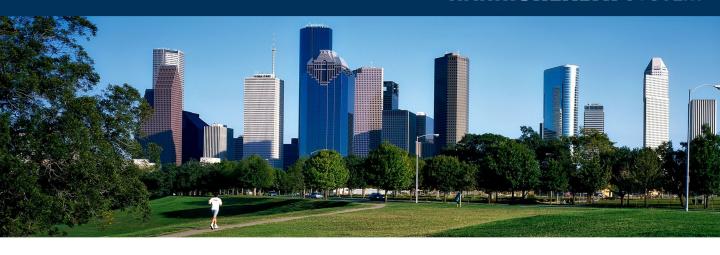
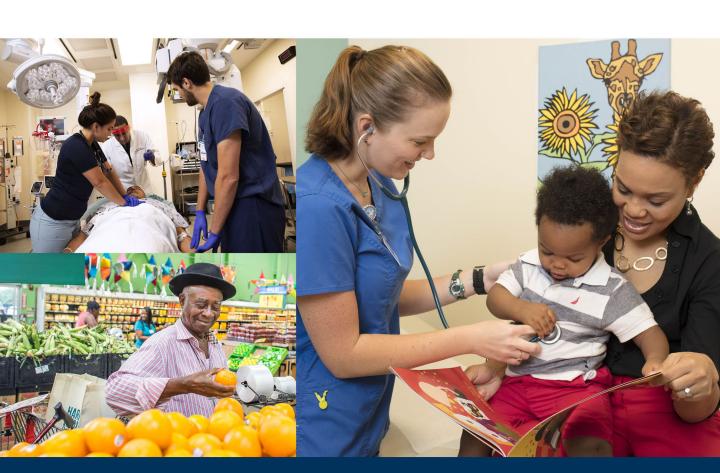
## **HARRISHEALTH** SYSTEM



# **Financial Statements**

As of the Quarter Ended December 31, 2023
Subject to Audit



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## Financial Highlights Review



As of the Quarter Ended December 31, 2023 and 2022

Operating income for the quarter ended December 31, 2023 was \$28.7 million compared to budgeted income of \$25.9 million.

Total quarterly net revenue for December of \$614.4 million was \$34.7 million or 5.3% less than budget. Net patient revenue was \$4.7 million more than budget. Medicaid Supplemental programs were \$40.5 million less than expected primarily due to timing.

Total quarterly expenses of \$585.6 million were \$37.5 million or 6.0% less than budget. Staff costs were \$12.0 million under budget as a result of lower labor costs and benefits expense than expected. Physician services were \$7.6 million less than projected mostly due to the unfilled faculty vacancies and prior period adjustments. Purchased services for medical insurance subsidies contributed \$6.9 million to the decrease due to the Marketplace plan pricing effective for calendar year 2023.

For the first quarter, total patient days and average daily census increased 4.4% compared to budget. Inpatient case mix index, a measure of patient acuity, was 0.8% lower than planned with length of stay 1.3% more than budget. Emergency room visits were 4.8% higher than planned for the quarter. Total clinic visits, including telehealth, were 4.2% lower compared to budget. Births were down 10.4% for the quarter.

Total cash receipts for the quarter were \$779.4 million. The System has \$1,181.0 million in unrestricted cash, cash equivalents and investments, representing 192.1 days cash on hand. Harris Health System has \$167.4 million in net accounts receivable, representing 86.1 days of outstanding patient accounts receivable at December 31, 2023. The December balance sheet reflects a combined net receivable position of \$157.1 million under the various Medicaid Supplemental programs. The current portion of ad valorem taxes receivable is \$782.9 million, which is offset by ad valorem tax collections as received. Deferred ad valorem tax revenue is \$681.8 million, and is released as ad valorem tax revenue is recognized. As of December 31, 2023, \$122.3 million in ad valorem tax collections were received and \$227.3 million in current ad valorem tax revenue was recognized.

# **Income Statement**

HARRISHEALTH SYSTEM

As of the Quarter Ended December 31, 2023 and 2022 (in \$ Millions)

