



# Financial Statements

As of the Year Ended February 28, 2022



# Table of Contents



Financial Highlights Review.....3

**FINANCIAL STATEMENTS**

Income Statement.....4

Balance Sheet.....5

Cash Flow Summary.....6

Performance Ratios.....7

**KEY STATISTICAL INDICATORS**

Statistical Highlights.....9

Statistical Highlights Graphs.....10 – 21

# Financial Highlights Review

As of February 28, 2022

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Operating Income for the quarter ended February 28, 2022 was \$104.5 million compared to budgeted income of \$3.2 million.

Overall quarterly net revenue of \$613.5 million was \$152.7 million or 33.2% greater than budget. Net patient revenue, including HRSA Relief Fund revenue, contributed \$43.4 million to the positive variance. The final submission for the Provider Relief Fund was completed and resulted in \$18.0 million in additional COVID CARES Act income recognized. The Foundation contributed \$45.9 million in capital grants and gifts. Ad valorem taxes contributed \$27.5 million to the positive variance, of which \$8.2 million was received on property tax year 2020. Income from Medicaid Supplemental programs was \$10.9 million higher than expected due to the additional revenues from the projected final distribution of the Uncompensated Care program for federal fiscal year 2021.

Total quarterly operating expenses of \$509.0 million were \$51.4 million or 11.2% greater than budget. Staff costs were \$30.1 million over budget as a result of market salary increases and bonuses for personnel, continued premium labor utilization, and increases in health insurance claims. Medical supplies and pharmaceuticals increased \$10.8 million over budget as a result of the continued pandemic supply management and price increases.

Total patient days and average daily census decreased slightly the fourth quarter of FY 2022, with a 2.2% variance to budget. However, inpatient case mix index, a measure of patient acuity, was 6.6% higher for the quarter and 3.5% higher for the year. Emergency room visits in the fourth quarter stabilized at a lower level and were 3.8% lower than budget for the year. Total clinic visits including telehealth were 22.2% lower than budget and births were down 7.0% for the quarter. Adjusted patient days, a measure of overall patient volume, was 9.8% lower than anticipated for the year but posted an 18.5% recovery compared to the same period for prior year.

Total cash receipts for the quarter were \$917.8 million. The System has \$1,232.9 million in unrestricted cash, cash equivalents and investments, representing 226.4 days cash on hand. Harris Health System has \$115.1 million in net accounts receivable, representing 51.9 days of outstanding patient accounts receivable at February 28, 2022. The February balance sheet reflects a combined net receivable position of \$243.9 million under the various Medicaid Supplemental programs.

The quarterly expenses incurred by Harris Health for Foundation personnel and other costs were \$150,000.

# Income Statement

As of the Year Ended February 28, 2022 (In \$ Millions)

	QUARTERLY RESULTS			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	PRIOR YEAR	PERCENT VARIANCE
<b>REVENUE</b>								
Net Patient Revenue	\$ 189.3	\$ 145.9	29.8%	\$ 809.6	\$ 584.1	38.6%	\$ 695.2	16.4%
Medicaid Supplemental Programs	118.4	107.5	10.2%	561.1	459.2	22.2%	563.9	-0.5%
Other Operating Revenue	13.4	8.8	52.6%	42.6	36.0	18.2%	34.2	24.5%
<b>Total Operating Revenue</b>	<b>\$ 321.1</b>	<b>\$ 262.2</b>	<b>22.5%</b>	<b>\$ 1,413.2</b>	<b>\$ 1,079.3</b>	<b>30.9%</b>	<b>\$ 1,293.3</b>	<b>9.3%</b>
Net Ad Valorem Taxes	224.0	196.5	14.0%	814.8	786.0	3.7%	780.7	4.4%
Net Tobacco Settlement Revenue	-	-	-	13.3	12.9	2.9%	12.9	2.7%
Capital Gifts & Grants	45.9	-	-	45.9	-	-	-	-
Interest Income & Other	22.5	2.1	983.8%	40.7	8.1	404.3%	28.1	45.0%
<b>Total Nonoperating Revenue</b>	<b>\$ 292.4</b>	<b>\$ 198.6</b>	<b>47.2%</b>	<b>\$ 914.7</b>	<b>\$ 807.0</b>	<b>13.4%</b>	<b>\$ 821.7</b>	<b>11.3%</b>
<b>Total Net Revenue</b>	<b>\$ 613.5</b>	<b>\$ 460.8</b>	<b>33.2%</b>	<b>\$ 2,328.0</b>	<b>\$ 1,886.3</b>	<b>23.4%</b>	<b>\$ 2,115.0</b>	<b>10.1%</b>
<b>EXPENSE</b>								
Salaries and Wages	\$ 202.4	\$ 170.7	-18.6%	\$ 792.7	\$ 685.4	-15.6%	\$ 655.3	-21.0%
Employee Benefits	57.2	58.8	2.6%	259.4	236.2	-9.8%	239.0	-8.5%
<b>Total Labor Cost</b>	<b>\$ 259.6</b>	<b>\$ 229.5</b>	<b>-13.1%</b>	<b>\$ 1,052.1</b>	<b>\$ 921.6</b>	<b>-14.2%</b>	<b>\$ 894.3</b>	<b>-17.6%</b>
Supply Expenses	69.2	58.4	-18.5%	271.5	235.8	-15.1%	233.0	-16.5%
Physician Services	94.1	88.5	-6.4%	370.1	353.9	-4.6%	341.2	-8.5%
Purchased Services	67.4	62.6	-7.6%	280.6	263.5	-6.5%	252.6	-11.1%
Depreciation & Interest	18.6	18.6	-0.1%	71.9	73.7	2.5%	70.7	-1.7%
<b>Total Operating Expense</b>	<b>\$ 509.0</b>	<b>\$ 457.6</b>	<b>-11.2%</b>	<b>\$ 2,046.2</b>	<b>\$ 1,848.6</b>	<b>-10.7%</b>	<b>\$ 1,791.8</b>	<b>-14.2%</b>
<b>Operating Income (Loss)</b>	<b>\$ 104.5</b>	<b>\$ 3.2</b>		<b>\$ 281.8</b>	<b>\$ 37.7</b>		<b>\$ 323.2</b>	
<b>Total Margin %</b>	<b>17.0%</b>	<b>0.7%</b>		<b>12.1%</b>	<b>2.0%</b>		<b>15.3%</b>	



# Balance Sheet

**HARRISHEALTH**  
SYSTEM

February 28, 2022 and 2021 (In \$ Millions)

	CURRENT YEAR	PRIOR YEAR
<b><u>CURRENT ASSETS</u></b>		
Cash, Cash Equivalents and Short Term Investments	\$ 1,232.9	\$ 1,090.6
Net Patient Accounts Receivable	115.1	114.3
Net Ad Valorem Taxes, Current Portion	24.8	33.4
Other Current Assets	335.5	282.5
<b>Total Current Assets</b>	<b>\$ 1,708.4</b>	<b>\$ 1,520.9</b>
<b><u>CAPITAL ASSETS</u></b>		
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 437.9	\$ 447.5
Construction in Progress	122.4	79.0
<b>Total Capital Assets</b>	<b>\$ 560.3</b>	<b>\$ 526.5</b>
<b><u>ASSETS LIMITED AS TO USE &amp; RESTRICTED ASSETS</u></b>		
Debt Service & Capital Asset Funds	\$ 46.0	\$ 53.2
LPPF Restricted Cash	6.1	54.3
Capital Gift Proceeds	45.0	-
Other - Restricted	1.1	0.9
<b>Total Assets Limited As to Use &amp; Restricted Assets</b>	<b>\$ 98.2</b>	<b>\$ 108.4</b>
Other Assets	24.2	31.0
Deferred Outflows of Resources	152.7	179.3
<b>Total Assets &amp; Deferred Outflows of Resources</b>	<b>\$ 2,543.7</b>	<b>\$ 2,366.0</b>
<b><u>CURRENT LIABILITIES</u></b>		
Accounts Payable and Accrued Liabilities	\$ 163.2	\$ 232.3
Employee Compensation & Related Liabilities	124.9	118.6
Estimated Third-Party Payor Settlements	13.6	8.6
Current Portion Long-Term Debt and Capital Leases	12.9	12.0
<b>Total Current Liabilities</b>	<b>\$ 314.5</b>	<b>\$ 371.4</b>
Long-Term Debt	295.1	308.3
Net Pension & Post Employment Benefits Liability	600.7	734.3
Other Long-Term Liabilities	18.2	24.7
Deferred Inflows of Resources	218.7	112.4
<b>Total Liabilities</b>	<b>\$ 1,447.2</b>	<b>\$ 1,551.2</b>
<b>Total Net Assets</b>	<b>\$ 1,096.5</b>	<b>\$ 814.8</b>
<b>Total Liabilities &amp; Net Assets</b>	<b>\$ 2,543.7</b>	<b>\$ 2,366.0</b>

# Cash Flow Summary

As of the Year Ended February 28, 2022 (In \$ Millions)

	QUARTERLY RESULTS		YEAR-TO-DATE	
	CURRENT	PRIOR	CURRENT	PRIOR
	YEAR	YEAR	YEAR	YEAR
<b><u>CASH RECEIPTS</u></b>				
Collections on Patient Accounts	\$ 168.4	\$ 154.2	\$ 774.0	\$ 634.8
Medicaid Supplemental Programs	(90.4)	(1.3)	489.7	391.7
Net Ad Valorem Taxes	772.0	757.5	829.8	784.6
Tobacco Settlement	-	-	13.3	12.9
Other Revenue	67.8	46.6	87.0	155.9
<b>Total Cash Receipts</b>	<b>\$ 917.8</b>	<b>\$ 957.0</b>	<b>\$ 2,193.8</b>	<b>\$ 1,979.9</b>
<b><u>CASH DISBURSEMENTS</u></b>				
Salaries, Wages and Benefits	\$ 229.6	\$ 243.0	\$ 944.5	\$ 950.9
Supplies	72.1	67.2	280.8	250.2
Physician Services	93.5	84.7	372.4	334.8
Purchased Services	51.4	56.4	212.9	212.3
Capital Expenditures	20.1	20.3	83.6	89.4
Debt and Interest Payments	17.6	16.9	24.7	24.5
Other Uses	32.3	3.9	132.4	(67.1)
<b>Total Cash Disbursements</b>	<b>\$ 516.7</b>	<b>\$ 492.3</b>	<b>\$ 2,051.4</b>	<b>\$ 1,794.9</b>
<b>Net Change</b>	<b>\$ 401.1</b>	<b>\$ 464.7</b>	<b>\$ 142.3</b>	<b>\$ 185.0</b>

