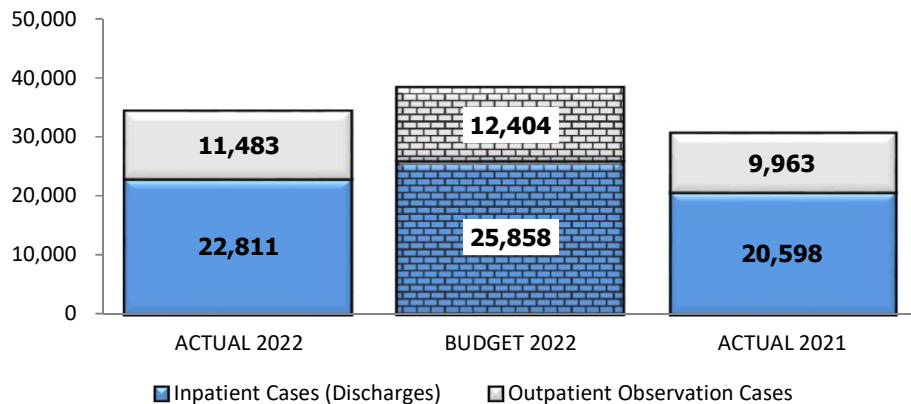
Cases Occupying Beds - Current Month



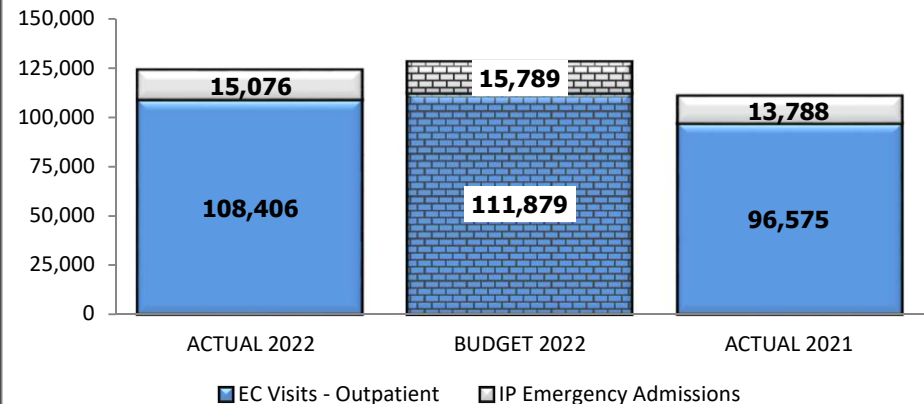
Emergency Visits - Current Month



Cases Occupying Beds - YTD



Emergency Visits - YTD



Harris Health System

Statistical Highlights

December FY 2022

Surgery Cases - CM

Actual	Budget	Prior Year
1,495	2,217	1,700

Surgery Cases - YTD

Actual	Budget	Prior Year
15,352	21,212	13,974

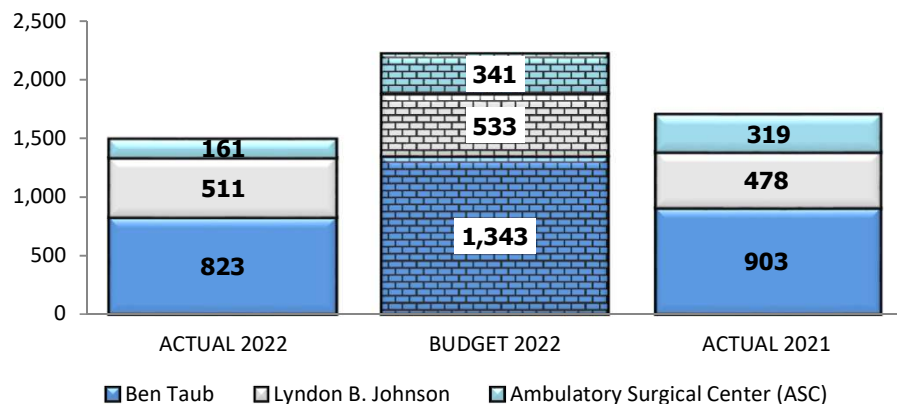
Clinic Visits - CM

Actual	Budget	Prior Year
71,357	92,053	72,652

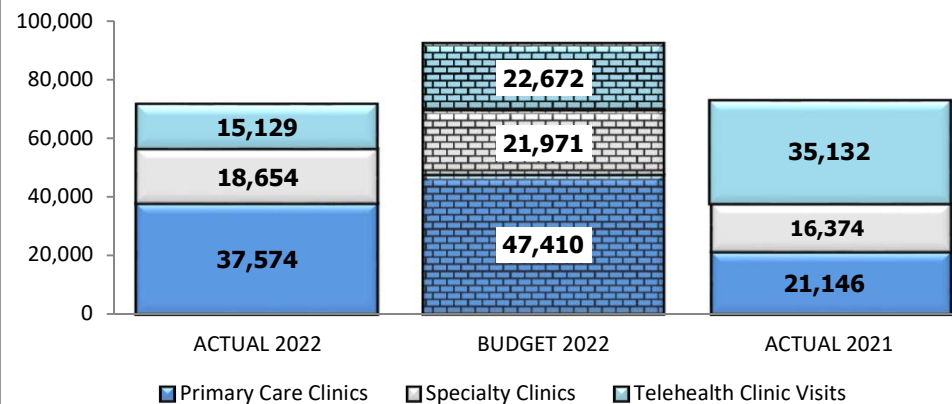
Clinic Visits - YTD

Actual	Budget	Prior Year
762,737	923,758	675,053

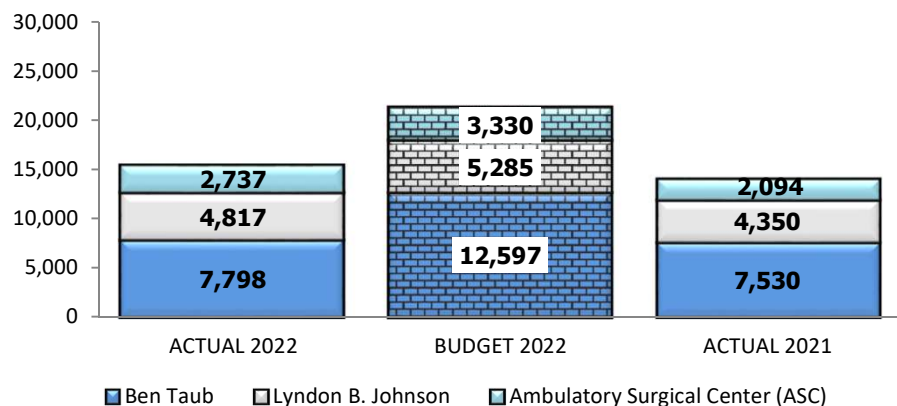
Surgery Cases - Current Month



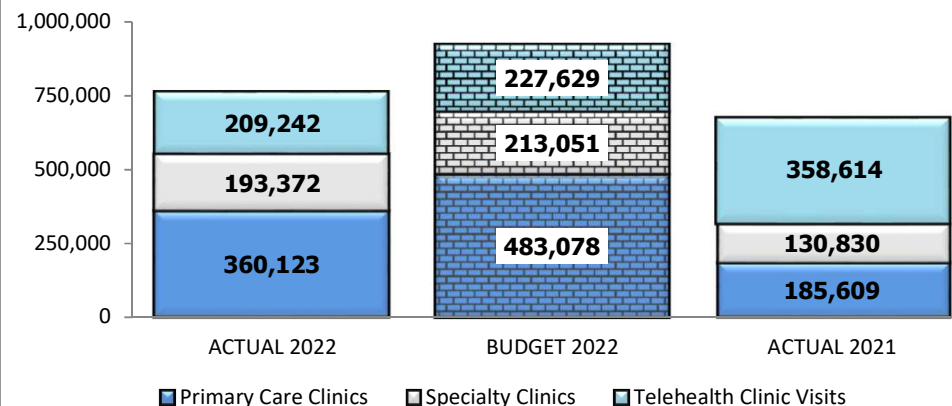
Clinic Visits - Current Month



