

**MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES**

**Board Meeting**

**September 24, 2020**

**9:00 am**

| AGENDA ITEM   | DISCUSSION  | ACTION/RECOMMENDATIONS   |
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| <p><b>I. CALL TO ORDER &amp; RECORD OF ATTENDANCE</b></p>         | <p>The meeting was called to order at 8:01 a.m. by Kimberly Monday, MD, Chair. It was noted there was a quorum present and the attendance was recorded. Dr. Monday announced that the meeting is being conducted by videoconference. Per temporary meeting suspension rules issued by Governor Greg Abbott due to the COVID-19 pandemic, the meeting may be viewed online: <a href="http://harrishealthtx.swagit.com/live">http://harrishealthtx.swagit.com/live</a>.</p>   | <p><b>A copy of the attendance is appended to the archived minutes.</b></p>  |
| <p><b>II. APPROVAL OF THE MINUTES OF THE PREVIOUS MEETING</b></p> | <ul style="list-style-type: none"> <li>• Board Meeting – August 31, 2020</li> <li>• Special Called Board Meeting – September 10, 2020</li> </ul>  | <p><b>Motion No. 20.09-110</b><br/> <b>Moved by Ms. Linda Morales, seconded by Ms. Elena Marks, and unanimously passed that the Board approve the minutes of the previous meeting. Motion carried.</b></p> |
| <p><b>III. ANNOUNCEMENTS</b></p>                                  | <p><b>A. Special Announcement</b> – Dr. Kimberly Monday recognized the recipients of the Good Catch Program. In line with the Board’s commitment to Zero Harm, the Board will begin to recognize Harris Health employees who exemplify and embody that same commitment. Dr. Monday stated that these individuals identified a process or circumstance in patient care that needed to be improved. As a result, their proactive attention to patient care prevented a potential error and helped our system create stronger processes for care. The Board thanked and recognized the following individuals:</p> <ul style="list-style-type: none"> <li>• Maria Solis, Surgical Technician, Ambulatory Care Services (ACS)</li> <li>• Clement Onyia, Registered Nurse (RN), Ben Taub Hospital</li> <li>• Shan Lui Dick, Registered Nurse (RN), Ben Taub Hospital</li> <li>• Laura Kennedy, Patient Care Technician, LBJ Hospital</li> </ul> <p><b>B. CEO Report and Special Recognitions</b></p> <p>Dr. Esmaeil Porsa, Harris Health System President and Chief Executive Officer (CEO), recognized the following senior leadership:</p> <ul style="list-style-type: none"> <li>• Maria Cowles, Senior Vice President, Chief Strategy &amp; Integration</li> <li>• Michael Kaitschuck, Vice President, Clinical Documentation Integration</li> <li>• Amy Smith, Senior Vice President, Transitions &amp; Post-Acute Care</li> </ul> |  |

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|             | <p>Dr. Porsa stated that LBJ Hospital experienced an internal disaster event due to a water pipe break/coupler failure. He noted that many of our employees and staff including our medical staff partners sprang into action as a team, providing rapid response to support our organization. Dr. Porsa extended his sincere thanks to all parties involved for their commitment to Harris Health, and more importantly, their dedication to our patients. Dr. Porsa announced that LBJ Hospital has received the prestigious Magnet Designation for Nursing by the American Nurses Credentialing Center (ANCC). Magnet designation is the acknowledged gold standard for nursing excellence and a measure used by the public when evaluating outstanding healthcare facilities. Dr. Porsa noted that Harris Health received its first national and third consecutive state Employer of Older Workers Award from the National Veterans Employment and Education Commission of The American Legion. Harris Health is the only health care provider to receive the prestigious award that recognized employers for the efforts in hiring highly qualified older men and women. Dr. Porsa recognized the recipients of Harris Health System Second Quarter Patient Satisfaction Awards. Each of the providers achieved over 90% of patient satisfaction scores:</p> <ul style="list-style-type: none"><li>• Mahmood, Hammad, MD, Casa De Amigos Health Center, Medical Director</li><li>• Anderson, Berkley, PA, Smith Clinic Gynecology/Oncology Clinic</li><li>• Kaiser, Debra, NP, Sheldon Clinic/Pediatrics &amp; Adolescent Health Center Pasadena</li><li>• Masciangelo, Thomas N, MD, Strawberry Health Center/Gulfgate Health Center</li><li>• Dharia, Ami, MD, El Franco Lee Health Center</li><li>• Cleaver, Jacobi, OD, Martin Luther King Jr. Health Center</li><li>• Bosquez, Elizabeth L, MD, Cypress Health Center</li><li>• Khair, Tarif H, MD, El Franco Lee Health Center</li><li>• Xie, Cathy, RESIDENT DO, Northwest Health Center</li><li>• Hosang, Celestin, NP, Martin Luther King Jr. /Gulfgate Health Center/Almatha Clark Taylor</li><li>• Salazar Cintora, Gloria A, MD, Thomas Street Health Center/OC Rheumatology Clinic</li></ul> <p>Dr. Porsa mentioned that Dr. Hammad Mahmood received the quarterly crystal award for achieving a 97% rating in patient satisfaction. Dr. Porsa reported a total of twelve (12) COVID positive patients in Harris Health medical intensive care units (MICU) and twenty-three (23) COVID-19 patients in medical surgical units (MSU). Dr. Porsa and the Board thanked the staff for all of their hard work during the COVID-19 pandemic.</p> |                        |