Unrestricted Cash, Cash Equivalents and Investments - February 28, 2021

\$ 1,090.6

Net Change

142.3

**Unrestricted Cash, Cash Equivalents and Investments - As of the Year Ended February 28, 2022**

**\$ 1,232.9**

# Performance Ratios

As of the Year Ended February 28, 2022

	QUARTERLY RESULTS		YEAR-TO-DATE		
	CURRENT YEAR	CURRENT BUDGET	CURRENT YEAR	CURRENT BUDGET	PRIOR YEAR
<b><u>OPERATING HEALTH INDICATORS</u></b>					
Operating Margin %	17.0%	0.7%	12.1%	2.0%	15.3%
Run Rate per Day (In \$ Millions)	\$ 5.5	\$ 4.9	\$ 5.4	\$ 4.9	\$ 4.7
Salary, Wages & Benefit per APD	\$ 2,463	\$ 1,919	\$ 2,368	\$ 1,870	\$ 2,386
Supply Cost per APD	\$ 657	\$ 488	\$ 611	\$ 479	\$ 622
Physician Services Cost per APD	\$ 893	\$ 740	\$ 833	\$ 718	\$ 910
<b>Total Expense per APD</b>	<b>\$ 4,830</b>	<b>\$ 3,826</b>	<b>\$ 4,605</b>	<b>\$ 3,751</b>	<b>\$ 4,780</b>
Overtime as a % of Total Salaries	3.2%	2.6%	3.4%	2.6%	3.0%
Contract as a % of Total Salaries	8.3%	0.4%	5.4%	0.4%	1.7%
Full-time Equivalent Employees	9,232	9,205	9,169	9,171	8,726
<b><u>FINANCIAL HEALTH INDICATORS</u></b>					
Quick Ratio			5.3		4.0
Unrestricted Cash (In \$ Millions)			\$ 1,232.9	\$ 1,000.3	\$ 1,090.6
Days Cash on Hand			226.4	204.5	229.5
Days Revenue in Accounts Receivable			51.9	65.4	60.0
Days in Accounts Payable			46.9		46.2
Capital Expenditures/Depreciation & Amortization			136.7%		149.6%
Average Age of Plant (years)			13.0		12.4

# Harris Health System

## Key Indicators





# Statistical Highlights

As of the Year Ended February 28, 2022

	QUARTERLY RESULTS			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
Adjusted Patient Days	105,384	119,595	-11.9%	444,347	492,822	-9.8%	374,819	18.5%
Outpatient % of Adjusted Volume	61.0%	64.4%	-5.2%	62.3%	64.6%	-3.5%	60.6%	2.8%
Primary Care Clinic Visits	109,264	138,814	-21.3%	431,813	574,482	-24.8%	221,612	94.9%
Specialty Clinic Visits	54,055	61,140	-11.6%	228,773	252,220	-9.3%	155,617	47.0%
Telehealth Clinic Visits	42,855	65,207	-34.3%	236,968	270,164	-12.3%	412,999	-42.6%
<b>Total Clinic Visits</b>	<b>206,174</b>	<b>265,161</b>	<b>-22.2%</b>	<b>897,554</b>	<b>1,096,866</b>	<b>-18.2%</b>	<b>790,228</b>	<b>13.6%</b>
Emergency Room Visits - Outpatient	31,565	33,843	-6.7%	129,406	134,380	-3.7%	115,671	11.9%
Emergency Room Visits - Admitted	4,319	4,816	-10.3%	18,090	18,922	-4.4%	16,843	7.4%
<b>Total Emergency Room Visits</b>	<b>35,884</b>	<b>38,659</b>	<b>-7.2%</b>	<b>147,496</b>	<b>153,302</b>	<b>-3.8%</b>	<b>132,514</b>	<b>11.3%</b>
Surgery Cases - Outpatient	2,170	3,526	-38.5%	9,312	14,364	-35.2%	8,062	15.5%
Surgery Cases - Inpatient	2,180	2,612	-16.5%	8,895	10,769	-17.4%	7,682	15.8%
<b>Total Surgery Cases</b>	<b>4,350</b>	<b>6,138</b>	<b>-29.1%</b>	<b>18,207</b>	<b>25,133</b>	<b>-27.6%</b>	<b>15,744</b>	<b>15.6%</b>
<b>Total Outpatient Visits</b>	<b>361,595</b>	<b>419,739</b>	<b>-13.9%</b>	<b>1,662,493</b>	<b>1,733,005</b>	<b>-4.1%</b>	<b>1,403,264</b>	<b>18.5%</b>
Inpatient Cases (Discharges)	6,422	7,487	-14.2%	26,919	30,794	-12.6%	24,626	9.3%
Outpatient Observation Cases	3,302	4,057	-18.6%	13,643	15,127	-9.8%	11,855	15.1%
<b>Total Cases Occupying Patient Beds</b>	<b>9,724</b>	<b>11,544</b>	<b>-15.8%</b>	<b>40,562</b>	<b>45,921</b>	<b>-11.7%</b>	<b>36,481</b>	<b>11.2%</b>
Births	1,236	1,329	-7.0%	4,839	5,428	-10.9%	4,217	14.7%
Inpatient Days	41,057	42,565	-3.5%	167,345	174,582	-4.1%	147,521	13.4%
Outpatient Observation Days	10,874	10,523	3.3%	41,781	38,123	9.6%	32,165	29.9%
<b>Total Patient Days</b>	<b>51,931</b>	<b>53,088</b>	<b>-2.2%</b>	<b>209,126</b>	<b>212,705</b>	<b>-1.7%</b>	<b>179,686</b>	<b>16.4%</b>
Average Daily Census	577.0	589.9	-2.2%	572.9	582.8	-1.7%	492.3	16.4%
Average Operating Beds	689	618	11.5%	670	618	8.4%	654	2.4%
Bed Occupancy %	83.7%	95.4%	-12.3%	85.5%	94.3%	-9.3%	75.3%	13.6%
Inpatient Average Length of Stay	6.4	5.7	12.5%	6.2	5.7	9.7%	6.0	3.8%
Inpatient Case Mix Index (CMI)	1.853	1.738	6.6%	1.799	1.738	3.5%	1.738	3.5%
<b>Payor Mix (% of Charges)</b>								
Charity & Self Pay	47.0%	51.2%	-8.3%	47.3%	51.2%	-7.5%	51.2%	-7.5%
Medicaid & Medicaid Managed	22.3%	22.7%	-1.9%	20.9%	22.7%	-7.8%	22.3%	-5.9%
Medicare & Medicare Managed	12.0%	11.8%	2.0%	12.4%	11.8%	4.7%	11.9%	3.7%
Commercial & Other	18.7%	14.3%	30.8%	19.4%	14.3%	35.5%	14.7%	32.2%
<b>Total Unduplicated Patients - Rolling 12</b>				<b>261,901</b>			<b>234,784</b>	<b>11.5%</b>
<b>Total New Patient - Rolling 12</b>				<b>84,086</b>			<b>64,938</b>	<b>29.5%</b>

**Note:** Prior year Clinic Visits have been restated; E&M & Telehealth Visits were aligned with Clinic and Ancillary Visits as appropriate. This shift represents a decrease of ~ 7% to Total Clinic Visits but no change to Total Outpatient Visits reported in FY21.

