

Thursday, May 26, 2022
8:00 A.M.

BOARD ROOM

4800 Fournace Place, Bellaire, TX 77401

The meeting may be viewed online: <http://harrishealthtx.swagit.com/live>.

***Notice: Some Board Members may participate by videoconference**

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

AGENDA

- | | | |
|--|--------------------------|----------------|
| I. Call to Order and Record of Attendance | Dr. Arthur Bracey | 2 min |
| II. Approval of the Minutes of Previous Meeting | Dr. Arthur Bracey | 2 min |
| • Board Meeting – April 28, 2022 | | |
| III. Announcements / Special Presentations | Dr. Arthur Bracey | 8 min |
| A. CEO Report Including Special Announcements | | <i>(5 min)</i> |
| – Dr. Esmail Porsa | | |
| • Dedication of the DAISY Healer’s Touch Statue Presented to Harris Health Executive Nursing | | |
| B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements | | <i>(3 min)</i> |
| IV. Public Comment | Dr. Arthur Bracey | 3 min |
| V. Executive Session | Dr. Arthur Bracey | 15 min |
| A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff | | <i>(5 min)</i> |
| – Dr. Steven Brass, Dr. Yashwant Chathampally and Dr. John Foringer | | |
| [Strategic Pillar 1: Quality and Patient Safety] | | |

- B. Report Regarding Correctional Health Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff – **Dr. Otis Egin** (5 min)
[Strategic Pillar 1: Quality and Patient Safety]
- C. Update on Harris Health Minority and Women Owned Business Enterprise (M/WBE) Policy, Pursuant to Tex. Gov’t Code Ann. §551.071 – **Ms. Sara Thomas** (5 min)

VI. Reconvene to Open Meeting **Dr. Arthur Bracey** **1 min**

VII. General Action Item(s) **Dr. Arthur Bracey** **6 min**
[Strategic Pillar 1: Quality and Patient Safety]

- A. General Action Item(s) Related to Quality: Medical Staff
 - 1. Consideration of Acceptance of the Medical Executive Board Report to Include Notice of Appointments and Selection of New Service Chiefs (2 min)
– **Dr. John Foringer**
 - 2. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff – **Dr. John Foringer** (2 min)
- B. General Action Item(s) Related to Quality: Correctional Health Medical Staff
 - 1. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff – **Dr. Otis Egin** (2 min)

VIII. Consent Agenda Items **Dr. Arthur Bracey** **5 min**

- A. Consent Purchasing Recommendations
 - 1. Consideration of Approval of Purchasing Recommendations (Items A1 through A57) – **Mr. DeWight Dopslauf and Mr. Jack Adger, Harris County Purchasing Office**
(See Attached Expenditure Summary: May 26, 2022)
- B. Consent Committee Approval Recommendations
 - 1. Consideration of Acceptance of the Harris Health System Fourth Quarter Fiscal 2022 Investment Report – **Ms. Victoria Nikitin**
 - 2. Consideration of Acceptance of the Harris County Hospital District First Quarter 2022 Pension Plan Report – **Ms. Victoria Nikitin**
 - 3. Consideration of Approval for Additional Funding of \$21,000,000 for the Harris County Hospital District Pension Plan for Calendar Year 2022 – **Ms. Victoria Nikitin**
- C. Consent Grant Agreements
 - 1. Consideration of Approval of Grant Agreements (Item C1 through C4)
(See Attached Grant Agreement Summary: May 26, 2022)

D. Consent Items for Board Approval

1. Consideration of Approval of the Renewal of Dr. Tien Ko's Term of Appointment as Chief of Staff for LBJ Hospital

E. Consent Reports and Updates to Board

1. Harris Health System March 2022 Financial Reports Subject to Audit
– **Ms. Victoria Nikitin**
2. Harris Health System April 2022 Financial Reports Subject to Audit
– **Ms. Victoria Nikitin**
3. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System – **Mr. R. King Hillier**
2. Harris Health System Council-At-Large Meeting Minutes – **Mr. Louis Smith**
 - April 11, 2022

{End of Consent Agenda}

IX. Item(s) Related to the Health Care For the Homeless Program**Dr. Arthur Bracey 10 min**

[Strategic Pillar 1: Quality and Patient Safety]

- A. Review and Acceptance of the Following Report(s) for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act – **Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge**
 - HCHP May 2022 Operational Update
- B. Consideration of Approval of HCHP 2021 Annual Progress Report
– **Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge**
- C. Consideration of Approval of HCHP 2021 UDS Comparison Report
– **Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge**
- D. Consideration of Approval of HCHP 2022 Shelter Based Clinic Report
– **Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge**
- E. Consideration of Approval of HCHP Program Director Performance Evaluation
– **Dr. Jennifer Small, Ms. Tracey Burdine and Dr. LaResa Ridge**

X. Executive Session**Dr. Arthur Bracey 10 min**

- D. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov't Code §418.183, Tex. Gov't Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002, and Tex. Gov't Code Ann. §551.071, Including Possible Action Regarding this Matter Upon Return to Open Session
– **Ms.Carolynn Jones**

[Strategic Pillar 1: Quality and Patient Safety]

(0 min)

E. Discussion Regarding Financial Planning Information for Community Health Choice, Inc. and Community Health Choice, Texas, Pursuant to Tex. Gov't Code Ann. §551.085 and Tex. Gov't Code Ann. §551.071 and Possible Action Upon Return to Open Session, Including Consideration of Approval of an Internal Line of Credit between Community Health Choice, Inc. and Community Health Choice, Texas and Delegation of Authority to Harris Health Administration to Develop an Internal Controls Framework

(5 min)

– **Ms. Victoria Nikitin and Mr. Chris Clark, BKD**

F. Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085

(5 min)

– **Ms. Sara Thomas, Mr. Louis Smith and Mr. Michael Hill**

[Strategic Pillar 3: One Harris Health System]

XI. Reconvene

Dr. Arthur Bracey 2 min

XII. Adjournment

Dr. Arthur Bracey 1 min

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES
Board Meeting
Thursday, April 28, 2022
8:00 am

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
I. Call to Order & Record of Attendance	<p>The meeting was called to order at 8:00 a.m. by Arthur Bracey, MD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: http://harrishealthtx.swagit.com/live.</p>	<p>A copy of the attendance is appended to the archived minutes.</p>
II. Approval of the Minutes of Previous Meeting	<ul style="list-style-type: none"> • Board Meeting – March 24, 2022 • Special Called Board Meeting – April 12, 2022 	<p>Motion No. 22.04-51 Moved by Mr. Lawrence FINDER seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve the minutes of the previous meeting. Motion carried.</p>
III. Announcements/ Special Presentations	<p>A. CEO Report Including Updates on COVID-19 and Special Announcements</p> <p>Harris County Precinct One Commissioner Rodney Ellis thanked Dr. Esmaeil Porsa, President and Chief Executive Officer (CEO), and the Board of Trustees for conducting the 2022 Harris Health Disparity Study.</p> <p>Dr. Esmaeil Porsa shared that he had the pleasure of participating in the groundbreaking of the new seven story, 1,500 car parking garage at Lyndon B. Johnson (LBJ) Hospital.</p> <p>Dr. Porsa delivered an update regarding COVID-19, stating that the positivity rate across the region continues to remain low at around 2%. The weekly average of daily new COVID-19 positive cases is around 350 and an average of 59 hospitalizations per day.</p> <p>On March 29, 2022, The United States Food and Drug Administration (FDA) expanded the emergency use authorization of the Pfizer and Moderna COVID-19 vaccines. Dr. Porsa stated that Harris Health has begun offering the second booster of the Pfizer and Moderna vaccines to its patients and employees according to the following guidelines:</p> <ul style="list-style-type: none"> • People ages 12 years and older who are moderately or severely immunocompromised. • Adults who are 50 years and older who are not moderately or severely immunocompromised. 	<p>As reported.</p>

	<p>Dr. Porsa shared that Holly Hall Administrative Building will be demolished in the next few months and the space will become a temporary green space for our Smith Clinic patients. Additionally, Dr. Porsa announced that the City of Houston is investing over \$6.8M towards the renovation of the nonprofit Harmony House, which provides housing, supportive services, tools and training to the homeless population.</p> <p>Dr. Porsa invited everyone to participate in the first annual Celebrate You event on Saturday, May 14, 2022. This is an employee appreciation event for staff and their families to celebrate all the amazing work that they do to care for our patients and our community. A copy of the presentation is available in the permanent record.</p>	
	<p>B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements.</p> <p>Dr. Bracey shared that Episcopal Health Foundation (EHF) announced that Ms. Elena Marks, the organization’s founding President and CEO, will retire in 2022 upon selection of her successor. Ms. Marks has guided the \$1.3B start-up foundation from its creation in 2013 to a fully established philanthropic organization respected nationwide for its work to improve health, not just healthcare in Texas. Under her leadership, EHF changed the conversation on health by not only working to make health care more accessible for those most in need, but by investing in new and different solutions that address the underlying, non-medical factors that lead to poor health. Dr. Bracey stated that on behalf of the Board of Trustees, the Board would like to congratulate Ms. Marks on her upcoming retirement.</p> <p>Ms. Jennifer Tijerina announced that on April 28th communities, labor organizations and workers observe International Workers Memorial Day to remember those who suffered injuries or lost their lives on the job and to renew the fight for strong safety and health protections. Dr. Bracey expressed his thanks to all the medical laboratory professionals in honor of Medical Laboratory Professionals Week, April 24th through 30th. This is an annual celebration of medical laboratory professionals and pathologists who play a vital role in health care and patient advocacy.</p>	
<p>IV. Public Comment</p>	<p>Ms. Cynthia Cole, Executive Director, Local #1550 – AFSCME, American Federation of State, County, and Municipal Employees, shared that she is advocating on behalf of staff regarding wage disparity among clinical, non-nursing positions. Ms. Cole addressed the Board concerning 2022 Harris Health retirees who are concerned about losing their health benefits. Additionally, Ms. Cole discussed retention measures as it relates to employee turnover and separation ratios. Dr. Porsa stated that Human Resources (HR) will provide a comprehensive update on the matter to the Board in August.</p>	

V. Executive Session	At 8:23 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session as permitted by law under Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.	
	<p>A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff.</p>	No Action Taken. Dr. Arthur Bracey recused from discussions related to Baylor College of Medicine.
VI. Reconvene to Open Meeting	At 8:31 a.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present and that no action was taken in Executive Session.	
VII. General Action Item(s)	<p>A. General Action Item(s) Related to Quality: Medical Staff</p> <ol style="list-style-type: none"> 1. Acceptance of the Medical Executive Board Report to Include Notice of Appointments and Selection of New Service Chiefs. <p>Dr. John Foringer, Chair, Medical Executive Board (MEB) presented the Medical Executive Board Report. He stated that the MEB approved Policy 3466.01 – Red Rules and Policy 7.11 – Patient Identification. Dr. Foringer thanked all those involved in the development and revisions of these policies. A copy of the MEB report is available in the permanent record.</p>	<p><u>Motion No. 22.04-52</u> Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.A.1. Motion carried.</p>
	<ol style="list-style-type: none"> 2. Approval of Credentialing Changes for Members of the Harris Health System Medical Staff. <p>Dr. Foringer presented the credentialing changes for members of the Harris Health System Medical Staff. He reported that there were eight (8) temporary privileges, twenty (20) initial appointments, fifty-eight (58) reappointments, seven (7) change/add privileges and seven (7) resignations. A copy of the report is available in the permanent record.</p>	<p><u>Motion No. 22.04-53</u> Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.A.2. Motion carried. Dr. Arthur Bracey recused on this matter related to Baylor College of Medicine.</p>

	<p>B. General Action Item(s) Related to Quality: Correctional Health Medical Staff</p> <p>1. Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff</p> <p>Dr. Otis Egin, Chief Medical Officer, Harris Health Correctional Health, presented the credentialing changes for members of the Harris Health System Correctional Health Medical Staff. He reported that there were six (6) initial appointments. A copy of the report is available in the permanent record.</p>	<p><u>Motion No. 22.04-54</u> Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.</p>
	<p>2. Update Regarding Harris Health Correctional Health Quality</p> <p>Dr. Egin delivered an update regarding Harris Health Correctional Health Quality. He stated that the Correctional Health team have identified quality metrics surrounded by key chronic care illnesses seen at Harris County jail. The quality metrics include the following:</p> <ul style="list-style-type: none"> • 14 day Health Assessments • Pharmacy quality reports • Vaccinations • Diabetes • Hypertension • HIV/AIDS <p>A copy of the update is available in the permanent record.</p>	<p>As Presented.</p>
<p>VIII. Strategic Discussion</p>	<p>A. Harris Health System Strategic Plan Initiatives</p> <p>1. Presentation Regarding 2022 Harris Health System Disparity Study</p> <p>Ms. Colette Holt, Principal, Colette Holt & Associates, delivered a presentation regarding 2022 Harris Health System Disparity Study. The purpose of the study is to provide a legal defense for a government program if the new programs are challenged, meet constitutional requirements, provide policy and program recommendations and to educate stakeholders on the legal, regulatory and economic issues to build consensus. Ms. Holt provided a brief summary of the study’s findings, data sources and methods. She stated that the study analyzed FY2018 – 2019 contracts directly awarded by procurement or by exception that were greater \$50,000. She reported that over 96% of Texas dollars were spent in Harris, Fort Bend, Galveston and Montgomery counties.</p>	<p>As Presented.</p>

Ms. Holt stated that there were seventy-one (71) North American Industry Classification System (NAICS) industry codes in which Harris Health made purchases. She addressed the study findings as it relates to utilization, weighted availability and disparity ratios.

Harris Health Utilization of M/WBE's

- M/WBEs: 7.9%
 - Blacks: 0.0%
 - Hispanics: 2.3%
 - Asians: 0.3%
 - Native Americans: 0.0%
 - White women: 5.3%
- Non-M/WBEs: 92.1%

Weighted availability in Harris Health's Marketplace

- M/WBEs: 19.5 %
 - Blacks: 6.8%
 - Hispanics: 4.7%
 - Asians: 2.4%
 - Native Americans: 0.3%
 - White women: 5.2 %
- Non-M/WBEs: 80.5%

Disparity Ratios

- Disparity ratio = M/WBE utilization ÷ availability
 - M/WBEs: 40.4%**‡
 - Blacks: 0.0%‡
 - Hispanics: 48.5%‡
 - Asians: 12.2%‡
 - Native Americans: 0.0%‡
 - White Women: 101.2%
 - Non-M/WBEs: 126.8%***

Ms. Holt discussed the economy-wide analysis, stating that this is useful to evaluate the effectiveness of race-neutral measures. Additionally, Ms. Holt provided an overview of the study's anecdotal findings as well as study recommendations.

Dr. Porsa stated in alignment with the Board's diversity and inclusion philosophy statement, which states to uplift and enrich our community, the System aims to develop

	<p>strong and sustainable relationships with minority and other underrepresented suppliers contractors and service providers. He emphasized that efforts would be grounded in Harris Health’s mission and public responsibility to improve lives in the communities where our employees and patients live and work.</p> <p>Dr. Porsa expressed his commitment to implementing the recommendations in the report. He stated that by June 2022, a Harris Health Minority and Women- Owned Business Enterprise (MWBE) contracting policy will be developed outlining Harris Health’s MWBE Program. He shared that his intention is to align this policy with Harris County’s policy to take advantage of all the efforts that has already been put forth, but also recognized that these policies cannot be identical.</p> <p>Dr. Porsa stated that performance standards will be developed based on the MWBE contracting policy and procedures. He noted that Harris Health will create a senior leadership position responsible for implementing its contracting diversity policy, and will enter into a local agreement with Harris County so that the County can administer several elements of the System’s MWBE contracting program including tracking, monitoring the impact, and reporting of performance standards. Dr. Bracey stated that Harris Health will continue to implement and expand its race and gender neutral measures, develop race and gender conscious measures and share with the Board its efforts and progress on a quarterly basis. A copy of the presentation is available in the permanent record.</p>	
	<p>2. Update Regarding Population Health Initiatives</p> <p>Dr. Jennifer Small, Interim Executive Vice President, Ambulatory Care Services, delivered an update regarding Population Health Initiatives. Harris Health will measurably improve patient health outcomes by optimizing a cross-continuum approach that is anchored in high-impact preventive, virtual, and community-based services. The approach will be deployed in coordination with clinical and social services partners, and underwritten by actionable population health analytics and technology.</p> <p>Dr. Small provided a high-level overview of the population health management goals which includes: 1) Optimizing Harris Health’s Ambulatory Care platform, 2) Advancing a Cross-Continuum Approach to Improving Health, Coordinated across Care Settings and Over time, and 3) Integrating technology and analytics to support risk-stratified care management and rigorous evaluation of population health interventions on quality, costs and access.</p>	<p>As Presented.</p>

	<p>Discussion ensued regarding opportunities to maximize resources, incorporate technology and leverage community partners. A copy of the presentation is available in the permanent record.</p>	
	<p>3. Presentation and Consideration of Approval of Population Health Collaboration with The University of Texas at Austin Dell Medical School</p> <p>Dr. Ann Barnes, Senior Vice President, Chief Health Officer, delivered a presentation of Population Health Collaboration with University of Texas at Austin Dell Medical School. She stated that the Food Pharmacy program has had demonstrated positive improvements on hemoglobin A1c levels for patients with diabetes. Dr. Barnes shared that the expansion of the program can also improve the disease process for patients with chronic kidney disease. UT Dell Medical School Factor Health is an initiative that builds and test programs to deliver health interventions outside clinics and hospitals. Dr. Barnes noted that the collaboration with UT relates to the impact of a diet heavy in fruits and vegetables on the progression of mild and moderate chronic kidney disease. She stated that evidence supports that this dietary intervention will prevent or delay the in stage renal disease, which can be devastating to someone's health and quality of life. Dr. Barnes shared that the intervention will have two phases: 1) to examine the impact of directly providing fruits and vegetables, grocery vouchers, coupled with education and social support, and 2) measure the sustained effect of the fruit and vegetable intervention on kidney function of the initial intervention group. Dr. Barnes demonstrated the existing Health hub locations and domains and how this work will further expand Harris Health's efforts. A copy of the presentation is available in the permanent record.</p>	<p><u>Motion No. 22.04-55</u> Moved by Dr. Ewan Johnson, seconded by Ms. Jennifer Tijerina, and majority passed that the Board approve Item VIII.A.3. Motion carried. Ms. Elena Marks abstained.</p>
<p>IX. Consent Agenda Items</p>	<p>A. Consent Purchasing Recommendations</p> <p>1. Approval of Purchasing Recommendations (Items A1 through A59)</p> <p>Dr. Bracey noted that Purchasing's Transmittals (B1 through B15) are not for approval. A copy of the purchasing recommendations is available in the permanent record.</p>	<p><u>Motion No. 22.04-56</u> Moved by Dr. Ewan Johnson seconded by Dr. Andrea Caracostis, and majority passed that the Board approve purchasing recommendations (Items A1 through A59). Motion carried. Professor Marcia Johnson and Ms. Jennifer Tijernia opposed this motion.</p>
	<p>Dr. Bracey stated that the following consent agenda items were discussed at length during the April Board Committee meetings.</p>	

	<p>B. Consent Grant Agreements</p> <p>1. Approval of Grant Agreement (Item B1 through B3)</p>	<p><u>Motion No. 22.04-57</u> Moved by Dr. Ewan Johnson, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda items IX.B.1. through IX.C.2. Motion carried. Mr. Lawrence Finder recused on this matter related to M.D. Anderson (Grant Item B1).</p>
	<p>C. Consent Items for Board Approval</p> <p>1. Approval of a Resolution Setting the Rate of Mandatory Payment for the Harris County Hospital District Local Provider Participation Fund</p> <p>2. Approval of Leases with the Harris County Sheriff’s Office for the Correctional Health Services Program at:</p> <ul style="list-style-type: none"> • 701 North San Jacinto Street, Houston, Texas 77002 • 700 North San Jacinto Street, Houston, Texas 77002 • 1200 Baker Street, Houston, Texas 77002 • 1307 Baker Street, Houston, Texas 77002 	<p><u>Motion No. 22.04-57</u> Moved by Dr. Ewan Johnson, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda items IX.B.1. through IX.C.2. Motion carried.</p>
	<p>D. Consent Reports and Updates to Board</p> <p>1. Harris Health System February 2022 Financial Reports Subject to Audit</p> <p>2. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System</p> <p>3. Annual 2021 NAIC Filing for Community Health Choice, Texas</p> <p>4. Annual 2021 NAIC Filing for Community Health Choice, Inc.</p>	<p>For informational purposes only - No action required.</p>
	<p>E. Consent Item for Notice</p> <p>1. Harris Health System Council-At-Large Meeting Minutes</p> <ul style="list-style-type: none"> • March 14, 2022 <p><i>{End of Consent Agenda}</i></p>	<p>For informational purposes only - No action required.</p>
<p>X. Item(s) Related to Health Care</p>	<p>A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to</p>	<p><u>Motion No. 22.04-58</u> Moved by Ms. Alicia Reyes, seconded</p>

<p>for the Homeless Program</p>	<p>Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act Health Care for the Homeless Program.</p> <ul style="list-style-type: none"> • HCHP March 2022 Operational Update <p>Dr. Jennifer Small presented Health Care for the Homeless Program (HCHP) operational update including patient services, risk management report, consumer advisory council report, and service area analysis. She stated that there were 336 new adult patients and 24 new pediatric patients associated with the program. She noted that HCHP is expected to see approximately 9,775 patients per year as required by the Health Resources and Services Administration (HRSA). At the close of March, HCHP served 2,335 unduplicated patients and completed 6,054 visits. Dr. Small stated that the amount of unduplicated patients seen overall has trended downward due to three (3) vacant positions.</p> <p>The program has on-boarded a new provider during the month of April and has identified two (2) additional providers to onboard in June. Additionally, Dr. Small reported that HCHP has experienced an increase in patient visits for the month. Dr. Small provided an overview of HCHP 2021 risk management report. She noted as a community health center (CHC) funded by HRSA, the program is required to have a governing Board that maintains appropriate authority and oversees the operations of the program.</p> <p>Risk Management Activities for 2021 Includes:</p> <ul style="list-style-type: none"> • Completed annual health care risk management training for health center staff. • Revised invoicing process • Participation of HCHP in the Harris Health Safety Committee. • HCHP management met quarterly with shelter management to address risk management and safety concerns in addition to productivity and performance improvement strategies. • Monthly chart audits completed by MDs and by the quality assurance coordinator. • Monthly review of medication reconciliation reports. • Monthly Compliance and Performance Improvement Committee meetings. • Weekly risk management assessments conducted such as: <ul style="list-style-type: none"> ○ Infection Prevention Assessment ○ Environmental Care Rounds ○ Safety Monitoring ○ Hand Hygiene Inspections <p>Highlights of the Consumer Advisory Council Activities for December 2021 through February 2022 are listed as follows:</p>	<p>by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda item X.A. Motion carried.</p>
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	<ul style="list-style-type: none"> • Council Chairperson, Jonathan Oxley, provided updates to the council about items discussed at the At-Large Consumer Advisory Council meeting. • The council was informed that HCHP received a Health Resources and Services Administration notice of award, based on the submitted service area competition application, for funding for a three year project period from January 01, 2022 – December 31, 2024, for \$4,072,084 for each year. • Members were informed that the medical and immunization mobile units were vandalized and had their catalytic converters stolen, which would affect availability of services. • A council members requested that a flyer be created to promote availability of services. <p>Dr. Small provided an overview of the service area analysis. She noted that at the end of each calendar year, Federally Qualified Health Centers (FQHCs) are required to report patient utilization, including zip code of residence and primary payor for services.</p> <p>Dr. Small stated that this report highlights the key findings of the service area analysis covering the reporting period from January 1, 2021 to December 31, 2021.</p> <ul style="list-style-type: none"> • The clinics are located in the majority of areas where people experiencing homelessness congregate, primarily in Downtown Houston • The top four zip codes are areas where HCHP continues to provide primary care services: <ul style="list-style-type: none"> ○ 77051 (Star of Hope Cornerstone) ○ 77002 (Downtown area/multiple clinics) ○ 77007 (Salvation Army Adult Rehabilitation and Harmony House) ○ 77004 (Lord of the Streets) • The fifth zip code is where Ben A Reid Community Correctional Facility is located. <ul style="list-style-type: none"> ○ 77078 (East Houston area/Ben A Reid Community Correctional Facility) • HCHP is the dominant health center, based on 2020 UDS Mapper data for the following zip codes: <ul style="list-style-type: none"> ○ 77002 ○ 77004 ○ 77007 ○ 77018 ○ 77051 <p>A copy of the operational update is available in the permanent record.</p>	
	<p>B. Approval of the HCHP 2021 Service Area Analysis</p>	<p><u>Motion No. 22.04-59</u> Moved by Ms. Alicia Reyes, seconded by Dr. Ewan Johnson, and unanimously passed that the Board approve agenda</p>

		item X.B. Motion carried.
	C. Approval of the HCHP 2021 Annual Risk Management Report	Motion No. 22.04-60 Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item X.C. Motion carried.
	D. Approval of HCHP 2021-2022 Consumer Advisory Council Report	Motion No. 22.04-61 Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item X.D. Motion carried.
XI. Executive Session	At 9:59 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session as permitted by law under Tex. Gov’t Code §551.071, Tex. Gov’t Code §551.072, Tex. Gov’t Code §418.183, Tex. Gov’t Code §551.085, Tex. Gov’t Code §551.089, Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.	
	B. Discussion Regarding the Acquisition of Real Property, Pursuant to Tex. Gov’t Code §551.072 and Possible Action Regarding this Matter Upon Return to Open Session.	No Action Taken
	C. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov’t Code §418.183, Tex. Gov’t Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002, and Tex. Gov’t Code Ann. §551.071, Including Possible Action Regarding this Matter Upon Return to Open Session.	No Action Taken
	D. Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center for the Development of a Clinical Facility on LBJ Campus, Pursuant to Tex. Gov’t Code Ann. §551.071 and Tex. Gov’t Code Ann. §551.085 and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of a Term Sheet Between the Parties. <i>Harris Health, by and through its Board of Trustees, delegates authority to the President/CEO to execute a Confidential Term sheet between Harris Health System and the University of Texas M.D. Anderson Cancer Center for the Development of a Cancer Care Facility on the campus of Lyndon B. Johnson Hospital within the parameters outlined in Executive Session.</i>	Motion No. 22.04-62 Moved by Dr. Ewan Johnson, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XI.D. Motion carried. Mr. Lawrence FINDER recused from this matter related to collaborative opportunities with M.D. Anderson.

	E. Consultation with Attorney Regarding Opportunities for Support of the Harris Health Strategic Plan, Pursuant to Tex. Gov’t Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session.	No Action Taken
XII. Reconvene	At 11:21 a.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present. The Board will take action on Item “D” of the Executive Session agenda.	
XIII. Adjournment	Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 11:23 a.m.	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on April 28, 2022.

Respectfully Submitted,

Arthur Bracey, M.D., Chair

Andrea Caracostis, M.D., Secretary

Minutes transcribed by Cherry Pierson

Thursday, April 28, 2022

Harris Health System Board of Trustees Board Meeting – Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to: BoardofTrustees@harrishealth.org before close of business the day of the meeting.