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|                                       | <p><b>C. Board Member Announcements</b> regarding Board member advocacy and community engagements. Ms. Linda Morales recognized Harris Health environmental services (EVS) teams during EVS week on September 13-19, 2020. She expressed her thanks to the EVS team for going above and beyond to maintain a safe, clean environment for our patients and staff. Ms. Morales recognized Harris Health staff for participating in the “I Wear a Mask” Campaign to help stop the spread of COVID-19. Additionally, Ms. Morales recognized Mr. Jeffrey Vinson, Vice President, Chief Information Security Officer, for being named to the top 100 Global CISO list for 2020. Ms. Morales expressed her thanks to Mr. Vinson and his team for ensuring that Harris Health’s information is protected and secure.</p>   |  |
| <p><b>IV. PUBLIC COMMENT</b></p>      | <p>Dr. Monday announced that members of the public may register to address the Board during public comment period via WebEx. She noted that there were no public speakers present.</p>   |  |
| <p><b>V. CONSENT AGENDA ITEMS</b></p> | <p><b>A. Recommended Committee Approvals</b></p> <ol style="list-style-type: none"> <li>1. Acceptance of the Harris Health System July 2020 Financial Report Subject to Audit</li> </ol> <p><b>B. New Items for Board Consideration</b></p> <ol style="list-style-type: none"> <li>1. Approval of an Affiliation Agreement Between Harris County Hospital District d/b/a Harris Health System and University of Texas at Austin, College of Pharmacy (Doctor of Pharmacy Program).</li> <li>2. Approval of an Agreement between Harris Health System and Fort Bend Family Center, Inc. D/B/A Accesshealth to Provide Forensic Nursing Services at Accesshealth Richmond Center in Fort Bend County for Children Who are Potential Victims of Child Abuse.</li> <li>3. Approval to Amend the Agreement for Oral and Maxillofacial Surgery Services between Harris Health System and the University of Texas Health Science Center at Houston in the Amount of \$758,444 to Extend the Term of the Agreement from October 1, 2020 Through November 30, 2020. Dr. Kimberly Monday recused from this agenda item.</li> <li>4. Approval of a Grant Agreement Between Harris County Hospital District d/b/a Harris Health System and the University of Texas Health Science Center at Houston (UTHealth) in the Amount of \$500,000 to Provide Integrated Family Planning Opioid Response Pilot Project Services for the Term September 1, 2020 Through August 31, 2021. Dr. Kimberly Monday recused from this agenda item.</li> </ol> | <p><b>Motion No. 20.09-111</b></p> <p><b>Moved by Ms. Linda Morales, seconded by Ms. Elena Marks, and unanimously passed that the Board amend the previous motion to approve agenda items V.A.1., V.B.1 through V.B.7. Motion carried. Dr. Kimberly Monday recused from agenda items V.B.3. and V.B.4. Dr. Arthur Bracey recused from agenda item V.B.6. Mr. Lawrence Finder recused from agenda item V.B.7.</b></p> |

