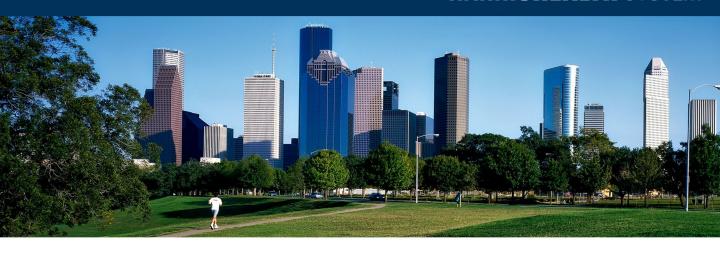
HARRISHEALTH SYSTEM



Financial Statements

As of the Month Ended May 31, 2024 Subject to Audit

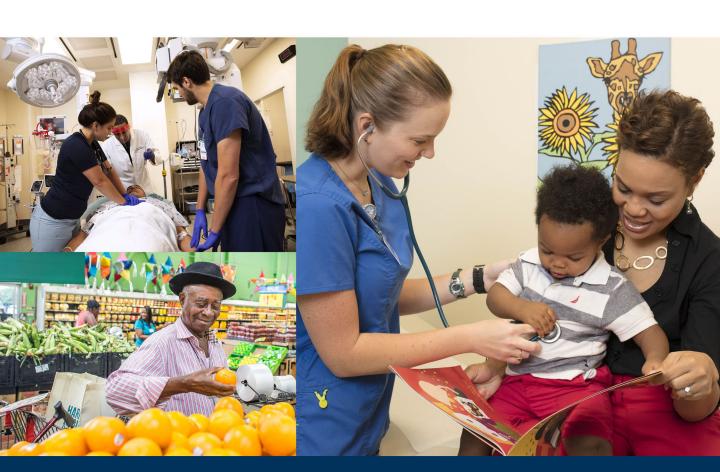


Table of Contents



Financial Highlights Review	3
FINANCIAL STATEMENTS	
Income Statement	4
Balance Sheet	5
Cash Flow Summary	6
Performance Ratios	7
KEY STATISTICAL INDICATORS	
Statistical Highlights	9
Statistical Highlights Graphs	10 – 21

Financial Highlights Review



As of May 31, 2024

Operating income for May was \$9.8 million compared to a budgeted income of \$2.1 million.

Total net revenue for May of \$210.0 million was \$6.6 million or 3.0% less than budget. Net patient revenue was \$6.8 million higher than budget while Medicaid Supplemental programs were \$15.7 million less than expected primarily due to timing.

In May, total expenses of \$200.2 million were \$14.3 million or 6.7% less than budget. Total labor costs were \$9.9 million less than budget due to lower benefits expense, primarily lower pension expense based on the recently issued actuarial report. Interest expense was \$6.7 million less than planned due to the timing of the new bond issuance shifting to FY 2025.

Also in May, total patient days and average daily census increased 8.0% compared to budget. Inpatient case mix index, a measure of patient acuity, was 0.7% higher than planned with length of stay 14.2% more than budget. Emergency room visits were 9.5% higher than planned for the month. Total clinic visits, including telehealth, were 10.4% lower compared to budget. Births were up 13.2% for the month.

Total cash receipts for May were \$64.9 million. The System has \$1,540.5 million in unrestricted cash, cash equivalents and investments, representing 246.9 days cash on hand. Harris Health System has \$163.0 million in net accounts receivable, representing 80.0 days of outstanding patient accounts receivable at May 31, 2024. The May balance sheet reflects a combined net receivable position of \$230.1 million under the various Medicaid Supplemental programs. The current portion of ad valorem taxes receivable is \$22.3 million, which is offset by ad valorem tax collections as received. Deferred ad valorem tax revenue is \$303.0 million, and is released as ad valorem tax revenue is recognized. As of May 31, 2024, \$874.7 million ad valorem tax collections were received and \$606.0 million in current ad valorem tax revenue was recognized.