BOARD MEMBERS PRESENT	BOARD MEMBERS ABSENT
Dr. Arthur Bracey (Chair)	Ms. Mia Mends
Dr. Ewan Johnson (Vice Chair)	
Dr. Andrea Caracostis (Secretary)	
Ms. Alicia Reyes	
Ms. Elena Marks	
Mrs. Jennifer Tijerina	
Professor Marcia Johnson	
Mr. Lawrence Finder	

EXECUTIVE LEADERSHIP
Dr. Esmail Porsa, President & Chief Executive Officer
Ms. Lisa Wright, President & Chief Executive Officer, Community Health Choice, Inc.
Ms. Amy Smith, Senior Vice President, Transitions & Post-Acute Care
Dr. Ann Barnes, Executive Vice President & Chief Medical Executive
Ms.Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer
Mr. Christopher Okezie, Vice President, Operations
Mr. David Attard, Senior Vice President, Facilities, Construction and System Engineering
Mr. Dwight Dopslauf, Purchasing Agent, Harris County Purchasing Office
Mr. Jack Adger, Assistant Purchasing Agent, Harris County Purchasing Office
Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive
Dr. Jason Chung, Associate Chief Medical Officer & Senior Vice President, Medical Affairs and Utilization
Mr. Jeffrey Vinson, Senior Vice President, Chief Information Security Officer
Dr. Jennifer Small, Interim Executive Vice President, Ambulatory Care Services
Dr. John Foringer, Chair, Medical Executive Board
Dr. Joseph Kunisch, Vice President, Quality Programs
Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer
Ms. Maria Cowles, Senior Vice President, Chief of Staff
Dr. Martha Mims, Vice Chair, Medical Executive Board

Dr. Matasha Russell, Chief Medical Officer, Ambulatory Care Services
Mr. Michael Hill, Executive Vice President, Chief Strategy & Integration Officer
Dr. Michael Nnadi, Senior Vice President, Chief Pharmacy Officer
Ms. Olga Rodriguez, Vice President, Community Engagement & Corporate Communications
Mr. Omar Reid, Executive Vice President, Chief People Officer
Dr. Otis Ekins, Chief Medical Officer, Harris Health Correctional Health
Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital
Mr. R. King Hillier, Vice President, Public Policy & Government Relations
Dr. Sandeep Markan, Chief of Staff, Ben Taub Hospital
Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney's Office
Dr. Steven Brass, Executive Vice President & Chief Medical Executive
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer
Dr. Yashwant Chathampally, Associate Chief Medical Officer & Senior Vice President, Quality and Patient Safety

OTHERS PRESENT	
Alison Perez	Jerald Summers
Angela Russell	Karen Hughes, Burson Cohn & Wolfe
Anna Mateja	Kari McMichael
Anthony Williams	Kimberly Sterling, Sterling Associates
Antoinette Cotton	Matthew Schlueter
Cherry Pierson	Nathan Bac
Colette Holt	Nicholas Bell
Commissioner Rodney Ellis, Harris County Precinct One	Paul Lopez
Cynthia Cole, AFSCME	Randy Manarang
Daniel Smith	Tai Nguyen
Derek Curtis	Tracey Burdine
Ebon Swofford	Xylia Rosenzweig
Holly Gummert	Yasmin Othman
Jennifer Zarate	Zubin Khambatta, Perkins Coie LLP

Thursday, May 26, 2022

CEO Report Including Special Announcements

Executive Summary**Thursday May 26, 2022**

The DAISY Foundation was established in 1999 by members of the family of Patrick Barnes. Patrick was 33 years old when he died of complications of the auto-immune disease ITP. The family was very impressed by the clinical care Pat's nurses provided, but what really overwhelmed them was the compassion and kindness that his nurses brought to Pat's bedside day in and day out. The nurses' sensitivity made a great difference in the Barnes' experience, and they wanted to say Thank You to nurses for the extraordinary care they provide patients and families every day. The DAISY Award® for Extraordinary Nurses was born. What started out as a thank you from their family to nurses has grown into a meaningful recognition program embraced by thousands of healthcare organizations around the world. Harris Health System is very proud to partner with the DAISY Foundation as we recognize our extraordinary nurses.

"The Healer's Touch" sculpture symbolizes the relationship between nurses, patients, and families. It is a serpentine stone sculpture which has been hand carved by artists of the Shona People in Zimbabwe. The sculpture is especially meaningful because of the profound respect the Shona people pay their traditional healers. Shona healers are affectionately regarded as treasures by those they care for and the well-being and safety of the healer is of community-wide importance.

This Healer's Touch Sculpture presented during the 2021 Nursing awards has finally arrived. "UNITED IN CARING, COURAGE, & COMPASION" - Thank you to our Harris Health System Nursing Heroes for going above and beyond helping patients and families during these challenging times.

Thursday, May 26, 2022

Board Member Announcements Regarding Board Member Advocacy and Community Engagements

Public Comment Request and Registration Process

Pursuant to Texas Government Code §551.007, members of the public are invited to attend the regular meetings of the Harris Health System Board of Trustees and may address the Board during the [Public Comment](#) segment regarding an official agenda item that the Board will discuss, review, or take action upon, or regarding a subject related to healthcare or patient care rendered at Harris Health System. Public Comment will occur prior to the consideration of all agenda items. If you have signed up to attend as a Public Speaker virtually, a meeting link will be provided. Note: Public Speakers will be removed from the meeting after speaking and have the option to join the meeting live via <http://harrishealthtx.swagit.com/live>.

How to Request to Address the Board of Trustees

Members of the public must register in advance to speak at the Harris Health System Board of Trustees meetings. To register, members of the public must contact the Board of Trustees Office during core business hours, Monday through Friday between 8:00 a.m. to 5:00 p.m. Members of the public must submit the registration no later than 4:00 p.m. on the day before the scheduled meeting and may only register in one of the following manners:

1. Providing the requested information located in the “Speak to the Board” tile found at: <https://www.harrishealth.org/about-us-hh/board/Pages/public-comment-request-and-registration-process.aspx>.
2. Printing and completing the downloadable registration form found at: <https://www.harrishealth.org/about-us-hh/board/Pages/public-comment-request-and-registration-process.aspx>.
 - 2a. A hard-copy may be scanned and emailed to BoardofTrustees@harrishealth.org.
 - 2b. Mailing the completed registration form to 4800 Fournace Pl., Ste. E618, Bellaire, TX 77401.
3. Contacting staff at (346) 426-1524.

Prior to submitting a request to address the Harris Health System Board of Trustees, please take a moment to review the rules to be observed during the Public Comment Period.

Rules During Public Comment Period

The presiding officer of the Board of Trustees or the Board Secretary shall keep the time for speakers.

Three Minutes

A speaker, whose subject matter, as submitted, relates to an identifiable item of business on the agenda, will be requested by the presiding officer to come to the podium where they will be provided three (3) minutes to speak. A speaker, whose subject matter, as submitted, does not relate to an identifiable item of business on the agenda, will also be provided three (3) minutes to speak. A member of the public who addresses the body through a translator will be given at least twice the amount of time as a member of the public who does not require the assistance of a translator.

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Thursday, May 26, 2022

Executive Session Agenda Item

Report Regarding Quality of Medical and Health Care, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occupations Code Ann. §160.007, and Tex. Occupations Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection With the Evaluation of the Quality of Medical and Health Care Services, Including the Harris Health System Quality and Safety Performance Measures, and Possible Action Regarding This Matter Upon Return to Open Session

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Thursday, May 26, 2022

Executive Session Agenda Item

Report Regarding Correctional Health Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and Possible Action Regarding this Matter Upon Return to Open Session, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff

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Thursday, May 26, 2022

Executive Session

Update on Harris Health Minority and Women Owned Business Enterprise (M/WBE) Policy,
Pursuant to Tex. Gov't Code Ann. §551.071

Thursday, May 26, 2022

Consideration of Acceptance of the Medical Executive Board Report

The Harris Health System Medical Executive Board Report is presented for Board review and acceptance.

**MINUTES OF THE MEDICAL EXECUTIVE BOARD
Harris Health System
May 10, 2022 4:00pm**

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
CALL TO ORDER	The Medical Executive Board Meeting was called to order at 4:00 p.m. by Martha Mims, MD, Vice-Chair.	
MINUTES OF THE PREVIOUS MEETING	The minutes of the April 12, 2022 meeting of the Harris Health Medical Executive Board were reviewed and approved.	A summary of the minutes was submitted to the Harris Health Board of Trustees for review and acceptance.
HARRIS HEALTH POLICIES	<p>Policy 7.02 – Restraint and Seclusion</p> <p>Policy 7.02 - Restraint and Seclusion was included in the packet for information. The policy has been to all three MECs.</p> <p>Administration of Sedation by Non-Anesthesia Personnel</p> <p>Dr. Brass stated that we are required to have this policy in the organization. Anesthesia at both BT and LBJ have reviewed and approved the policy both from both Ben Taub and LBJ. The policy clarifies the expectations surrounding sedation by non-anesthesia personnel and in the non-OR areas. Dr. Markan stated that we provide higher level of sedation by many of our colleagues who are not anesthesiologists and the policy did not cover that. The updated policy has been discussed by all stakeholders. Dr. Brass stated that this went through expedited approval because we are required to have an approved policy covering non-anesthesia areas. The plan is to bring this policy back through the MECs and MEB.</p>	
STANDING BUSINESS	<p>Reports from the Chiefs of Staff</p> <p><i>Ben Taub Hospital (BT)</i></p> <p>Dr. Markan stated that DNV arrived this morning and are onsite. The committee addressed survey preparedness. There was considerable discussion related to ongoing initiatives including work being done around DVT/PE reduction and tracking and reporting of SSIs and Present at Time of Surgery (PATOS). He addressed PATOS, stating that there was good visibility to that which helps us align better with some of our outcome metrics. If we document well, infections that existed when receiving the patient do not become a fall-out. The MEC also discussed the CAUTI/CLABSI reduction efforts. Dr. Roy provided a cardiology update, noting that there has been a lot of progress in recruitment. He also provided an update on GI Service. New services in the cardiology service line (Impella and lithotripsy) were addressed. Dr. Mims gave a Bylaws update</p>	

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<p><i>Lyndon B. Johnson Hospital (BT)</i></p> <p>Dr. Ko stated that the MEC heard an update from Dr. Sharma on activities in the EC. The EC volumes are close to pre-COVID levels. They continue to have challenges as other hospitals are at capacity and not accepting transfers so the boarding hours continue to remain high. We broke ground on a 7 story garage. Dr. Alava gave a report on aligning our specialty outpatient clinics to improve patient access and patient satisfaction. It was reported that the ASC continues to run 4 rooms and hope to return to full capacity in the near future. Nursing leadership is working with pavilion nursing to standardize a script for central line insertion that will apply to areas outside of the OR.</p> <p><i>Ambulatory Care Services (ACS)</i></p> <p>Dr. Russell stated that the MEC heard a report from Dr. Munoz on the clinical pharmacy program including highlights and achievements. She provided an update on quality improvement projects including uncontrolled diabetes, uncontrolled hypertension and colorectal cancer screening. Dr. Small gave a report on changes in ACS medical leadership. Dr. Laceras stepped down as UT ACS Vice-Chief of Staff and has been named the medical director of Settegast. Dr. Winter was previously in that role. Dr. Brass gave the CME Report and covered the availability of a second booster for COVID. Dr. Schlueter reported that Epic is behind in the build for the second booster so we have had to create a workaround.</p>	
<p>POLICIES – CONTD.</p>	<p><i>Policy 7.02 – Restraint and Seclusion</i></p> <p>Carolynn Jones stated that Policy 7.02 Restraint and Seclusion was sent out and included in the packet for information. These revisions have been under discussion for some time. They are coming to the MECs for information and feedback. She reviewed the executive summary with the group. The summary is divided into four buckets of things that we were trying to address. Those areas are:</p> <ul style="list-style-type: none"> ▪ Policy Revised to Address Requirements in the Texas Administrative Code. ▪ Reorganization of Policy for Clarity. ▪ Eliminated the Use of the Terms Violent/Self-Destructive Restraints and Non-Violent/Non-Self-Destructive Restraints. ▪ Incorporate Continuing Order Requirement for Restraints in Behavioral Emergencies and Corresponding Time Limits. <p>It was moved and seconded to approve Policy 7.02 - Restraint and Seclusion as presented. Motion carried.</p> <p>Administration of Sedation by Non-Anesthesia Personnel</p>	<p>It was moved and seconded to approve Policy 7.02 - Restraint and Seclusion as presented. Motion carried.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<p>Carolynn Jones stated that this used to be the Moderate Sedation Policy and has been under review for some time. The policy had sign off by anesthesia and other stakeholders so it was sent through expedited approval. It will now go back through all appropriate committees.</p>	
<p>STANDING BUSINESS – CONTD.</p>	<p>Compliance Report <i>DNV Survey Update</i></p> <p>Ms. Jones provided an update on the DNV survey. They went to the BT EC soon after arriving onsite and that went well. They had the opportunity to observe a crisis intervention while they were there. There were two findings in the EC last year related to pain assessment and falls. They do believe they have seen enough evidence of compliance to close those. Surveyors went to BT ICU to look at respiratory care orders - they believe they will be able to close that finding out from last year as well. They have been at LBJ today but have mostly focused on safety and physical environment. During chart reviews, they did make an observation around pain management and documentation about pre and post pain management assessments. They ran into one instance where there was a weight based medication but there was no current or recent weight for that patient.</p> <p>Chief Medical Executive Report</p> <p>Dr. Brass addressed the HRO safety message. One of the tools associated with HRO is a tool called Validate and Verify. The tool encourages us to ask the following questions when we are in a difficult situation, a new situation or a situation that doesn't make sense.</p> <p>Validate and Verify</p> <p>Validate:</p> <ul style="list-style-type: none"> • Does it make sense to me? • Is this what I expected? • Does this information “fit-in” with my past experience? <p>Verify:</p> <ul style="list-style-type: none"> • Check it with an independent, expert source <p>He presented medical staff updates. He stated that we compiled all comments and data from the 2021 physician engagement survey. There were over 200 comments submitted on the survey. He visited BT, LBJ and ACS with Dr. Chung to get further feedback. We engaged the entire team at Harris Health to help project manage due to the amount of feedback. The combined comments were divided into different categories. Workgroups were created to look at short term and long term solutions. He reviewed common themes and top issues identified.</p>	

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	 <p>Medical Staff Survey Assessment</p> <p>Survey Assessment</p> <ul style="list-style-type: none"> • The NRC Group conducted a survey in 2021 with physicians from across all pavilions to identify key issues and complaints and track physician engagement. • Collected over 200+ comments. • To further validate and verify the data Dr. Brass and Dr. Chung conducted further interviews with key physician leaders. <p>Course of Action</p> <ul style="list-style-type: none"> • Consolidated the results into categories: IT, Equipment/Supply Chain, Clinical Operations, Staffing, Scheduling/Work Load, Communications, Culture, and Others. • We're in the process of meeting with each pavilion and creating workgroups to work on short and long-term solutions. <p>Common Themes and Top Issues</p> <ul style="list-style-type: none"> • Scheduling of their clinic • Hiring ancillary providers • Need for more beds • Nurse turnover/retention • Spending too much time on administrative tasks • Too many administrators • Feeling like their voices are not heard <p>Next Steps</p> <ul style="list-style-type: none"> • Short term: Quick-win solutions such as the new physician lounge at LBJ that was launched March 30th. • Long term: Tackling systematic issues such as retention rates. <p>He addressed quality updates and presented an overview of some projects being worked on. There is a lot of work across the system in DVT/PE prophylaxis. We have several physicians from both Ben Taub and LBJ who were involved in helping to design an order set for the perioperative area. There is work going on across Harris Health for standardizing preoperative antibiotic order sets based on clinical guidelines. A group of physicians are working on telemetry evidence based guidelines. There is also a lot of work going on at the ASC. One of them is related to the on call surgical residents and Ask My Nurse.</p> <p>The Commit to Sit Program has gone live. There is a 7 minute video that select physicians have received to watch regarding the patient experience program. There will be a peer review task force meeting on both May 4 and May 9.</p> <p>Dr. Brass reviewed the quality updates - a CLABSI 12 month trend. We are trending down for our CLABSI rates at both pavilions.</p> <p>He stated that Leapfrog that looks at quality and safety across the nation. Today is the scheduled day for leapfrog data to be released. He reviewed some of the metrics reviewed.</p> <ul style="list-style-type: none"> • C-section rates, rates of early elective deliveries, rates of episiotomy, and high-risk delivery capabilities • Practices for safer health care, including hand hygiene, nursing workforce, culture of safety, leadership pertaining to safety and teamwork training • ICU staffing to reduce mortality • Infection rates for hospital-acquired infections 	

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<ul style="list-style-type: none"> • Hospitals' Never Events policies • Use of bar code technology to reduce medication errors <p>He reviewed the scoring criteria for Leapfrog. Both LBJ and BT decreased from a D to a C this year. The data impacting our current rating in Leapfrog is about two years old.</p> <p>Dr. Brass gave kudos to Dr. Zaven Sargysyan (BT Med/Surg), Dr. Richard Gordon (LBJ Emergency Medicine) and Dr. Ragavan Mahadevan (Acres).</p>	
<p>COMMITTEE REPORTS</p>	<p>Bylaws Committee</p> <p>Dr. Mims stated that the Bylaws Committee has carefully reviewed all the standing committees of Harris Health. We have revised the committee language and the preamble to the Committees Article in the Bylaws. Revisions were made in hopes of improving and establishing minimum requirements for attendance at committee meetings. The final piece of those revisions is the language on hospital based committees. The language is currently being reviewed by Dr. Markan and Dr. Ko.</p> <p>Critical Care Committee</p> <p>The Critical Care Committee Report was included in the packet for review and information.</p> <p>Ethics Committee</p> <p>Dr. Fisher stated that the Ethics Committee Report was included in the packet for review and information.</p> <p>Emergency Center Committee</p> <p>Dr. Sharma stated that the volumes at both ECs continues to rise. Both pavilions are approaching pre-pandemic volumes. The challenges we continue to have are related to boarding hours. We are working with the outpatient teams on better care coordination and care utilization. We are working closely with the cardiology service lines, both administrative teams and both nursing teams to streamline the STEMI process.</p> <p>Medical Records Committee</p> <p>Dr. Wesley stated that our medical record completion rates for March continue to be high. Our operative report compliance is still at 95%. Our H&Ps and discharge summaries remain above 95% compliance. Post-anesthesia notes remain at 100% compliance.</p> <p>Pharmacy & Therapeutics Committee</p>	<p>A copy of the Bylaws Committee Report is appended to the archived minutes.</p> <p>A copy of the Critical Care Committee Report is appended to the archived minutes.</p> <p>A copy of the Ethics Committee Report is appended to the archived minutes.</p> <p>A copy of the Emergency Center Committee Report is appended to the archived minutes.</p> <p>A copy of the Medical Records Committee Report is appended to the archived minutes.</p> <p>A copy of the Pharmacy &</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
	<p>Dr. Ericsson stated that a report was given on current drug shortages which continue to be a problem. The Antimicrobial Subcommittee updated restrictions on a few different agents. The committee reviewed the new pneumococcal 20 vaccine and have already sent out communication to the medical staff. New SCIP guidelines were also presented and approved. The Antimicrobial Subcommittee and General Formulary Committee reviewed and updated their charters. The MUSC presented the updated Malignant Hyperthermia Policy 556.00 which the committee approved. It was moved and seconded to approve the P&T Committee Report with all recommendations. Motion carried.</p> <p>Utilization Review Committee</p> <p>The Utilization Review Committee Report was included in the packet for review and information.</p> <p>Critical Care Committee – Contd.</p> <p>Dr. Markan stated that there's a lot of work being done around the sepsis aspect of care in our hospital system. The committee is made up of very robust participation of all stakeholders. There is a lot of good work going on around that sepsis initiative and the group is looking at a very deep dive with informatics to address other resource needs.</p> <p>Dr. Markan stated that there are many risk reduction strategies that we're aware of and most are exceptional and make a great impact to our improvement in safety and quality. One RRS is the initiative of a guidewire script that was mentioned earlier in the meeting. The Critical Care Committee has discussed this and feedback will be given to Quality leadership.</p> <p>Credentials Committee</p> <p>Dr. Mims presented the Credentials Committee Report. There were 16 initial applications, 78 reappointments, 15 change/add privileges, and 10 resignations.</p> <p>It was moved and seconded to approve the Credentials Committee Report as presented. Motion carried.</p> <p><i>Application to Request New Procedure/Device/Technique</i></p> <p>The Application to Request a New Procedure/Device/Technique was presented for approval. Dr. Chung stated that this form is used when there is a request for new privileges. This will allow for a standard procedure for these requests. Completion of the form will help the committee formulate what types of privileges are needed for the new technology. It was moved and seconded to approve the New Procedure/Device/Technique Form as presented. Motion carried.</p> <p>The Medical Executive Board went into Executive Session at 4:48pm. The Medical Executive Board reconvened at 4:54pm.</p>	<p>Therapeutics Committee Report is appended to the archived minutes.</p> <p>It was moved and seconded to approve the P&T Committee Report with all recommendations. Motion carried.</p> <p>A copy of the Utilization Review Committee Report is appended to the archived minutes.</p> <p>It was moved and seconded to approve the Committee Reports as presented. Motion carried.</p> <p>A copy of the Credentials Committee Report is appended to the archived minutes. Following is a list of actions made by the Medical Executive Board.</p> <p>Approved:</p> <ul style="list-style-type: none"> • 16 initial applications • 78 reappointments • 15 change/add privileges • 10 resignations <p>It was moved and seconded to approve the New Procedure/Device/Technique Form as presented. Motion carried.</p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
ADJOURNMENT	There being no further business to come before the Medical Executive Board, the meeting adjourned at 4:55 p.m.	

John Foringer, MD, Chair

Minutes recorded by Medical Staff Services (CR)

Thursday, May 26, 2022

**Consideration of Approval Regarding Credentialing Changes for
Members of the Harris Health System Medical Staff**

The Harris Health System Medical Executive Board approved the attached credentialing changes for the members of the Harris Health System Medical Staff for May 26, 2022.

The Harris Health System Medical Executive Board requests the approval of the Board of Trustees.

Thank you.

Credentials Committee Report

May 2022

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**HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM TEMPORARY PRIVILEGES 5/4/2022**

ID	AFFIL	L NAME	FULL NAME	FACULTY APPOINTMENT	ASSIGNMENT
442738	UTX	Barnett	Tonya Barnett, NP	Nurse Practitioner	Nurse Practitioner
043251	BCM	Brooks	Magdalena Lorraine Brooks, MD	Assistant Professor	Family Medicine
442786	UTX	Cherian	Kevin Thomas Cherian, PA	Physician Assistant	Emergency Medicine
442803	BCM	Nene	Sudhanshu Nene, MD	Assistant Professor	Psychiatry
442804	BCM	Quan	Yu Lily Quan, MD	Assistant Professor	Psychiatry
442832	UTX	Uddin	Zara Uddin, MS	Pathologist Assistant	Pathology
442776	UTX	Vu	Mary Vu, MS	Pathologist Assistant	Pathology

**HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM INITIALS ROSTER 5/2/2022**

ID	AFFIL	L NAME	FULL NAME	FACULTY APPOINTMENT	ASSIGNMENT	LIC TYPE	EXP DATE
442738	UTX	Barnett	Tonya Barnett, NP	Nurse Practitioner	Nurse Practitioner	State License DEA	5/31/2023 7/31/2024
442790	UTX	Bostick	Bailiegh Rebekah Bostick, PA	Physician Assistant	Emergency Medicine	State License DEA	2/28/2023 7/31/2024
043251	BCM	Brooks	Magdalena Lorraine Brooks, MD	Assistant Professor	Family Medicine	State License DEA	2/28/2023 7/31/2023
442780	BCM	Bulathsinghala	Charles Bulathsinghala, MD	Associate Professor	Cardiology	State License DEA	5/31/2024 7/31/2023
442786	UTX	Cherian	Kevin Thomas Cherian, PA	Physician Assistant	Emergency Medicine	State License DEA	2/28/2024 8/31/2024
442685	UTX	Gavito-Higuera	Jose Gavito-Higuera, MD	Associate Professor	Diagnostic Radiology	State License DEA	11/30/2023 9/30/2023
442779	BCM	Hsieh	Kuang-Chun Hsieh, MD	Assistant Professor	Radiology	State License DEA	5/31/2024 10/31/2023
442847	BCM	Kakade	Lisa Kakade, OD	Optometrist	Ophthalmology	State License DEA	12/31/2023 12/31/2024
442364	UTX	Mirza	Aleem Mirza, MD	Assistant Professor	Neurology	State License DEA	1/1/2023 1/31/2024
442803	BCM	Nene	Sudhanshu Nene, MD	Assistant Professor	Psychiatry	State License DEA	2/28/2024 10/31/2024
442804	BCM	Quan	Yu Lily Quan, MD	Assistant Professor	Psychiatry	State License DEA	2/28/2023 4/30/2023
442708	UTX	Richey-Carson	Erika Richey-Carson, PA	Physician Assistant	Emergency Medicine	State License DEA	2/28/2024 4/30/2025
442832	UTX	Uddin	Zara Uddin, MS	Pathologist Assistant	Pathology	State License DEA	N/A N/A
442776	UTX	Vu	Mary Vu, MS	Pathologist Assistant	Pathology	State License DEA	N/A N/A
442619	BCM	Williams	Dominique Williams, MD	Assistant Professor	IM-Cardiology	State License DEA	6/30/2022 5/31/2024
442385	UTX	Yang	Zhiyong Yang, MD	Assistant Professor	Ophthalmology	State License DEA	11/2/2022 5/31/2024

**HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM REAPPOINTMENTS ROSTER 5/4/2022
EXP. 5/31/2022**

ID	AFFIL	L NAME	FULL NAME	FACULTY APPOINTMENT	ASSIGNMENTS	LIC TYPE	EXP DATE
030925	UTX	Causey	Anne Ervine Causey, PA	Physician Assistant	Emergency Medicine	State License	2/28/2024
						DEA	8/31/2022
007127	UTX	Eisenberg	Steven Bernard Eisenberg, MD	Assistant Professor	Surgery-Vascular Surgery	State License	8/31/2022
						DEA	8/31/2022
009010	UTX	Estrera	Anthony Lopez Estrera, MD	Associate Professor	Surgery-Thoracic & Cardiac Surgery	State License	8/31/2023
						DEA	8/31/2024
439452	BCM	Glover	Chris D Glover, MD	Assistant Professor	Pediatric Anesthesiology	State License	2/28/2024
						DEA	9/30/2022
004594	BCM	Lerner	Seth Paul Lerner, MD	Professor	Urology	DEA	3/31/2024
						State License	2/28/2024
045102	BCM	Monterrey	Ana Cristina Monterrey, MD	Assistant Professor	Pediatrics	State License	5/31/2024
						DEA	1/31/2025
051817	BCM	Nagi	Chandandeep Singh Nagi, MD	Associate Professor	Pathology	state License	11/30/2023
						DEA	N/A
044782	UTX	Nguyen	Thy Phuong Nguyen, MD	Assistant Professor	Neurology	State License	8/31/2022
						DEA	10/31/2022
025484	BCM	Nichols	Julieana Nichols, MD	Associate Professor	Pediatrics	State License	8/31/2023
						DEA	10/31/2024
042215	BCM	Parks	Kimberly Deborah Lauren Parks, MD	Assistant Professor	Psychiatry	State License	2/28/2024
						DEA	3/31/2024
031246	BCM	Placencia	Frank Xavier Placencia, MD	Assistant Professor	Pediatric Neonatal-Perinatal	State License	11/30/2023
						DEA	3/31/2023
038146	UTX	Refuerzo	Jerrie Selga Refuerzo, MD	Clinical Associate Professor	Obstetrics and Gynecology	State License	8/31/2023
						DEA	4/30/2023
029533	BCM	Rueda	Anna Elizabeth Rueda, MD	Assistant Professor	Pediatrics	State License	5/31/2024
						DEA	4/30/2022
051834	UTX	Shaw	Tahlia D Shaw, PA	Physician Assistant	Emergency Medicine	State License	2/28/2023
						DEA	2/28/2023
432295	UTX	Sule	Martin Bayode Sule, NP	Nurse Practitioner	Nurse Practitioner	State License	3/31/2024
						DEA	2/29/2024
030002	UTX	Tran	To-Nhi Thi Tran, DDS	Harris Health System Contracted Dentist	Community Dentistry	State License	10/31/2023
						DEA	11/30/2023
029437	UTX	Van Meter	Michael W Van Meter, MD	Assistant Professor	Emergency Medicine	DEA	5/31/2022
						State License	2/28/2023
032218	BCM	Wasko	Carina Ann Wasko, MD	Associate Professor	Dermatology	DEA	5/31/2025

HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM REAPPOINTMENTS ROSTER 5/1/2022
EXP. 6/30/2022

ID	AFFIL	L NAME	FULL NAME	FACULTY APPT	ASSIGNMENT	LIC TYPE	EXP DATE
027708	UTX	Aisenberg	Gabriel Marcelo Aisenberg, MD	Associate Professor	Internal Medicine	State License DEA	8/31/2022 6/30/2024
044899	BCM	Al-Mutairi	Aymer Mutlag Al-Mutairi, MD	Assistant Professor	Family & Community Medicine	State License DEA	5/31/2023 6/30/2022
029050	UTX	Atai	Faith Data Atai, MD	Assistant Professor	Internal Medicine	State License DEA	8/31/2023 6/30/2024
029759	UTX	Balla	Justin Dominique Balla, MD	Assistant Professor	Family & Community Medicine	State License DEA	5/31/2024 7/31/2022
007169	UTX	Barratt	Michelle Sasyniuk Barratt, MD	Professor	Pediatric Adolescent Medicine	State License DEA	11/30/2023 7/31/2024
053489	UTX	Bhakta	Dimpal Babu Bhakta, MD	Instructor	Int Med-Gastroenterology	State License DEA	7/31/2022 5/31/2024
435852	UTX	Bhandari	Salil Kumar Bhandari, MD	Clinical Assistant Professor	Emergency Medicine	State License DEA	11/30/2023 7/31/2022
003018	UTX	Bungo	Michael William Bungo, MD	Clinical Professor	Int Med-Cardiovascular Disease	State License DEA	2/28/2024 7/31/2022
051844	BCM	Challa	Soujanya Challa, MD	Assistant Professor	Family & Community Medicine	State License DEA	2/28/2023 8/31/2022
043055	UTX	Chau	Lieu Ngoc Chau, DO	Assistant Professor	Family & Community Medicine	State License DEA	11/30/2023 8/31/2024
035725	MDA/UTA/UTX	Chon	Susan Ya Ming Chon, MD	Professor	Dermatology	State License DEA	5/31/2024 8/31/2022
038597	BCM	Deal	Stephanie Blair Deal, MD	Assistant Professor	Pediatric Neonatal-Perinatal Medicine	State License DEA	2/28/2023 6/30/2024
043040	UTX	Duret-Uzodinma	Jenny Jean-Julien Duret-Uzodinma, MD	Associate Professor	Obstetrics and Gynecology	State License DEA	11/30/2022 6/30/2022
439527	BCM	Fatima	Anees Fatima, MD	Assistant Professor	Family & Community Medicine	State License DEA	8/31/2023 9/30/2022
008649	BCM	Finch	Christie Jean Finch, MD	Associate Professor	Pathology-Anatomic & Clinical Pathology	State License DEA	5/31/2024 N/A
52904	UTX	Flores	Renee J. Flores, MD	Assistant Professor	Internal Medicine	State License DEA	2/28/2023 9/30/2022
035432	BCM	Garcia	Priscilla Jeanine Garcia, MD	Assistant Professor	Anesthesiology	State License DEA	11/30/2023 9/30/2023
432878	BCM	Gavvala	Jay Raman Gavvala, MD	Assistant Professor	Neurology	State License DEA	5/31/2023 9/30/2022
004794	BCM	Harden	Monica Elaine Harden, CNM	Certified Nurse Midwife	Obstetrics and Gynecology	DEA State License	10/31/2023 7/31/2023
051827	UTX	Hicks	Tishawna Monae Hicks, NP	Nurse Practitioner	Obstetrics and Gynecology	State License DEA	11/30/2022 10/31/2022
043379	UTX	Hoot	Nathan Rollins Hoot, MD	Assistant Professor	Emergency Medicine	State License DEA	5/31/2022 10/31/2023
045017	BCM	Hsieh	John Chia En Hsieh, MD	Assistant Professor	Psychiatry	State License DEA	5/31/2024 10/31/2022
043474	UTX	Jahan-Tigh	Richard Reza Jahan-Tigh, MD	Assistant Professor	Dermatology	State License DEA	8/31/2022 12/31/2022
435918	UTX	Kandanattu	Jaisy Jose Kandanattu, NP	Nurse Practitioner	Radiology	State License DEA	2/28/2023 12/31/2023
045046	BCM	Kayani	Waleed Tallat Kayani, MD	Instructor	Internal Medicine	State License DEA	11/30/2022 12/31/2024
439484	BCM	Khairallah	Pascale Khairallah, MD	Assistant Professor	Int Med-Nephrology	State License DEA	2/28/2024 12/31/2022
038310	BCM	Kyle	William Buck Kyle, MD	Assistant Professor	Pediatric Cardiology	State License DEA	8/31/2022 12/31/2023
048375	BCM	Maheshwari	Atul Maheshwari, MD	Assistant Professor	Neurology	State License DEA	8/31/2023 1/31/2025
051845	UTX	Melville	James C. Melville, DDS	Associate Professor	Oral and Maxillofacial Surgery	State License DEA	3/31/2023 1/31/2024
51854	UTX	Mepewou	Delphine Lorine Mepewou, NP	Nurse Practitioner	Nurse Practitioner	State License DEA	12/31/2022 1/31/2023
043057	UTX	Munoz	Veronica Leal Munoz, CRNA	Certified Nurse Anesthetist	Anesthesiology	State License DEA	11/30/2023 N/A
439391	BCM	Nguyen	Hung Viet Nguyen, MD	Associate Professor	Family & Community Medicine	State License DEA	5/31/2023 10/31/2023
431440	BCM	Nguyen	Anvinh Nguyen, MD	Assistant Professor	Anesthesiology	DEA State License	10/31/2022 11/30/2022
029598	UTX	Nwokolo	Omonole Ohen Nwokolo, MD	Assistant Professor	Anesthesiology	State License DEA	8/31/2023 10/31/2024
051850	BTH	Ohonba	Osaze Ohonba, PA	Instructor	Emergency Medicine	State License DEA	8/31/2022 12/31/2022
39175	BCM	Ortiz-Perez	Tamara Ortiz-Perez, MD	Assistant Professor	Radiology	State License DEA	12/31/2023 2/28/2024
432824	UTX	Osborn	Lesley Anne Osborn, MD	Associate Professor	Emergency Medicine	State License DEA	5/31/2023 12/31/2024
051814	BCM	Patel	Ripal Harsad Patel, MD	Assistant Professor	Emergency Medicine	State License DEA	2/28/2023 3/31/2023
003677	BCM	Ross	Jeffrey Alan Ross, DPM	Associate Professor	Podiatry	State License DEA	11/1/2023 4/30/2025
039832	UTX	Salazar Cintora	Gloria Angelica Salazar Cintora, MD	Assistant Professor	Internal Medicine	State License DEA	8/31/2022 2/29/2024

HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM REAPPOINTMENTS ROSTER 5/1/2022
EXP. 6/30/2022

049002	UTX	Schulz	Kevin Jeffrey Schulz, MD	Clinical Instructor	Emergency Medicine	State License	2/28/2023
						DEA	2/29/2024
043044	BCM	Sekhon	Navdeep Singh Sekhon, MD	Assistant Professor	Emergency Medicine	State License	8/31/2023
						DEA	2/29/2024
043033	UTX	Sergot	Paulina Sergot, MD	Assistant Professor	Emergency Medicine	State License	8/31/2023
						DEA	2/28/2023
092661	UTX	Spence	Susanna Claire Spence, MD	Associate Clinical Professor	Radiology	State License	8/31/2023
						DEA	2/29/2024
439500	BCM	Sturgis	Erich M. Sturgis, MD	Professor	Otolaryngology Head and Neck Surgery	State License	11/30/2023
						DEA	2/29/2024
049326	BCM	Swanson	Julian Christian Swanson, MD	Assistant Professor	Internal Medicine	State License	8/31/2023
						DEA	2/29/2024
027760	UTX	Thomas	Melissa Susan Thomas, MD	Assistant Professor	Neurology	State License	11/30/2023
						DEA	11/30/2023
28789	BCM	Thomas	Sandhya Thomas, MD	Assistant Professor	Internal Medicine	State License	2/28/2023
						DEA	11/30/2022
46294	BCM	Tovar	Pablo Tovar, MD	Medical Director	Emergency Medicine	State License	5/31/2024
						DEA	11/30/2022
051855	UTX	Umeh	Ifeoma Alice Umeh, NP	Nurse Practitioner	Internal Medicine	State License	5/31/2022
						DEA	5/31/2023
007231	BCM	Van Den Veyver	Ignatia B. Van Den Veyver, MD	Professor	Obstetrics and Gynecology	State License	11/30/2023
						DEA	5/31/2022
009929	BCM	Walker	James Russell Walker, CRNA	Associate Professor	Anesthesiology	State License	8/31/2022
						DEA	N/A
051216	BCM	Walther	Carl Peter Walther, MD	Assistant Professor	Internal Medicine	State License	2/28/2023
						DEA	5/31/2024
042682	UTX	Wan	Ping Wan, CRNA	Certified Nurse Anesthetist	Anesthesiology	State License	11/30/2022
						DEA	N/A
044178	UTX	Williford	David Scott Williford, CRNA	Certified Nurse Anesthetist	Anesthesiology	State License	9/30/2023
						DEA	N/A
032223	BCM	Willis	Samuel Eric Willis, MD	Assistant Professor	Family & Community Medicine	State License	11/30/2022
						DEA	5/31/2024
435818	BCM	Woo	Shirley Woo, MD	Assistant Professor	Obstetrics and Gynecology	State License	2/28/2023
						DEA	5/31/2024
043058	BCM	Wu	Stanley Wu, MD	Assistant Professor	Emergency Medicine	State License	2/28/2024
						DEA	5/31/2024
038227	BCM	Wynne	David Matthew Wynne, MD	Assistant Professor	Radiology	State License	2/28/2023
						DEA	5/31/2024
435923	BCM	Ying	Benjamin Lawrence Ying, MD	Assistant Professor	Emergency Medicine	State License	5/31/2023
						DEA	5/31/2023

**HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM CHANGES IN CLINICAL PRIVILEGES ROSTER 5/4/2022**

Coordinator:	AFFIL	L NAME	F NAME	DEGREE	FACULTY APPT	ASSINGMENT	Credentialing Committee Notes
Nelvia	BCM	Al-Mutairi	Aymer	MD	Assistant Professor	Family Medicine	Add Telemedicine Privileges
Breelyn Hood	UTX	Bungo	Michael	MD	Assistant Professor	Int Med-Cardiology	Delete Non- Core Cardiac Computed Tomography (CT) and Cardiac Computed Tomography Angiogram (CTA) privileges
Nelvia	BCM	Challa	Soujanya	MD	Assistant Professor	Family Medicine	Add Telemedicine Privileges
Nelvia	BCM	Fatima	Anees	MD	Assistant Professor	Family Medicine	Add Telemedicine Privileges
Ovion	BCM	Finch	Christie	MD	Associate Professor	Pathology	ADD Non-Core Dermapathology Privileges Add Non-Core Neuropathology Privileges *Case logs on-file
Ana Campos	BCM	Kayani	Waleed	MD	Instructor	IM- Cardiology	Add Special Non-core Coronary Lithotripsy **case logs on-file.
Ovion	BCM	Nagi	Chandandeep	MD	Associate Professor	Pathology	Delete Non-core Cytopathology Privileges
Nelvia	BCM	Nguyen	Hung	MD	Assistant Professor	Family Medicine	Add Telemedicine Privileges
Breelyn Hood	BCM	Ortiz-Perez	Tamara	MD	Assistant Professor	Radiology	Delete Non-Core Sedation Privileges
Nelvia	BCM	Rahman	Faisal	MD	Assistant Professor	IM- Cardiology	Add Non-Core Placement of Catheter-based Miniature Asssit Pump (IMPELLA). Add Non-Core Percutaneous Atrial Septal Defect (ASD)/Patent Foramen Ovale (PFO) Closure. Add Non-Core Percutaneous Transluminal Septal Myocardial Ablation. ** Case logs on-file, Impella CP with SmartAssist Physician Training Certificate on-file (2022), Impella 2.5/Impella CP Heart Pumps Physician Training Certificate on-file (2019).
Sharon Bolden	UTX	Spence	Susana	MD	Associate Professor	Radiology	Add Non-Core Neuroradiology Privileges **case logs on-file
Ana Campos	BCM	Swanson	Julian	MD	Assistant Professor	Internal Medicine	Add Non-Core Internal Medicine Ventilator Managment (Not Complex Including CPAP-UP to 36 hours and BiPAP) **case logs on file
Sharon Bolden	BCM	Van den Veyver	Ignatia	MD	Professor	OB/GYN	Add Non-Core Maternal Fetal Medicine Privileges **MFM Fellowship, case logs on-file.
Ovion	BCM	Wasko	Carina	MD	Associate Professor	Dermatology	Delte Non-Core Dermapathology Privileges
Sharon Bolden	BCM	Woo	Shirley	MD	Assistant Professor	OB/Gyn	Add Non-Core Special Privileges Dilatation and Evacuation **case logs on file

**HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CCM RESIGNATIONS ROSTER 5/4/2022**

ID	AFFIL	L NAME	FULL NAME	ASSIGNMENT	TERM DATE	TERM REASON
437744	BCM	Elhawi	Yasir Gamil Barsoum Elhawi, MD	Emergency Medicine	3/31/2022	Resignation
438011	BCM	Akamine	Christine Misako Akamine, MD	Internal Medicine-Infectious Disease	3/31/2022	Resignation
441627	BCM	Carter	Jeremy Carter, MD	Emergency Medicine	3/31/2022	Resignation
433067	BCM	Soltani	Sherwin Ario Soltani, MD	Emergency Medicine	3/31/2022	Resignation
432280	BCM	Patil	Ninad Patil, MD	Pathology	4/30/2022	Resignation
007720	BCM	Harris	Toi Blakley Harris, MD	Am Bd Psychiatry& Neurology (CSQ: Epilepsy)	3/8/2022	Resignation
042430	BCM	Rigby	Ngocnu Thi Rigby, CNM	Certified Nurse Midwife	3/3/2022	Resignation
005784	UTX	Fuentes	Francisco Fuentes, MD	Internal Medicine-Cardiovascular Disease	3/31/2022	Resignation
005774	UTX	Catalano	Marc F. Catalano, MD	Gastroenterology	3/31/2022	Resignation
026374	UTX	Gill	Brijesh Singh Gill, MD	General Surgery	3/24/2022	Resignation



**APPLICATION TO REQUEST
NEW PROCEDURE / DEVICE / TECHNIQUE
Failure to Provide This Information Will Delay Processing Request**

Name of Requester: _____ **Date:** _____

Name and Signature of Service Line Chair: _____ **Date:** _____

Name and description of procedure: _____

1. Indications: _____

2. Complications: _____

3. What other medical/surgical specialties may perform this procedure? _____

4. At what other area facilities is this procedure already being performed? _____

5. What procedure will this be replacing, and what is the expected clinical benefit? _____

6. What training and/or experience should be required to be eligible to perform this procedure?

7. Are there other medical specialties involved in pre- or post-procedure care? _____

8. Is there any training required for intra- and post-procedure monitoring and care by hospital personnel? _____

9. What are their new equipment needs? _____

10. What are the recommendations for 1) eligibility 2) proctoring?

11. What are these recommendations based on: ACGME, National Specialty Society Criteria, Industry Standard and or Community Standard (may add attachments)? _____

12. Recommendations for the number of times the privilege must be exercised or performed in a 2 year cycle to maintain competence? _____

13. How do you propose proctoring/observation be accomplished? Have you performed this procedure at an area facility? Please list name(s) of possible proctors/observers: _____

14. Performance monitoring: what are the indications for this procedure and what outcomes should be monitored?

Thursday, May 26, 2022

**Consideration of Approval Regarding Credentialing Changes for
Members of the Harris Health System Medical Staff – Correction Health**

The Harris Health System Medical Executive Committee approved the attached credentialing changes for the members of the Harris Health System Correctional Health for May 2022

The Harris Health System Correctional Health Medical Executive Committee requests the approval of the Board of Trustees.

Thank you.

Credentials MEC Report

May 2022

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**HARRIS HEALTH SYSTEM - MEDICAL STAFF SERVICES
CORRECTIONAL HEALTH MEC
INITIALS ROSTER 4/25/2022**

ID	AFFIL	L NAME	FULL NAME	FACULTY APPOINTMENT	ASSIGNMENT	LIC TYPE	LIC EXP	BOARD STATUS
442694	Correctional Health	Joshua	Ihuoma Joshua, NP	Nurse Practitioner	Family Medicine	State	11/30/2023	Certified
						DEA	12/31/2023	
442746	Correctional Health	Chukwuocha	Ezinne Chukwuocha, NP	Nurse Practitioner	Family Medicine	State	9/30/2023	Certified
						DEA	8/31/2024	
442715	Correctional Health	Velagapudi	Sree Satya Velagapudi, DDS	Dentist	Community Dentistry	State	5/31/2023	Not Boarded
						DEA	5/31/2022	



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

May 12, 2022

Board of Trustees Office
Harris Health System

**RE: Board of Trustees Meeting – May 26, 2022
Budget and Finance Agenda Items**

The Office of the Harris County Purchasing Agent recommends approval of the attached procurement actions. All recommendations are within the guidelines established by Harris County and Harris Health System.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA/ea
Attachments

**Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report
Expenditure Summary: May 26, 2022 (Approvals)**

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A1	A-1 Personnel of Houston, Inc. Smarter HR Solutions The Reserves Network, Inc.	Temporary Staffing for Harris County - To allow Harris Health System to utilize this contract for non-clinical support. <i>Job No. 21/0389</i>	Ratify Utilization March 8, 2022 through February 28, 2023	Smith, Louis Brock, Jacqueline Brass, Steven Nikitin, Victoria Reid, Omar Williams, Anthony		\$ 7,619,099	
A2	US Foods	National Foodservice Distribution - providing food supplies for Harris Health System. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 3 GPO July 1, 2022 through June 30, 2023	Misra, Shweta	\$ 5,679,230	\$ 7,099,038	
A3	Iron Mountain Information Management, LLC	Off Site Storage and Maintenance of Medical Records, X-Ray Film, and Retrieval Services for the Harris County Hospital District dba Harris Health System (Harris Health) - providing storage, maintenance, retrieval, purge and destruction services for medical records, x-ray film, IT and business records until the competitive proposal process is complete and a new Agreement is in place. <i>Job No. 13/0239</i>	Additional Funds Extension May 12, 2022 through May 11, 2025	Nikitin, Victoria Chou, David Jones, Carolyn Kaitschuck, Michael		\$ 6,408,303	
A4	314e Corporation, Accudata Systems, Inc., Cogent Infotech Corporation, Computer Task Group, Inc., Elite Computer Consultant, L.P., ERP Analysts, Inc., Impact Advisors, LLC, Indigo Beam, LLC, Mark III Systems, Netsync Network Solutions, Presidio Networked Solutions Group, Protiviti Inc., Resource Data, Inc, Sequel Data System, Inc.	Information Technology Consulting, Implementation and Staff Augmentation Services for the Harris County Hospital District dba Harris Health System - augment Information Technology (IT) capabilities and resources by providing staff and support for operations and IT projects as needed. <i>Job No. 18/0274</i>	Renewal May 21, 2022 through May 20, 2023	Chou, David	\$ 7,284,436	\$ 3,986,024	
A5	CareFusion Solutions, LLC	IV Therapy Infusion Devices, Dedicated Sets, Infusion Sets, Accessories and IV Needleless Connectors - providing Harris Health System with large volume infusion therapy pumps, IV therapy pain management pumps (specific to narcotics, antibiotics or chemotherapy), IV syringe pumps, tubing and sets, IV ambulatory pumps, tubing and sets, and medication management software including adverse drug event tracking and management systems, needleless connectors designed to allow connection of multiple intravenous sets, catheter hubs without use of needles, IV gravity tubing, sets, extension sets without needleless connectors, stopcocks, manifolds, and IV tubing accessories. <i>Premier Healthcare Alliance, L.P.</i>	Renewal July 1, 2022 through June 30, 2023	Creamer, Doug	\$ 1,851,320	\$ 2,185,683	
A6	Cardinal Health 200, LLC	Prime Distribution Services for Medical/Surgical Supplies for the Harris County Hospital District dba Harris Health System - continued distribution services for prime use medical, surgical and some laboratory supplies. <i>Job No. 14/0281</i>	Ratify Renewal June 1, 2022 through May 31, 2023	Okezie, Chris	\$ 1,617,000	\$ 1,567,000	
A7	Medtronic Sofamor Danek USA, Inc.	Spinal Implants and Related Products - In October 2021, the Board of Trustees approved an award to Medtronic Sofamor Danek for Spinal Implants. Since that time, it has been determined that the award amount for Medtronic was underestimated. The amount is corrected to reflect the updated projected expenditure.	Corrected Award Public Health and Safety Texas Local Government Code	Creamer, Doug		\$ 1,178,000	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A8	RaySearch Americas	Treatment Planning System (TPS) for the Harris County Hospital District dba Harris Health System - In February 2022, the Board of Trustees approved an award to RaySearch Americas to replace the existing Elekta Monaco Treatment Planning System (TPS) with the RayStation Treatment Planning System (TPS) for the Radiation Oncology Department. Since that time and during negotiations of the contract, the original pricing for the software has increased.	Ratify Revised Amount	Chou, David	\$ 1,061,119	\$ 1,106,119	
A9	Medtronic USA Inc. Boston Scientific Corporation	Drug-Eluting Coronary Stents - providing Harris Health System with various immunosuppressive drug-eluting coronary stents used in the treatment of coronary blockages. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 4 GPO July 1, 2022 through June 30, 2023	Creamer, Doug	\$ 710,870	\$ 888,588	
A10	KCI USA, Inc.	Outpatient Negative Pressure Wound Therapy (NPWT) Products and Services for the Harris County Hospital District dba Harris Health System - continue providing negative pressure wound therapy (NPWT) products and services to facilitate the healing of patient wounds. <i>Job No. 17/0012</i>	Renewal July 10, 2022 through July 9, 2023	Smith, Amy	\$ 750,000	\$ 750,000	
A11	KCI USA, Inc.	Inpatient Negative Pressure Wound Therapy (NPWT) Products and Services for the Harris County Hospital District dba Harris Health System - continue providing negative pressure wound therapy (NPWT) products and services to facilitate the healing of patient wounds. <i>Job No. 17/0012</i>	Renewal July 1, 2022 through June 30, 2023	Creamer, Doug	\$ 742,560	\$ 742,560	
A12	Medline Industries, Inc.	Patient Cleansing Skin Care - To provide Harris Health System with single application products such as disposable wipes, and pre-packaged chlorhexidine (CHG) wipes used in the care of patients for hygiene maintenance. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 Lowest Priced Contract June 1, 2022 through May 31, 2023	Creamer, Doug	\$ 625,788	\$ 625,788	
A13	Abbott Laboratories, Inc	Cardiac Rhythm Management (CRM) Products and Devices for the Harris County Hospital District dba Harris Health System - continue providing cardiac rhythm management products and devices for the treatment of cardiac disorders and heart failure. Devices include pacemakers, implantable cardioverter defibrillators, cardiac resynchronization therapy devices, implantable cardiac monitors and various leads and accessories. <i>Job No. 16/0039</i>	Renewal June 15, 2022 through June 14, 2023	Creamer, Doug	\$ 527,439	\$ 527,439	
A14	Sequel Data Systems, Inc.	Citrix Environment Expansion for the Harris County Hospital District dba Harris Health System - provide for the expansion of the existing Citrix environment required for the anticipated growth due to Epic's future software releases, increase of Epic users, and additional Epic Hyperspace and Epic Willow Pharmacy features. <i>Department of Information Resources</i>	Purchase Low Quote	Chou, David		\$ 517,714	
A15	ConvergeOne Systems Integration, Inc.	Maintenance of Telephone and Voice Communication Systems for the Harris County Hospital District dba Harris Health System - providing additional maintenance for the telephone and voice communications system for Harris Health System. <i>Job No. 10/0333</i>	Additional Funds Extension June 1, 2022 through May 31, 2023	Chou, David	\$ 743,817	\$ 502,586	
A16	Teleflex LLC Edwards Lifesciences LLC	Hemodynamic Monitoring - providing Harris Health System with arterial catheters and lines, transducers, leads and cables, hemodynamic thermodilution catheters and all hemodynamic catheter insertion products and kits. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 3 GPO July 1, 2022 through June 30, 2023	Creamer, Doug	\$ 497,177	\$ 497,177	
A17	Norton Rose Fulbright US LLP	Legal Services for Harris County Hospital District dba Harris Health System - additional hours of legal services for Harris Health System in connection with wide-ranging healthcare matters.	Ratify Additional Funds Professional Services Exemption July 1, 2021 through June 30, 22	Thomas, L. Sara	\$ 350,000	\$ 400,000	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A18	Bausch & Lomb Americas Inc.	Ophthalmology Products - continue providing Harris Health System with intraocular lenses (IOLs), phacoemulsification units, viscoelastic, glaucoma implants, ophthalmic blades, instruments, sutures and disposables specific to eye surgeries. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 2 GPO July 1, 2022 through June 30, 2023	Creamer, Doug	\$ 388,336	\$ 388,336	
A19	PDI-Professional Disposables International Becton, Dickinson and Company	Chlorhexidine Gluconate CHG skin Prep Products - providing Harris Health System with skin prep products such as sponges and swabs used throughout Harris Health System. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 2 GPO August 1, 2022 through July 31, 2023	Creamer, Doug	\$ 386,610	\$ 386,610	
A20	Luminex Corporation	Molecular Clostridium Difficile (c.Diff) Testing System including Analyzers, Reagents, Consumables and Services for the Harris County Hospital District dba Harris Health System - term is being extended to allow for implementation/integration of new equipment. Additional funds are required to cover the extended term. <i>Job No. 13/0039</i>	Additional Funds Extension June 1, 2022 through May 31, 2023	Nnadi, Michael Darnauer, Patricia Gaston, George	\$ 1,029,600	\$ 380,000	
A21	The Houston Chronicle	Advertising Space in Publications for the Harris Health System - continue to provide advertising space in print, digital, and electronic publications as needed for Harris Health System. <i>Job No. 19/0026</i>	Renewal July 26, 2022 through July 25, 2023	Rodriguez, Olga	\$ 360,000	\$ 360,000	
A22	Oracle America, Inc.	Oracle Software Licenses and Support for the Harris County Hospital District dba Harris Health System - provide licensing for the PeopleSoft Financials, eSettlements and Supplier Contract software applications which are based on the organizational budget size.	Purchase Sole Source	Chou, David		\$ 338,350	
A23	Arthrex, Inc.	Arthroscopic Implants for the Harris County Hospital District dba Harris Health System - continue providing clinically preferred arthroscopic implants for minimally invasive surgical procedures at Ben Taub and Lyndon B. Johnson Hospitals.	Purchase Public Health or Safety Exemption	Creamer, Doug	\$ 323,520	\$ 326,469	
A24	Teleflex, LLC	Central Venous Access Products - continue providing Harris Health System with central venous access catheters, sheaths, dilators and kits including the access catheters, securement devices and the maximum barrier kits. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 3 GPO July 1, 2022 through June 30, 2023	Creamer, Doug	\$ 309,455	\$ 309,455	
A25	Emporos Systems Corporation	Maintenance and Support for the Pharmacy Cashiering System for the Harris County Hospital District dba Harris Health System - continued maintenance and support for the pharmacy cashiering system which is used to track and apply payments for prescriptions. Maintenance and support includes technical support, patch fixes and version updates.	Renewal Sole Source Exemption June 16, 2022 through June 15, 2023	Chou, David	\$ 300,174	\$ 308,875	
A26	FMA Alliance, Ltd.	Collection Services for Overdue Patient Accounts for Harris County Hospital District dba Harris Health System - assist Harris Health System in recovering overdue payments until the competitive proposal process is complete and a new Agreement has been executed. <i>Job No. 11/0223</i>	Additional Funds Extension June 12, 2022 through June 11, 2023	Nikitin, Victoria		\$ 304,910	
A27	Boston Scientific Corporation	Interventional Oncology Products - continue providing Harris Health System with direct ablation, peripheral embolization coils, cryoablation, microspheres, biliary drainage products and accessories. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 2 GPO June 1, 2022 through May 31, 2023	Creamer, Doug	\$ 210,163	\$ 294,227	
A28	Mark III Systems, Inc.	Data Storage Servers for the Harris County Hospital District dba Harris Health System - provide eight servers for data centers at FiberTown - Houston and FiberTown- Bryan that will replace an outdated storage platform in each location and accommodate the high storage requirements for diverse applications such as Epic Caboodle, Epic Cogito, and the file. <i>Department of Information Resources</i>	Purchase Low Quote	Chou, David		\$ 256,000	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A29	BioFire Diagnostics LLC	Multi-plex Molecular Panel Testing - acquire a new molecular analyzer at Ben Taub Hospital to assist in the diagnosis of blood stream, respiratory track, gastro-intestinal or central nervous system infections. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Nnadi, Michael Darnauer, Patricia Gaston, George		\$ 255,655	
A30	Ascend Clinical, LLC	Laboratory Testing Services for the Harris County Hospital District dba Harris Health System - term is being extended to continue providing laboratory testing services for Riverside Dialysis Center and laboratory testing of dialysis work systems at Ben Taub and Lyndon B. Johnson Hospitals until the competitive bid process is complete and an award is made. Additional funds are required to cover the extended term. <i>Job No. 17/0058</i>	Additional Funds Extension June 1, 2022 through May 31, 2023	Small, Jennifer	\$ 240,000	\$ 240,000	
A31	Bard Inc. Applied Medical Resources Corporation	Endomechanical Products - provide Harris Health System with products used in open and closed laparoscopic surgical procedures for tissue dissection, stapling and wound closure. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 April 1, 2022 through March 31, 2023	Creamer, Doug	\$ 232,500	\$ 232,500	
A32	Axogen Corporation	Avance Nerve Grafts for the Harris County Hospital District dba Harris Health System - corrected amount reflects the addition of items required on consignment.	Corrected Amount Public Health or Safety Exemption	Creamer, Doug	\$ 207,538	\$ 231,416	
A33	Agfa HealthCare Corporation	Enterprise Imaging Annual Maintenance for the Harris County Hospital District dba Harris Health System - purchase is for the annual maintenance of the Agfa Enterprise Imaging Software. <i>Premier Healthcare Alliance, L.P.</i>	Renewal July 15, 2022 through July 14, 2023	Chou, David	\$ 108,930	\$ 217,841	
A34	Government Marketing & Procurement, LLC.	Smart Badge, Voice Activated Communication System for the Harris County Hospital District dba Harris Health System - the Hospital System with Vocera Smart Badges, a hands free voice activated communication system that integrates with Epic. The badges will provide clinicians effective and timely communication when caring for patients.	Purchase Only Quote General Services Administration	Chou, David		\$ 212,785	
A35	Zimmer Biomet	Vascular Compression Therapy - continue providing Harris Health System with vascular compression therapy products such as calf and thigh compression garments for the prevention of deep vein thrombosis and pulmonary embolisms. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 3 GPO August 1, 2022 through July 31, 2023	Creamer, Doug	\$ 203,085	\$ 207,147	
A36	MCG Health, LLC	Evidence-Based Clinical Decision Support Software for the Harris County Hospital District dba Harris Health System - provide software for utilization review or utilization management, case management, disease management, denial management, and/or similar related activities for Harris Health System. <i>Job No. 15/0060</i>	Renewal June 29, 2022 through June 28, 2023	Smith, Amy Kaitschuck, Michael	\$ 199,134	\$ 207,089	
A37	Vyair Medical, Inc.	Disposable Anesthesia Products - providing Harris Health System with face masks, breathing circuits/bags, filters, gas sampling lines and other items used for general anesthesia for patients. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 3 GPO August 1, 2022 through July 31, 2023	Creamer, Doug	\$ 200,265	\$ 200,265	
A38	Medline	Mobility Aids - continue providing Harris Health System with walking devices including, but are not limited to, crutches, canes, walkers, wheelchairs and motorized scooters. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 2 August 1, 2022 through July 31, 2023	Creamer, Doug	\$ 176,631	\$ 176,631	
A39	Houston Independent School District Baylor College of Medicine	Clinic/Health Services for School Based Teen Clinic Program in Precinct 3 for the Harris County Hospital District dba Harris Health System - Baylor will provide continued medical services for students enrolled in HISD within the geographical boundaries of Harris County, TX, Precinct 3. HISD will continue providing adequate and suitable space for operation of the Teen Health Clinic at no cost.	Renewal Professional Services Exemption July 1, 2022 through June 30, 2023	Walker, William	\$ 150,000	\$ 150,000	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A40	Becton, Dickinson and Company	Software Management Services (SMS) for the Alaris® System for the Harris County Hospital District dba Harris Health System - provide for continued software maintenance and support for the Guardrails® Suite for Alaris® System and Alaris® Systems Manager. The software manages the pumps that regulate the bedside administration of pharmaceuticals to patients.	Renewal Sole Source Exemption June 1, 2022 through May 31, 2023	Chou, David	\$ 142,120	\$ 142,120	
A41	Solid Border, Inc.	Netscout Maintenance for the Harris County Hospital District dba Harris Health System - for Netscout Maintenance needed for the appliances that monitor and capture network traffic of cloud-based applications to assist the Network team to troubleshoot performance issues. <i>Department of Information Resources</i>	Purchase Low Quote	Chou, David		\$ 139,911	
A42	Radiometer America Inc.	Blood Gas Analyzers, Reagents, Consumables and Service - provide Harris Health System with reagents and consumables used measure the pH of blood and the amount of oxygen and carbon dioxide in blood. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 Best Contract May 1, 2022 through April 30, 2023	Creamer, Doug	\$ 101,108	\$ 134,790	
A43	Cardinal Health 200, LLC	Vascular Closure Devices - providing Harris Health System with devices that deploy a small clip, suture, plug or disc to close the vessel following percutaneous procedures that require arterial and venous access. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 2 GPO June 1, 2022 through May 31, 2023	Creamer, Doug	\$ 130,900	\$ 130,900	
A44	CenturyLink Communication, LLC.	Internet Circuit Services for the Harris County Hospital District dba Harris Health System - To provide internet circuit services required at the FiberTown Houston Data Center.	Purchase Only Quote General Services Administration	Chou, David		\$ 128,211	
A45	CenturyLink Communication, LLC.	Internet Circuit Services for the Harris County Hospital District dba Harris Health System - provide internet circuit services required at the FiberTown - Bryan Data Center for 36 months.	Purchase Only Quote General Services Administration	Chou, David		\$ 117,412	
A46	Onsolve, LLC.	On-Demand and Response Service Subscription for the Harris County Hospital District dba Harris Health System - Additional funds are required to cover the extended term. The term is being extended to continue to provide for an on-demand alerting and response service for both emergency and routine communication.	Additional Funds Extension Public Health or Safety Exemption June 1, 2022 through May 31, 2023	Chou, David	\$ 104,875	\$ 111,168	
A47	Soft Computer Consultants	Maintenance and Support for the Blood Bank Inventory Management System for the Harris County Hospital District dba Harris Health System - provide annual software maintenance for the blood management system. This software does extensive compatibility checks between patient and blood products to ensure the proper utilization of blood products. <i>Job No. 16/0187</i>	Renewal June 1, 2022 through May 31, 2023	Chou, David	\$ 105,717	\$ 111,003	
A48	Encompass Group LLC	Fall Management Footwear - providing Harris Health System with non-skid 360-degree tread slippers used in preventing patient falls. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 2 GPO August 1, 2022 through July 31, 2023	Creamer, Doug	\$ 96,779	\$ 106,457	
A49	Cardinal Health	OR Patient Positioning Products - providing Harris Health System with pre-formed foam or gel positioners that aid in patient positioning and the prevention of pressure injuries during a surgical procedure. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 2 GPO August 1, 2022 through July 31, 2023	Creamer, Doug	\$ 104,297	\$ 104,297	
A50	Pitney Bowes Inc.	Lease Mail Equipment, Mail Sorting Services and Send Suite® Shipping Solutions Software for the Harris County Hospital District dba Harris Health System - This item was originally ratified by the Harris Health System Board of Trustees on February 24, 2022. Since then, it has been determined the correct term of the Agreement was not presented for ratification.	Ratify Corrected Term Feb. 1, 2022 through January 31, 2023	Okezie, Chris	\$ 103,364	\$ 103,364	

