HARRISHEALTH SYSTEM



Financial Statements

As of June 30, 2021

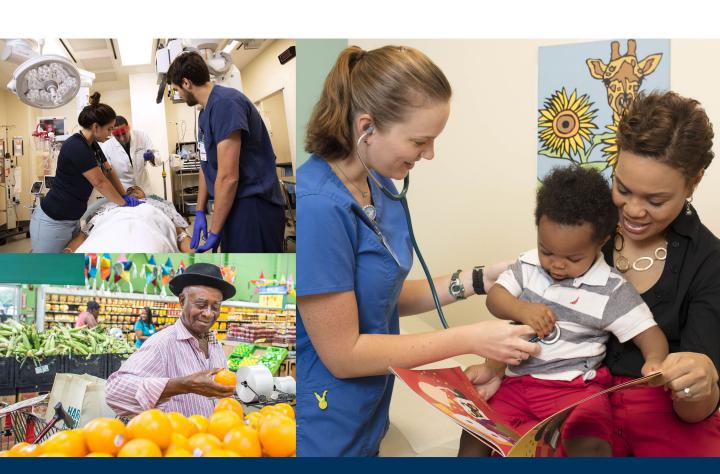


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Financial Highlights Review



As of June 30, 2021

Operating Income for June was \$4.3 million compared to a budgeted loss of \$2.8 million.

Overall June net revenue of \$172.9 million was \$22.7 million or 15.1% greater than budget. Net patient revenue, including HRSA Relief Fund revenue, contributed \$17.9 million to the positive variance. Income from Medicaid Supplemental programs was \$5.9 million higher than expected primarily due to increased federal matching in effect for the public health emergency.

Total operating expenses of \$168.6 million were \$15.6 million or 10.2% greater than budget. Staff costs were \$5.2 million greater than budget primarily due to increases in premium labor and nursing incentives effective for the ongoing response to the COVID-19 pandemic. Medical supplies and pharmaceuticals increased \$4.4 million driven by the supplies kept on hand for COVID patients. Total services reported an unfavorable variance of \$6.2 million primarily due to physician incentives accrued for the first contract year ended June 2021.

Total patient days and average daily census continued to trend strongly in July, with only a 1.4% variance to budget. Emergencyroom visits registered the highest monthly volume in 18 months, or 15.1% higher than budgeted. Adjusted patient days, the overall measure of patient volume, continued the steady return to pre-pandemic levels and were 5.9% lower than budget. Total clinic visits including telehealth were 17.0% lower than budgeted and births were down 15.6%.

Total cash receipts for June were \$87.8 million. The System has \$993.7 million in unrestricted cash, cash equivalents and investments, representing 192.4 days cash on hand. Harris Health System has \$94.7 million in net accounts receivable, representing 45.2 days of outstanding patient accounts receivable at June 30, 2021. The June balance sheet reflects a combined net receivable position of \$125.8 million under the various Medicaid Supplemental programs.

June expenses incurred by Harris Health for Foundation personnel and other costs were \$47,000.

Income Statement

HARRISHEALTH SYSTEM

As of June 30, 2021 (In \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DATE									
	CU	RRENT	CU	RRENT	PERCENT		CURRENT	(CURRENT	PERCENT		PRIOR	PERCENT
		'EAR	Bl	JDGET	VARIANCE	_	YEAR		BUDGET	VARIANCE		YEAR	VARIANCE
REVENUE													
Net Patient Revenue	\$	66.5	\$	48.6	36.8%		\$ 255.7	\$	195.5	30.7%	\$	167.5	52.6%
Medicaid Supplemental Programs		38.3		32.4	18.1%		148.5		129.7	14.5%		143.3	3.7%
Other Operating Revenue		2.4		3.0	-21.1%	_	14.7		12.2	20.1%		10.8	36.3%
Total Operating Revenue	\$	107.3	\$	84.1	27.5%	_	\$ 418.9	\$	337.5	24.1%	\$	321.6	30.3%
Net Ad Valorem Taxes		65.5		65.5	0.0%		263.1		262.0	0.4%		260.9	0.8%
Net Tobacco Settlement Revenue		-		-			13.3		12.9	2.9%		12.9	2.7%
Interest Income & Other		0.2		0.6	-75.7%	_	0.8		3.5	-78.6%		18.2	-95.9%
Total Nonoperating Revenue	\$	65.6	\$	66.1	-0.7%	_	\$ 277.1	\$	278.4	-0.5%	\$	292.0	-5.1%
Total Net Revenue	\$	172.9	\$	150.3	15.1%		\$ 696.0	\$	615.9	13.0%	\$	613.6	13.4%
EXPENSE													
Salaries and Wages		61.5		56.3	-9.2%		235.4		225.2	-4.5%		213.3	-10.4%
Employee Benefits		19.6		19.5	-0.3%	_	84.1		78.6	-7.0%		73.7	-14.1%
Total Labor Cost	\$	81.1	\$	75.9	-6.9%	_	\$ 319.5	\$	303.8	-5.2%	\$	287.0	-11.3%
Supply Expenses		23.8		19.4	-22.6%		86.2		78.7	-9.5%		70.8	-21.6%
Physician Services		35.4		29.5	-19.9%		128.8		118.0	-9.2%		101.7	-26.6%
Purchased Services		22.4		22.1	-1.5%		91.2		88.3	-3.3%		73.6	-23.9%
Depreciation & Interest		5.9		6.1	3.7%	_	23.2		24.2	4.1%		22.8	-1.9%
Total Operating Expense	\$	168.6	\$	153.0	-10.2%	_	\$ 648.9	\$	613.0	-5.8%	\$	555.9	-16.7%
Operating Income (Loss)	\$	4.3	\$	(2.8)		-	\$ 47.1	\$	2.9		\$	57.7	
Total Margin %		2.5%		-1.8%		_	6.8%)	0.5%			9.4%	