Income Statement

HARRISHEALTH SYSTEM

As of May 31, 2024 and 2023 (in \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DATE								
	CU	RRENT	CU	IRRENT	PERCENT		CURRENT	С	URRENT	PERCENT	PRIOR	PERCENT
		'EAR	Bl	UDGET	VARIANCE	_	YEAR	Е	BUDGET	VARIANCE	YEAR	VARIANCE
<u>REVENUE</u>												
Net Patient Revenue	\$	65.1	\$	58.3	11.7%	\$	497.2	\$	467.2	6.4%	\$ 480.4	3.5%
Medicaid Supplemental Programs		52.3		68.0	-23.1%		432.6		544.3	-20.5%	458.1	-5.5%
Other Operating Revenue		10.2		10.0	1.6%	_	86.5		81.3	6.4%	81.0	6.7%
Total Operating Revenue	\$	127.6	\$	136.4	-6.4%	\$	1,016.3	\$	1,092.8	-7.0%	\$ 1,019.5	-0.3%
Net Ad Valorem Taxes		74.7		74.7	-0.1%		603.5		597.7	1.0%	557.0	8.3%
Net Tobacco Settlement Revenue		-		-	0.0%		15.2		15.2	0.2%	15.2	0.2%
Capital Gifts & Grants		-		-	0.0%		-		-	0.0%	-	0.0%
Interest Income & Other		7.8		5.5	40.8%		51.4		44.3	15.9%	50.8	1.0%
Total Nonoperating Revenue	\$	82.5	\$	80.3	2.7%	\$	670.1	\$	657.2	2.0%	\$ 623.1	7.5%
Total Net Revenue	\$	210.0	\$	216.6	-3.0%	\$	1,686.4	\$	1,750.0	-3.6%	\$ 1,642.6	2.7%
EXPENSE												
Salaries and Wages	\$	78.3	\$	80.7	3.0%	\$	628.9	\$	641.7	2.0%	\$ 582.4	-8.0%
Employee Benefits		22.0		29.5	25.2%		207.2		235.8	12.1%	189.9	-9.1%
Total Labor Cost	\$	100.4	\$	110.2	8.9%	\$	836.1	\$	877.6	4.7%	\$ 772.3	-8.3%
Supply Expenses		28.5		27.2	-5.0%		199.7		212.6	6.1%	190.8	-4.6%
Physician Services		36.8		37.3	1.1%		290.6		298.0	2.5%	275.7	-5.4%
Purchased Services		26.3		27.0	2.4%		181.6		214.9	15.5%	163.5	-11.1%
Depreciation & Interest		8.2		12.9	36.7%		66.8		83.9	20.4%	55.8	-19.7%
Total Operating Expense	\$	200.2	\$	214.5	6.7%	\$	1,574.8	\$	1,687.0	6.6%	\$ 1,458.1	-8.0%
Operating Income (Loss)	\$	9.8	\$	2.1		\$	111.5	\$	63.1		\$ 184.4	
Total Margin %		4.7%		1.0%			6.6%		3.6%		11.2%	

Balance Sheet

HARRISHEALTH SYSTEM

May 31, 2024 and 2023 (in \$ Millions)

	CURRENT	PRIOR		
CURRENT ASSETS	YEAR		YEAR	
CURRENT ASSETS	ф. 4.540.5	ф	1 000 0	
Cash, Cash Equivalents and Short Term Investments	\$ 1,540.5	\$	1,629.9	
Net Patient Accounts Receivable	163.0		140.3	
Net Ad Valorem Taxes, Current Portion	22.3		12.6	
Other Current Assets	297.6		160.6	
Total Current Assets	\$ 2,023.3	\$	1,943.5	
CAPITAL ASSETS				
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 557.6	\$	417.0	
Construction in Progress	163.0		206.1	
Right of Use Assets	39.1		44.6	
Total Capital Assets	\$ 759.7	\$	667.7	
ASSETS LIMITED AS TO USE & RESTRICTED ASSETS				
Debt Service & Capital Asset Funds	\$ 38.7	\$	40.9	
LPPF Restricted Cash	44.0		7.6	
Capital Gift Proceeds	55.3		46.7	
Other - Restricted	1.0		1.1	
Total Assets Limited As to Use & Restricted Assets	\$ 139.0	\$	96.4	
Other Assets	45.4		41.8	
Deferred Outflows of Resources	211.4		188.5	
Total Assets & Deferred Outflows of Resources	\$ 3,178.9	\$	2,937.9	
CURRENT LIABILITIES				
Accounts Payable and Accrued Liabilities	\$ 195.1	\$	211.8	
Employee Compensation & Related Liabilities	142.6		128.7	
Deferred Revenue - Ad Valorem	303.0		280.7	
Estimated Third-Party Payor Settlements	29.8		13.9	
Current Portion Long-Term Debt and Capital Leases	37.5		20.2	
Total Current Liabilities	\$ 708.0	\$	655.3	
Long-Term Debt	281.4		317.5	
Net Pension & Post Employment Benefits Liability	742.8		592.8	
Other Long-Term Liabilities	6.7		7.7	
Deferred Inflows of Resources	114.9		218.7	
Total Liabilities	\$ 1,853.9	\$	1,792.0	
Total Net Assets	\$ 1,325.0	\$	1,145.9	
Total Liabilities & Net Assets	\$ 3,178.9	\$	2,937.9	

Cash Flow Summary

HARRISHEALTH SYSTEM

As of May 31, 2024 and 2023 (in \$ Millions)