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|   | <p>5. Approval to Ratify an Amendment to a Grant Agreement Between Harris County Hospital District d/b/a Harris Health System and the City of Houston Department of Health to Increase the Amount of the Grant by \$134,212 to Provide Routine HIV Screening Services for the Term April 1, 2020 through December 31, 2020.</p> <p>6. Approval of Sub-Award Agreements Between Harris County Hospital District d/b/a Harris Health System and (1) Baylor College of Medicine, (2) Healthcare for Special Populations Inc. d/b/a Patient Care Intervention Center (PCIC) and (3) Santa Maria Hostel for Implementation and Operation of the Maternal Opioid Use Model of Care. Dr. Arthur Bracey recused from this agenda item.</p> <p>7. Approval of Grant Agreement Between Harris Health System and the University of Texas M.D. Anderson Cancer Center in the Amount of \$4,300,000.00 for Pre-Construction Costs Related to the Construction of a Radiation Oncology Facility on the LBJ Campus. Mr. Lawrence Finder recused from this agenda item.</p> <p>Dr. Kimberly Monday thanked M.D. Anderson Hospital for the initial grant of \$4.3M to fund preconstruction costs for the radiation oncology facility on LBJ campus. Dr. Monday mentioned that Dr. Pisters and team visited the Board last year to discuss the collaboration. Additionally, Dr. Monday stated that this is the next step in solidifying this partnership to benefit Harris Health patients as she look forward to a second formal collaboration agreement, contemplating additional grants, coming through the Board for approval.</p> |   |
| <p><b>VI. ITEMS FOR BOARD CONSIDERATION</b></p> | <p><b>A. Approval of the Dental Affiliation and Support Agreement Between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston.</b></p> <p>Dr. Glorimar Medina, Executive Vice President, Ambulatory Care Services, announced Dr. John Valenza, Dean of The University of Texas School of Dentistry (UTHealth SOD) at Houston. He stated that UTHealth SOD is excited for the opportunity to renew their relationship with Harris Health and to provide oral health services to the residents of Harris County. Dr. Valenza provided a brief overview of UTHealth SOD, noting that it was the first dental school in Texas and a founding institution of the world-renowned Texas Medical Center. He stated that UTHealth SOD’s mission is to improve human health by providing high-quality education, patient care, service, and research in oral health for Texas, the nation and the world. Additionally, Dr. Valenza reported that UT Health SOD includes over a dozen accredited education programs and ten (10) advanced education programs. Dr. Valenza stated that UTHealth SOD’s intent is to positively impact the overall health of the community by focusing on standards of care, quality improvement, health promotions and populations.</p>   | <p><b>Motion No. 20.09-112</b><br/> <b>Moved by Dr. Ewan Johnson, seconded by Ms. Elena Marks, and unanimously passed that the Board approve agenda item VI.A. Motion carried. Dr. Kimberly Monday recused from agenda item VI.A.</b></p> |

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|   | <p><b>B. Discussion and Possible Action Regarding the Establishment of an Ad Hoc CEO Evaluation Committee and Appointment of Committee Members.</b></p> <ul style="list-style-type: none"> <li>• Dr. Ewan Johnson</li> <li>• Dr. Andrea Caracostis</li> <li>• Ms. Linda Morales</li> </ul> <p>Dr. Monday stated that the Board only has one (1) direct report, which is the CEO. She noted that the committee would commit to the detailed work of making recommendations related to CEO evaluation including development of criteria and assessment strategies.</p>  | <p><b>Motion No. 20.09-113</b><br/> <b>Moved by Ms. Elena Marks, seconded by Ms. Anne Clutterbuck, and unanimously passed that the Board approve agenda item VI.B. Motion carried.</b></p> |
|   | <p><b>C. Discussion and Possible Action to Appoint Andrea Caracostis, MD, as Chair of the Harris Health Board of Trustee’s Compliance and Audit Committee.</b></p> <p>Dr. Monday and the Board of Trustees expressed their sincere thanks for Ms. Linda Morales for her service as Chair of the Compliance and Audit Committee, also noting that she will continue to serve on the committee.</p>   | <p><b>Motion No. 20.09-114</b><br/> <b>Moved by Dr. Arthur Bracey, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item VI. C. Motion carried.</b></p>  |
|   | <p><b>D. Approval of a Change to the FY2021 Audit Plan.</b></p> <p>Ms. Errika Perkins, Chief Assistant County Auditor, stated that Harris County Auditor’s Office is requesting to defer one (1) engagement and add another engagement to the FY2021 Audit Plan. A copy of the change to the FY2021 Audit Plan is available in the permanent record.</p>  | <p><b>Motion No. 20.09-115</b><br/> <b>Moved by Dr. Arthur Bracey, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda items VI.D. Motion carried.</b></p>  |
| <p><b>VII. STRATEGIC DISCUSSION</b></p> | <p><b>A. Harris Health System Legislative Initiatives</b></p> <ol style="list-style-type: none"> <li>1. Update and Discussion Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System.</li> </ol> <p>Mr. R. King Hillier, Vice President, Public Policy and Government Relations, led the discussion regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System. Mr. Hillier provided an update regarding the Coronavirus Aid, Relief, and Economic Security (CARES) Act, stating that negotiations between the Senate and the House are still ongoing. He stated that it is increasingly clear that COVID-19 relief negotiations will bleed into September leaving other areas of unfinished business in the upcoming federal fiscal year. Mr. Hillier reported that funding for the government runs out on September 30, 2020, which means Congress will need to pass a clean continuing resolution (CR) to avoid a government shut down during a presidential election year. A clean CR still requires negotiations over riders, small changes and extraneous issues.</p> | <p><b>As reported.</b></p>   |