Balance Sheet

HARRISHEALTH SYSTEM

As of June 30, 2021 and 2020 (In \$ Millions)

	CURRENT YEAR	PRIOR YEAR		
CURRENT ASSETS				
Cash, Cash Equivalents and Short Term Investments	\$ 993.7	\$ 87	78.9	
Net Patient Accounts Receivable	94.7	6	62.1	
Net Ad Valorem Taxes, Current Portion	251.8	27	75.1	
Other Current Assets	238.0	11	15.9	
Total Current Assets	\$ 1,578.2	\$ 1,33	31.9	
CAPITAL ASSETS				
Plant, Property, & Equipment, Net of Accumulated Depreciation	444.3	45	50.0	
Construction in Progress	84.4	5	51.4	
Total Capital Assets	\$ 528.7	\$ 50	01.4	
ASSETS LIMITED AS TO USE & RESTRICTED ASSETS				
Debt Service & Capital Asset Funds	53.2	7	76.5	
LPPF Restricted Cash	0.5	5	53.5	
Other - Restricted	0.9		0.9	
Total Assets Limited As to Use & Restricted Assets	\$ 54.6	\$ 13	31.0	
Other Assets	18.0	1	16.2	
Deferred Outflows of Resources	179.3	9	97.8	
Total Assets & Deferred Outflows of Resources	\$ 2,358.7	\$ 2,07	78.3	
CURRENT LIABILITIES				
Accounts Payable and Accrued Liabilities	191.6	29	98.9	
Employee Compensation & Related Liabilities	103.1	10	0.80	
Estimated Third-Party Payor Settlements	8.6		7.4	
Current Portion Long-Term Debt and Capital Leases	12.2	1	11.0	
Total Current Liabilities	\$ 315.4	\$ 42	25.3	
Long-Term Debt	308.6	32	21.4	
Net Pension & Post Employment Benefits Liability	735.9	69	98.5	
Other Long-Term Liabilities	24.5	2	28.5	
Deferred Inflows of Resources	112.4	5	55.3	
Total Liabilities	\$ 1,496.9	\$ 1,52	29.1	
Total Net Assets	\$ 861.9	\$ 54	49.2	
Total Liabilities & Net Assets	\$ 2,358.7	\$ 2,07	78.3	

Cash Flow Summary

HARRISHEALTH SYSTEM

As of June 30, 2021 (In \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DA			ATE	
	CURRENT	P	RIOR	CU	RRENT		PRIOR	
	YEAR	١	YEAR		/EAR		YEAR	
<u>CASH RECEIPTS</u>								
Collections on Patient Accounts	91.4		34.0		270.7		170.7	
Medicaid Supplemental Programs	(11.5))	199.5		202.4		257.0	
Net Ad Valorem Taxes	4.6		3.4		48.4		20.8	
Tobacco Settlement	=		-		13.3		12.9	
Other Revenue	3.4		52.1		25.6		71.4	
Total Cash Receipts	\$ 87.8	\$	288.9	\$	560.4	\$	532.8	
<u>CASH DISBURSEMENTS</u>								
Salaries, Wages and Benefits	73.6		72.5		308.4		308.9	
Supplies	23.2		15.2		91.2		84.2	
Physician Services	29.5		25.3		120.4		104.9	
Purchased Services	16.8		12.0		77.0		74.1	
Capital Expenditures	7.3		6.5		28.7		34.2	
Debt and Interest Payments	0.3		0.3		1.2		1.3	
Other Uses	10.9		(0.9)		30.3		(48.0)	
Total Cash Disbursements	161.6	\$	131.0	\$	657.2	\$	559.5	
Net Change	(73.8)	\$	157.9	\$	(96.8)	\$	(26.6)	
Unrestricted Cash, Cash Equivalents and Investments - February 28, 2021				\$	1,090.5			
Net Change				\$	(96.8)			
Unrestricted Cash, Cash Equivalents and Investments - June 30, 2021				\$	993.7			