MONTH-TO-MONTH			YEAR-TO-I			-DATE	
CURRENT PRIOR		PRIOR	CURRENT		PRIOR		
	YEAR	,	YEAR		YEAR		YEAR
\$	79.6	\$	72.8	\$	548.9	\$	468.3
	(29.5)		362.3		604.1		872.6
	1.8		18.7		874.7		816.5
	-		-		15.2		15.2
	13.0		11.6		181.6		170.9
\$	64.9	\$	465.5	\$	2,224.6	\$	2,343.5
\$	103.4	\$	131.0	\$	891.9	\$	875.1
	31.4		28.9		214.2		198.5
	35.7		34.9		279.8		265.5
	24.4		22.3		182.7		154.6
	22.7		13.2		111.4		84.9
	0.3		0.3		6.5		19.5
	(0.6)		(6.7)		10.2		(61.6)
\$	217.2	\$	223.8	\$	1,696.7	\$	1,536.5
\$	(152.3)	\$	241.7	\$	527.9	\$	807.1
				\$			
						-	
				\$	1,540.5	=	
	\$	\$ 79.6 (29.5) 1.8 - 13.0 \$ 64.9 \$ 103.4 31.4 35.7 24.4 22.7 0.3 (0.6) \$ 217.2	\$ 79.6 \$ (29.5) 1.8 - 13.0 \$ 64.9 \$ \$ 103.4 \$ 31.4 35.7 24.4 22.7 0.3 (0.6) \$ 217.2 \$	CURRENT YEAR PRIOR YEAR \$ 79.6 \$ 72.8 (29.5) 362.3 1.8 18.7 - - 13.0 11.6 \$ 64.9 \$ 465.5 \$ 103.4 \$ 131.0 31.4 28.9 35.7 34.9 24.4 22.3 22.7 13.2 0.3 0.3 (0.6) (6.7) \$ 217.2 \$ 223.8	CURRENT YEAR PRIOR YEAR \$ 79.6 \$ 72.8 \$ (29.5) 362.3	CURRENT YEAR PRIOR YEAR CURRENT YEAR \$ 79.6 \$ 72.8 \$ 548.9 (29.5) 362.3 604.1 1.8 18.7 874.7 - - 15.2 13.0 11.6 181.6 \$ 64.9 \$ 465.5 \$ 2,224.6 \$ 103.4 \$ 131.0 \$ 891.9 31.4 28.9 214.2 35.7 34.9 279.8 24.4 22.3 182.7 22.7 13.2 111.4 0.3 0.3 6.5 (0.6) (6.7) 10.2 \$ 217.2 \$ 223.8 \$ 1,696.7 \$ (152.3) \$ 241.7 \$ 527.9	CURRENT YEAR PRIOR YEAR CURRENT YEAR I YEAR \$ 79.6 \$ 72.8 \$ 548.9 \$ (29.5) 362.3 604.1 1.8 18.7 874.7 - 15.2 13.0 11.6 181.6 \$ 181.6 \$ (29.5) \$ 465.5 \$ 2,224.6 \$ (29.5) \$ 13.0 11.6 181.6 \$ (29.5) \$ 2,224.6 \$ (29.5) \$

Performance Ratios



As of May 31, 2024 and 2023 (in \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DATE						
	CI	JRRENT	CI	URRENT	C	URRENT	С	URRENT		PRIOR
		YEAR	В	BUDGET	_	YEAR		BUDGET		YEAR
OPERATING HEALTH INDICATORS										
Operating Margin %		4.7%		1.0%		6.6%		3.6%		11.2%
Run Rate per Day (In\$ Millions)	\$	6.2	\$	6.8	\$	6.2	\$	6.7	\$	5.8
Salary, Wages & Benefit per APD	\$	2,168	\$	2,641	\$	2,378	\$	2,628	\$	2,334
Supply Cost per APD	\$	616	\$	651	\$	568	\$	637	\$	577
Physician Services per APD	\$	796	\$	892	\$	827	\$	892	\$	833
Total Expense per APD	\$	4,326	\$	5,139	\$	4,479	\$	5,052	\$	4,408
Overtime as a % of Total Salaries		3.4%		2.9%		3.3%		2.9%		3.6%
Contract as a % of Total Salaries		3.7%		4.4%		4.4%		4.4%		5.2%
Full-time Equivalent Employees		10,369		10,136		10,341		10,179		9,894
FINANCIAL HEALTH INDICATORS										
Quick Ratio						2.8				2.9
Unrestricted Cash (In \$ Millions)					\$	1,540.5	\$	1,096.8	\$	1,629.9
Days Cash on Hand						246.9		162.7		279.4
Days Revenue in Accounts Receivable						80.0		87.4		71.0
Days in Accounts Payable						44.0				49.1
Capital Expenditures/Depreciation & Amortization						195.6%				176.7%
Average Age of Plant(years)						10.5				11.7

