### **HARRISHEALTH** SYSTEM



# **Financial Statements**

As of June 30, 2022



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### **Financial Highlights Review**



As of June 30, 2022

Operating Loss for June was \$73.9 million compared to budgeted loss of \$20.2 million.

Total net revenue for June of \$106.8 million was \$68.1 million or 39.0% less than budget. Ad valorem tax revenue was \$69.0 million less than budget due to the change in the accounting practice (revenue recognition) related to the fiscal year transition by Harris County and Harris Health System. This transition is required to align the related tax rate approval process in September—October 2022 with the new fiscal year October 2022—September 2023. Because the 2022 tax levy is deemed to cover the new fiscal year above, no ad valorem tax revenue will be recognized during the stub period of June 2022 to September 2022. The change in the accounting practice does not impact the System's ad valorem cash collections practice, which remains unchanged. Detailed discussion of the accounting change adopted by Harris County and Harris Health System was provided by the System's external auditor, Forvis LLP, at the May 2022 meeting of the Compliance and Audit Committee.

In June, total expenses of \$180.7 million were \$14.4 million or 7.4% less than budget. Contract labor continues to be heavily utilized by nursing to combat the turnover and labor shortages.

Also in June, total patient days and average daily census increased 2.0% compared to budget. Inpatient case mix index, a measure of patient acuity, was 6.7% lower; similarly, length of stay was 0.5% lower to budget. Emergency room visits were 9.9% higher than planned for the month and up 1.9% from budget year-to-date. Total clinic visits, including telehealth, were 16.1% lower compared to budget; however, births were up 5.2%.

Total cash receipts for June were \$81.9 million. The System has \$1,228.7 million in unrestricted cash, cash equivalents and investments, representing 212.2 days cash on hand. Harris Health System has \$119.2 million in net accounts receivable, representing 63.3 days of outstanding patient accounts receivable at June 30, 2022. The June balance sheet reflects a combined net liability position of \$1.6 million under the various Medicaid Supplemental programs.

June expenses incurred by Harris Health for Foundation personnel and other costs were \$193,000.

# **Income Statement**

HARRISHEALTH SYSTEM

As of June 30, 2022 (In \$ Millions)

	MONTH-TO-MONTH				YEAR-TO-DATE								
	CU	RRENT	CL	JRRENT	PERCENT	_	CURRENT	(	CURRENT	PERCENT		PRIOR	PERCENT
		YEAR	В	UDGET	VARIANCE	_	YEAR		BUDGET	VARIANCE		YEAR	VARIANCE
<u>REVENUE</u>													
Net Patient Revenue	\$	57.2	\$	58.0	-1.4%		\$ 229.9	\$	252.5	-9.0%	\$	255.7	-10.1%
Medicaid Supplemental Programs		39.2		37.7	4.1%		142.9		150.8	-5.2%		148.5	-3.8%
Other Operating Revenue		9.7		10.6	-8.6%		38.7		42.7	-9.3%		14.7	163.7%
Total Operating Revenue	\$	106.1	\$	106.3	-0.2%	_	\$ 411.5	\$	446.0	-7.7%	\$	418.9	-1.8%
Net Ad Valorem Taxes		(0.5)		68.5	-100.7%		(1.0)		273.9	-100.4%		263.1	-100.4%
Net Tobacco Settlement Revenue		-		-	0.0%		16.7		13.3	26.2%		13.3	26.2%
Capital Gifts & Grants		-		-	0.0%		-		-	0.0%		-	0.0%
Interest Income & Other		1.2		0.2	668.1%		3.6		0.6	491.6%		0.8	380.0%
Total Nonoperating Revenue	\$	0.7	\$	68.6	-99.0%		\$ 19.3	\$	287.8	-93.3%	\$	277.1	-93.0%
Total Net Revenue	\$	106.8	\$	175.0	-39.0%		\$ 430.8	\$	733.8	-41.3%	\$	696.0	-38.1%
<u>EXPENSE</u>													
Salaries and Wages	\$	69.1	\$	71.3	3.1%		\$ 289.7	\$	288.8	-0.3%	\$	235.4	-23.1%
Employee Benefits		23.5		23.7	1.0%		89.8		94.8	5.3%		84.1	-6.7%
Total Labor Cost	\$	92.5	\$	95.0	2.6%		\$ 379.5	\$	383.6	1.1%	\$	319.5	-18.8%
Supply Expenses		22.1		24.4	9.6%		90.6		98.6	8.1%		86.2	-5.2%
Physician Services		35.7		44.1	19.1%		142.7		142.6	-0.1%		128.8	-10.9%
Purchased Services		23.5		24.7	5.0%		89.1		98.3	9.3%		91.2	2.3%
Depreciation & Interest		7.0		6.9	-0.7%	_	27.9		27.6	-0.8%		23.2	-19.9%
Total Operating Expense	\$	180.7	\$	195.1	7.4%		\$ 729.8	\$	750.6	2.8%	\$	648.9	-12.5%
Operating Income (Loss)	\$	(73.9)	\$	(20.2)		-	\$ (299.0)	\$	(16.8)		\$	47.1	
Total Margin %		-69.2%		-11.5%		=	-69.4%		-2.3%			6.8%	