Performance Ratios



As of June 30, 2021

	MONTH-TO-MONTH				YEAR-TO-DATE					
	C	URRENT	(CURRENT	CURRENT		CURRENT			PRIOR
		YEAR		BUDGET	_	YEAR	В	UDGET		YEAR
OPERATING HEALTH INDICATORS										
Operating Margin %		2.5%		-1.8%		6.8%		0.5%		9.4%
Run Rate per Day (In \$ Millions)	\$	5.5	\$	4.9	\$	5.2	\$	4.9	\$	4.4
Salary, Wages & Benefit per APD	\$	2,121	\$	1,868	\$	2,142	\$	1,824	\$	2,431
Supply Cost per APD	\$	623	\$	478	\$	578	\$	472	\$	600
Physician Services Cost per APD	\$	925	\$	726	\$	863	\$	708	\$	861
Total Expense per APD	\$	4,409	\$	3,767	\$	4,350	\$	3,680	\$	4,708
Overtime as a % of Total Salaries		3.3%		2.6%		3.2%		2.6%		2.8%
Contract as a % of Total Salaries		4.0%		0.4%		3.1%		0.4%		1.5%
Full-time Equivalent Employees		9,189		9,201		8,853		9,143		8,603
FINANCIAL HEALTH INDICATORS										
Quick Ratio						4.9				3.1
Unrestricted Cash (In \$ Millions)					\$	993.7	\$	748.9	\$	878.9
Days Cash on Hand						192.4		154.2		199.5
Days Revenue in Accounts Receivable						45.2		64.5		45.2
Days in Accounts Payable						39.8				34.5
Capital Expenditures/Depreciation & Amortization						146.3%				178.1%
Average Age of Plant (years)						12.9				12.6

Harris Health System Key Indicators



Statistical Highlights

HARRISHEALTH SYSTEM

As of June 30, 2021

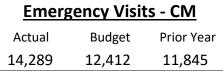
	MONTH-TO-MONTH				YEAR-TO-DATE				
	CURRENT	CURRENT	PERCENT	CURRENT	CURRENT	PERCENT	PRIOR	PERC	
	YEAR	BUDGET	CHANGE	YEAR	BUDGET	CHANGE	YEAR	CHAN	
Adjusted Patient Days	38,245	40,625	-5.9%	149,175	166,594	-10.5%	118,084	2	
Outpatient % of Adjusted Volume	65.3%	64.3%	1.5%	63.6%	64.7%	-1.6%	61.1%		
Primary Care Clinic Visits	35,923	49,613	-27.6%	125,315	196,761	-36.3%	84,686	4	
Specialty Clinic Visits	20,966	21,973	-4.6%	77,131	85,979	-10.3%	50,119	5	
Telehealth Clinic Visits	22,006	23,469	-6.2%	109,995	92,618	18.8%	116,391	-10	
Total Clinic Visits	78,895	95,055	-17.0%	312,441	375,358	-16.8%	251,196	2	
Emergency Room Visits - Outpatient	12,694	10,893	16.5%	45,134	45,603	-1.0%	38,582	1	
Emergency Room Visits - Admitted	1,595	1,519	5.0%	6,244	6,285	-0.7%	5,395	1	
Total Emergency Room Visits	14,289	12,412	15.1%	51,378	51,888	-1.0%	43,977	1	
Surgery Cases - Outpatient	934	1,204	-22.4%	3,416	4,889	-30.1%	2,560	3	
Surgery Cases - Inpatient	871	931	-6.4%	3,079	3,582	-14.0%	2,385	2	
Total Surgery Cases	1,805	2,135	-15.5%	6,495	8,471	-23.3%	4,945	3	
Total Outpatient Visits	143,073	148,637	-3.7%	627,084	592,725	5.8%	419,151	2	
Inpatient Cases (Discharges)	2,175	2,591	-16.1%	8,989	10,319	-12.9%	7,974	1	
Outpatient Observation Cases	1,259	1,150	9.5%	4,901	4,597	6.6%	4,041	2	
Total Cases Occupying Patient Beds	3,434	3,741	-8.2%	13,890	14,916	-6.9%	12,015	1	
Births	385	456	-15.6%	1,411	1,663	-15.1%	1,359		
npatient Days	13,285	14,509	-8.4%	54,266	58,865	-7.8%	45,935	1	
Outpatient Observation Days	3,765	2,774	35.7%	14,376	11,099	29.5%	10,485	3	
Total Patient Days	17,050	17,283	-1.4%	68,642	69,964	-1.9%	56,420	2	
Average Daily Census	568.3	576.1	-1.4%	562.6	573.5	-1.9%	462.5	2	
Average Operating Beds	647	618	4.7%	663	618	7.3%	663		
Bed Occupancy %	87.8%	93.2%	-5.8%	84.9%	92.8%	-8.5%	69.8%	2	
npatient Average Length of Stay	6.1	5.6	9.1%	6.0	5.7	5.8%	5.8		
Inpatient Case Mix Index (CMI)	1.756	1.738	1.0%	1.771	1.738	1.9%	1.685		
Payor Mix (% of Charges)									
Charity & Self Pay	48.5%	51.2%	-5.2%	48.7%	51.2%	-4.9%	52.0%		
Medicaid & Medicaid Managed	21.1%	22.7%	-7.2%	20.9%	22.7%	-7.9%	22.6%		
Medicare & Medicare Managed	12.3%	11.8%	4.6%	12.4%	11.8%	5.3%	11.7%		
Commercial & Other	18.1%	14.3%	26.3%	18.0%	14.3%	25.7%	13.6%	;	
Total Unduplicated Patients - Rolling 12				251,768			268,849		
Total New Patient - Rolling 12				75,056			79,380		

Note: Prior year Clinic Visits have been restated; E&M & Telehealth Visits were aligned with Clinic and Ancillary Visits as appropriate. This shift represents a decrease of ~ 7% to Total Clinic Visits but no change to Total Outpatient Visits reported in FY21.