# Harris Health System

## Statistical Highlights

As of the Year Ended February 28, 2022

### Cases Occupying Beds - Q4

Actual	Budget	Prior Year
9,724	11,544	9,062

### Cases Occupying Beds - YTD

Actual	Budget	Prior Year
40,562	45,921	36,481

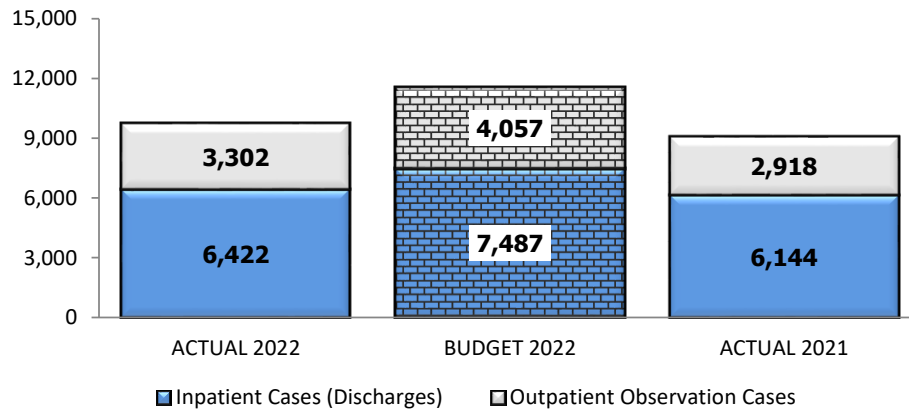
### Emergency Visits - Q4

Actual	Budget	Prior Year
35,884	38,659	33,225

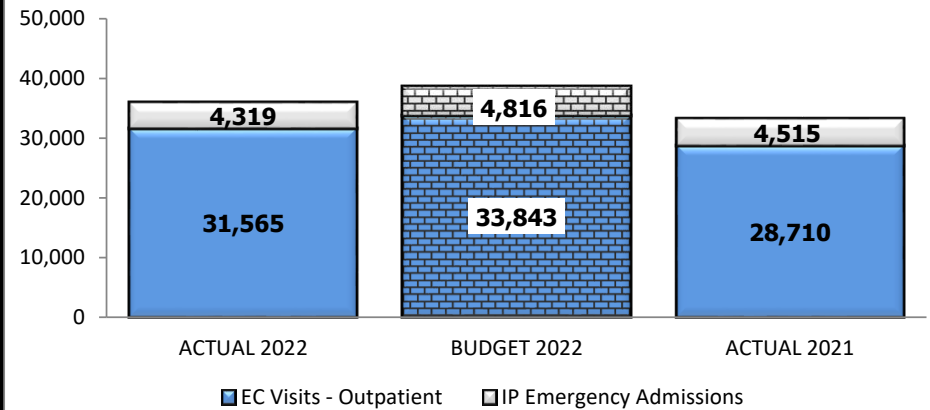
### Emergency Visits - YTD

Actual	Budget	Prior Year
147,496	153,302	132,514

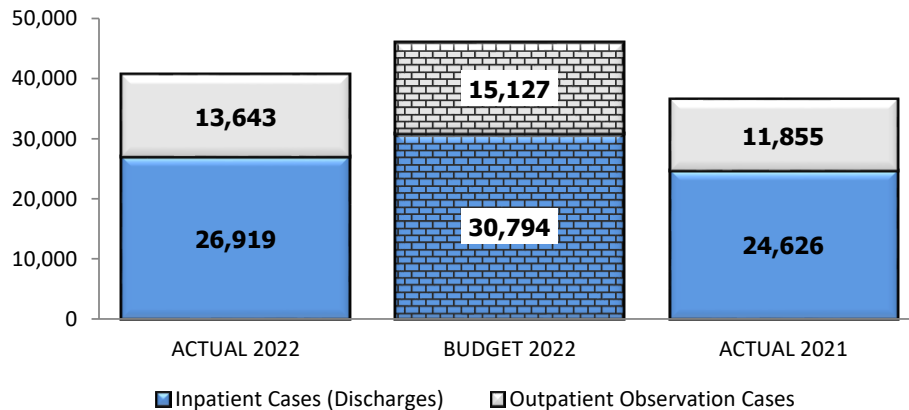
### Cases Occupying Beds - Quarter End



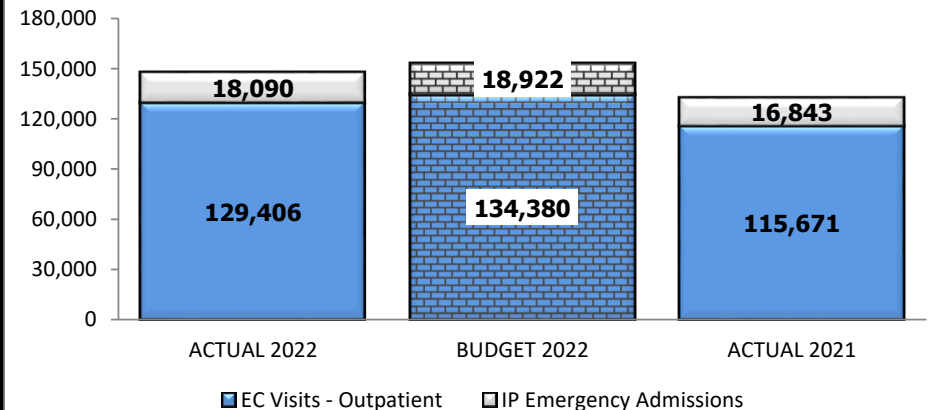
### Emergency Visits - Quarter End



### Cases Occupying Beds - YTD



### Emergency Visits - YTD



# Harris Health System

## Statistical Highlights

As of the Year Ended February 28, 2022

### Surgery Cases - Q4

Actual	Budget	Prior Year
4,350	6,138	3,470

### Surgery Cases - YTD

Actual	Budget	Prior Year
18,207	25,133	15,744

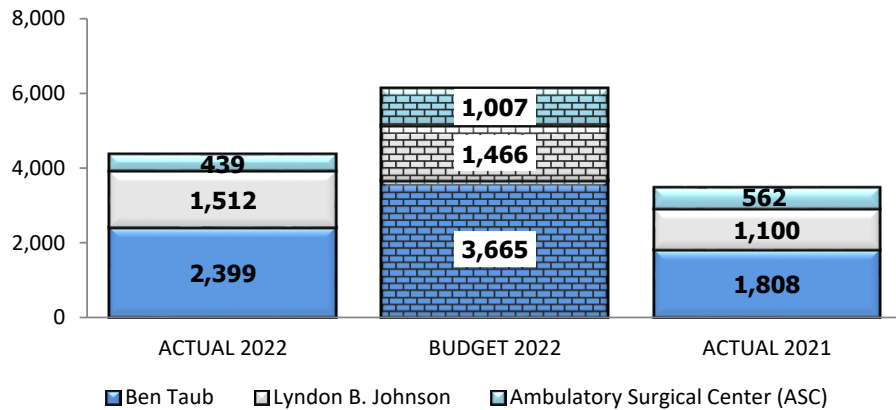
### Clinic Visits - Q4

Actual	Budget	Prior Year
206,174	265,161	187,827

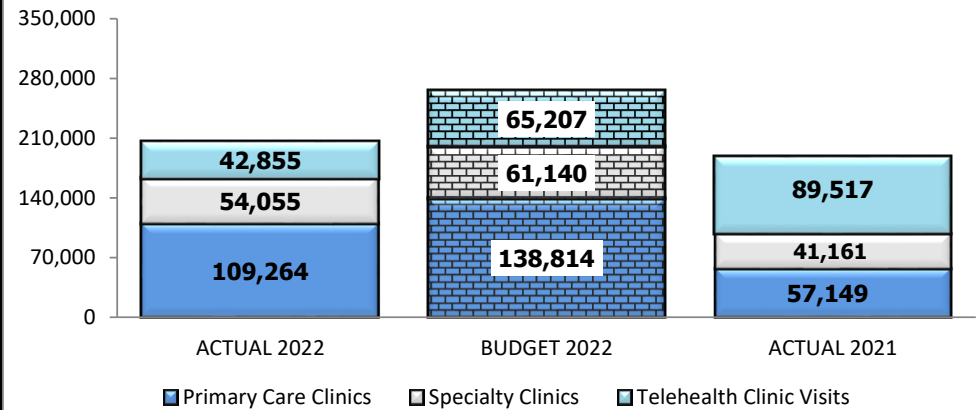
### Clinic Visits - YTD

Actual	Budget	Prior Year
897,554	1,096,866	790,237

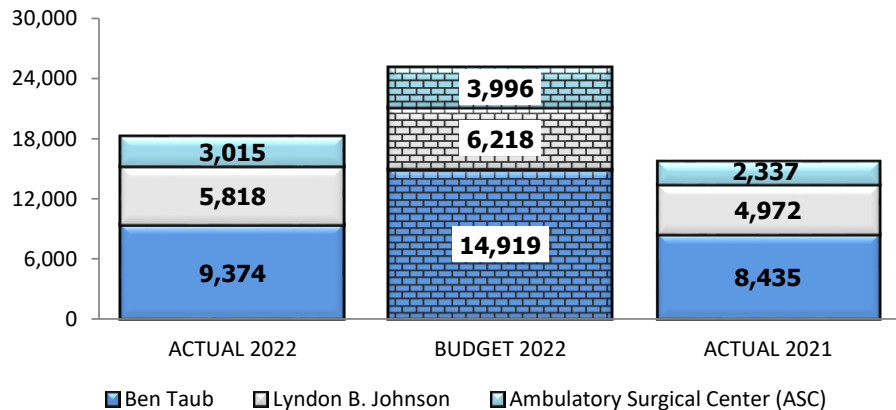
### Surgery Cases - Quarter End



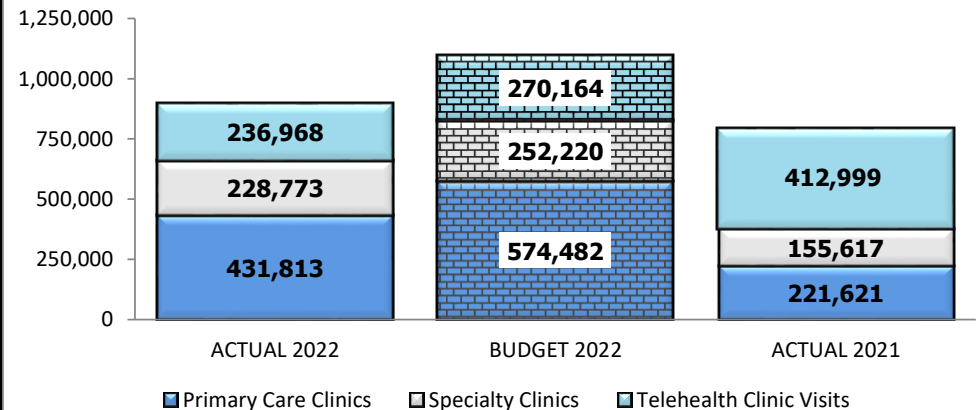
### Clinic Visits - Quarter End



### Surgery Cases - YTD



### Clinic Visits - YTD



# Harris Health System

## Statistical Highlights

As of the Year Ended February 28, 2022

### Adjusted Patient Days - Q4

105,384

### Adjusted Patient Days - YTD

444,884

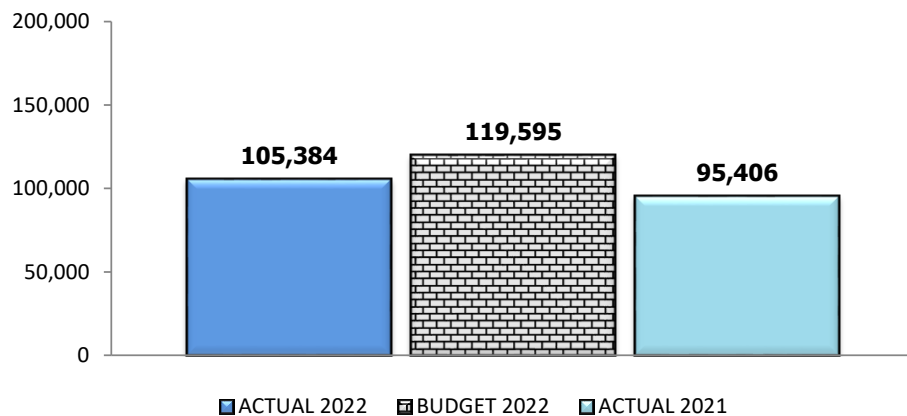
### Average Daily Census - Q4

577.0

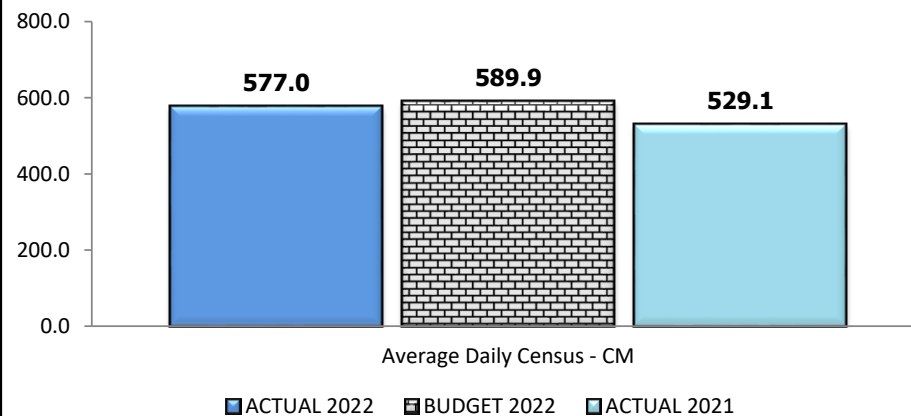
### Average Daily Census - YTD

572.9

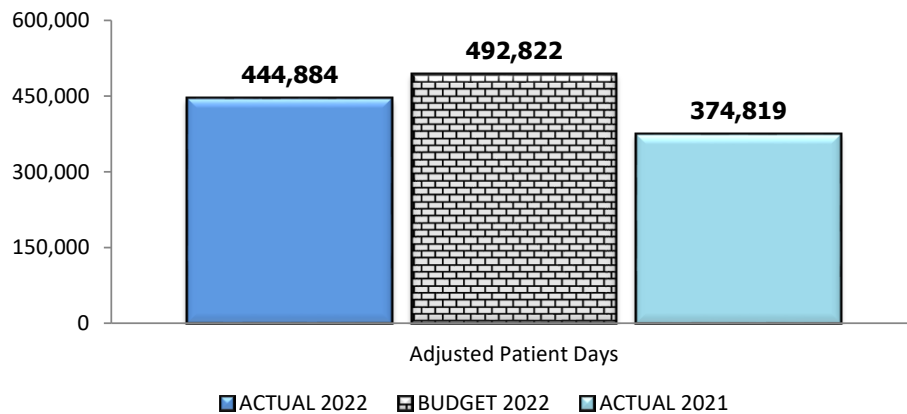
#### Adjusted Patient Days - Quarter End