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|  | <p>For hospitals the Affordable Care Act (ACA) Disproportionate Share Hospital (DSH) budget reductions, extension of the enhanced COVID-19 Federal Medical Assistance Percentage (FMAP), Medicaid Fiscal Accountability Rule (MFAR) moratorium, and telehealth extensions are uncertain. Mr. Hillier addressed the passing of Justice Ruth Bader Ginsburg, the future of the supreme court, and a prospective appointment prior to the general election. A copy of the legislative report is available in the permanent record.</p> <p><b>B. Presentation by Health Management Associates (HMA) Regarding the Framework for the Development of Harris Health System’s Fiscal Year 2022 – Fiscal Year 2026 Strategic Plan</b></p> <p>Dr. Roxane Townsend, Managing Principal, Health Management Associates, stated that HMA has moved into the second phase II of the project of building a shared understanding. She mentioned that HMA has begun conducting internal and external stakeholder interviews as well as disseminated employee surveys. Dr. Townsend provided an update regarding the progress on stakeholder input, strategic planning process, and next steps. Additionally, Dr. Townsend noted that research, environmental scan, and data analysis is ongoing. A copy of the presentation is available in the permanent record.</p> | <p>Ms. Anne Clutterbuck inquired whether the environment scan includes an evaluation of Harris Health’s current footprint. Ms. Elena Marks recommended that the facilities reflect Federally Qualified Health Center’s (FQHC) and other partners in the service area in addition to a long-range plan to address Harris Health’s aging facilities.</p>                                     |
| <p><b>VIII. GENERAL ACTION ITEMS</b></p> | <p><b>A. Item(s) Related to Quality Committee</b></p> <ol style="list-style-type: none"> <li>1. Consideration of Approval of a Resolution in Support of the Harris Health Board of Trustees’ Committee to Zero Patient Harm.</li> </ol> <p>Dr. Arthur Bracey stated that through this resolution, the Board affirms our support of Dr. Porsa and the Harris Health Administration to operate as One Harris Health System with One CMS license and embrace a singular quality goal of Zero patient harm.</p> <ol style="list-style-type: none"> <li>2. Consideration of Approval of a Resolution in Support of the Harris Health Board of Trustees’ Committee to Zero Patient Harm.</li> <li>3. Notice of Appointment and Selection of New Service Chiefs.</li> </ol> <p>Dr. Garcia-Prats Chair, Medical Executive Board, noted that there were no new appointments of service chiefs to report.</p> <ol style="list-style-type: none"> <li>4. Acceptance of the Medical Executive Board Report.</li> </ol> <p>Dr. Garcia-Prats Chair, Medical Executive Board, presented the MEB Report, stating that Dr. Kenneth Mattox announced that he would be stepping down as Ben Taub Hospital (BTH) Chief of staff. He noted that Dr. Tien Ko recognized Lyndon B. Johnson Hospital (LBJ) staff and</p>  | <p><b>Motion No. 20.09-116</b><br/> <b>Moved by Dr. Andrea Caracostis, seconded by Ms. Elena Marks, and unanimously passed that the Board approve agenda items VIII.A.1 and VIII.A.2. Motion carried.</b></p> <p><b>As reported.</b></p> <p><b>Motion No. 20.09-117</b><br/> <b>Moved by Dr. Andrea Caracostis, seconded by Ms. Elena Marks, and unanimously passed that the Board</b></p> |