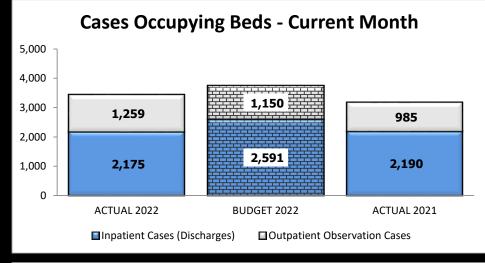
Statistical Highlights
June FY 2022

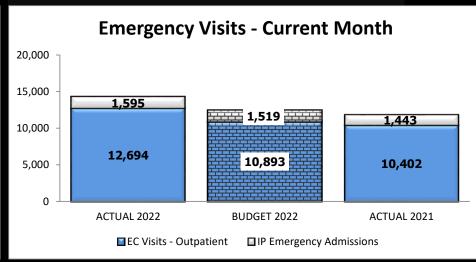
Cases Occupying Beds - CM								
Actual	Budget	Prior Year						
3,434	3,741	3,175						

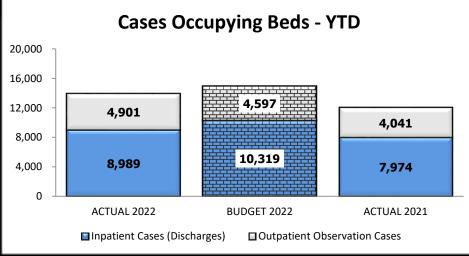
Cases Occupying Beds - YTD Actual Budget Prior Year 13,890 14,916 12,015

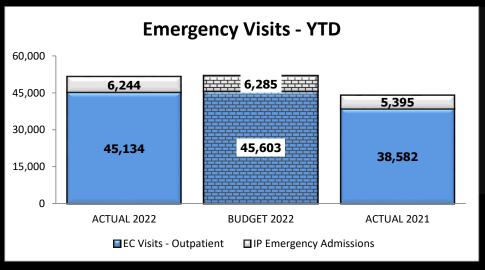






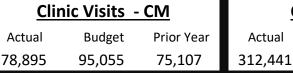




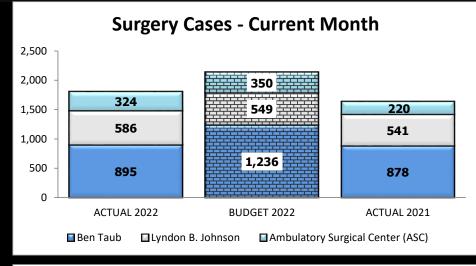


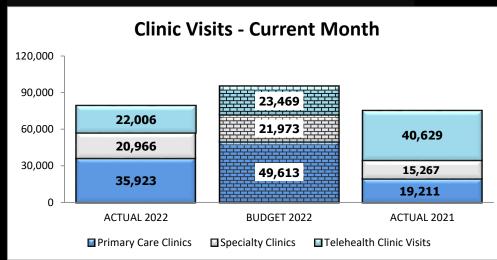
Statistical Highlights
June FY 2022

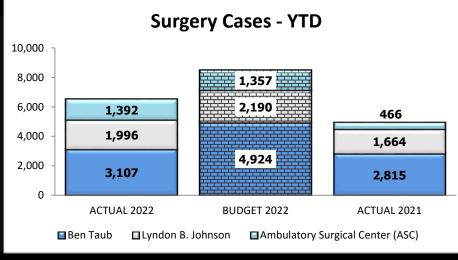
Surgery Cases - CM			Surg	ery Cases	- YTD
Actual	Budget	Prior Year	Actual	Budget	Prior Year
1,805	2,135	1,639	6,495	8,471	4,945

