



Financial Statements

As of Quarter Ended December 31, 2024
Subject to Audit



Table of Contents

Financial Highlights Review.....3

FINANCIAL STATEMENTS

Income Statement.....4

Balance Sheet.....5

Cash Flow Summary.....6

Performance Ratios.....7

KEY STATISTICAL INDICATORS

Statistical Highlights.....9

Statistical Highlights Graphs.....10 – 21

Financial Highlights Review **HARRISHEALTH**

As of December 31, 2024

Operating income for the quarter ended December 31, 2024 was \$30.7 million compared to budgeted income of \$14.4 million, subject to possible audit adjustments.

Total quarterly net revenue for December 31, 2024 of \$641.8 million was \$20.1 million or 3.0% less than budget. Net patient revenue and ad valorem taxes were \$3.7 million and \$5.9 million, respectively, less than budget. Medicaid Supplemental programs were \$2.9 million less than expected primarily due to timing.

Total quarterly expenses of \$611.2 million were \$36.4 million or 5.6% less than budget. Total labor costs were \$12.8 million lower than anticipated due to a benefit rebate and the timing of the annual merit increases. Total supplies posted a \$6.4 million positive variance, and services had a favorable variance of \$21.0 million driven by strategic projects' implementation scheduling compared to the plan.

Through the quarter ended December 31, 2024, total patient days and average daily census increased 2.2% compared to budget. Inpatient case mix index, a measure of patient acuity, and length of stay were 1.0% and 0.1% lower, respectively, than budget. Emergency room visits were 1.7% higher than planned for the quarter. Total clinic visits, including telehealth, were 3.7% higher compared to budget. Births were up 9.0%.

Total cash receipts for the quarter were \$340.5 million. The System has \$1,137.7 million in unrestricted cash, cash equivalents and investments, representing 177.4 days cash on hand. Harris Health System has \$132.6 million in net accounts receivable, representing 66.7 days of outstanding patient accounts receivable at December 31, 2024. The December balance sheet reflects a combined net receivable position of \$171.8 million under the various Medicaid Supplemental programs. The current portion of ad valorem taxes receivable is \$915.6 million, which is offset by ad valorem tax collections as received. Accounts payable and accrued liabilities include \$767.0 million in deferred ad valorem tax revenues that are released as ad valorem tax revenue is recognized. As of December 31, 2024, \$95.8 million in ad valorem tax collections were received and \$253.5 million in current ad valorem tax revenue was recognized.

Income Statement

HARRISHEALTH

As of the Quarter Ended December 31, 2024 and 2023 (in \$ Millions)

	QUARTER-TO-DATE			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	PRIOR YEAR	PERCENT VARIANCE
REVENUE								
Net Patient Revenue	\$ 183.1	\$ 186.8	-2.0%	\$ 183.1	\$ 186.8	-2.0%	\$ 178.9	2.3%
Medicaid Supplemental Programs	158.9	161.8	-1.8%	158.9	161.8	-1.8%	163.6	-2.9%
Other Operating Revenue	34.8	36.2	-4.0%	34.8	36.2	-4.0%	31.1	11.9%
Total Operating Revenue	\$ 376.7	\$ 384.8	-2.1%	\$ 376.7	\$ 384.8	-2.1%	\$ 373.6	0.8%
Net Ad Valorem Taxes	249.4	255.2	-2.3%	249.4	255.2	-2.3%	224.4	11.1%
Net Tobacco Settlement Revenue	-	-	0.0%	-	-	0.0%	-	0.0%
Capital Gifts & Grants	-	2.5	0.0%	-	2.5	-100.0%	-	0.0%
Interest Income & Other	15.8	19.4	-18.7%	15.8	19.4	-18.7%	16.4	-3.6%
Total Nonoperating Revenue	\$ 265.1	\$ 277.1	-4.3%	\$ 265.1	\$ 277.1	-4.3%	\$ 240.8	10.1%
Total Net Revenue	\$ 641.8	\$ 661.9	-3.0%	\$ 641.8	\$ 661.9	-3.0%	\$ 614.4	4.5%
EXPENSE								
Salaries and Wages	\$ 244.3	\$ 250.1	2.3%	\$ 244.3	\$ 250.1	2.3%	\$ 234.6	-4.1%
Employee Benefits	75.9	83.0	8.5%	75.9	83.0	8.5%	82.3	7.7%
Total Labor Cost	\$ 320.2	\$ 333.1	3.9%	\$ 320.2	\$ 333.1	3.9%	\$ 316.9	-1.1%
Supply Expenses	80.6	87.0	7.4%	80.6	87.0	7.4%	74.6	-8.0%
Physician Services	107.8	116.2	7.2%	107.8	116.2	7.2%	104.2	-3.5%
Purchased Services	76.2	88.8	14.2%	76.2	88.8	14.2%	64.4	-18.3%
Depreciation & Interest	26.4	22.4	-17.6%	26.4	22.4	-17.6%	25.6	-3.0%
Total Operating Expense	\$ 611.2	\$ 647.5	5.6%	\$ 611.2	\$ 647.5	5.6%	\$ 585.7	-4.4%
Operating Income (Loss)	\$ 30.7	\$ 14.4		\$ 30.7	\$ 14.4		\$ 28.7	
Total Margin %	4.8%	2.2%		4.8%	2.2%		4.7%	

Balance Sheet

HARRISHEALTH

December 2024 and 2023 (in \$ Millions)

	CURRENT YEAR	PRIOR YEAR
<u>CURRENT ASSETS</u>		
Cash, Cash Equivalents and Short Term Investments	\$ 1,137.7	\$ 1,181.0
Net Patient Accounts Receivable	132.6	167.4
Net Ad Valorem Taxes, Current Portion	915.6	782.9
Other Current Assets	239.8	264.6
Total Current Assets	\$ 2,425.8	\$ 2,396.0
<u>CAPITAL ASSETS</u>		
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 564.6	\$ 535.6
Construction in Progress	272.8	145.5
Right of Use Assets	34.7	42.4
Total Capital Assets	\$ 872.2	\$ 723.5
<u>ASSETS LIMITED AS TO USE & RESTRICTED ASSETS</u>		
Debt Service & Capital Asset Funds	\$ 35.4	\$ 41.1
LPPF Restricted Cash	159.9	111.4
Capital Gift Proceeds	54.3	55.3
Other - Restricted	1.0	1.0
Total Assets Limited As to Use & Restricted Assets	\$ 250.6	\$ 208.9
Other Assets	43.7	43.0
Deferred Outflows of Resources	182.3	234.8
Total Assets & Deferred Outflows of Resources	\$ 3,774.7	\$ 3,606.2
<u>CURRENT LIABILITIES</u>		
Accounts Payable and Accrued Liabilities	\$ 324.8	\$ 274.2
Employee Compensation & Related Liabilities	161.5	149.5
Deferred Revenue - Ad Valorem	767.0	681.8
Estimated Third-Party Payor Settlements	30.7	21.5
Current Portion Long-Term Debt and Capital Leases	36.5	36.8
Total Current Liabilities	\$ 1,320.4	\$ 1,163.7
Long-Term Debt	277.7	298.6
Net Pension & Post Employment Benefits Liability	684.8	779.4
Other Long-Term Liabilities	8.1	7.0
Deferred Inflows of Resources	110.4	115.3
Total Liabilities	\$ 2,401.4	\$ 2,364.0
Total Net Assets	\$ 1,373.3	\$ 1,242.1
Total Liabilities & Net Assets	\$ 3,774.7	\$ 3,606.2

Cash Flow Summary

HARRISHEALTH

As of the Quarter Ended December 31, 2024 and 2023 (in \$ Millions)

	QUARTER-TO-QUARTER		YEAR-TO-DATE	
	CURRENT YEAR	PRIOR YEAR	CURRENT YEAR	PRIOR YEAR
<u>CASH RECEIPTS</u>				
Collections on Patient Accounts	\$ 205.6	\$ 210.8	\$ 205.6	\$ 210.8
Medicaid Supplemental Programs	9.3	412.6	9.3	412.6
Net Ad Valorem Taxes	95.8	114.3	95.8	114.3
Tobacco Settlement	-	-	-	-
Other Revenue	29.8	41.7	29.8	41.7
Total Cash Receipts	\$ 340.5	\$ 779.4	\$ 340.5	\$ 779.4
<u>CASH DISBURSEMENTS</u>				
Salaries, Wages and Benefits	\$ 300.7	\$ 330.0	\$ 300.7	\$ 330.0
Supplies	96.3	79.5	96.3	79.5
Physician Services	105.7	99.6	105.7	99.6
Purchased Services	73.9	67.5	73.9	67.5
Capital Expenditures	89.2	41.3	89.2	41.3
Debt and Interest Payments	0.8	0.8	0.8	0.8
Other Uses	(0.3)	(7.7)	(0.3)	(7.7)
Total Cash Disbursements	\$ 666.2	\$ 611.0	\$ 666.2	\$ 611.0
Net Change	\$ (325.7)	\$ 168.4	\$ (325.7)	\$ 168.4
Unrestricted cash, cash equivalents and investments - Beginning of year			\$ 1,463.4	
Net Change			\$ (325.7)	
Unrestricted cash, cash equivalents and investments - End of period			\$ 1,137.7	

Performance Ratios

HARRISHEALTH

As of the Quarter Ended December 31, 2024 and 2023 (in \$ Millions)