Surgery Cases - YTD



Clinic Visits - YTD



Harris Health System

Statistical Highlights

December FY 2022

Adjusted Patient Days - CM

36,724

Adjusted Patient Days - YTD

376,224

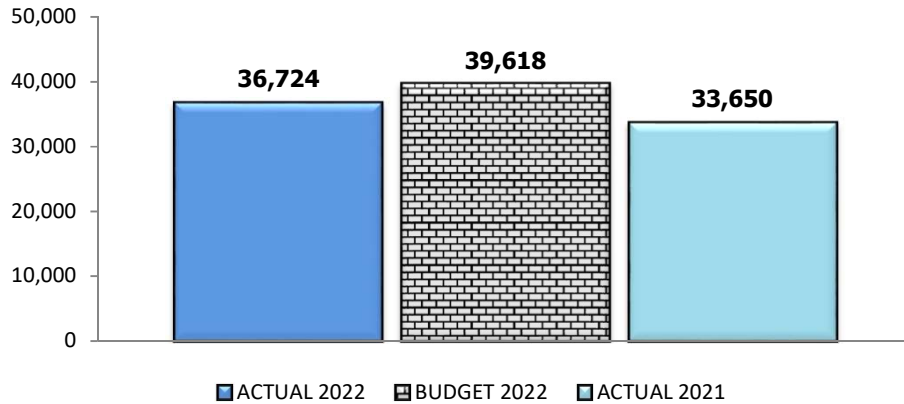
Average Daily Census - CM

563.5

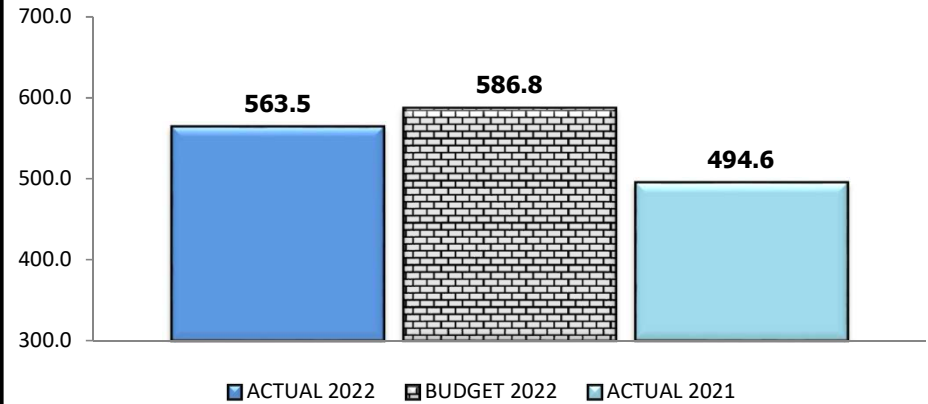
Average Daily Census - YTD

570.8

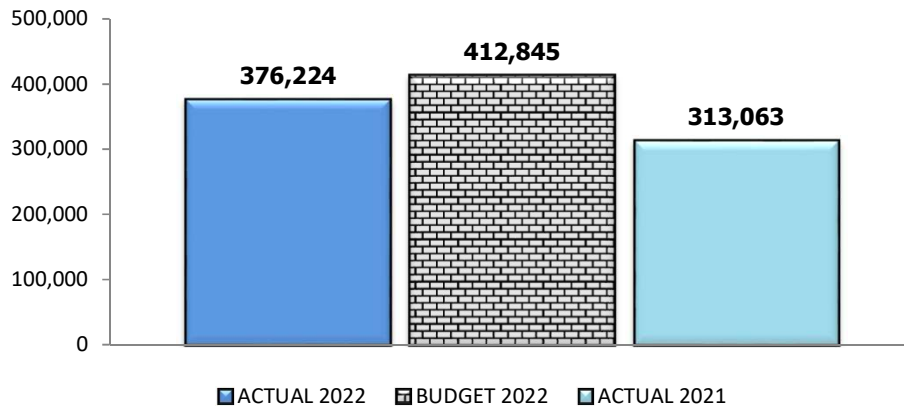
Adjusted Patient Days - Current Month



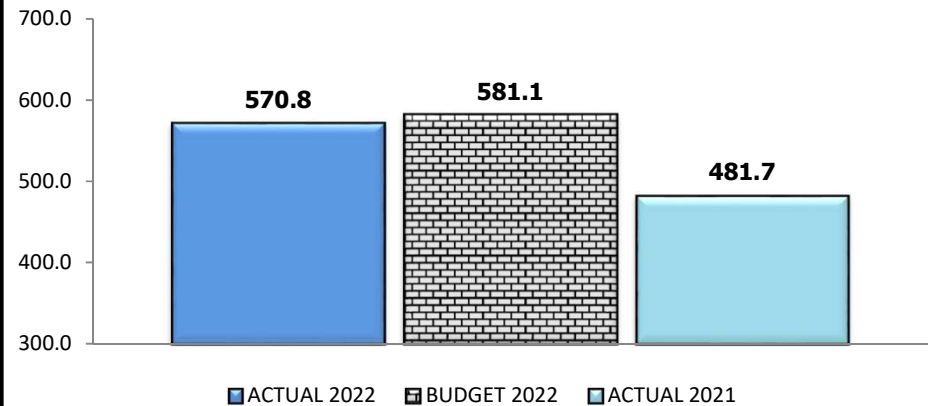
Average Daily Census - Current Month



Adjusted Patient Days - YTD



Average Daily Census - YTD



Harris Health System

Statistical Highlights

December FY 2022

Inpatient ALOS - CM

5.94

Inpatient ALOS - YTD

6.14

Case Mix Index (CMI) - CM

Overall

Excl. Obstetrics

1.757

1.989

Case Mix Index (CMI) - YTD

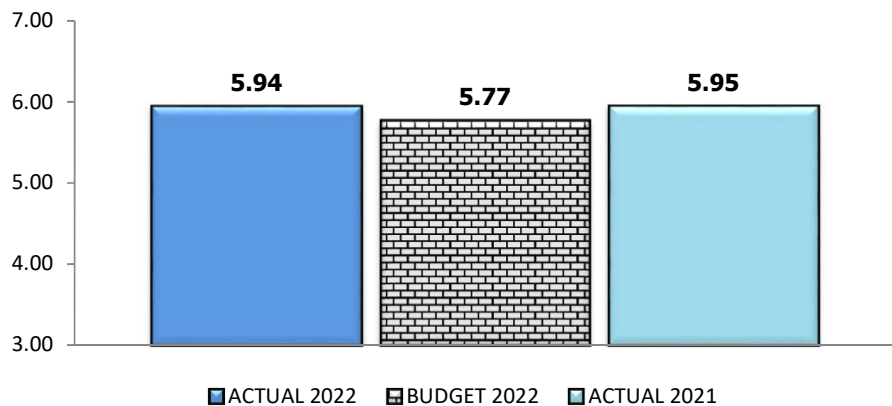