	QUARTER-TO-DATE					YEAR-TO-DATE							
	CURRENT		CU	RRENT	PERCENT		CURRENT	(	CURRENT	PERCENT		PRIOR	PERCENT
		/EAR	Bl	JDGET	VARIANCE	_	YEAR		BUDGET	VARIANCE		YEAR	VARIANCE
<u>REVENUE</u>													
Net Patient Revenue	\$	178.9	\$	174.2	2.7%		\$ 178.9	\$	174.2	2.7%	\$	184.7	-3.1%
Medicaid Supplemental Programs		163.6		204.1	-19.8%		163.6		204.1	-19.8%		166.9	-1.9%
Other Operating Revenue		31.1		30.0	3.6%	_	31.1		30.0	3.6%		29.1	6.7%
Total Operating Revenue	\$	373.6	\$	408.3	-8.5%	_	\$ 373.6	\$	408.3	-8.5%	\$	380.7	-1.9%
Net Ad Valorem Taxes		224.4		224.1	0.1%		224.4		224.1	0.1%		207.8	8.0%
Net Tobacco Settlement Revenue		-		-	0.0%		-		-	0.0%		-	0.0%
Capital Gifts & Grants		-		-	0.0%		-		-	0.0%		-	0.0%
Interest Income & Other		16.4		16.6	-1.7%	_	16.4		16.6	-1.7%		10.1	61.1%
Total Nonoperating Revenue	\$	240.8	\$	240.8	0.0%	_	\$ 240.8	\$	240.8	0.0%	\$	218.0	10.5%
Total Net Revenue	\$	614.4	\$	649.1	-5.3%	_	\$ 614.4	\$	649.1	-5.3%	\$	598.6	2.6%
EXPENSE													
Salaries and Wages	\$	234.6	\$	240.5	2.4%		\$ 234.6	\$	240.5	2.4%	\$	215.8	-8.7%
Employee Benefits		82.3		88.4	7.0%	_	82.3		88.4	7.0%		66.1	-24.4%
Total Labor Cost	\$	316.9	\$	328.9	3.7%		\$ 316.9	\$	328.9	3.7%	\$	282.0	-12.4%
Supply Expenses		74.6		79.4	6.0%		74.6		79.4	6.0%		72.9	-2.3%
Physician Services		104.2		111.8	6.8%		104.2		111.8	6.8%		100.6	-3.6%
Purchased Services		64.4		80.5	20.0%		64.4		80.5	20.0%		66.5	3.2%
Depreciation & Interest		25.6		22.6	-13.2%	_	25.6		22.6	-13.2%		21.6	-18.7%
Total Operating Expense	\$	585.6	\$	623.1	6.0%	_	\$ 585.6	\$	623.1	6.0%	\$	543.6	-7.7%
Operating Income (Loss)	\$	28.7	\$	25.9		-	\$ 28.7	\$	25.9		\$	55.0	
Total Margin %		4.7%		4.0%			4.7%		4.0%			9.2%	

## **Balance Sheet**

HARRISHEALTH SYSTEM

December 31, 2023 and 2022 (in \$ Millions)

	CURRENT	PRIOR		
CUDDENT ACCETS	YEAR		YEAR	
CURRENT ASSETS  Cash, Cash Equivalents and Short Term Investments	\$ 1,181.0	\$	1,151.7	
Net Patient Accounts Receivable	167.4	Ψ	146.4	
Net Ad Valorem Taxes, Current Portion	782.9		(2.9)	
Other Current Assets	264.6		260.2	
Total Current Assets	\$ 2,396.0	\$	1,555.4	
Total Current Assets	\$ 2,350.0	<b>.</b>	1,333.4	
CAPITAL ASSETS				
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 535.6	\$	415.1	
Construction in Progress	145.5		181.0	
Right of Use Assets	42.4		44.9	
Total Capital Assets	\$ 723.5	\$	640.9	
ASSETS LIMITED AS TO USE & RESTRICTED ASSETS				
Debt Service & Capital Asset Funds	\$ 41.1	\$	40.1	
LPPF Restricted Cash	111.4		24.7	
Capital Gift Proceeds	55.3		45.8	
Other - Restricted	1.0		1.0	
Total Assets Limited As to Use & Restricted Assets	\$ 208.9	\$	111.6	
Other Assets	40.3		30.4	
Deferred Outflows of Resources	237.5		188.5	
Total Assets & Deferred Outflows of Resources	\$ 3,606.2	\$	2,526.9	
CURRENT LIABILITIES				
Accounts Payable and Accrued Liabilities	\$ 274.2	\$	186.3	
Employee Compensation & Related Liabilities	149.5		132.6	
Deferred Revenue - Ad Valorem	681.8		-	
Estimated Third-Party Payor Settlements	21.5		14.9	
Current Portion Long-Term Debt and Capital Leases	20.2		20.3	
Total Current Liabilities	\$ 1,147.1	\$	354.0	
Long-Term Debt	315.2		331.5	
Net Pension & Post Employment Benefits Liability	779.4		598.2	
Other Long-Term Liabilities	9.7		8.0	
Deferred Inflows of Resources	112.6		218.7	
Total Liabilities	\$ 2,364.0	\$	1,510.4	
Total Net Assets	\$ 1,242.1	\$	1,016.5	
Total Liabilities & Net Assets	\$ 3,606.2	\$	2,526.9	
Total Liabilities & Net Assets	<del>φ 3,000.2</del>	<b>—</b>	2,320.9	

# **Cash Flow Summary**

HARRISHEALTH SYSTEM

As of the Quarter Ended December 31, 2023 and 2022 (in \$ Millions)