	QUARTER-TO-DATE		YEAR-TO-DATE		
	CURRENT YEAR	CURRENT BUDGET	CURRENT YEAR	CURRENT BUDGET	PRIOR YEAR
<u>OPERATING HEALTH INDICATORS</u>					
Operating Margin %	4.8%	2.2%	4.8%	2.2%	4.7%
Run Rate per Day (In\$ Millions)	\$ 6.4	\$ 6.8	\$ 6.4	\$ 6.8	\$ 6.1
Salary, Wages & Benefit per APD	\$ 2,380	\$ 2,531	\$ 2,380	\$ 2,531	\$ 2,429
Supply Cost per APD	\$ 599	\$ 661	\$ 599	\$ 661	\$ 572
Physician Services per APD	\$ 801	\$ 883	\$ 801	\$ 883	\$ 799
Total Expense per APD	\$ 4,542	\$ 4,919	\$ 4,542	\$ 4,919	\$ 4,489
Overtime as a % of Total Salaries	3.3%	3.1%	3.3%	3.1%	3.3%
Contract as a % of Total Salaries	3.4%	2.8%	3.4%	2.8%	4.9%
Full-time Equivalent Employees	10,448	10,684	10,448	10,684	10,334
<u>FINANCIAL HEALTH INDICATORS</u>					
Quick Ratio			1.8		2.0
Unrestricted Cash (In \$ Millions)			\$ 1,137.7	\$ 1,351.0	\$ 1,181.0
Days Cash on Hand			177.4	198.2	192.1
Days Revenue in Accounts Receivable			66.7	75.3	86.1
Days in Accounts Payable			44.6		48.9
Capital Expenditures/Depreciation & Amortization			376.3%		201.0%
Average Age of Plant(years)			9.8		10.6

Harris Health System

Key Indicators



Statistical Highlights

HARRISHEALTH

As of the Quarter Ended December 31, 2024 and 2023

	QUARTER-TO-DATE			YEAR-TO-DATE				
	CURRENT QUARTER	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
Adjusted Patient Days	134,543	132,723	1.4%	134,543	132,723	1.4%	130,461	3.1%
Outpatient % of Adjusted Volume	63.1%	61.7%	2.3%	63.1%	61.7%	2.3%	61.6%	2.4%
Primary Care Clinic Visits	136,436	133,027	2.6%	136,436	133,027	2.6%	129,896	5.0%
Specialty Clinic Visits	64,096	59,747	7.3%	64,096	59,747	7.3%	59,219	8.2%
Telehealth Clinic Visits	29,905	29,510	1.3%	29,905	29,510	1.3%	28,105	6.4%
Total Clinic Visits	230,437	222,284	3.7%	230,437	222,284	3.7%	217,220	6.1%
Emergency Room Visits - Outpatient	35,513	34,608	2.6%	35,513	34,608	2.6%	33,583	5.7%
Emergency Room Visits - Admitted	5,266	5,495	-4.2%	5,266	5,495	-4.2%	5,334	-1.3%
Total Emergency Room Visits	40,779	40,103	1.7%	40,779	40,103	1.7%	38,917	4.8%
Surgery Cases - Outpatient	2,941	2,786	5.6%	2,941	2,786	5.6%	2,828	4.0%
Surgery Cases - Inpatient	2,755	2,529	8.9%	2,755	2,529	8.9%	2,397	14.9%
Total Surgery Cases	5,696	5,315	7.2%	5,696	5,315	7.2%	5,225	9.0%
Total Outpatient Visits	387,120	365,971	5.8%	387,120	365,971	5.8%	354,913	9.1%
Inpatient Cases (Discharges)	7,852	8,032	-2.2%	7,852	8,032	-2.2%	8,007	-1.9%
Outpatient Observation Cases	3,006	2,590	16.1%	3,006	2,590	16.1%	2,838	5.9%
Total Cases Occupying Patient Beds	10,858	10,622	2.2%	10,858	10,622	2.2%	10,845	0.1%
Births	1,479	1,357	9.0%	1,479	1,357	9.0%	1,317	12.3%
Inpatient Days	49,640	50,843	-2.4%	49,640	50,843	-2.4%	50,033	-0.8%
Outpatient Observation Days	10,974	8,477	29.5%	10,974	8,477	29.5%	9,480	15.8%
Total Patient Days	60,614	59,320	2.2%	60,614	59,320	2.2%	59,513	1.8%
Average Daily Census	658.8	644.8	2.2%	658.8	644.8	2.2%	646.9	1.8%
Average Operating Beds	702	700	0.3%	702	700	0.3%	696	0.9%
Bed Occupancy %	93.9%	92.1%	1.9%	93.9%	92.1%	1.9%	92.9%	1.0%
Inpatient Average Length of Stay	6.32	6.33	-0.1%	6.32	6.33	-0.1%	6.25	1.2%
Inpatient Case Mix Index (CMI)	1.695	1.712	-1.0%	1.695	1.712	-1.0%	1.681	0.8%
Payor Mix (% of Charges)								
Charity & Self Pay	42.0%	43.4%	-3.1%	42.0%	43.4%	-3.1%	45.2%	-7.0%
Medicaid & Medicaid Managed	19.8%	19.4%	2.2%	19.8%	19.4%	2.2%	19.9%	-0.3%
Medicare & Medicare Managed	11.0%	11.4%	-4.2%	11.0%	11.4%	-4.2%	11.8%	-6.8%
Commercial & Other	27.2%	25.8%	5.4%	27.2%	25.8%	5.4%	23.2%	17.3%
Total Unduplicated Patients - Rolling 12				246,362			246,353	0.0%
Total New Patient - Rolling 12				89,985			88,751	1.4%

