

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES
Board Meeting
Thursday, December 1, 2022
8:00 am

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
I. Call to Order and Record of Attendance	<p>The meeting was called to order at 8:03 a.m. by Arthur Bracey, MD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: http://harrishealthtx.swagit.com/live.</p>	<p>A copy of the attendance is appended to the archived minutes.</p>
II. Approval of the Minutes of Previous Meeting	<ul style="list-style-type: none"> • Board Meeting – October 27, 2022 • HRSA Special Called Board Meeting – November 10, 2022 	<p><u>Motion No. 22.12-153</u> Moved by Ms. Jennifer Tijerina, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve the minutes of the previous meeting. Motion carried.</p>
III. Announcements/ Special Presentations	<p>A. CEO Report Including Special Announcements</p> <ul style="list-style-type: none"> • ARPA Funding • Harris Health System Received a Silver Badge Award for Health Center Quality Leader from the Health Resources and Services Administration (HRSA), a Division of the U.S. Health and Human Services Department, for the System’s Healthcare for the Homeless Program • Equity at Harris Health <p>Dr. Esmail Porsa, President and Chief Executive Officer (CEO), delivered an update regarding COVID-19. He shared that the COVID viral load in waste water continues to increase. He noted that this is now closely associated with increased COVID test positivity rate in the City of Houston. Dr. Porsa stated that Harris Health has seen a slow and steady increase in the COVID-19 hospitalizations across the System. He noted that Commissioners Court has unanimously approved \$45M ARPA Funding in support for patient care related operational and capital expenses at Harris Health. He announced that Harris Health received a silver badge award for Health Center Quality Leader from Health Resources and Services Administration (HRSA), for the System’s Healthcare for the Homeless Program. Dr. Porsa congratulated the Program’s front line workers and leadership for achieving such prestigious recognition.</p>	<p>As Presented.</p>

	<p>Dr. Porsa provided a brief overview of Equity at Harris Health as it relates to patients, employees, and the community. Vizient is a clinical database that helps drive quality, efficiency, and cost performance across the care continuum. Dr. Porsa shared that Harris Health is ranked 1st in the Vizient database compared to 127 other Health Systems in the United States in patient equity. Additionally, Dr. Porsa reported that Harris Health ranked 5th in patient centeredness, 1st in efficiency length of stay and 1st in efficiency direct cost. He mentioned that Harris Health is ranked among the top 1 percent of hospitals nationwide for excellence in advancing equity in the community, according to the Lown Institute. Harris Health ranked 1st in survey of American’s Healthiest Workplace, according to Springbuk. Dr. Porsa noted that CVS Health (#54) and Delta Airlines (#6) were companies also included in the survey. Director Barbie Robinson requested a full list of criteria that Vizient as well as other entities who performed the analysis. Additionally, Director Robinson inquired if any of the entities looked at access in terms of what does the data show related to race and ethnicity. Dr. Porsa stated this information can be provided to the Board members however since the data is protected, it cannot be shared in a public setting. Director Robinson asked to see the data in a public setting and to better understand whether or not Harris Health can share aggregated and de-identified data in this public setting. More specifically, Director Robinson expressed an interest in Harris Health data, to understand its denominator and then outcomes relative to its community. Ms.Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer, stated that leadership will take her comments into consideration and return with feedback. Professor Johnson requested a deeper dive as it relates to equity in Harris County specifically regarding patient care, illnesses and outcomes. Additionally, Professor Johnson recommended a review of personnel to ensure fair and equitable practices as it relates salary, types of assignments, and promotions. Dr. Porsa stated that leadership is reviewing demographics related to race, gender, and socioeconomic status as well as employee demographics regarding compensation and treatment across the leadership spectrum, and this information is forthcoming. A copy of the presentation and CEO report is available in the permanent record.</p>	
	<p>B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements.</p> <p>Dr. Bracey stated that on behalf of the Board of Trustees, he would like to thank Ms. Mia Mends for her service on the Board. He shared that Ms. Mends has resigned due to increased time and travel commitments at her new job. He also noted that the Board is pleased to announce the appointment of Ms. Carol Paret by the Commissioner’s Court and look forward to welcoming Ms. Paret and making a formal introduction at the January Board meeting.</p>	