	QUARTER-TO-QUARTER					ATE		
	CURRENT		F	PRIOR	CURRENT		PRIOR	
		YEAR YEAR		YEAR	YEAR		YEAR	
<u>CASH RECEIPTS</u>								
Collections on Patient Accounts	\$	210.8	\$	156.9	\$	210.8	\$	156.9
Medicaid Supplemental Programs		412.6		462.0		412.6		462.0
Net Ad Valorem Taxes		114.3		204.0		114.3		204.0
Tobacco Settlement		-		-		-		-
Other Revenue		41.7		66.8		41.7		66.8
Total Cash Receipts	\$	779.4	\$	889.7	\$	779.4	\$	889.7
CASH DISBURSEMENTS								
Salaries, Wages and Benefits	\$	330.0	\$	313.1	\$	330.0	\$	313.1
Supplies		79.5		73.8		79.5		73.8
Physician Services		99.6		96.4		99.6		96.4
Purchased Services		67.5		52.5		67.5		52.5
Capital Expenditures		41.3		32.5		41.3		32.5
Debt and Interest Payments		0.8		0.9		0.8		0.9
Other Uses		(7.7)		(8.5)		(7.7)		(8.5)
Total Cash Disbursements	\$	611.0	\$	560.8	\$	611.0	\$	560.8
Net Change	\$	168.4	\$	328.9	\$	168.4	\$	328.9
Uncertainted Cook Cook Equivalents and Investments. Designing of ver-					¢	1 010 0		
Unrestricted Cash, Cash Equivalents and Investments - Beginning of year					\$	1,012.6		
Net Change						168.4	-	
Unrestricted Cash, Cash Equivalents and Investments - End of period					<b>—</b>	1,181.0	•	

## **Performance Ratios**

HARRISHEALTH SYSTEM

As of the Quarter Ended December 31, 2023 and 2022 (in \$ Millions)

	QUARTER-TO-DATE				YEAR-TO-DATE					<u> </u>	
	CURRENT C			URRENT	CURRENT		CURRENT			PRIOR	
		YEAR	В	BUDGET		YEAR	В	BUDGET		YEAR	
OPERATING HEALTH INDICATORS											
Operating Margin %		4.7%		4.0%		4.7%		4.0%		9.2%	
Run Rate per Day (In\$ Millions)	\$	6.1	\$	6.6	\$	6.1	\$	6.6	\$	5.7	
Salary, Wages & Benefit per APD	\$	2,429	\$	2,642	\$	2,429	\$	2,642	\$	2,265	
Supply Cost per APD	\$	572	\$	637	\$	572	\$	637	\$	586	
Physician Services per APD	\$	799	\$	898	\$	799	\$	898	\$	808	
Total Expense per APD	\$	4,489	\$	5,006	\$	4,489	\$	5,006	\$	4,367	
Overtime as a % of Total Salaries		3.3%		2.9%		3.3%		2.9%		3.7%	
Contract as a % of Total Salaries		4.9%		4.4%		4.9%		4.4%		5.8%	
Full-time Equivalent Employees		10,334		10,181		10,334		10,181		9,866	
FINANCIAL HEALTH INDICATORS											
Quick Ratio						2.1				4.3	
Unrestricted Cash (In \$ Millions)					\$	1,181.0	\$	854.7	\$	1,151.7	
Days Cash on Hand						192.1		129.5		200.4	
Days Revenue in Accounts Receivable						86.1		88.1		73.0	
Days in Accounts Payable						47.2				44.6	
Capital Expenditures/Depreciation & Amortization						201.0%				174.8%	
Average Age of Plant(years)						10.6				11.1	