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
A51	Jackson Walker, L.L.P.	Legal Services for Harris County Hospital District dba Harris Health System - Additional funds cover the increased amount of time and expertise Harris Health needs from the vendor for legal services regarding compliance with Medicare, Medicaid, and other governmental health and reimbursement programs, as well as other healthcare and compliance matters.	Ratify Additional Funds Professional Services Exemption July 1, 2021 through June 30, 22	Thomas, L. Sara	\$ 45,000	\$ 100,000	
A52	American Heart Association	Participation in Quality Improvement Programs for Harris County Hospital District dba Harris Health System - allow Harris Health System to participate in the American Heart Association's Quality Improvement Programs relating to the treatment and management of a variety of cardiovascular and stroke conditions. Participation includes access to program registries and the AHA performing services to map and analyze program participant data for quality improvement and research for public health or healthcare operations purposes.	Additional Funds Extended Term Public Health or Safety Exemption February 10, 2022 through December 31, 2024	Jones,Carolynn	\$ 37,464	\$ 69,121	
A53	Harris County Public Health Services	Laboratory Technical Consulting Services Provided by the Harris County Hospital District dba Harris Health System - Harris Health System will continue to provide a Laboratory Technical Consultant to conduct various assessments and review of HCPHS laboratories to ensure each laboratory is in compliance with applicable local, state and federal guidelines.	Renewal Texas Health & Safety Code; Interlocal Agreement June 15, 2022 through June 14, 2023	Nnadi, Michael Darnauer, Patricia Gaston, George	\$ 38,022	\$38,022 (Revenue)	
A54	Axion Health, Inc.	ReadySet™ for Healthcare Web-based Software for the Harris County Hospital District dba Harris Health System - Additional funds are required to provide for the increased number of participants related to the registration of the COVID-19 vaccine, and the integration of the Correctional Health workforce.	Additional Funds Public Health or Safety Exemption March 12, 2022 through March 11, 2023	Barnes, Ann	\$ 93,143	\$ 35,651	
A55	Prolink Healthcare, LLC	Temporary Nursing Personnel for Harris County Hospital District dba Harris Health System - provide for temporary staffing of nursing personnel to meet the increase in demand of patient healthcare due to Covid-19 at various locations throughout the Harris Health System.	Ratify Public Health or Safety Exemption August 4, 2021 through August 3, 2022	Padilla, Maureen		\$ -	
A56	Harris County Hospital District dba Harris Health System (Laboratory Testing) Harris County Institute of Forensic Sciences (Autopsy Examination and Forensic Analyses)	Laboratory Testing, Autopsy Examinations and Forensic Analyses and Other Services provided by the Harris County Hospital District dba Harris Health System and the Harris County Institute of Forensic Sciences (IFS) - Harris Health System provides laboratory tests necessary for death investigations required by IFS. IFS performs autopsy examinations, forensic analyses, and other services for Harris Health System.	Renewal Texas Health & Safety Code; Interlocal Agreement June 12, 2022 through June 11, 2023	Nnadi, Michael Darnauer, Patricia Gaston, George	\$ -	\$ -	
A57	Abbott Laboratories Inc.	Invasive Cardiac Mapping System for the Harris Health System - replace an invasive cardiac mapping system that is no longer supported by the manufacturer for the Cath Lab at Ben Taub Hospital. Job No. 22/0071	Award Best Proposal Meeting Requirements	Attard, David			SEE ATTACHMENT
					Total	\$ 44,120,084	

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report
Expenditure Summary: May 26, 2022 (Transmittals)

No.	Vendor	Description Justification Contract Number	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
B1	Strawn Pickens LLP	Special Counsel Services for Harris County Hospital District dba Harris Health System - Legal services related to Harris County jail detainee claims and litigation brought against Harris Health System.	Purchase Professional Services Exemption March 1, 2022 through February 28, 2023	Thomas, L. Sara		\$ 100,000	
B2	Stryker Corporation	Liquid Medical Waste Management Systems - continue providing supplies including specimen collection and docking station detergents used with Stryker's Neptune III biohazard waste management systems. <i>Premier Healthcare Alliance, L.P.</i>	Renewal June 30, 2022 through June 29, 2023	Creamer, Doug	\$ 92,015	\$ 92,015	
B3	Cardinal Health 200, LLC	Disposable Labor & Delivery Products - to provide Harris Health System with single use and disposable medical and non-medical supplies such as disposable undergarments, delivery kits for mother and infant, circumcision equipment/supplies, OB pads, amniotic hooks, and collection kits. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 3 ASCEND September 1, 2022 through August 31, 2023	Creamer, Doug	\$ 82,748	\$ 82,748	
B4	Shockwave Medical, Inc.	Intravascular Lithotripsy Products and Accessories - provide Harris Health System with intravascular lithotripsy catheters and accessories used to treat advanced calcified cardiovascular and peripheral vascular disease. <i>Premier Healthcare Alliance, L.P.</i>	Funding Yr. 1 GPO July 1, 2022 through June 30, 2023	Creamer, Doug	\$ 82,720	\$ 82,720	
B5	ESO Solutions, Inc.	EMS Dispatch Software for the Harris County Hospital District dba Harris Health System - To provide a comprehensive dispatching, tracking, and analytical tool that will track and streamline patient and pavilion information to report to Trauma registries. Software allows for immediate and robust end user reporting. EMS dispatch software to include ESO Electronic Health Record, Personnel Management, Fire, and Health Data Exchange.	Renewal Public Health or Safety Exemption May 13, 2022 through May 12, 2023	Smith, Amy	\$ 84,399	\$ 71,004	
B6	Joann Marruffo, DDS, MS dba Medical Center Dental	Prosthodontic Dental Services for the Harris County Hospital District dba Harris Health System - provide maxillofacial prosthodontist services to patients designated by Harris Health System.	Renewal Professional Services Exemption March 31, 2022 through March 30, 2023	Smith, Amy	\$ 35,459	\$70,000	
B7	CDW Government, LLC.	Minor IT Equipment for the Harris County Hospital District dba Harris Health System - provide for a stock of 200 Zebra label printers needed to refresh outdated and to replace broken units. These printers are used throughout the organization. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Low Quote	Chou, David		\$ 61,200	
B8	Leica Microsystems, Inc.	Rotary Microtome - provide the histology lab at Lyndon B. Johnson Hospital with three (3) rotary microtomes to replace existing equipment that is past their expected useful life. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Best Contract	Attard, David		\$ 57,432	
B9	CDW Government, LLC.	Ergotron Equipment and Imprivata Palm Vein Scanners for the Harris County Hospital District dba Harris Health System - provide palm vein scanners and a vertical mount lift for IT equipment for the Quentin Mease built-out project. The palm vein scanning and recognition technology provide accurate patient identification and the vertical mount lift is for use in areas with limited space for IT equipment. <i>Premier Healthcare Alliance, L.P.</i>	Purchase Low Quote	Hill, Mike		\$ 54,953	
B10	General DataTech, L.P.	Cisco Network Switch for the Harris County Hospital District dba Harris Health System - provide for a Cisco Network Switch for Quentin Mease's fifth-floor remodeling project that will allow the activation of end-user equipment and security for the floor. <i>Department of Information Resources</i>	Purchase Low Quote	Chou, David		\$ 51,640	

No.	Vendor	Description Justification Contract Number	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost	Amount Confidential
B11	Foster LLP	Legal Services for Immigration Matters for the Harris County Hospital District dba Harris Health System - Additional funds cover an increase in need for legal immigration services.	Additional Funds Professional Services Exemption July 1, 2021 through June 30, 2022	Thomas, L. Sara	\$ 45,000	\$ 40,000	
B12	Lyft, Inc.	Ride Sharing Services for the Harris County Hospital District dba Harris Health System - Additional funds are required due to an estimated increased demand for patient transportation to attend in-person medical services. Premier Healthcare Alliance, L.P.	Additional Funds August 1, 2021 through July 31, 2-22	Smith, Amy	\$ 50,000	\$ 30,000	
Total						\$ 793,712	



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 14, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 21/0389

Members of the Board:

Please ratify utilization of the following contracts:

Description: Temporary Staffing for Harris County

Vendors: A-1 Personnel of Houston, Inc. [HCHD-631]
Smarter HR Solutions [HCHD-299]
The Reserves Network, Inc. [HCHD-488]

Term: March 8, 2022 through February 28, 2023

Amount: \$7,619,099 estimated

Reviewed by:	<input checked="" type="checkbox"/> ACS Disaster Preparedness	<input checked="" type="checkbox"/> Ben Taub Disaster Preparedness
	<input checked="" type="checkbox"/> Coders	<input checked="" type="checkbox"/> Corporate Compliance-Aud & Mon
	<input checked="" type="checkbox"/> Eligibility Service Center	<input checked="" type="checkbox"/> Executive Administration
	<input checked="" type="checkbox"/> Health Care for the Homeless	<input checked="" type="checkbox"/> Health Info Mgmt Admin
	<input checked="" type="checkbox"/> Housekeeping	<input checked="" type="checkbox"/> HRIS
	<input checked="" type="checkbox"/> LBJ Disaster Preparedness	<input checked="" type="checkbox"/> Medical Staff Services
	<input checked="" type="checkbox"/> Nutrition Svcs Dept Food Prod	<input checked="" type="checkbox"/> Occupational Health
	<input checked="" type="checkbox"/> Patient Access Administration	<input checked="" type="checkbox"/> Patient Financial Services
	<input checked="" type="checkbox"/> Quality Programs	<input checked="" type="checkbox"/> Radiology Cat Scanner
	<input checked="" type="checkbox"/> System Facilities PMO	<input checked="" type="checkbox"/> Talent Acquisition Management
	<input checked="" type="checkbox"/> Transitions & Post-Acute Care	<input checked="" type="checkbox"/> Harris County Purchasing

Justification: To allow Harris Health System to utilize this contract for non-clinical support.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JLD

cc: Esmail Porsa, M.D., President & CEO
Louis Smith, Sr. EVP - COO
Jacqueline Brock, EVP & Chief Nursing
Executive
Steven Brass, EVP & Chief Medical
Executive

Victoria Nikitin, EVP & CFO
Omar Reid, EVP & Chief People Officer
Anthony Williams, VP Compliance Officer
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A1



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 21, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.06-65

Members of the Board:

Please approve third year funding for the following GPO contract:

Description: National Foodservice Distribution

Vendor: US Foods (PP-DI-001D)

Term: July 1, 2022 through June 30, 2023

Amount: \$7,099,038 estimated
\$5,679,230 previous year

Reviewed by: X Food & Nutrition Services X Harris County Purchasing

Justification: To continue providing food supplies for Harris Health System.

The amount has increased due to a volume increase in patient, non-patient, and in-house catering services.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

*JA
sm*

SCF

Attachment

cc: Esmaeil Porsa, M.D., President & CEO
Shweta Misra, Food & Nutrition Services
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A2



Board Summary

Board Date: May 26, 2022

Vendor: US Foods

Description of Service: Food and Nutritional Products

Pavilion(s) Utilizing Contract: Harris Health System

Contract Elaboration: To continue providing food supplies for Harris Health System.

Service Cost Breakout

Location	Total
Ben Taub Food	\$ 2,371,384.71
Ben Taub Non-Food	\$ 714,953.84
LBJ Food	\$ 1,355,573.75
LBJ Non-Food	\$ 452,459.32
Fournace Food	\$ 332,399.12
Fournace Non-Food	\$ 452,459.32
Total 2021 Spend	\$ 5,679,230.06
Additional 25 % requested due to increase usage	\$ 1,419,807.52
Total Request	\$ 7,099,037.58

- Previous 2nd Year Actual Spend: \$5,679,230
- Estimated 3rd Year Funding: \$7,099,038

Recommend Approval

A2



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 20, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 13/0239, Board Motion 21.06-65

Members of the Board:

Please ratify the additional funds and an extension for the following:

Description: Off Site Storage and Maintenance of Medical Records, X-Ray Film, and Retrieval Services for the Harris County Hospital District dba Harris Health System (Harris Health)

Vendor: Iron Mountain Information Management, LLC [GA-06094]

Amount: \$6,408,303 estimated additional funds for the extended term 5/12/22 – 5/11/25
\$2,461,948 previously approved funds for the term 5/12/21 – 5/11/22
\$8,870,251

Reviewed by: X Healthcare Information Management X Corporate Compliance
 X Information Technology X Harris County Purchasing

Justification: To continue providing storage, maintenance, retrieval, purge and destruction services for medical records, x-ray film, IT and business records until the competitive proposal process is complete and a new Agreement is in place.

Harris Health is initiating a project to destroy medical records and x-ray film in accordance to policy to reduce storage cost. The project is anticipating to span three (3) years. In exchange for the 3- year commitment, the vendor agreed to an overall 24% decrease in pricing. The estimated cost for destruction services is \$2,496,087 and includes a \$500,000 credit for the value of silver to be retrieved from the x-rays. Upon completion of the destruction project, Harris Health anticipates the 3-year return on investment to be \$1,990,627, including the silver credit. The County Attorney’s Office prepared an Amendment for reduced rates and destruction services. The reduced rates and destruction services are subject to execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JA
JLD

cc: Esmaeil Porsa, M.D., President & CEO
Victoria Nikitin, EVP - CFO
David Chou, SVP - Chief Information Officer

Carolynn Jones, EVP Chief Compl & Risk Officer
Michael Kaitschuck, VP, HIM, Coding, CDI & UM
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A3



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 25, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 18/0274, Board Motion 22.01-06

Members of the Board:

Please ratify the third of four (4) renewal options for the following:

Description: Information Technology Consulting, Implementation and Staff Augmentation Services for the Harris County Hospital District dba Harris Health System

Vendors: See attached

Term: May 21, 2022 through May 20, 2023

Amount: \$3,986,024 estimated
\$7,284,436 previous amount

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To augment Information Technology (IT) capabilities and resources by providing staff and support for operations and IT projects as needed.

The decreased amount is due to fewer operating and capital projects requiring these services for the upcoming year.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JLD
cc: Esmaeil Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A4



<u>Vendors</u>	<u>Category</u>
1. 314e Corporation [GA-07560]	2
2. Accudata Systems, Inc. [GA-07562]	4, 7, 11
3. Cogent Infotech Corporation [GA-07565]	9
4. Computer Task Group, Inc. [GA-07567]	1, 2, 6
5. Elite Computer Consultant, L.P. dba ECOM [GA-07563]	2
6. ERP Analysts, Inc. [GA-07564]	9, 10
7. Impact Advisors, LLC [GA-07568]	1, 6
8. Indigo Beam, LLC [GA-07569]	2, 8
9. Mark III Systems [GA-07573]	5
10. Netsync Network Solutions [GA-07575]	3
11. Presidio Networked Solutions Group, LLC [GA-07571]	7, 11
12. Protiviti Inc. [GA-07572]	1, 2, 5, 7
13. Resource Data, Inc. [GA-07574]	8
14. Sequel Data System, Inc. [GA-07576]	4

Category	IT Services Category	Codes* Preferred	Codes Required*
1	IT Consulting	1,3	2,4,5
2	IT Staffing Services (Temporary and Permanent Placement)	1,2	3,4
3	Network Local Area Network (LAN) Wide Area Network (WAN) Engineering and Implementation Services	3,4	5
4	Microsoft (MS) Windows Server Engineering and Implementation Services	3,4	5
5	Unix/Linux Engineering and Implementation Services	3,4	5
6	Business Process Redesign Consulting Services	1,3	2,4,5
7	Information Security Consulting Services Vendor	1,3	2,4,5
8	SharePoint and .Net Implementation Consulting Services	3	4,5
9	PeopleSoft Developer and Administrator	1,4	3
10	PeopleSoft Business Analyst	1,4	3
11	Voice over Internet Protocol (VOIP) and Contact Center Engineering and Implementation	3,4	5

***Codes**

1. Healthcare/Hospital specialization as primary market served or specialized structured division/consulting practice.
2. Vendor and/or product independence.
3. Significant presence of local resources.
4. Client references in similar environment.
5. Organization must be responsible for all aspects of Information Security projects including engineering, budget, staff, schedule, and deliverables.



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

May 1, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.05-55

Members of the Board:

Please approve the fifth renewal option for the following:

Description: IV Therapy Infusion Devices, Dedicated Sets, Infusion Sets, Accessories and IV Needleless Connectors

Vendor: CareFusion Solutions, LLC (PP-IV-110, PP-IV-120, PP-IV-150) [GA-06918]

Term: July 1, 2022 through June 30, 2023

Amount: \$2,185,683 estimated
\$1,851,320 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with large volume infusion therapy pumps, IV therapy pain management pumps (specific to narcotics, antibiotics or chemotherapy), IV syringe pumps, tubing and sets, IV ambulatory pumps, tubing and sets, and medication management software including adverse drug event tracking and management systems, needleless connectors designed to allow connection of multiple intravenous sets, catheter hubs without use of needles, IV gravity tubing, sets, extension sets without needleless connectors, stopcocks, manifolds, and IV tubing accessories.

The County Attorney’s Office is preparing an Amendment to add renewal options to the Agreement. The renewal is subject to execution of the Agreement. The increase amount is to account for anticipated increase in product usage.

Sincerely,

DeWight Dopslauf
Purchasing Agent

BPJ BA
cc:

Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A5



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

May 5, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 14/0281, Board Motion 21.05-55

Members of the Board:

Please approve the sixth and final renewal option for the following:

- Description:** Prime Distribution Services for Medical/Surgical Supplies for the Harris County Hospital District dba Harris Health System
- Vendor:** Cardinal Health 200, LLC [GA-06423]
- Term:** June 1, 2022 through May 31, 2023
- Amount:** \$1,567,000 estimated
\$1,617,000 previous year
- Reviewed by:** X Supply Chain Management X Harris County Purchasing
- Justification:** To provide for continued distribution services for prime use medical, surgical and some laboratory supplies.

The decreased amount is due to service fees for the storage of Harris Health System owned pandemic supplies in the prior year.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JLD
cc: Esmail Porsa, M.D., President & CEO
Chris Okezie, VP, System Operations
Vendor

A6

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

1111 Fannin Street, 12th Floor, Houston, TX 77002 Tel 713-274-4400 Fax 713-755-6695



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 28, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Texas Local Government Code 262.024 (a)(2)- Public Health and Safety, Board Motion 21.10-101

Members of the Board:

Please approve the corrected award amount for the following:

Description: Spinal Implants and Related Products

Vendor: Medtronic Sofamor Danek USA, Inc.

Amount: \$1,178,000 estimated (corrected)
\$ 246,345 estimated (as approved)

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: In October 2021, the Board of Trustees approved an award to Medtronic Sofamor Danek for Spinal Implants. Since that time, it has been determined that the award amount for Medtronic was underestimated. The amount is corrected to reflect the updated projected expenditure.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
SEP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A7



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

**RE: Public Health or Safety Exemption - Local Government Code § 262.024 (a)(2),
Board Motion 22.02-20**

Members of the Board:

Please ratify the revised amount for the following:

Description: Treatment Planning System (TPS) for the Harris County Hospital District dba Harris Health System

Vendor: RaySearch Americas (CID - HCHD -703)

Amount: \$1,106,119 (revised amount)
\$1,061,119 (as approved)

Reviewed by: X Information Technology X Harris County Purchasing

Justification: In February 2022, the Board of Trustees approved an award to RaySearch Americas to replace the existing Elekta Monaco Treatment Planning System (TPS) with the RayStation Treatment Planning System (TPS) for the Radiation Oncology Department. Since that time and during negotiations of the contract, the original pricing for the software has increased.