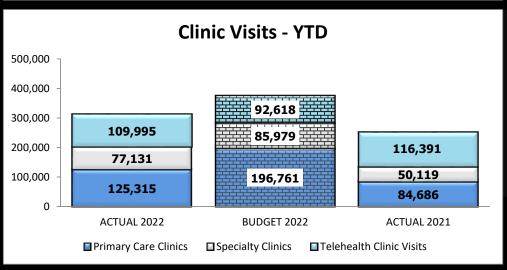


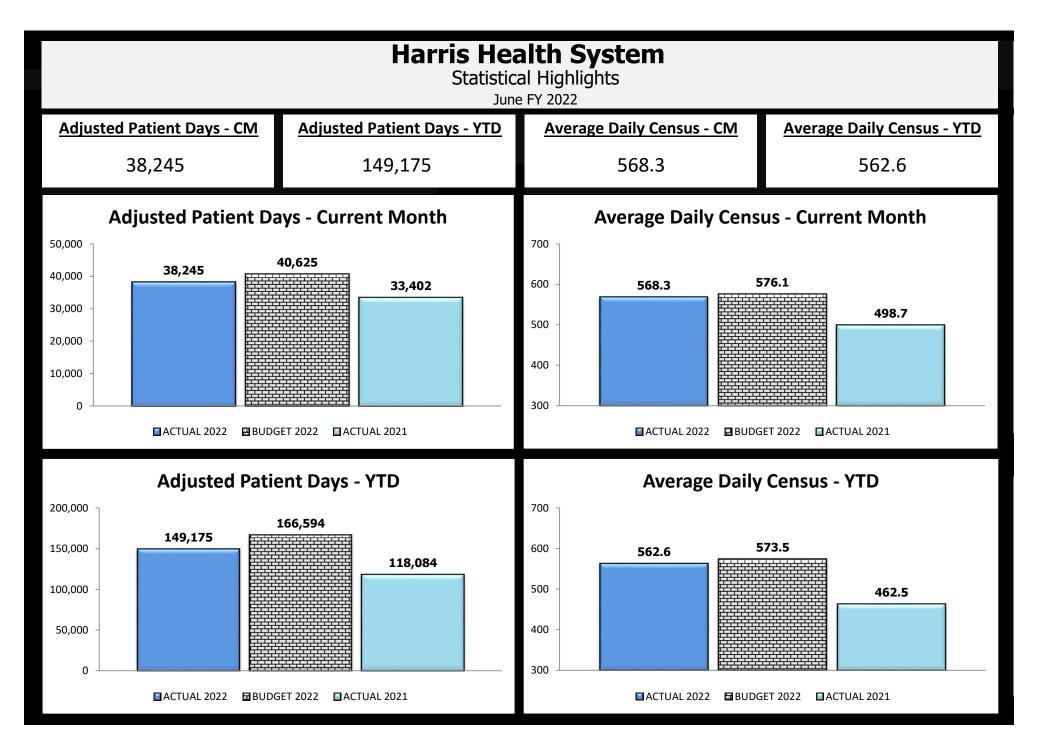


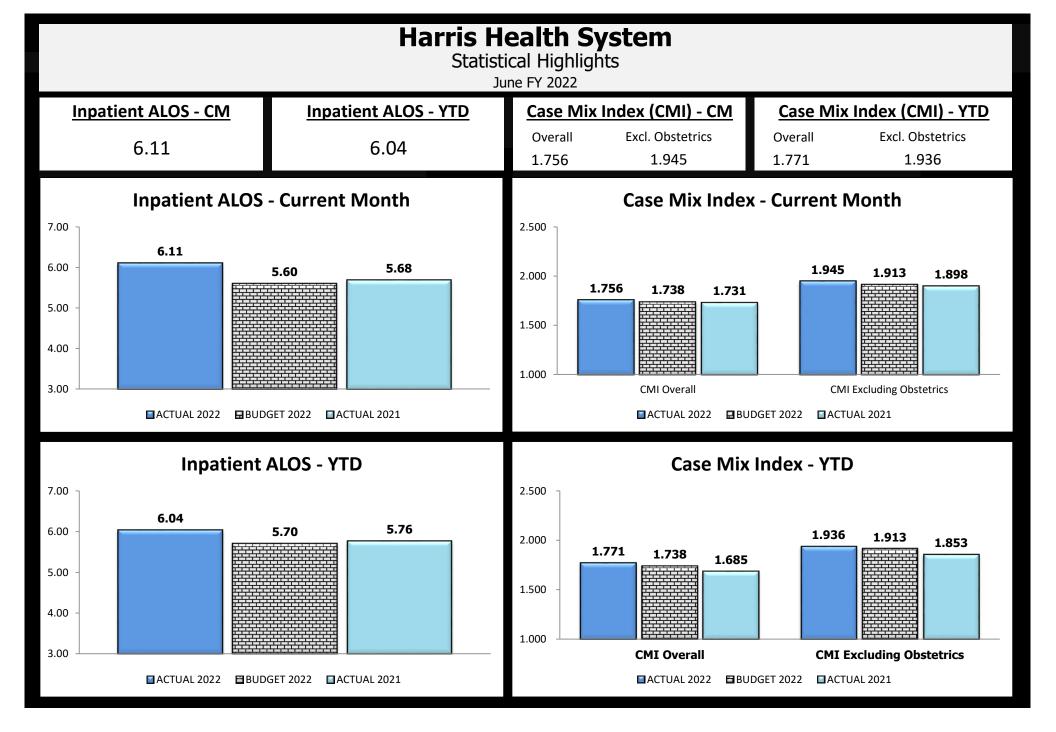












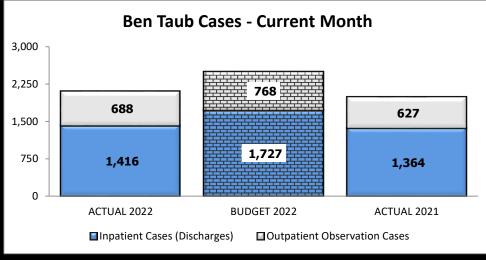
Statistical Highlights - Cases Occupying Beds
June FY 2022