# Harris Health System Key Indicators



# **Statistical Highlights**

HARRISHEALTH SYSTEM

As of the Quarter Ended December 31, 2023 and 2022

	QUARTER-TO-DATE				YEAR-TO-DATE					
	CURRENT QUARTER	CURRENT BUDGET	PERCENT CHANGE		CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE	
	QOARTER		OHAITOL	-		DODOLI		ILAK	OHANGE	
Adjusted Patient Days	130,461	127,210	2.6%		130,461	127,210	2.6%	124,480	4.8%	
Outpatient % of Adjusted Volume	61.6%	61.0%	1.0%		61.6%	61.0%	1.0%	60.1%	2.6%	
Primary Care Clinic Visits	129,896	134,191	-3.2%		129,896	134,191	-3.2%	131,474	-1.2%	
Specialty Clinic Visits	59,219	59,465	-0.4%		59,219	59,465	-0.4%	60,378	-1.9%	
Telehealth Clinic Visits	28,105	33,023	-14.9%	_	28,105	33,023	-14.9%	32,467	-13.4%	
Total Clinic Visits	217,220	226,679	-4.2%	_	217,220	226,679	-4.2%	224,319	-3.2%	
Emergency Room Visits - Outpatient	33,583	32,354	3.8%		33,583	32,354	3.8%	32,891	2.1%	
Emergency Room Visits - Admitted	5,334	4,775	11.7%		5,334	4,775	11.7%	5,410	-1.4%	
<b>Total Emergency Room Visits</b>	38,917	37,129	4.8%		38,917	37,129	4.8%	38,301	1.6%	
Surgery Cases - Outpatient	2,828	2,465	14.7%		2,828	2,465	14.7%	2,565	10.3%	
Surgery Cases - Inpatient	2,397	2,528	-5.2%		2,397	2,528	-5.2%	2,375	0.9%	
Total Surgery Cases	5,225	4,993	4.6%	-	5,225	4,993	4.6%	4,940	5.8%	
Total Outpatient Visits	354,913	368,904	-3.8%	_	354,913	368,904	-3.8%	366,095	-3.1%	
Inpatient Cases (Discharges)	8,007	8,036	-0.4%		8,007	8,036	-0.4%	8,292	-3.4%	
Outpatient Observation Cases	2,838	2,715	4.5%		2,838	2,715	4.5%	2,419	17.3%	
Total Cases Occupying Patient Beds	10,845	10,751	0.9%		10,845	10,751	0.9%	10,711	1.3%	
Births	1,317	1,470	-10.4%		1,317	1,470	-10.4%	1,507	-12.6%	
Inpatient Days	50,033	49,553	1.0%		50,033	49,553	1.0%	49,666	0.7%	
Outpatient Observation Days	9,480	7,437	27.5%	_	9,480	7,437	27.5%	7,687	23.3%	
Total Patient Days	59,513	56,990	4.4%	_	59,513	56,990	4.4%	57,353	3.8%	
Average Daily Census	646.9	619.5	4.4%		646.9	619.5	4.4%	623.4	3.8%	
Average Operating Beds	696	702	-0.9%		696	702	-0.9%	681	2.2%	
Bed Occupancy %	92.9%	88.2%	5.3%		92.9%	88.2%	5.3%	91.5%	1.5%	
Inpatient Average Length of Stay	6.25	6.17	1.3%		6.25	6.17	1.3%	5.99	4.3%	
Inpatient Case Mix Index (CMI)	1.681	1.694	-0.8%		1.681	1.694	-0.8%	1.661	1.2%	
Payor Mix (% of Charges)										
Charity & Self Pay	45.2%	44.3%	2.1%		45.2%	44.3%	2.1%	46.6%	-3.0%	
Medicaid & Medicaid Managed	19.9%	22.7%	-12.1%		19.9%	22.7%	-12.1%	22.9%	-13.2%	
Medicare & Medicare Managed	11.8%	11.4%	3.2%		11.8%	11.4%	3.2%	10.8%	8.6%	
Commercial & Other	23.2%	21.7%	6.8%		23.2%	21.7%	6.8%	19.6%	17.9%	
Total Unduplicated Patients - Rolling 12					246,353			241,493	2.0%	
Total New Patient - Rolling 12					88,751			84,727	4.7%	

# Harris Health System Statistical Highlights As of the Quarter Ended December 31, 2023

<u>Cases</u> (	Occupying Be	eds - Q1	Cases O	cupying B	eds - YTD	<u>Eme</u>	rgency Visit	s - Q1	<u>Emer</u>	gency Visits	s - YTD
Actual <b>10,84</b> 5	Budget 10,751	Prior Year 10,711	Actual <b>10,845</b>	Budget <b>10,751</b>	Prior Year 10,711	Actual 38,917	Budget <b>37,12</b> 9	Prior Year 38,301	Actual 38,917	Budget 37,129	Prior Year 38,301
Cases Occupying Beds - Quarter End  25,000 20,000 15,000 5,000 ACTUAL 2024 BUDGET 2024 PRIOR YEAR Inpatient Cases (Discharges) Outpatient Observation Cases							5,334 33,583 ACTUAL 2024	rgency Visi		<b>5,4</b> 32,	10 891
25,000	Cas	es Occupyi	ng Beds - Y	TD.		75,000	I	Emergency	Visits - YT	D	
20,000 - 15,000 -						60,000 - 45,000 -					
10,000 - 5,000 -	2,838 8,007		2,715 8,036		292	30,000 -	5,334 33,583		4,775 32,354	5,4 32,	
, 	ACTUAL 2024  ■Inpatient Case		DGET 2024  Outpatient O		R YEAR es		ACTUAL 2024  ■ EC Visit	BL s - Outpatient	JDGET 2024  ☐IP Emergency	PRIOR Admissions	YEAR

