HARRISHEALTH SYSTEM



Financial Statements

As of January 31, 2021

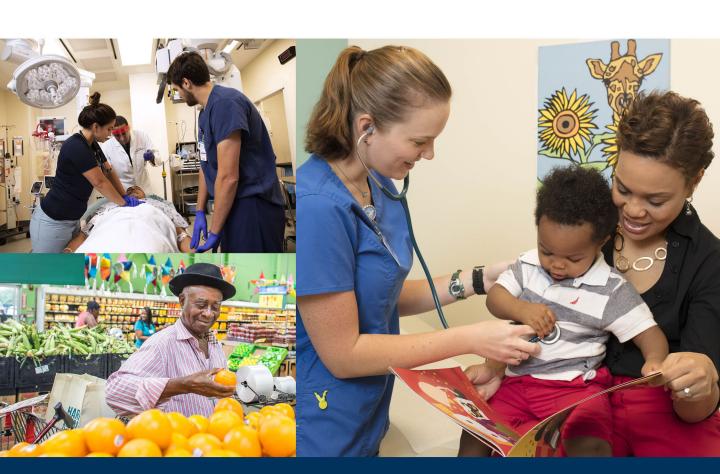


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Financial Highlights Review

HARRISHEALTH SYSTEM

As of January 31, 2021

Operating Income for January was \$53.0 million compared to budgeted income of \$2.0 million.

Overall January net revenue of \$212.1 million was \$70.4 million or 49.6% greater than budget. Net patient revenue and HRSA Relief Fund revenue contributed \$25.5 million to the positive variance. Income from Medicaid Supplemental programs was \$45.1 million higher than expected, driven primarily by the timing of the DSRIP achievement for prior year DY8 as well as the Uncompensated Care revenues. As previously discussed, the resizing of the Uncompensated Care program under the 1115 Waiver, which began in federal fiscal year 2020, and various FMAP flexibilities afforded during the public health emergency, continue to contribute to the FY 2021 positive revenue variances.

Total operating expenses of \$159.2 million were \$19.4 million or 13.9% greater than budget. Provider and clinical staff costs were \$6.9 million greater primarily due to the response to the ongoing COVID surge. Purchased services for outside medical services and marketplace insurance subsidies contributed \$8.2 million to the variance. In addition, maintenance and repairs were \$2.8 million over budget primarily due to the repairs at the LBJ Hospital.

Despite mandated facilities closures consistent with the governor's orders, the overall volumes remained above average. Average daily census at the hospitals was the highest on record in FY 2021, only to be matched by the same from November 2019. Consistent with the previous trend, in-person clinic visits were 59.2% lower, however, overall clinic visits including telehealth were only 16.0% lower compared to budget. Emergency room visits and births were down 26.4% and 27.0%, respectively. The volume adjusted expense per adjusted patient day was \$4,918 compared to the budget of \$3,410 per day and the prior year expense of \$3,909 per adjusted patient day.

Total cash receipts for January were \$417.7 million. The System has \$867.0 million in unrestricted cash, cash equivalents and investments, representing 186.4 days cash on hand. Harris Health System has \$123.3 million in net accounts receivable, representing 78.6 days of outstanding patient accounts receivable at January 31, 2020. The January balance sheet reflects a combined net receivable position of \$94.4 million under the various Medicaid Supplemental programs.

January expenses incurred by Harris Health for Foundation personnel and other costs were \$53,000.

Income Statement

HARRISHEALTH SYSTEM

As of January 31, 2021 (In \$ Millions)

		МС	ОПТН	-TO-MON	TH				١	EAR-TO-DATI	E		
	CU	RRENT	CU	RRENT	PERCENT	(CURRENT	C	CURRENT	PERCENT		PRIOR	PERCENT
		/EAR	Bl	JDGET	VARIANCE		YEAR		BUDGET	VARIANCE		YEAR	VARIANCE
REVENUE													
Net Patient Revenue		51.9		50.9	2.1%		528.3		558.3	-5.4%		539.7	-2.1%
Medicaid Supplemental Programs		67.8		22.7	199.0%		517.5		218.6	136.7%		225.5	129.5%
Other Operating Revenue		27.4		2.3	1089.1%		143.9		27.6	421.4%		29.9	381.3%
Total Operating Revenue	\$	147.1	\$	75.9	94.0%	\$	1,189.7	\$	804.5	47.9%	\$	795.1	49.6%
Net Ad Valorem Taxes		64.7		65.2	-0.7%		716.6		716.9	0.0%		695.2	3.1%
Net Tobacco Settlement Revenue		-		-	0.0%		12.9		13.8	-6.5%		13.8	-6.5%
Interest Income & Other		0.3		0.8	-61.6%		3.9		10.1	-61.4%		13.4	-70.8%
Total Nonoperating Revenue	\$	65.0	\$	65.9	-1.4%	\$	733.4	\$	740.8	-1.0%	\$	722.3	1.5%
Total Net Revenue	\$	212.1	\$	141.8	49.6%	\$	1,923.1	\$	1,545.3	24.4%	\$	1,517.4	26.7%
<u>EXPENSE</u>													
Salaries and Wages		54.7		54.9	0.4%		595.5		583.5	-2.1%		544.2	-9.4%
Employee Benefits		20.3		18.2	-11.7%		210.3		199.9	-5.2%		197.1	-6.7%
Total Labor Cost	\$	75.0	\$	73.1	-2.6%	\$	805.8	\$	783.4	-2.9%	\$	741.3	-8.7%
Supply Expenses		19.8		18.8	-5.0%		211.7		210.6	-0.5%		200.2	-5.7%
Physician Services		30.9		26.0	-18.8%		307.9		285.5	-7.8%		254.9	-20.8%
Purchased Services		27.9		15.3	-82.1%		229.8		176.9	-29.9%		189.7	-21.1%
Depreciation & Interest		5.7		6.6	14.0%		62.5		73.4	14.9%		59.6	-4.8%
Total Operating Expense	\$	159.2	\$	139.8	-13.9%	\$	1,617.8	\$	1,529.8	-5.7%	\$	1,445.7	-11.9%
Operating Income (Loss)	\$	53.0	\$	2.0		\$	305.3	\$	15.5		\$	71.7	
Total Margin %		25.0%		1.4%			15.9%)	1.0%			4.7%	