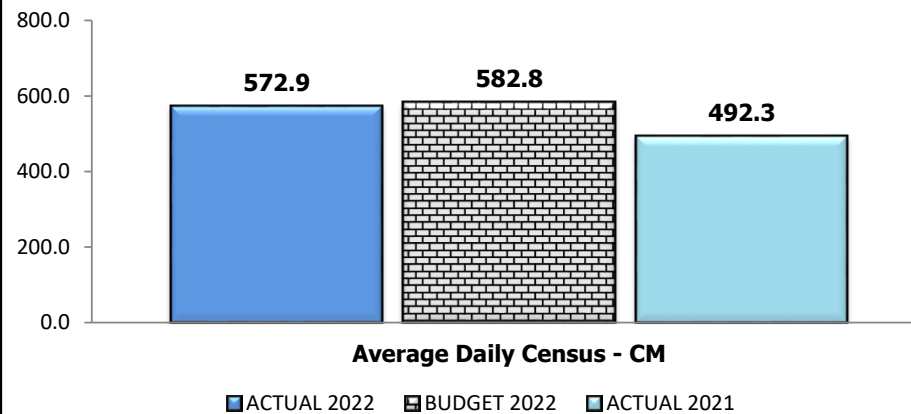
#### Average Daily Census - Quarter End



#### Adjusted Patient Days - YTD



#### Average Daily Census - YTD



# Harris Health System

## Statistical Highlights

As of the Year Ended February 28, 2022

### Inpatient ALOS - Q4

6.39

### Inpatient ALOS - YTD

6.22

### Case Mix Index - Q4

Overall

Excl. Obstetrics

1.853

2.070

### Case Mix Index (CMI) - YTD

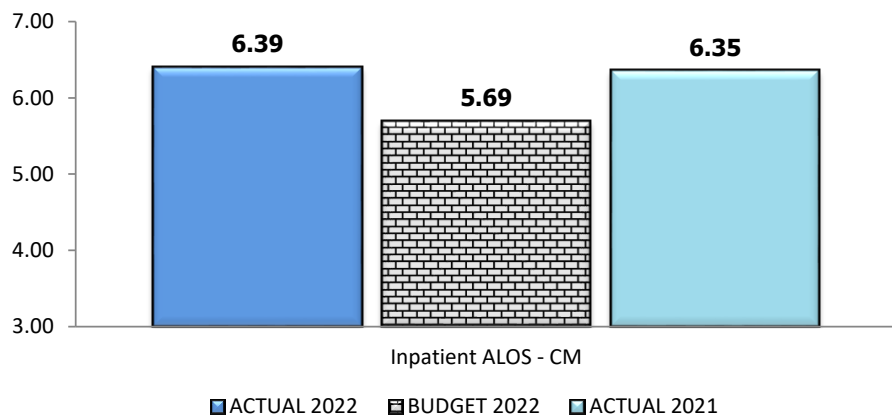
Overall

Excl. Obstetrics

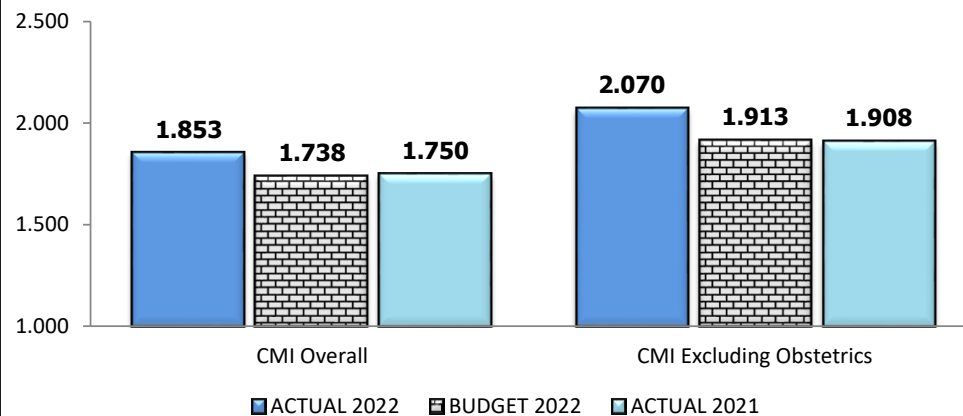
1.799

1.996

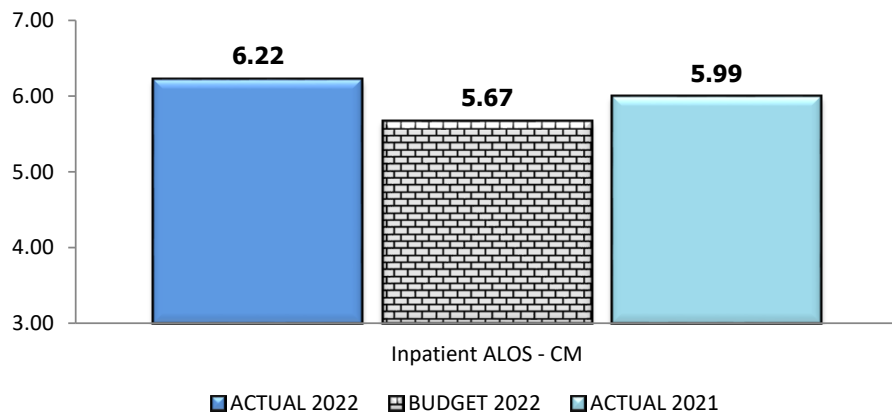
### Inpatient ALOS - Quarter End



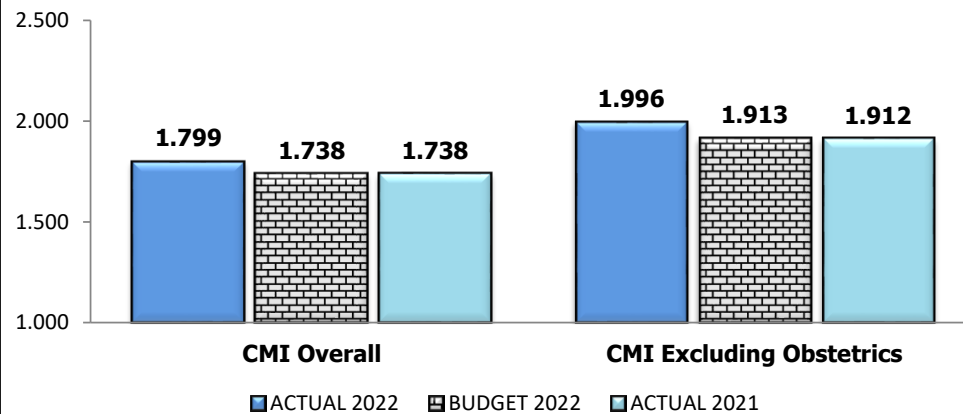
### Case Mix Index - Quarter End



### Inpatient ALOS - YTD



### Case Mix Index - YTD



# Harris Health System

## Statistical Highlights - Cases Occupying Beds

As of the Year Ended February 28, 2022

### BT Cases Occupying Beds - Q4

Actual	Budget	Prior Year
5,729	8,059	5,673

### BT Cases Occupying Beds - YTD

Actual	Budget	Prior Year
24,572	31,499	23,009

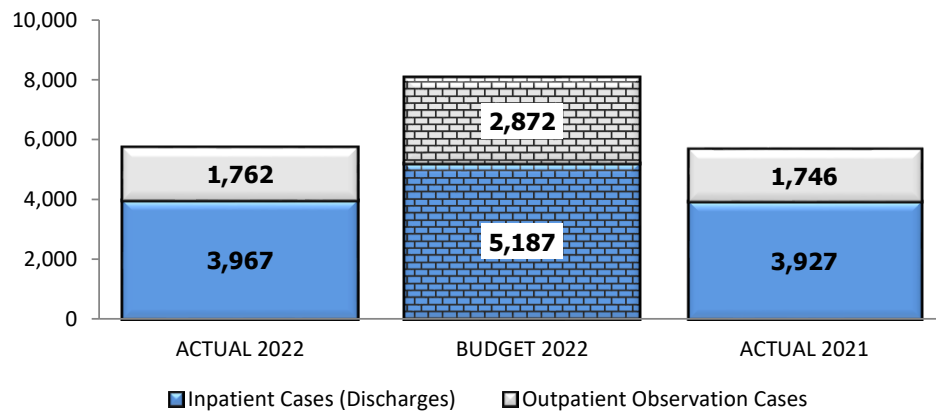
