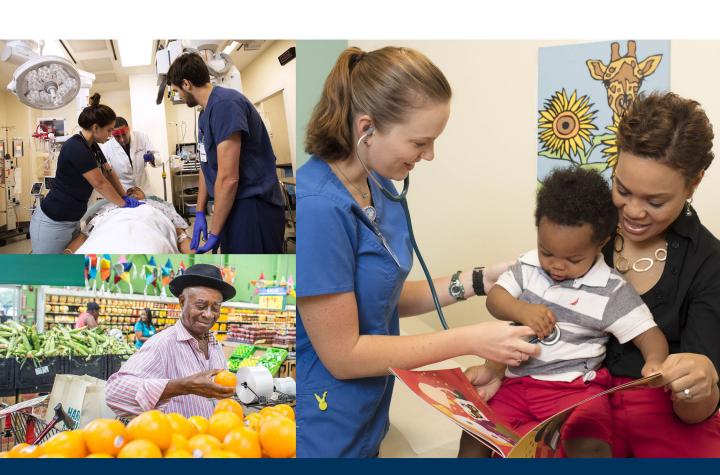
### **HARRISHEALTH** SYSTEM



# **Financial Statements**

As of February 28, 2021



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### **Financial Highlights Review**



As of February 28, 2021

Operating Income for February was \$2.7 million compared to budgeted income of \$1.4 million.

Overall February net revenue of \$180.5 million was \$44.4 million or 32.7% greater than budget. Net patient revenue, including HRSA Relief Fund revenue, contributed \$13.6 million to the positive variance. Income from Medicaid Supplemental programs was \$30.2 million higher than expected primarily due to the resizing of the Uncompensated Care program under the 1115 Waiver, which began in federal fiscal year 2020.

Total operating expenses of \$177.8 million were \$43.1 million or 32.0% greater than budget. Clinical staff and provider costs were \$20.8 million greater than budget primarily due to Storm Uri and the ongoing response to the COVID surge, which included staff appreciation of \$4 million. Annual actuarial valuations were also recorded for benefit plans resulting in a net increase of \$9.1 million over budget. Purchased services for outside medical services and marketplace insurance subsidies contributed \$4.9 million to the variance.

Despite mandated facilities closures per the governor's orders, as well as business interruption caused by Storm Uri, the overall inpatient volumes remained above average. Average daily census at the hospitals in February was the highest recorded in the entire FY 2021. Likewise, inpatient case mix index, a measure of patient acuity, was 9.8% higher for the month and 6.9% higher for the year. In-person ambulatory clinic visits were 69.4% lower; overall clinic visits including telehealth were 39.9% lower compared to budget. Emergency room visits and births were down 20.9% and 32.6%, respectively.

Total cash receipts for February were \$400.3 million. The System has \$1,090.6 million in unrestricted cash, cash equivalents and investments, representing 229.0 days cash on hand. Harris Health System has \$125.0 million in net accounts receivable, representing 64.6 days of outstanding patient accounts receivable at February 28, 2021. The February balance sheet reflects a combined net receivable position of \$192.4 million under the various Medicaid Supplemental programs.

February expenses incurred by Harris Health for Foundation personnel and other costs were \$53,000.

### **Income Statement**

HARRISHEALTH SYSTEM

As of February 28, 2021 (In \$ Millions)

		MC	ONTH-	TO-MON	TH				Y	EAR-TO-DATI	E		
	CU	RRENT	CUF	RRENT	PERCENT		CURRENT	С	URRENT	PERCENT		PRIOR	PERCENT
		'EAR	BU	DGET	VARIANCE		YEAR	E	BUDGET	VARIANCE		YEAR	VARIANCE
REVENUE													
Net Patient Revenue		64.3		50.6	27.0%		705.9		608.9	15.9%		591.4	19.4%
Medicaid Supplemental Programs		46.4		16.2	186.6%		563.9		234.8	140.2%		290.6	94.0%
Other Operating Revenue		3.6		2.5	43.4%		34.2		30.1	13.6%		32.9	4.0%
Total Operating Revenue	\$	114.3	\$	69.3	64.8%	\$	1,304.0	\$	873.8	49.2%	\$	914.9	42.5%
Net Ad Valorem Taxes		64.1		65.2	-1.6%		780.7		782.1	-0.2%		767.5	1.7%
Net Tobacco Settlement Revenue		-		-	0.0%		12.9		13.8	-6.5%		13.8	-6.5%
Interest Income & Other		2.0		1.5	34.1%		6.0		11.6	-48.3%		14.5	-58.6%
Total Nonoperating Revenue	\$	66.2	\$	66.7	-0.8%	\$	799.6	\$	807.5	-1.0%	\$	795.8	0.5%
Total Net Revenue	\$	180.5	\$	136.0	32.7%	\$	2,103.6	\$	1,681.3	25.1%	\$	1,710.7	23.0%
<u>EXPENSE</u>													
Salaries and Wages		59.8		50.3	-18.8%		655.3		633.8	-3.4%		608.1	-7.8%
Employee Benefits		32.4		18.2	-78.1%		242.7		218.1	-11.3%		230.4	-5.3%
Total Labor Cost	\$	92.1	\$	68.5	-34.5%	\$	898.0	\$	851.9	-5.4%	\$	838.5	-7.1%
Supply Expenses		21.3		18.7	-14.1%		233.0		229.3	-1.6%		216.8	-7.5%
Physician Services		33.3		26.0	-28.3%		341.2		311.5	-9.5%		285.9	-19.3%
Purchased Services		22.8		15.0	-51.8%		252.6		191.9	-31.7%		213.7	-18.2%
Depreciation & Interest		8.2		6.5	-25.8%		70.7		79.9	11.6%		65.5	-7.9%
Total Operating Expense	\$	177.8	\$	134.7	-32.0%	\$	1,795.5	\$	1,664.5	-7.9%	\$	1,620.4	-10.8%
Operating Income (Loss)	\$	2.7	\$	1.4		\$	308.1	\$	16.8		\$	90.3	
Total Margin %		1.5%		1.0%		==	14.6%		1.0%			5.3%	