# **Balance Sheet**

HARRISHEALTH SYSTEM

June 30, 2022 and 2021 (In \$ Millions)

	JRRENT YEAR	 PRIOR YEAR
CURRENT ASSETS	 	
Cash, Cash Equivalents and Short Term Investments	\$ 1,228.7	\$ 993.7
Net Patient Accounts Receivable	119.2	94.7
Net Ad Valorem Taxes, Current Portion	0.8	251.8
Other Current Assets	139.2	238.0
Total Current Assets	\$ 1,487.9	\$ 1,578.2
CAPITAL ASSETS		
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 426.8	\$ 444.3
Construction in Progress	138.4	84.4
Right of Use Assets	 45.4	-
Total Capital Assets	\$ 610.5	\$ 528.7
ASSETS LIMITED AS TO USE & RESTRICTED ASSETS		
Debt Service & Capital Asset Funds	\$ 46.2	\$ 53.2
LPPF Restricted Cash	11.0	0.5
Capital Gift Proceeds	45.1	-
Other - Restricted	 1.1	0.9
Total Assets Limited As to Use & Restricted Assets	\$ 103.3	\$ 54.6
Other Assets	24.1	18.0
Deferred Outflows of Resources	 152.7	 179.3
Total Assets & Deferred Outflows of Resources	\$ 2,378.5	\$ 2,358.7
CURRENT LIABILITIES		
Accounts Payable and Accrued Liabilities	\$ 243.9	\$ 191.6
Employee Compensation & Related Liabilities	118.3	103.1
Estimated Third-Party Payor Settlements	13.5	8.6
Current Portion Long-Term Debt and Capital Leases	 20.0	 12.2
Total Current Liabilities	\$ 395.7	\$ 315.4
Long-Term Debt	333.8	308.6
Net Pension & Post Employment Benefits Liability	603.3	735.9
Other Long-Term Liabilities	18.0	24.5
Deferred Inflows of Resources	 218.7	 112.4
Total Liabilities	\$ 1,569.5	\$ 1,496.9
Total Net Assets	\$ 809.0	\$ 861.9
Total Liabilities & Net Assets	\$ 2,378.5	\$ 2,358.7

# **Cash Flow Summary**



As of June 30, 2022 (In Millions)

	MON1	MONTH-TO-MONTH			PERIOD-TO	D-DATE
	CURREN	CURRENT		CURRENT		PRIOR
	YEAR		YEAR		YEAR	YEAR
SH RECEIPTS						
ctions on Patient Accounts	\$ 5	9.4 \$	91.4	\$	221.4 \$	126.0
Supplemental Programs			(11.5)		381.6	208.9
m Taxes		3.4	4.6		26.4	40.0
ement			-		16.7	13.3
	1	9.2	3.4		70.8	14.4
	\$ 8	1.9 \$	87.8	\$	717.0	402.7
MENTS						
s and Benefits	8	9.0	73.6		404.3	193.1
	2	0.3	23.2		88.3	48.3
ervices	3	1.8	29.5		128.2	60.2
Services	1	7.1	16.8		73.5	36.4
tures		8.0	7.3		38.4	14.1
t Payments		0.2	0.3		1.1	0.6
	(	1.0)	10.9		(12.7)	(16.4)
nents	\$ 16	5.4 \$	161.6	\$	721.2 \$	336.2
	\$ (8	3.5) \$	(73.8)	\$	(4.3) \$	66.4

Unrestricted Cash, Cash Equivalents and Investments - June 30, 2022	\$ 1,228.7
Net Change	(4.3)
Unrestricted Cash, Cash Equivalents and Investments - February 28, 2022	\$ 1,232.9