Harris Health

Statistical Highlights

As of the Quarter Ended December 31, 2024

Cases Occupying Beds - Q1

Actual	Budget	Prior Year
10,858	10,622	10,845

Cases Occupying Beds - YTD

Actual	Budget	Prior Year
10,858	10,622	10,845

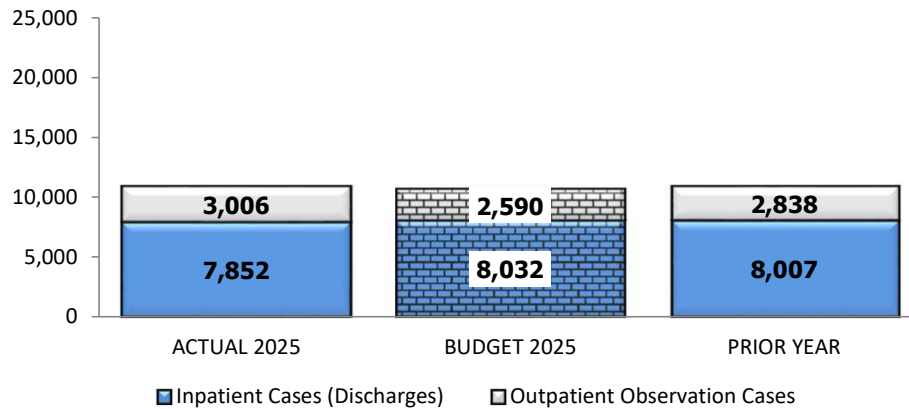
Emergency Visits - Q1

Actual	Budget	Prior Year
40,779	40,103	38,917

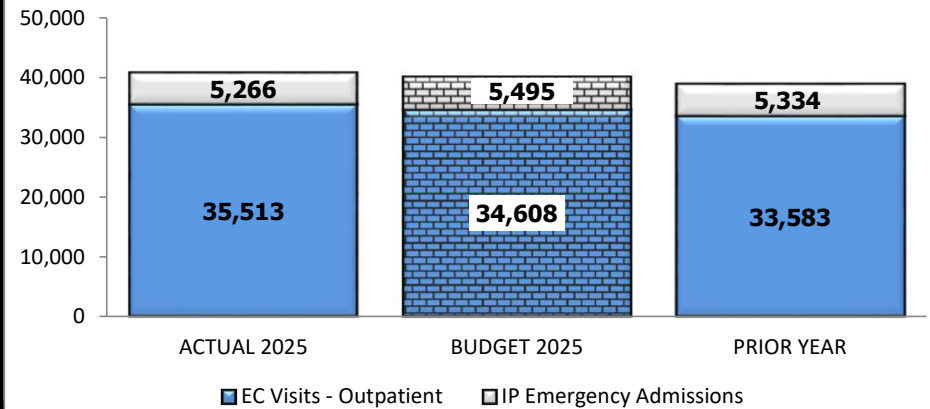
Emergency Visits - YTD

Actual	Budget	Prior Year
40,779	40,103	38,917

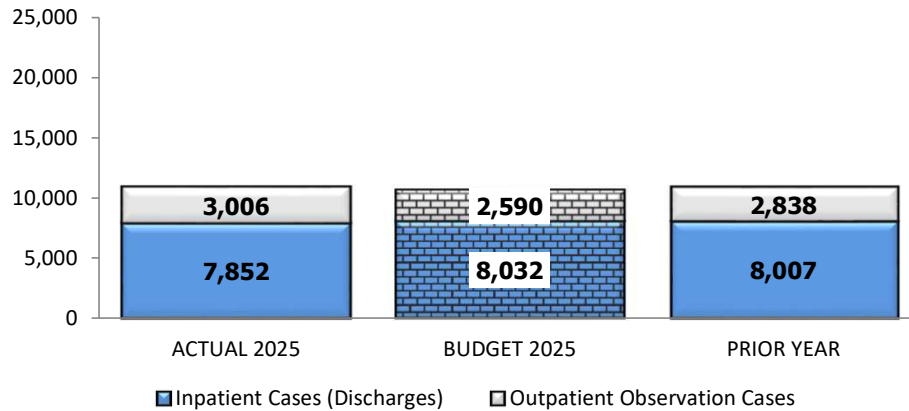
Cases Occupying Beds - Quarter End



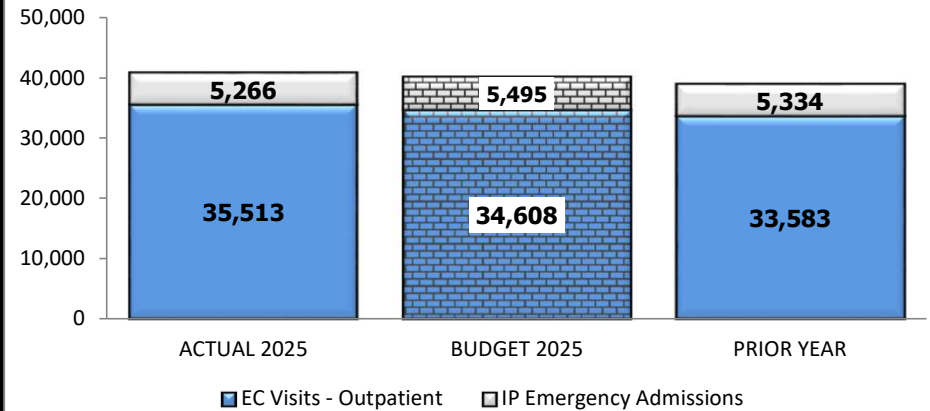
Emergency Visits - Quarter End



Cases Occupying Beds - YTD



Emergency Visits - YTD



Harris Health

Statistical Highlights

As of the Quarter Ended December 31, 2024

Surgery Cases - Q1

Actual	Budget	Prior Year
5,696	5,315	5,225

Surgery Cases - YTD

Actual	Budget	Prior Year
5,696	5,315	5,225

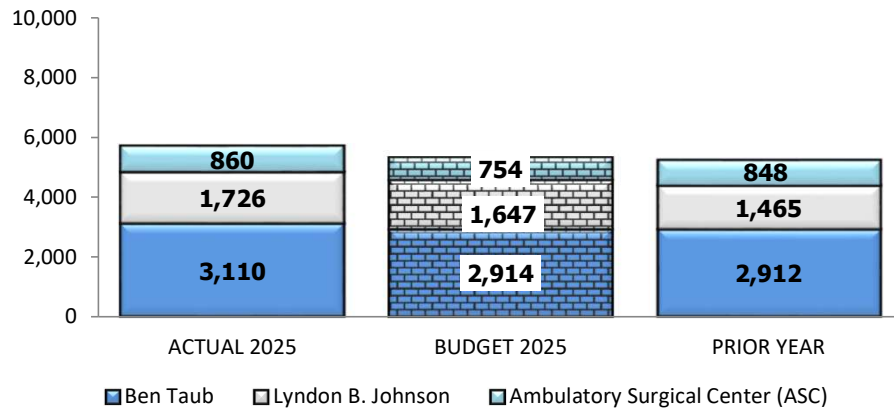
Clinic Visits - Q1

Actual	Budget	Prior Year
230,437	222,284	217,220

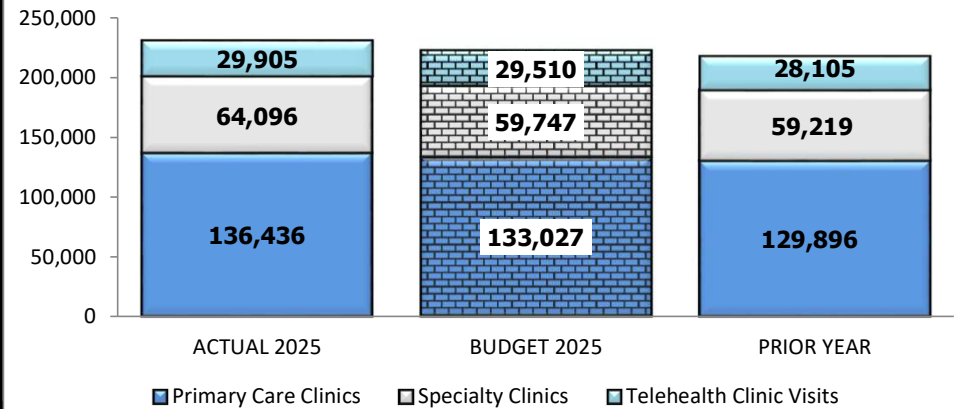
Clinic Visits - YTD

Actual	Budget	Prior Year
230,437	222,284	217,220

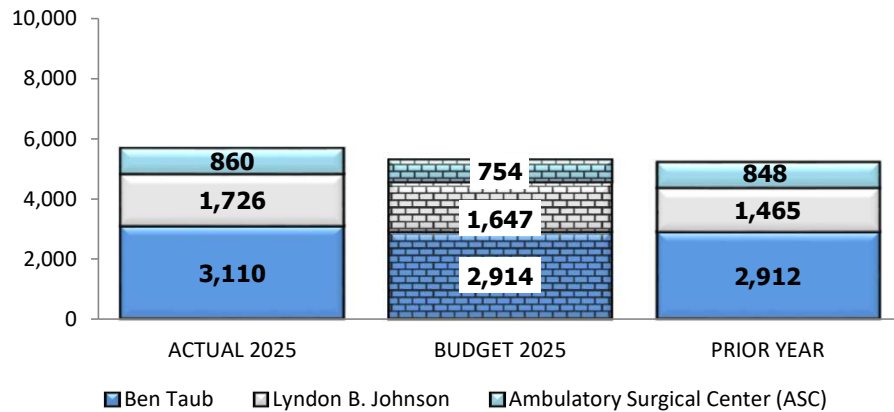
Surgery Cases - Quarter End



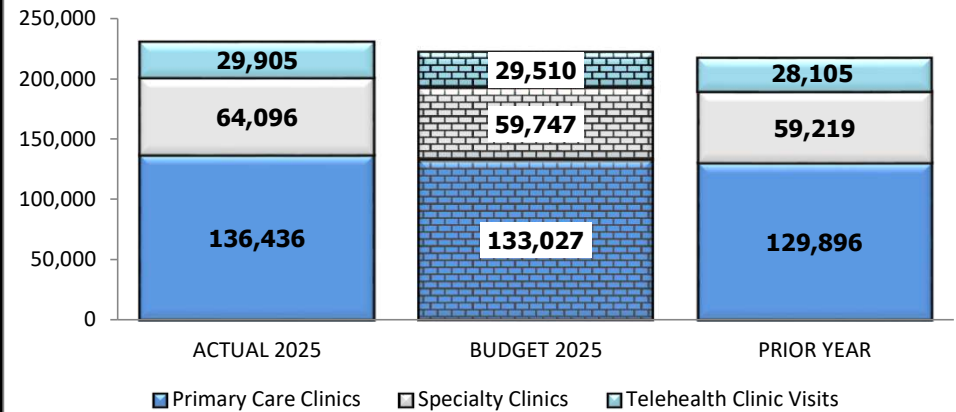