<sup>\*</sup> Unless otherwise stated all financial figures have been rounded off to the nearest one thousand (million) dollars. Exact amounts may not foot due to rounding.

### **Balance Sheet**

HARRISHEALTH SYSTEM

As of February 28, 2021 and February 29, 2020 (In \$ Millions)

	CURRENT YEAR	PRIOR YEAR
CURRENT ASSETS		
Cash, Cash Equivalents and Short Term Investments	1,090.6	905.6
Net Patient Accounts Receivable	125.0	77.3
Net Ad Valorem Taxes, Current Portion	33.4	32.9
Other Current Assets	282.5	110.7
Total Current Assets	\$ 1,531.5	\$ 1,126.5
CAPITAL ASSETS		
Plant, Property, & Equipment, Net of Accumulated Depreciation	447.5	452.5
Construction in Progress	79.0	39.9
Total Capital Assets	\$ 526.5	\$ 492.4
ASSETS LIMITED AS TO USE & RESTRICTED ASSETS		
Debt Service & Capital Asset Funds	53.2	40.4
LPPF Restricted Cash	54.3	35.9
Other - Restricted	0.9	22.7
Total Assets Limited As to Use & Restricted Assets	\$ 108.4	\$ 99.0
Other Assets	31.0	18.1
Deferred Outflows of Resources	175.2	97.8
Total Assets & Deferred Outflows of Resources	\$ 2,372.6	\$ 1,833.8
CURRENT LIABILITIES		
Accounts Payable and Accrued Liabilities	254.4	146.8
Employee Compensation & Related Liabilities	118.6	110.1
Estimated Third-Party Payor Settlements	8.6	9.6
Current Portion Long-Term Debt and Capital Leases	12.0	8.9
Total Current Liabilities	\$ 393.6	\$ 275.5
Long-Term Debt	308.3	287.7
Net Pension & Post Employment Benefits Liability	736.4	694.9
Other Long-Term Liabilities	24.7	28.8
Deferred Inflows of Resources	109.9	55.3
Total Liabilities	\$ 1,573.0	\$ 1,342.2
Total Net Assets	\$ 799.6	\$ 491.5
Total Liabilities & Net Assets	\$ 2,372.6	\$ 1,833.8

<sup>\*</sup> Unless otherwise stated all financial figures have been rounded off to the nearest one thousand (million) dollars. Exact amounts may not foot due to rounding.

### **Cash Flow Summary**

HARRISHEALTH SYSTEM

As of February 28, 2021 (In \$ Millions)

	MONTH-TO-MONTH			YEAR-TO			O-DATE	
	CL	IRRENT	F	PRIOR	CI	JRRENT		PRIOR
		YEAR	•	YEAR		YEAR		YEAR
CASH RECEIPTS								
Collections on Patient Accounts		53.6		50.1		634.6		607.2
Medicaid Supplemental Programs		(52.9)		110.5		391.7		299.3
Net Ad Valorem Taxes		359.9		193.8		784.6		771.1
Tobacco Settlement		-		-		12.92		13.80
Other Revenue		39.8		2.9		157.7		42.5
Total Cash Receipts	\$	400.3	\$	357.3	\$	1,981.5	\$	1,733.8
CASH DISBURSEMENTS								
Salaries, Wages and Benefits		82.0		70.2		950.9		865.4
Supplies		23.5		25.5		250.2		239.0
Physician Services		29.1		25.5		334.8		195.6
Purchased Services		16.2		24.4		212.3		243.5
Capital Expenditures		7.4		3.7		89.4		61.9
Debt and Interest Payments		16.3		13.2		24.5		21.2
Other Uses		2.3		(9.4)		(65.6)		(57.4)
Total Cash Disbursements		176.7	\$	153.1	\$	1,796.5	\$	1,569.3
Net Change		223.6	\$	204.2	\$	185.0	\$	164.6
Unrestricted Cash, Cash Equivalents and Investments - February 29, 2020					\$	905.6		
Net Change					\$	185.0	_	
Unrestricted Cash, Cash Equivalents and Investments - February 28, 2021					\$	1,090.6	:	

<sup>\*</sup> Unless otherwise stated all financial figures have been rounded off to the nearest one thousand (million) dollars. Exact amounts may not foot due to rounding.