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|             | <p>administration for their efforts to quickly move patients and address any injuries during the water pipe break. He also stated that Dr. Zare provided an update on the many educational activities that are underway in the ambulatory care services. Additionally, Dr. Garcia-Prats stated that the MEB discussed the importance of surveys, flu vaccination deadline, and compliance of the Relia training. A copy of the report is available in the permanent record.</p>  | <p><b>approve agenda item VIII.A.4. Motion carried.</b></p>   |
|             | <p>5. Discussion Regarding Credentialing Changes for Members of the Harris Health System Medical Staff Subject to Review of Files for Discussion. Dr. Kimberly Monday and Dr. Arthur Bracey recused from this agenda item.</p> <p>Dr. Garcia-Prats presented the credentialing changes for members of the Harris Health System Medical Staff. He reported that there were thirty-six (36) initial appointments; fifty-seven (57) reappointments, eleven (11) resignations, two (2) change/add privileges for a total of 106 files, and two (2) files for discussion in Executive Session. A copy of the report is available in the permanent record.</p>   | <p><b>As reported. Dr. Kimberly Monday and Dr. Arthur Bracey recused from this agenda item.</b></p>   |
|             | <p>6. Announcement Regarding Quality Committee</p> <p>Dr. Arthur Bracey announced that the Quality committee will be held separate from the conjoined Board committee meetings. The decision was made in effort to provide more robust discussion regarding quality operations and to gain better understanding of the parameters of great importance. Dr. Ann Barnes, Executive Vice President and Chief Medical officer, stated that the first Quality committee will be held on Monday, October 5, 2020 at 7:00 a.m. Dr. Barnes stated that the committee intends to do a deep-dive of the quality metrics, provide some education, and have robust discussion related to improving performance measures.</p> |   |
|             | <p><b>B. Item(s) Related to Budget &amp; Finance Committee</b></p> <p>1. Consideration of Purchasing Recommendations Requiring Board Approval (Items A(1) through A(57))</p> <p>Ms. Anne Clutterbuck acknowledged item A37 on Purchasing Agenda regarding a contract with Colette and Holt Associates for a disparity study in support of a Minority Women owned Business Policy appropriate for the health care space. She noted that the Board would like to hear from Ms. Holt regarding the Disparity Study at an upcoming Board meeting.</p>  | <p><b>Motion No. 20.09-118</b></p> <p><b>Moved by Mr. Lawrence Finder, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item VIII. B.1. Dr. Kimberly Monday recused from purchasing agenda item A(37). Mr. Lawrence Finder recused from purchasing agenda item A(55). Motion carried.</b></p> |
|             | <p>2. Acceptance of the Harris Health System August 2020 Financial Report Subject to Audit.</p>  | <p><b>Motion No. 20.09-119</b></p> <p><b>Moved by Mr. Lawrence Finder,</b></p>  |

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|             | <p>Ms. Victoria Nikitin, Senior Vice President, Finance, presented the Harris Health System August 2020 Financial Report. She reported an operating income of \$25.3M compared to a budgeted loss of \$4.3M. She also reported the overall net revenue of \$175M was \$39.5M or 29.2% greater than budget. Net patient revenue resulted in a negative variance of \$18.6M due to a decrease in patient volumes from the COVID-19 pandemic. Ms. Nikitin mentioned that this gap in patient revenues was closed by receipt of \$29.5M in Health Resources and Services Administration (HRSA) Relief Funds in August. A copy of the report is available in the permanent record.</p>  | <p><b>seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item VIII. B.2. Motion carried.</b></p>  |
|             | <p>3. Approval of a Resolution Setting the Rate of Mandatory Payment for the Harris County Hospital District Local Provider Participation Fund.</p> <p>Ms. Victoria Nikitin, Senior Vice President, Finance, stated that the resolution authorizes Harris County Hospital District to set the amount of the quarterly mandatory payment to be collected in October 2020 as up to (1.58) percent of the net patient revenue of an institutional health care provider located in the district. A copy of the resolution is available in the permanent record.</p>  | <p><b>Motion No. 20.09-120</b><br/> <b>Moved by Mr. Lawrence Finder, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item VIII. B.3. Motion carried.</b></p> |
|             | <p>4. Approval to Acquire Property of a Medical Office Building on a 2.0027 Acre Site Located at 6601 Tarnef Drive, Houston Texas 77074 (Vallbona Health Center Annex) from Kynto Ventures, LLC in an Amount Not to Exceed \$2,300,000.</p>  | <p><b>Motion No. 20.09-121</b><br/> <b>Moved by Mr. Lawrence Finder, seconded by Dr. Ewan Johnson and unanimously passed that the Board approve agenda item VIII. B.4. Motion carried.</b></p>  |
|             | <p>5. Presentation Regarding the Quarterly (Q2) 2020 NAIC Filings for Community Health Choice, Inc. (Marketplace) and Community Health Choice, Texas (STAR/CHIP).</p> <p>Ms. Lisa Wright, Chief Executive Officer, Community Health Choice, Inc. (CHC, Inc.) presented the Quarterly (Q2) 2020 NAIC Filings for CHC, Inc. She reported a positive net income of \$10.1M, year-end capital position of \$75.8M, and an estimated Risk-Based Capital (RBC) of 323%. Membership through the second quarter was 93,907, which as was an increase of 4,450 members compared to the first quarter. Ms. Wright explained that the membership increase was a result of extended eligibility and delayed member terminations by Texas Health and Human Services Commission (HHSC) due to the COVID-19 pandemic. She reported a decrease in net premium of \$167.5M, a decrease in medical claim expense by approximately \$23.1M and an increase of pharmacy expense of \$30.2 M for the second quarter. Additionally, Ms. Wright noted a medical loss ratio of 79.40%.</p> | <p><b>As Reported.</b></p>  |