<p>IV. Public Comment</p>		<p>There were no public speakers registered to appear before the Board.</p>
<p>V. Executive Session</p>	<p>At 8:25 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session for Items 'A through C' as permitted by law under Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.</p>	
	<p>A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>NO ACTION TAKEN. Dr. Arthur Bracey recused from participating in discussion and voting regarding cases involving care rendered by Baylor College of Medicine (BCM) and credentialing discussions involving BCM.</p>
	<p>B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p>	<p>NO ACTION TAKEN. Dr. Arthur Bracey recused from participating in BCM discussions.</p>
	<p>C. Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report</p>	<p>NO ACTION TAKEN.</p>
<p>VI. Reconvene to Open Meeting</p>	<p>At 8:42 a.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present and that no action was taken in Executive Session.</p>	
<p>VII. General Action Item(s)</p>	<p>A. General Action Item(s) Related to Quality: Medical Staff</p>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p> <p>Dr. John Foringer, Chair, Medical Executive Board, presented the credentialing changes for members of the Harris Health System Medical Staff. There were fifty-two (52) initial appointments, thirty-seven (37) reappointments, one (1) changes in clinical privileges and two (2) resignations. A copy of the credentialing changes is available in the permanent record.</p>	<p>Motion No. 22.12-154 Moved by Ms. Jennifer Tijerina, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.A.1. Motion carried. Dr. Arthur Bracey recused on this matter related to BCM Credentialing vote.</p>

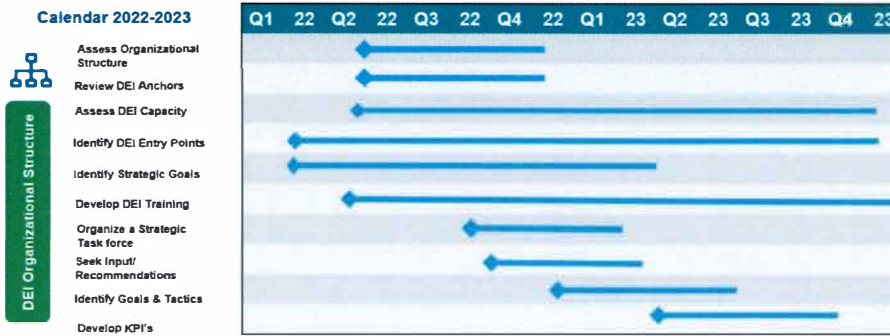
	<p>2. Approval of Revised Harris Health System Radiology Clinical Privileges</p> <p>Dr. Foringer noted the following revision to the Radiology Clinical Privileges:</p> <p><u>Radiology Clinical Privileges</u></p> <ul style="list-style-type: none"> • Addition of Inari Device to the Vascular and Interventional Radiology Core Procedures List <p>A copy of the revisions to clinical privileges is available in the permanent record.</p>	<p><u>Motion No. 22.12-155</u></p> <p>Moved by Ms. Jennifer Tijerina, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.A.2. Motion carried.</p>
	<p>3. Approval of the Revised Harris Health System Medical Staff Bylaws</p> <p>A copy of the summary of the Medical Staff Bylaws are available in the permanent record.</p>	<p><u>Motion No. 22.12-156</u></p> <p>Moved by Ms. Jennifer Tijerina, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.A.3. Motion carried.</p>
	<p>4. Approval of the 2023 – 2024 Harris Health Utilization Review Plan</p> <p>Dr. Foringer stated that this is a biennial review of the Harris Health Utilization Plan as required by the Centers for Medicare & Medicaid Services (CMS) Conditions of Participation. A copy of the Utilization Review Plan is available in the permanent record.</p> <p>Dr. Porsa expressed his sincere thanks to Dr. Foringer for his leadership and collaboration with Harris Health and the two (2) medical schools, Baylor College of Medicine (BCM) and The University of Health Science Center at Houston (UTHealth).</p>	<p><u>Motion No. 22.12-157</u></p> <p>Moved by Ms. Jennifer Tijerina, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.A.4. Motion carried.</p>
	<p>B. General Action Item(s) Related to Quality: Correctional Health Medical Staff</p>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff</p> <p>Dr. Otis Eging, Chief Medical Officer, Harris Health Correctional Health, presented the credentialing changes for members of the Harris Health System Correctional Health Medical Staff. There were fourteen (14) initial appointments and thirty-seven (37) temporary privileges. A copy of the credentialing changes is available in the permanent record.</p>	<p><u>Motion No. 22.12-158</u></p> <p>Moved by Ms. Jennifer Tijerina, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.</p>
	<p>2. Approval of New Harris Health System Correctional Health Clinical Privileges</p> <ul style="list-style-type: none"> • Cardiology • Infectious Disease • Neurology 	<p><u>Motion No. 22.12-159</u></p> <p>Moved by Ms. Jennifer Tijerina, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.B.2.</p>