# **Performance Ratios**



As of June 30, 2022

	MONTH-TO-MONTH					YEAR-TO-DATE				<u> </u>	
	Cl	JRRENT	CI	URRENT	C	URRENT	C	URRENT		PRIOR	
		YEAR	В	UDGET		YEAR	В	BUDGET		YEAR	
OPERATING HEALTH INDICATORS											
Operating Margin %		-69.2%		-11.5%		-69.4%		-2.3%		6.8%	
Run Rate per Day (In\$ Millions)	\$	5.8	\$	6.3	\$	5.8	\$	6.0	\$	5.2	
Salary, Wages & Benefit per APD	\$	2,449	\$	2,411	\$	2,503	\$	2,410	\$	2,142	
Supply Cost per APD	\$	584	\$	620	\$	598	\$	619	\$	578	
Physician Services per APD	\$	945	\$	1,120	\$	941	\$	896	\$	863	
Total Expense per APD	\$	4,783	\$	4,953	\$	4,813	\$	4,715	\$	4,350	
Overtime as a % of Total Salaries		3.7%		3.0%		3.5%		3.0%		3.2%	
Contract as a % of Total Salaries		9.9%		5.2%		9.8%		5.3%		3.1%	
Full-time Equivalent Employees		9,698		10,211		9,707		10,048		8,853	
FINANCIAL HEALTH INDICATORS											
Quick Ratio						3.7				4.9	
Unrestricted Cash (In \$ Millions)					\$	1,228.7	\$	790.8	\$	993.7	
Days Cash on Hand						212.2		132.8		192.4	
Days Revenue in Accounts Receivable						63.3		51.3		45.2	
Days in Accounts Payable						49.6				39.8	
Capital Expenditures/Depreciation & Amortization						159.9%				146.3%	
Average Age of Plant (years)						11.2				12.9	

# Harris Health System Key Indicators



# **Statistical Highlights**

HARRISHEALTH SYSTEM

As of June 30, 2022

	MONTH-TO-MONTH			YEAR-TO-DATE					
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	_	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
Adjusted Patient Days	37,780	39,394	-4.1%		151,629	159,184	-4.7%	149,175	1.6%
Outpatient % of Adjusted Volume	62.0%	63.4%	-2.2%		62.9%	63.5%	-1.0%	63.6%	-1.1%
Primary Care Clinic Visits	40,139	44,758	-10.3%		168,112	177,067	-5.1%	125,315	34.2%
Specialty Clinic Visits	20,358	22,655	-10.1%		82,138	88,651	-7.3%	77,131	6.5%
Telehealth Clinic Visits	12,348	19,423	-36.4%	_	48,883	76,772	-36.3%	109,995	-55.6%
Total Clinic Visits	72,845	86,836	-16.1%	_	299,133	342,490	-12.7%	312,441	-4.3%
Emergency Room Visits - Outpatient	11,538	10,469	10.2%		44,591	43,837	1.7%	45,134	-1.2%
Emergency Room Visits - Admitted	1,599	1,483	7.8%	_	6,312	6,130	3.0%	6,244	1.1%
Total Emergency Room Visits	13,137	11,952	9.9%	_	50,903	49,967	1.9%	51,378	-0.9%
Surgery Cases - Outpatient	878	1,047	-16.1%		3,706	4,234	-12.5%	3,416	8.5%
Surgery Cases - Inpatient	813	842	-3.4%	_	3,151	3,237	-2.7%	3,079	2.3%
Total Surgery Cases	1,691	1,889	-10.5%	_	6,857	7,471	-8.2%	6,495	5.6%
Total Outpatient Visits	123,995	154,458	-19.7%		501,566	615,759	-18.5%	627,091	-20.0%
Inpatient Cases (Discharges)	2,382	2,379	0.1%		9,743	9,456	3.0%	8,989	8.4%
Outpatient Observation Cases	1,083	1,099	-1.5%	_	4,711	4,405	6.9%	4,894	-3.7%
Total Cases Occupying Patient Beds	3,465	3,478	-0.4%	_	14,454	13,861	4.3%	13,883	4.1%
Births	405	385	5.2%		1,633	1,408	16.0%	1,411	15.7%
Inpatient Days	14,365	14,426	-0.4%		56,268	58,028	-3.0%	54,266	3.7%
Outpatient Observation Days	3,622	3,210	12.8%	_	15,102	12,786	18.1%	14,376	5.1%
Total Patient Days	17,987	17,636	2.0%	_	71,370	70,814	0.8%	68,642	4.0%
Average Daily Census	599.6	587.9	2.0%		585.0	580.4	0.8%	562.6	4.0%
Average Operating Beds	698	680	2.6%		698	687	1.6%	663	5.3%
Bed Occupancy %	85.9%	86.5%	-0.6%		83.8%	84.5%	-0.8%	84.9%	-1.2%
Inpatient Average Length of Stay	6.03	6.06	-0.5%		5.78	6.14	-5.9%	6.04	-4.3%
Inpatient Case Mix Index (CMI)	1.679	1.799	-6.7%		1.695	1.799	-5.8%	1.771	-4.3%
Payor Mix (% of Charges)									
Charity & Self Pay	45.1%	47.8%	-5.6%		47.0%	47.8%	-1.6%	48.7%	-3.4%
Medicaid & Medicaid Managed	24.3%	20.5%	18.3%		22.4%	20.5%	9.2%	20.9%	7.1%
Medicare & Medicare Managed	10.3%	12.4%	-16.9%		10.5%	12.4%	-15.1%	12.4%	-15.3%
Commercial & Other	20.3%	19.2%	5.8%		20.1%	19.2%	4.5%	18.0%	11.6%
Total Unduplicated Patients - Rolling 12					249,924			251,768	-0.7%
Total New Patient - Rolling 12					82,916			75,056	10.5%