^{*} Unless otherwise stated all financial figures have been rounded off to the nearest one thousand (million) dollars. Exact amounts may not foot due to rounding.

Balance Sheet

HARRISHEALTH SYSTEM

As of January 31, 2021 and 2020 (In \$ Millions)

	CURRENT YEAR	PRIOR YEAR
CURRENT ASSETS		
Cash, Cash Equivalents and Short Term Investments	867.0	701.
Net Patient Accounts Receivable	123.3	78.
Net Ad Valorem Taxes, Current Portion	329.0	152.
Other Current Assets	217.5	147.
Total Current Assets	\$ 1,536.6	\$ 1,079.
CAPITAL ASSETS		
Plant, Property, & Equipment, Net of Accumulated Depreciation	437.9	454.
Construction in Progress	78.3	29.
Total Capital Assets	\$ 516.2	\$ 484.
ASSETS LIMITED AS TO USE & RESTRICTED ASSETS		
Debt Service & Capital Asset Funds	58.6	40.
LPPF Restricted Cash	121.9	105.
Other - Restricted	0.9	24.
Total Assets Limited As to Use & Restricted Assets	\$ 181.4	\$ 171.
Other Assets	19.0	14.
Deferred Outflows of Resources	97.8	68.
Total Assets & Deferred Outflows of Resources	\$ 2,351.0	\$ 1,818.
CURRENT LIABILITIES		
Accounts Payable and Accrued Liabilities	318.6	204.
Employee Compensation & Related Liabilities	109.7	87.
Estimated Third-Party Payor Settlements	7.4	9.
Current Portion Long-Term Debt and Capital Leases	11.0	8.
Total Current Liabilities	\$ 446.8	\$ 309.
Long-Term Debt	320.4	296.
Net Pension & Post Employment Benefits Liability	703.6	721.
Other Long-Term Liabilities	28.1	17.
Deferred Inflows of Resources	55.3	
Total Liabilities	\$ 1,554.1	\$ 1,345.
Total Net Assets	\$ 796.9	\$ 473.
Total Liabilities & Net Assets	\$ 2,351.0	\$ 1,818.

^{*} Unless otherwise stated all financial figures have been rounded off to the nearest one thousand (million) dollars. Exact amounts may not foot due to rounding.

Cash Flow Summary

HARRISHEALTH SYSTEM

As of January 31, 2021 (In \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DA			ATE	
	CL	IRRENT	PF	RIOR	Cl	JRRENT		PRIOR
		YEAR	Y	EAR		YEAR		YEAR
CASH RECEIPTS								
Collections on Patient Accounts		49.2		51.9		581.0		557.1
Medicaid Supplemental Programs		47.4		13.8		444.7		188.8
Net Ad Valorem Taxes		317.4		429.0		424.7		577.4
Tobacco Settlement		-		-		12.9		13.8
Other Revenue		3.7		3.0		117.8		39.6
Total Cash Receipts	\$	417.7	\$	497.7	\$	1,581.1	\$	1,376.7
CASH DISBURSEMENTS								
Salaries, Wages and Benefits		81.7		72.1		868.9		795.2
Supplies		18.5		20.5		226.7		213.5
Physician Services		27.5		50.9		305.7		170.1
Purchased Services		21.6		22.8		196.1		219.1
Capital Expenditures		6.1		5.6		82.0		58.2
Debt and Interest Payments		0.3		0.3		8.2		8.0
Other Uses		(3.4)		(10.2)		(67.9)		(48.0)
Total Cash Disbursements	\$	152.3	\$	162.0	\$	1,619.7	\$	1,416.1
Net Change	\$	265.4	\$	335.7	\$	(38.6)	\$	(39.4)
Upracticated Cook Cook Equivalents and Investments, Eshruary 20, 2022					¢.	905.6		
Unrestricted Cash, Cash Equivalents and Investments - February 29, 2020					\$			
Net Change					\$	(38.6)	•	
Unrestricted Cash, Cash Equivalents and Investments - January 31, 2021					\$	867.0	=	

^{*} Unless otherwise stated all financial figures have been rounded off to the nearest one thousand (million) dollars. Exact amounts may not foot due to rounding.