The County Attorney’s Office is preparing an Agreement for this purchase. This purchase and the contract term dates are subject to the execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KJB

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022 A8





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 18, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.04-47

Members of the Board:

Please approve fourth year funding for the following GPO contracts:

Description: Drug-Eluting Coronary Stents

Vendors:	Medtronic USA Inc. (PP-CA-351)	59,525
	Boston Scientific Corporation (PP-CA-349)	<u>829,063</u>
		\$888,588

Term: July 1, 2022 through June 30, 2023

Amount: \$888,588 estimated
\$710,870 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with various immunosuppressive drug-eluting coronary stents used in the treatment of coronary blockages.

The increased amount is to account for canceled procedures due to the COVID-19 pandemic that are anticipated to be rescheduled during the next funding period.

Sincerely,

DocuSigned by:

DeWight Dopslauf

EF5191070C3A454...

DeWight Dopslauf
Purchasing Agent

JA
SB
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A9



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

March 30, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 17/0012, Board Motion 21.05-55

Members of the Board:

Please approve the second of four (4) renewal options for the following:

Description: Outpatient Negative Pressure Wound Therapy (NPWT) Products and Services for the Harris County Hospital District dba Harris Health System

Vendor: KCI USA, Inc. (HCHD-271)

Term: July 10, 2022 through July 9, 2023

Amount: \$750,000 estimated
\$750,000 previous year

Reviewed by: X Harris County Purchasing X Transitions & Post-Acute Care

Justification: To continue providing negative pressure wound therapy (NPWT) products and services to facilitate the healing of patient wounds.

The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

DocuSigned by:
DeWight Dopslauf
EF5191070C3A454...
DeWight Dopslauf
Purchasing Agent

JA
SEP
cc: Esmaeil Porsa, M.D., President & CEO
Amy Smith, SVP Transitions & Post-Acute Care
Vendor

A10

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

March 30, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 17/0012, Board Motion 21.05-55

Members of the Board:

Please approve the second of four (4) renewal options for the following:

Description: Inpatient Negative Pressure Wound Therapy (NPWT) Products and Services for the Harris County Hospital District dba Harris Health System

Vendor: KCI USA, Inc. (HCHD-261)

Term: July 1, 2022 through June 30, 2023

Amount: \$742,560 estimated
\$742,560 previous year

Reviewed by: X Harris County Purchasing X Supply Chain Management

Justification: To continue providing negative pressure wound therapy (NPWT) products and services to facilitate the healing of patient wounds.

The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

DocuSigned by:
DeWight Dopslauf
EF5191070C3A454...
DeWight Dopslauf
Purchasing Agent

JA
SEP

cc: Esmaeil Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

A11

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 13, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve first year funding for the following on the basis of lowest priced contract:

Description: Patient Cleansing Skin Care

Contracts Reviewed: Medline Industries, Inc. (PP-NS-1596) \$625,788
Sage Products, Inc. (AS-NS-1599) \$794,422

Vendor: Medline Industries, Inc.

Premier Term: June 1, 2022 through May 31, 2023

Amount: \$625,788 estimated
\$625,788 previous year

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide Harris Health System with single application products such as disposable wipes, and pre-packaged chlorhexidine (CHG) wipes used in the care of patients for hygiene maintenance.

This is a new award resulting in lower pricing.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
5P
AM

cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A12



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 13, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 16/0039, Board Motion 21.05-55

Members of the Board:

Please approve the fourth and final renewal option for the following:

Description: Cardiac Rhythm Management (CRM) Products and Devices for the Harris County Hospital District dba Harris Health System

Vendor: Abbott Laboratories, Inc (GA-07251)

Term: June 15, 2022 through June 14, 2023

Amount: \$527,439 estimated
\$527,439 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing cardiac rhythm management products and devices for the treatment of cardiac disorders and heart failure. Devices include pacemakers, implantable cardioverter defibrillators, cardiac resynchronization therapy devices, implantable cardiac monitors and various leads and accessories.

The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

p.p. John G. Adger
DeWight Dopslauf
Purchasing Agent

SP
AM

cc: Esmaeil Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A13



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 20, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Department of Information Resources (DIR)

Members of the Board:

Please approve the purchase of the following on the basis of low quote:

Description: Citrix Environment Expansion for the Harris County Hospital District dba Harris Health System

Quotes Received:	Sequel Data Systems, Inc. (DIR-TSO-4160)	\$ 517,714
	Hewlett Packard Enterprise Company (DIR-TSO-4160)	\$ 974,453
	Connection (PP-IT-238)	\$1,136,976

Vendor: Sequel Data Systems, Inc.

Amount: \$517,714 estimated

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide for the expansion of the existing Citrix environment required for the anticipated growth due to Epic’s future software releases, increase of Epic users, additional Epic Hyperspace, and Epic Willow Pharmacy features.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KQB *DPS*

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A14





DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent
April 27, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 10/0333, Board Motion 21.12-113

Members of the Board:

Please approve additional funds and an extension for the following purchase:

Description: Maintenance of Telephone and Voice Communication Systems for the Harris County Hospital District dba Harris Health System

Vendor: ConvergeOne Systems Integration, Inc. fka Arrow Systems Integration, Inc. and Shared Solutions and Services, Inc. (GA-04131)

Amount: \$ 502,586 estimated additional funds for the extended term 6/1/22 – 5/31/23
743,817 previously approved funds for the term 6/1/21 – 5/31/22
\$1,246,403

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To continue providing additional maintenance for the telephone and voice communications system for Harris Health System.

The old telephone system is in the process of being replaced and was expected to retire in May 2022 however it still requires maintenance. The lower amount is due to the reduced amount of equipment requiring support. This contract will be terminated when the conversion is complete. The vendor has agreed to extend for an additional one-year term under the same terms and conditions as set forth in the Agreement, with no increase in pricing. The County Attorney’s Office is preparing an Amendment for this extension. This purchase is subject to the execution of the Amendment.

Sincerely,

DocuSigned by:
DeWight Dopslauf
EF5191070C3A454...
DeWight Dopslauf
Purchasing Agent

J A
KJB

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022 **A15**



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

March 31, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.04-47

Members of the Board:

Please approve third year funding for the following GPO contracts:

Description:	Hemodynamic Monitoring Products	
Vendors:	Teleflex LLC (PP-NS-1380)	\$151,830
	Edwards Lifesciences LLC (PP-NS-1378)	<u>345,347</u>
		\$497,177

Term: July 1, 2022 through June 30, 2023

Amount: \$497,177 estimated
\$497,177 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with arterial catheters and lines, transducers, leads and cables, hemodynamic thermodilution catheters and all hemodynamic catheter insertion products and kits.

Sincerely,

DocuSigned by:

 EF5191070C3A454...
 DeWight Dopslauf
 Purchasing Agent

JA
SP
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendors

A16

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 6, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption, Texas LGC 262.024(a)(4), Board Motion 21.06-65

Members of the Board:

Please ratify additional funds for the following:

Description: Legal Services for Harris County Hospital District dba Harris Health System

Vendor: Norton Rose Fulbright US LLP [HCHD-258]

Amount: \$400,000 estimated additional funds for the term 7/1/21 – 6/30/22
350,000 previously approved funds for the term 7/1/21 – 6/30/22
\$750,000

Reviewed by: Legal Affairs Harris County Purchasing

Justification: To provide additional hours of legal services for Harris Health System in connection with wide-ranging healthcare matters.

The County Attorney’s Office prepared an Amendment to the Agreement for the additional funds. Additional funds are subject to execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

TCT

cc: Esmaeil Porsa, M.D., President & CEO
L. Sara Thomas, VP Legal Affairs
Vendor

A17

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 20, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.12-113

Members of the Board:

Please approve second year funding for the following GPO contract:

Description: Ophthalmology Products

Vendor: Bausch & Lomb Americas Inc. (PP-OR-1721) [GA-07440]

Term: July 1, 2022 through June 30, 2023

Amount: \$388,336 estimated
\$388,336 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with intraocular lenses (IOLs), phacoemulsification units, viscoelastic, glaucoma implants, ophthalmic blades, instruments, sutures and disposables specific to eye surgeries.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JA
SP
SER

cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A18





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

March 30, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.08-77

Members of the Board:

Please approve second year funding for the following GPO contracts:

Description:	Chlorhexidine Gluconate CHG skin Prep Products	
Vendors:	PDI-Professional Disposables International (PP-NS-1377)	\$151,122
	Becton, Dickinson and Company (AS-NS-1376)	<u>235,488</u>
		\$386,610
Term:	August 1, 2022 through July 31, 2023	
Amount:	\$386,610 estimated	
	\$386,610 previous year	

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with skin prep products such as sponges and swabs used throughout Harris Health System.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
AM

cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A19



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 19, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 13/0039, Board Motion 21.04-47

Members of the Board:

Please approve additional funds and an extension for the following:

Description: Molecular Clostridium Difficile (c.Diff) Testing System including Analyzers, Reagents, Consumables and Services for the Harris County Hospital District dba Harris Health System

Vendor: Luminex Corporation (GA-05732)

Amount: \$ 380,000 additional funds for the extended term 06/01/22 – 05/31/23
1,029,600 previously approved funds for the term 05/08/20 – 05/31/22
\$1,409,600

Reviewed by: X Laboratory X Harris County Purchasing

Justification: The term is being extended to allow for implementation/integration of new equipment. Additional funds are required to cover the extended term.

The County Attorney’s Office is preparing a fifth Amendment to the Agreement to extend the term. The additional funds and extension are subject to execution of the Amendment. The vendor has agreed to extend under the same terms and conditions as set forth in the Agreement, with no increase in pricing.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
KB
WKB

cc: Esmaeil Porsa, M.D., President & CEO
Michael Nnadi, CPO
Patricia Darnauer, EVP Administration LBJ
George Gaston, Business Operations & Strategic Initiatives
Vendor

A20

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

March 25, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 19/0026, Board Motion 21.06-65

Members of the Board:

Please approve the third of four (4) renewal options for the following:

Description: Advertising Space in Publications for the Harris Health System

Vendor: The Houston Chronicle [HCHD-17]

Term: July 26, 2022 through July 25, 2023

Amount: \$360,000 estimated
\$360,000 previous year

Reviewed by: Mission Advancement Harris County Purchasing

Justification: To continue to provide advertising space in print, digital, and electronic publications as needed for Harris Health System.

Sincerely,

DeWight Dopslauf
Purchasing Agent

TCT
cc: Esmail Porsa, M.D., President & CEO
Olga Rodriguez, VP, Comm Engmt & Corp Comms
Vendor

A21

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent
April 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Sole Source

Members of the Board:

Please approve the following purchase on the basis of sole source:

Description: Oracle Software Licenses and Support for the Harris County Hospital District dba Harris Health System

Vendor: Oracle America, Inc.

Amount: \$338,350 estimated

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide licensing for the PeopleSoft Financials, eSettlements and Supplier Contract software applications which are based on the organizational budget size.

This license acquisition is required for software license compliance based on growth of budget. These license fees will provide licensing for \$203.1M in budget for Financials, \$110M in budget for eSettlements and \$260M in budget for Supplier Contract. Harris Health has standardized to Oracle program licenses. The Office of the Harris County Purchasing Agent has confirmed the sole source exemption based on Oracle as the sole provider of the Oracle licenses.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JA

KJB

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendor

A22

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 20, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption - Local Government Code § 262.024 (a)(2)

Members of the Board:

Please approve an exemption from the competitive bid requirements for the following:

Description: Arthroscopic Implants for the Harris County Hospital District dba Harris Health System

Vendor: Arthrex, Inc.

Term: One-year initial term with two (2) one-year renewal options

Amount: \$326,469 estimated
\$323,520 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing clinically preferred arthroscopic implants for minimally invasive surgical procedures at Ben Taub and Lyndon B. Johnson Hospitals.

The County Attorney’s Office is preparing an Agreement for this purchase. This purchase is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
SER

cc: Esmaeil Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

A23

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

March 29, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.04-47

Members of the Board:

Please approve third year funding for the following GPO contract:

Description: Central Venous Access Products

Vendor: Teleflex, LLC (AS-NS-1372)

Term: July 1, 2022 through June 30, 2023

Amount: \$309,455 estimated
\$309,455 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with central venous access catheters, sheaths, dilators and kits including the access catheters, securement devices and the maximum barrier kits.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{SP}
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

A24

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

May 3, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Sole Source Exemption, Board Motion 21.05-55

Members of the Board:

Please approve the renewal for the following on the basis of sole source:

Description: Maintenance and Support for the Pharmacy Cashiering System for the Harris County Hospital District dba Harris Health System

Vendor: Emporos Systems Corporation (CID GA-04872)

Term: June 16, 2022 through June 15, 2023

Amount: \$308,875 estimated
\$300,174 previous year

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide for continued maintenance and support for the pharmacy cashiering system which is used to track and apply payments for prescriptions. Maintenance and support includes technical support, patch fixes and version updates.

The vendor has agreed to renew under the same terms and conditions with an increase in price allowable according to the Amendment. The County Attorney’s Office is preparing an Amendment for this purchase. This purchase is subject to the execution of the Amendment.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
KJB

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A25





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 6, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 11/0223, Board Motion 22.02-20

Members of the Board:

Please approve additional funds and an extension for the following:

Description: Collection Services for Overdue Patient Accounts for Harris County Hospital District dba Harris Health System

Vendor: FMA Alliance, Ltd. [HCHD-587]

Amount: \$ 304,910 estimated additional funds for the extended term 6/12/22 – 6/11/23
~~\$2,584,128~~ previous amount for the term 6/12/17 – 6/11/22
\$2,889,036

Reviewed by: X Patient Financial Services X Harris County Purchasing

Justification: To assist Harris Health System in recovering overdue payments until the competitive proposal process is complete and a new Agreement has been executed.

The increased amount covers services during the extended term. The County Attorney’s Office will review an Agreement for the extended term.

Sincerely,

DeWight Dopslauf
Purchasing Agent

FDA/jld

cc: Esmail Porsa, M.D., President & CEO
Victoria Nikitin, EVP - CFO
Vendor

A26

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 18, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve second year funding for the following GPO contract:

Description: Interventional Oncology Products

Vendor: Boston Scientific Corporation (PP-CA-497)

Term: June 1, 2022 through May 31, 2023

Amount: \$294,227 estimated
\$210,163 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with direct ablation, peripheral embolization coils, cryoablation, microspheres, biliary drainage products and accessories.

The increased amount is to account for an anticipated increase in product usage.

Sincerely,

DocuSigned by:
DeWight Dopslauf
EF5191070C3A454...
DeWight Dopslauf
Purchasing Agent

JA
SP
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022 A27



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 20, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Department of Information Resources

Members of the Board:

Please approve the purchase of the following on the basis of low quote:

Description: Data Storage Servers for the Harris County Hospital District dba Harris Health System

Quotes Received: Mark III Systems, Inc. (DIR-TSO-3763) \$256,000
Connection (PP-IT-238) \$344,965

Vendor: Mark III Systems, Inc.

Amount: \$256,000 estimated

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide eight servers for data centers at FiberTown - Houston and FiberTown- Bryan that will replace an outdated storage platform in each location and accommodate the high storage requirements for diverse applications such as Epic Caboodle, Epic Cogito, and the file servers.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KGS *DPJ*

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendors

A28

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022





**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 21, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve the following purchase on the basis of best contract:

Description: Multi-plex Molecular Panel Testing

Contract Reviewed: BioFire Diagnostics LLC (PP-LA-561)

Vendor: BioFire Diagnostics LLC

Amount: \$255,655 estimated

Reviewed by: X Laboratory X Harris County Purchasing

Justification: To acquire a new molecular analyzer at Ben Taub Hospital to assist in the diagnosis of blood stream, respiratory track, gastro-intestinal or central nervous system infections.

BioFire Diagnostics LLC offers the best selection of equipment to meet the needs of Harris Health System; Compatible models are not FDA approved; therefore, the other Premier vendor was not evaluated.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
KB
WKB

cc: Esmail Porsa, M.D., President & CEO
Michael Nnadi, CPO
Patricia Darnauer, EVP Administration LBJ
George Gaston, Business Operations & Strategic Initiatives
Vendor

A29

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 17/0058, Board Motion 21.05-55

Members of the Board:

Please approve additional funds and an extension for the following:

Description: Laboratory Testing Services for the Harris County Hospital District dba Harris Health System

Vendor: Ascend Clinical, LLC

Amount: \$240,000 additional funds for the extended term 06/01/22 – 05/31/23
240,000 previously approved funds for the term 06/01/21 – 05/31/22
\$480,000

Reviewed by: X Ambulatory Care Services X Harris County Purchasing

Justification: The term is being extended to continue providing laboratory testing services for Riverside Dialysis Center and laboratory testing of dialysis work systems at Ben Taub and Lyndon B. Johnson Hospitals until the competitive bid process is complete and an award is made. Additional funds are required to cover the extended term.

The vendor has agreed to extend under the same terms and conditions as set forth in the contract, with no increase in pricing.

Sincerely,

DeWight Dopslauf
Purchasing Agent

*KB*WKB

cc: Esmail Porsa, M.D., President & CEO
Jennifer Small, EVP Ambulatory Care Services
Vendor

A30

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 21, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve first year funding for the following on the basis of best contracts:

Description: Endomechanical Products

Contracts Reviewed:	Bard Inc. (PP-OR-1492)	\$135,600
	Applied Medical Resources Corporation (PP-OR-1490)	<u>96,900</u>
		\$232,500

Vendors:	Bard Inc. (PP-OR-1492)	\$135,600
	Applied Medical Resources Corporation (PP-OR-1490)	<u>96,900</u>
		\$232,500

Premier Term: April 1, 2022 through March 31, 2023

Amount: \$232,500 estimated
\$232,500 previous year

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide Harris Health System with products used in open and closed laparoscopic surgical procedures for tissue dissection, stapling and wound closure.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{SP}
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendors

A31

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

March 30, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption - Local Government Code § 262.024 (a)(2), Board Motion 21.12-113

Members of the Board:

Please approve the corrected amount for the following:

Description: Avance Nerve Grafts for the Harris County Hospital District dba Harris Health System

Vendor: Axogen Corporation (HCHD-550)

Term: One-year initial term with two (2) one-year renewal options

Amount: \$231,416 (corrected amount)
\$207,538 (as approved)

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: The corrected amount reflects the addition of items required on consignment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
SER

cc: Esmaeil Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

A32

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

May 5, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.08-77

Members of the Board:

Please approve the first of three (3) one-year renewals for the following purchase:

Description: Enterprise Imaging Annual Maintenance for the Harris County Hospital District dba Harris Health System

Vendor: Agfa HealthCare Corporation (CID GA-07304)

Term: July 15, 2022 through July 14, 2023

Amount: \$217,841 estimated
\$108,930 previous year

Reviewed by: X IT Technology X Harris County Purchasing

Justification: This purchase is for the annual maintenance of the Agfa Enterprise Imaging Software.

The previous year’s amount was for additional software and services for Phase I of the project and did not include maintenance fees. The increased cost is due to the maintenance fees starting with this first year renewal. The Enterprise Imaging System is the cardiology software module that provides a single repository for all clinical images and allows the consolidation of multiple imaging systems into one. It also provides clinicians access to non-radiology imaging from within the Electronic Health Records (EHR) as well as providing an archive system for cardiology exams.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KJB
cc: Esmail Porsa, President & CEO
David Chou, SVP & CIO
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A33





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 18, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: General Services Administration (GSA)

Members of the Board:

Please approve the following purchase on the basis of only quote;

Description: Smart Badge, Voice Activated Communication System for the Harris County Hospital District dba Harris Health System

Vendor: Government Marketing & Procurement, LLC. (GS-35F-0858N)

Amount: \$212,785 estimated

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide the Hospital System with Vocera Smart Badges, a hands free voice activated communication system that integrates with Epic. The badges will provide clinicians effective and timely communication when caring for patients.

This technology will be piloted in the Ben Taub General Hospital emergency center. The County Attorney's office is preparing an Agreement. This purchase is subject to execution of the Agreement.

Sincerely,

DocuSigned by:
DeWight Dopslauf
EF5191070C3A454...
DeWight Dopslauf
Purchasing Agent

JA
KJB

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP and CIO
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A34





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

March 29, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.05-55

Members of the Board:

Please approve third year funding for the following GPO contract:

Description: Vascular Compression Therapy

Vendor: Zimmer Biomet (AS-NS-1259) through Cardinal Health

Term: August 1, 2022 through July 31, 2023

Amount: \$207,147 estimated
\$203,085 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with vascular compression therapy products such as calf and thigh compression garments for the prevention of deep vein thrombosis and pulmonary embolisms.

The increased amount is to account for an anticipated increase in product usage.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SP
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

A35

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent
April 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 15/0060, Board Motion 21.06-65

Members of the Board:

Please approve the first of four (4) renewal options for the following:

- Description:** Evidence-Based Clinical Decision Support Software for the Harris County Hospital District dba Harris Health System
- Vendor:** MCG Health, LLC (CID- GA-06476)
- Term:** June 29, 2022 through June 28, 2023
- Amount:** \$207,089 estimated
\$199,134 previous year
- Reviewed by:** X Utilization Management X Harris County Purchasing
- Justification:** To continue to provide software for utilization review or utilization management, case management, disease management, denial management, and/or similar related activities for Harris Health System.

The annual increase in cost is as set forth in the Agreement.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
KJB

cc: Esmail Porsa, M.D., President & CEO
Amy Smith, SVP
Michael Kaitschuck, VP, HIM, CODING, CDI, UM
Vendor

A36

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 6, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.05.55

Members of the Board:

Please approve third year funding for the following GPO contract:

Description: Disposable Anesthesia Products

Vendor: Vyair Medical, Inc. (PP-OR-1727)

Term: August 1, 2022 through July 31, 2023

Amount: \$200,265 estimated
\$200,265 previous year

Reviewed by: Supply Chain Management Harris County Purchasing

Justification: To continue providing Harris Health System with face masks, breathing circuits/bags, filters, gas sampling lines and other items used for general anesthesia for patients.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{SP}
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A37



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

March 30, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.12-113

Members of the Board:

Please approve second year funding for the following GPO contract:

Description: Mobility Aids

Vendor: Medline (AS-NS-1491)

Term: August 1, 2022 through July 31, 2023

Amount: \$176,631 estimated
\$176,631 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with walking devices including, but are not limited to, crutches, canes, walkers, wheelchairs and motorized scooters.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JA
SP
AM

cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A38



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

March 21, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption, Texas LGC 262.024(a)(4), Board Motion 21.03-31

Members of the Board:

Please approve an exemption from the competitive bid requirement and the renewal of the following:

Description: Clinic/Health Services for School Based Teen Clinic Program in Precinct 3 for the Harris County Hospital District dba Harris Health System

Agency:	Houston Independent School District (HISD)	\$ 0
Vendor:	Baylor College of Medicine (Baylor) [GA-04772]	<u>150,000</u>
		\$150,000

Term: July 1, 2022 through June 30, 2023

Amount: \$150,000 estimated
\$150,000 previous year

Reviewed by: X Executive Administration X Harris County Purchasing

Justification: Baylor will provide continued medical services for students enrolled in HISD within the geographical boundaries of Harris County, TX, Precinct 3. HISD will continue providing adequate and suitable space for operation of the Teen Health Clinic at no cost.

Sincerely,

DeWight Dopslauf
Purchasing Agent

cc: Esmail Porsa, M.D., President & CEO
William Walker, VP Business & Ancillary Operations
Vendor
Agency

A39

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 21, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Sole Source Exemption, Board Motion 21.04-47

Members of the Board:

Please approve the renewal of the following on the basis of sole source:

Description: Software Management Services (SMS) for the Alaris® System for the Harris County Hospital District dba Harris Health System

Vendor: Becton, Dickinson and Company fka CareFusion Solutions, LLC (GA-05455)

Term: June 1, 2022 through May 31, 2023

Amount: \$142,120 estimated
\$142,120 previous year

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide for continued software maintenance and support for the Guardrails® Suite for Alaris® System and Alaris® Systems Manager. The software manages the pumps that regulate the bedside administration of pharmaceuticals to patients.

The vendor has agreed to renew under the same terms and conditions as set forth in the Agreement, with no increase in pricing. The Office of the Harris County Purchasing Agent has confirmed the sole source exemption based on Becton, Dickinson Company fka CareFusion Solutions, LLC, as the original manufacturer and sole provider of the Alaris® System in the United States and the only provider of the integrated infusion and monitoring modalities, including the Syringe, PCA and EtCO2 modules, and the related SMS.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

J.A. STM

STM
cc: Esmaeil Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendor

A40

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Department of Information Resources (DIR)

Members of the Board:

Please approve the purchase of the following on the basis of low quote:

Description: Netscout Maintenance for the Harris County Hospital District dba Harris Health System

Quotes Received:	Solid Border, Inc. (DIR-CPO-4850)	\$139,911
	Connection (PP-IT-238)	\$144,268
	World Wide Technology, LLC (OMNIA# R210407)	\$144,843
	General Datatech, L.P. (DIR-TSO-3763)	\$160,020

Vendor: Solid Border, Inc.

Amount: \$139,911 estimated

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide for Netscout Maintenance needed for the appliances that monitor and capture network traffic of cloud-based applications to assist the Network team to troubleshoot performance issues.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KJB *DPJ*

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendors

A41

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve first year funding for the following on the basis of best contract:

Description: Blood Gas Analyzers, Reagents, Consumables and Service

Vendor: Radiometer America Inc. (PP-LA-583)

Premier Term: May 1, 2022 through April 30, 2023

Amount: \$134,790 estimated
\$101,108 previous year

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide Harris Health System with reagents and consumables used measure the pH of blood and the amount of oxygen and carbon dioxide in blood.

Radiometer America Inc. is the only supplier that can provide reagents and consumables compatible with Harris Health System’s existing equipment. The estimated amount is higher than the previous year due to an increase in consumable pricing.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

*JA
KB* WKB

cc: Esmaeil Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

A42

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 21, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.09-86

Members of the Board:

Please approve second year funding for the following GPO contract:

Description: Vascular Closure Devices

Vendor: Cardinal Health 200, LLC (PP-CA-474)

Term: June 1, 2022 through May 31, 2023

Amount: \$130,900 estimated
\$130,900 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with devices that deploy a small clip, suture, plug or disc to close the vessel following percutaneous procedures that require arterial and venous access.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{SP}
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

A42

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 26, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: General Services Administration (GSA)

Members of the Board:

Please approve the purchase of the following on the basis of only quote:

- Description:** Internet Circuit Services for the Harris County Hospital District dba Harris Health System
- Vendor:** CenturyLink Communication, LLC. dba Lumen Technologies, Inc.
(GSA Contract # 47QTCA20D0077)
- Amount:** \$128,211 estimated (three-year term)
- Evaluated by:** X Information Technology X Harris County Purchasing
- Justification:** To provide internet circuit services required at the FiberTown Houston Data Center.

The County Attorney’s Office is preparing an Agreement for this purchase. This purchase is subject to the execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KC
cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendor

A44

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

May 4, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: General Services Administration (GSA)

Members of the Board:

Please approve the purchase of the following on the basis of only quote:

Description: Internet Circuit Services for the Harris County Hospital District dba Harris Health System

Vendor: CenturyLink Communication, LLC. dba Lumen Technologies, Inc.
(GSA Contract # 47QTCA20D0077)

Amount: \$117,412 estimated (three-year term)

Evaluated by: X Information Technology X Harris County Purchasing

Justification: To provide internet circuit services required at the FiberTown - Bryan Data Center for 36 months.

The County Attorney's Office is preparing an Agreement for this purchase. This purchase is subject to the execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KC
cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendor

A45

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

1111 Fannin, 12th Floor, Houston, TX 77002 Tel 713-274-4400 Fax 713-755-6695





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

March 31, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption - Local Government Code § 262.024 (a)(2), Board Motion 21.04-47

Members of the Board:

Please approve additional funds and an extension for the following:

Description: On-Demand and Response Service Subscription for the Harris County Hospital District dba Harris Health System

Vendor: Onsolve, LLC. (CID GA-07600)

Amount: \$111,168 additional funds for the extended term 6/1/22 – 5/31/23
104,875 previous approved funds for the term 6/1/21 – 5/31/22
\$216,043

Reviewed by: X Information Technology X Harris County Purchasing

Justification: Additional funds are required to cover the extended term. The term is being extended to continue to provide for an on-demand alerting and response service for both emergency and routine communication.