### LBJ Cases Occupying Beds - Q4

Actual	Budget	Prior Year
3,995	3,485	3,389

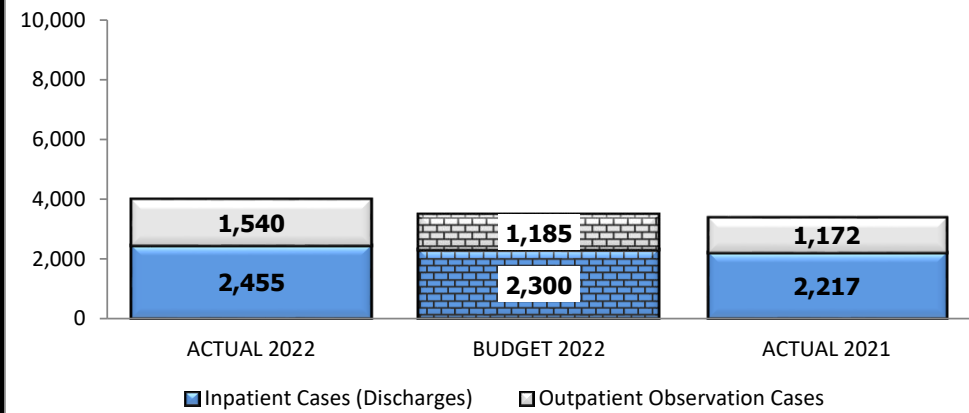
### LBJ Cases Occupying Beds - YTD

Actual	Budget	Prior Year
15,990	14,422	13,472

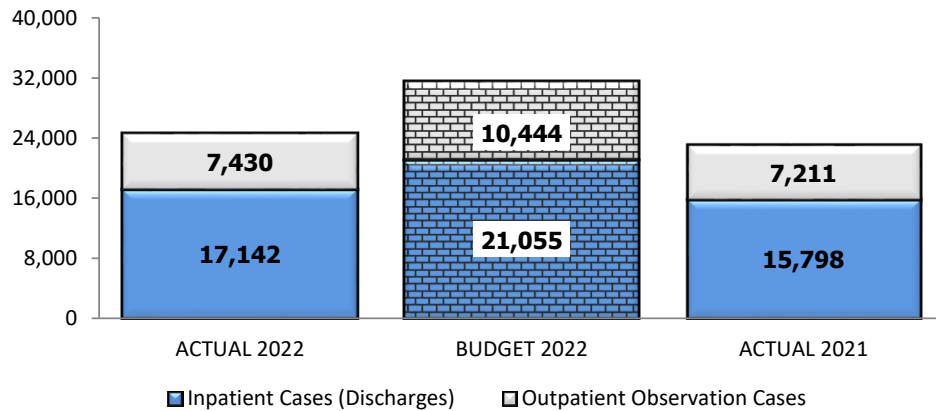
### Ben Taub Cases - Quarter End



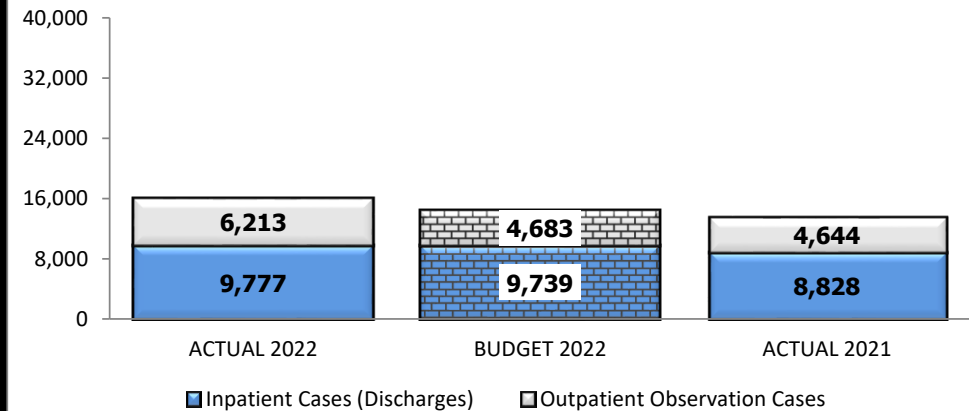
### Lyndon B. Johnson Cases - Quarter End



### Ben Taub Cases - YTD



### Lyndon B. Johnson Cases - YTD





# Harris Health System

## Statistical Highlights - Surgery Cases

As of the Year Ended February 28, 2022

### BT Surgery Cases - Q4

Actual	Budget	Prior Year
2,399	3,665	1,808

### BT Surgery Cases - YTD

Actual	Budget	Prior Year
9,374	14,919	8,435

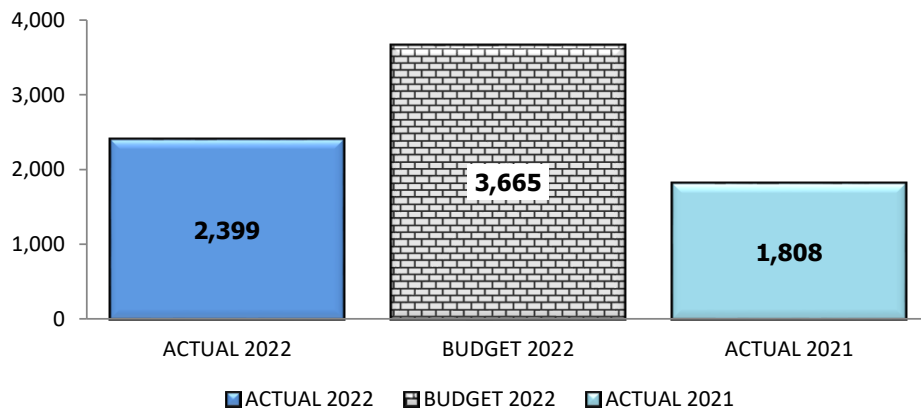
### LBJ Surgery Cases - Q4

Actual	Budget	Prior Year
1,951	2,473	1,662

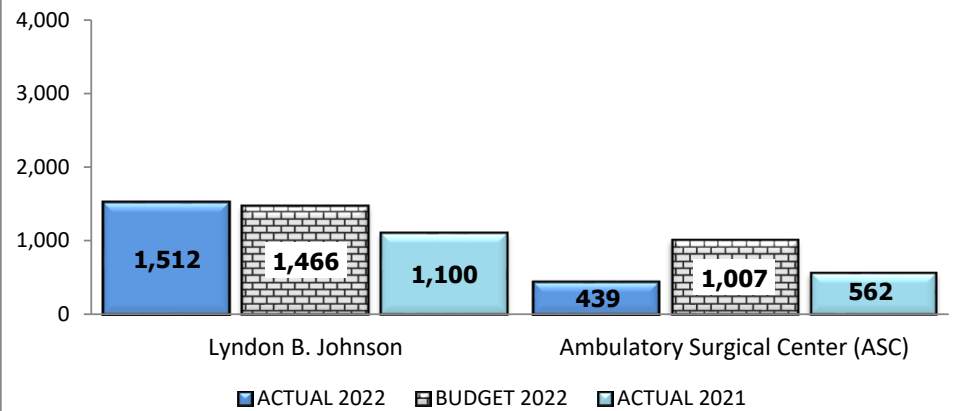
### LBJ Surgery Cases - YTD

Actual	Budget	Prior Year
8,833	10,214	7,309

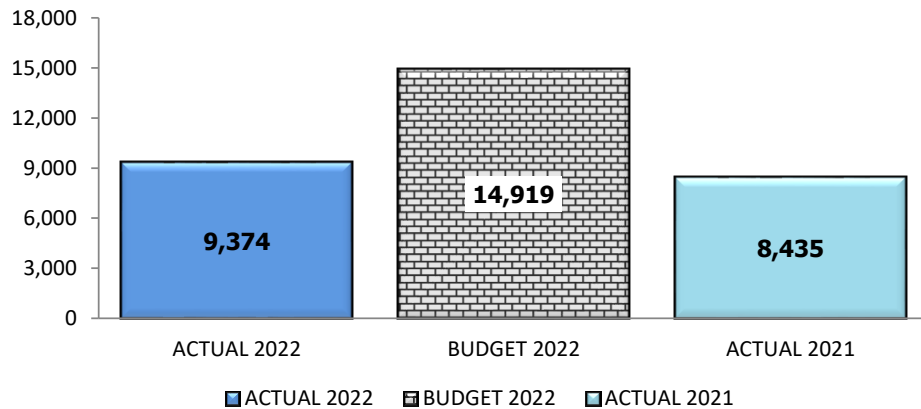
### Ben Taub OR Cases - Quarter End



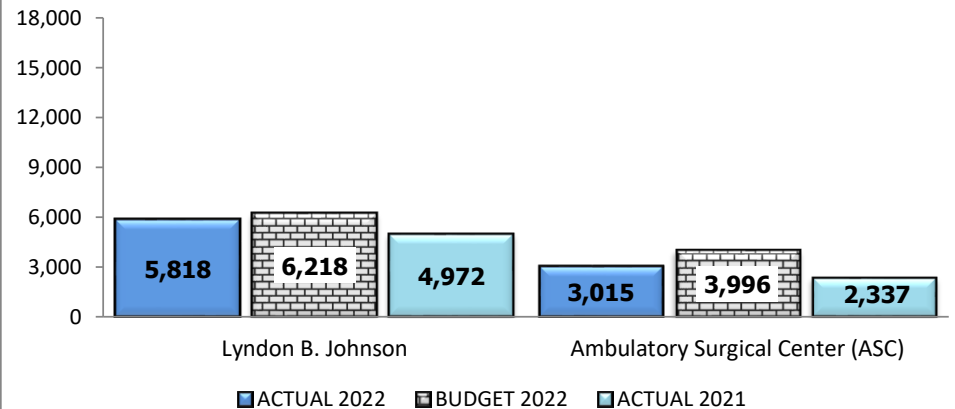
### Lyndon B. Johnson OR Cases - Quarter End