# Harris Health System Statistical Highlights As of the Quarter Ended December 31, 2023

<u>Sur</u>	gery Cases -	<u>Q1</u>	Surge	ery Cases -	YTD	Clinic Visits - Q1 Clinic Visits -			Visits - Q1 Clinic Visits - YTD			
Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	
5,225	4,993	4,940	5,225	4,993	4,940	217,220	226,679	224,319	217,220	226,679	224,319	
7,500 - 6,000 - 4,500 - 3,000 - 1,500 -	848 1,465 2,912 ACTUAL 2024		691 1,448 2,854	69 1,5 2,6	665	250,000 - 200,000 - 150,000 - 50,000 -	28,105 59,219 129,896		Quarter Er 33,023 59,465 34,191 DGET 2024	32, 60,: 131,		
	en Taub □ Lyr	Surgery C	Ambulatory	surgical Cente	r (ASC)		Primary Care Clin	Clinic Vis		ehealth Clinic Vis	its	
7,500 - 6,000 - 4,500 -	848		691	69	95	250,000 - 200,000 - 150,000 -	28,105 59,219		33,023 59,465	32,·	467 378	
3,000 - 1,500 -	2,912		2,854	2,6		100,000 -	129,896	1	34,191	131,	,474	
	ACTUAL 2024 en Taub □Lyr	BU ndon B. Johnson	DGET 2024  ■Ambulatory	PRIOR Surgical Cente			ACTUAL 2024 Primary Care Clin		DGET 2024	PRIOF	X YEAR	

Statistical Highlights

As of the Quarter Ended December 31, 2023



130,461

#### **Adjusted Patient Days - YTD**

130,461

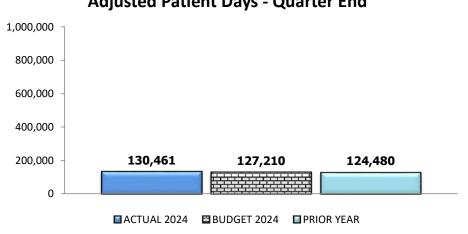
#### **Average Daily Census - Q1**

646.9

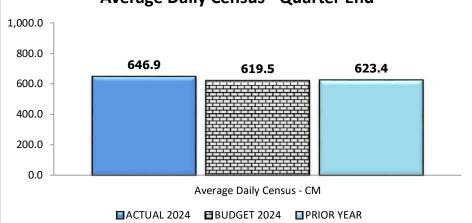
**Average Daily Census - YTD** 

646.9

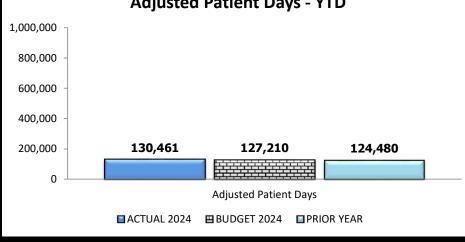




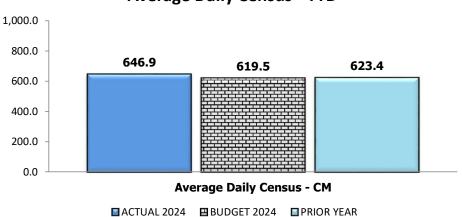
# **Average Daily Census - Quarter End**



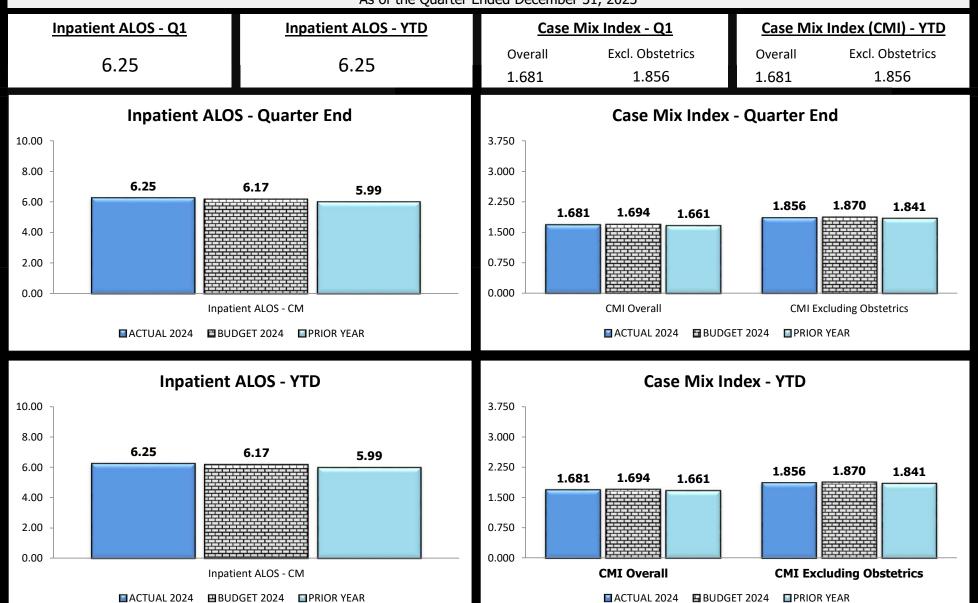
#### **Adjusted Patient Days - YTD**



#### **Average Daily Census - YTD**



Statistical Highlights



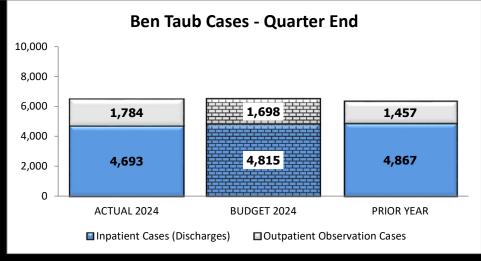
Statistical Highlights - Cases Occupying Beds