Performance Ratios



As of January 31, 2021

	MONTH-TO-MONTH				YEAR-TO-DATE					
	CURRENT			URRENT	CURRENT		CURRENT		PRIOR	
		YEAR	E	BUDGET		YEAR	В	UDGET		YEAR
OPERATING HEALTH INDICATORS										
Operating Margin %		25.0%		1.4%		15.9%		1.0%		4.7%
Run Rate per Day (In \$ Millions)	\$	5.0	\$	4.3	\$	4.6	\$	4.4	\$	4.1
Salary, Wages & Benefit per APD	\$	2,317	\$	1,782	\$	2,333	\$	1,695	\$	1,695
Supply Cost per APD	\$	610	\$	459	\$	613	\$	456	\$	458
Physician Services Cost per APD	\$	954	\$	633	\$	891	\$	618	\$	583
Total Expense per APD	\$	4,918	\$	3,410	\$	4,683	\$	3,309	\$	3,306
Overtime as a % of Total Salaries		3.2%		1.3%		2.7%		1.4%		3.1%
Contract as a % of Total Salaries		1.6%		0.4%		1.7%		0.4%		1.1%
Full-time Equivalent Employees		8,754		8,649		8,685		8,702		8,283
FINANCIAL HEALTH INDICATORS										
Quick Ratio						3.4				3.4
Unrestricted Cash (In \$ Millions)					\$	867.0	\$	639.2	\$	701.4
Days Cash on Hand						186.4		146.8		169.1
Days Revenue in Accounts Receivable						78.6		44.6		48.8
Days in Accounts Payable						40.4				37.7
Capital Expenditures/Depreciation & Amortization						156.4%				117.4%
Average Age of Plant (years)						12.9				13.2

Harris Health System Key Indicators



Statistical Highlights

HARRISHEALTH SYSTEM

As of January 31, 2021

	МО	NTH-TO-MON	ТН		YE	AR-TO-DATE		
	CURRENT	CURRENT	PERCENT	CURRENT	CURRENT	PERCENT	PRIOR	PERCENT
	YEAR	BUDGET	CHANGE	YEAR	BUDGET	CHANGE	YEAR	CHANGE
Adjusted Patient Days	32,370	40,992	-21.0%	345,433	462,278	-25.3%	437,350	-21.0%
Outpatient % of Adjusted Volume	58.2%	65.9%	-11.7%	61.0%	66.0%	-7.5%	66.2%	-7.8%
Primary Care Clinic Visits	19,803	59,261	-66.6%	205,412	708,560	-71.0%	673,175	-69.5%
Specialty Clinic Visits	14,414	24,627	-41.5%	150,235	299,341	-49.8%	289,196	-48.1%
Telehealth Clinic Visits	36,249	0	100.0%	443,523	0	100.0%	0	100.0%
Total Clinic Visits	70,466	83,888	-16.0%	799,170	1,007,901	-20.7%	962,371	-17.0%
Emergency Room Visits - Outpatient	9,516	13,373	-28.8%	106,091	142,571	-25.6%	139,362	-23.9%
Emergency Room Visits - Admitted	1,480	1,559	-5.1%	15,268	17,037	-10.4%	16,777	-9.0%
Total Emergency Room Visits	10,996	14,932	-26.4%	121,359	159,608	-24.0%	156,139	-22.3%
Surgery Cases - Outpatient	378	1,105	-65.8%	7,755	13,402	-42.1%	12,439	-37.7%
Surgery Cases - Inpatient	531	824	-35.6%	7,128	9,960	-28.4%	8,913	-20.0%
Total Surgery Cases	909	1,929	-52.9%	14,883	23,362	-36.3%	21,352	-30.3%
Total Outpatient Visits	129,464	136,165	-4.9%	1,289,858	1,625,056	-20.6%	1,561,520	-17.4%
Inpatient Cases (Discharges)	2,085	2,474	-15.7%	22,683	28,144	-19.4%	26,365	-14.0%
Outpatient Observation Cases	994	1,347	-26.2%	10,957	14,109	-22.3%	14,223	-23.0%
Total Cases Occupying Patient Beds	3,079	3,821	-19.4%	33,640	42,253	-20.4%	40,588	-17.1%
Births	316	433	-27.0%	3,921	4,988	-21.4%	4,875	-19.6%
Inpatient Days	13,536	13,984	-3.2%	134,616	157,200	-14.4%	147,764	-8.9%
Outpatient Observation Days	3,008	3,136	-4.1%	29,331	32,531	-9.8%	35,379	-17.1%
Total Patient Days	16,544	17,120	-3.4%	163,947	189,731	-13.6%	183,143	-10.5%
Average Daily Census	533.7	552.3	-3.4%	486.5	563.0	-13.6%	543.5	-10.5%
Average Operating Beds	659	671	-1.8%	642	671	-4.3%	673	-4.6%
Bed Occupancy %	81.0%	82.3%	-1.6%	75.8%	83.9%	-9.7%	80.8%	-6.2%
Inpatient Average Length of Stay	6.5	5.7	14.9%	5.9	5.6	6.3%	5.6	5.9%
Inpatient Case Mix Index (CMI)	1.729	1.626	6.3%	1.734	1.626	6.6%	1.616	7.3%
Payor Mix (% of Charges)								
Charity & Self Pay	51.6%	53.4%	-3.3%	51.3%	53.4%	-4.0%	53.9%	-4.8%
Medicaid & Medicaid Managed	22.5%	21.8%	3.1%	22.4%	21.8%	2.6%	22.1%	1.2%
Medicare & Medicare Managed	11.7%	11.7%	-0.2%	11.8%	11.7%	1.1%	11.5%	2.8%
Commercial & Other	14.2%	13.1%	8.6%	14.5%	13.1%	10.8%	12.5%	16.1%
Total Unduplicated Patients - Rolling 12				239,169			288,676	-17.1%
Total New Patient - Rolling 12				66,398			91,311	-27.3%