### **Performance Ratios**



As of February 28, 2021

	MONTH-TO-MONTH				YEAR-TO-DATE					
	C	URRENT	C	CURRENT	С	URRENT	C	URRENT	ı	PRIOR
		YEAR		BUDGET		YEAR	В	BUDGET		YEAR
OPERATING HEALTH INDICATORS										
Operating Margin %		1.5%		1.0%		14.6%		1.0%		5.3%
Run Rate per Day (In \$ Millions)	\$	6.1	\$	4.6	\$	4.8	\$	4.4	\$	4.3
Salary, Wages & Benefit per APD	\$	3,136	\$	1,706	\$	2,396	\$	1,696	\$	1,751
Supply Cost per APD	\$	725	\$	465	\$	622	\$	456	\$	453
Physician Services Cost per APD	\$	1,134	\$	646	\$	910	\$	620	\$	597
Total Expense per APD	\$	6,049	\$	3,353	\$	4,790	\$	3,313	\$	3,385
Overtime as a % of Total Salaries		4.9%		1.4%		3.0%		1.4%		2.9%
Contract as a % of Total Salaries		1.8%		0.4%		1.7%		0.4%		1.1%
Full-time Equivalent Employees		9,228		9,067		8,726		8,730		8,312
FINANCIAL HEALTH INDICATORS										
Quick Ratio						3.8				4.0
Unrestricted Cash (In \$ Millions)					\$	1,090.6	\$	863.8	\$	905.6
Days Cash on Hand						229.0		197.4		211.5
Days Revenue in Accounts Receivable						64.6		45.8		47.9
Days in Accounts Payable						46.2				42.9
Capital Expenditures/Depreciation & Amortization						149.6%				113.3%
Average Age of Plant (years)						12.4				13.0

# Harris Health System Key Indicators



## **Statistical Highlights**

HARRISHEALTH SYSTEM

As of February 28, 2021

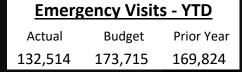
	МО	NTH-TO-MON	ТН		YE	AR-TO-DATE		
	CURRENT	CURRENT	PERCENT	CURRENT	CURRENT	PERCENT	PRIOR	PERCENT
	YEAR	BUDGET	CHANGE	YEAR	BUDGET	CHANGE	YEAR	CHANGE
Adjusted Patient Days	29,386	40,167	-26.8%	374,819	502,445	-25.4%	478,765	-21.79
Outpatient % of Adjusted Volume	56.1%	67.4%	-16.7%	60.6%	66.1%	-8.3%	66.4%	-8.6%
Primary Care Clinic Visits	16,200	64,063	-74.7%	221,612	772,623	-71.3%	730,652	-69.79
Specialty Clinic Visits	11,260	25,799	-56.4%	161,495	325,140	-50.3%	314,198	-48.69
Telehealth Clinic Visits	26,576	0	100.0%	470,099	0	100.0%	0	100.09
Total Clinic Visits	54,036	89,862	-39.9%	853,206	1,097,763	-22.3%	1,044,850	-18.39
Emergency Room Visits - Outpatient	9,580	12,594	-23.9%	115,671	155,165	-25.5%	151,750	-23.89
Emergency Room Visits - Admitted	1,575	1,513	4.1%	16,843	18,550	-9.2%	18,074	-6.89
Total Emergency Room Visits	11,155	14,107	-20.9%	132,514	173,715	-23.7%	169,824	-22.0%
Surgery Cases - Outpatient	307	1,227	-75.0%	8,062	14,629	-44.9%	13,669	-41.0%
Surgery Cases - Inpatient	554	792	-30.1%	7,682	10,752	-28.6%	9,588	-19.99
Total Surgery Cases	861	2,019	-57.4%	15,744	25,381	-38.0%	23,257	-32.3%
Total Outpatient Visits	113,405	143,576	-21.0%	1,403,263	1,768,632	-20.7%	1,695,696	-17.29
Inpatient Cases (Discharges)	1,943	2,429	-20.0%	24,626	30,573	-19.5%	28,615	-13.99
Outpatient Observation Cases	898	1,443	-37.8%	11,855	15,552	-23.8%	15,606	-24.09
<b>Total Cases Occupying Patient Beds</b>	2,841	3,872	-26.6%	36,481	46,125	-20.9%	44,221	-17.5%
Births	296	439	-32.6%	4,217	5,427	-22.3%	5,257	-19.8%
Inpatient Days	12,905	13,110	-1.6%	147,521	170,310	-13.4%	161,051	-8.49
Outpatient Observation Days	2,834	3,325	-14.8%	32,165	35,856	-10.3%	39,012	-17.69
Total Patient Days	15,739	16,435	-4.2%	179,686	206,166	-12.8%	200,063	-10.29
Average Daily Census	562.1	587.0	-4.2%	492.3	564.8	-12.8%	546.6	-9.9%
Average Operating Beds	677	671	0.9%	654	671	-2.5%	671	-2.59
Bed Occupancy %	83.0%	87.5%	-5.1%	75.3%	84.2%	-10.6%	81.5%	-7.69
Inpatient Average Length of Stay	6.6	5.4	23.1%	6.0	5.6	7.5%	5.6	6.49
Inpatient Case Mix Index (CMI)	1.785	1.626	9.8%	1.738	1.626	6.9%	1.626	6.9
Payor Mix (% of Charges)								
Charity & Self Pay	51.3%	53.4%	-4.0%	51.2%	53.4%	-4.2%	53.7%	-4.69
Medicaid & Medicaid Managed	22.4%	21.8%	2.6%	22.3%	21.8%	2.1%	22.1%	0.99
Medicare & Medicare Managed	11.8%	11.7%	1.1%	11.9%	11.7%	1.8%	11.5%	3.99
Commercial & Other	14.5%	13.1%	10.8%	14.7%	13.1%	11.9%	12.8%	14.39
Total Unduplicated Patients - Rolling 12				234,784			287,780	-18.49
Total New Patient - Rolling 12				64,938			91,213	-28.89