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|             | <p>Ms. Lisa Wright presented the Quarterly (Q2) 2020 NAIC Filing for Community Health Choice, Texas, Inc. She reported a net income of \$53.4M, capital position of \$141.5M, and an estimated RBC of 430%. Membership in the second quarter was 280,578, which was a result of extended eligibility and delayed member terminations by HHSC due to the COVID-19 pandemic. Net premiums increased in the second quarter to \$284M, year-to-date premium of \$525M, which was the result of the increased member volume due to COVID-19. Ms. Wright stated that medical claim expenses of \$185.2M was a \$15.1M decrease compared to the first quarter. She noted that this was due to a decrease in utilization as a result of COVID-19. Additionally, Ms. Wright explained that outpatient procedures coupled with decreases in specialist and primary care physician visits drove the decrease. Pharmacy expense of \$20.4M is a decrease of approximately \$5.8M from the first quarter. Ms. Wright mentioned that the pharmacy utilization decreases correlated with the decrease in PCP and specialists visits discussed above. Additionally, Ms. Wright noted a medical loss ratio of 81.59%. Copies of the reports are available in the permanent record.</p> <p>Ms. Anne Clutterbuck and Dr. Kenneth Mattox recognized Dr. Kimberly Monday, who was elected to the Texas Medical Association (TMA) Board of Trustees.</p> |                            |
|             | <p>6. Presentation Regarding the HCHD Foundation 2019 Annual Report and Update through July 31, 2020.</p> <p>Mr. Theo Franklin, Chair, Harris County Hospital District Foundation, delivered a presentation regarding HCHD Foundation 2019 Annual Report.</p>  | <p><b>As Reported.</b></p> |
|             | <p>7. Presentation Regarding the HCHD Foundation Quarterly Report for Grants Under \$100,000 Executed by Harris Health System’s President and Chief Executive Officer.</p> <p>Mr. Jeffrey Baker, Executive Director, Harris County Hospital District Foundation, presented the HCHD Foundation Quarterly Report for Grants Under \$100,000.</p> <ul style="list-style-type: none"> <li>• HEB Grant for Adolescent and Youth Health Outreach - \$15,000</li> <li>• LBJ Employee Gym - \$2,814</li> <li>• Breast Imaging Services at Smith Clinic - \$8,644</li> <li>• Community Farm at LBJ – \$10,000</li> <li>• Reach for the Stars Sponsorship - \$35,610</li> <li>• Purchase of iPads - \$7,000</li> <li>• Quentin Mease Garden and Picnic Area - \$482.54</li> </ul> <p>Mr. Lawrence Finder recognized Mr. Stephen Don Carlos, former Harris Health Board Chair, and the Baytown Rotary Club, for his many years of service to the community and for the generous donation of \$7K to the HCHD Foundation. A copy of the presentation is available in the permanent record.</p>  | <p><b>As Reported.</b></p> |

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| <p><b>IX. ITEM(S) RELATED TO HEALTH CARE FOR THE HOMELESS PROGRAM</b></p> | <p><b>A. Approval of the Following Reports for the Health Care for the Homeless Program as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness Under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program</b></p> <ul style="list-style-type: none"> <li>• Patient Services</li> <li>• Program Budget</li> <li>• Patient Satisfaction</li> </ul> <p>Dr. Jennifer Small, Vice President &amp; Associate Administrator, Ambulatory Care Services, presented an operational update including patient services, program budget report and patient satisfaction. She reported that the number of patient visits were substantially lower during March, April and May, as a result of the COVID-19 pandemic. She noted that mobile dental unit services have been suspended since mid-March 2020 also due to the pandemic. Dr. Small reported an 8% to 9% increase in patient visits over the past two (2) months. Dr. Small stated that HCHP is expected to see approximately 9,775 patients per year per HRSA requirement, and that they on target to meet and exceed this goal. She also reported an annual budget of \$4.5M, total expenses year-to-date of \$2.1M and a projected full-year expense of \$3.9M. Additionally, Dr. Small explained that any additional funds will be carried over to the next calendar year. Dr. Small noted that the total cost per patient for patient care is an estimate of \$380.56 and that this metric is being reviewed on an annual basis. She stated that HCHP patient satisfaction scores continue to see an increase with high overall ratings of either good or very good. Dr. Small noted that although dental services have halted as a result of COVID-19, HRSA will be providing training later this week on options to safely provide dental services to our patients. Discussion ensued regarding tele-health visits, continuity of care and outreach efforts. Ms. Morales requested a report on outreach initiatives to address the growing homeless population. Dr. Andrea Caracostis requested that the next update include the percentage of new patients as well as the number of visits per patient. A copy of the presentation is available in the permanent record.</p> | <p><b>Motion No. 20.09-122</b><br/> <b>Moved by Ms. Linda Morales, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item IX. Motion carried.</b></p> |
| <p><b>X. EXECUTIVE SESSION</b></p>  | <p>At 10:33 a.m., Dr. Kimberly Monday stated that the Board would enter into Executive Session under Texas Gov't Code Ann. §551.071, Texas Health &amp; Safety Code Ann. §161.032, Texas Occupations Code Ann. §160.007 and Texas Occupations Code Ann. §151.002.</p>  |  |
| <p><b>XI. RECONVENE</b></p>   | <p>At 2:28 p.m., Dr. Kimberly Monday reconvened the meeting and stated that no action was taken in Executive Session. Dr. Kimberly Monday and Dr. Arthur Bracey recused from executive session discussion regarding agenda item XI.D.</p>  |  |