### Ben Taub OR Cases - YTD



### Lyndon B. Johnson OR Cases - YTD



# Harris Health System

## Statistical Highlights - Emergency Room Visits

As of the Year Ended February 28, 2022

### BT Emergency Visits - Q4

Actual	Budget	Prior Year
18,245	18,841	16,378

### BT Emergency Visits - YTD

Actual	Budget	Prior Year
73,686	74,447	65,830

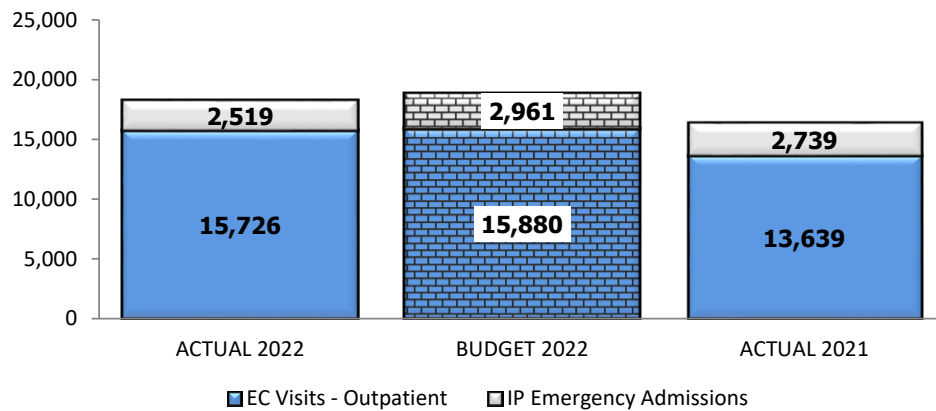
### LBJ Emergency Visits - Q4

Actual	Budget	Prior Year
17,639	19,818	16,847

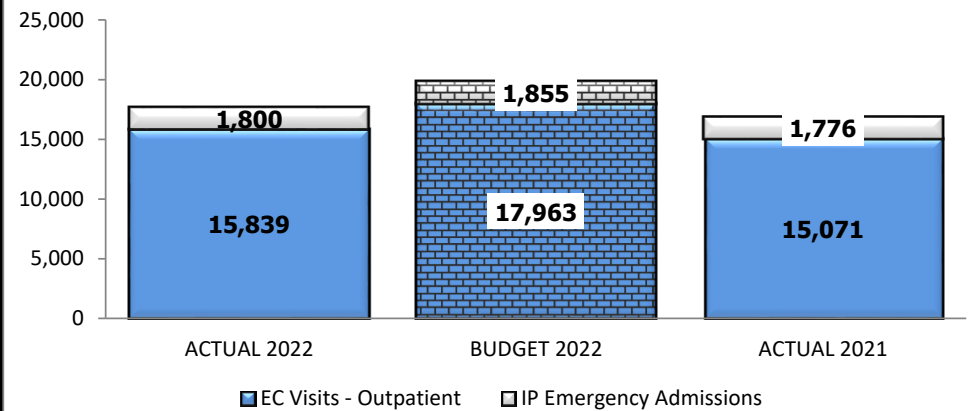
### LBJ Emergency Visits - YTD

Actual	Budget	Prior Year
73,810	78,855	66,684

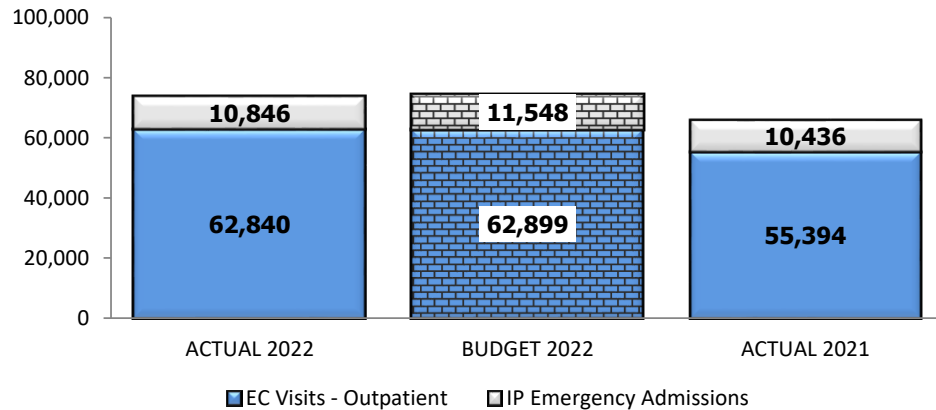
### Ben Taub EC Visits - Quarter End



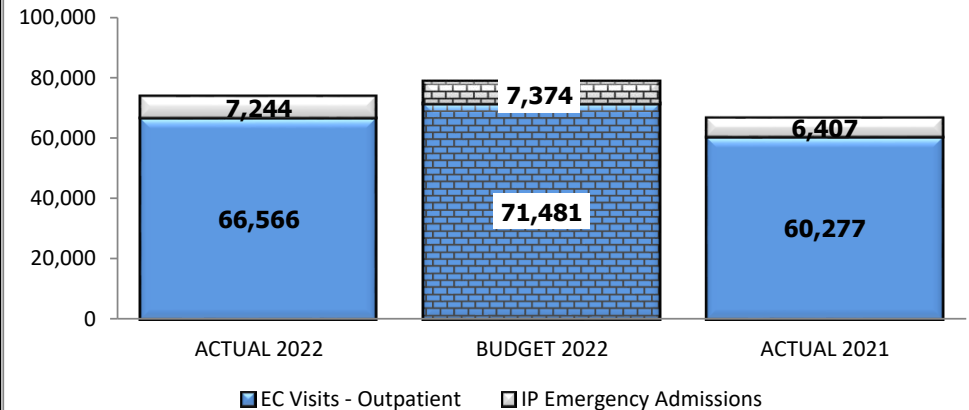
### Lyndon B. Johnson EC Visits - Quarter End



### Ben Taub EC Visits - YTD



### Lyndon B. Johnson EC Visits - YTD



# Harris Health System

## Statistical Highlights - Births

As of the Year Ended February 28, 2022

### BT Births - Q4

Actual	Budget	Prior Year
712	936	547

### BT Births - YTD

Actual	Budget	Prior Year
2,843	3,800	2,443

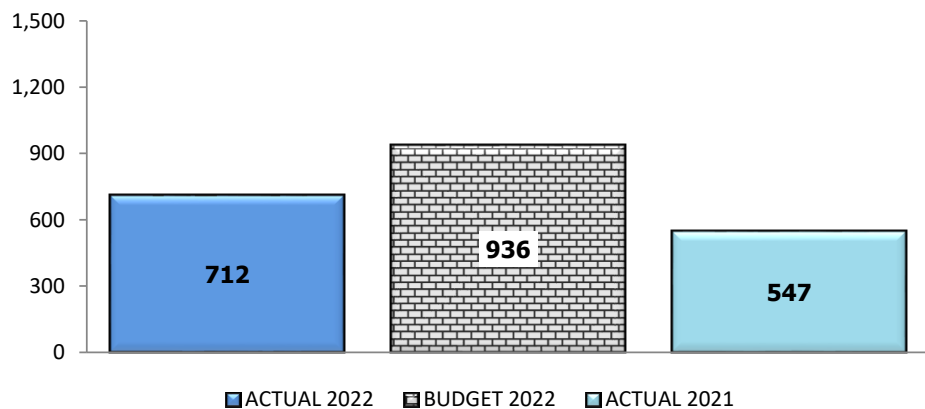
### LBJ Births - Q4

Actual	Budget	Prior Year
524	393	400

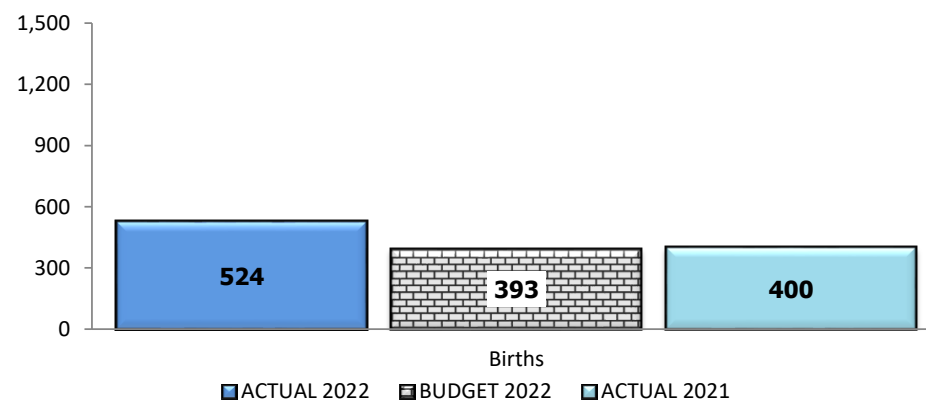
### LBJ Births - YTD

Actual	Budget	Prior Year
1,996	1,628	1,774

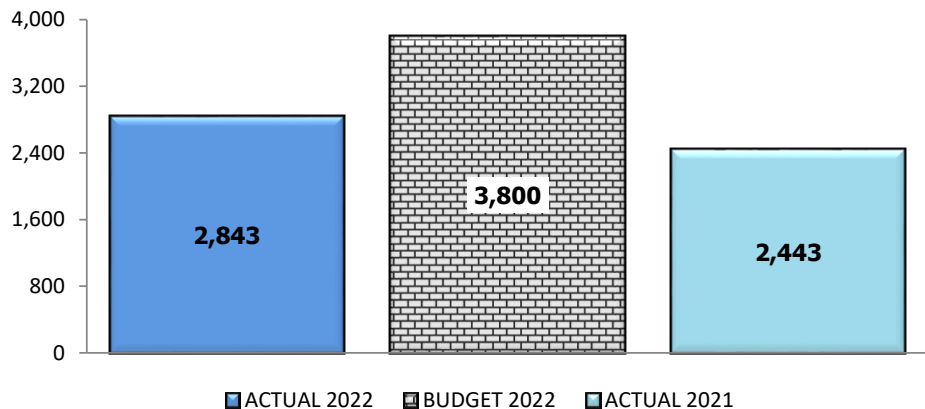
### Ben Taub Births - Quarter End



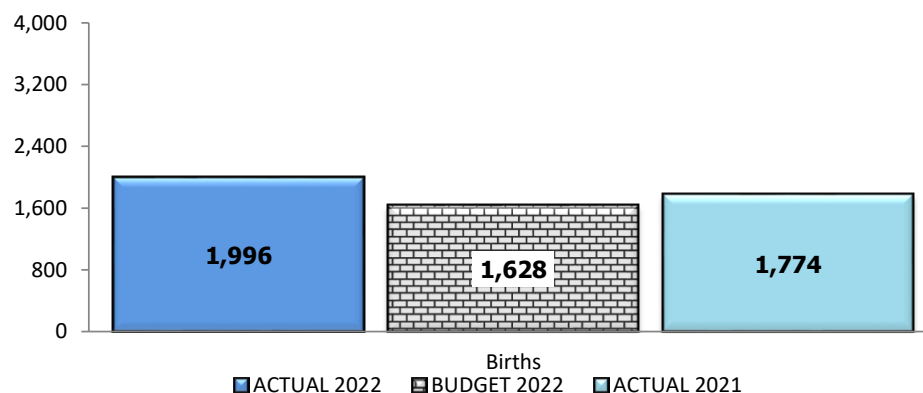
### Lyndon B. Johnson Births - Quarter End