Harris Health System Key Indicators



Statistical Highlights

HARRISHEALTH SYSTEM

As of May 31, 2024 and 2023

	МО	NTH-TO-MON	ТН		YI	EAR-TO-DATE		
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURREN	T CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
Adjusted Delient Dave		41,415	11.8%	351,5		5.9%	331,256	6.1%
Adjusted Patient Days Outpatient % of Adjusted Volume	46,289 63.3%		3.6%	331,3 62.		2.9%	60.6%	3.5%
Outpatient % of Adjusted Volume	03.3%	61.1%	3.0%	02.	7% 00.9%	2.9%	00.076	3.5%
Primary Care Clinic Visits	43,683	50,388	-13.3%	355,0	94 367,199	-3.3%	352,904	0.6%
Specialty Clinic Visits	21,821	22,976	-5.0%	164,6	90 163,456	0.8%	163,865	0.5%
Telehealth Clinic Visits	10,343	11,258	-8.1%	78,2	45 87,885	-11.0%	87,048	-10.1%
Total Clinic Visits	75,847	84,622	-10.4%	598,0	29 618,540	-3.3%	603,817	-1.0%
Emergency Room Visits - Outpatient	12,706	11,419	11.3%	94,0	26 86,874	8.2%	86,684	8.5%
Emergency Room Visits - Admitted	1,781	1,814	-1.8%	14,4	58 13,288	8.8%	14,653	-1.3%
Total Emergency Room Visits	14,487	13,233	9.5%	108,4	100,162	8.3%	101,337	7.1%
Surgery Cases - Outpatient	997	994	0.3%	7,6	7,136	7.5%	7,416	3.5%
Surgery Cases - Inpatient	938	901	4.1%	6,6	07 6,868	-3.8%	6,371	3.7%
Total Surgery Cases	1,935	1,895	2.1%	14,2	30 14,004	2.0%	13,787	3.6%
Total Outpatient Visits	131,648	138,112	-4.7%	987,3	1,007,274	-2.0%	991,696	-0.4%
Inpatient Cases (Discharges)	2,528	2,738	-7.7%	20,4	47 21,317	-4.1%	20,969	-2.5%
Outpatient Observation Cases	1,008	947	6.4%	7,7	7,367	5.4%	6,487	19.7%
Total Cases Occupying Patient Beds	3,536	3,685	-4.0%	28,2	13 28,684	-1.6%	27,456	2.8%
Births	462	408	13.2%	3,4	22 3,535	-3.2%	3,575	-4.3%
Inpatient Days	16,983	16,105	5.5%	131,2	129,796	1.1%	130,574	0.5%
Outpatient Observation Days	3,526	2,884	22.3%	26,5	56 21,327	24.5%	20,785	27.8%
Total Patient Days	20,509	18,989	8.0%	157,7	62 151,123	4.4%	151,359	4.2%
Average Daily Census	661.6	612.5	8.0%	646	619.4	4.4%	622.9	3.8%
Average Operating Beds	709	702	1.0%	7	702	-0.3%	683	2.5%
Bed Occupancy %	93.3%	87.3%	6.9%	92.	4% 88.2%	4.7%	91.2%	1.3%
Inpatient Average Length of Stay	6.72	5.88	14.2%	6.	42 6.09	5.4%	6.23	3.0%
Inpatient Case Mix Index (CMI)	1.706	1.694	0.7%	1.7	05 1.694	0.6%	1.707	-0.1%
Payor Mix (% of Charges)								
Charity & Self Pay	43.5%	44.3%	-1.6%	43.	3% 44.3%	-1.0%	44.8%	-2.1%
Medicaid & Medicaid Managed	18.1%	22.7%	-19.9%	19.	3% 22.7%	-14.9%	23.2%	-16.8%
Medicare & Medicare Managed	11.6%	11.4%	1.5%	11.	7% 11.4%	2.9%	11.2%	4.4%
Commercial & Other	26.7%	21.7%	23.3%	25.	2% 21.7%	16.1%	20.8%	20.9%
Total Unduplicated Patients - Rolling 12				248,0	70		248,424	-0.1%
Total New Patient - Rolling 12				89,7	35		87,002	3.2%

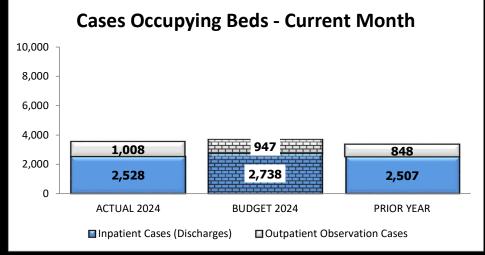
Statistical Highlights
May FY 2024

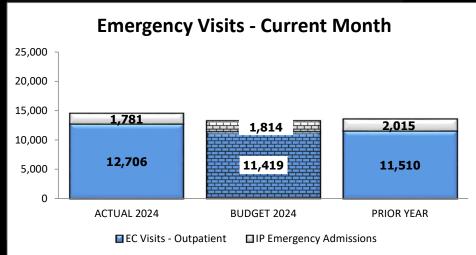
Cases Occupying Beds - CM							
Actual	Budget	Prior Year					
3,536	3,685	3,355					

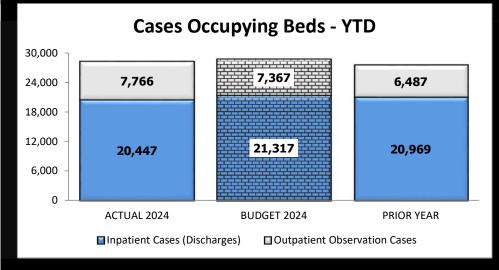
Cases Occupying Beds - Y									
Actual	Budget	Prior Year							
28,213	28,684	27,456							

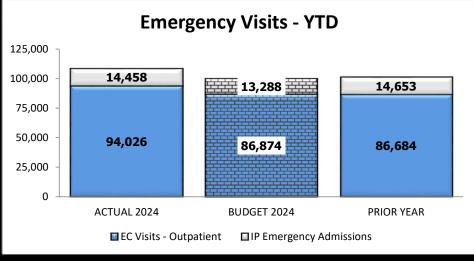
Emergency Visits - CM								
Actual	Budget	Prior Year						
14,487	13,233	13,525						

Emergency Visits - YTD								
Actual	Budget	Prior Year						
108,484	100,162	101,337						