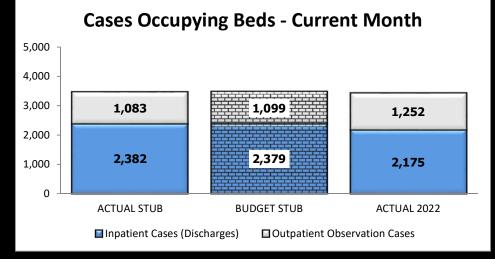
Statistical Highlights
June FY STUB

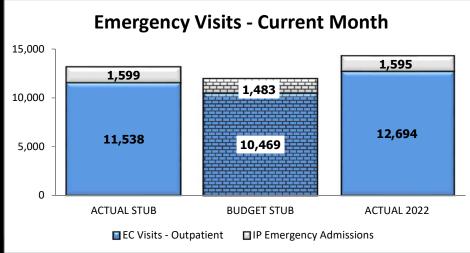
Cases Occupying Beds - CM									
Actual	Budget	Prior Year							
3,465	3,478	3,427							

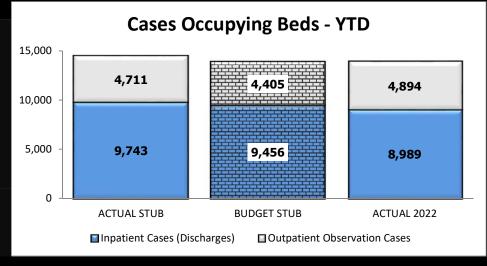
Cases Occupying Beds - YTD									
Actual	Budget	Prior Year							
14,454	13.861	13,883							

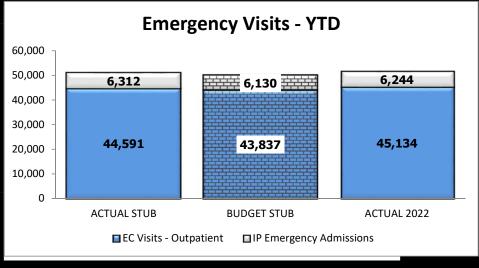
<b>Emergency Visits - CM</b>									
Actual	Budget	Prior Year							
13,137	11,952	14,289							

<b>Emergency Visits - YTD</b>									
Actual	Budget	Prior Year							
50,903	49,967	51,378							





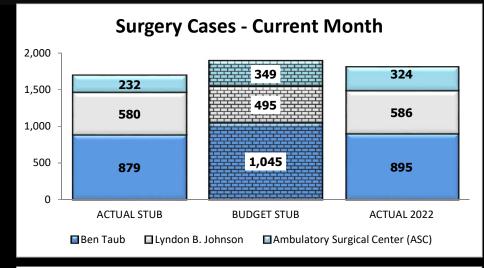


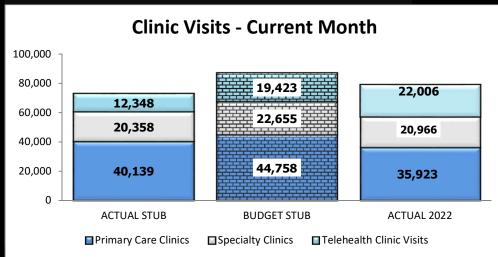


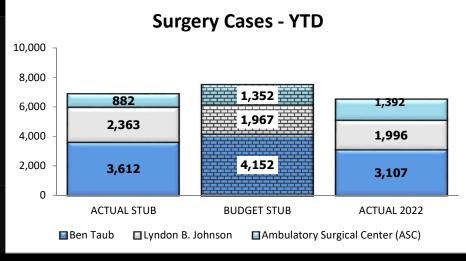
Statistical Highlights
June FY STUB

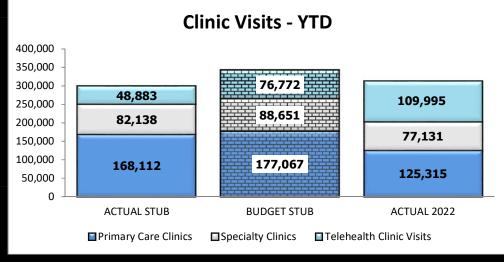
Surgery Cases - CM			<u>Surg</u>	ery Cases	- YTD
Actual	Budget	Prior Year	Actual	Budget	Prior Year
1,691	1,889	1,805	6,857	7,471	6,495