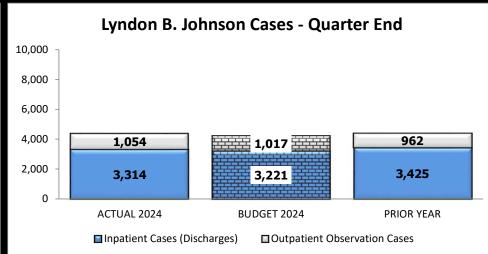
BT Cases Occupying Beds - Q1									
Actual	Budget	Prior Year							
6.477	6.513	6,324							

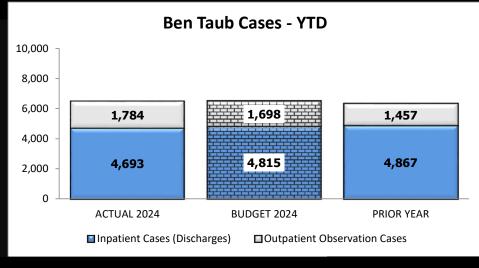
BT Cases Occupying Beds - YTD									
Actual	Budget	Prior Year							
6,477	6,513	6,324							

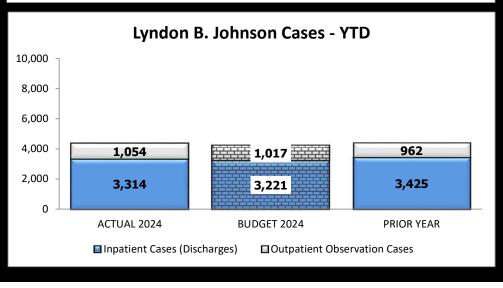
LBJ Cases Occupying Beds - Q1								
Actual	Budget	Prior Year						
4,368	4,238	4,387						

LBJ Cases	Occupying	Beds - YTD
Actual	Budget	Prior Year
4,368	4,238	4,387









# **Harris Health System** Statistical Highlights - Surgery Cases

As of the Quarter Ended December 31, 2023

	7.0 0. 0.0 Quanto:	
BT Surgery Cases - Q1	BT Surgery Cases - YTD	LBJ Surgery Cases - Q1 LBJ Surgery Cases - YTD
Actual Budget Prior Year	Actual Budget Prior Year	Actual Budget Prior Year Actual Budget Prior Year
2,912 2,854 2,665	2,912 2,854 2,665	2,313 2,139 2,275 2,313 2,139 2,275
5,000 4,000 3,000 2,000 1,000 ACTUAL 2024 BUI	ses - Quarter End  2,854  2,665  DOGET 2024  PRIOR YEAR  DOGET 2024  PRIOR YEAR	Lyndon B. Johnson OR Cases - Quarter End  5,000 4,000 3,000 1,000 1,465 1,448 1,580 848 691 695  Lyndon B. Johnson Ambulatory Surgical Center (ASC)
Ben Taub OR Cases - YTD		Lyndon B. Johnson OR Cases - YTD
5,000		5,000
4,000 -		4,000 -
3,000 -		3,000 -
2,000 -		2,000 -
1,000 -	2,854 2,665	1,000 - 1,465 1,448 1,580 848 691 695
O ACTUAL 2024 BUI	JDGET 2024 PRIOR YEAR	Lyndon B. Johnson Ambulatory Surgical Center (ASC)

■ ACTUAL 2024 ■ BUDGET 2024 ■ PRIOR YEAR

■ ACTUAL 2024 ■ BUDGET 2024 ■ PRIOR YEAR

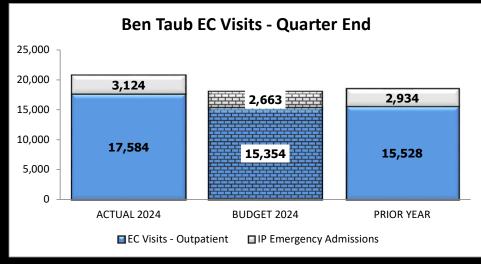
Statistical Highlights - Emergency Room Visits

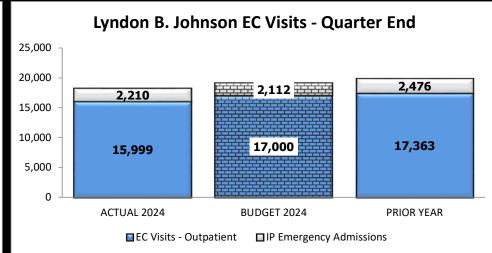
<b>BT Emergency Visits - Q1</b>		
Actual	Budget	Prior Year
20,708	18,017	18,462