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|             | <p><b>A. Consultation With Attorney Regarding Workplace Investigations, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding This Matter Upon Return to Open Session</b></p>  |  |
|             | <p><b>B. Update Regarding LBJ Pipe Burst and Infrastructure Pursuant to Tex. Health &amp; Safety Code Ann. §161.032, Tex. Occupations Code Ann. §160.007, Tex. Occupations Code Ann. §151.002 and Tex. Gov't Code Ann. §551.071 and Possible Action Upon Return to Open Session.</b></p>  |  |
|             | <p><b>C. Report on Timekeeping &amp; Overtime Audit Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Health &amp; Safety Code Ann. §161.032, and Possible Action Upon Return to Open Session.</b></p>   | <p>Deferred.</p>   |
|             | <p><b>D. Report Regarding Quality of Medical and Health Care Pursuant to Texas Health &amp; Safety Code Ann. §161.032, Texas Occupations Code Ann. §160.007, and Texas Occupations Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Health Care Services, Including the Harris Health System Quality and Safety Performance Measures - Inpatient and Outpatient Priorities and Operational Scorecard and Possible Action Regarding This Matter Upon Return to Open Session Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff.</b></p> <p>Dr. Monday stated that the Board received a report and had robust discussion related to the evaluation of the Quality of Medical and Health Care Services provided at Harris Health. She noted that this discussion included the review of the Harris Health System Quality &amp; Safety performance measures, as well as the Operational Scorecard.</p> <p>Harris Health, by and Trustees, moves for approval of Credentialing changes from item VIII (A)(5) of the Agenda.</p> | <p>Motion No. 20.09-123<br/>         Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item X.D. Motion carried.</p> |
|             | <p><b>E. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements Including an Update on the CLIA survey and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health &amp; Safety Code §161.032, and Possible Action Regarding This Matter Upon Return to Open Session.</b></p>  | <p>No action taken.</p>  |
|             | <p><b>F. Consultation With Attorney Regarding Settlement Pertaining to the Reimbursement of Claims by Molina Healthcare of Texas, Inc. Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Regarding This Matter Upon Return to Open Session.</b></p>  | <p>Motion No. 20.09-124<br/>         Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda</p>                           |

| AGENDA ITEM             | DISCUSSION  | ACTION/RECOMMENDATIONS           |
|-------------------------|---|----------------------------------|
|                         | Harris Health, by and through its Board of Trustees, approves and hereby authorizes settlement pertaining to the reimbursement of claims pursuant to a contract with Molina Healthcare of Texas, Inc. in the amount of \$1,938,099.35 for the Medicaid, CHIP, Medicare, and MMP claims for service dates of January 1, 2014 through October 31, 2019, which will be drawn from the advance of \$2,500,000.00 paid to Harris Health in January 2018 for those claims. Esmail Porsa, M.D., President/CEO of Harris Health, is authorized to execute any agreement, release, or any other necessary documents to effect this settlement. | <b>item X.E. Motion carried.</b> |
|                         | <b>G. Consultation with Attorney Regarding the Premier GPO Pursuant to Tex. Gov't Code Ann. §551.071.</b>   | <b>No action taken.</b>          |
| <b>XII. ADJOURNMENT</b> | There being no further business to come before the committee, the meeting adjourned at 2:29 p.m.  |                                  |

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held virtually via WebEx on September 24, 2020.