#### **Harris Health System** Statistical Highlights June FY STUB **Adjusted Patient Days - CM Adjusted Patient Days - YTD Average Daily Census - CM Average Daily Census - YTD** 37,780 151,629 599.6 585.0 **Adjusted Patient Days - Current Month Average Daily Census - Current Month** 50,000 700 599.6 587.9 39,394 37,780 38,245 600 568.3 40,000 500 30,000 400 20,000 300 10,000 Average Daily Census - CM ■ ACTUAL STUB ■BUDGET STUB ■ACTUAL 2022 ■ ACTUAL STUB ■ BUDGET STUB ■ ACTUAL 2022 **Adjusted Patient Days - YTD Average Daily Census - YTD** 200,000 700 159,184 585.0 580.4 151,629 149,175 600 562.6 150,000 500 100,000 400 300 50,000 **Adjusted Patient Days Average Daily Census - CM** ■ BUDGET STUB ■ ACTUAL 2022 ■ ACTUAL STUB ■ BUDGET STUB ■ ACTUAL 2022 ■ ACTUAL STUB

Statistical Highlights June FY STUB



6.03

#### **Inpatient ALOS - YTD**

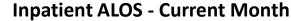
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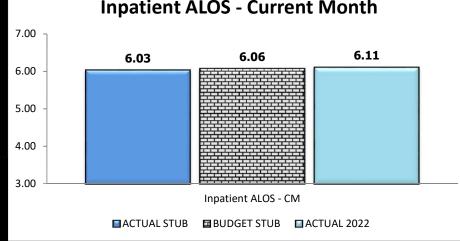
### Case Mix Index (CMI) - CM

Excl. Obstetrics Overall 1.841 1.679

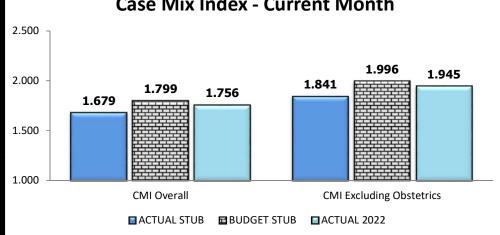
#### Case Mix Index (CMI) - YTD

Excl. Obstetrics Overall 1.695 1.858

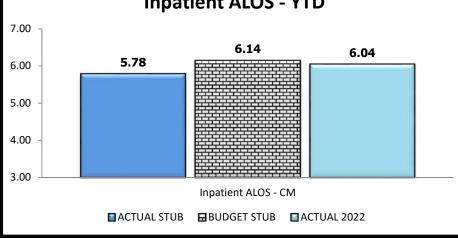




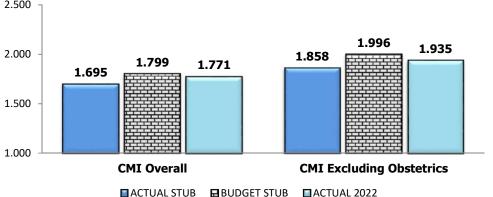




#### **Inpatient ALOS - YTD**



### Case Mix Index - YTD 2.500



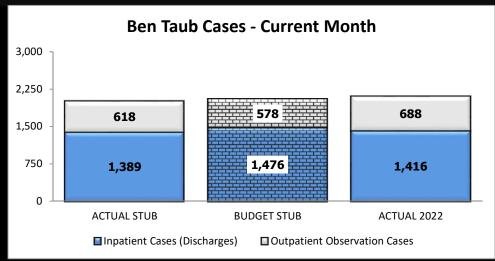
Statistical Highlights - Cases Occupying Beds
June FY STUB

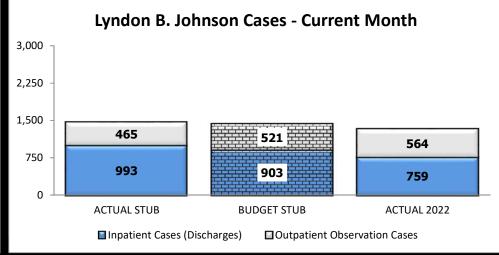
BT Cases	Occupying	Beds - CM
Actual	Budget	Prior Year
2,007	2,054	2,104

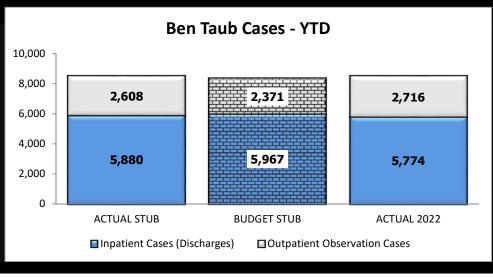
BT Cases	Occupying	<u>Beds - YTD</u>
Actual	Budget	Prior Year
8,488	8,338	8,490

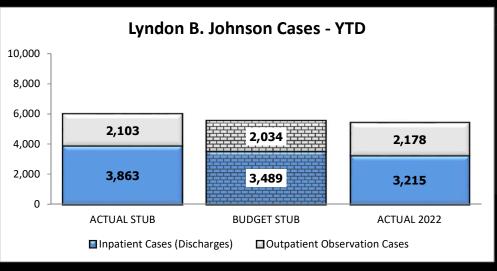
LBJ Cases Occupying Beds - CM							
Actual	Budget	Prior Year					
1,458	1,424	1,323					