Overall

Excl. Obstetrics

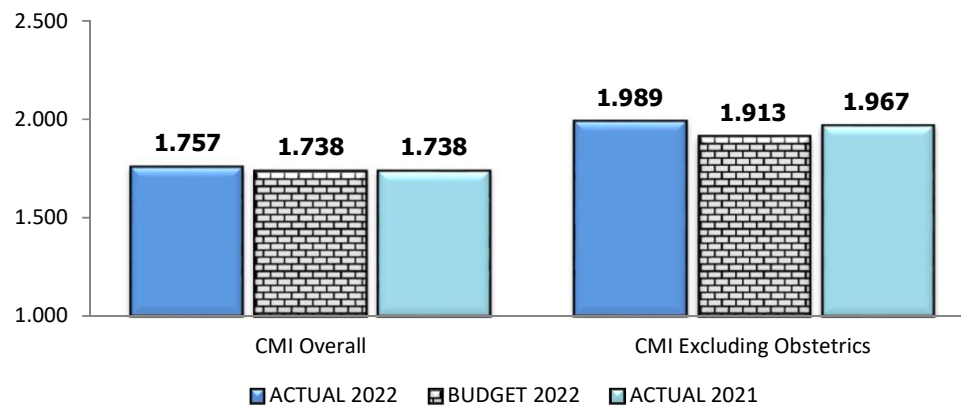
1.779

1.975

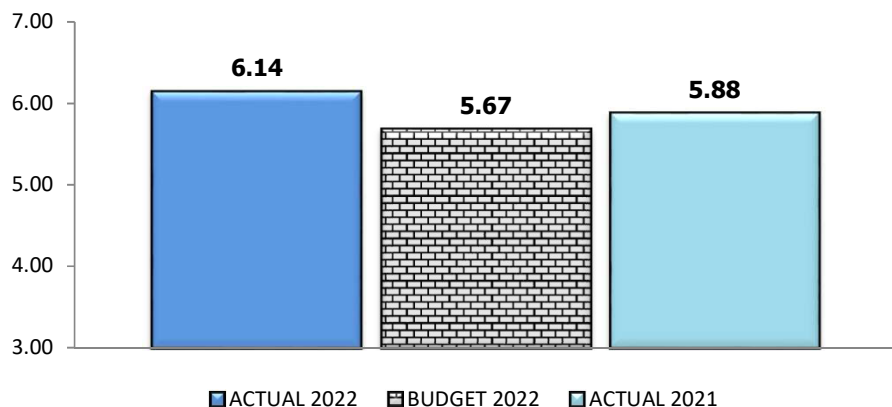
Inpatient ALOS - Current Month



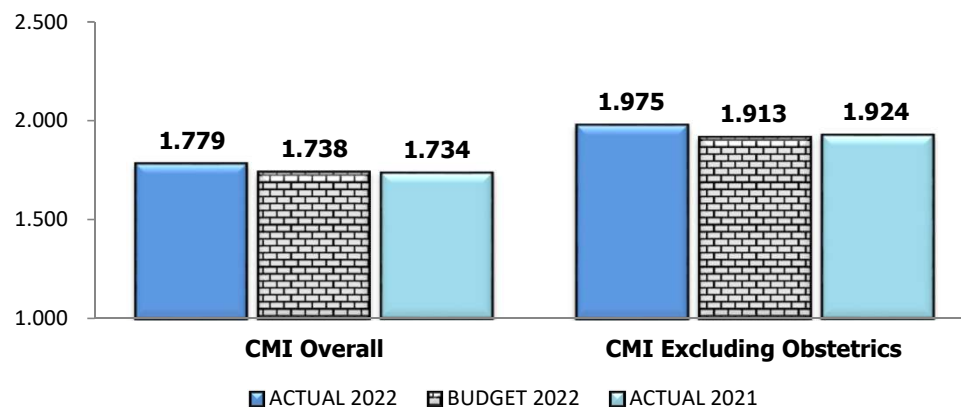
Case Mix Index - Current Month



Inpatient ALOS - YTD



Case Mix Index - YTD



Harris Health System

Statistical Highlights - Cases Occupying Beds

December FY 2022

BT Cases Occupying Beds - CM

Actual	Budget	Prior Year
2,106	2,744	2,033

BT Cases Occupying Beds - YTD

Actual	Budget	Prior Year
20,949	26,184	19,369

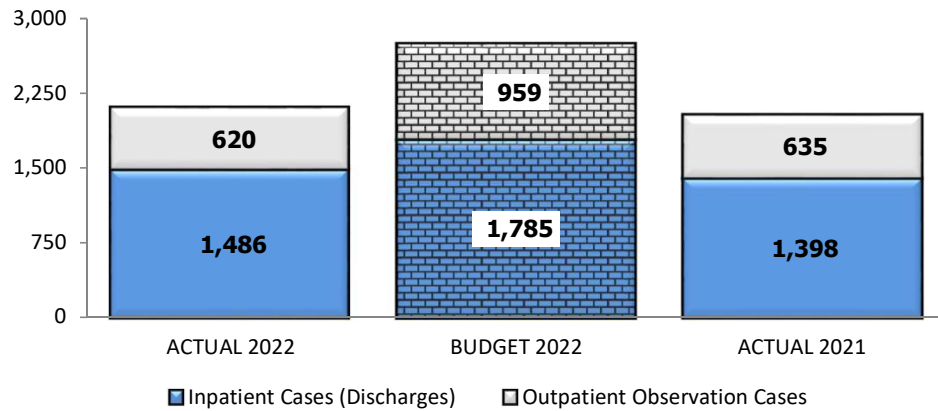
LBJ Cases Occupying Beds - CM

Actual	Budget	Prior Year
1,350	1,141	1,109

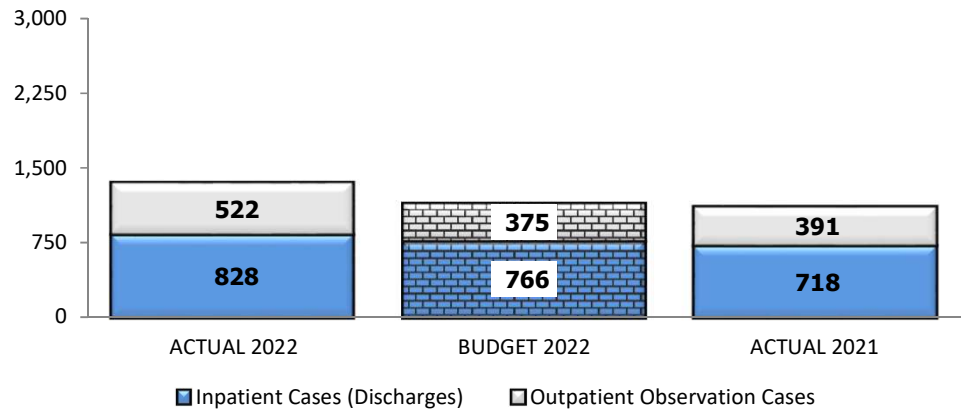
LBJ Cases Occupying Beds - YTD

Actual	Budget	Prior Year
13,345	12,078	11,192