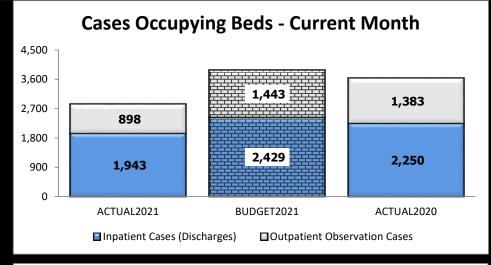
Statistical Highlights February FY 2021

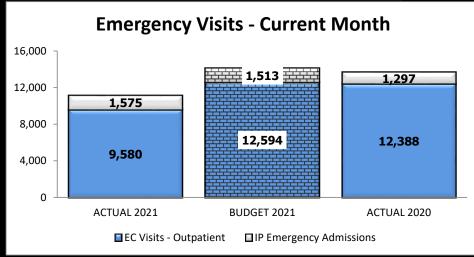
Cases Occupying Beds - CM							
Actual	Budget	Prior Year					
2,841	3,872	3,633					

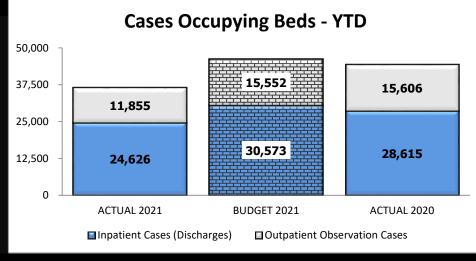
Cases O	ccupying B	<u>eds - YTD</u>
Actual	Budget	Prior Year
36,481	46,125	44,221

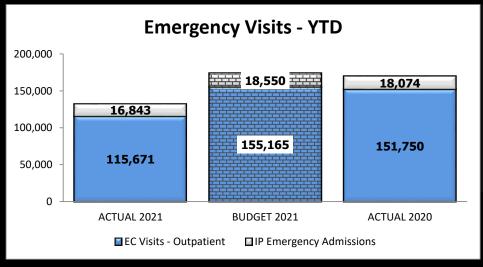








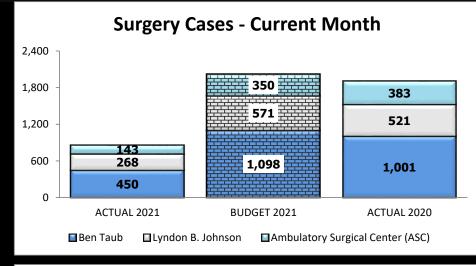


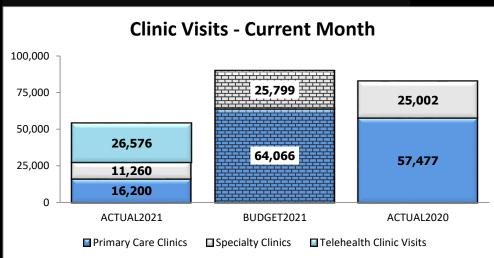


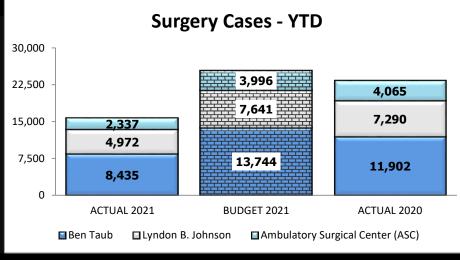
Statistical Highlights February FY 2021

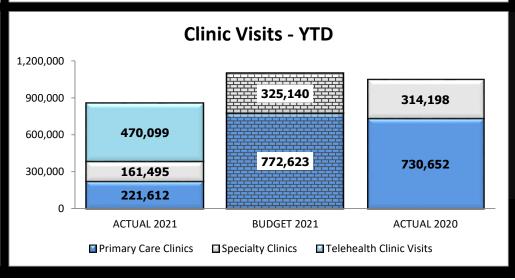
<u>Surg</u>	ery Cases	- <u>CM</u>	<u>Surg</u>	ery Cases	- YTD
Actual	Budget	Prior Year	Actual	Budget	Prior Year
861	2,019	1,905	15,744	25,381	23,257