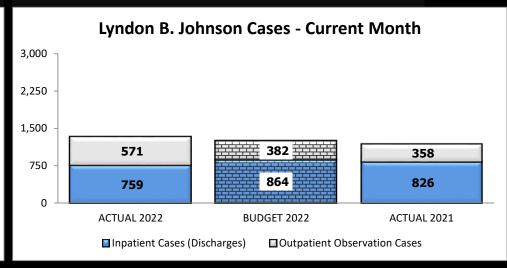
BT Cases Occupying Beds - CM							
Actual	Budget	Prior Year					
2,104	2,495	1,991					

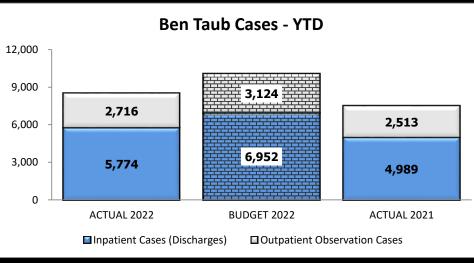
BT Cases Occupying Beds - YTD								
Actual	Budget	Prior Year						
8,490	10,076	7,502						

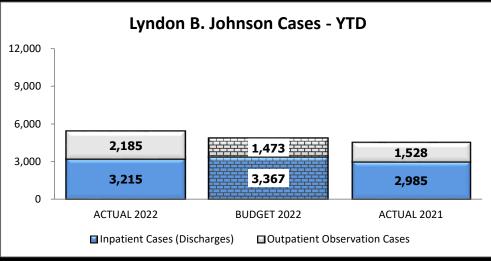
LBJ Cases Occupying Beds - CM									
Actual	Budget	Prior Year							
1,330	1,246	1,184							

LBJ Cases Occupying Beds - YTD								
Actual	Budget	Prior Year						
5,400	4,840	4,513						









Harris Health System
Statistical Highlights - Surgery Cases
June FY 2022

		June FY 2022
BT Surgery Cases - CM	BT Surgery Cases - YTD	<u>LBJ Surgery Cases - CM</u> <u>LBJ Surgery Cases - YTD</u>
Actual Budget Prior Year	Actual Budget Prio	Year Actual Budget Prior Year Actual Budget Prior Year
895 1,236 878	3,107 4,924 2,8	15 910 899 761 3,388 3,547 2,130
Ben Taub OR Cases - Current Month		Lyndon B. Johnson OR Cases - Current Month
1,200 -		1,200 -
800 -		800 -
	1,236	100
400 - 895	6/8	586 549 541 324 350 220
0		0
ACTUAL 2022 BU	DGET 2022 ACTUAL 2021	Lyndon B. Johnson Ambulatory Surgical Center (ASC)
■ACTUAL 2022 ■ BUD	GET 2022 ■ACTUAL 2021	■ACTUAL 2022 ■BUDGET 2022 ■ACTUAL 2021
Ben Taub OR Cases - YTD		Lyndon B. Johnson OR Cases - YTD
6,000		6,000
4,500 -		4,500 -
3,000 -	4,924	3,000 -
1,500 - 3,107	2,815	1,500
		1,996 2,190 1,664 1,392 1,357 466
· ·	DGET 2022 ACTUAL 2021	Lyndon B. Johnson Ambulatory Surgical Center (ASC)
■ACTUAL 2022 ■BUDGET 2022 ■ACTUAL 2021		■ACTUAL 2022 ■BUDGET 2022 ■ACTUAL 2021

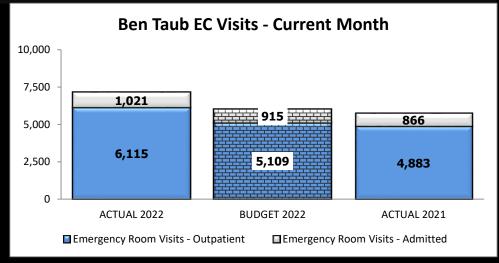
Statistical Highlights - Emergency Room Visits
June FY 2022

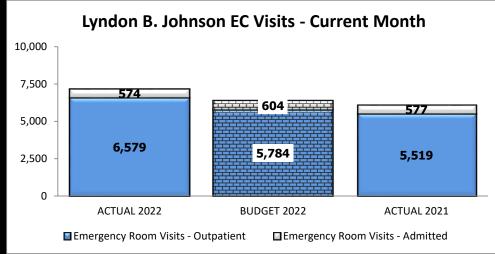
BT Emergency Visits - CM				
Actual	Budget	Prior Year		
7,136	6,024	5,749		

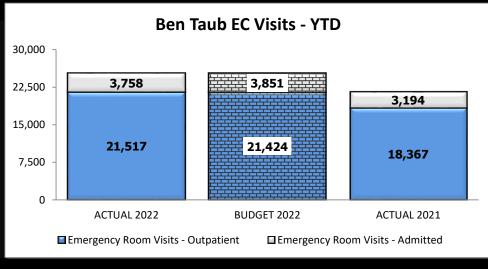


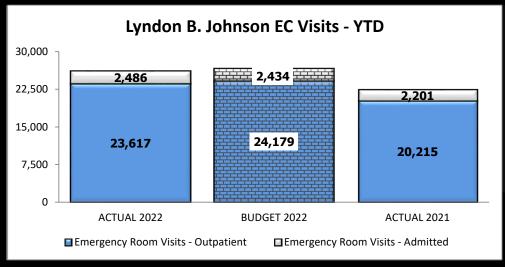
LBJ Emergency Visits - CM			
Actual	Budget	Prior Year	
7,153	6,388	6,096	