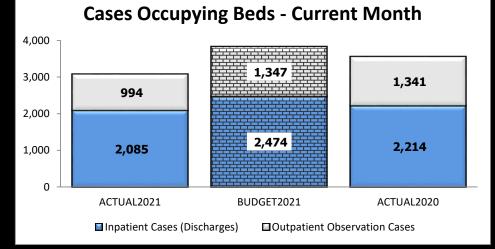
Statistical Highlights
January FY 2021

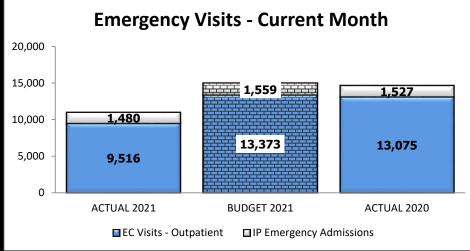
Cases Occupying Beds - CM							
Actual	Budget	Prior Year					
3,079	3,821	3,555					

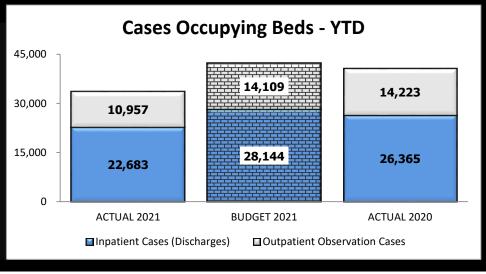
<u>Cases Occupying Beds - YTD</u>							
Actual	Budget	Prior Year					
33,640	42,253	40,588					

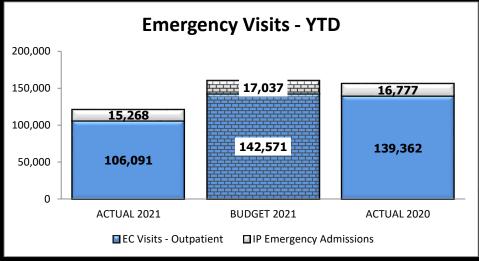


Emergency Visits - YTD							
Actual	Budget	Prior Year					
121,359	159,608	156,139					









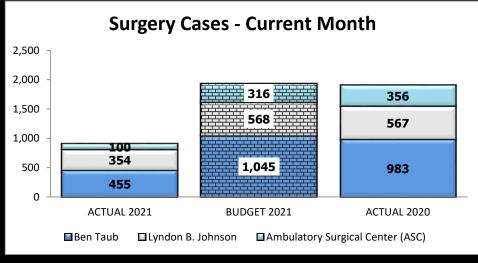
Statistical Highlights
January FY 2021

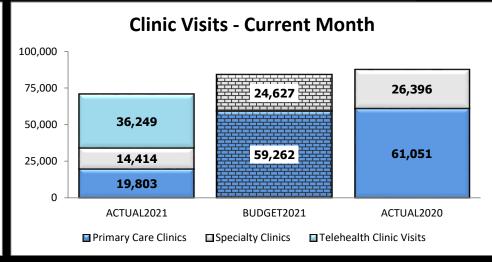
Surgery Cases - CM						
Actual	Budget	Prior Year				
909	1,929	1,906				

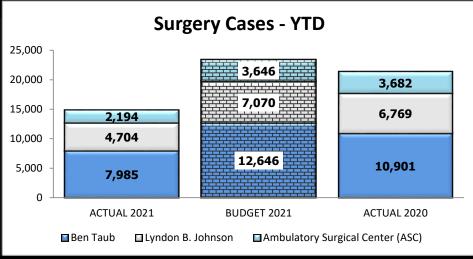
Surgery Cases - YTD Actual Budget Prior Year 14,883 23,362 21,352

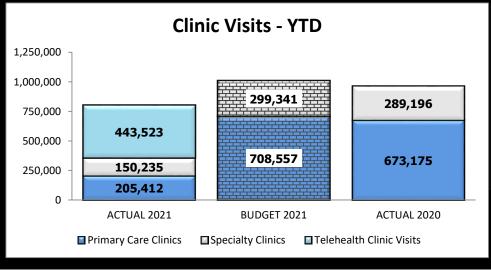
Clinic Visits - CM Actual Budget Prior Year 70,466 83,889 87,447