### Ben Taub Births - YTD



### Lyndon B. Johnson Births - YTD



# Harris Health System

## Statistical Highlights - Adjusted Patient Days

As of the Year Ended February 28, 2022

### BT Adjusted Patient Days - Q4

53,194

### BT Adjusted Patient Days - YTD

226,466

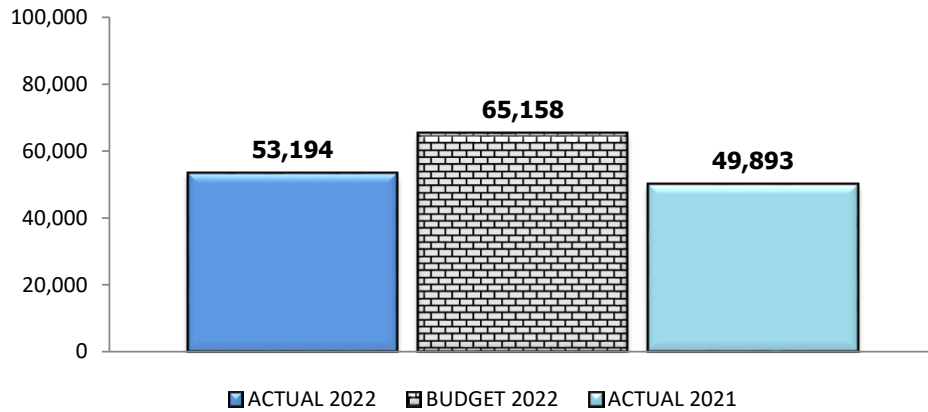
### LBJ Adjusted Patient Days - Q4

34,712

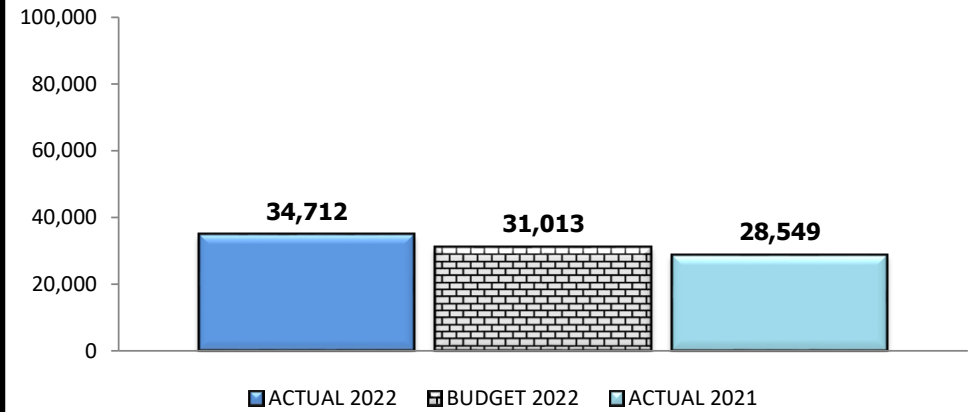
### LBJ Adjusted Patient Days - YTD

138,002

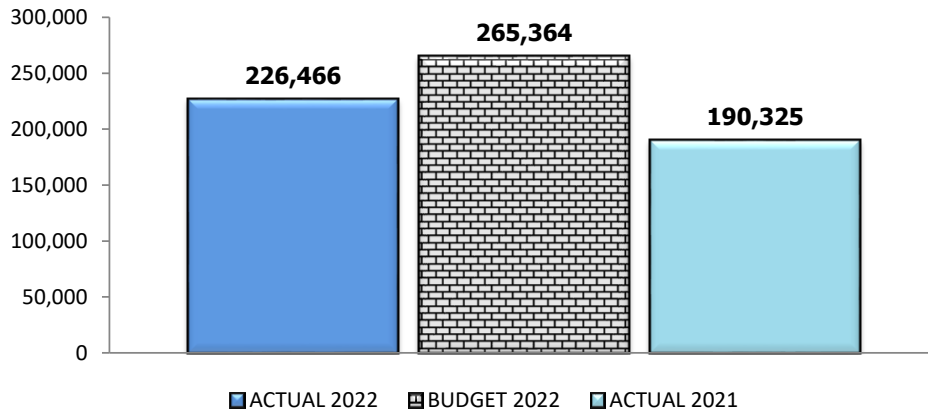
#### Ben Taub APD - Quarter End



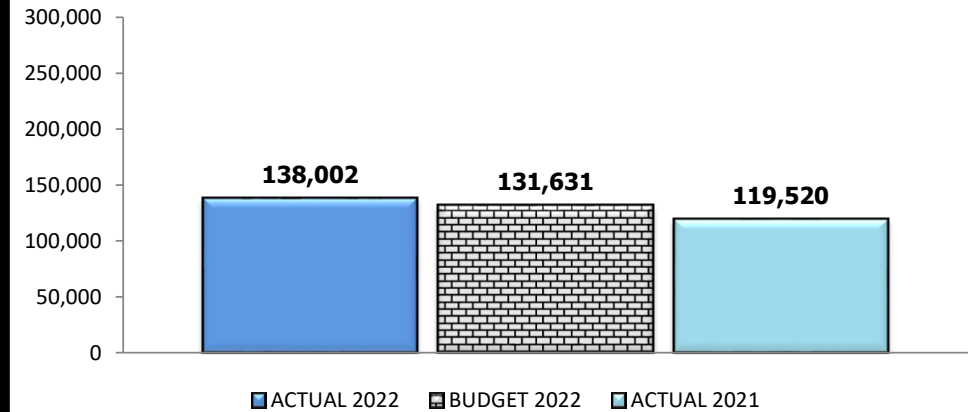
#### Lyndon B. Johnson APD - Quarter End



#### Ben Taub APD - YTD



#### Lyndon B. Johnson APD - YTD



# Harris Health System

## Statistical Highlights - Average Daily Census (ADC)

As of the Year Ended February 28, 2022

### BT Average Daily Census - Q4

372.5

### BT Average Daily Census - YTD

376.9

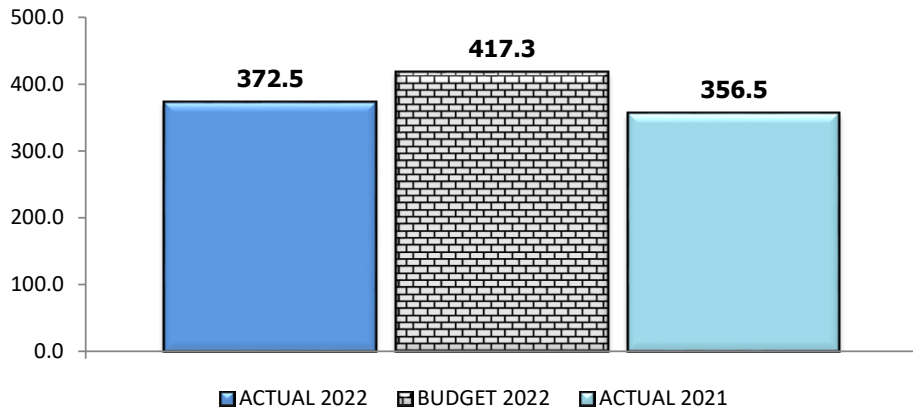
### LBJ Average Daily Census - YTD

204.5

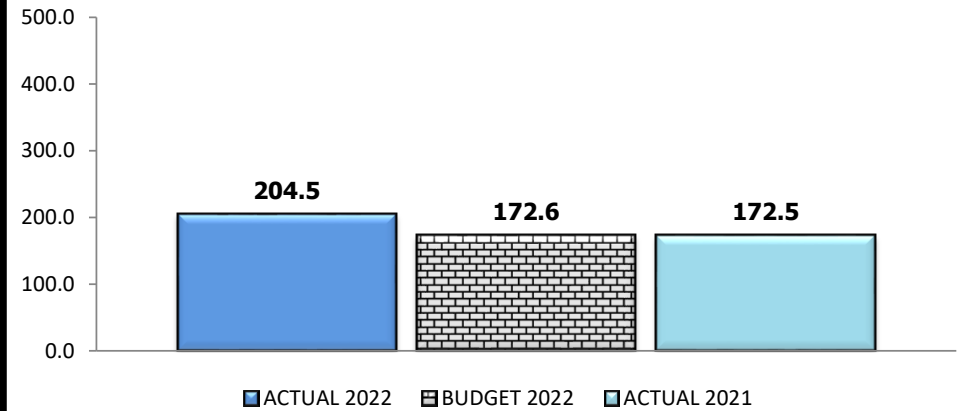
### LBJ Average Daily Census - YTD

196.1

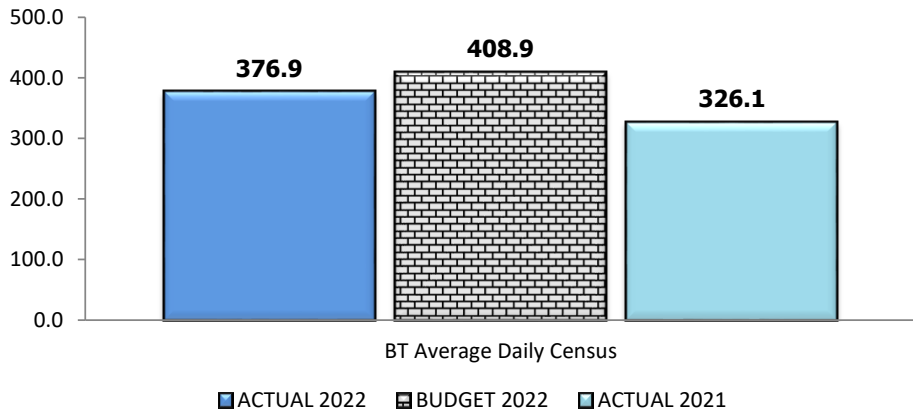
#### Ben Taub ADC - Quarter End



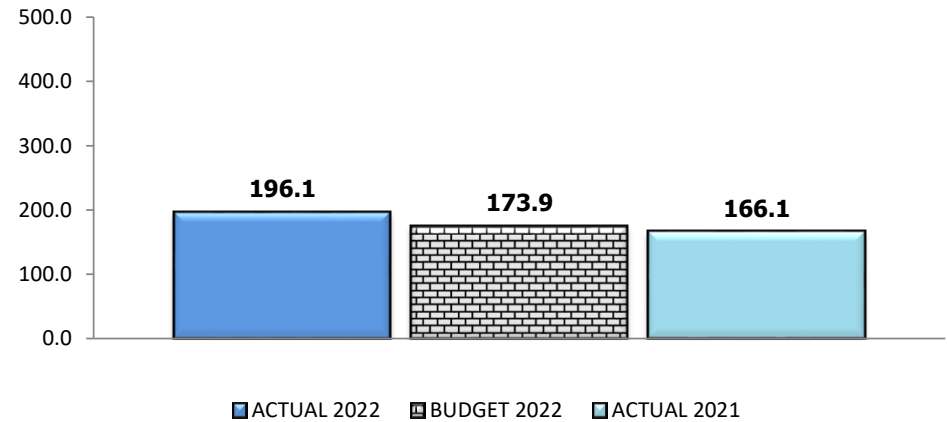
#### Lyndon B. Johnson ADC - Quarter End