Clinic Visits - Quarter End



Surgery Cases - YTD



Clinic Visits - YTD



Harris Health

Statistical Highlights

As of the Quarter Ended December 31, 2024

Adjusted Patient Days - Q1

134,543

Adjusted Patient Days - YTD

134,543

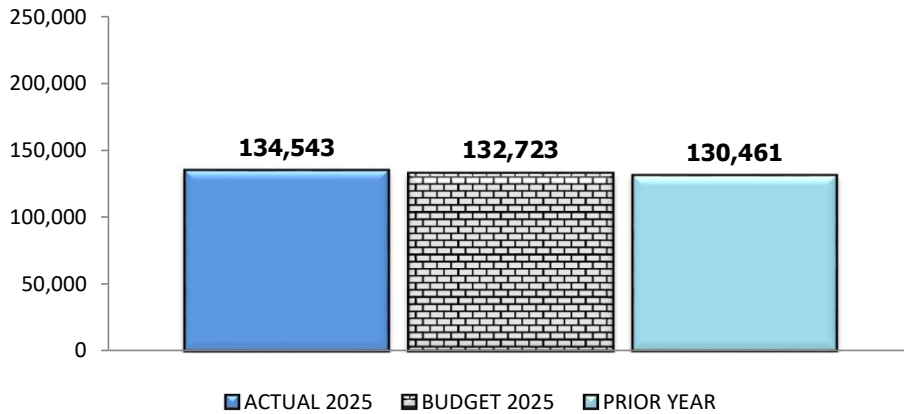
Average Daily Census - Q1

658.8

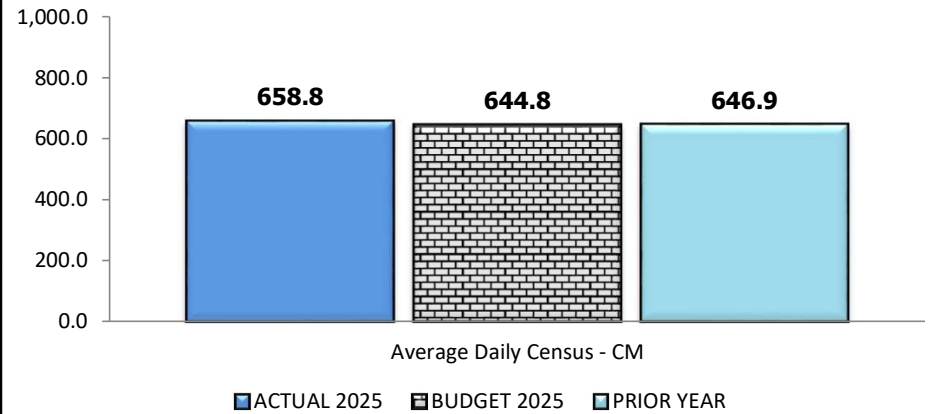
Average Daily Census - YTD

658.8

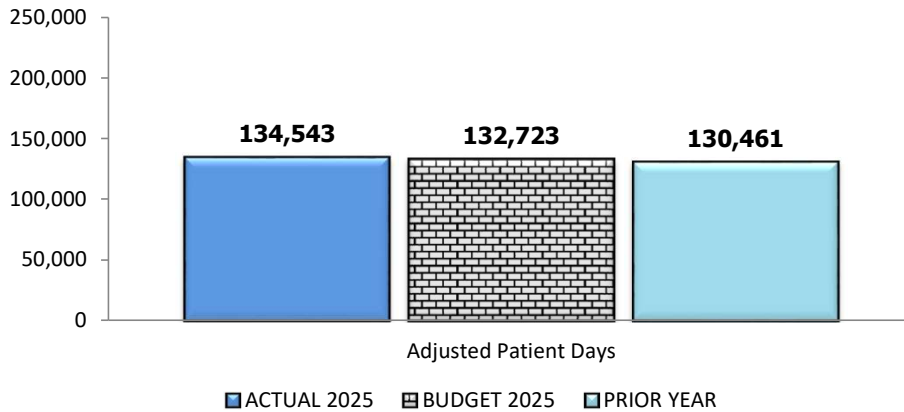
Adjusted Patient Days - Quarter End



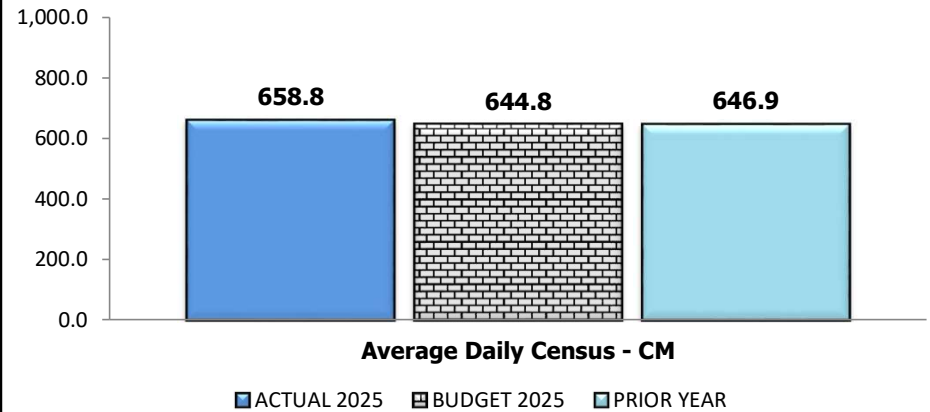
Average Daily Census - Quarter End



Adjusted Patient Days - YTD



Average Daily Census - YTD



Harris Health

Statistical Highlights

As of the Quarter Ended December 31, 2024

Inpatient ALOS - Q1

6.32

Inpatient ALOS - YTD

6.32

Case Mix Index - Q1

Overall

1.695

Excl. Obstetrics

1.894

Case Mix Index (CMI) - YTD

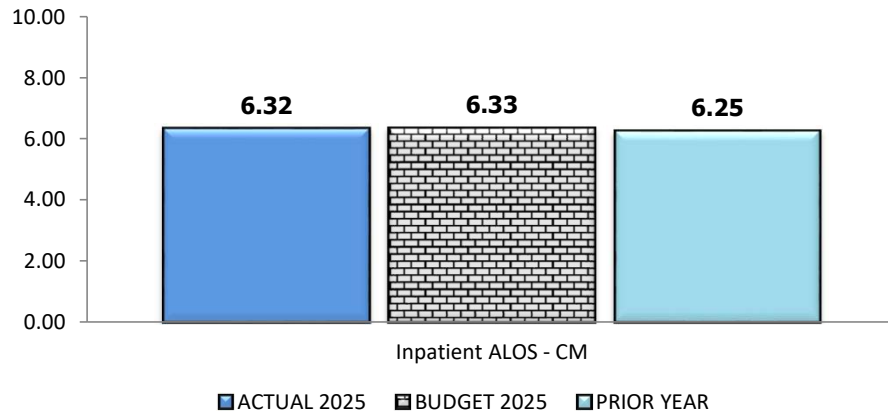
Overall

1.695

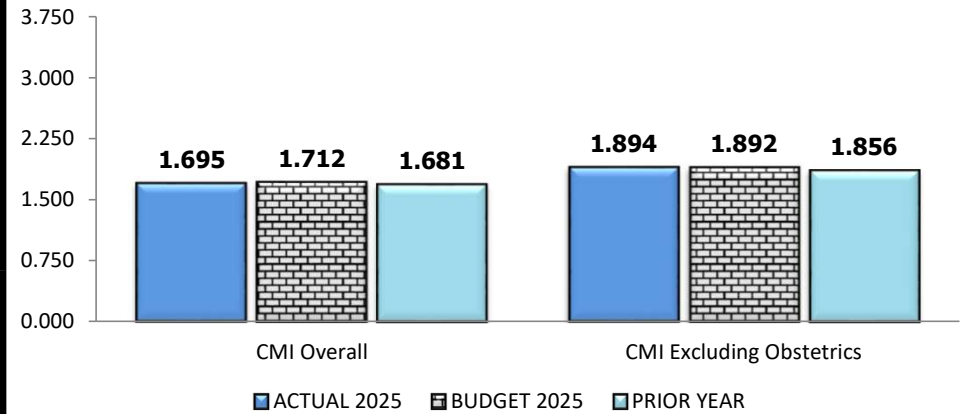
Excl. Obstetrics

1.894

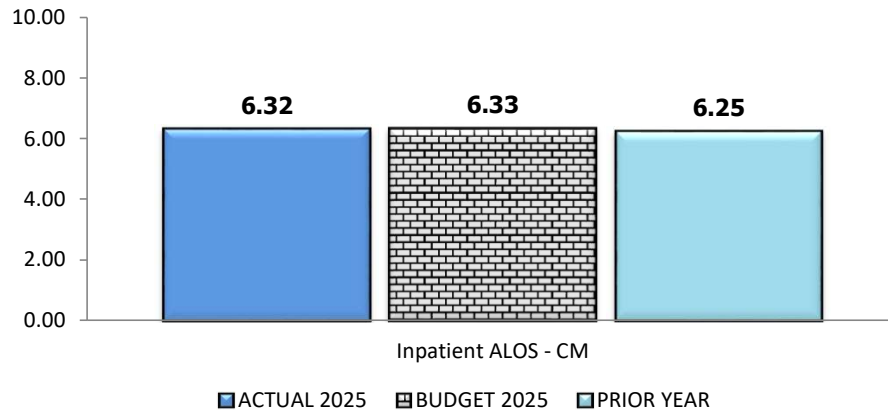
Inpatient ALOS - Quarter End



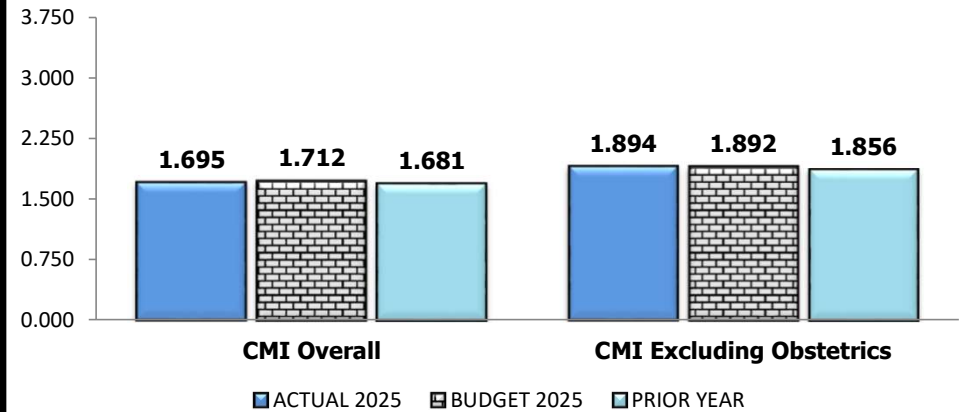
Case Mix Index - Quarter End



Inpatient ALOS - YTD



Case Mix Index - YTD



Harris Health

Statistical Highlights - Cases Occupying Beds

As of the Quarter Ended December 31, 2024