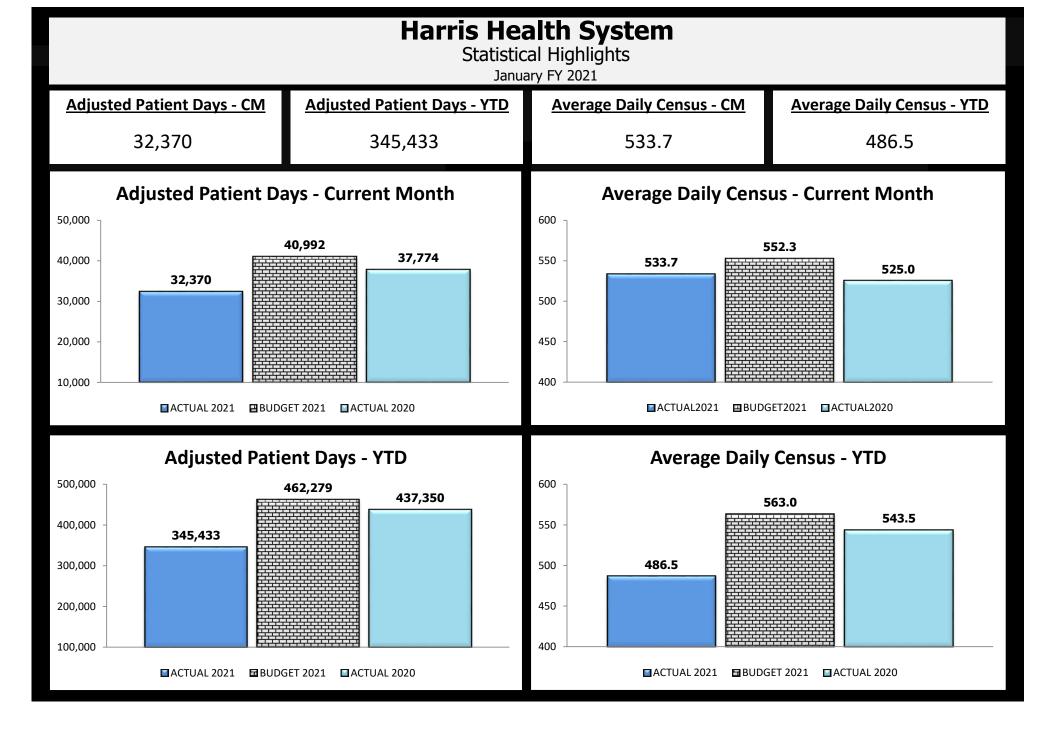








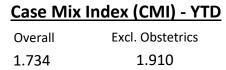


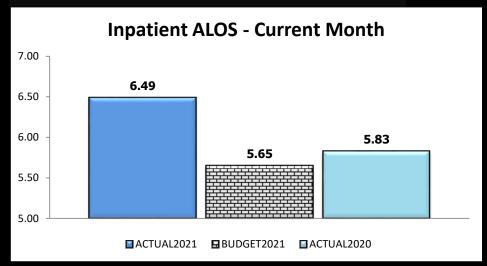


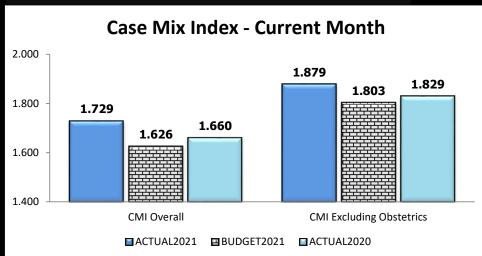
Statistical Highlights
January FY 2021

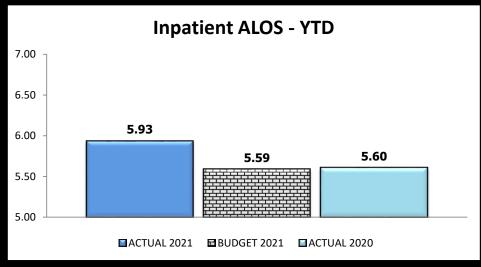


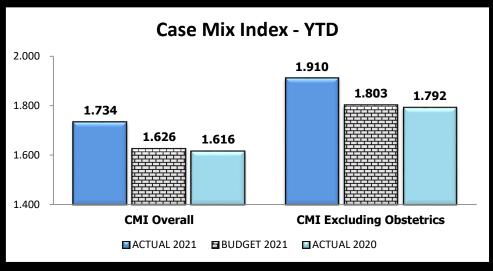












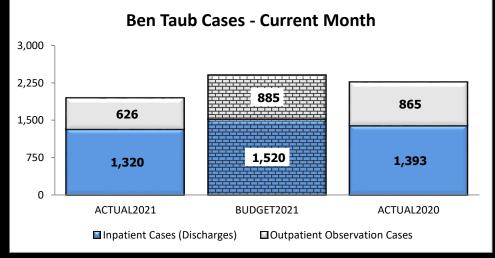
Statistical Highlights - Cases Occupying Beds
January FY 2021