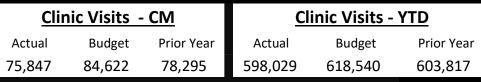


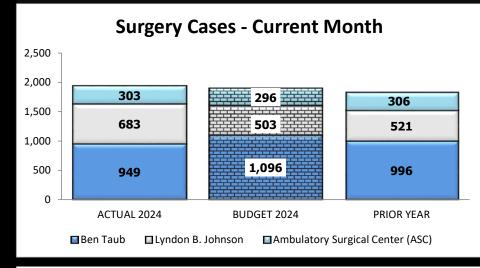


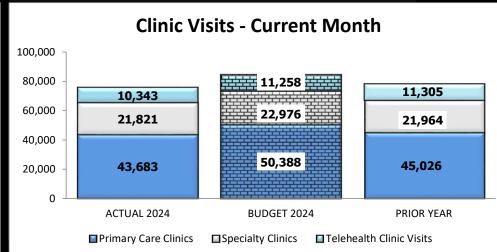


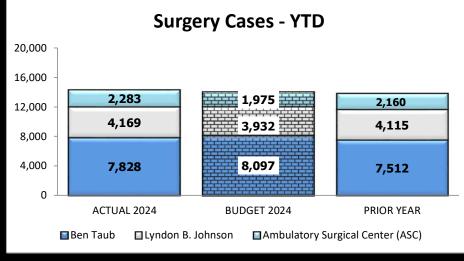
Statistical Highlights
May FY 2024

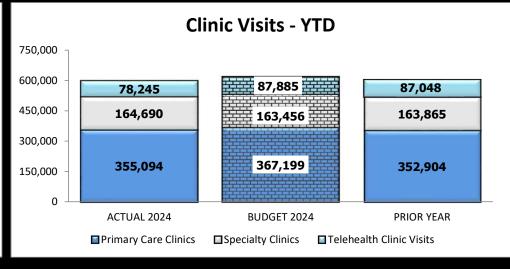
<u>Surg</u>	ery Cases	<u>- СМ</u>	<u>Surg</u>	ery Cases	- <u>YTD</u>
Actual	Budget	Prior Year	Actual	Budget	Prior Year
1,935	1,895	1,823	14,280	14,004	13,787





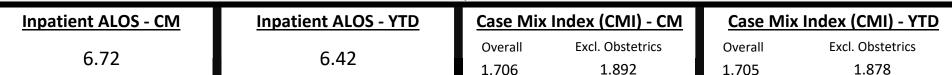


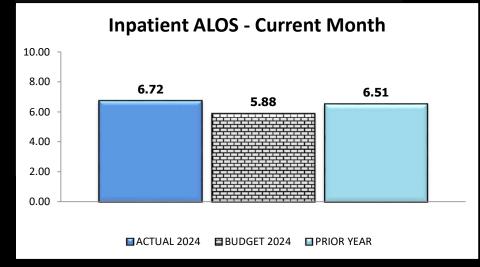


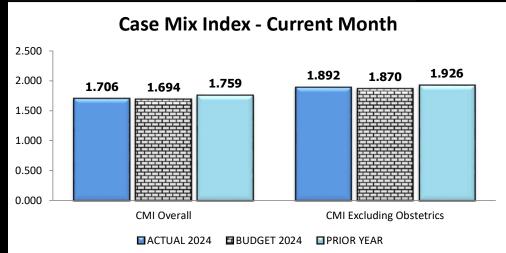


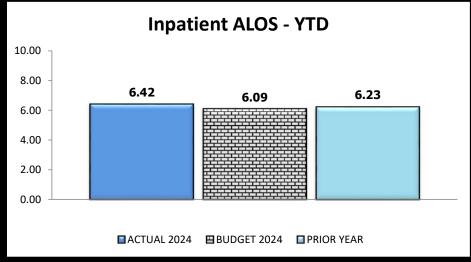
Harris Health System Statistical Highlights May FY 2024 **Adjusted Patient Days - CM Adjusted Patient Days - YTD Average Daily Census - CM Average Daily Census - YTD** 46,289 661.6 646.6 351,597 **Adjusted Patient Days - Current Month Average Daily Census - Current Month** 100,000 1,000 80,000 800 661.6 613.4 612.5 60,000 600 46,289 41,415 41,602 40,000 400 20,000 200 0 0 ■ ACTUAL 2024 **■** BUDGET 2024 PRIOR YEAR ACTUAL 2024 **■**BUDGET 2024 ■ PRIOR YEAR **Adjusted Patient Days - YTD Average Daily Census - YTD** 500,000 1,000 400,000 351,597 800 332,059 331,256 646.6 622.9 619.4 300,000 600 200,000 400 100,000 200 ■ ACTUAL 2024 **⊞**BUDGET 2024 PRIOR YEAR PRIOR YEAR ■ACTUAL 2024 **■** BUDGET 2024