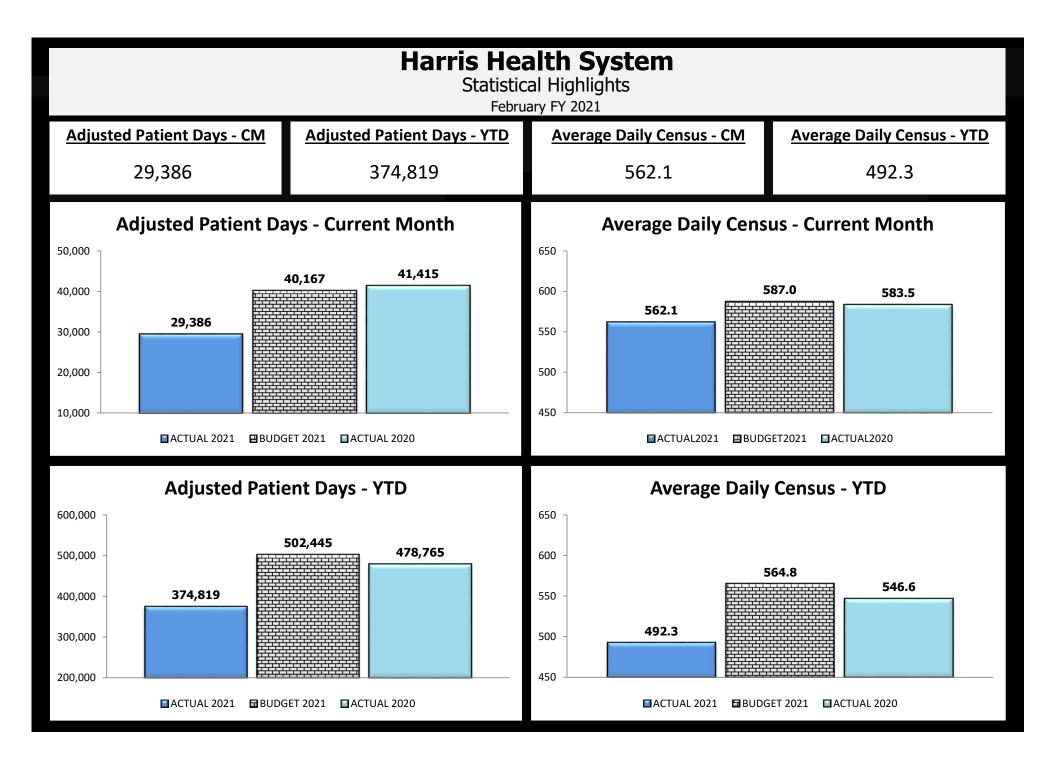




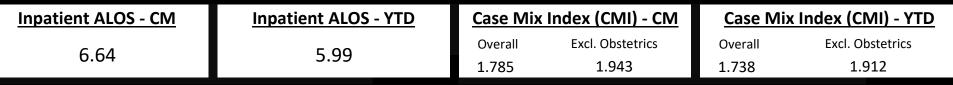


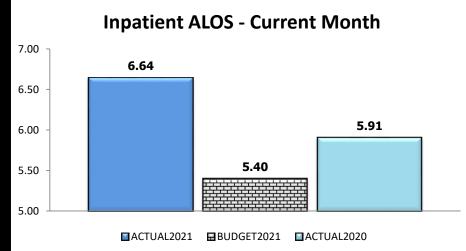
**Prior Year** 

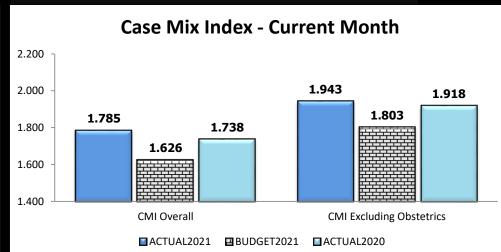
1,044,850

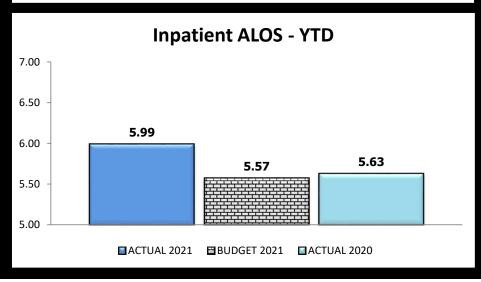


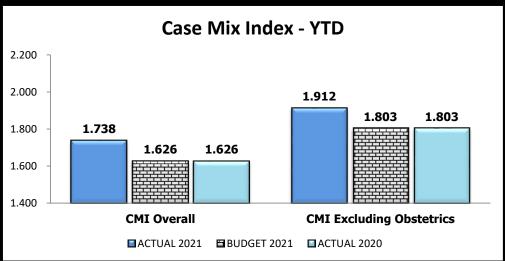
Statistical Highlights
February FY 2021











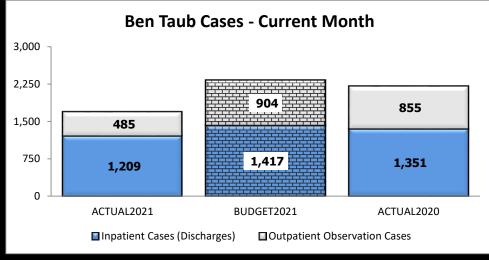
Statistical Highlights - Cases Occupying Beds February FY 2021