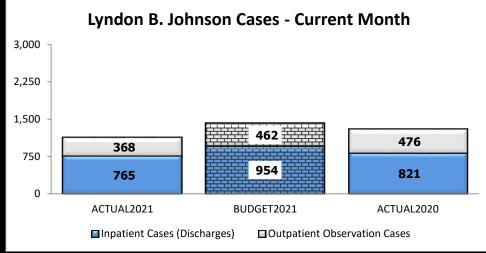
BT Cases Occupying Beds - CM						
Actual	Budget	Prior Year				
1,946	2,405	2,258				

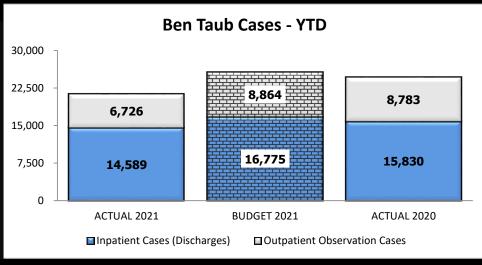
BT Cases Occupying Beds - YTD						
Actual	Budget	Prior Year				
21,315	25,639	24,613				

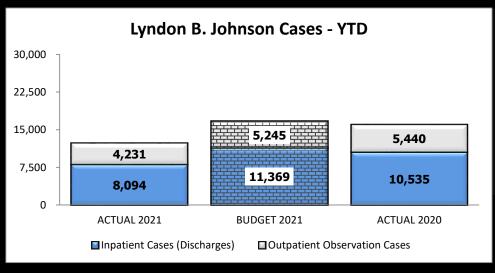
LBJ Cases Occupying Beds - CM							
Actual	Budget	Prior Year					
1,133	1,416	1,297					

LBJ Cases Occupying Beds - YTD							
Actual	Budget	Prior Year					
12,325	16,614	15,975					









Harris Health System
Statistical Highlights - Surgery Cases
January FY 2021

BT S	Surgery Cases	- <u>CM</u>	BT Su	rgery Cases	s - YTD	LBJ Surgery Cases - CM LBJ Surgery Cas			urgery Case	s - YTD	
Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year
455	1,045	983	7,985	12,646	10,901	454	884	923	6,898	10,716	10,451
Ben Taub OR Cases - Current Month							Lyndon B	Iohnson OR	Cases - Cu	rrent Mon	th
1,200						1,200					
900 -						900 -					
600 -			1,045			600 -			_		
300 -			1,045	98	33	300 -					
300 -	455						354	567	100	316	356
0	ACTUAL 2021	BUI	DGET 2021	ACTUA	1 2020	0 1	Lyndon B	Johnson	/	atory Surgical Ce	nter (ASC)
	MACTUA			TUAL 2020						CTUAL 2020	1101 (7100)
									_		
	Ве	en Taub OR	R Cases - YT	ſD			Lyndo	n B. Johnso	on OR Case	es - YTD	
15,000 7						15,000 7					
10,000 -						10,000 -					
5,000 -	7,985		12,646	10,	901	5,000	4,704	6,769	2,194	3,646	3,682
	ACTUAL 2021	BU	DGET 2021	ACTUA	L 2020		Lyndon	3. Johnson	Ambul	atory Surgical Ce	nter (ASC)
■ ACTUAL 2021 ■ BUDGET 2021 ■ ACTUAL 2020						■ACTU	AL 2021 🖪 BUD	GET 2021 □ A0	CTUAL 2020		

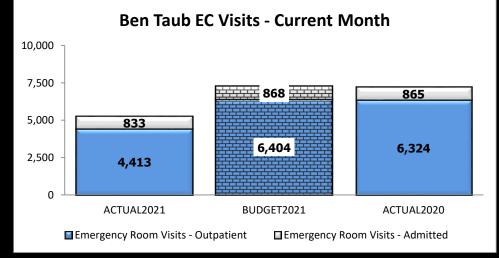
Statistical Highlights - Emergency Room Visits
January FY 2021

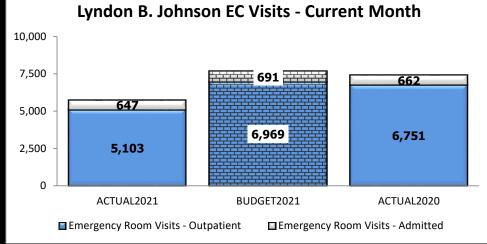
BT Emergency Visits - CM						
Actual	Budget	Prior Year				
5,246	7,272	7,189				

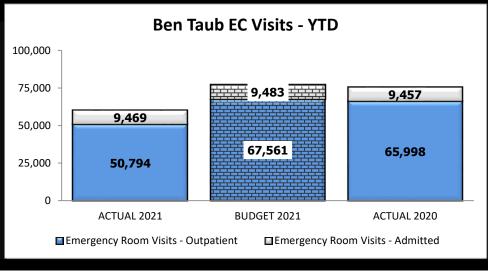
BT Emergency Visits - YTD						
Actual	Budget	Prior Year				
60,263	77,044	75,455				