	<ul style="list-style-type: none"> • Obstetrics and Gynecology • Orthopedics <p>Dr. Egin shared that the Medical Executive Committee approved new clinical privileges for Cardiology, Infectious Disease, Neurology, Obstetrics and Gynecology and Orthopedic services specifically for Correctional Health Services. Dr. Egin explained that although services will be largely be primary care, however all of these specialties will be considered. He shared that core privileges coming down the pipeline for the specialties areas to better expand services within the facility as well as the telemedicine platform. A copy of the correctional health clinical privileges is available in the permanent record.</p>	<p>Motion carried.</p>
<p>VIII. New Items for Board Consideration</p>	<p>A. Approval of the Tentative January 2023 Board of Trustees Schedule</p> <ul style="list-style-type: none"> • Quality Committee: - January 10, 2023 • Joint Conference Committee: January 12, 2023 • Board Meeting: January 26, 2023 <p>Dr. Bracey presented the tentative January 2023 Board of Trustees schedule. He shared that the remaining dates for the 2023 calendar year will be reviewed and discussed at the December 8, 2022 Governance Committee meeting. Director Robinson recommended that the Governance Committee consider the time and location of the meetings to allow for transparency, better accessibility and the opportunity to participate in the meetings. A copy of the January 2023 Board of Trustees schedule is available in the permanent record.</p>	<p><u>Motion No. 22.12-160</u> Moved by Ms. Jennifer Tijerina, seconded by Ms. Alicia Reyes, and majority passed that the Board approve agenda item VIII.A. Motion carried. Director Robinson opposed this motion.</p>
	<p>B. Approval of an Interlocal Agreement between the Harris County Hospital District d/b/a Harris Health System and Harris County Public Health that will Support the Community Violence Intervention Program</p> <p>Ms. Amy Smith, Senior Vice President, Transitions & Post-Acute Care, delivered a brief overview regarding the partnership between the Harris Health System and Harris County Public Health (HCPH). Ms. Smith announced Ms. Lupe Washington, Division Director, Community Health and Violence Prevention Services, HCPH. Ms. Smith stated that the Community Violence Interruption Program (CVIP) is a multidisciplinary, community-based solution to reducing violence using a public health approach that operates outside and is complementary to law enforcement. The CVIP Program consists of four (4) components which includes: 1) Credible Messengers, 2) Community Based Outreach, 3) Hospital Based Intervention and 4) Ongoing Community Engagement. Ms. Smith stated that a review was conducted from April 2021 – March 2022 which showed that there were victims of violence at Ben Taub Hospital (BTH) that met the criteria to participate in the program as well as reach potential benefits of the program.</p>	<p><u>Motion No. 22.12-161</u> Moved by Ms. Jennifer Tijerina, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VIII.B. Motion carried. Director Barbie Robinson recused on this matter related to Harris County Public Health.</p>