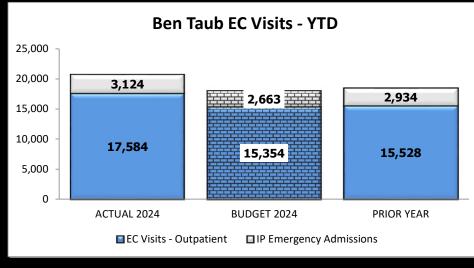
<b>BT Emergency Visits - YTD</b>		
Actual	Budget	Prior Year
20,708	18,017	18,462

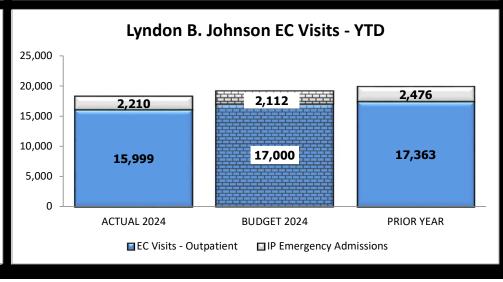
LBJ Emergency Visits - Q1		
Actual	Budget	Prior Year
18,209	19,112	19,839

LBJ Emergency Visits - YTD		
Actual	Budget	Prior Year
18,209	19,112	19,839

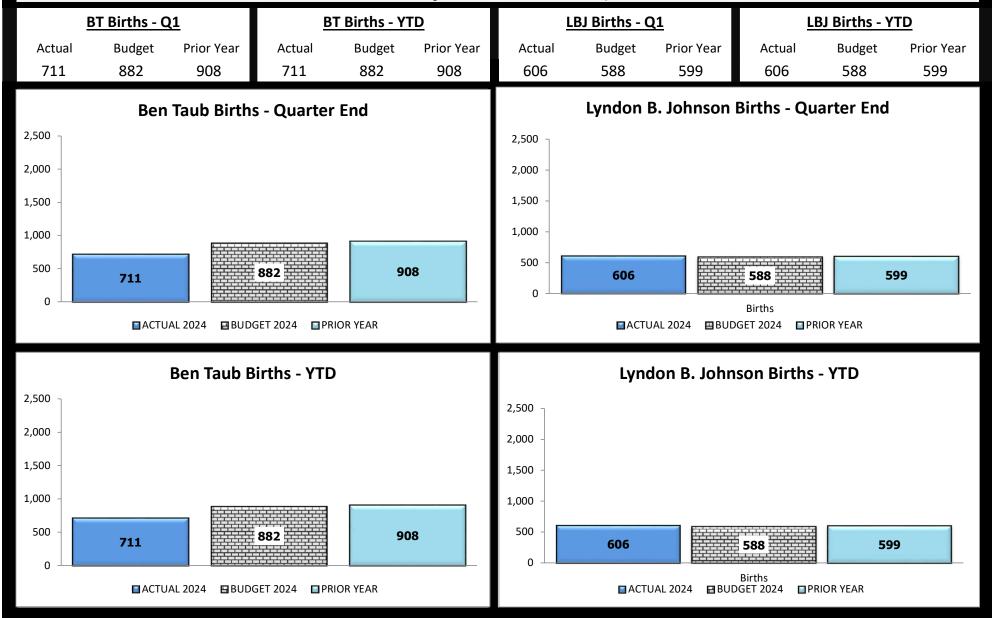






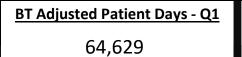


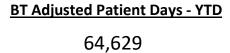
Statistical Highlights - Births

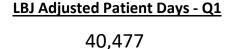


Statistical Highlights - Adjusted Patient Days

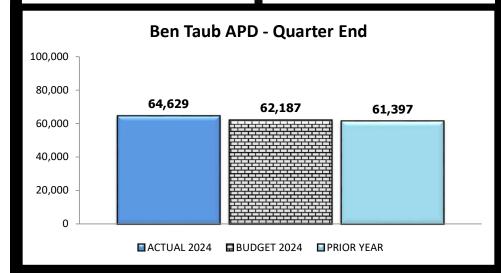
As of the Quarter Ended December 31, 2023

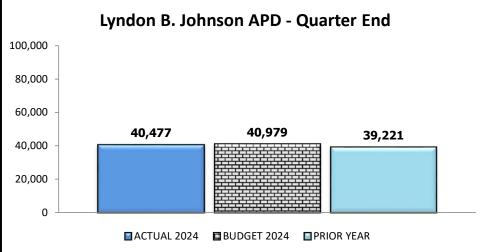


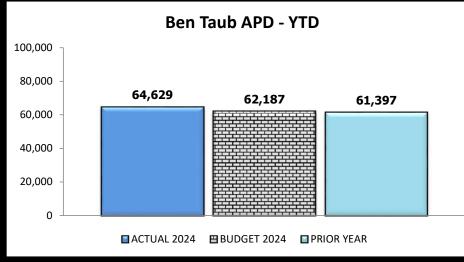


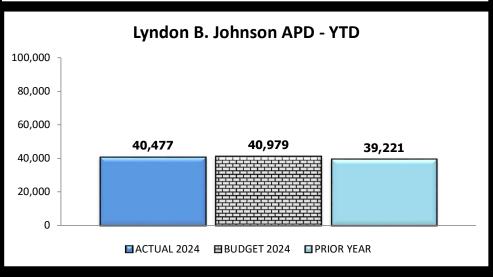


LBJ Adjusted Patient Days - YTD 40,477



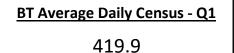






Statistical Highlights - Average Daily Census (ADC)