The vendor has agreed to extend under the same terms and conditions as set forth in the Agreement, with a 6% of increase in pricing. The County Attorney’s Office is preparing an Amendment to extend the term. The extension is subject to the execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

cc: Esmaeil Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendor

A46

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 13, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 16/0187, Board Motion 21.04-47

Members of the Board:

Please approve the third of four (4) renewal options for the following:

- Description:** Maintenance and Support for the Blood Bank Inventory Management System for the HarrisCounty Hospital District dba Harris Health System
- Vendor:** Soft Computer Consultants (CID GA-06924)
- Term:** June 1, 2022 through May 31, 2023
- Amount:** \$111,003 estimated
\$105,717 previous year
- Reviewed by:** X Information Technology X Harris County Purchasing
- Justification:** To continue to provide annual software maintenance for the blood management system. This software does extensive compatibility checks between patient and blood products to ensure the proper utilization of blood products.

The vendor has agreed to renew under the same terms and conditions with a 5% increase as allowed according to the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JA
KJB

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A47





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

March 30, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract, Board Motion 21.09-86

Members of the Board:

Please approve second year funding for the following GPO contract:

Description: Fall Management Footwear

Vendor: Encompass Group LLC (PP-NS-1385)

Term: August 1, 2022 through July 31, 2023

Amount: \$106,457 estimated
\$ 96,779 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with non-skid 360-degree tread slippers used in preventing patient falls.

The increased amount is to account for an anticipated increase in product usage.

Sincerely,

DocuSigned by:
DeWight Dopslauf
EF5191070C3A454...
DeWight Dopslauf
Purchasing Agent

JA
SP
AM

cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

A48

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

1111 Fannin Street, 12th Floor, Houston, TX 77002 Tel 713-274-4400 Fax 713-755-6695



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

March 30, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

Please approve second year funding for the following GPO contract:

Description: OR Patient Positioning Products

Vendor: Cardinal Health (AS-OR-1889)

Term: August 1, 2022 through July 31, 2023

Amount: \$104,297 estimated
\$104,297 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing Harris Health System with pre-formed foam or gel positioners that aid in patient positioning and the prevention of pressure injuries during a surgical procedure.

Sincerely,

DocuSigned by:
DeWight Dopslauf
EF5191070C3A454...
DeWight Dopslauf
Purchasing Agent

JA
SP
AM

cc: Esmail Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

A49

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

March 31, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Texas Association of School Boards (TASB) Buyboard Cooperative Program

Members of the Board:

Please ratify the corrected term for the following:

Description: Lease Mail Equipment, Mail Sorting Services and Send Suite® Shipping Solutions Software for the Harris County Hospital District dba Harris Health System

Vendor: Pitney Bowes Inc. (576-18) [HCHD-276]

Term: February 1, 2022 through January 31, 2023 (corrected)
February 1, 2022 through January 31, 2022 (as ratified)

Amount: \$103,364 estimated
\$103,364 previous year

Reviewed by: Supply Chain Management Harris County Purchasing

Justification: This item was originally ratified by the Harris Health System Board of Trustees on February 24, 2022. Since then, it has been determined the correct term of the Agreement was not presented for ratification.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JLD
cc: Esmail Porsa, M.D., President & CEO
Chris Okezie, VP, System Operations
Vendor

A50

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 14, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption, Texas LGC 262.024(a)(4)

Members of the Board:

Please ratify additional funds and an exemption from the competitive bid requirements for the following:

Description: Legal Services for Harris County Hospital District dba Harris Health System

Vendor: Jackson Walker, L.L.P. (GA-07771)

Amount: \$100,000 estimated additional funds for term 7/1/21 – 6/30/22
45,000 previously approved funds for term 7/1/21 – 6/30/22
\$145,000

Reviewed by: X Legal Affairs X Harris County Purchasing

Justification: Additional funds cover the increased amount of time and expertise Harris Health needs from the vendor for legal services regarding compliance with Medicare, Medicaid, and other governmental health and reimbursement programs, as well as other healthcare and compliance matters.

The County’s Attorney’s office prepared an Amendment to the Agreement for the increased amount. The extension and additional funds are subject to execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JLD
cc: Esmail Porsa, M.D., President & CEO
L. Sara Thomas, VP Legal Affairs
Vendor

A51

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 11, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption, Texas LGC 264.024(a)(2)

Members of the Board:

Please approve an exemption from the competitive bid requirements for the following:

Description: Participation in Quality Improvement Programs for Harris County Hospital District dba Harris Health System

Vendor: American Heart Association (AHA) [HCHD-624]

Amount: \$ 69,121 estimated additional funds for the extended term 2/10/22 – 12/31/24
37,464 previous amount for the term 2/10/22 – 2/9/23
\$106,585

Reviewed by: X Accreditation & Regulatory Affairs X Harris County Purchasing

Justification: To allow Harris Health System to participate in the American Heart Association’s Quality Improvement Programs relating to the treatment and management of a variety of cardiovascular and stroke conditions. Participation includes access to program registries and the AHA performing services to map and analyze program participant data for quality improvement and research for public health or healthcare operations purposes.

On February 10, 2022, Harris Health System entered into a one-year agreement for these services. AHA is offering a 7% discount for a three-year commitment. The County Attorney’s Office is preparing an Amendment to the Agreement for the extended term. The extension is subject to the execution of the Amendment.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
Jed
TCT

cc: Esmaeil Porsa, M.D., President & CEO
Carolynn Jones, EVP Chief Compl & Risk Officer
Vendor

A52

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 28, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Texas Health & Safety Code; Interlocal Agreement, Board Motion 21.05-55

Members of the Board:

Please approve renewal for the following:

Description: Laboratory Technical Consulting Services Provided by the Harris County Hospital District dba Harris Health System

Agency: Harris County Public Health Services (HCPHS) [GA-04447]

Term: June 15, 2022 through June 14, 2023

Amount: \$38,022 estimated revenue
\$38,022 previous year

Reviewed by: X Laboratory X Harris County Purchasing

Justification: Harris Health System will continue to provide a Laboratory Technical Consultant to conduct various assessments and review of HCPHS laboratories to ensure each laboratory is in compliance with applicable local, state and federal guidelines.

The estimated amount is higher than the previous year due to an increase in the not-to-exceed amount to accommodate hourly pay increase. The agency has agreed to renew under the same terms and conditions as set forth in the Agreement, with no increase in pricing. This item will be presented to the next Harris County Commissioners Court meeting for approval. Renewal is subject to Commissioners Court approval.

Sincerely,

DocuSigned by:
DeWight Dopslauf
EF5191070C3A454...

DeWight Dopslauf
Purchasing Agent

J A
KB
WKB

cc: Esmail Porsa, M.D., President & CEO
Michael Nnadi, CPO
Jennifer Small, EVP Ambulatory Care Services
George Gaston, Business Operations & Strategic Initiatives
Agency

A53

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

May 11, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption - Local Government Code § 262.024 (a)(2)

Members of the Board:

Please approve the additional funds for the following:

Description: ReadySet™ for Healthcare Web-based Software for the Harris County Hospital District dba Harris Health System

Vendor: Axion Health, Inc. (CID: GA-05162)

Amount: \$ 35,651 estimated additional funds for the term 03/12/2022 – 03/11/2023
93,143 previously approved funds for the term 03/12/2022 – 03/11/2023
\$128,794

Reviewed by: X Occupational Health Services X Harris County Purchasing

Justification: Additional funds are required to provide for the increased number of participants related to the registration of the COVID-19 vaccine, and the integration of the Correctional Health workforce.

Sincerely,

DeWight Dopslauf
Purchasing Agent

cc: Esmail Porsa, M.D., President & CEO
Ann Smith Barnes, SVP Chief Health Officer
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A54





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption, Texas LGC 264.024(a)(2), Board Motion 21.09-86

Members of the Board:

Please ratify an exemption from the competitive bid requirements for the following:

Description: Temporary Nursing Personnel for Harris County Hospital District dba Harris Health System

Vendor: Prolink Healthcare, LLC [HCHD-503]

Term: August 4, 2021 through August 3, 2022 with four (4) one-year renewal options

Reviewed by: X Nursing Operations Admin X Harris County Purchasing

Justification: To provide for temporary staffing of nursing personnel to meet the increase in demand of patient healthcare due to Covid-19 at various locations throughout the Harris Health System.

In September 2021, the Board of Trustees approved \$10,000,000 estimated to be used for Temporary Nursing Personnel. All vendors for Temporary Nursing Personnel were contracted to be paid from those funds. No additional funds need to be ratified.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA
JLD

cc: Esmaeil Porsa, M.D., President & CEO
Maureen Padilla, SVP Nursing Affairs & Sppt Svcs
Vendor

A55

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 28, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Texas Health & Safety Code; Interlocal Agreement, Board Motion 21.05-55

Members of the Board:

Please approve the fourth and final renewal option for the following:

Description: Laboratory Testing, Autopsy Examinations and Forensic Analyses and Other Services provided by the Harris County Hospital District dba Harris Health System and the Harris County Institute of Forensic Sciences (IFS)

Agencies: Harris County Hospital District dba Harris Health System (Laboratory Testing)
Harris County Institute of Forensic Sciences (Autopsy Examination and Forensic Analyses)

Term: June 12, 2022 through June 11, 2023

Amount: \$0 estimated
\$0 previous year

Reviewed by: X Laboratory X Harris County Purchasing

Justification: Harris Health System provides laboratory tests necessary for death investigations required by IFS. IFS performs autopsy examinations, forensic analyses, and other services for Harris Health System.

The Agency has agreed to renew under the same terms and conditions as set forth in the Agreement, with no increase in pricing. This item will be presented to the next Harris County Commissioners Court meeting for approval. Renewal is subject to Commissioners Court approval.

Sincerely,
DocuSigned by:
DeWight Dopslauf
EF5191070C3A454...
DeWight Dopslauf
Purchasing Agent

JA
KB WKB

cc: Esmaeil Porsa, M.D., President & CEO
Michael Nnadi, CPO
Patricia Darnauer, EVP Administration LBJ
George Gaston, Business Operations & Strategic Initiatives Agency

A56

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 25, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Job No. 22/0071

Members of the Board:

Please approve the following award on the basis of best proposal meeting requirements:

Description: Invasive Cardiac Mapping System for the Harris Health System

Proposals Received: Two (2) on March 22, 2022

Term: One-year initial term with four (4) one-year renewal options

Vendor: Abbott Laboratories Inc.

Amount: See confidential attachments

Evaluated by: Evaluation Committee Harris County Purchasing

Justification: To replace an invasive cardiac mapping system that is no longer supported by the manufacturer for the Cath Lab at Ben Taub Hospital.

The County Attorney's Office is preparing an Agreement for this purchase. The award is subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SEP
Attachments

cc: Esmail Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendors w/o attachment

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

A57

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**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption, Texas LGC 262.024(a)(4)

Members of the Board:

This is a transmittal of exemption from the competitive bid requirements for the following:

Description: Special Counsel Services for Harris County Hospital District dba Harris Health System

Vendor: Strawn Pickens LLP [HCHD-738]

Term: March 1, 2022 through February 28, 2023 with one (1) one-year renewal option

Amount: \$100,000 estimated

Reviewed by: X Legal Affairs X Harris County Purchasing

Justification: Legal services related to Harris County jail detainee claims and litigation brought against Harris Health System.

This vendor is partnering with a minority-owned business for supplemental services. The County Attorney's Office is preparing an Agreement for these services. Services are subject to execution of the Agreement.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SH
cc: Esmail Porsa, M.D., President & CEO
L. Sara Thomas, VP Legal Affairs
Vendor

B1

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 20, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the third and final renewal option for the following:

Description: Liquid Medical Waste Management Systems

Vendor: Stryker Corporation (GA-06179)

Term: June 30, 2022 through June 29, 2023

Amount: \$92,015 estimated
\$92,015 previous year

Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue providing supplies including specimen collection and docking station detergents used with Stryker's Neptune III biohazard waste management systems.

Sincerely,

p.p. John G. Adger

DeWight Dopslauf
Purchasing Agent

S
SER

cc: Esmaeil Porsa, M.D., President & CEO
Douglas Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

B2





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 7, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of third year funding for the following ASCEND contract:

Description: Disposable Labor & Delivery Products
Vendor: Cardinal Health 200, LLC (AS-NS-1400)
Term: September 1, 2022 through August 31, 2023
Amount: \$82,748 estimated
\$82,748 previous year
Reviewed by: X Supply Chain Management X Harris County Purchasing

Justification: To continue to provide Harris Health System with single use and disposable medical and non-medical supplies such as disposable undergarments, delivery kits for mother and infant, circumcision equipment/supplies, OB pads, amniotic hooks, and collection kits.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{SP}
BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022 B3



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 20, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of first year funding for the following on the basis of best GPO contract

Description: Intravascular Lithotripsy Products and Accessories

Contract Reviewed: Shockwave Medical, Inc. (PP-CA-503)

Vendor: Shockwave Medical, Inc. (PP-CA-503)

Premier Term: July 1, 2022 through June 30, 2023

Amount: \$82,720 estimated
\$82,720 previous year

Evaluated by: X Evaluation Committee X Harris County Purchasing

Justification: To provide Harris Health System with intravascular lithotripsy catheters and accessories used to treat advanced calcified cardiovascular and peripheral vascular disease.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{5/}BKP

cc: Esmail Porsa, M.D., President & CEO
Doug Creamer, Supply Chain Management
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

B4



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 13, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Public Health or Safety Exemption, Texas LGC 262.024(a)(2)

Members of the Board:

This is a transmittal of the second and final renewal option and an exemption from the competitive bid requirements for the following:

Description: EMS Dispatch Software for the Harris County Hospital District dba Harris Health System

Vendor: ESO Solutions, Inc. [HCHD-347]

Term: May 13, 2022 through May 12, 2023

Amount: \$71,004 estimated
\$84,399 previous year

Reviewed by: X Transition & Post-Acute Care X Harris County Purchasing

Justification: To provide a comprehensive dispatching, tracking, and analytical tool that will track and streamline patient and pavilion information to report to Trauma registries. Software allows for immediate and robust end user reporting. EMS dispatch software to include ESO Electronic Health Record, Personnel Management, Fire, and Health Data Exchange.

The lower amount is due to implementation costs that are not applicable to the renewal term.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JLD
cc: Esmail Porsa, M.D., President & CEO
Amy Smith, SVP Trans & Post-Acute Care
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

B5

1111 Fannin Street, 12th Floor, Houston, TX 77002 Tel 713-274-4400 Fax 713-755-6695



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 18, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption, Texas LGC 262.024(a)(4)

Members of the Board:

This is a transmittal of the renewal option and an exemption from the competitive bid requirements for the following:

Description: Prosthodontic Dental Services for the Harris County Hospital District dba Harris Health System

Vendor: Joann Marruffo, DDS, MS dba Medical Center Dental [GA-04089]

Term: March 31, 2022 through March 30, 2023

Amount: \$70,000 estimated
\$35,459 previous year

Reviewed by: Transition & Post-Acute Care Harris County Purchasing

Justification: To provide maxillofacial prosthodontist services to patients designated by Harris Health System.

The increased amount covers an anticipated increase in patients requiring this service.

Sincerely,

DeWight Dopslauf
Purchasing Agent

JLD
cc: Esmail Porsa, M.D., President & CEO
Amy Smith, SVP Trans & Post-Acute Care
Vendor

B6

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of purchase for the following on the basis of low quote:

Description: Minor IT Equipment for the Harris County Hospital District dba Harris Health System

Quotes Received:	CDW Government, LLC. (PP-IT-242)	\$ 61,200
	Connection (PP-IT-238)	\$ 73,734
	Insight Direct USA, Inc. (PP-IT-241)	\$ 74,284

Vendor: CDW Government, LLC.

Amount: \$61,200 estimated

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide for a stock of 200 Zebra label printers needed to refresh outdated and to replace broken units. These printers are used throughout the organization.

Sincerely,

DeWight Dopslauf
Purchasing Agent

cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022 B7



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 18, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of the following purchase on the basis of best contract:

Description: Rotary Microtome

Contract Reviewed: Leica Microsystems, Inc. (PP-LA-567)

Vendor: Leica Microsystems, Inc.

Amount: \$57,432

Reviewed by: X Healthcare Systems Engineering X Harris County Purchasing

Justification: To provide the histology lab at Lyndon B. Johnson Hospital with three (3) rotary microtomes to replace existing equipment that is past their expected useful life.

Amount includes trade-in credit of \$600 for three (3) each of existing Leica RM models 2255. Leica equipment was evaluated as best meeting requirements. Therefore, the other Premier vendor was not selected.

Sincerely,

DeWight Dopslauf
Purchasing Agent

^{SP}
AM
Attachment

cc: Esmaeil Porsa, M.D., President & CEO
David Attard, Healthcare Systems Engineering
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

B8

Board Summary

Board Date: May 26, 2022

Pavilion(s)/Department(s): LBJ Hospital / Histology Lab

Item Description: Rotary Microtome

Estimated Cost: \$58,032.27 (FY22 Stub Year Routine Capital Budget)

Project Elaboration: For the histology lab at LBJ Hospital, this project is replacing three rotary microtomes past their expected useful life and no longer supported by the manufacturer.

Vendor: Leica (on Premier GPO contract # PP-LA-567)

- LBJ Hospital Histology lab evaluation team recommended vendor as best meeting all user requirements.
- LBJ Histology lab team familiar with workflow and safety features. A recommendation letter is on file with Harris County Purchasing Department.

Other Premier Vendors Considered:

- Mercedes Scientific – Not recommended by LBJ Hospital Histology lab evaluation team. Inconsistent workflow compared to existing at the histology lab.
- StatLab – Do not offer rotary microtomes.

Project Cost Summary:

Vendor	Leica	Mercedes Scientific
Description	HistoCore Autocut	TNR TN8000
Equipment Unit Price (Ea)	\$19,344.09	\$16,500.00
Equipment Quantity	3	3
Total Trade-in discount (for 3 Leica RM model 2255 with serial # 3135112008, 3134112008 and 5094.10.2011)	(\$600.00)	(\$15,000.00)
Total Equipment Cost	\$57,432.27	\$34,500.00

B8



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 19, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of purchase for the following on the basis of low quote:

Description: Ergotron Equipment and Imprivata Palm Vein Scanners for the Harris County Hospital District dba Harris Health System

Quotes Received:	CDW Government, LLC. (PP-IT-242)	\$54,953
	Insight Direct USA, Inc. (PP-IT-241)	\$58,498
	PC Connection, Inc. (PP-IT-238)	\$79,763

Vendor: CDW Government, LLC.

Amount: \$54,953 estimated

Reviewed by: X Information Technology X Harris County Purchasing

Justification: The provide palm vein scanners and a vertical mount lift for IT equipment for the Quentin Mease built-out project. The palm vein scanning and recognition technology provide accurate patient identification and the vertical mount lift is for use in areas with limited space for IT equipment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

KJS

KC
cc: Esmaeil Porsa, M.D., President & CEO
Michael J. Hill, EVP Chief Strat & Integ Officer
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022 B9





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 29, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Department of Information Resources (DIR)

Members of the Board:

This is a transmittal of purchase for the following on the basis of low quote:

Description: Cisco Network Switch for the Harris County Hospital District dba Harris Health System

Quotes Received:	General Datatech, L.P. (DIR-TSO-4167)	\$ 51,640
	Netsync Network Solutions, Inc. (DIR-TSO-4167)	\$ 56,036
	Connection (PP-IT-238)	\$ 56,968
	Visual AV (TIPS: 200105)	\$ 68,797

Vendor: General Datatech, L.P.

Amount: \$51,640 estimated

Reviewed by: X Information Technology X Harris County Purchasing

Justification: To provide for a Cisco Network Switch for Quentin Mease’s fifth-floor remodeling project that will allow the activation of end-user equipment, and security for the floor.

Sincerely,

DeWight Dopslauf
Purchasing Agent


cc: Esmail Porsa, M.D., President & CEO
David Chou, SVP & CIO
Vendors

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

B10





**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 22, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Professional Services Exemption, Texas LGC 262.024(a)(4)

Members of the Board:

This is a transmittal of additional funds for the following:

Description: Legal Services for Immigration Matters for the Harris County Hospital District dba Harris Health System

Vendor: Foster LLP [HCHD-264]

Amount: \$40,000 estimated additional funds for the term 7/1/21 – 6/30/22
45,000 previously approved funds for the term 7/1/21 – 6/30/22
\$85,000

Reviewed by: X Legal Affairs X Harris County Purchasing

Justification: Additional funds cover an increase in need for legal immigration services.

The County Attorney’s Office is preparing an Amendment to the Agreement for the additional funds. Additional funds are subject to execution of the Amendment.

Sincerely,

DeWight Dopslauf
Purchasing Agent

SH
cc: Esmail Porsa, M.D., President & CEO
L. Sara Thomas, VP Legal Affairs
Vendor

B11

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022



**DeWight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

April 18, 2022

Board of Trustees
Harris Health System
Harris County, Texas

RE: Premier Healthcare Alliance, L.P. Contract

Members of the Board:

This is a transmittal of additional funds for the following:

Description: Ride Sharing Services for the Harris County Hospital District dba Harris Health System

Vendor: Lyft, Inc. (PP-SV-312)

Amount: \$30,000 additional funds for the term 08/01/21 – 07/31/22
\$50,000 previously approved funds for the term 08/01/21 – 07/31/22
\$80,000

Reviewed by: X Transition & Post-Acute Care X Harris County Purchasing

Justification: Additional funds are required due to an estimated increased demand for patient transportation to attend in-person medical services.

Sincerely,

DeWight Dopslauf
Purchasing Agent

sm
PT

cc: Esmail Porsa, M.D., President & CEO
Amy Smith – SVP Transitions & Post-Acute Care
Vendor

FOR INCLUSION ON BOARD OF TRUSTEES AGENDA MAY 26, 2022

B12

Thursday, May 12, 2022

**Consideration of Acceptance of the Harris Health System
Fourth Quarter Fiscal 2022 Investment Report**

Attached for your review and acceptance is the Fourth Quarter Fiscal Year 2022 Investment Report for the period December 2021– February 2022.

Administration recommends that the Board accept the Fourth Quarter Investment Report for the period ended February 28, 2022.



HARRIS COUNTY

BUDGET MANAGEMENT DEPARTMENT

(713) 274-1100
1001 Preston St. #500 Houston TX 77002
<http://budget.harriscountytx.gov/>

To: Harris Health System

Date: March 18, 2022

Attached is the quarterly Investment Report for the Fourth Quarter of Fiscal Year 2021-22 (December through February). Please address any questions to Diana Elizondo at 713-274-1156.

The report is presented in accordance with the Texas Government Code Title 10 Section 2256.023. Financial Management certifies that to the best of our knowledge Harris Health System is in compliance with the provisions of Government Code 2256 and with the stated policies and strategies of Harris Health System.

Amy Perez
Director, Financial Management

Diana Elizondo
Investment Manager, Office of Financial Management



Mark LaRue
Financial Analyst

Distribution:
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HARRISHEALTH SYSTEM

QUARTERLY INVESTMENT REPORT FOURTH QUARTER 2021-22

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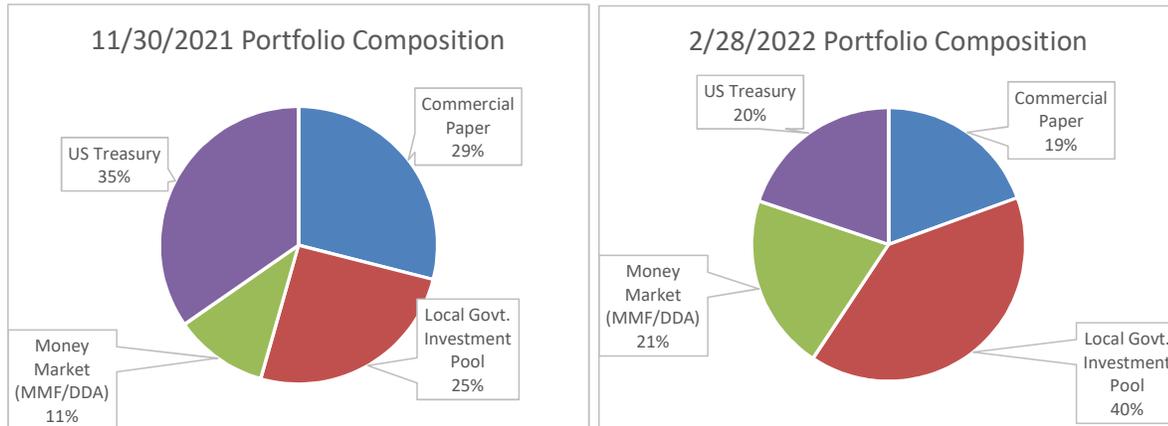
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OFFICE OF MANAGEMENT AND BUDGET
FINANCIAL MANAGEMENT

SECTION 1
PORTFOLIO COMPOSITION

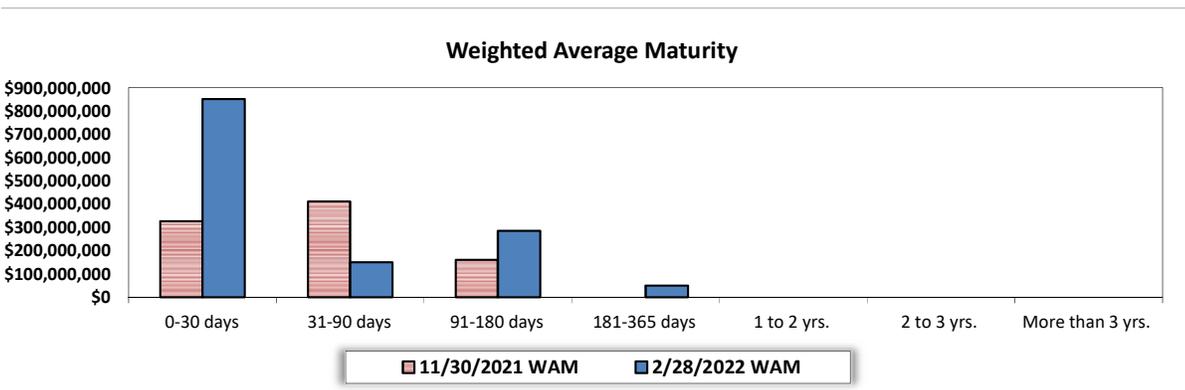
HARRIS HEALTH SYSTEM INVESTMENT REPORT

FOURTH QUARTER
DECEMBER THROUGH FEBRUARY
FISCAL YEAR 2021-22

Portfolio interest earned and/or accrued for this quarter, including MMF/DDA interest: \$137,494.73



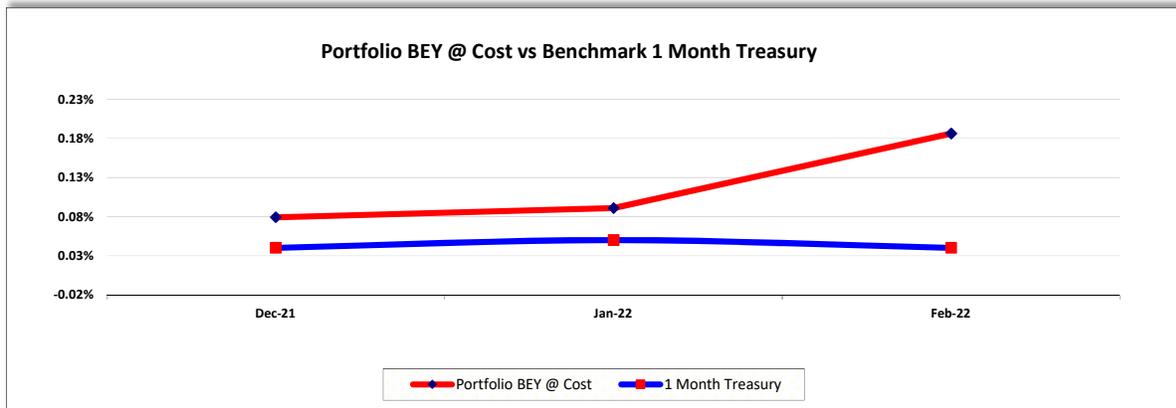
Total Par Value of Portfolio: \$ 897,385,542.35 Total Par Value of Portfolio: \$ 1,335,580,556.84



Portfolio's effective weighted average maturity for this quarter (in days): 27

SECTION 2
BOOK & MARKET VALUE SUMMARY

**HARRIS HEALTH SYSTEM
INVESTMENT REPORT
FOURTH QUARTER
DECEMBER THROUGH FEBRUARY
FISCAL YEAR 2021-22**



The book value of the portfolio as of November 30, 2021 was \$897,269,547 and the book value as of February 28, 2022 was \$1,334,857,758.