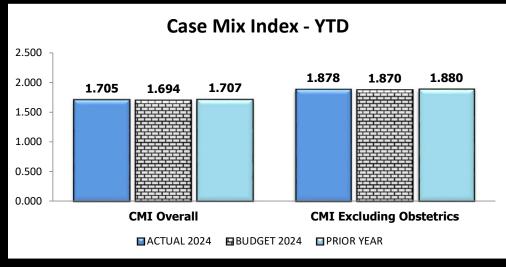
Statistical Highlights
May FY 2024











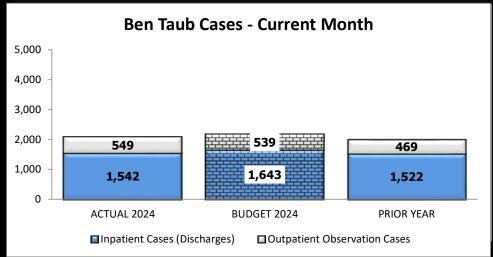
Statistical Highlights - Cases Occupying Beds
May FY 2024

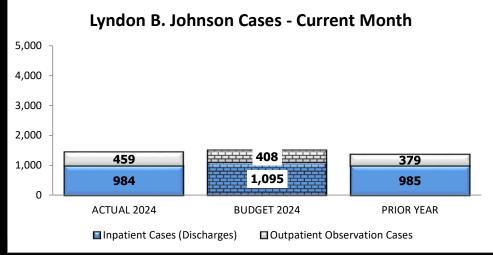
BT Cases Occupying Beds - CM								
Actual	Budget	Prior Year						
2.091	2.182	1.991						

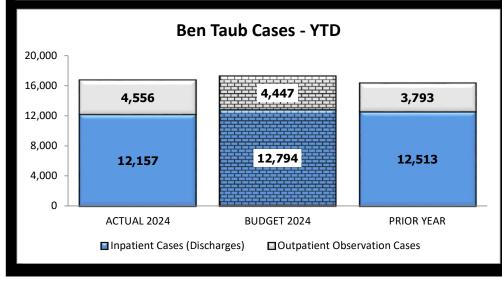
BI Cases	Occupying t	seas - YID
Actual	Budget	Prior Year
16,713	17,241	16,306

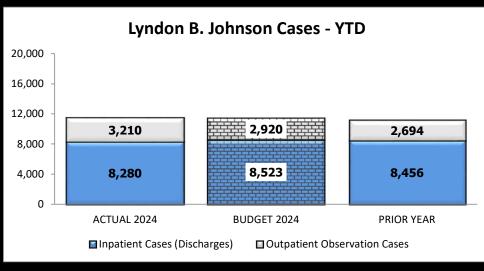
LBJ Cases Occupying Beds - CM			
Actual	Budget	Prior Year	
1,443	1,503	1,364	

LBJ Cases	Occupying I	Beds - YTD
Actual	Budget	Prior Year
11,490	11,443	11,150









Harris Health System
Statistical Highlights - Surgery Cases
May FY 2024

					May	FY 2024					
BT :	Surgery Cases	ases - CM BT Surgery Cases - YTD LBJ Surgery Cases - CM		ses - CM	LBJ Surgery Cases - YTD		s - YTD				
Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year	Actual	Budget	Prior Year
949	1,096	996	7,828	8,097	7,512	986	799	827	6,452	5,907	6,275
	Ben Taub OR Cases - Current Month						Lyndon B	. Johnson OR	R Cases - Cui	rrent Mont	:h
2,500 ¬						2,500					
2,000 -						2,000 -					
1,500 -						1,500 -					
1,000 -						1,000 -					
500 -	949		1,096	99	96	500 -	683	503 521	303	296 🚍	306
0	ACTUAL 2024	BU	DGET 2024	PRIOF	RYEAR		Lyndon	B. Johnson	Ambulat	tory Surgical Ce	nter (ASC)
	■ ACTUA	L 2024 ⊟ BUD	OGET 2024 ☐PRI	OR YEAR			■AC	CTUAL 2024 🖪 BUI	OGET 2024 ■ PR	RIOR YEAR	
	Ben Taub OR Cases - YTD Lyndon B. Johnson OR Cases - YTD										
10,000 ¬	Бе	iii iaub Oi	\ Cases - 11	D		10,000 ¬	Lync	ion b. joinis	on on case	3-110	
8,000 -						8,000 -					
6,000 -						6,000 -					
4,000 -	7,828		8,097	7,5	512	4,000	霊				
2,000 -						2,000 -	4,169	3,932 4,11!	2,283	1,975	2,160
o 📙						0	100 100 100 100 100 100 100 100 100 100				
	ACTUAL 2024	BU	JDGET 2024	PRIOF	R YEAR		Lyndor	n B. Johnson	Ambula	itory Surgical Ce	nter (ASC)

■ ACTUAL 2024 ■ BUDGET 2024 ■ PRIOR YEAR

■ACTUAL 2024 ■ BUDGET 2024 ■ PRIOR YEAR

Statistical Highlights - Emergency Room Visits

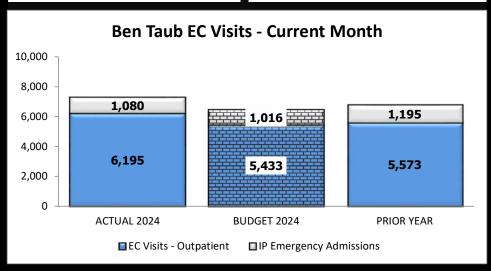
May FY 2024

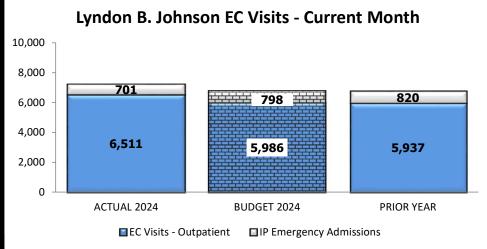
BT Emergency Visits - CM			
Actual	Budget	Prior Year	
7,275	6,449	6,768	