LBJ Cases Occupying Beds - YTD							
Actual	Budget	Prior Year					
5,966	5,523	5,393					



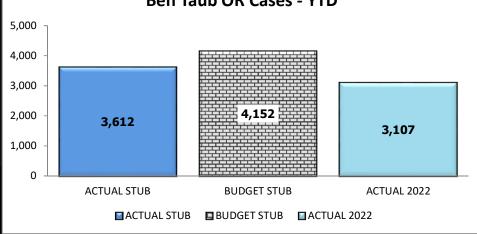


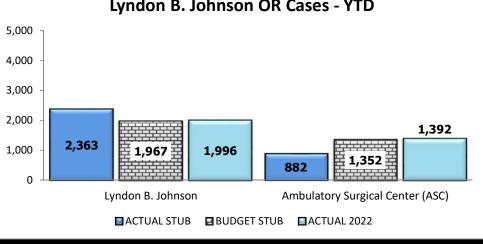




# Harris Health System Statistical Highlights - Surgery Cases

June FY STUB											
<u>B</u>	T Surgery Cases	es - CM BT Surgery Cases - YTD				LBJ Surgery Cases - CM LBJ Surgery Cases				s - YTD	
Actua	· ·	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year
879	1,045	895	3,612	4,152	3,107	812	844	910	3,245	3,319	3,388
Ben Taub OR Cases - Current Month  1,600   1,600   1,600   Lyndon B. Johnson OR Cases - Current Month						h					
1,200 -						1,200 -					
400 -	879		1,045	89	95	400 -	580 49	586	232	349	324
0 —	ACTUAL STUB		DGET STUB GET STUB □ACT	ACTUA	L 2022	Ü	Lyndon B <b>■</b> ACTU			ory Surgical Ce	nter (ASC)
5,000 7	Ben Taub OR Cases - YTD					5,000 7	Lyndo	on B. Johnso	on OR Case	s - YTD	
4 000 -						4.000 -					





Statistical Highlights - Emergency Room Visits

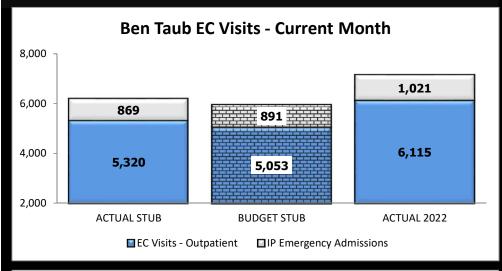
June FY STUB

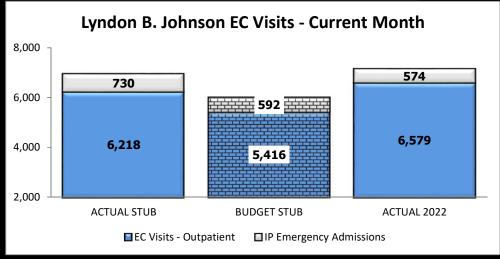
BT Em	ergency Vis	its - CM
Actual	Budget	Prior Year
6,189	5,944	7,136

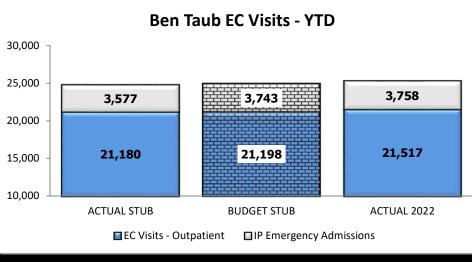
BT Emergency Visits - YTD							
Actual	Budget	Prior Year					
24,757	24,941	25,275					

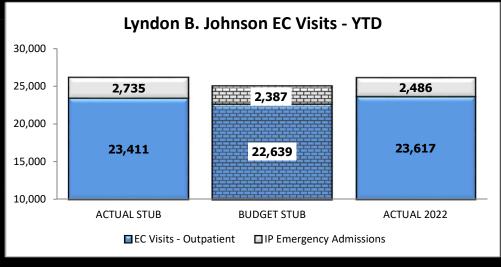
LBJ Emergency Visits - CM							
Actual	Budget	Prior Year					
6,948	6,008	7,153					

<b>LBJ Emergency Visits - YTD</b>							
Actual	Budget	Prior Year					
26,146	25,026	26,103					