The market value of the portfolio as of November 30, 2021 was \$897,287,271 and the market value as of February 28, 2022 was \$1,334,653,107.

The weighted average bond equivalent yield at cost for this quarter was 0.12% while the quarterly average for the benchmark 1 month constant maturity Treasury was 0.04%. This resulted in the portfolio exceeding the benchmark by 8 basis points.

SECTION 3
PORTFOLIO HOLDINGS & EARNINGS

Harris County
Date To Date
ML - PFIA Compliant Portfolio Holdings
Report Format: By Transaction
Group By: Portfolio Name
Portfolio / Report Group: Harris Health System
Begin Date: 11/30/2021, End Date: 2/28/2022

Description	CUSIP/Ticker	Ending Face Amount/Shares	Beginning MV	Ending MV	Ending BV	Investment Income-BV	Ending YTM @ Cost	Maturity Date
H9902 Hospital - General Fund								
H9902 Hospital - Cadence General Funds DDA MM	D3837	50,535,197.19	50,001,636.34	50,535,197.19	50,535,197.19	4,828.74	0.040	N/A
H9902 Hospital - Donations MM	D5899	0.00	0.01	0.00	0.00	0.25		N/A
LoneStar Gov H9902 LGIP	LONESTARGH9902	125,002,320.01	0.00	125,002,320.01	125,002,320.01	2,320.01	0.030	N/A
LoneStar H9902 LGIP	LONESTARH9902	127,562,827.97	110,009,135.10	127,562,827.97	127,562,827.97	40,422.35	0.131	N/A
H9902 Hospital - Capital Gift Proceeds Sweep MM	M1367	45,000,000.00	0.00	45,000,000.00	45,000,000.00	0.00	0.030	N/A
H9902 Hospital - Cadence General Funds MMF MM	M3837	165,127,444.14	35,224,699.50	165,127,444.14	165,127,444.14	6,124.91	0.030	N/A
H9902 Hospital - HRA Sweep MMF MM	M3845	291,818.34	346,368.90	291,818.34	291,818.34	22.20	0.030	N/A
H9902 Hospital - Cigna Health Benefits MMF MM	M3944	1,825,656.56	9,443,681.88	1,825,656.56	1,825,656.56	439.85	0.030	N/A
H9902 Hospital - FSA Plan MMF MM	M3951	768,827.34	1,011,973.23	768,827.34	768,827.34	63.74	0.030	N/A
H9902 Hospital - Donations Sweep MM	M5899	6,265.87	0.00	6,265.87	6,265.87	0.00	0.030	N/A
TexasCLASS G H9902 LGIP	TXCLASSGOVH9902	136,266,225.85	0.00	136,266,225.85	136,266,225.85	3,861.85	0.043	N/A
TexasCLASS H9902 LGIP	TXCLASSH9902	111,280,190.21	80,005,732.96	111,280,190.21	111,280,190.21	36,821.25	0.142	N/A
TMCC DISC CP 0 1/3/2022	89233HA38	0.00	99,993,100.00	0.00	0.00	17,000.00		1/3/2022
T-Bill 0 1/20/2022	912796K81	0.00	99,993,400.00	0.00	0.00	6,375.00		1/20/2022
T-Bill 0 1/20/2022	912796K81	0.00	99,993,400.00	0.00	0.00	6,375.00		1/20/2022
T-Bill 0 1/20/2022	912796K81	0.00	99,993,400.00	0.00	0.00	6,375.00		1/20/2022
TMCC DISC CP 0 3/10/2022	89233HCA0	40,000,000.00	39,988,520.00	39,999,080.00	39,998,666.67	12,000.01	0.120	3/10/2022
NATX DISC CP 0 4/1/2022	63873KD12	30,000,000.00	29,981,490.00	29,991,960.00	29,996,000.00	11,250.00	0.150	4/1/2022
TMCC DISC CP 0 4/1/2022	89233HD19	30,000,000.00	29,988,690.00	29,992,860.00	29,996,000.00	11,250.00	0.150	4/1/2022
TMCC DISC CP 0 4/8/2022	89233HD84	30,000,000.00	29,987,850.00	29,990,550.00	29,995,450.00	10,500.00	0.140	4/8/2022
TMCC DISC CP 0 5/9/2022	89233HE91	30,000,000.00	29,982,660.00	29,973,750.00	29,991,250.00	11,250.00	0.150	5/9/2022
NATX DISC CP 0 5/27/2022	63873KET0	30,000,000.00	0.00	29,961,420.00	29,975,066.67	6,800.00	0.340	5/27/2022
T-Bill 0 6/7/2022	912796V89	50,000,000.00	0.00	49,947,050.00	49,948,437.50	9,895.83	0.381	6/7/2022
NATX DISC CP 0 6/24/2022	63873KFQ5	30,000,000.00	0.00	29,939,370.00	29,959,400.00	8,400.00	0.421	6/24/2022
T-Bill 0 7/7/2022	912796R68	45,000,000.00	0.00	44,918,370.00	44,928,243.75	10,568.75	0.452	7/7/2022
T-Bill 0 7/21/2022	912796S42	50,000,000.00	0.00	49,893,850.00	49,931,727.43	15,277.78	0.349	7/21/2022
T-Bill 0 7/28/2022	912796S59	40,000,000.00	0.00	39,905,480.00	39,915,333.33	10,160.00	0.516	7/28/2022
T-Bill 0 8/11/2022	912796L64	30,000,000.00	0.00	29,914,740.00	29,921,416.67	8,625.00	0.585	8/11/2022
NATX DISC CP 0 8/26/2022	63873KHS9	40,000,000.00	0.00	39,833,720.00	39,882,655.55	15,733.33	0.592	8/26/2022
T-Bill 0 9/8/2022	912796M71	30,000,000.00	0.00	29,895,510.00	29,911,040.00	8,340.00	0.566	9/8/2022
T-Bill 0 10/6/2022	912796M89	20,000,000.00	0.00	19,914,840.00	19,926,513.89	6,012.50	0.612	10/6/2022
Sub Total/Average H9902 Hospital - General Fund		1,288,666,773.48	845,945,737.92	1,287,739,323.48	1,287,943,974.94	287,093.35	0.189	
H9906 Hospital - SPFC								
H9906 Hospital - SPFC Money Market MM	M3936	50,793.86	49,502.92	50,793.86	50,793.86	3.30	0.030	N/A
TexasCLASS H9906 LGIP	TXCLASSH9906	872,468.43	872,263.42	872,468.43	872,468.43	205.01	0.142	N/A
Sub Total/Average H9906 Hospital - SPFC		923,262.29	921,766.34	923,262.29	923,262.29	208.31	0.135	
H9917 Hospital - Debt Service 2010								
H9917 Hospital - Series 2010 DS Sweep MMF MM	M3993	393,179.62	829,692.17	393,179.62	393,179.62	54.46	0.030	N/A
TexasCLASS H9917 LGIP	TXCLASSH9917	6,017,839.35	6,016,425.11	6,017,839.35	6,017,839.35	1,414.24	0.142	N/A

Description	CUSIP/Ticker	Ending Face Amount/Shares	Beginning MV	Ending MV	Ending BV	Investment Income-BV	Ending YTM @ Cost	Maturity Date
Sub Total/Average H9917 Hospital - Debt Service 2010		6,411,018.97	6,846,117.28	6,411,018.97	6,411,018.97	1,468.70	0.135	
H9918 Hospital - Debt Service Reserve 2010								
H9918 Hospital - Series 2010 DSR Sweep MMF MM	M4017	209,657.99	274,124.06	209,657.99	209,657.99	17.99	0.030	N/A
TexasCLASS H9918 LGIP	TXCLASSH9918	5,820,214.08	6,818,615.13	5,820,214.08	5,820,214.08	1,598.95	0.142	N/A
Sub Total/Average H9918 Hospital - Debt Service Reserve 2010		6,029,872.07	7,092,739.19	6,029,872.07	6,029,872.07	1,616.94	0.138	
H9920 Hospital - Debt Service 2016 Rev & Ref								
H9920 Hospital - Series 2016 DS Sweep MMF MM	M4009	3,209,555.36	280,361.70	3,209,555.36	3,209,555.36	18.40	0.030	N/A
TexasCLASS H9920 LGIP	TXCLASSH9920	7,020,812.63	7,019,162.68	7,020,812.63	7,020,812.63	1,649.95	0.142	N/A
Sub Total/Average H9920 Hospital - Debt Service 2016 Rev & Ref		10,230,367.99	7,299,524.38	10,230,367.99	10,230,367.99	1,668.35	0.107	
H9921 Hospital - Debt Service Reserve 2016 Rev & am								
H9921 Hospital - Series 2016 DSR Sweep MMF MM	M4033	10,657,596.23	432,208.39	10,657,596.23	10,657,596.23	59.70	0.030	N/A
T-Bill 0 1/27/2022	912796C31	0.00	10,999,219.00	0.00	0.00	986.84		1/27/2022
Sub Total/Average H9921 Hospital - Debt Service Reserve 2016 Rev & am		10,657,596.23	11,431,427.39	10,657,596.23	10,657,596.23	1,046.54	0.030	
H9924 Hospital - Capital Assets Series 2020								
H9924 Hospital - Capital Assets Ser 2020 Sweep MMF	M6228	160,780.06	253,166.62	160,780.06	160,780.06	16.62	0.030	N/A
TexasCLASS H9924 LGIP	TXCLASSH9924	12,500,885.75	17,496,792.23	12,500,885.75	12,500,885.75	4,093.52	0.142	N/A
Sub Total/Average H9924 Hospital - Capital Assets Series 2020		12,661,665.81	17,749,958.85	12,661,665.81	12,661,665.81	4,110.14	0.140	
Total / Average		1,335,580,556.84	897,287,271.35	1,334,653,106.84	1,334,857,758.30	297,212.33	0.186	

SECTION 4
TRANSACTIONS

Harris County
 Transactions Summary
 ML - Transaction Report By Action
 Group By: Action
 Portfolio / Report Group: Harris Health System
 Begin Date: 11/30/2021, End Date: 02/28/2022

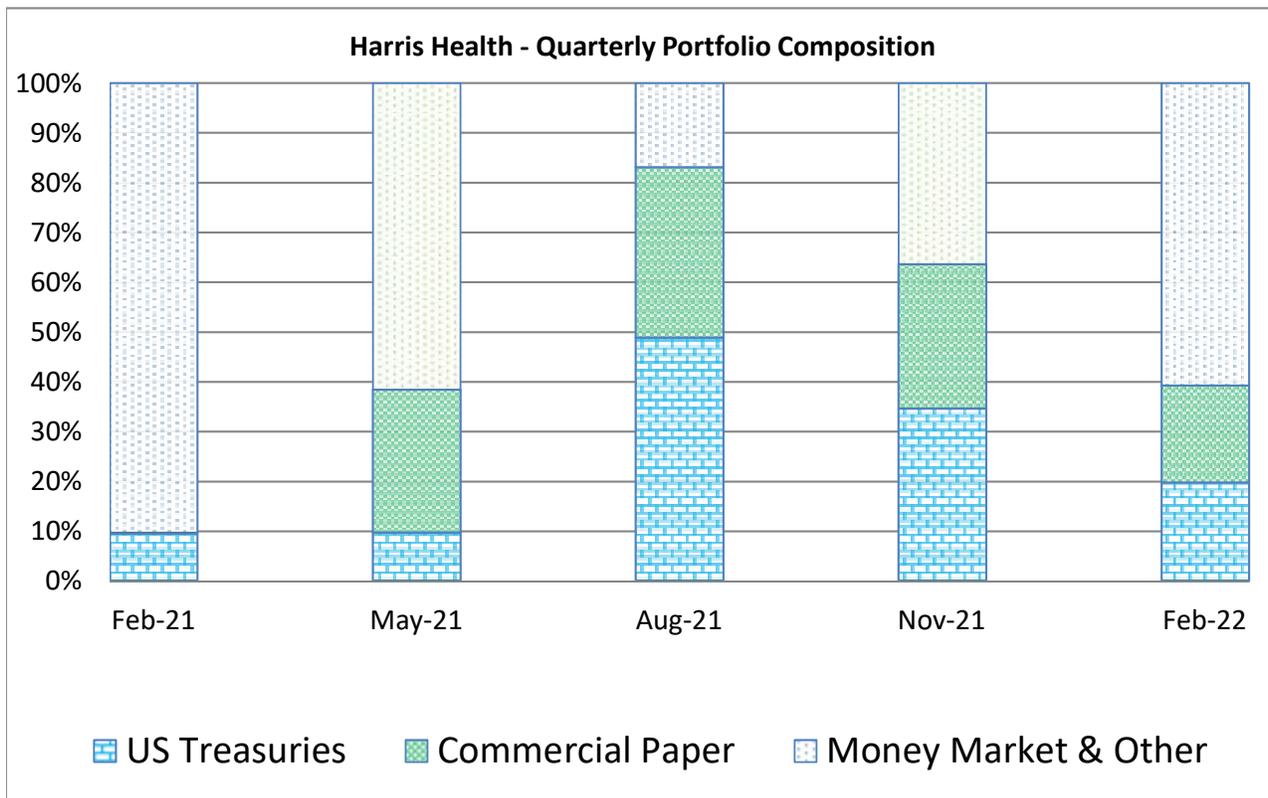
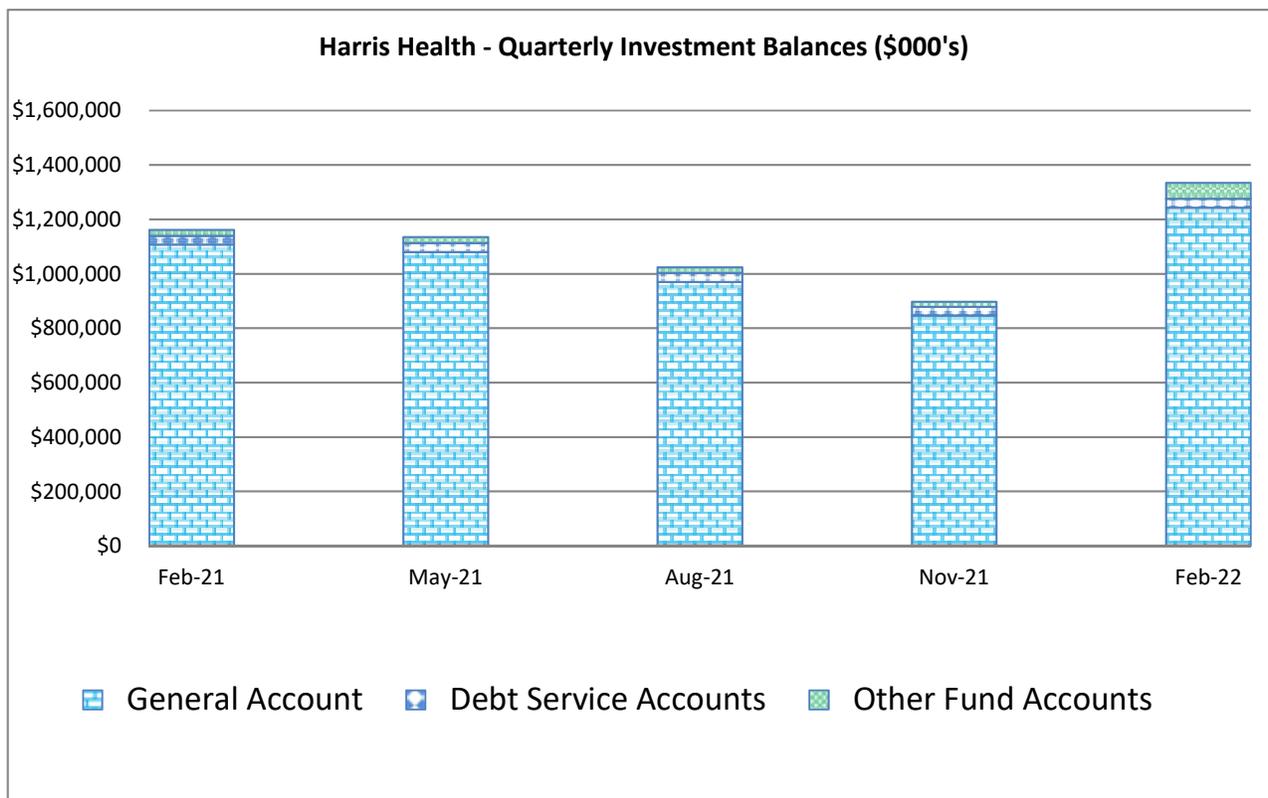
Description	CUSIP/Ticker	Portfolio Name	Coupon Rate	YTM @ Cost	Trade Date	Settlement Date	Maturity Date	Face Amount/Shares	Principal	Price	Interest/Dividends	Total	Broker/Dealer
Buy													
NATX DISC CP 0 5/27/2022	63873KET0	H9902 Hospital - General Fund	0.000	0.340	2/3/2022	2/4/2022	5/27/2022	30,000,000.00	29,968,266.67	99.894222	0.00	29,968,266.67	Natixis New York 067
NATX DISC CP 0 6/24/2022	63873KFQ5	H9902 Hospital - General Fund	0.000	0.421	2/3/2022	2/4/2022	6/24/2022	30,000,000.00	29,951,000.00	99.836667	0.00	29,951,000.00	Natixis New York 067
NATX DISC CP 0 8/26/2022	63873KH59	H9902 Hospital - General Fund	0.000	0.592	2/3/2022	2/4/2022	8/26/2022	40,000,000.00	39,866,922.22	99.667306	0.00	39,866,922.22	Natixis New York 067
T-Bill 0 10/6/2022	912796M89	H9902 Hospital - General Fund	0.000	0.612	2/9/2022	2/10/2022	10/6/2022	20,000,000.00	19,920,501.39	99.602507	0.00	19,920,501.39	Loop Capital Markets 045
T-Bill 0 7/21/2022	912796S42	H9902 Hospital - General Fund	0.000	0.391	2/8/2022	2/9/2022	6/7/2022	50,000,000.00	49,938,541.67	99.877083	0.00	49,938,541.67	Oppenheimer & Co 046
T-Bill 0 7/28/2022	912796S59	H9902 Hospital - General Fund	0.000	0.516	2/9/2022	2/10/2022	7/28/2022	40,000,000.00	39,905,173.33	99.762933	0.00	39,905,173.33	Hilltop Securities 059
T-Bill 0 7/7/2022	912796R68	H9902 Hospital - General Fund	0.000	0.452	2/8/2022	2/9/2022	7/7/2022	45,000,000.00	44,917,675.00	99.817056	0.00	44,917,675.00	BNY Capital Markets Inc.
T-Bill 0 8/11/2022	912796L64	H9902 Hospital - General Fund	0.000	0.585	2/9/2022	2/10/2022	8/11/2022	30,000,000.00	29,912,791.67	99.709306	0.00	29,912,791.67	Oppenheimer & Co 046
T-Bill 0 9/8/2022	912796M71	H9902 Hospital - General Fund	0.000	0.566	2/9/2022	2/10/2022	9/8/2022	30,000,000.00	29,902,700.00	99.675667	0.00	29,902,700.00	Cabrera Capital Markets 069
Sub Total / Average Buy								365,000,000.00	364,200,021.60		0.00	364,200,021.60	
Deposit													
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	2/28/2022	2/28/2022	N/A	12,538.15	12,538.15	100	0.00	12,538.15	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	2/2/2022	2/2/2022	N/A	42,500,000.00	42,500,000.00	100	0.00	42,500,000.00	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	1/31/2022	1/31/2022	N/A	19,472.16	19,472.16	100	0.00	19,472.16	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	1/14/2022	1/14/2022	N/A	40,000,000.00	40,000,000.00	100	0.00	40,000,000.00	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	1/5/2022	1/5/2022	N/A	40,000,000.00	40,000,000.00	100	0.00	40,000,000.00	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	12/31/2021	12/31/2021	N/A	8,412.04	8,412.04	100	0.00	8,412.04	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	12/30/2021	12/30/2021	N/A	13,270.52	13,270.52	100	0.00	13,270.52	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	12/28/2021	12/28/2021	N/A	50,000,000.00	50,000,000.00	100	0.00	50,000,000.00	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	12/17/2021	12/17/2021	N/A	35,000,000.00	35,000,000.00	100	0.00	35,000,000.00	None
LoneStar Gov H9902 LGIP	LONESTARGH9902	H9902 Hospital - General Fund	N/A	0.000	2/28/2022	2/28/2022	N/A	2,320.01	2,320.01	100	0.00	2,320.01	None
LoneStar Gov H9902 LGIP	LONESTARGH9902	H9902 Hospital - General Fund	N/A	0.000	2/2/2022	2/2/2022	N/A	26,000,000.00	26,000,000.00	100	0.00	26,000,000.00	None
LoneStar Gov H9902 LGIP	LONESTARGH9902	H9902 Hospital - General Fund	N/A	0.000	2/2/2022	2/2/2022	N/A	99,000,000.00	99,000,000.00	100	0.00	99,000,000.00	None
TexasCLASS H9902 LGIP	TXCLASSH9902	H9902 Hospital - General Fund	N/A	0.000	2/28/2022	2/28/2022	N/A	12,189.85	12,189.85	100	0.00	12,189.85	None
TexasCLASS H9902 LGIP	TXCLASSH9902	H9902 Hospital - General Fund	N/A	0.000	2/2/2022	2/2/2022	N/A	42,500,000.00	42,500,000.00	100	0.00	42,500,000.00	None
TexasCLASS H9902 LGIP	TXCLASSH9902	H9902 Hospital - General Fund	N/A	0.000	1/31/2022	1/31/2022	N/A	18,554.43	18,554.43	100	0.00	18,554.43	None
TexasCLASS H9902 LGIP	TXCLASSH9902	H9902 Hospital - General Fund	N/A	0.000	1/14/2022	1/14/2022	N/A	40,000,000.00	40,000,000.00	100	0.00	40,000,000.00	None
TexasCLASS H9902 LGIP	TXCLASSH9902	H9902 Hospital - General Fund	N/A	0.000	1/5/2022	1/5/2022	N/A	40,000,000.00	40,000,000.00	100	0.00	40,000,000.00	None
TexasCLASS H9902 LGIP	TXCLASSH9902	H9902 Hospital - General Fund	N/A	0.000	12/31/2021	12/31/2021	N/A	6,076.97	6,076.97	100	0.00	6,076.97	None
TexasCLASS H9902 LGIP	TXCLASSH9902	H9902 Hospital - General Fund	N/A	0.000	12/28/2021	12/28/2021	N/A	50,000,000.00	50,000,000.00	100	0.00	50,000,000.00	None
TexasCLASS H9902 LGIP	TXCLASSH9902	H9902 Hospital - General Fund	N/A	0.000	12/17/2021	12/17/2021	N/A	35,000,000.00	35,000,000.00	100	0.00	35,000,000.00	None
TexasCLASS H9906 LGIP	TXCLASSH9906	H9906 Hospital - SPFC	N/A	0.000	2/28/2022	2/28/2022	N/A	82.22	82.22	100	0.00	82.22	None
TexasCLASS H9906 LGIP	TXCLASSH9906	H9906 Hospital - SPFC	N/A	0.000	1/31/2022	1/31/2022	N/A	71.50	71.50	100	0.00	71.50	None
TexasCLASS H9906 LGIP	TXCLASSH9906	H9906 Hospital - SPFC	N/A	0.000	12/31/2021	12/31/2021	N/A	51.29	51.29	100	0.00	51.29	None
TexasCLASS H9917 LGIP	TXCLASSH9917	H9917 Hospital - Debt Service 2010	N/A	0.000	2/28/2022	2/28/2022	N/A	567.28	567.28	100	0.00	567.28	None
TexasCLASS H9917 LGIP	TXCLASSH9917	H9917 Hospital - Debt Service 2010	N/A	0.000	1/31/2022	1/31/2022	N/A	493.17	493.17	100	0.00	493.17	None
TexasCLASS H9917 LGIP	TXCLASSH9917	H9917 Hospital - Debt Service 2010	N/A	0.000	12/31/2021	12/31/2021	N/A	353.79	353.79	100	0.00	353.79	None
TexasCLASS H9918 LGIP	TXCLASSH9918	H9918 Hospital - Debt Service Reserve 2010	N/A	0.000	2/28/2022	2/28/2022	N/A	639.02	639.02	100	0.00	639.02	None
TexasCLASS H9918 LGIP	TXCLASSH9918	H9918 Hospital - Debt Service Reserve 2010	N/A	0.000	1/31/2022	1/31/2022	N/A	558.94	558.94	100	0.00	558.94	None
TexasCLASS H9918 LGIP	TXCLASSH9918	H9918 Hospital - Debt Service Reserve 2010	N/A	0.000	12/31/2021	12/31/2021	N/A	400.99	400.99	100	0.00	400.99	None
TexasCLASS H9920 LGIP	TXCLASSH9920	H9920 Hospital - Debt Service 2016 Rev & Ref	N/A	0.000	2/28/2022	2/28/2022	N/A	661.80	661.80	100	0.00	661.80	None
TexasCLASS H9920 LGIP	TXCLASSH9920	H9920 Hospital - Debt Service 2016 Rev & Ref	N/A	0.000	1/31/2022	1/31/2022	N/A	575.38	575.38	100	0.00	575.38	None
TexasCLASS H9920 LGIP	TXCLASSH9920	H9920 Hospital - Debt Service 2016 Rev & Ref	N/A	0.000	12/31/2021	12/31/2021	N/A	412.77	412.77	100	0.00	412.77	None
TexasCLASS H9924 LGIP	TXCLASSH9924	H9924 Hospital - Capital Assets Series 2020	N/A	0.000	2/28/2022	2/28/2022	N/A	1,630.30	1,630.30	100	0.00	1,630.30	None
TexasCLASS H9924 LGIP	TXCLASSH9924	H9924 Hospital - Capital Assets Series 2020	N/A	0.000	1/31/2022	1/31/2022	N/A	1,434.29	1,434.29	100	0.00	1,434.29	None
TexasCLASS H9924 LGIP	TXCLASSH9924	H9924 Hospital - Capital Assets Series 2020	N/A	0.000	12/31/2021	12/31/2021	N/A	1,028.93	1,028.93	100	0.00	1,028.93	None
TexasCLASS G H9902 LGIP	TXCLASSGOVH9902	H9902 Hospital - General Fund	N/A	0.000	2/28/2022	2/28/2022	N/A	3,861.85	3,861.85	100	0.00	3,861.85	None
TexasCLASS G H9902 LGIP	TXCLASSGOVH9902	H9902 Hospital - General Fund	N/A	0.000	2/2/2022	2/2/2022	N/A	136,262,364.00	136,262,364.00	100	0.00	136,262,364.00	None
Sub Total / Average Deposit								1,095,862,371.23	1,095,862,371.23		0.00	1,095,862,371.23	
Interest													
H9902 Hospital - Cadence General Funds DDA MM	D3837	H9902 Hospital - General Fund	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		1,443.53	1,443.53	None
H9902 Hospital - Cadence General Funds DDA MM	D3837	H9902 Hospital - General Fund	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		1,691.40	1,691.40	None
H9902 Hospital - Cadence General Funds DDA MM	D3837	H9902 Hospital - General Fund	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		1,693.81	1,693.81	None
H9902 Hospital - Cadence General Funds MMF MM	M3837	H9902 Hospital - General Fund	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		4,328.03	4,328.03	None
H9902 Hospital - Cadence General Funds MMF MM	M3837	H9902 Hospital - General Fund	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		905.70	905.70	None
H9902 Hospital - Cadence General Funds MMF MM	M3837	H9902 Hospital - General Fund	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		891.16	891.16	None
H9902 Hospital - Cigna Health Benefits MMF MM	M3944	H9902 Hospital - General Fund	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		155.31	155.31	None
H9902 Hospital - Cigna Health Benefits MMF MM	M3944	H9902 Hospital - General Fund	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		193.73	193.73	None
H9902 Hospital - Cigna Health Benefits MMF MM	M3944	H9902 Hospital - General Fund	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		90.81	90.81	None
H9902 Hospital - Donations MM	D5899	H9902 Hospital - General Fund	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		0.01	0.01	None
H9902 Hospital - Donations MM	D5899	H9902 Hospital - General Fund	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		0.21	0.21	None
H9902 Hospital - Donations MM	D5899	H9902 Hospital - General Fund	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		0.03	0.03	None
H9902 Hospital - FSA Plan MMF MM	M3951	H9902 Hospital - General Fund	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		22.83	22.83	None
H9902 Hospital - FSA Plan MMF MM	M3951	H9902 Hospital - General Fund	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		23.61	23.61	None
H9902 Hospital - FSA Plan MMF MM	M3951	H9902 Hospital - General Fund	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		17.30	17.30	None
H9902 Hospital - HRA Sweep MMF MM	M3845	H9902 Hospital - General Fund	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		7.21	7.21	None
H9902 Hospital - HRA Sweep MMF MM	M3845	H9902 Hospital - General Fund	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		7.54	7.54	None
H9902 Hospital - HRA Sweep MMF MM	M3845	H9902 Hospital - General Fund	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		7.45	7.45	None
H9906 Hospital - SPFC Money Market MM	M3936	H9906 Hospital - SPFC	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		1.12	1.12	None
H9906 Hospital - SPFC Money Market MM	M3936	H9906 Hospital - SPFC	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		1.11	1.11	