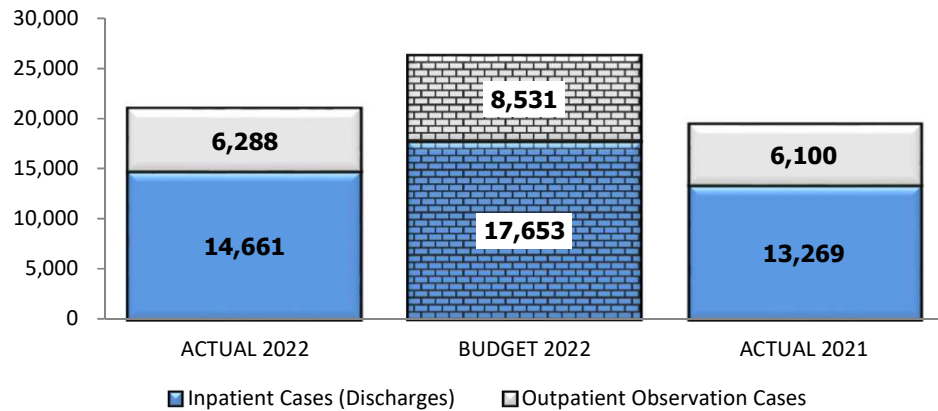
Ben Taub Cases - Current Month



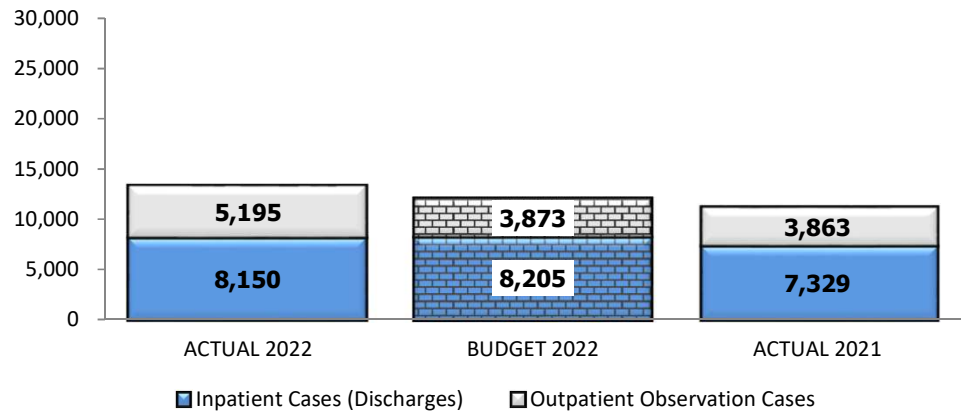
Lyndon B. Johnson Cases - Current Month



Ben Taub Cases - YTD



Lyndon B. Johnson Cases - YTD



Harris Health System

Statistical Highlights - Surgery Cases

December FY 2022

BT Surgery Cases - CM

Actual	Budget	Prior Year
823	1,343	903

BT Surgery Cases - YTD

Actual	Budget	Prior Year
7,798	12,597	7,530

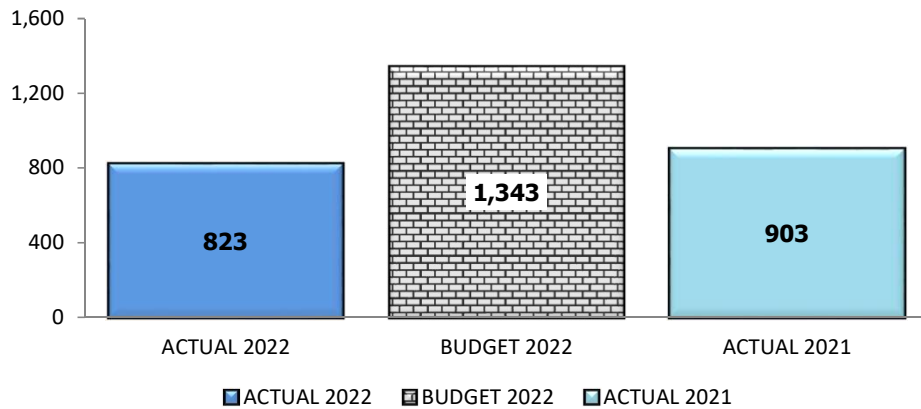
LBJ Surgery Cases - CM

Actual	Budget	Prior Year
672	874	797

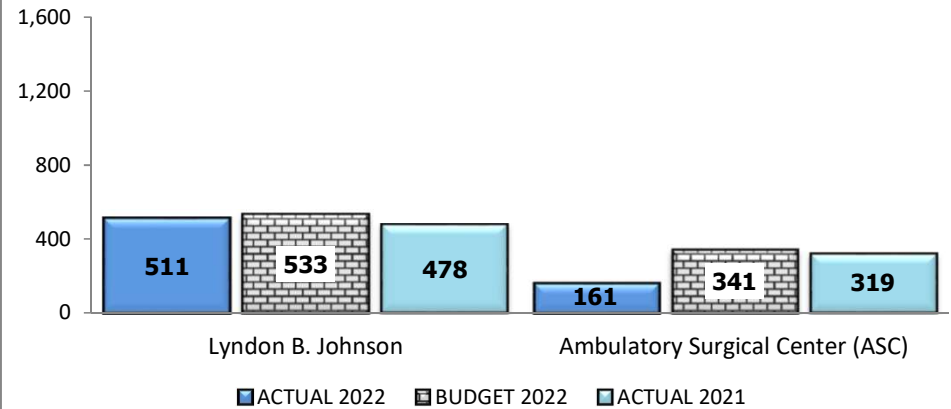
LBJ Surgery Cases - YTD

Actual	Budget	Prior Year
7,554	8,615	6,444

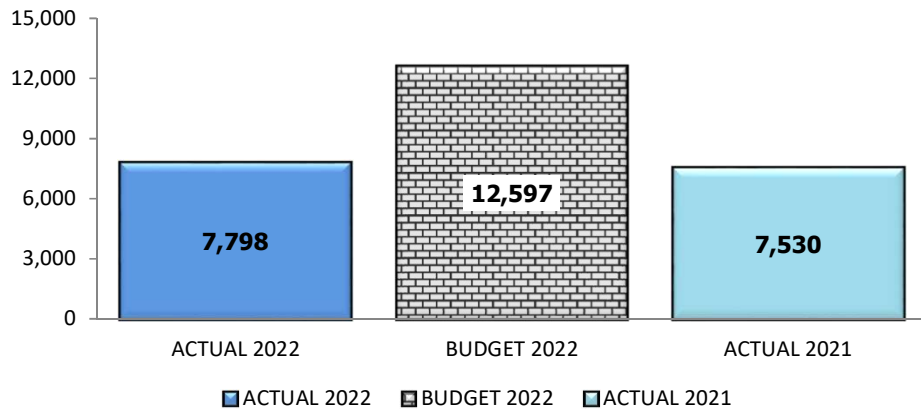
Ben Taub OR Cases - Current Month



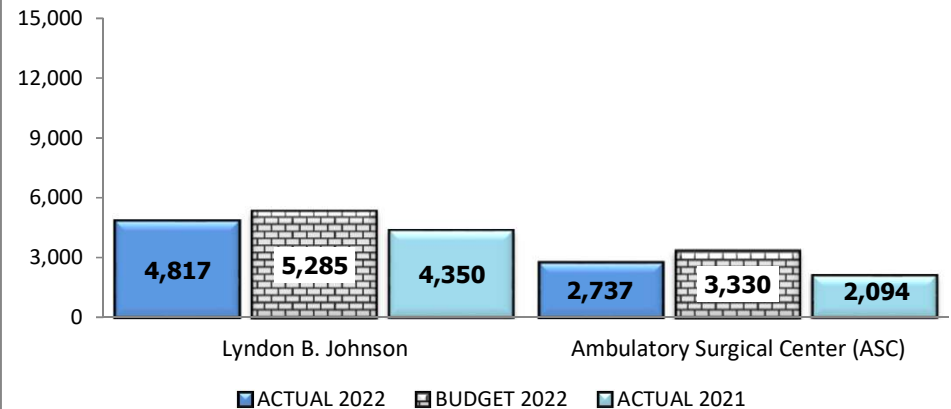
Lyndon B. Johnson OR Cases - Current Month