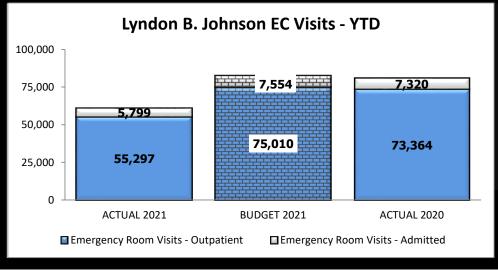
LBJ Emergency Visits - CM						
Actual	Budget	Prior Year				
5,750	7,660	7,413				

LBJ Emergency Visits - YTD							
Actual	Budget	Prior Year					
61,096	82,564	80,684					





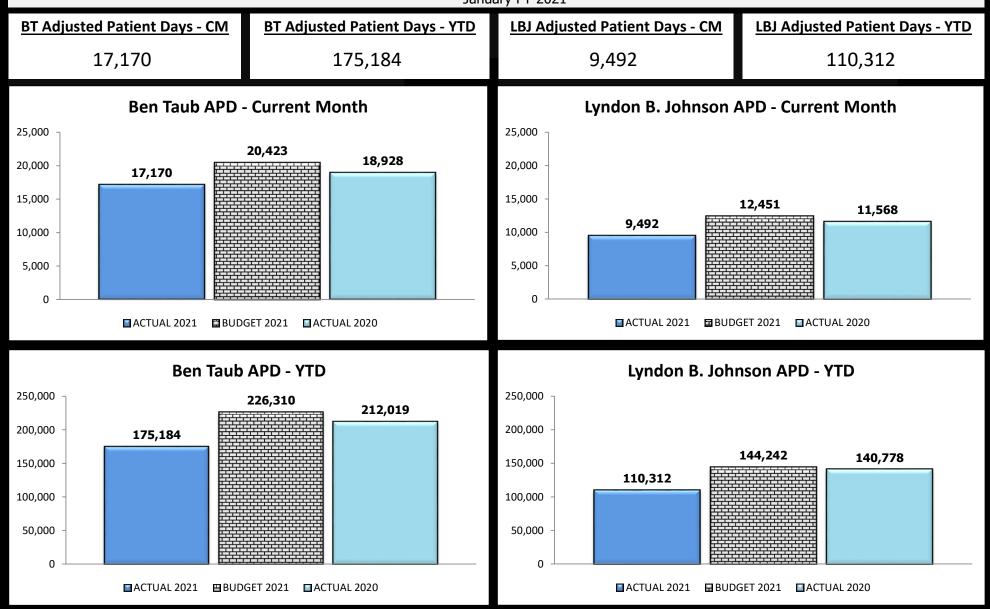


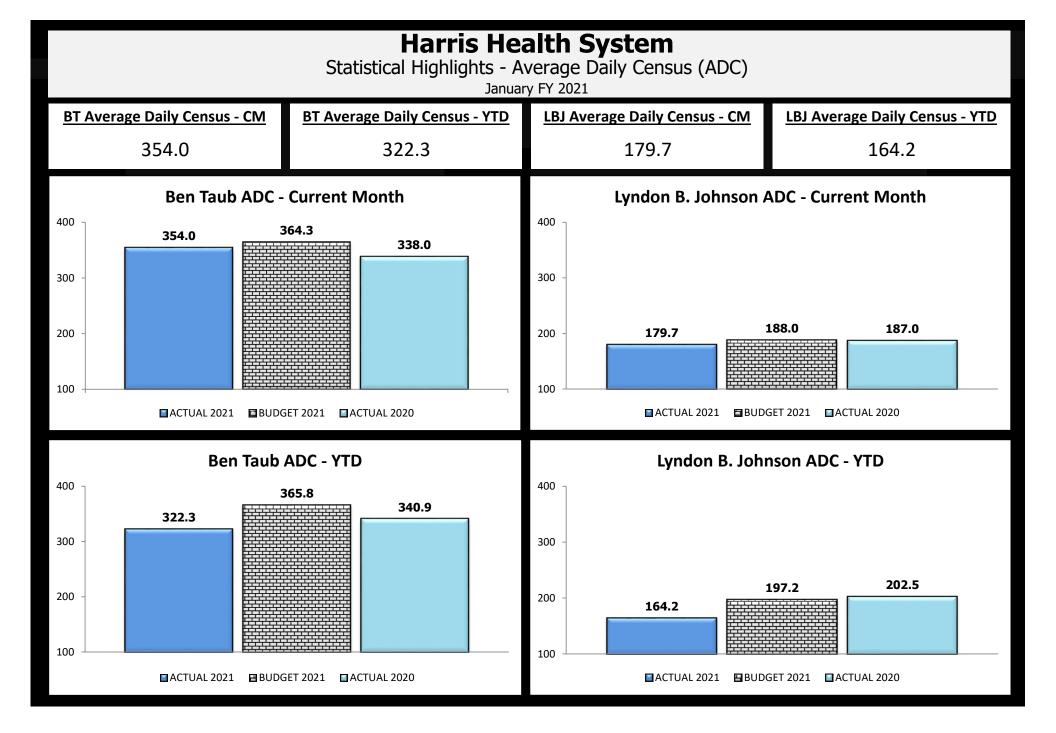


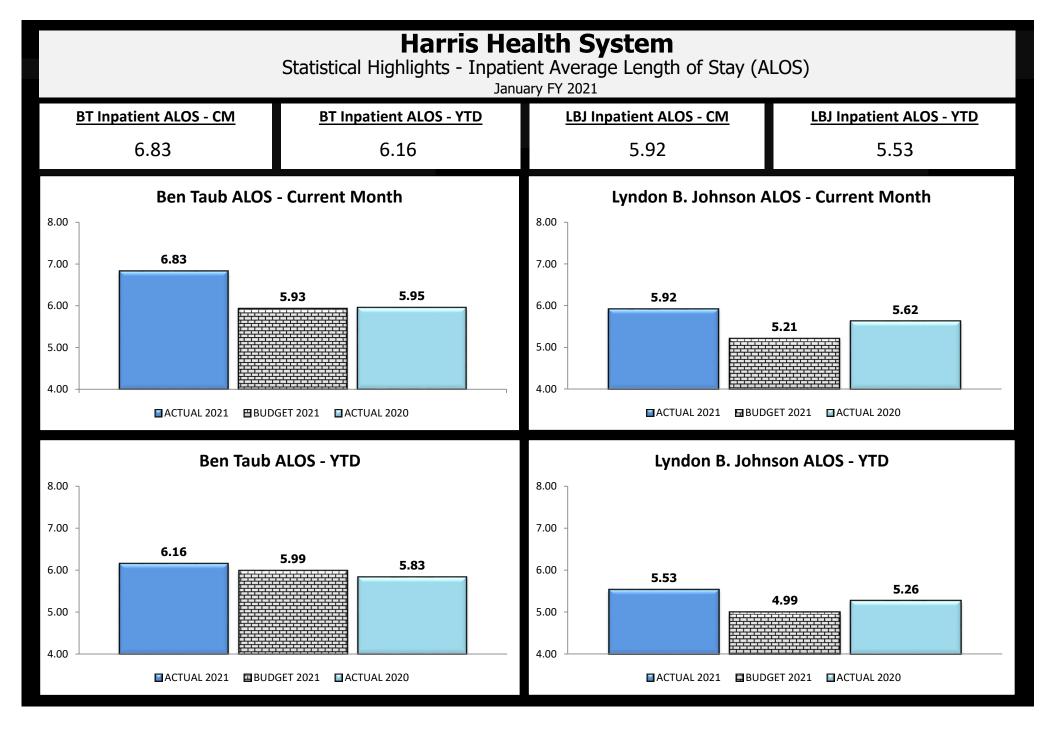
Harris Health System
Statistical Highlights - Births
January FY 2021

	January 1 i 2021										
<u>E</u>	BT Births - Cl	<u>BT Births - YTD</u> <u>LBJ Births - CM</u> <u>LBJ Births - CM</u>				BJ Births - Y	· YTD				
Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year
181	266	272	2,274	2,862	2,812	135	167	121	1,647	2,126	2,063
Ben Taub Births - Current Month					300 ¬	Lyndon B	. Johnson B	irths - Curi	rent Mont	h	
200 -						200 -					
100 -	181		266	27	/2	100 -	135		167	12	1
	■ACTUA	L 2021 ⊟ BUDG	GET 2021 □ACT	ΓUAL 2020			■ ACTU	AL 2021 ■ BUD	GET 2021 □AC	TUAL 2020	
		Ben Taub B	Births - YTD				Lynd	don B. John	son Births	- YTD	
3,000						3,000					
2,000 - 1,000 -	2,274		2,862	2,8	312	1,000 -	1,647		2,126	2,0	63