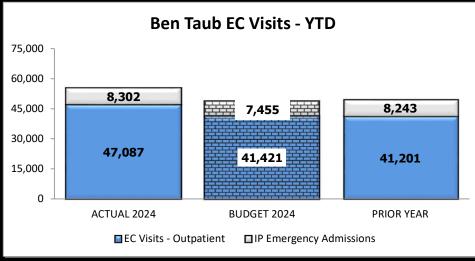
BI Emergency Visits - YID			
Actual	Budget	Prior Year	
55.389	48.876	49.444	

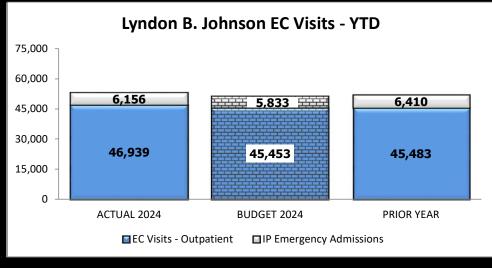
LBJ Emergency Visits - CM			
Actual	Budget	Prior Year	
7,212	6,784	6,757	5

LBJ Emergency Visits - YTD				
Actual	Budget	Prior Year		
53,095	51,286	51,893		

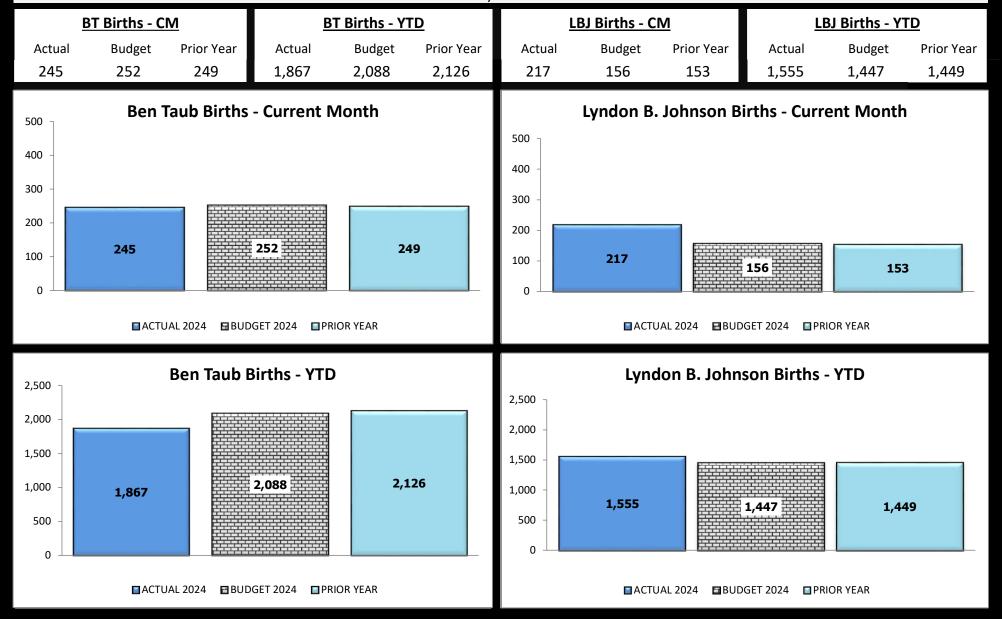






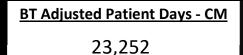


Statistical Highlights - Births
May FY 2024





Statistical Highlights - Adjusted Patient Days
May FY 2024

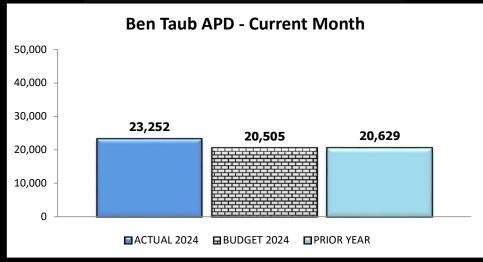


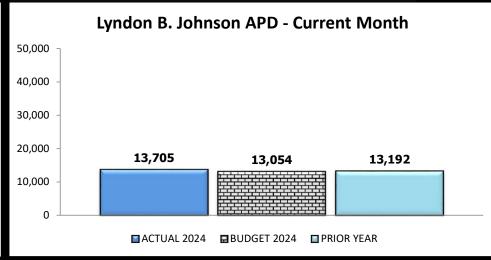
BT Adjusted Patient Days - YTD 174,887

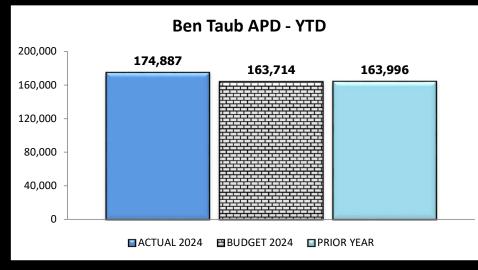
LBJ Adjusted Patient Days - CM

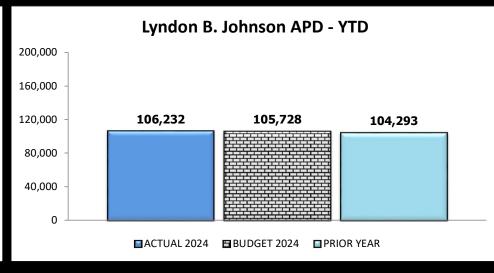
LBJ Adjusted Patient Days - YTD

13,705 106,232











Statistical Highlights - Average Daily Census (ADC)

May FY 2024