Ben Taub OR Cases - YTD



Lyndon B. Johnson OR Cases - YTD



Harris Health System

Statistical Highlights - Emergency Room Visits

December FY 2022

BT Emergency Visits - CM

Actual	Budget	Prior Year
6,004	6,371	5,565

BT Emergency Visits - YTD

Actual	Budget	Prior Year
61,445	61,977	55,017

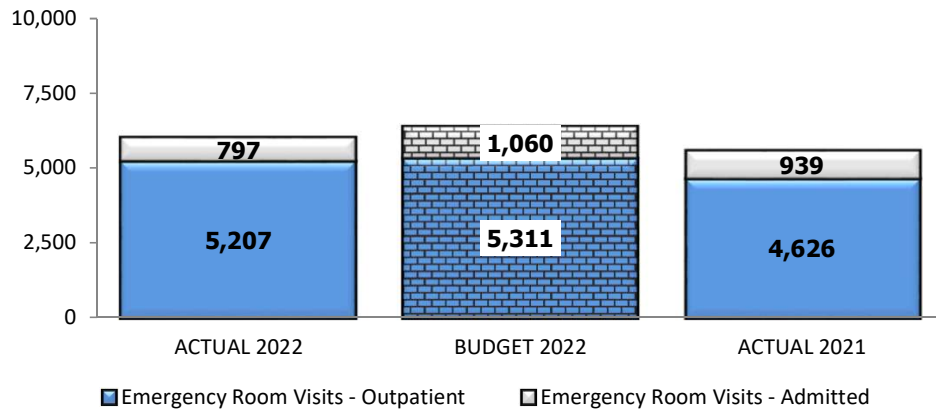
LBJ Emergency Visits - CM

Actual	Budget	Prior Year
5,866	6,654	5,509

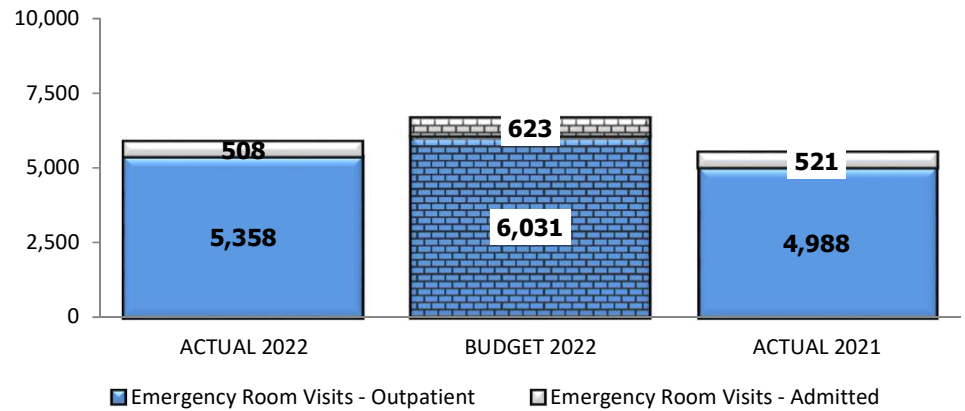
LBJ Emergency Visits - YTD

Actual	Budget	Prior Year
62,037	65,691	55,346

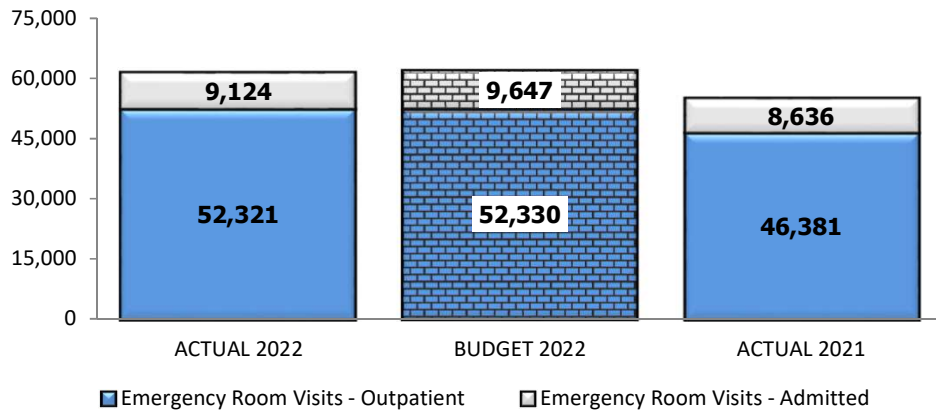
Ben Taub EC Visits - Current Month



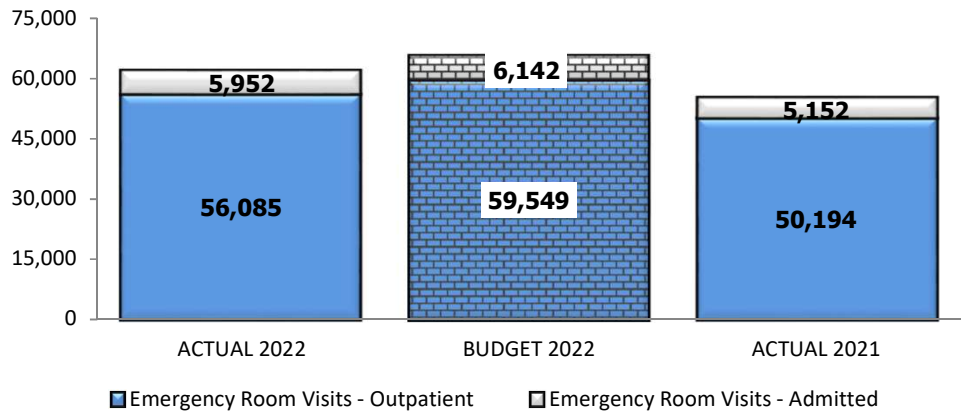
Lyndon B. Johnson EC Visits - Current Month