BT Cases Occupying Beds - Q1

Actual	Budget	Prior Year
6,333	6,313	6,477

BT Cases Occupying Beds - YTD

Actual	Budget	Prior Year
6,333	6,313	6,477

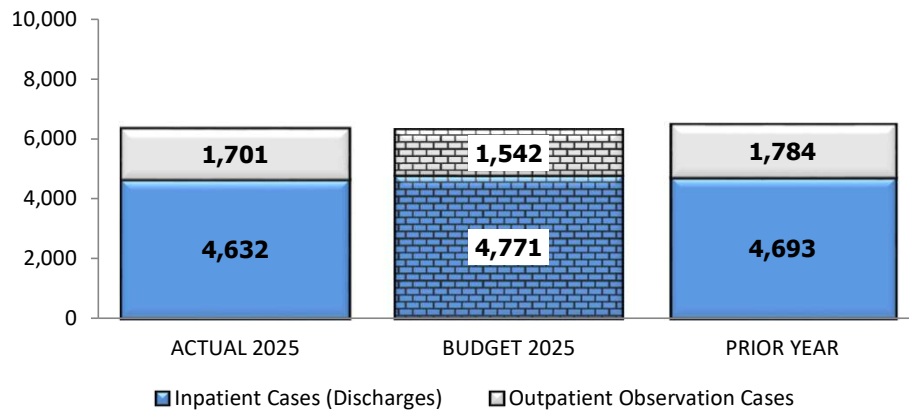
LBJ Cases Occupying Beds - Q1

Actual	Budget	Prior Year
4,480	4,262	4,368

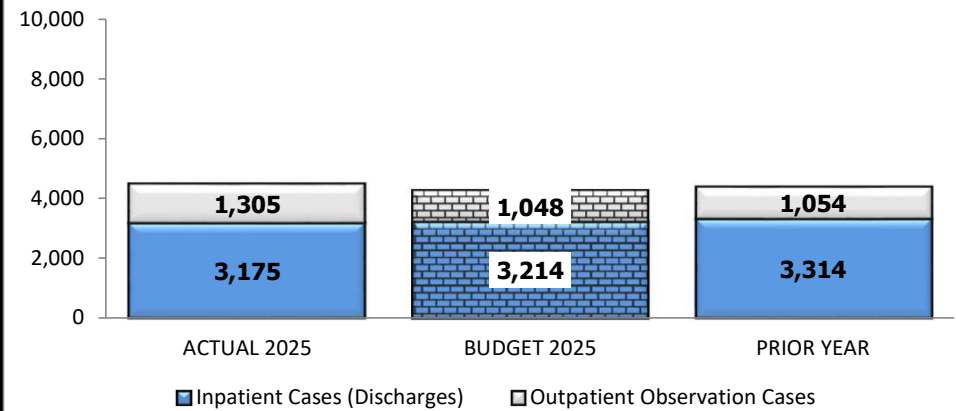
LBJ Cases Occupying Beds - YTD

Actual	Budget	Prior Year
4,480	4,262	4,368

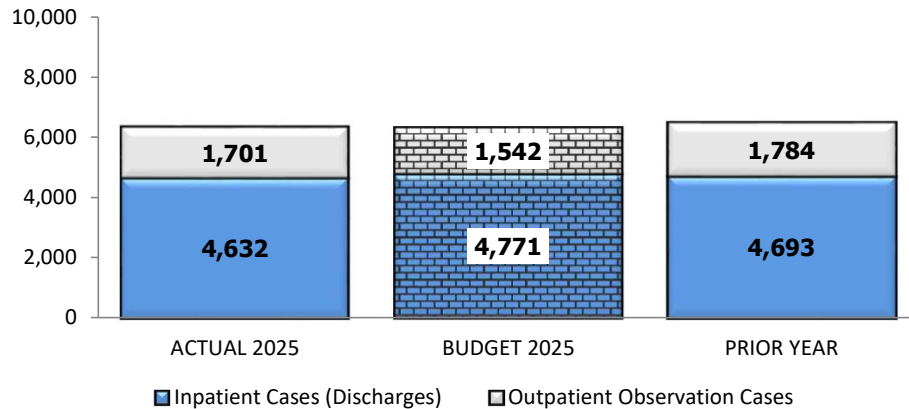
Ben Taub Cases - Quarter End



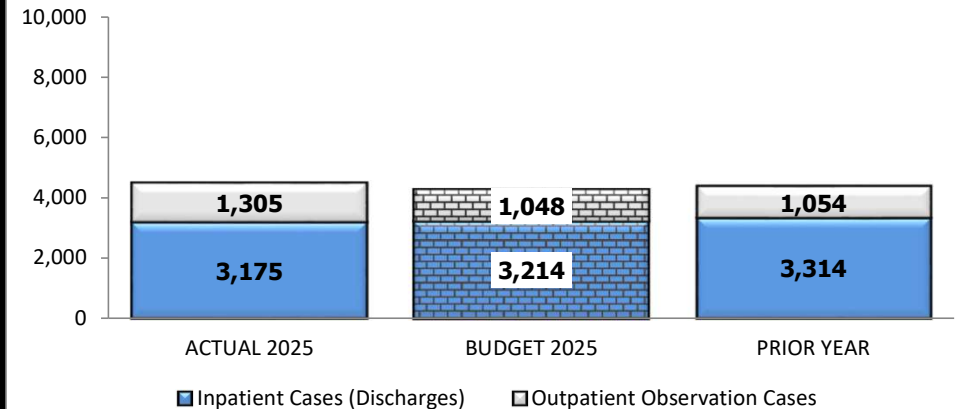
Lyndon B. Johnson Cases - Quarter End



Ben Taub Cases - YTD



Lyndon B. Johnson Cases - YTD



Harris Health

Statistical Highlights - Surgery Cases

As of the Quarter Ended December 31, 2024

BT Surgery Cases - Q1

Actual	Budget	Prior Year
3,110	2,914	2,912

BT Surgery Cases - YTD

Actual	Budget	Prior Year
3,110	2,914	2,912

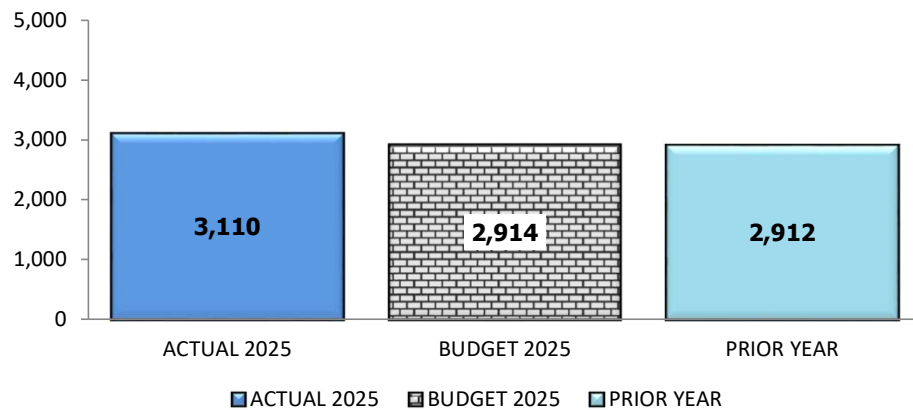
LBJ Surgery Cases - Q1

Actual	Budget	Prior Year
2,586	2,401	2,313

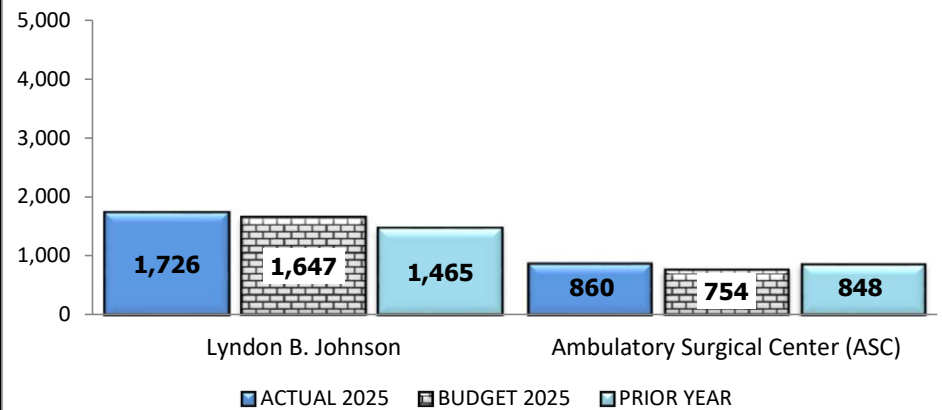
LBJ Surgery Cases - YTD

Actual	Budget	Prior Year
2,586	2,401	2,313

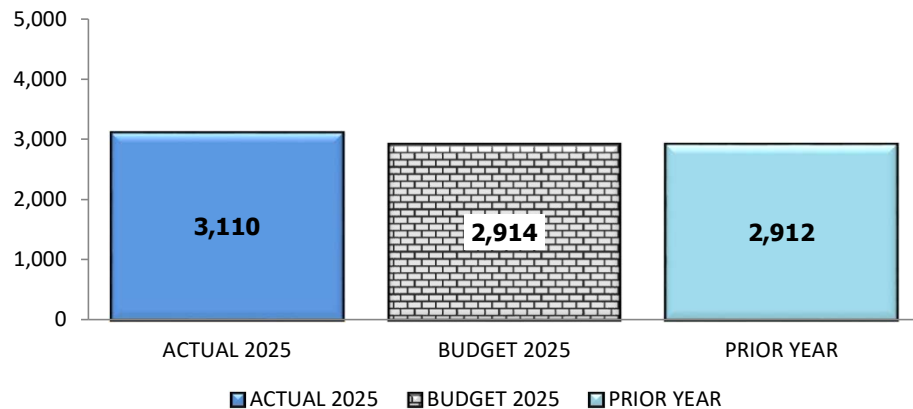
Ben Taub OR Cases - Quarter End



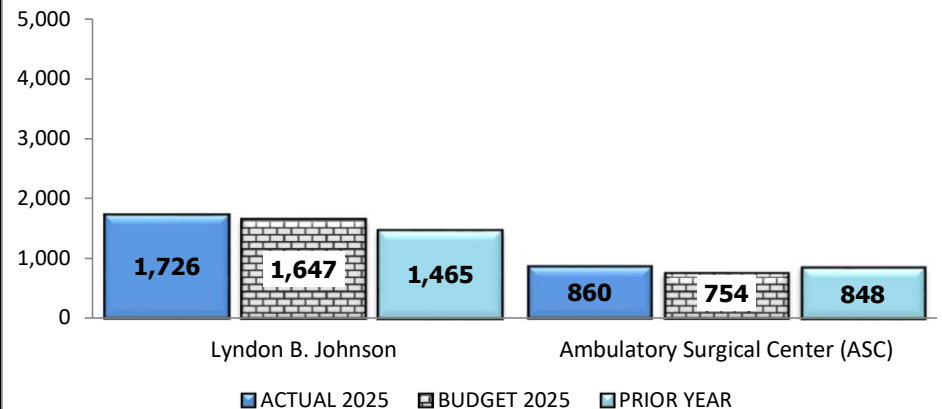
Lyndon B. Johnson OR Cases - Quarter End