	<p>Ms. Smith noted that Harris Health would be responsible for hiring a social worker, utilizing HCPH funds to: 1) identify patients that meet defined program criteria, 2) complete the initial encounter to assess for service needs and obtain patient consent, 3) coordinate and serve as a liaison between the patient and HCPH interventions, engaging HCPH team members. Additionally, Ms. Smith provided an overview of the CVIP process and opened the floor for any questions. Ms. Reyes inquired regarding mortality and morbidity rates for Houston - Harris County. Dr. Porsa shared that the data will be brought back to the Board. Dr. Caracostis inquired regarding the expected outcomes of the project. Ms. Smith mentioned that this is a pilot program and is beneficial to Harris Health patients because it is an intensive care management program for victims of violence. Ms. Washington elaborated by noting additional expected outcomes such as preventing retaliations as well as preventing re-hospitalizations. A copy of the presentation is available in the permanent record.</p>	
	<p>C. Approval of Funding for Performance Incentive Compensation Specified in the Dental Services Agreement with Harris Health System and The University of Texas Health Science Center at Houston (UTHealth) for the Second (July 1, 2021 through June 30, 2022) and Third Contract Years (July 1, 2022 through June 30, 2023)</p> <p>Dr. Jennifer Small, Executive Vice President, Ambulatory Care Services, stated that Harris Health has is entering into the performance year three (3) of its dental service agreement with UTHealth. She shared that the program provides covered dental services at Harris Health dental facilities as well as the homeless program. Dr. Small noted that funding for the performance incentive compensation is for the second contract year (July 1, 2021 through June 30, 2022 and for the third contract year (July 1, 2022 through June 30, 2023). Professor Johnson inquired where the funds are coming from in light of the recent challenges Harris Health is facing. Dr. Small stated that the funds do come from operational dollars and has already been budgeted for. Dr. Small provided an overview of the benchmarks and expected outcomes which merit the performance incentive. The four (4) metrics include: 1) patient satisfaction, 2) patient volumes, 3) improvement of oral health, and 4) continuity of care/bridge between dental services as well oral services. Dr. Small reported that the patient volume target is approximately twelve (12) patients. She also noted that the program has filled more its positions as well as expanded the scope of the program. Director Robinson recommended that in the future, the Administration performs an analysis to determine a baseline need within the community to understand the targets relative to the baseline and how Harris Health has met those targets relative to that baseline need. Additionally, Director Robinson recommended providing an adequate justification or explanation as it relates to the Board’s approval of funding, such as: what is the impact, how does this relate, is this an area already funded, or how does this action fit in the broader financial challenges that we already have when asked to approve a funding request for a particular program or service. Professor Johnson inquired whether the Performance Incentive Compensation payments are being paid to an individual or to UTHealth as well as the payment</p>	<p><u>Motion No. 22.12-162</u> Moved by Dr. Andrea Caracostis, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VIII.C. Motion carried.</p>

	<p>amounts. Dr. Small stated that the funding is to UTHealth Dental school, in an amount not-to-exceed \$98,699 for the second contract year, and \$144, 079 for the third contract year.</p>	
	<p>D. Approval of a Board Resolution Naming the Facility Formerly Known as Quentin Mease Community Hospital to Quentin Mease Clinic</p>	<p><u>Motion No. 22.12-163</u> Moved by Ms. Jennifer Tijerina, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VIII.D. Motion carried.</p>
	<p>E. Approval of an Interlocal Agreement between the Harris County Hospital District d/b/a Harris Health System and Texas Workforce Commission</p>	<p><u>Motion No. 22.12-164</u> Moved by Ms. Jennifer Tijerina, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VIII.E. Motion carried.</p>
<p>IX. Strategic Discussion</p>	<p>A. Harris Health System Strategic Plan Initiatives</p>	
	<p>1. Update and Consideration of Approval of Goals, Objectives and Measurements for Harris Health Strategic Plan Pillar 6: Diversity, Equity and Inclusion</p> <p>Dr. Jobi Martinez, Vice President, Chief Diversity, Equity and Inclusion Officer, delivered an update regarding Harris Health Strategic Plan Pillar 6: Diversity, Equity& Inclusion (DE&I). She touched upon the five (5) key areas of focus which includes: 1) Talent, 2) Health Equity, 3) Minority and Women Owned Business Enterprise (MWBE) Program, 4) Leadership & Governance and 5) Community Engagement. Dr. Martinez delivered a brief overview of the DEI continual process planning, goals and initiatives for 2022 – 2023.</p>	<p><u>Motion No. 22.12-165</u> Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and majority passed that the Board approve agenda item IX.A.1. Motion carried. Director Robinson and Professor Johnson opposed this motion.</p>

Diversity, Equity & Inclusion: Building Internal Capacity



Pillar 6 Aim

Harris Health will ensure equitable access to high-quality care for our patients, foster a diverse and inclusive workplace, cultivate and sustain strategic relationships with suppliers and community partners, and broaden our reach and our understanding of the communities we serve.