Ben Taub EC Visits - YTD



Lyndon B. Johnson EC Visits - YTD



Harris Health System

Statistical Highlights - Births

December FY 2022

BT Births - CM

Actual	Budget	Prior Year
301	316	197

BT Births - YTD

Actual	Budget	Prior Year
2,432	3,180	2,093

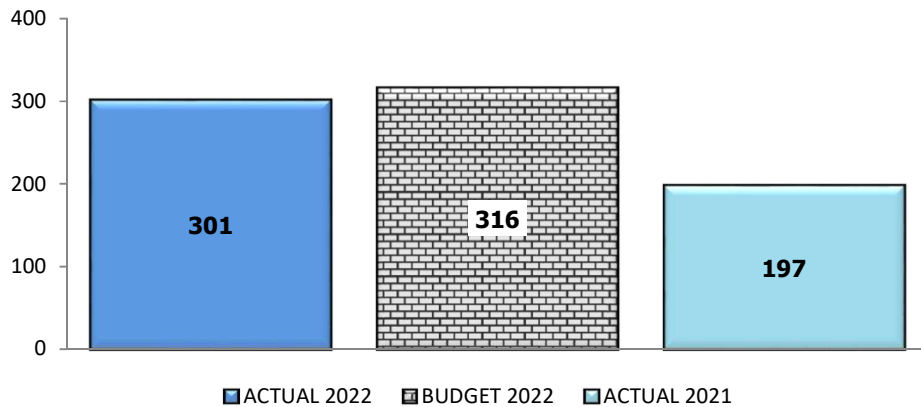
LBJ Births - CM

Actual	Budget	Prior Year
191	137	138

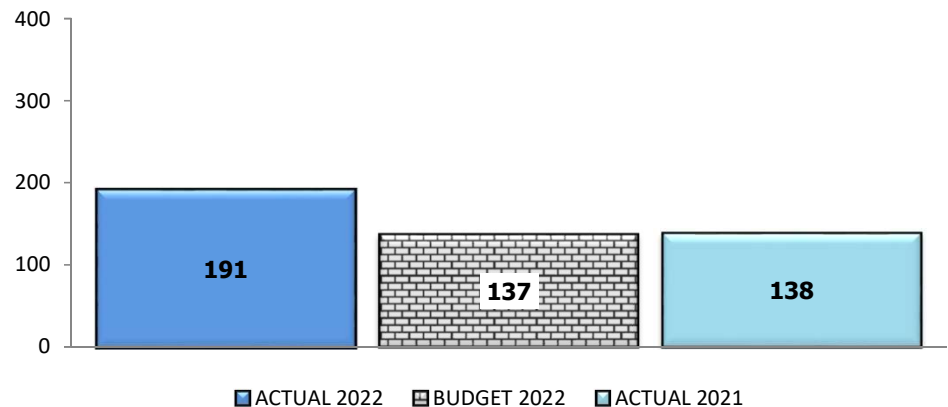
LBJ Births - YTD

Actual	Budget	Prior Year
1,663	1,372	1,512

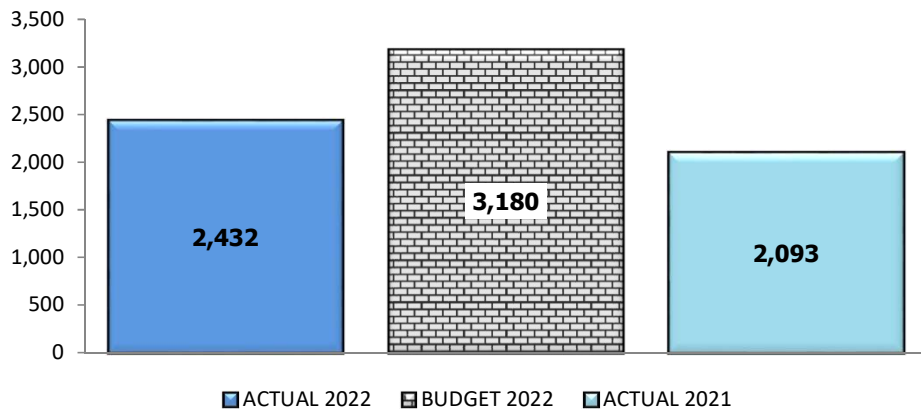
Ben Taub Births - Current Month



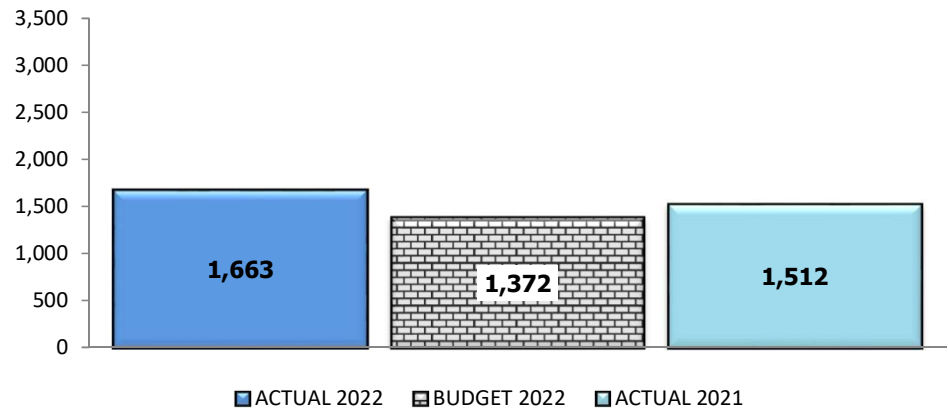
Lyndon B. Johnson Births - Current Month



Ben Taub Births - YTD



Lyndon B. Johnson Births - YTD



Harris Health System

Statistical Highlights - Adjusted Patient Days

December FY 2022

BT Adjusted Patient Days - CM

18,517

BT Adjusted Patient Days - YTD

191,789

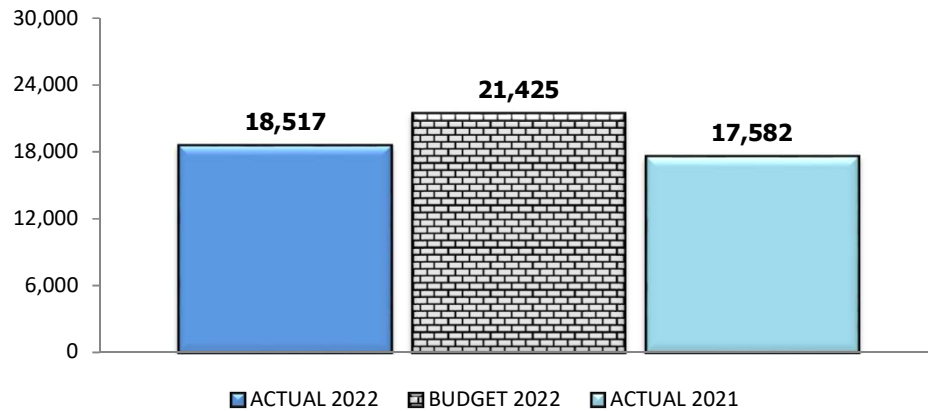
LBJ Adjusted Patient Days - CM

11,710

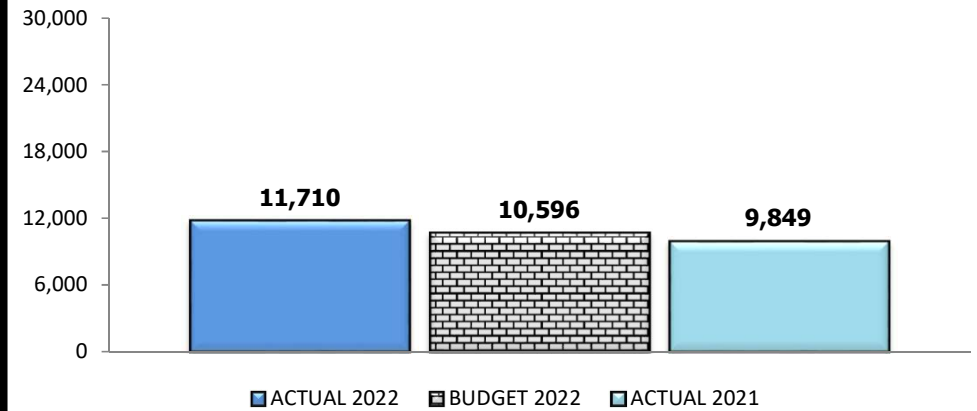
LBJ Adjusted Patient Days - YTD

115,000

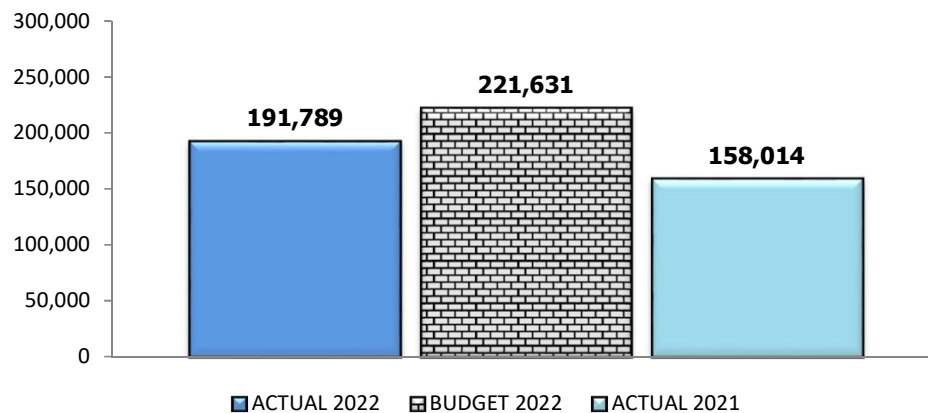
Ben Taub APD - Current Month



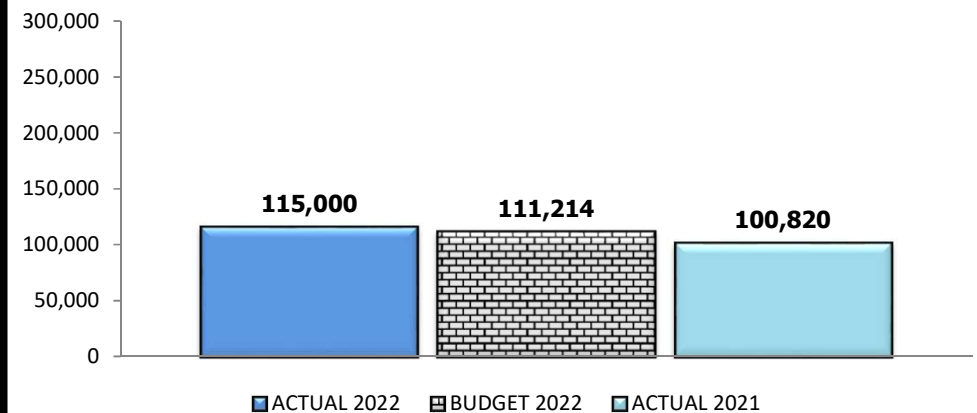
Lyndon B. Johnson APD - Current Month



Ben Taub APD - YTD



Lyndon B. Johnson APD - YTD



Harris Health System

Statistical Highlights - Average Daily Census (ADC)