1,000.0

800.0

600.0

400.0

200.0

0.0

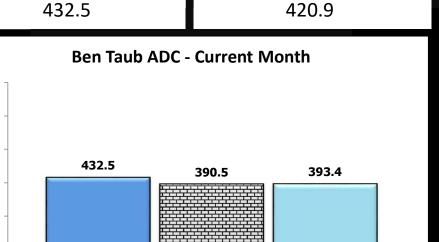
BT Average Daily Census - YTD

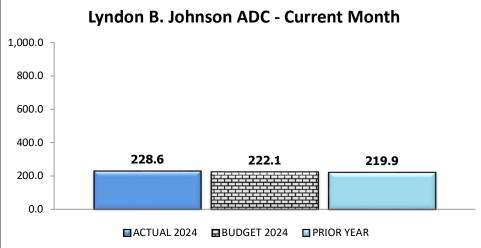
PRIOR YEAR

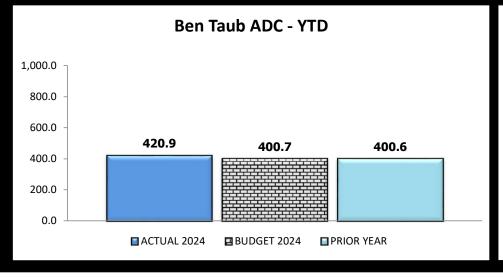
LBJ Average Daily Census - CM 228.6

LBJ Average Daily Census - YTD

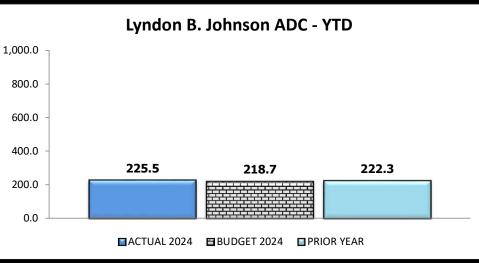
225.5







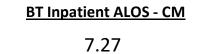
■ ACTUAL 2024 ■ BUDGET 2024





Statistical Highlights - Inpatient Average Length of Stay (ALOS)

May FY 2024

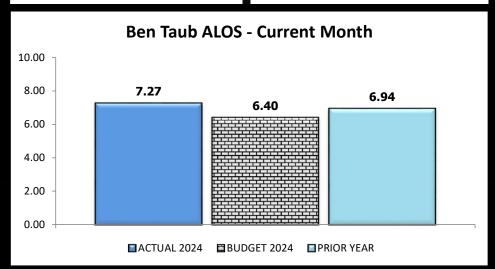


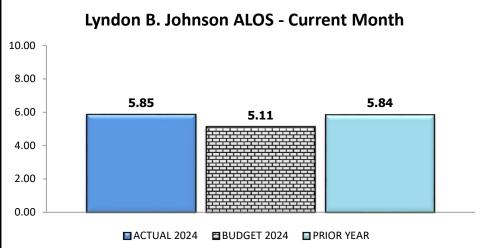
BT Inpatient ALOS - YTD 7.03

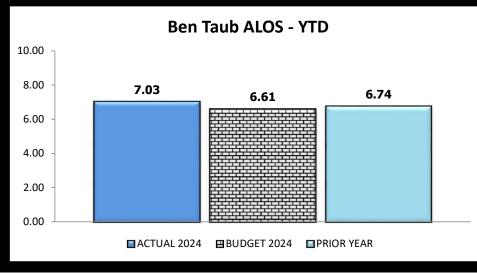
LBJ Inpatient ALOS - CM
5.85

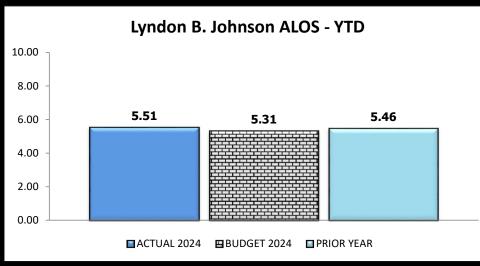
LBJ Inpatient ALOS - YTD

5.51









Statistical Highlights - Case Mix Index (CMI)

May FY 2024

BT Case Mix Index (CMI) - CM		
Overall	Excl. Obstetrics	
1.813	1.985	