Pillar 6 Goals



Talent

Enhance the employee and provider experience (from recruitment to retirement) by advancing diversity, equity, and inclusion, through policies, practices, values, and organizational culture.



Health Equity

Advance health equity for employees and patients through promising practices, procedures, and policies that ensure equitable care, benefits, and resources to address disparities through culturally and linguistically appropriate resources and strategies and care that is high value and patient centered.

Pillar 6 Goals



Talent

Enhance the employee and provider experience (from recruitment to retirement) by advancing diversity, equity, and inclusion, through policies, practices, values, and organizational culture.



Health Equity

Advance health equity for employees and patients through promising practices, procedures, and policies that ensure equitable care, benefits, and resources to address disparities through culturally and linguistically appropriate resources and strategies and care that is high value and patient centered.

	<p>Discussion ensued regarding the barriers and obstacles associated with DEI implementation. Professor Johnson expressed her concerns regarding measuring and evaluating performance data and how long it has taken Harris Health to show progress towards achieving those goals. Dr. Martinez shared that Harris Health’s DEI dashboard is forthcoming of which the methodology, employee and patient data will be readily available. Several Board members shared similar sentiments on how does Harris Health effectively quantify and measure data within a specified time frame. Director Robinson stated that she believes that the DEI goals, objectives and tactics are more output oriented as opposed to outcome oriented. Additionally, Director Robinson recommended focusing on outcome measures as it relates to reducing disparity. A copy of the presentation is available in the permanent record.</p>	
<p>X. Consent Agenda Items</p>	<p>A. Consent Purchasing Recommendations</p>	
	<p>1. Approval of Purchasing Recommendations (Items A1 through A86)</p> <p>Dr. Bracey noted that purchasing’s transmittals B1 through B25 are not for approval.</p> <p>Mr. Dewight Dopslauf, Purchasing Agent, Harris County Purchasing Office, reported the following revisions to the purchasing agenda:</p> <ul style="list-style-type: none"> • Item A2 was revised to reduce the estimated cost from \$45M to \$3M • Item A12 was revised to reduce the estimated cost from \$2.5M to \$1.5M 	<p><u>Motion No. 22.12-166</u> Moved by Ms. Jennifer Tijerina, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item X.A.1. Motion carried. Dr. Bracey recused on purchasing items A35, A44, A48, B9 related to BCM. Director Robinson recused on purchasing item A82 related to Harris County.</p>
	<p>B. Consent Committee Recommendations</p> <ol style="list-style-type: none"> 1. Approval of Subsidy Payments to Community Health Choice, Inc. for the Health Insurance Marketplace Non-Federal Premium Payments for Eligible Harris Health Patients for Calendar Year 2023 2. Acceptance of the Harris Health System September 2022 Financial Report Subject to Audit 3. Acceptance of the Harris Health System Second Quarter Stub Year 2022 Investment Report 4. Acceptance of the Harris Health System Third Quarter Calendar Year 2022 Pension Plan Report 	<p><u>Motion No. 22.12-167</u> Moved by Dr. Andrea Caracostis, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item X.B.1. through X.D.1. Motion carried.</p>

	<ol style="list-style-type: none"> 5. Approval of Harris Health System Internal Audit Charter 6. Approval of Compliance and Accreditation’s Audit Plans for FY23 and Enterprise Risk Management Plan 7. Approval of FY2023 Internal Audit Plan 	
	C. New Consent Agenda Item(s) for Approval	
	<ol style="list-style-type: none"> 1. Approval of First Amendment to the Interlocal Agreement Between Harris Health System and Harris County for Legal Representation and Related Support Services of the Harris County Attorney’s Office 	Director Barbie Robinson recused on this matter related to Harris County Public Health.
	D. Consent Grant Agreement Recommendations	
	<ol style="list-style-type: none"> 1. Approval of Grant Agreement Recommendations (Item D1) 	
	<p>E. Consent Reports and Updates to Board</p> <ol style="list-style-type: none"> 1. Harris Health System October Financial Report Subject to Audit 2. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System 3. Harris Health System Council-At-Large October Meeting Minutes 4. Update Regarding the ASC at LBJ Status Report 5. Update Regarding the Riverside Dialysis Center Status Report <p><i>{End of Consent Agenda}</i></p>	INFORMATIONAL PURPOSES ONLY
XI. Item(s) Related to Health Care for the Homeless Program	<p>A. Review and Acceptance of the Following Report(s) for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act</p> <ul style="list-style-type: none"> • HCHP December 2022 Operational Update 	<p><u>Motion No. 22.12-168</u> Moved by Ms. Alicia Reyes seconded by, Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item XI.A. Motion carried.</p>