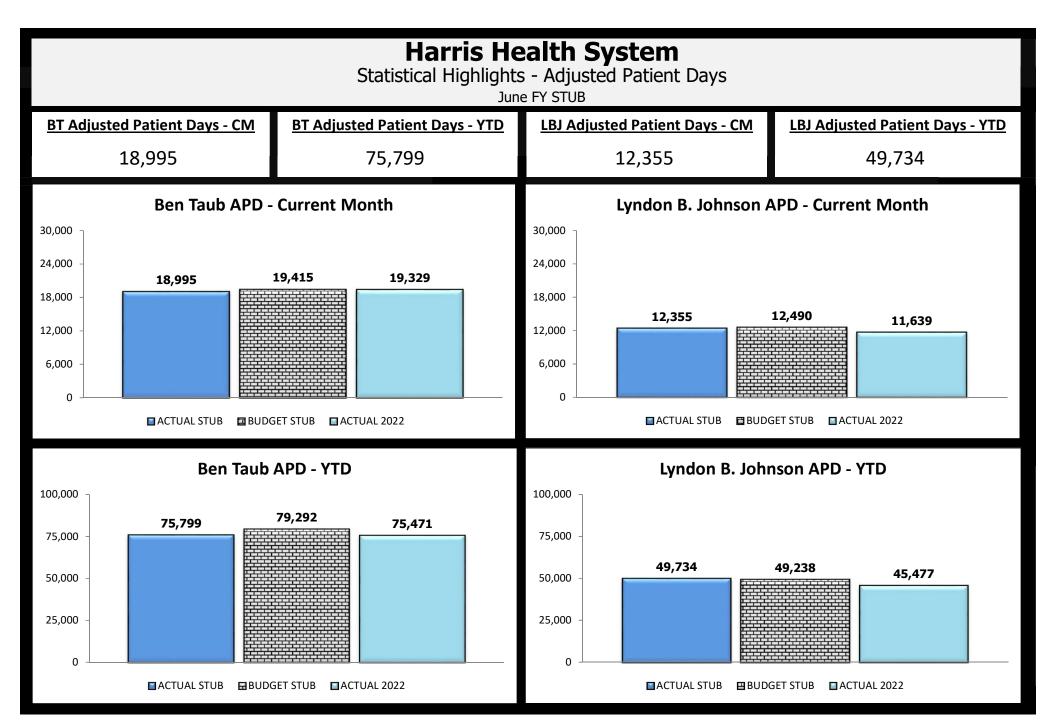






# Harris Health System Statistical Highlights - Births

June FY STUB									
BT Births - CM	<u>B</u> .	T Births - YT	<u>D</u>	<u>LBJ Births - CM</u> <u>LBJ Births - YTD</u>			<u>TD</u>		
Actual Budget P	Prior Year Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year
228 246	229 936	893	846	177	139	156	697	515	565
Ben Tau	Ben Taub Births - Current Month Lyndon B. Johnson Births - Current M						ent Month	1	
400 ]				400					
300 -				300 -					
200 -				200 -					
100 - 228	246	22	9	100 -	177		139	150	6
0 ☐ ACTUAL ST	TUB ■BUDGET STUB ■ACT	- [ ΓUAL 2022			■ACTUAL		Births GET STUB □AC	TUAL 2022	
Ве	en Taub Births - YTD				Lyndo	on B. John	son Births	- YTD	
1,000	1			1,000					
750 -				750 -					
500 - 936	893	84	6	500 -	697				
250 -				250 -			515	56	5
0				0 —		1 11 11 11	Births		
■ACTUAL ST	■ACTUAL STUB ■BUDGET STUB ■ACTUAL 2022 ■ACTUAL STUB ■BUDGET STUB ■ACTUAL 2022								