■ ACTUAL 2021 ■ BUDGET 2021 ■ ACTUAL 2020							■ ACTU	AL 2021 ⊟ BUD	GET 2021 □ AC	TUAL 2020	

Statistical Highlights - Adjusted Patient Days
January FY 2021







Harris Health System
Statistical Highlights - Case Mix Index (CMI)
January FY 2021

January Ff 2021								
BT Case Mix Index (CMI) - CM Overall Excl. Obstetrics 1.741 1.866	BT Case Mix Index (CMI) - YTD Overall Excl. Obstetrics 1.782 1.940	LBJ Case Mix Index (CMI) - CMOverallExcl. Obstetrics1.7081.902	LBJ Case Mix Index (CMI) - YTDOverallExcl. Obstetrics1.6481.853					
1.800 1.741 1.701 1.710 1.600 CMI Overall	CMI Excluding Obstetrics EET 2021 ACTUAL 2020	Lyndon B. Johnson CMI - Current Month 1.902 1.708 1.600 1.514 1.577 1.514 CMI Overall CMI Excluding Obstetrics ACTUAL 2021 BUDGET 2021 ACTUAL 2020						
	CMI - YTD	Lyndon B. Johnson CMI - YTD						
1.782 1.701 1.687 1.400 CMI Overall	1.940 1.878 1.863 CMI Excluding Obstetrics	1.800 - 1.648 1.514 1.511 1.400 CMI Overall	1.853 1.686 1.684 CMI Excluding Obstetrics					
	GET 2021 ACTUAL 2020		GET 2021 ACTUAL 2020					