Ben Taub OR Cases - YTD



Lyndon B. Johnson OR Cases - YTD



Harris Health

Statistical Highlights - Emergency Room Visits

As of the Quarter Ended December 31, 2024

BT Emergency Visits - Q1

Actual	Budget	Prior Year
20,639	20,981	20,708

BT Emergency Visits - YTD

Actual	Budget	Prior Year
20,639	20,981	20,708

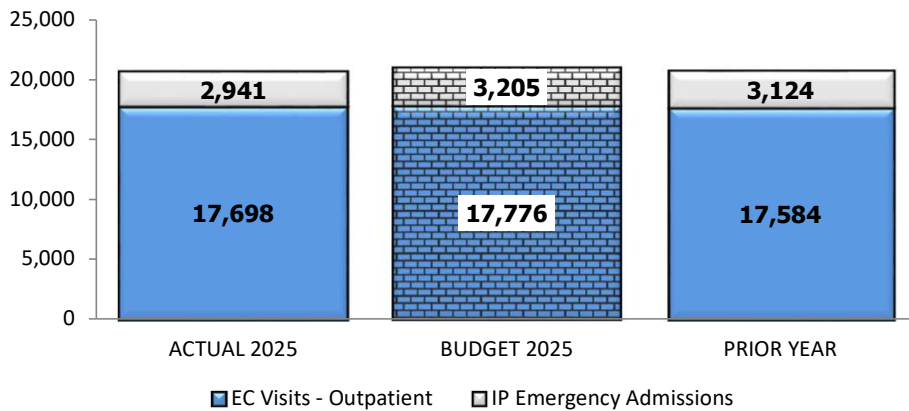
LBJ Emergency Visits - Q1

Actual	Budget	Prior Year
20,140	19,122	18,209

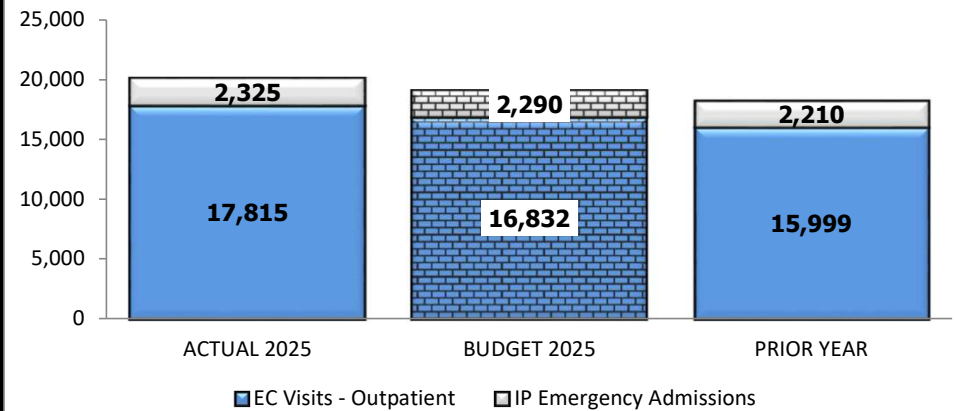
LBJ Emergency Visits - YTD

Actual	Budget	Prior Year
20,140	19,122	18,209

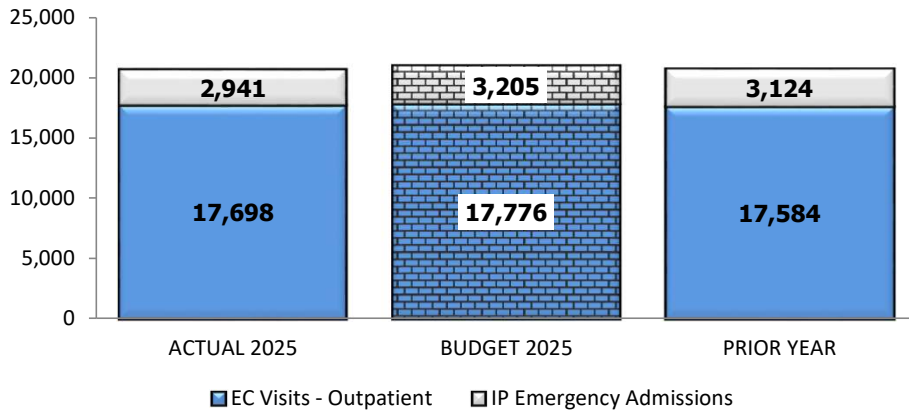
Ben Taub EC Visits - Quarter End



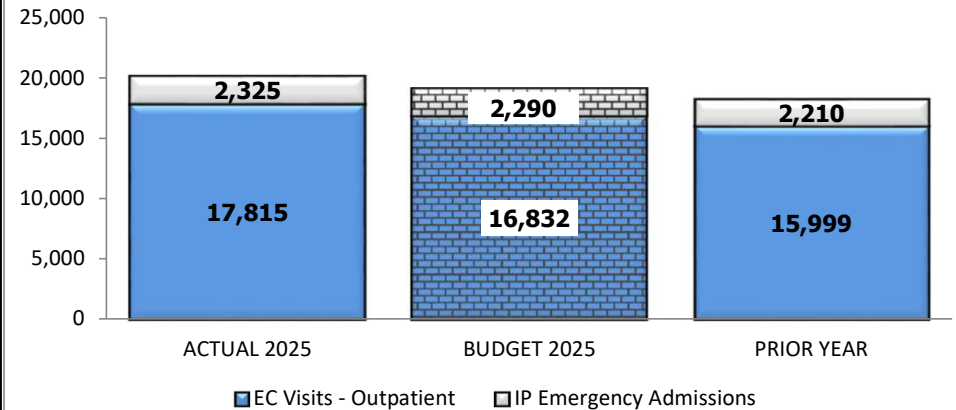
Lyndon B. Johnson EC Visits - Quarter End