Dr. Small delivered a presentation regarding the Health Care for the Homeless Program (HCHP) December 2022 Operational Update including Patient Services and HCHP 3rd Quarter Quality Review. Dr. Small shared that there were 377 new adult patients and twenty-nine (29) new pediatric patients associated with the program. HCHP is expected to see approximately 9,775 patients per year as required by the Health Resources and Services Administration (HRSA). At the close of month, HCHP served 5,424 unduplicated patients. Dr. Small stated that the program has fell short of meeting their annual target for unduplicated patients seen, however, HCHP is on target to meet is completed visits projection of 21,349 for the year.

She explained that the decrease in unduplicated patients seen is attributed to provider vacancies, staff on medical leave, as well as issues with the programs dental van. Dr. Small stated that HCHP is exploring partnerships with other organizations, based upon the programs needs assessment, to expand the access point of entry throughout Harris County. She shared that HCHP has on boarded new staff and providers and expects to see improvement. Dr. Small reported that the patient visits over the past three months continues to remain steady. However, she shared that there is a slight decline during the winter months of which HCHP expects to see in increase during the month of January.

Dr. LaResa Ridge, Medical Director, Healthcare for the Homeless Program, presented the HCHP Q3 Quarter Quality Report. She shared that there are three (3) areas of focus which includes: 1) Adult Body Mass Index (BMI), 2) Depression Screening and 3) Ischemic Vascular Disease (IVD) and Aspirin. The three (3) quality measures have been identified as opportunities for education and improvement.

Quality Metrics with most opportunity

Quality Measure	UDS Benchmark	HCHP Goal	April	May	June	July	Aug	Sep	Trend
Adult BMI/F/U Plan	>56%	85%	62%*	63%*	61%*	64%*	64%*	67%*	
Depression Screening / F/U	>55%	80%	80%*	82%*	80%*	80%*	75%*	75%*	
IVD & Aspirin	>79%	85%	84%*	86%*	87%*	93%*	72%	74%	

- > **Adult BMI & Follow Up:** Per HRSA Manual instructions for Adult BMI, when the BMI is outside of normal parameters, a follow-up plan is documented on or after* the most recent documented BMI. So the requirements has to be repeated for every visit if the Value is out of range 2) Meeting with each provider to discuss their compliance score in this category to identify areas to improve and support in achieving the goal.
- > **Depression screening & Follow up:** 30% of the charts were missing a PHQ9 in the flowsheet. 15% should have been excluded based on existing bipolar/depression diagnosis. 10% charts were appropriate candidates with PHQ9 scores above 9, but not follow ups were documented in the chart.
- > **IVD & Aspirin:** Out of 24 charts, 5 charts were fallouts. Aspirin was not prescribed to patient who met criteria such as above 7 ASCVD score, diabetes, high blood pressure, high cholesterol and other circulatory diseases.