Respectfully Submitted,



Kimberly Monday, M.D., Chair



Elena Marks, Secretary

Minutes transcribed by Cherry Pierson

**Thursday, September 24, 2020**

## Harris Health System Board of Trustees Board Meeting Attendance

**Note:** Attendance is tracked via WebEx registration. If you joined as a group or did not register your name and would like to be counted as present, please submit an email to: [BoardofTrustees@harrishealth.org](mailto:BoardofTrustees@harrishealth.org) before close of business the day of the meeting.

| BOARD MEMBERS PRESENT         | BOARD MEMBERS ABSENT |
|-------------------------------|----------------------|
| Dr. Kimberly Monday, Chair    |                      |
| Ms. Linda Morales, Vice Chair |                      |
| Ms. Elena Marks, Secretary    |                      |
| Dr. Arthur Bracey             |                      |
| Dr. Andrea Caracostis         |                      |
| Ms. Anne Clutterbuck          |                      |
| Mr. Lawrence Finder           |                      |
| Dr. Ewan Johnson              |                      |
| Ms. Alicia Reyes              |                      |

| EXECUTIVE LEADERSHIP   |
|--|
| Dr. Esmaeil Porsa, President & Chief Executive Officer   |
| Mr. Michael Hill, Senior Executive Vice President & Chief Operating Officer                                  |
| Mr. Michael Norby, Executive Vice President & Chief Financial Officer  |
| Dr. Ann Barnes, Executive Vice President & Chief Medical Officer   |
| Ms.Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer                              |
| Dr. Maureen Padilla, Executive Vice President & Chief Nursing Executive                                      |
| Dr. Glorimar Medina-Rivera, Executive Vice President & Administrator, Ambulatory Care Services               |
| Dr. Nathan Deal, Executive Vice President & Administrator, Ben Taub Hospital                                 |
| Ms. Patricia Darnauer, Executive Vice President & Administrator, Lyndon B. Johnson Hospital                  |
| Dr. Yashwant Chathampally, Associate Chief Medical Officer & Senior Vice President, Quality & Patient Safety |
| Ms. Amy Smith, Senior Vice President, Transitions & Post-Acute Care  |
| Ms. Victoria Nikitin, Senior Vice President, Finance   |
| Mr. Omar Reid, Senior Vice President, Human Resources  |
| Ms. Maria Cowles, Senior Vice President, Chief Strategy & Integration Officer                                |
| Mr. David Chou, Senior Vice President, Chief Information Officer   |

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| Mr. R. King Hillier, VP, Public Policy & Government Relations                                    |
| Dr. Joseph Garcia-Prats, Chair, Medical Executive Board  |
| Dr. John Foringer, Chair, Vice Chair, Medical Executive Board                                    |
| Dr. Kenneth Mattox, Chief of Staff, Ben Taub Hospital  |
| Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital  |
| Dr. Mohammad Zare, Chief of Staff, Ambulatory Care Services                                      |
| Ms. Lisa Wright, President & Chief Executive Officer, Community Health Choice, Inc.              |
| Mr. Theo Franklin, Board Chair, Harris County Hospital District Foundation                       |
| Mr. Jeffrey Baker, Executive Director, Harris County Hospital District Foundation                |
| Ms. Errika Perkins, Chief Assistant County Auditor, Harris County Auditor's Office               |
| Mr. Robert Soard, First Assistant County Attorney, Harris County Attorney's Office               |
| Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney's Office |
| Mr. DeWight Dopslauf, Purchasing Agent, Harris County Purchasing                                 |
| Mr. Jack Adgar, Assistant Purchasing Agent, Harris County Purchasing                             |

|                       |
|-----------------------|
| <b>OTHERS PRESENT</b> |
|-----------------------|

|                            |
|----------------------------|
| Adriana Barron             |
| Amanda Callaway            |
| Anthony Williams           |
| Bruce Tran                 |
| Bryan McLeod               |
| Carey Eppes                |
| Cecilia Tolboom            |
| Charlzetta McMurray-Horton |
| Christopher Okezie         |
| David Attard               |
| David Chou                 |
| David Riddle               |
| David Webb                 |
| Derek Curtis               |
| Ebon Swofford              |
| Elizabeth Winn             |
| ESi Representatives        |
| Gerald Summers             |

|                       |
|-----------------------|
| Fareed Khan           |
| Hammad Mahmood        |
| Jacqueline Sullivan   |
| Jennifer Small        |
| Jill Hay              |
| John Valenza          |
| Jose Garcia MD SM     |
| Karen Tseng           |
| Kathryn Crary         |
| Kelli Fondren         |
| LeRoy Mayers          |
| Matthew Deffebach     |
| Matthew Reeder        |
| Matthew Schlueter     |
| Michael Fritz         |
| Pamela Russell        |
| Roxane Townsend       |
| Sam Karim             |
| Sandra Sanchez        |
| Scott Bradford        |
| Scott Perry           |
| Sharon Brantley Smith |
| Sophia Tsakiri        |
| Tai Nguyen            |
| Thadeus Banaglorioso  |
| Tracey Burdine        |
| Toni Cotton           |
| Veronica Kasdorf      |
| Victoria Duncan       |
| Vinh Truong           |
| Yolanda Wall          |