Statistical Highlights - Average Daily Census (ADC) June FY STUB



**BT Average Daily Census - YTD** 

**LBJ Average Daily Census - CM** 

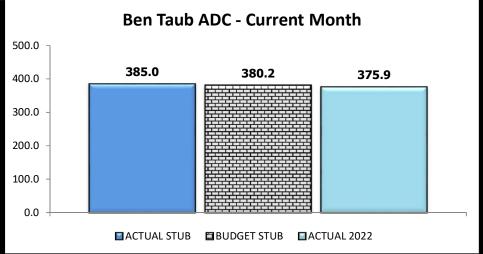
**LBJ Average Daily Census - YTD** 

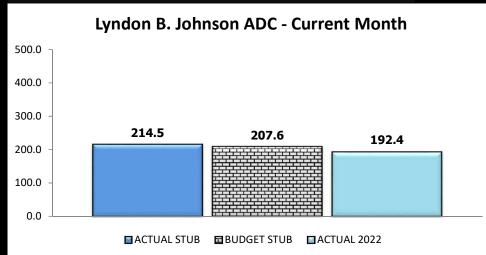
385.0

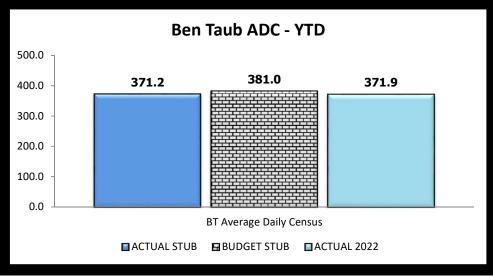
371.2

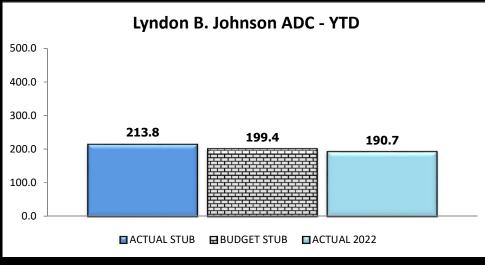
214.5

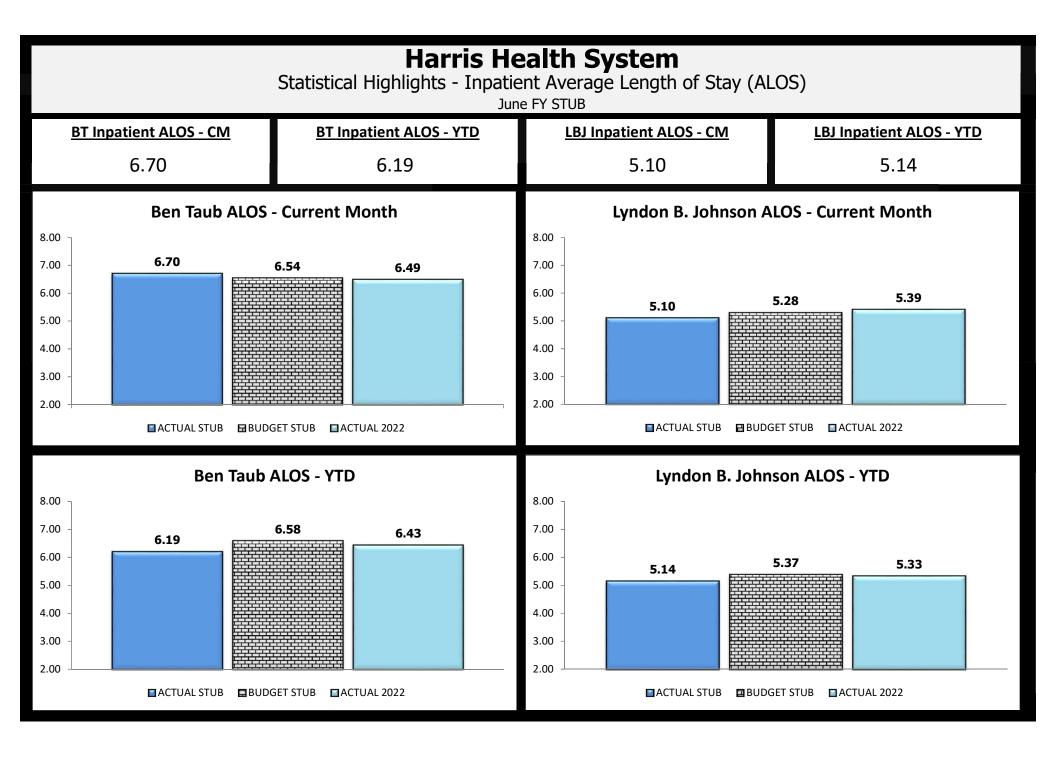
213.8











Statistical Highlights - Case Mix Index (CMI) June FY STUB

#### BT Case Mix Index (CMI) - CM

Excl. Obstetrics Overall 1.778 1.945

#### BT Case Mix Index (CMI) - YTD

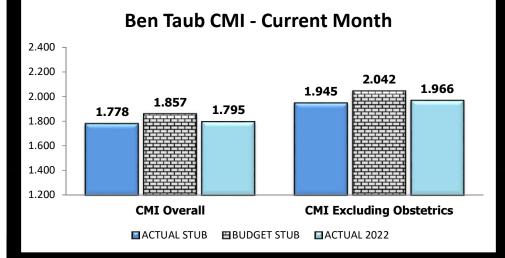
Excl. Obstetrics Overall 1.952 1.788

#### LBJ Case Mix Index (CMI) - CM

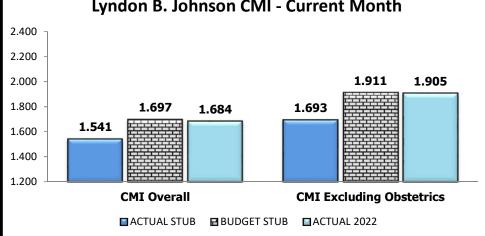
Excl. Obstetrics Overall 1.693 1.541

#### LBJ Case Mix Index (CMI) - YTD

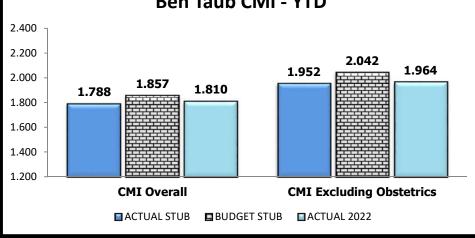
Excl. Obstetrics Overall 1.711 1.554



#### Lyndon B. Johnson CMI - Current Month



#### Ben Taub CMI - YTD



#### Lyndon B. Johnson CMI - YTD