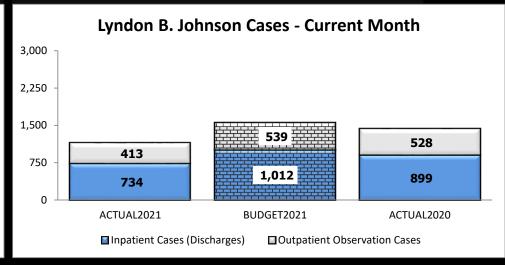
BT Cases Occupying Beds - CM							
Actual	Budget	Prior Year					
1,694	2,321	2,206					

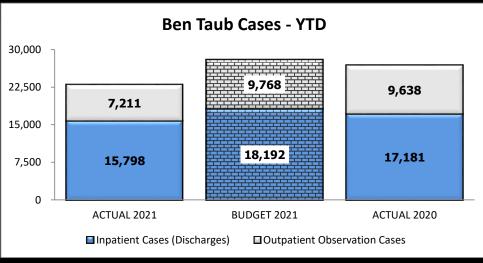
BT Cases Occupying Beds - YTD								
Actual	Budget	Prior Year						
23,009	27,960	26,819						

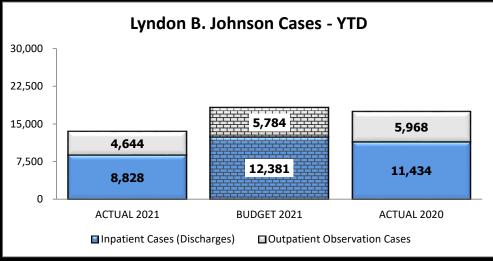
<b>TRY Cases</b>	Occupying	Beas - Civi
Actual	Budget	Prior Year
1,147	1,551	1,427

LBJ Cases	Occupying I	Beds - YTD
Actual	Budget	Prior Year
13,472	18,165	17,402









Statistical Highlights - Surgery Cases February FY 2021

**Prior Year** 

**BT Surgery Cases - YTD** 

Budget

450	1,098	1,001	8,435	13,744	11,902			
Ben Taub OR Cases - Current Month								
1,200				3				
900 -								
600 -			1,098	1,0	01			
300 -	450							
0	ACTUAL 2021	BU	DGET 2021	ACTUA	L 2020			
	■ ACTUA	AL 2021 🖺 BUDO	GET 2021 ■A	CTUAL 2020				

Actual

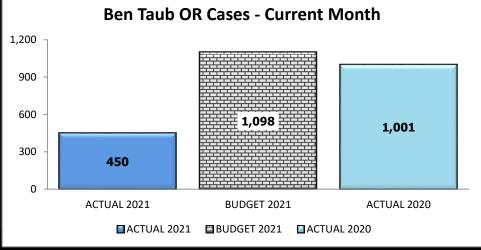
**Prior Year** 

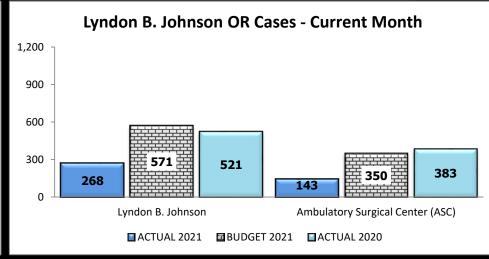
**BT Surgery Cases - CM** 

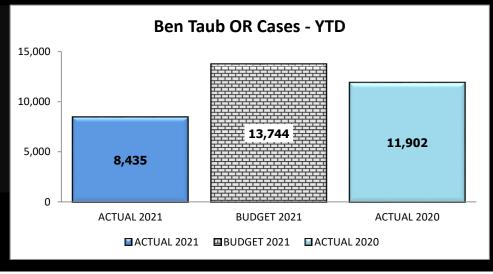
Budget

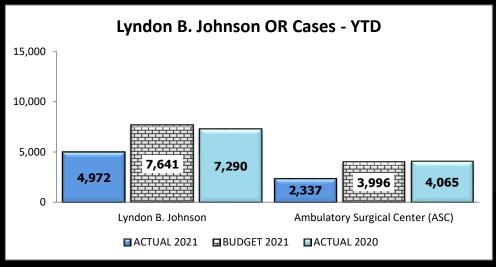
Actual

#### **LBJ Surgery Cases - CM LBJ Surgery Cases - YTD** Budget Budget Actual **Prior Year** Actual **Prior Year** 411 921 904 7,309 11,637 11,355









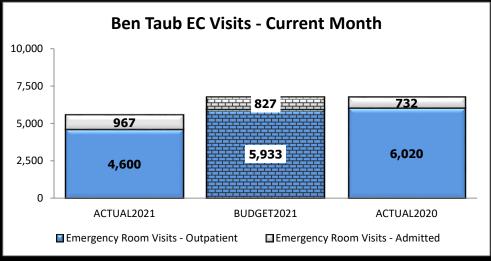
Statistical Highlights - Emergency Room Visits
February FY 2021

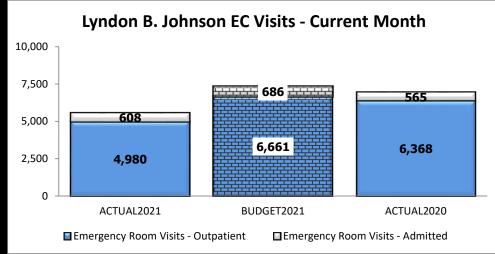
<b>BT Emergency Visits - CM</b>							
Actual	Budget	Prior Year					
5,567	6,760	6,752					