#### Ben Taub ADC - YTD



#### Lyndon B. Johnson ADC - YTD



# Harris Health System

## Statistical Highlights - Inpatient Average Length of Stay (ALOS)

As of the Year Ended February 28, 2022

### BT Inpatient ALOS - Q4

6.90

### BT Inpatient ALOS - YTD

6.65

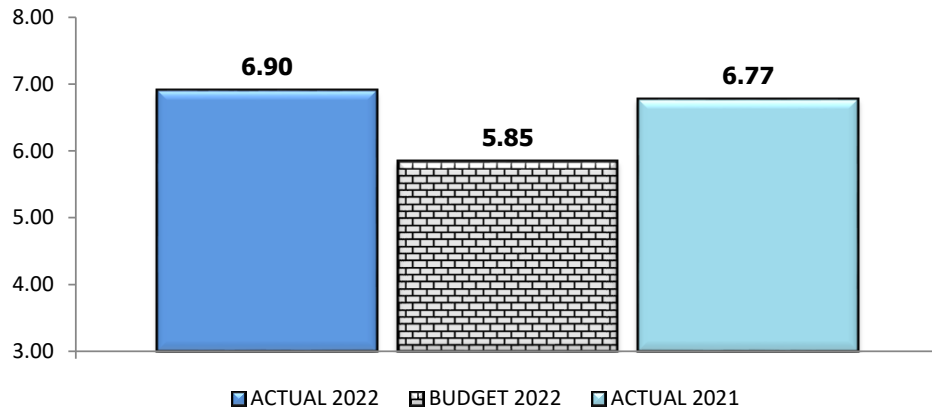
### LBJ Inpatient ALOS - Q4

5.57

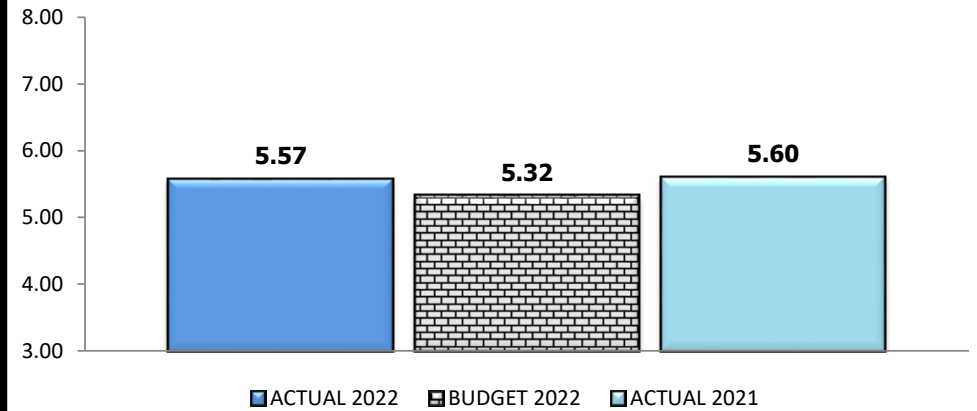
### LBJ Inpatient ALOS - YTD

5.46

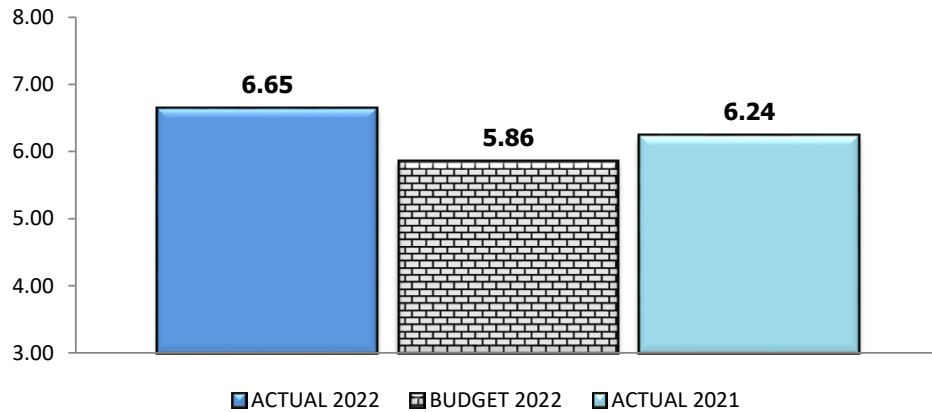
#### Ben Taub ALOS - Quarter End



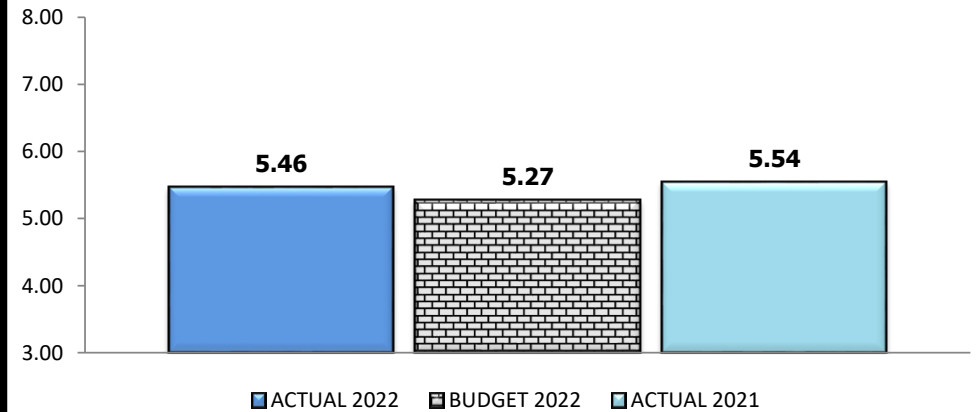
#### Lyndon B. Johnson ALOS - Quarter End



#### Ben Taub ALOS - YTD



#### Lyndon B. Johnson ALOS - YTD





# Harris Health System

## Statistical Highlights - Case Mix Index (CMI)

As of the Year Ended February 28, 2022

### BT Case Mix Index (CMI) - Q4

Overall	Excl. Obstetrics
1.937	2.151

### BT Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.857	2.042

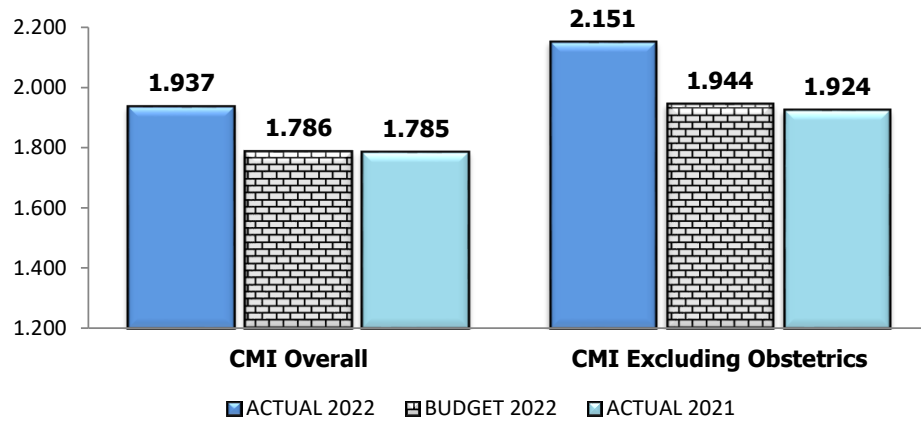
### LBJ Case Mix Index (CMI) - Q4

Overall	Excl. Obstetrics
1.717	1.934

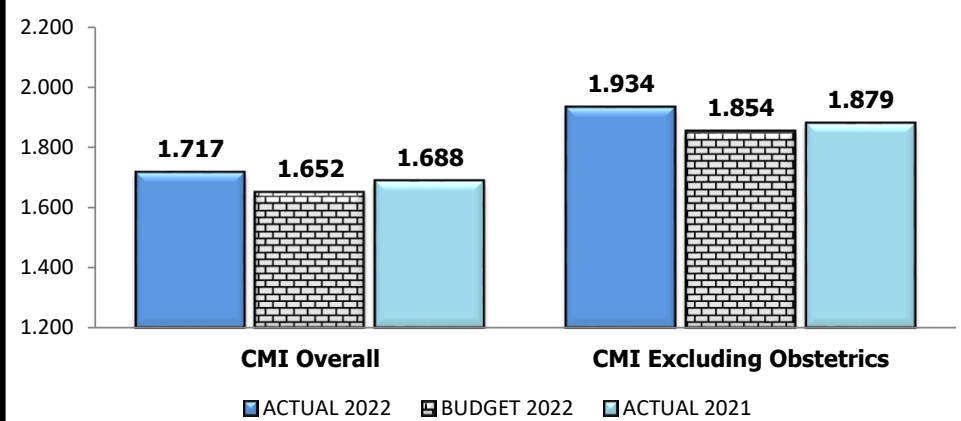
### LBJ Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.697	1.911

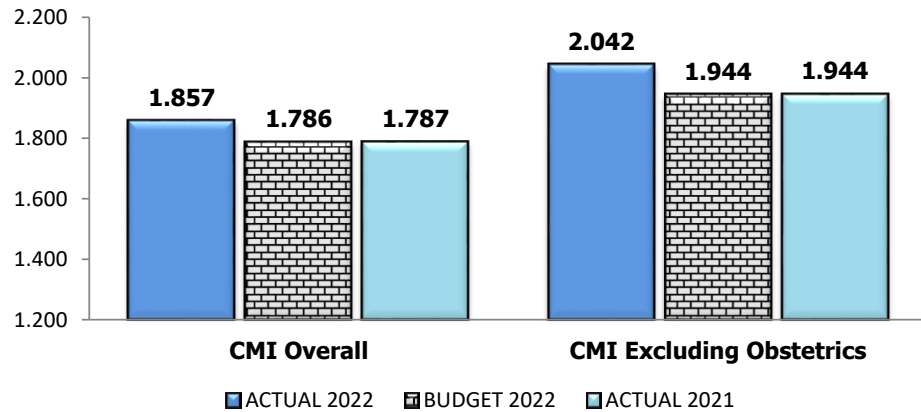
#### Ben Taub CMI - Quarter End



#### Lyndon B. Johnson CMI - Quarter End



#### Ben Taub CMI - YTD



#### Lyndon B. Johnson CMI - YTD