LBJ Emergency Visits - YTD		
Actual	Budget	Prior Year
26,103	26,613	22,416

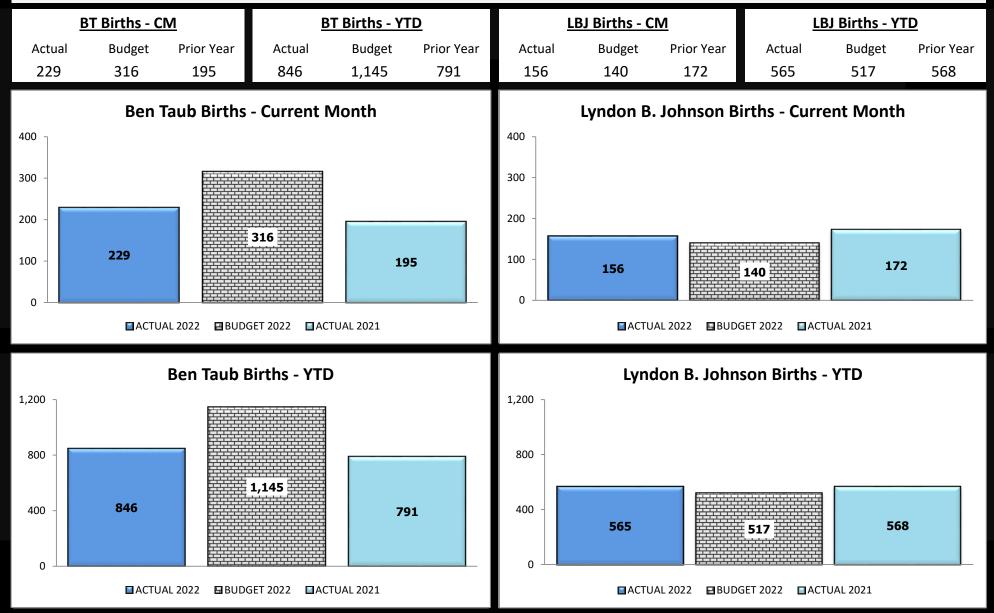


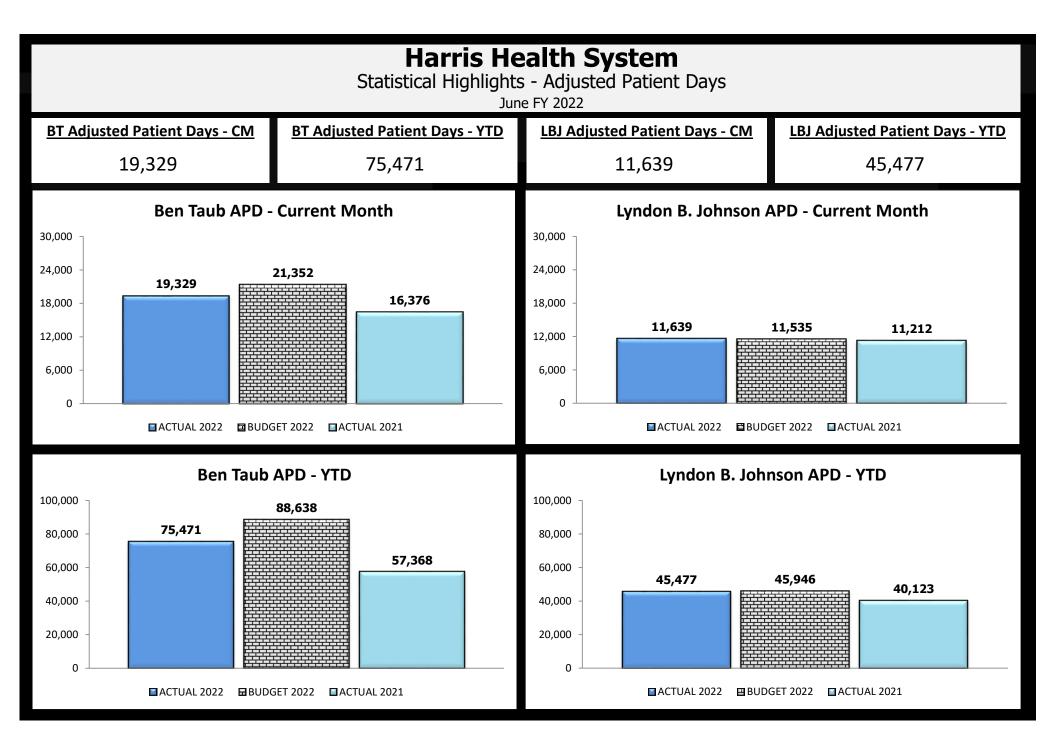


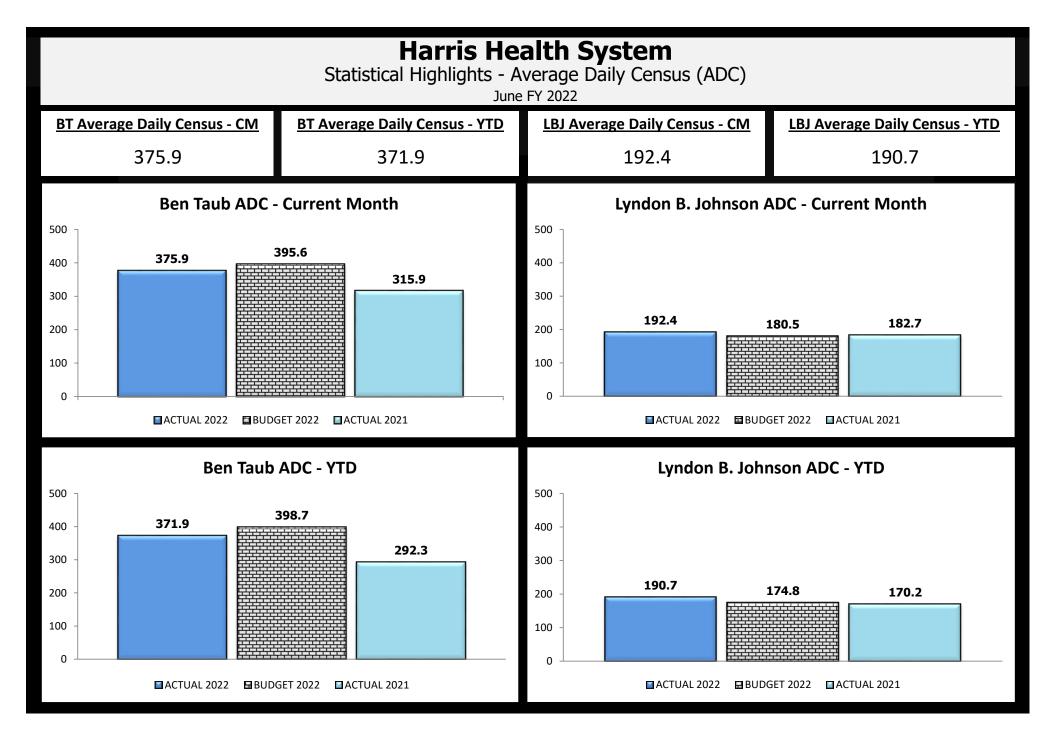