Ben Taub EC Visits - YTD



Lyndon B. Johnson EC Visits - YTD



Harris Health

Statistical Highlights - Births

As of the Quarter Ended December 31, 2024

BT Births - Q1

Actual	Budget	Prior Year
833	736	711

BT Births - YTD

Actual	Budget	Prior Year
833	736	711

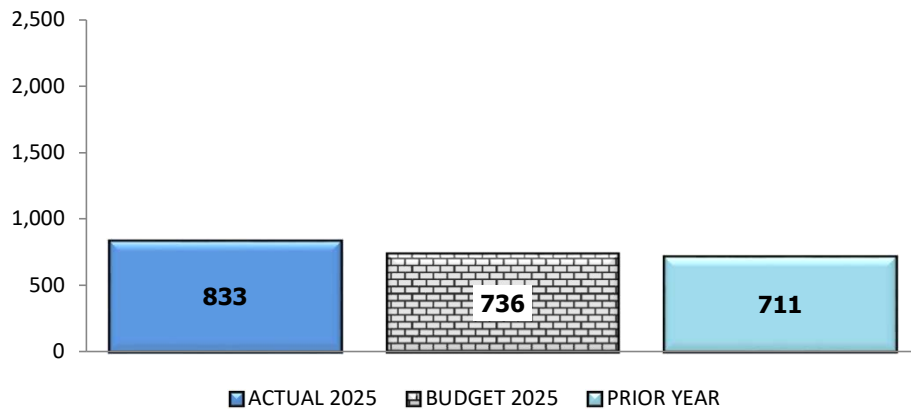
LBJ Births - Q1

Actual	Budget	Prior Year
646	621	606

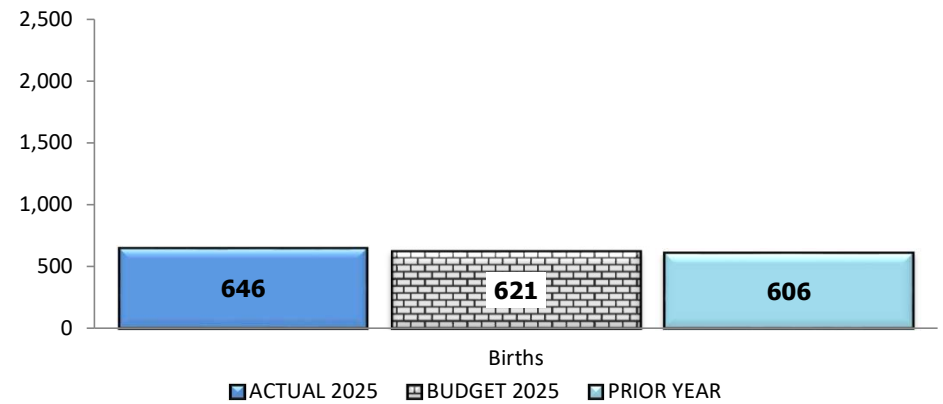
LBJ Births - YTD

Actual	Budget	Prior Year
646	621	606

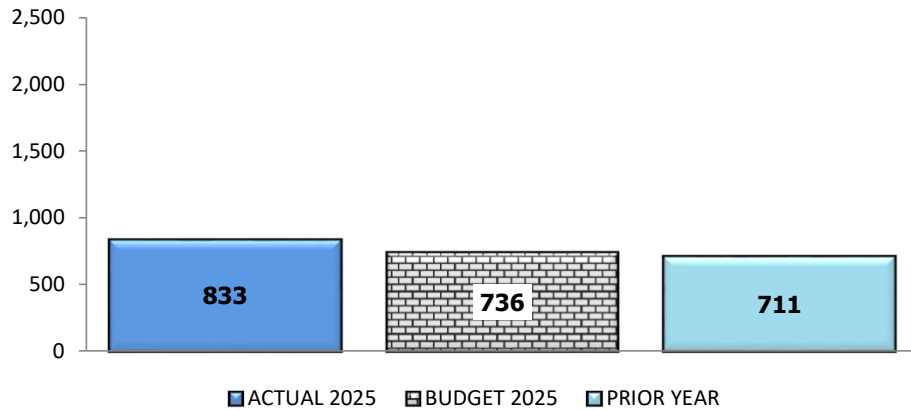
Ben Taub Births - Quarter End



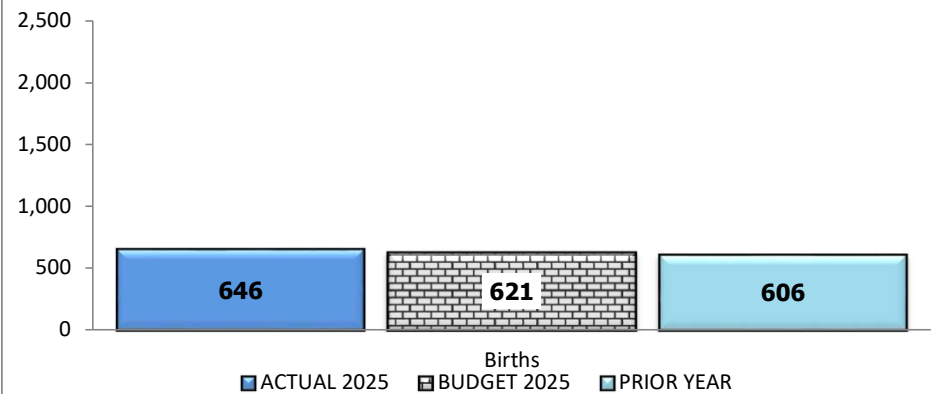
Lyndon B. Johnson Births - Quarter End



Ben Taub Births - YTD



Lyndon B. Johnson Births - YTD



Harris Health

Statistical Highlights - Adjusted Patient Days

As of the Quarter Ended December 31, 2024

BT Adjusted Patient Days - Q1

64,662

BT Adjusted Patient Days - YTD

64,662

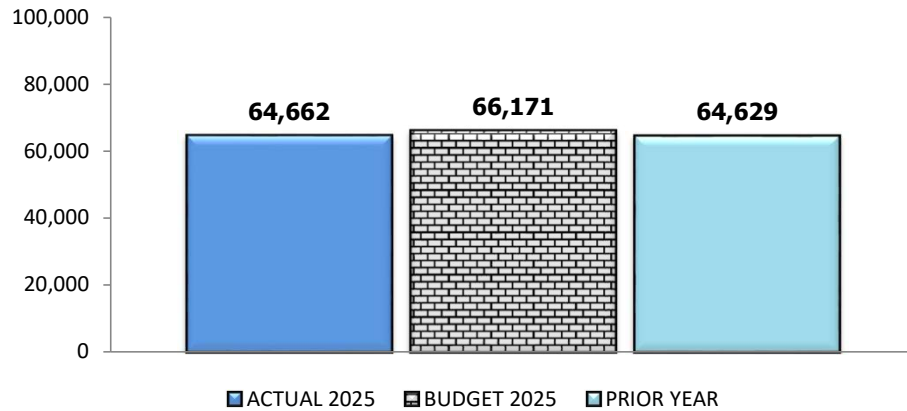
LBJ Adjusted Patient Days - Q1

41,649

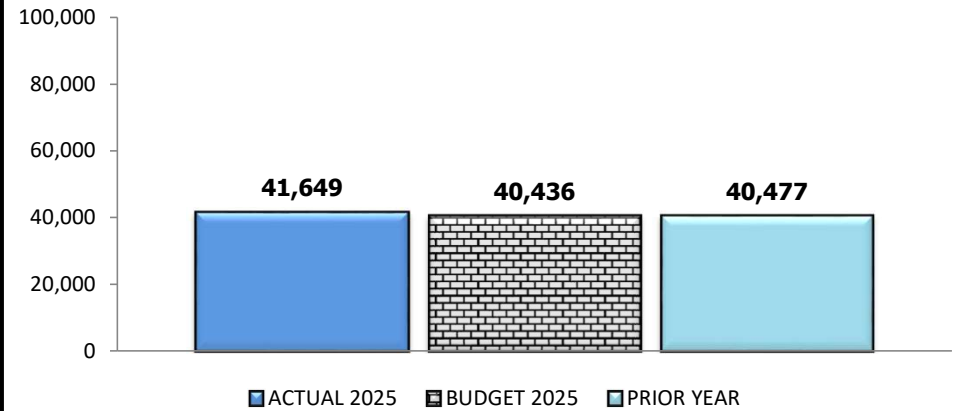
LBJ Adjusted Patient Days - YTD

41,649

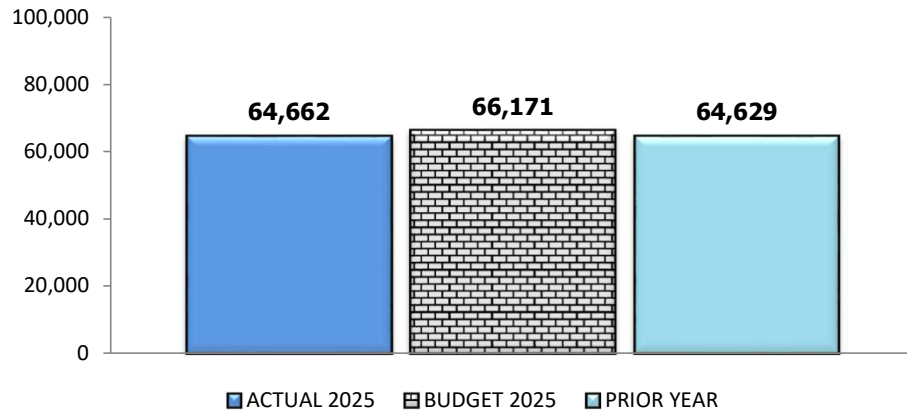
Ben Taub APD - Quarter End



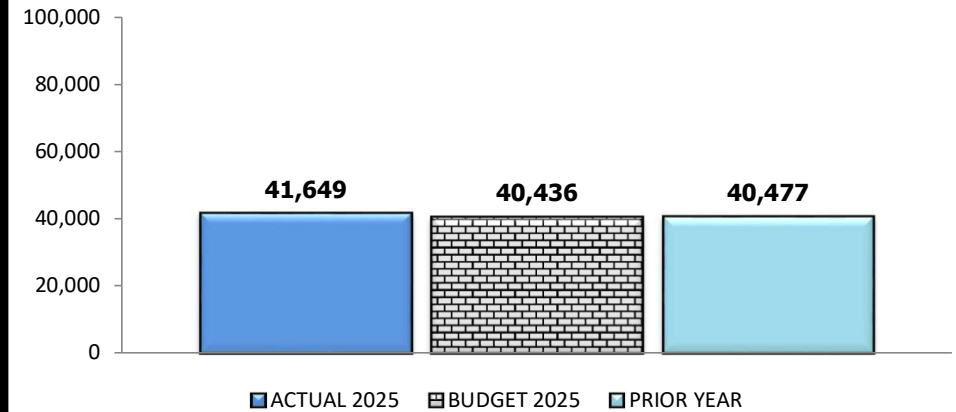
Lyndon B. Johnson APD - Quarter End



Ben Taub APD - YTD



Lyndon B. Johnson APD - YTD



Harris Health

Statistical Highlights - Average Daily Census (ADC)

As of the Quarter Ended December 31, 2024

BT Average Daily Census - Q1

423.7

BT Average Daily Census - YTD

423.7

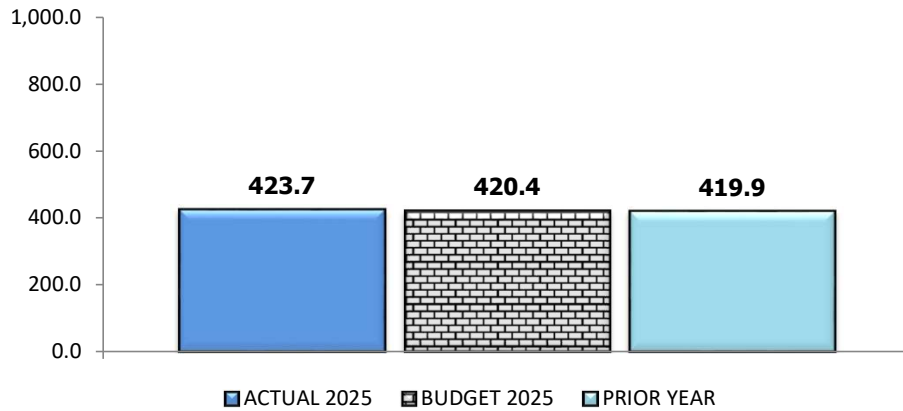
LBJ Average Daily Census - YTD

233.5

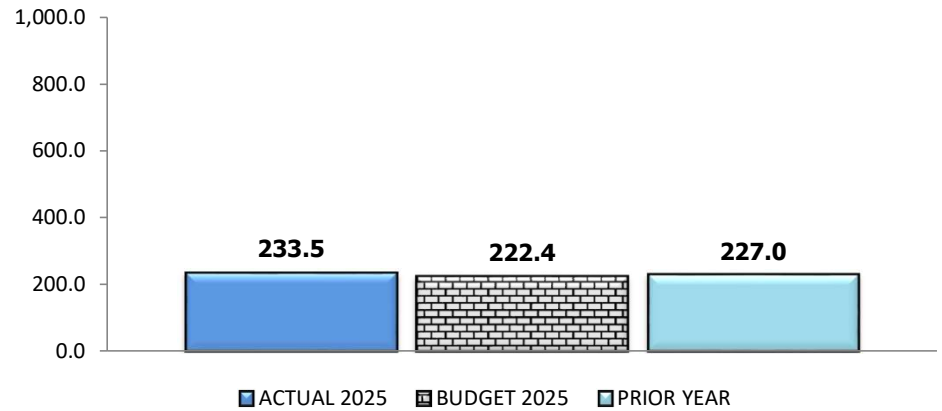
LBJ Average Daily Census - YTD

233.5

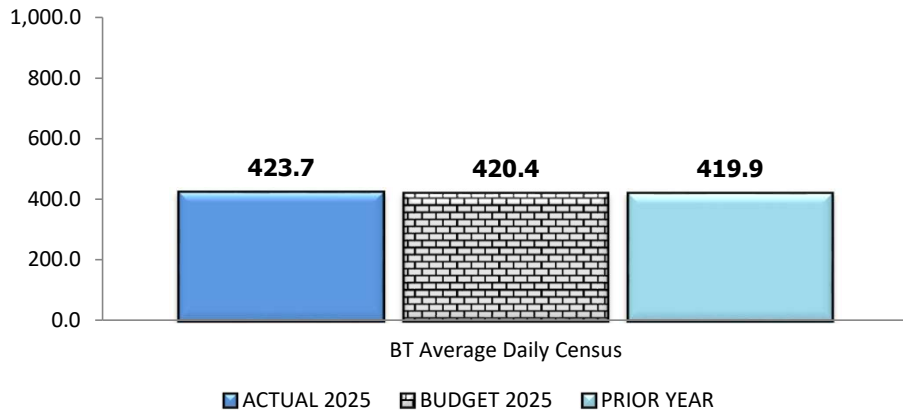
Ben Taub ADC - Quarter End



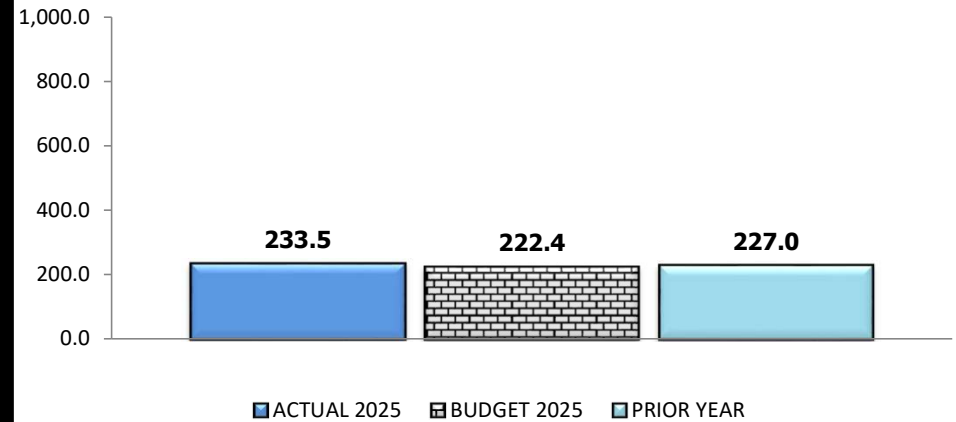
Lyndon B. Johnson ADC - Quarter End



Ben Taub ADC - YTD



Lyndon B. Johnson ADC - YTD



Harris Health

Statistical Highlights - Inpatient Average Length of Stay (ALOS)