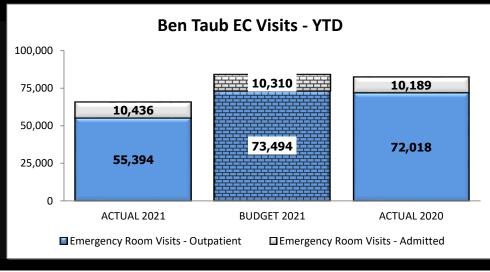
# Actual Budget Prior Year 65,830 83,804 82,207

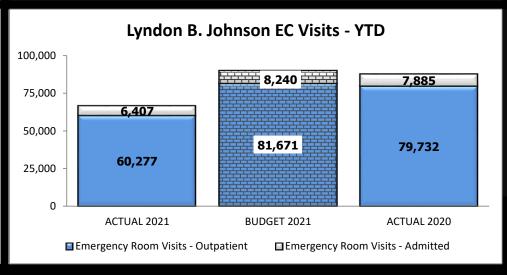
# Actual Budget Prior Year 5,588 7,347 6,933

<b>LBJ Emergency Visits - YTD</b>							
Actual	Budget	Prior Year					
66,684	89,911	87,617					



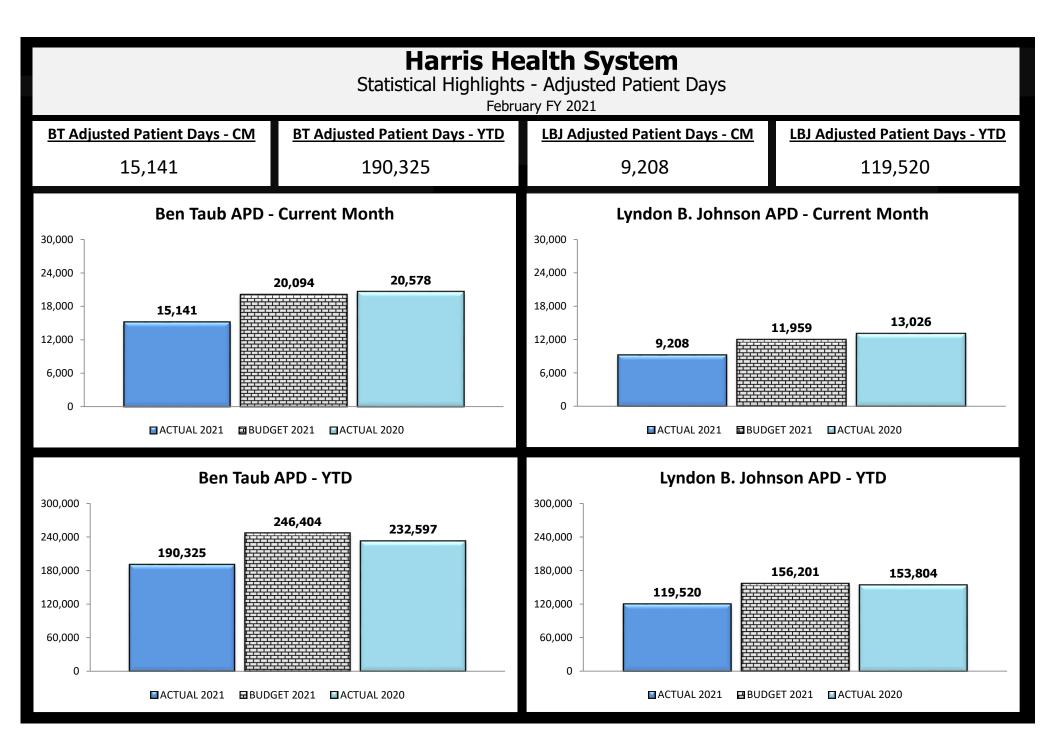


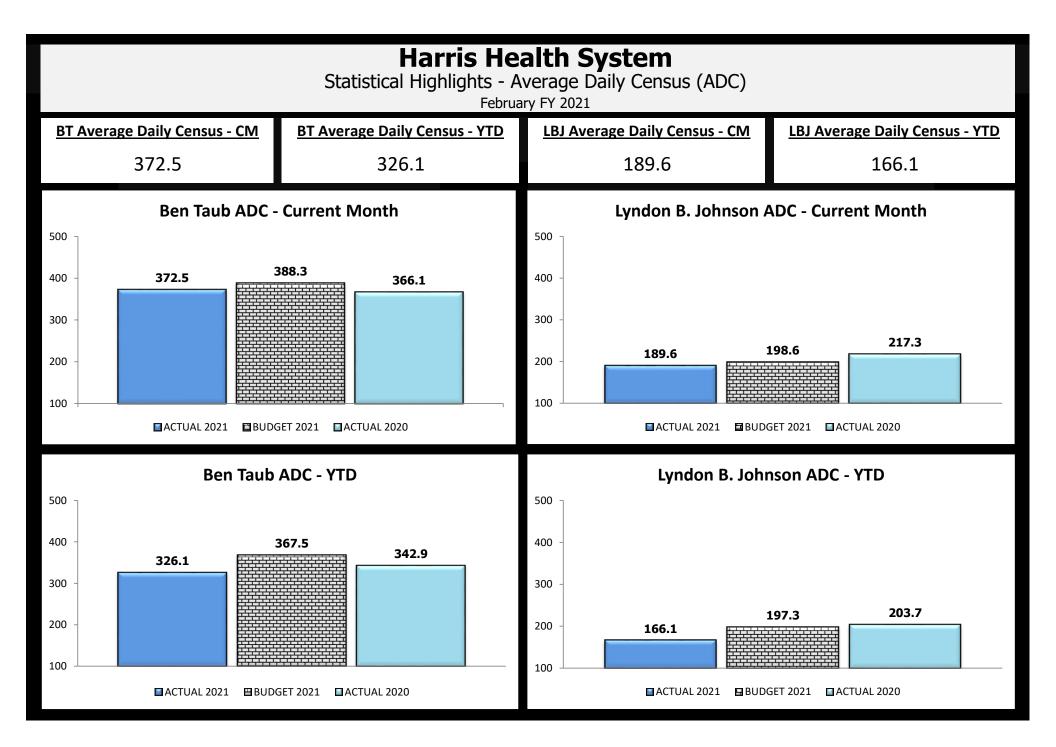


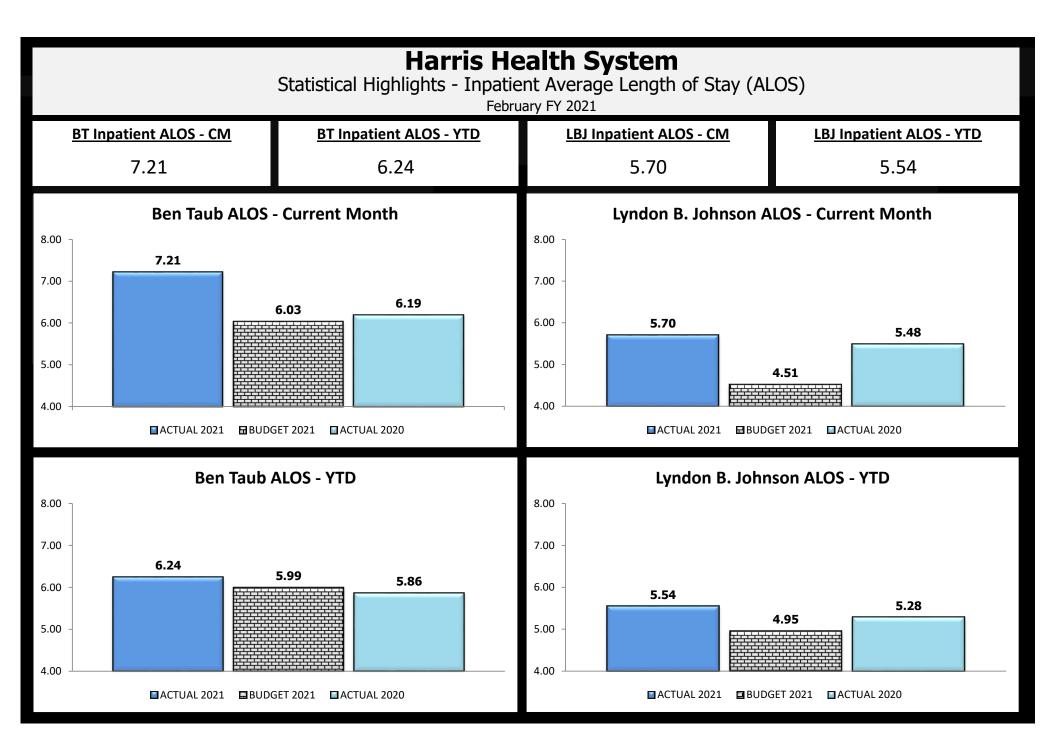


Harris Health System
Statistical Highlights - Births
February FY 2021

rebluary r r 2021											
BT Births - CM BT Births - YTD					LBJ Births - CM			LBJ Births - YTD			
Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year
169	240	227	2,443	3,102	3,039	127	199	155	1,774	2,325	2,218
	Ben T	aub Births	- Current N	/lonth		Lyndon B. Johnson Births - Current Month					1
300						300					
200 -						200 -					
100 -			240	2:	27	100 -			199		
100	169						127			15	5
0						o					
	■ ACTUAL 2021 ■ BUDGET 2021 ■ ACTUAL 2020						■ ACTU	IAL 2021 ■BUD	GET 2021 ■ACT	ΓUAL 2020	
Ben Taub Births - YTD						Lynd	don B. John	son Births	- YTD		
4,000 ]						4,000					
3,000 -						3,000 -					
2,000 -			3,102	3,0	039	2,000 -					
1,000 -	2,443					1,000 -	1,774		2,325	2,2	18
0						0					
■ ACTUAL 2021 ■ BUDGET 2021 ■ ACTUAL 2020					■ ACTUAL 2021 ■ BUDGET 2021 ■ ACTUAL 2020						







Statistical Highlights - Case Mix Index (CMI)
February FY 2021