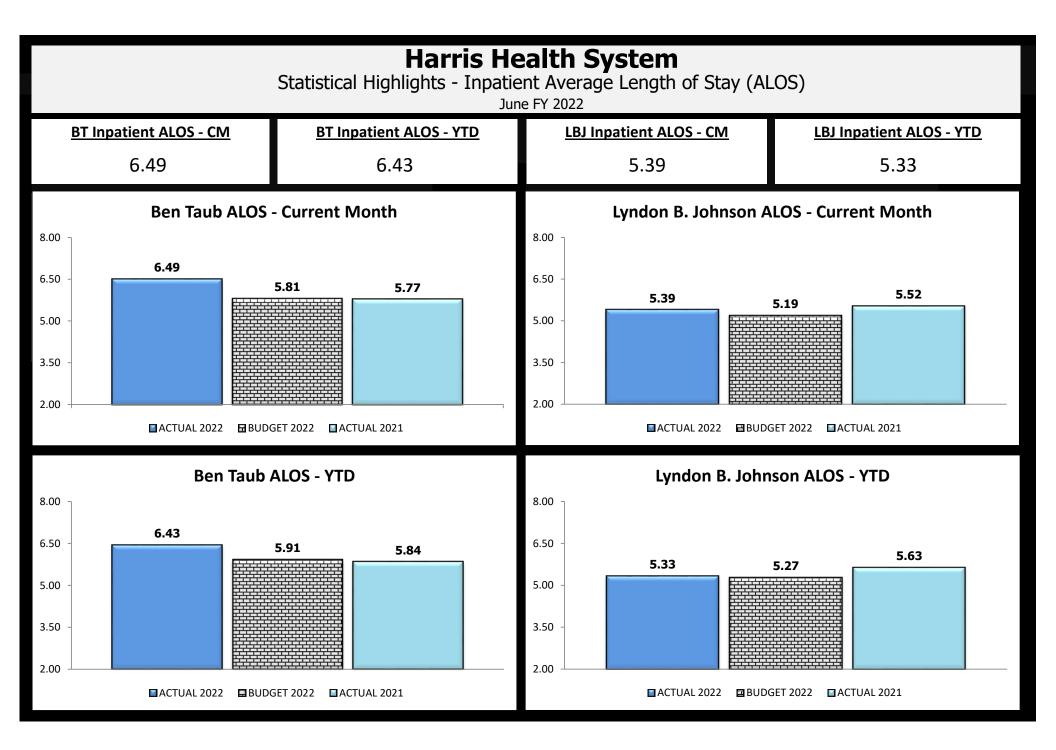


Statistical Highlights - Births
June FY 2022









Statistical Highlights - Case Mix Index (CMI)

June FY 2022

BT Case Mix Index (CMI) - CM		
Overall	Excl. Obstetrics	
1.795	1.966	