December FY 2022

BT Average Daily Census - CM

370.6

BT Average Daily Census - YTD

377.5

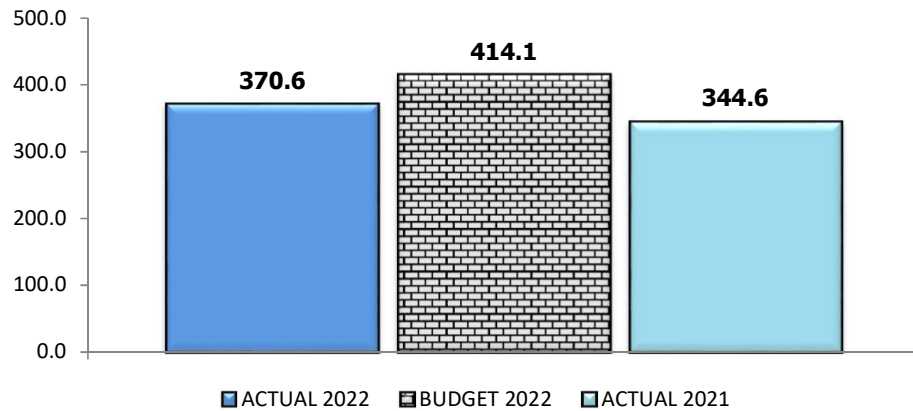
LBJ Average Daily Census - CM

192.9

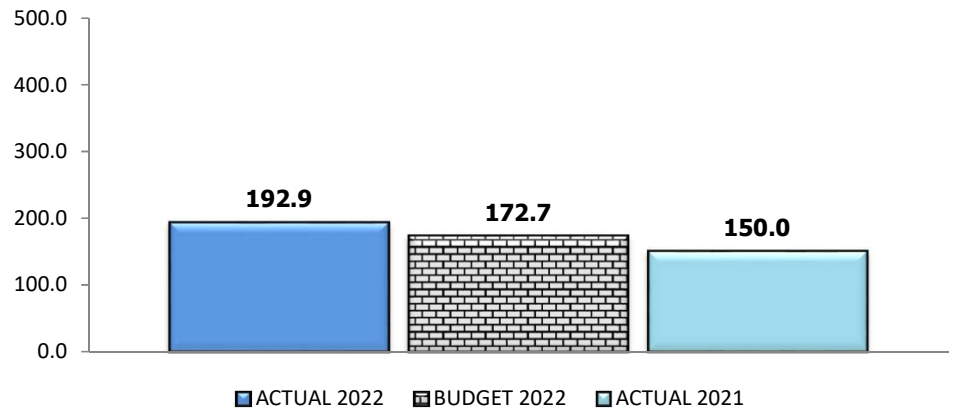
LBJ Average Daily Census - YTD

193.3

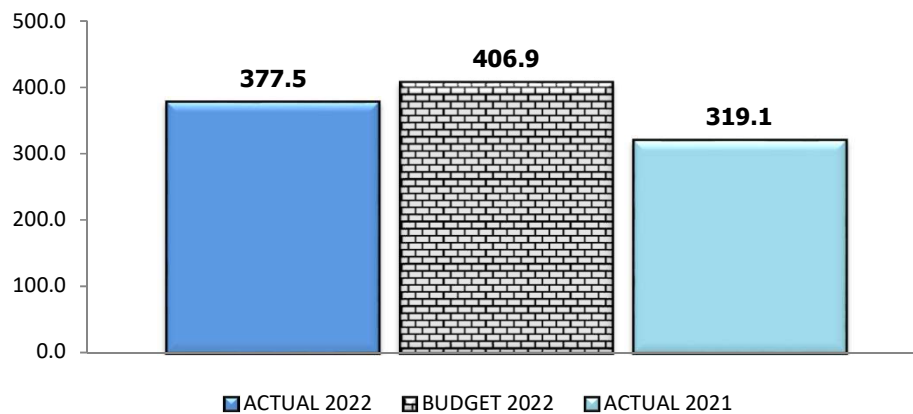
Ben Taub ADC - Current Month



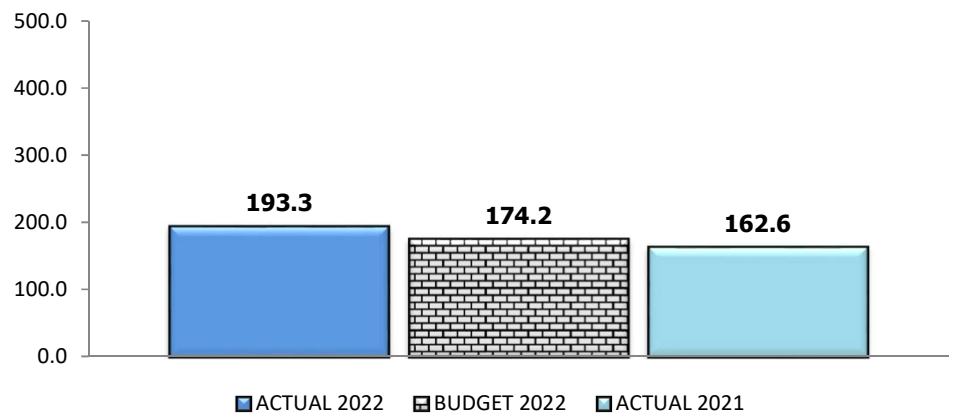
Lyndon B. Johnson ADC - Current Month



Ben Taub ADC - YTD



Lyndon B. Johnson ADC - YTD



Harris Health System

Statistical Highlights - Inpatient Average Length of Stay (ALOS)