	<p>Ms. Tracey Burdine, Director, Health Care for the Homeless Program, delivered a brief overview of the HCHP Bylaws. She stated that the HCHP Bylaws are written to adhere to Health Resources and Services Administration (HRSA) guidelines, specifying the responsibilities of the Board, and to ensure that the program operates in compliance with federal and state regulations.</p> <p>Key Responsibilities Includes:</p> <ul style="list-style-type: none"> • Meeting with board monthly • Selection, termination, and annual evaluation of Program Director • Review of financial, operational and quality reports • Adoption and review of all HCHP policies, contracts and Bylaws • Approval of budget, grant applications, and changes in scope <p>A copy of the operational update and Bylaws are available in the permanent record.</p>	
	<p>B. Approval of HCHP 3rd Quarter Quality Report</p>	<p><u>Motion No. 22.12-169</u> Moved by Ms. Alicia Reyes seconded by, Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item XI.B. Motion carried.</p>
	<p>C. Approval of Amended HCHP Bylaws</p>	<p><u>Motion No. 22.12-170</u> Moved by Ms. Alicia Reyes, seconded by, Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item XI.C. Motion carried.</p>
<p>XII. Executive Session</p>	<p>At 10:13 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session as permitted by law under Tex. Gov't Code §418.183, Tex. Gov't Code §551.071, Tex. Gov't Code §551.074, Tex. Gov't Code §551.085, Tex. Gov't Code §551.089, Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.</p>	
	<p>D. Discussion Regarding the 2023 Operating Budget for Community Health Choice Texas, Inc. and Community Health Choice, Inc.; and Review of the 2022 Financial Performance for the Nine Months Ending September 30, 2022, Pursuant to Tex. Gov't Code Ann. §551.085 and Tex. Gov't Code Ann. §551.071, Including Consideration of Approval of the 2023 Operating Budget for Community Health Choice Texas, Inc. and Community Health Choice, Inc. Upon Return to Open Session</p>	<p><u>Motion No. 22.12-171</u> Moved by Ms. Alicia Reyes, seconded by, Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item XII.D. Motion carried.</p>

	<p>E. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov’t Code §418.183, Tex. Gov’t Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002, and Tex. Gov’t Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>NO ACTION TAKEN.</p>
	<p>F. Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov’t Code Ann. §551.071 and Tex. Gov’t Code Ann. §551.085</p>	<p>NO ACTION TAKEN.</p>
	<p>G. Consultation with Attorney and Possible Action Regarding the Agreement between Harris County Hospital District Foundation and Harris Health System Executed in 1998 and Philanthropic Strategies, Pursuant to Tex. Gov’t Code Ann. §551.071, Including Delegation of Authority to Harris Health Administration to Take Any Action Under the Contract Contemplated by the Agreement, Including Article IV and/or Re-negotiation of the 1998 Agreement</p> <p>Motion: <i>Harris Health Board of Trustees Delegates Authority to Harris Health Administration to take any action contemplated by the 1998 Agreement between Harris Health System and the Harris County Hospital District Foundation including the exercise of notice under Article IV and/or re-negotiation of the 1998 agreement.</i></p> <p>Note: <i>Roll Call Vote was interrupted with further discussion, with the Board returning to Executive Session. Upon return from Executive Session, the Motion was Amended as follows:</i></p> <p>Amended Motion: <i>Harris Health Board of Trustees Delegates Authority to Harris Health Administration to take any action contemplated by the 1998 Agreement between Harris Health System and the Harris County Hospital District Foundation including the exercise of notice under Article IV and/or re-negotiation of the 1998 agreement with final approval of renegotiation subject to Board of Trustees’ review.</i></p> <p><i>Dr. Bracey motioned for a roll call vote as follows:</i></p> <p><i>Ms. Alicia Reyes – Nay</i> <i>Director Barbie Robinson – Aye</i> <i>Ms. Jennifer Tijerina – Nay</i> <i>Professor Marcia Johnson – Aye</i> <i>Dr. Andrea Caracostis – Aye</i> <i>Dr. Arthur Bracey – Aye</i></p>	<p><u>Motion No. 22.12-172</u> Moved by Dr. Andrea Caracostis, seconded by Ms. Jennifer Tijerina, and majority passed that the Board approve agenda item XI.G. Motion carried.</p> <p><u>Amended Motion No. 22.12-173</u> Moved by Dr. Andrea Caracostis, seconded by Ms. Jennifer Tijerina, and majority passed that the Board approve agenda item XI.G. Motion carried.</p>