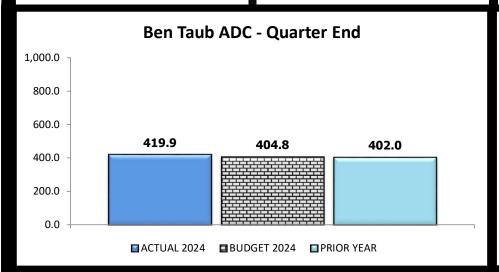
As of the Quarter Ended December 31, 2023

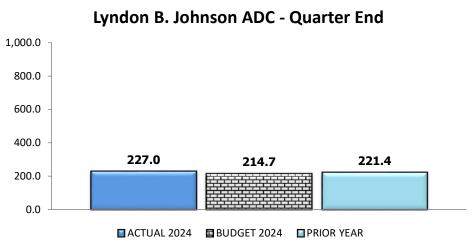


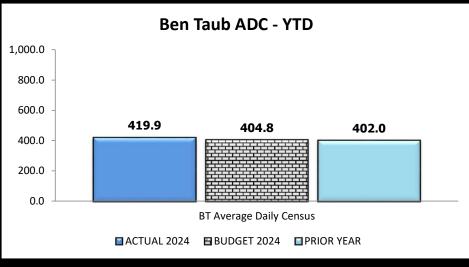
BT Average Daily Census - YTD 419.9

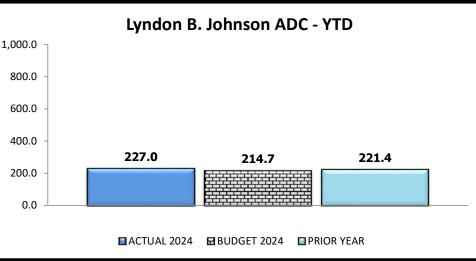
LBJ Average Daily Census - YTD 227.0

LBJ Average Daily Census - YTD 227.0

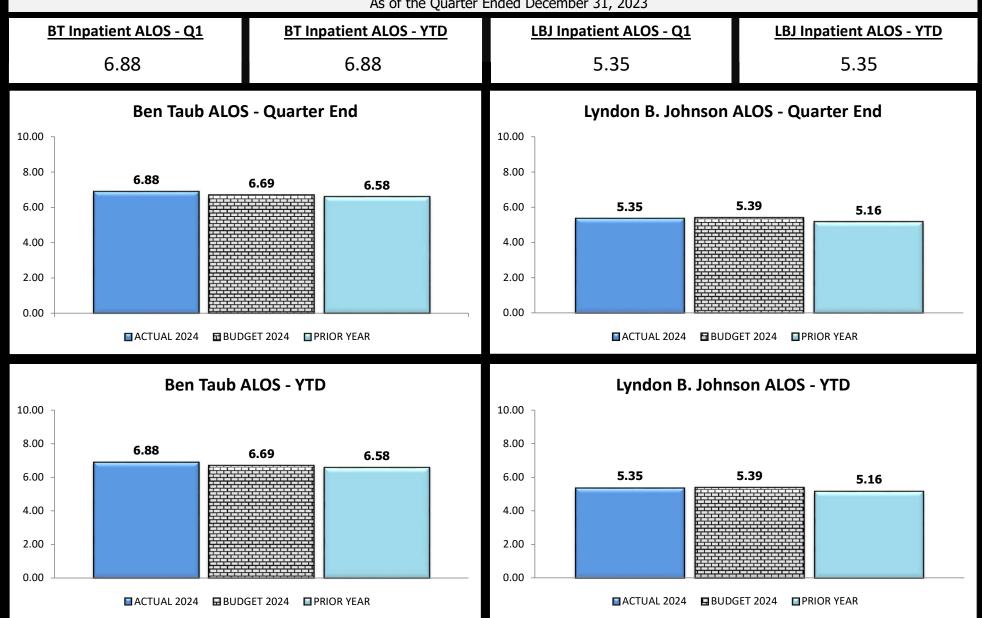








Statistical Highlights - Inpatient Average Length of Stay (ALOS)



Statistical Highlights - Case Mix Index (CMI)

BT Case Mix Index (CMI) - Q1		
Overall	Excl. Obstetrics	
1.783	1.970	