As of the Quarter Ended December 31, 2024

BT Inpatient ALOS - Q1

6.93

BT Inpatient ALOS - YTD

6.93

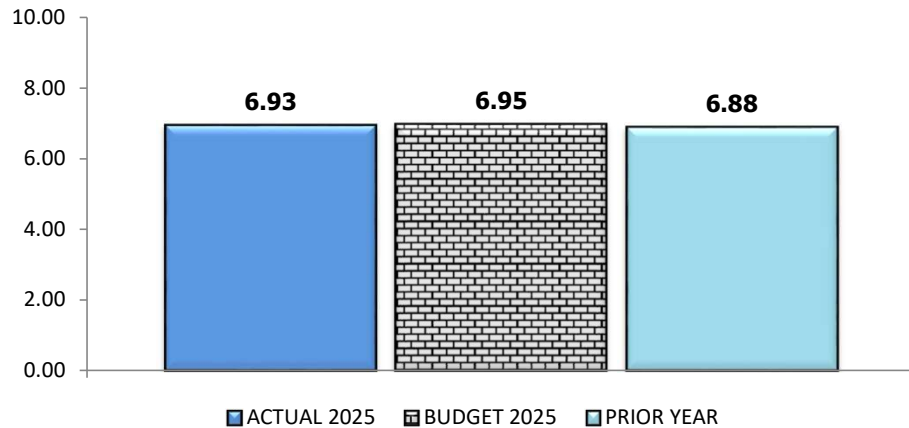
LBJ Inpatient ALOS - Q1

5.48

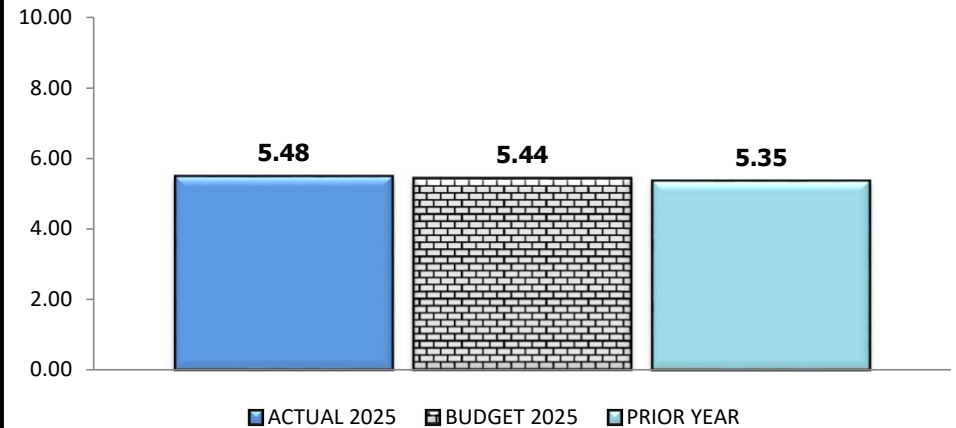
LBJ Inpatient ALOS - YTD

5.48

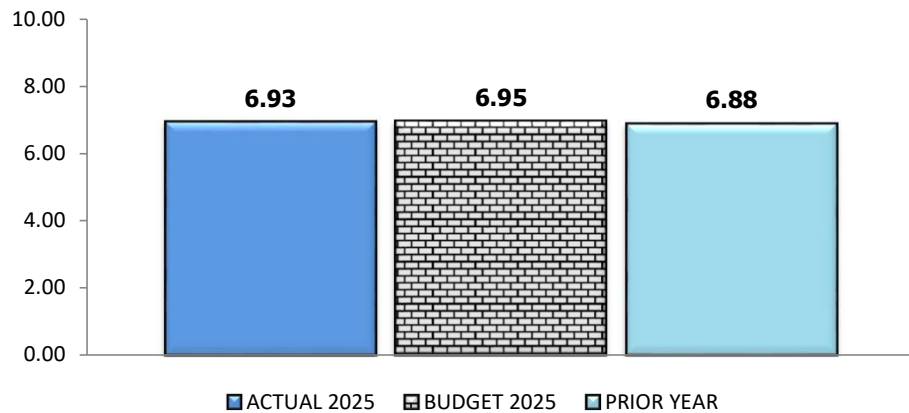
Ben Taub ALOS - Quarter End



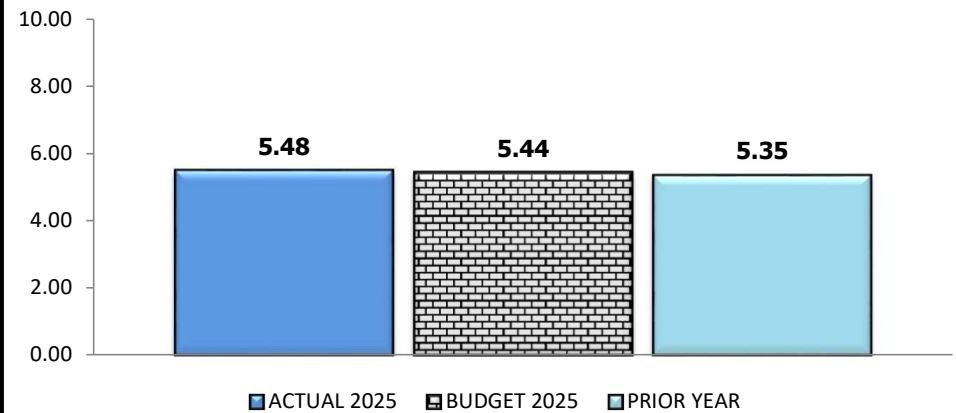
Lyndon B. Johnson ALOS - Quarter End



Ben Taub ALOS - YTD



Lyndon B. Johnson ALOS - YTD



Harris Health

Statistical Highlights - Case Mix Index (CMI)

As of the Quarter Ended December 31, 2024

BT Case Mix Index (CMI) - Q1

Overall	Excl. Obstetrics
1.828	2.041

BT Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.828	2.041

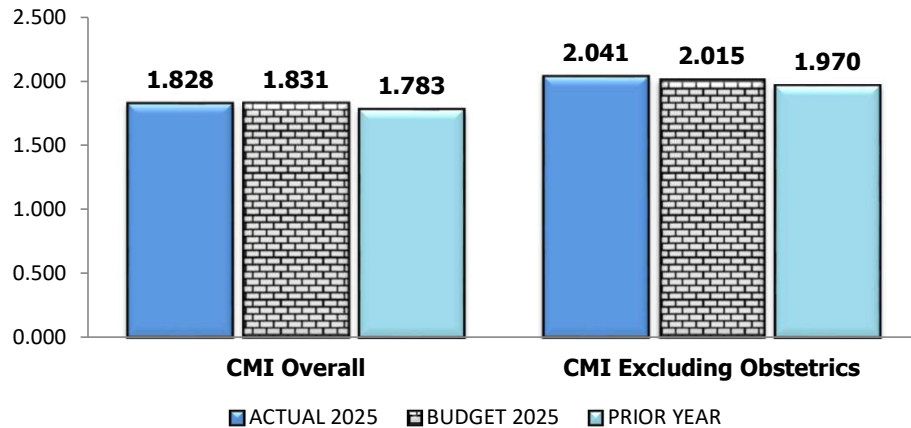
LBJ Case Mix Index (CMI) - Q1

Overall	Excl. Obstetrics
1.511	1.686

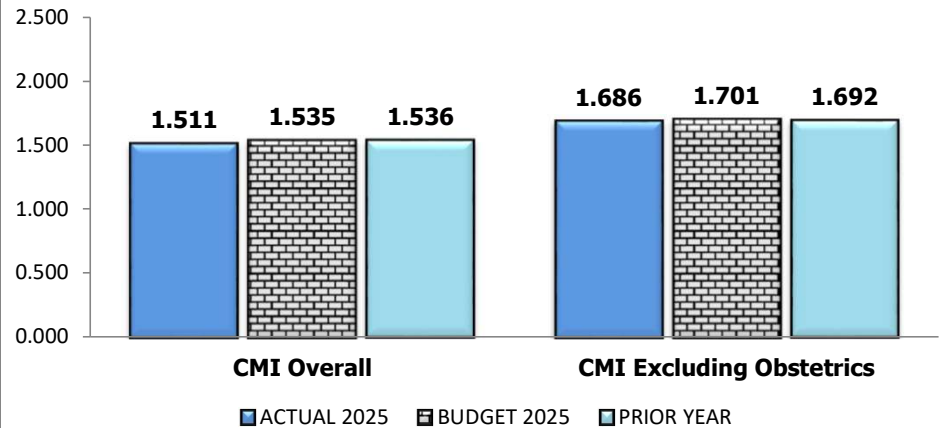
LBJ Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.511	1.686

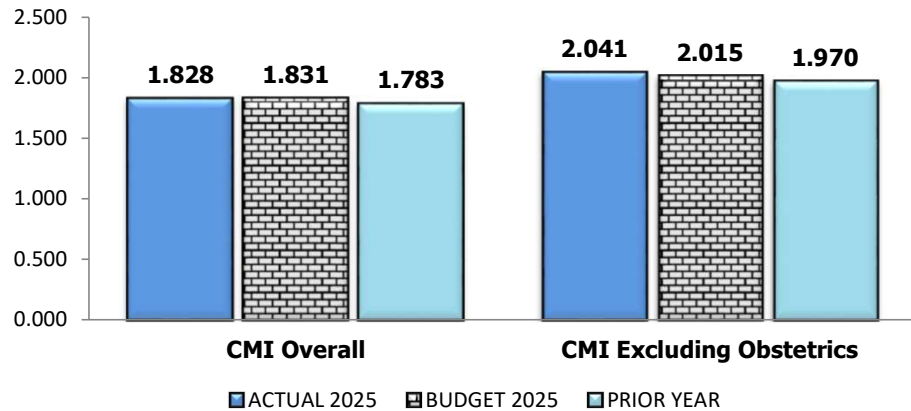
Ben Taub CMI - Quarter End



Lyndon B. Johnson CMI - Quarter End



Ben Taub CMI - YTD



Lyndon B. Johnson CMI - YTD