	<p>H. Consultation with Attorney Regarding Settlement of a Healthcare Liability Claim, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Upon Return to Open Session</p> <p><i>Harris Health, by and through its Board of Trustees, approves and hereby authorizes the settlement of a healthcare liability claim brought by Raymond Villareal against Harris Health System in an amount not to exceed \$85,000.00. President/CEO of Harris Health or his designee is authorized to execute any agreement, release, or any other necessary documents to effect this settlement.</i></p>	<p>Motion No. 22.12-174</p> <p>Moved by Ms. Alicia Reyes, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda item XI.H. Motion carried.</p>
	<p>I. Discussion Related to Planning for LBJ Expansion Strategy, Pursuant to Tex. Gov't Code Ann. §551.085</p>	<p>NO ACTION TAKEN.</p>
<p>XIII. Reconvene</p>	<p>At 11:42 a.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present. He shared that the Board will take action on Items “D, E, and H” of the Executive Session agenda.</p>	
<p>XIV. Adjournment</p>	<p>Moved by Dr. Andrea Caracostis, seconded by Ms. Jennifer Tijerina, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 11:46 a.m.</p>	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on December 1, 2022.

Respectfully Submitted,



Arthur Bracey, M.D., Chair



Andrea Caracostis, M.D., Secretary

Minutes transcribed by Cherry Pierson

Thursday, December 1, 2022

Harris Health System Board of Trustees Board Meeting – Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to: BoardofTrustees@harrishealth.org before close of business the day of the meeting.

BOARD MEMBERS PRESENT	BOARD MEMBERS ABSENT
Dr. Arthur W. Bracey (Chair)	Mr. Lawrence Finder
Dr. Ewan D. Johnson (Vice Chair)	
Dr. Andrea Caracostis (Secretary)	
Ms. Jennifer Tijerina	
Professor Marcia Johnson	
Ms. Alicia Reyes	
Director Barbie Robinson	
EXECUTIVE LEADERSHIP	
Dr. Esmail Porsa, President & Chief Executive Officer	
Ms. Lisa Wright, President & Chief Executive Officer, Community Health Choice	
Ms. Amy Smith, Senior Vice President, Transitions & Post-Acute Care	
Ms. Anna Majeta, Chief Financial Officer, Community Health Choice, Inc.	
Mr. Anthony Williams, Vice President, Compliance Officer	
Ms.Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer	
Mr. Dwight Dopslauf, Purchasing Agent, Harris County Purchasing Office	
Dr. Esperanza (Hope) Galvan, Senior Vice President, Chief Health Officer	
Dr. Glorimar Medina-Rivera, Executive Vice President, Ben Taub Hospital	
Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive	
Dr. Jason Chung, Associate Chief Medical Officer & Senior Vice President, Medical Affairs and Utilization	
Dr. Jennifer Small, Executive Vice President, Ambulatory Care Services	
Dr. Jobi Martinez, Vice President, Chief Diversity, Equity and Inclusion Officer	
Dr. John Foringer, Chair, Medical Executive Board	
Dr. Joseph Kunisch, Vice President, Quality Programs	
Ms. Kari McMichael, Vice President, Controller	
Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer	
Ms. Maria Cowles, Senior Vice President, Chief of Staff	
Dr. Martha Mims, Vice Chair, Medical Executive Board	
Dr. Matasha Russell, Chief Medical Officer, Ambulatory Care Services	
Ms. Maureen Padilla, Senior Vice President, Nursing Affairs & Support Services	

Mr. Michael Hill, Executive Vice President, Chief Strategy & Integration Officer
Mr. Omar Reid, Executive Vice President, Chief People Officer
Dr. Otis Reggie Ekins, Chief Medical Officer, Harris Health Correctional Health
Ms. Olga Llamas Rodriguez, Vice President, Community Engagement & Corporate Communications
Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital
Mr. Ron Fuschillo, Senior Vice President and Chief Information Officer
Mr. Sam Karim, Vice President, Project Management Office & Division Planning
Dr. Sandeep Markan, Chief of Staff, Ben Taub Hospital
Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney's Office
Dr. Steven Brass, Executive Vice President & Chief Medical Executive
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer

OTHERS PRESENT

Antoinette (Toni) Cotton	Matthew Reeder
Cherry Pierson	Matthew Schlueter
Daniel Smith	LaResa Ridge, MD
Derek Curtis	Mustafa Tameez (Outreach Strategists)
Ebon Swofford	Nathan Bac
Elizabeth Winn	Nicholas J Bell
Holly Gummert	Paul Lopez
Jennifer Zarate	Randy Manarang
Jerry Summers	Tai Nguyen
Karen Hughes (Burson Cohn & Wolfe)	Tracey Burdine