December FY 2022

BT Inpatient ALOS - CM

6.28

BT Inpatient ALOS - YTD

6.54

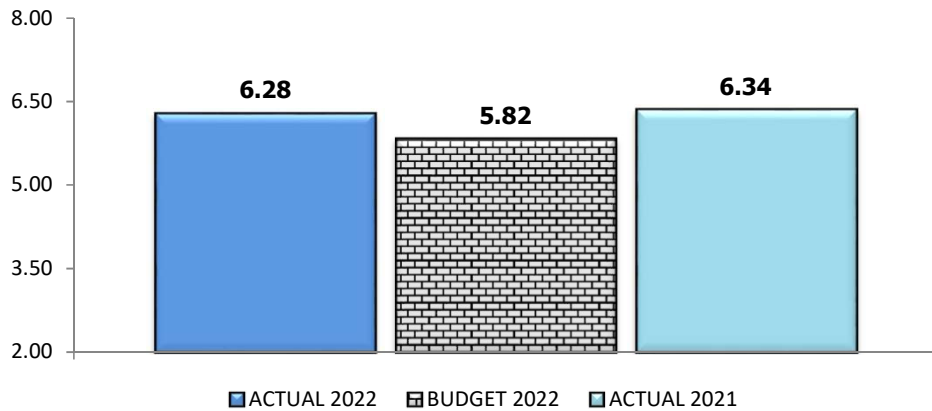
LBJ Inpatient ALOS - CM

5.34

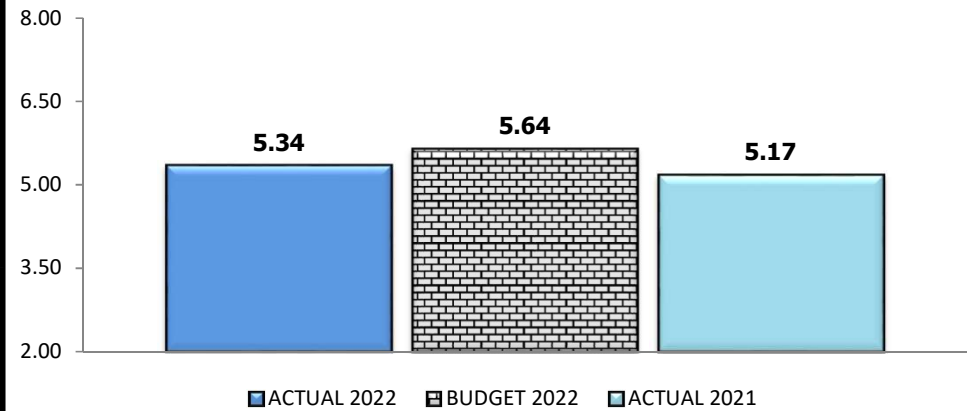
LBJ Inpatient ALOS - YTD

5.42

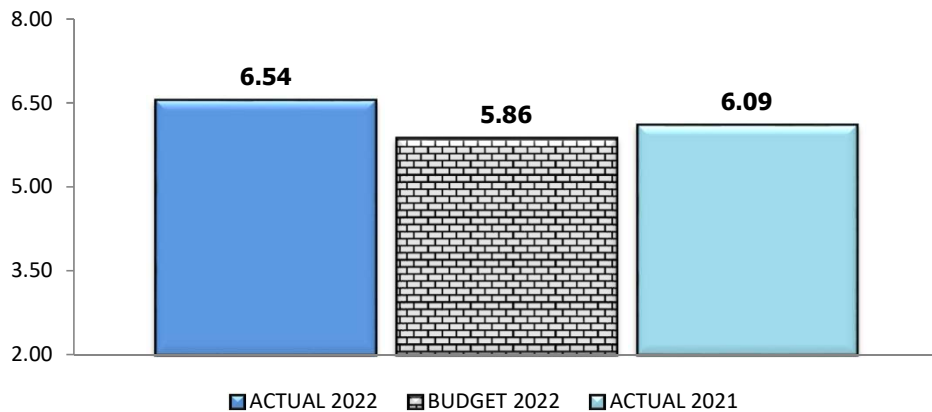
Ben Taub ALOS - Current Month



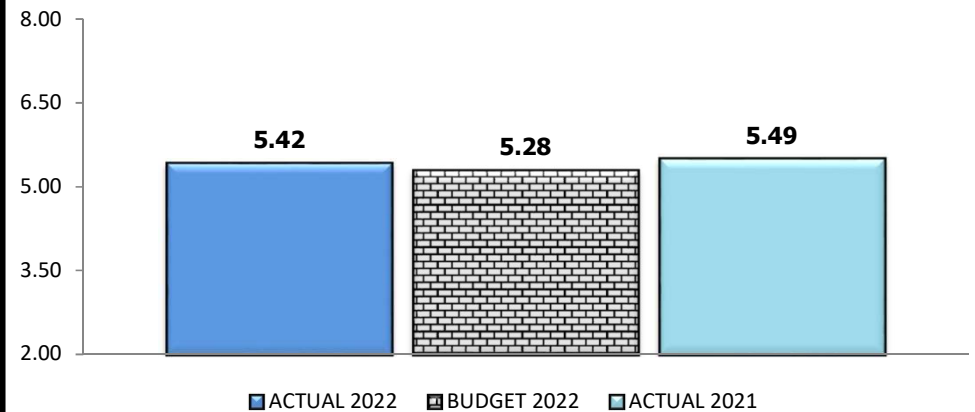
Lyndon B. Johnson ALOS - Current Month



Ben Taub ALOS - YTD



Lyndon B. Johnson ALOS - YTD



Harris Health System

Statistical Highlights - Case Mix Index (CMI)

December FY 2022

BT Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.809	2.035

BT Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.830	2.013

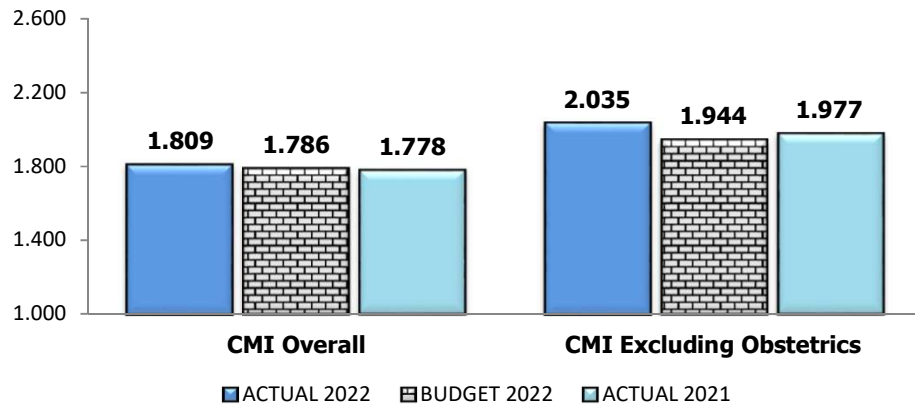
LBJ Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.662	1.904

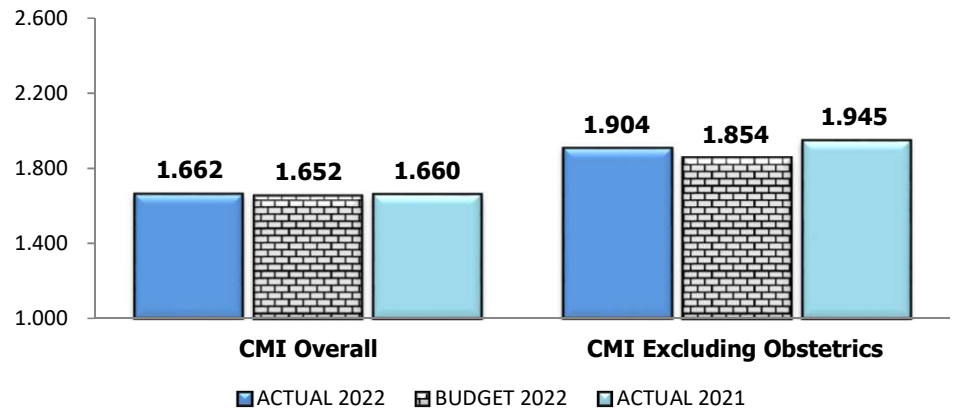
LBJ Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.688	1.903

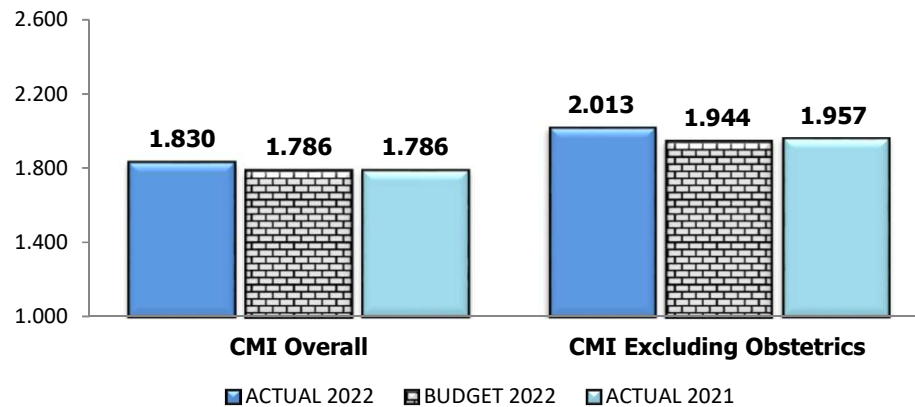
Ben Taub CMI - Current Month



Lyndon B. Johnson CMI - Current Month



Ben Taub CMI - YTD



Lyndon B. Johnson CMI - YTD