Description	CUSIP/Ticker	Portfolio Name	Coupon Rate	YTM @ Cost	Trade Date	Settlement Date	Maturity Date	Face Amount/Shares	Principal	Price	Interest/Dividends	Total	Broker/Dealer
Interest													
H9918 Hospital - Series 2010 DSR Sweep MMF M40017		H9918 Hospital - Debt Service Reserve 2010	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		5.86	5.86	None
H9920 Hospital - Series 2016 DS Sweep MMF MN M4009		H9920 Hospital - Debt Service 2016 Rev & Ref	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		6.19	6.19	None
H9920 Hospital - Series 2016 DS Sweep MMF MN M4009		H9920 Hospital - Debt Service 2016 Rev & Ref	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		6.22	6.22	None
H9920 Hospital - Series 2016 DS Sweep MMF MN M4009		H9920 Hospital - Debt Service 2016 Rev & Ref	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		5.99	5.99	None
H9921 Hospital - Series 2016 DSR Sweep MMF M40033		H9921 Hospital - Debt Service Reserve 2016 Rev	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		40.88	40.88	None
H9921 Hospital - Series 2016 DSR Sweep MMF M40033		H9921 Hospital - Debt Service Reserve 2016 Rev	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		9.59	9.59	None
H9921 Hospital - Series 2016 DSR Sweep MMF M40033		H9921 Hospital - Debt Service Reserve 2016 Rev	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		9.23	9.23	None
H9924 Hospital - Capital Assets Ser 2020 Sweep	M6228	H9924 Hospital - Capital Assets Series 2020	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		5.59	5.59	None
H9924 Hospital - Capital Assets Ser 2020 Sweep	M6228	H9924 Hospital - Capital Assets Series 2020	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		5.62	5.62	None
H9924 Hospital - Capital Assets Ser 2020 Sweep	M6228	H9924 Hospital - Capital Assets Series 2020	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		5.41	5.41	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		12,538.15	12,538.15	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		19,472.16	19,472.16	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		8,412.04	8,412.04	None
LoneStar Gov H9902 LGIP	LONESTARGH9902	H9902 Hospital - General Fund	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		2,320.01	2,320.01	None
TexasCLASS H9902 LGIP	TXCLASSH9902	H9902 Hospital - General Fund	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		12,189.85	12,189.85	None
TexasCLASS H9902 LGIP	TXCLASSH9902	H9902 Hospital - General Fund	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		18,554.43	18,554.43	None
TexasCLASS H9902 LGIP	TXCLASSH9902	H9902 Hospital - General Fund	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		6,076.97	6,076.97	None
TexasCLASS H9906 LGIP	TXCLASSH9906	H9906 Hospital - SPFC	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		82.22	82.22	None
TexasCLASS H9906 LGIP	TXCLASSH9906	H9906 Hospital - SPFC	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		71.50	71.50	None
TexasCLASS H9906 LGIP	TXCLASSH9906	H9906 Hospital - SPFC	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		51.29	51.29	None
TexasCLASS H9917 LGIP	TXCLASSH9917	H9917 Hospital - Debt Service 2010	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		567.28	567.28	None
TexasCLASS H9917 LGIP	TXCLASSH9917	H9917 Hospital - Debt Service 2010	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		493.17	493.17	None
TexasCLASS H9917 LGIP	TXCLASSH9917	H9917 Hospital - Debt Service 2010	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		353.79	353.79	None
TexasCLASS H9918 LGIP	TXCLASSH9918	H9918 Hospital - Debt Service Reserve 2010	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		639.02	639.02	None
TexasCLASS H9918 LGIP	TXCLASSH9918	H9918 Hospital - Debt Service Reserve 2010	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		558.94	558.94	None
TexasCLASS H9918 LGIP	TXCLASSH9918	H9918 Hospital - Debt Service Reserve 2010	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		400.99	400.99	None
TexasCLASS H9920 LGIP	TXCLASSH9920	H9920 Hospital - Debt Service 2016 Rev & Ref	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		661.80	661.80	None
TexasCLASS H9920 LGIP	TXCLASSH9920	H9920 Hospital - Debt Service 2016 Rev & Ref	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		575.38	575.38	None
TexasCLASS H9920 LGIP	TXCLASSH9920	H9920 Hospital - Debt Service 2016 Rev & Ref	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		412.77	412.77	None
TexasCLASS H9924 LGIP	TXCLASSH9924	H9924 Hospital - Capital Assets Series 2020	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		1,630.30	1,630.30	None
TexasCLASS H9924 LGIP	TXCLASSH9924	H9924 Hospital - Capital Assets Series 2020	N/A	0.000	1/31/2022	1/31/2022	N/A	0.00	0.00		1,434.29	1,434.29	None
TexasCLASS H9924 LGIP	TXCLASSH9924	H9924 Hospital - Capital Assets Series 2020	N/A	0.000	12/31/2021	12/31/2021	N/A	0.00	0.00		1,028.93	1,028.93	None
TexasCLASS G H9902 LGIP	TXCLASSGOVH9902	H9902 Hospital - General Fund	N/A	0.000	2/28/2022	2/28/2022	N/A	0.00	0.00		3,861.85	3,861.85	None
Sub Total / Average Interest								0.00	0.00		104,037.29	104,037.29	
Matured													
T-Bill 0 1/20/2022	912796K81	H9902 Hospital - General Fund	0.000	0.000	1/20/2022	1/20/2022	1/20/2022	100,000,000.00	100,000,000.00	0	0.00	100,000,000.00	FHN Financial Capital Markets 040
T-Bill 0 1/20/2022	912796K81	H9902 Hospital - General Fund	0.000	0.000	1/20/2022	1/20/2022	1/20/2022	100,000,000.00	100,000,000.00	0	0.00	100,000,000.00	Oppenheimer & Co 046
T-Bill 0 1/20/2022	912796K81	H9902 Hospital - General Fund	0.000	0.000	1/20/2022	1/20/2022	1/20/2022	100,000,000.00	100,000,000.00	0	0.00	100,000,000.00	Jefferies Inc. 0071
T-Bill 0 1/27/2022	912796C31	H9921 Hospital - Debt Service Reserve 2016 Rev	0.000	0.000	1/27/2022	1/27/2022	1/27/2022	11,000,000.00	11,000,000.00	0	0.00	11,000,000.00	FHN Financial Capital Markets 040
TMCC DISC CP 0 1/3/2022	89233HA38	H9902 Hospital - General Fund	0.000	0.000	1/3/2022	1/3/2022	1/3/2022	100,000,000.00	100,000,000.00	0	0.00	100,000,000.00	Toyota Motor Credit Corp [D] 022
Sub Total / Average Matured								411,000,000.00	411,000,000.00	0	0.00	411,000,000.00	
Withdraw													
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	2/14/2022	2/14/2022	N/A	20,000,000.00	20,000,000.00	0	0.00	20,000,000.00	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	2/11/2022	2/11/2022	N/A	10,000,000.00	10,000,000.00	0	0.00	10,000,000.00	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	2/10/2022	2/10/2022	N/A	10,000,000.00	10,000,000.00	0	0.00	10,000,000.00	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	2/2/2022	2/2/2022	N/A	26,000,000.00	26,000,000.00	0	0.00	26,000,000.00	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	2/2/2022	2/2/2022	N/A	99,000,000.00	99,000,000.00	0	0.00	99,000,000.00	None
LoneStar H9902 LGIP	LONESTARH9902	H9902 Hospital - General Fund	N/A	0.000	1/25/2022	1/25/2022	N/A	25,000,000.00	25,000,000.00	0	0.00	25,000,000.00	None
TexasCLASS H9902 LGIP	TXCLASSH9902	H9902 Hospital - General Fund	N/A	0.000	2/14/2022	2/14/2022	N/A	20,000,000.00	20,000,000.00	0	0.00	20,000,000.00	None
TexasCLASS H9902 LGIP	TXCLASSH9902	H9902 Hospital - General Fund	N/A	0.000	2/11/2022	2/11/2022	N/A	10,000,000.00	10,000,000.00	0	0.00	10,000,000.00	None
TexasCLASS H9902 LGIP	TXCLASSH9902	H9902 Hospital - General Fund	N/A	0.000	2/10/2022	2/10/2022	N/A	10,000,000.00	10,000,000.00	0	0.00	10,000,000.00	None
TexasCLASS H9902 LGIP	TXCLASSH9902	H9902 Hospital - General Fund	N/A	0.000	2/2/2022	2/2/2022	N/A	136,262,364.00	136,262,364.00	0	0.00	136,262,364.00	None
TexasCLASS H9918 LGIP	TXCLASSH9918	H9918 Hospital - Debt Service Reserve 2010	N/A	0.000	2/28/2022	2/28/2022	N/A	1,000,000.00	1,000,000.00	0	0.00	1,000,000.00	None
TexasCLASS H9924 LGIP	TXCLASSH9924	H9924 Hospital - Capital Assets Series 2020	N/A	0.000	2/28/2022	2/28/2022	N/A	5,000,000.00	5,000,000.00	0	0.00	5,000,000.00	None
Sub Total / Average Withdraw								611,667,356.74	611,667,356.74	0	0.00	611,667,356.74	

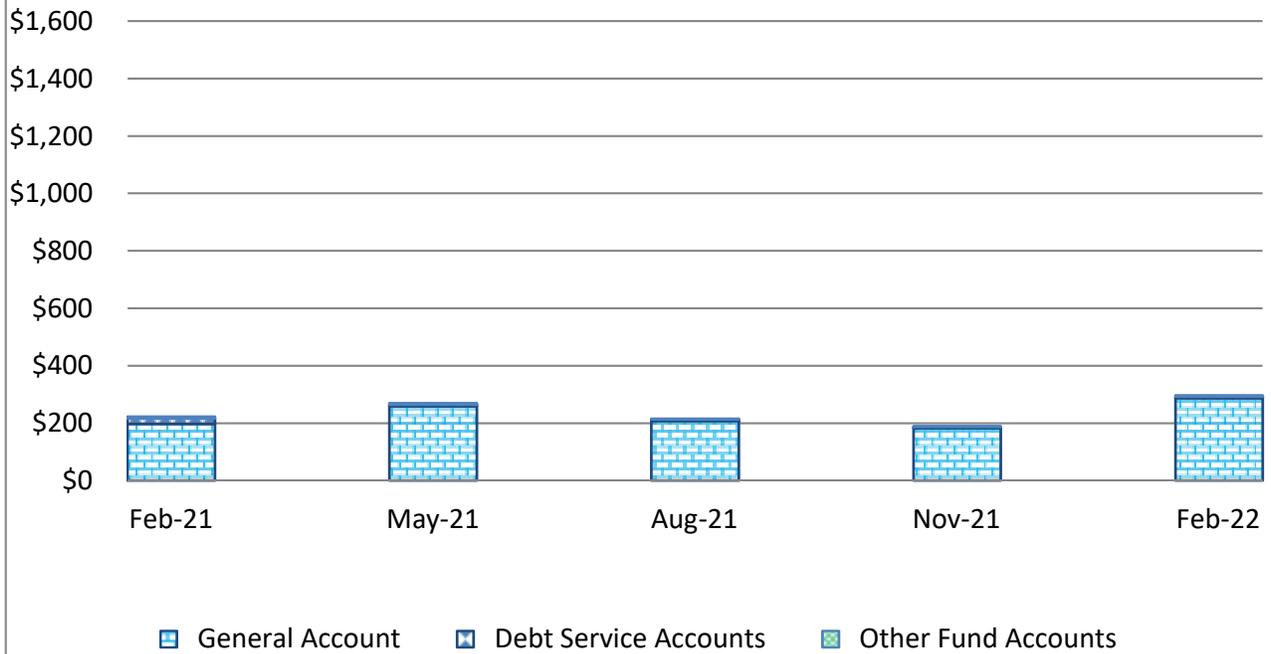
**HARRIS COUNTY HOSPITAL DISTRICT
dba HARRIS HEALTH SYSTEM**

**INVESTMENT REPORT
As of February 28, 2022**

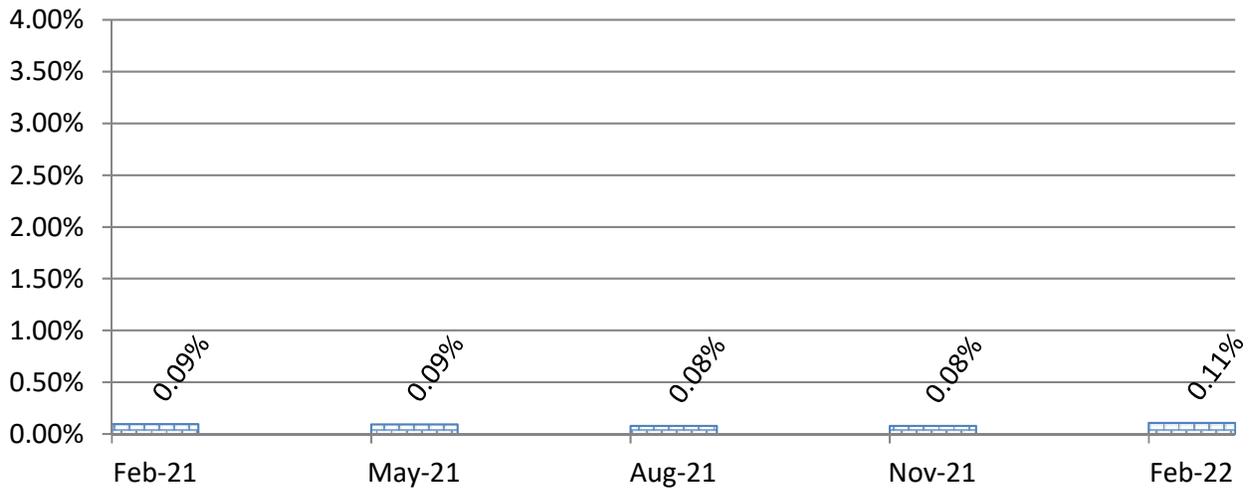
- Executive Summary Charts and Quarterly Trend Schedule for Harris Health System
- Quarter End Investment Report from Harris County Office of Financial Management



Harris Health - Quarterly Earnings (\$000's)



Harris Health - Quarterly Average Earnings %



Thursday, May 12, 2022

Consideration of Acceptance of the Harris County Hospital District First Quarter
2022 Pension Plan Report

It is the policy of Harris Health System to fully fund the Annual Required Contribution for each plan year, based on the actuarial methods and assumptions defined in the annual Actuarial Valuation Funding Report for the Pension Plan. The required contribution includes the normal cost for new benefits being earned during the year, plus an amortization to cover any unfunded accrued liability over a period of 20 years or less. The targeted funded ratio of the Pension Plan is one hundred percent (100%) by the end of the amortization period. In order to accelerate the full funding of the Pension Plan, the Board of Trustees may authorize additional funding in excess of the Annual Required Contribution from current funds for any plan year. (Policy 6.28 Retirement Plans for Eligible Employees)

The Annual Required Contribution to the Pension Plan for Calendar Year 2022 is estimated to be \$39 million utilizing data from Actuarial Valuation Funding Reports. The final funding report for the current year is expected by the end of April. Total Plan benefits for Calendar Year 2022 are estimated to be \$60 million.

In accordance with the policy provision allowing additional funding, Management recommends that Harris Health system increase the Pension Plan funding for Calendar Year 2022 from the estimated Annual Required Contribution of \$39 million to the projected total benefit amount of \$60 million. The purpose of the increased funding is to continue to move the funded percentage closer to the one hundred percent fully funded target. The ratio of the Market Value of Plan Assets to the Actuarial Liability at January 1, 2022 was 86.2%. The requested increase in the funding level will increase the funding level by approximately 2% above what the Annual Required Contribution would achieve.

Management recommends that the Board of Trustees approve additional funding of \$21 million for the Harris County Hospital District Pension Plan for Calendar Year 2022.

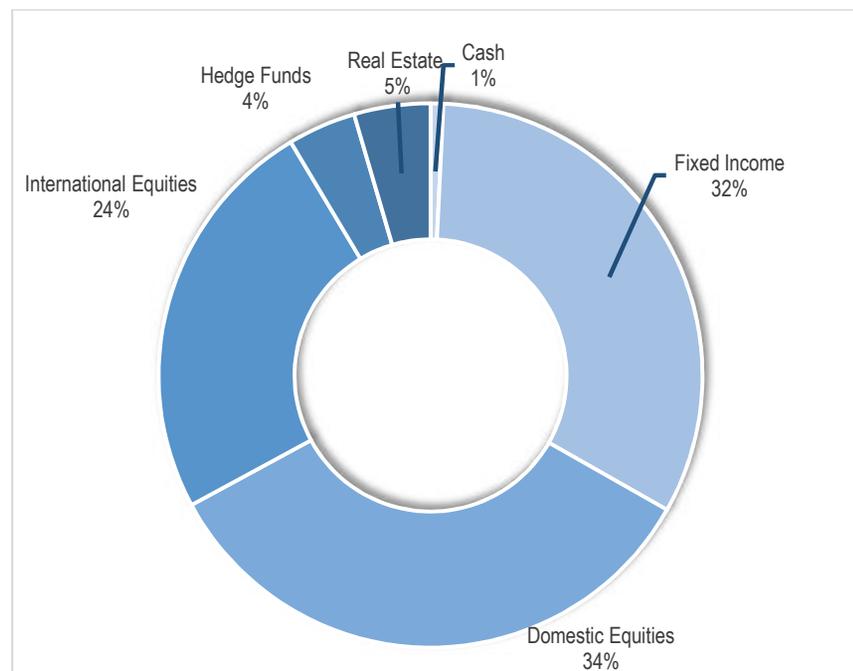
Thank you.

Pension Plan Summary

For the Quarter Ended and Year to Date March 31, 2022

	YEAR-TO-DATE 12/31/21	QUARTERLY 03/31/22	YEAR-TO-DATE 03/31/22
Investment Return	9.7%	-5.9%	-5.9%
Market Value of Assets (in millions)	\$ 966.4	\$ 911.6	\$ 911.6
Employer Contributions (in millions)	\$ 57.0	\$ 14.7	\$ 14.7
Benefit Payments (in millions)	\$ 53.3	\$ 13.8	\$ 13.8
Funded Ratio	86.2%	80.8%	80.8%

Current Asset Allocation:



*The Plan was in compliance with target asset allocations per the Board approved Pension Plan Investment Policy.

Market Updates:

The market value of the Plan assets decreased by \$54.7 million since the beginning of the calendar year. Investment return was -5.9% for the quarter ended March 31, 2022, due to the following market conditions:

- Markets were challenged during the first quarter of the year and volatility remained elevated. Global stocks and bonds declined during an unstable quarter marked by Russia's invasion of Ukraine, mounting inflation, tightening monetary policy, and a resurgence of COVID-19 infections in Europe and Asia. Commodity prices moved sharply higher, contributing to worldwide inflationary pressures.
- U.S. equities saw a substantial correction in January, but were fairly resilient thereafter considering volatility associated with heightened geopolitical risk, impacts of higher inflation, and rising interest rates. The S&P 500 Index finished the quarter off with an increase of 4.6%.
- Despite uncertainty, bond yields moved significantly higher over the quarter resulting in a sizable decline of bond prices, as markets continued to price in the upcoming Fed hiking cycle and grapple with changing inflation dynamics.
- The total Pension Plan return for the first quarter of 2022 was -5.9% compared to the Policy Index return of -4.6%. The Plan's diversified structure was not immune to widespread market losses, with only the Alternatives segment of the portfolio posting positive absolute returns. The Plan's weak relative performance against the Policy Index during the quarter was broadly attributable to its equity strategies, which struggled to keep pace with their respective market indexes. When looking at returns for the trailing 12-month period, the Plan's return falls behind that of the Policy Index, returning 1.2% vs. 3.3%.

Thursday, May 12, 2022

Consideration of Approval for Additional Funding of \$21,000,000 for the Harris County Hospital District Pension Plan for Calendar Year 2022

It is the policy of Harris Health System to fully fund the Annual Required Contribution for each plan year, based on the actuarial methods and assumptions defined in the annual Actuarial Valuation Funding Report for the Pension Plan. The required contribution includes the normal cost for new benefits being earned during the year, plus an amortization to cover any unfunded accrued liability over a period of 20 years or less. The targeted funded ratio of the Pension Plan is one hundred percent (100%) by the end of the amortization period. In order to accelerate the full funding of the Pension Plan, the Board of Trustees may authorize additional funding in excess of the Annual Required Contribution from current funds for any plan year. (Policy 6.28 Retirement Plans for Eligible Employees)

The Annual Required Contribution to the Pension Plan for Calendar Year 2022 is estimated to be \$39 million utilizing data from Actuarial Valuation Funding Reports. The final funding report for the current year is expected by the end of April. Total Plan benefits for Calendar Year 2022 are estimated to be \$60 million.

In accordance with the policy provision allowing additional funding, Management recommends that Harris Health system increase the Pension Plan funding for Calendar Year 2022 from the estimated Annual Required Contribution of \$39 million to the projected total benefit amount of \$60 million. The purpose of the increased funding is to continue to move the funded percentage closer to the one hundred percent fully funded target. The ratio of the Market Value of Plan Assets to the Actuarial Liability at January 1, 2022 was 86.2%. The requested increase in the funding level will increase the funding level by approximately 2% above what the Annual Required Contribution would achieve.

Management recommends that the Board of Trustees approve additional funding of \$21 million for the Harris County Hospital District Pension Plan for Calendar Year 2022.

Thank you.

Thursday, May 26, 2022

Consideration of Approval of Grant Agreements (Item C1 through C4)

See Attached Grant Agreement Summary: May 26, 2022

**Grant Agenda Items for the Harris County Hospital District dba Harris Health System, Board of Trustees Report
Grant Agreement Summary: May 26, 2022**

No.	Grantor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Award Amount
C1	Harris County Hospital District Foundation	Consideration of Approval of a Grant Agreement Between Harris County Hospital District d/b/a Harris Health System and Harris County Hospital District Foundation, Through a Grant from the Roots & Wings Foundation, to Fund the Expansion of Harris Health System's Community Health Worker	Grant Agreement	May 26, 2022 through May 26, 2023	Mr. Jeffrey Baker	\$350,000.00
C2	Harris County Hospital District Foundation	Consideration of Approval of a Grant Agreement Between Harris County Hospital District d/b/a Harris Health System and Harris County Hospital District Foundation, Through Donations from the Williams Stamps Farish Fund, EPIC Charitable Fund, the National Emphysema Foundation and Other Various Individual Donors, to Support the HCHD Foundation COVID-19 Assistance Fund, Restricted to the Purchasing of PPE and	Grant Agreement	May 26, 2022 through May 26, 2023	Mr. Jeffrey Baker	\$162,636.00

No.	Grantor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Award Amount
C3	The Houston Regional HIV/AIDS Resource Group (TRG)	Consideration of Approval of a Grant Agreement Between Harris County Hospital District d/b/a Harris Health System and The Houston Regional HIV/AIDS Resource Group (TRG), Funded by Texas Department of State Health Services (DSHS), to Provide (2) ADAP Enrollment Workers, Currently Housed at Thomas Street Health Center.	Grant Agreement Renewal	April 1, 2022 through March 31, 2023	Dr. Jennifer Small	\$150,000.00
C4	Texas Department of State Health Services (DSHS)	Consideration of Approval of a Grant Agreement Between Harris County Hospital District d/b/a Harris Health System and Texas Department of State Health Services (DSHS) to Fund Efforts to Reduce Workplace Violence Against Nurses.	Grant Agreement	June 1, 2022 through December 31, 2023	Dr. Jackie Brock	\$150,000.00
TOTAL AMOUNT:						\$812,636.00

Thursday, May 26, 2022

Consideration to Approve a Grant Agreement between Harris Health System and the Harris County Hospital District Foundation, Through a Grant from the Roots & Wings Foundation, benefiting Harris Health System's Community Health Worker program

The Harris County Hospital District Foundation, through a donation from the Roots & Wings Foundation, authorizes a grant in the amount of \$350,000.00 to fund the expansion of the award-winning Community Health Worker program into concentrated work in wellness and prevention utilizing an integrated approach consisting of in-reach and outreach tactics for focused populations, which effectively decrease barriers to wellness.

The grant will support the design, implementation, and evaluation a Community Health Worker (CHW) program to empower underserved individuals or communities to receive wellness and preventive services. The CHW, which lives in the high-risk targeted geographic area, will encourage and empower individual with high risk factors and their families to adopt healthier lifestyle through system and community resources created for wellness and prevention. Interventions created will be data-driven, technology supported, evidence-informed and centered on bridging gaps for individuals between health care, home, and the community.

Harris Health Administration requests approval to enter into a Grant Agreement between Harris Health System and the Harris County Hospital District Foundation regarding the \$350,000.00 grant from the Roots & Wings Foundation.

Thursday, May 26, 2022

Consideration to Approve a Grant Agreement between Harris Health System and the Harris County Hospital District Foundation, Through the various donations, in support of the HCHD Foundation Covid-19 Assistance Fund.

The Harris County Hospital District Foundation, through donations from the Williams Stamps Parish Fund, EPIC Charitable Fund, the National Emphysema Foundation and other various individual donors, authorizes a grant in the amount of \$162,636.00 to support the HCHD Foundation Covid-19 Assistance Fund, restricted to the purchasing of PPE and other Covid related expenses.

Harris Health Administration requests approval to enter into a Grant Agreement between Harris Health System and the Harris County Hospital District Foundation regarding the various donations totaling \$162,636.00.

Thursday, May 26, 2022

Consideration to Approve a Ratification of a Renewal of a Grant Agreement from The Houston Regional HIV/AIDS Resource Group (TRG) to the Harris County Hospital District d/b/a Harris Health System Funded by Texas Department of State Health Services (DSHS) to Provide AIDS Drug Assistance Program (ADAP) Enrollment Workers at Harris Health System.

This grant agreement renewal from The Houston Regional HIV/AIDS Resource Group (TRG) to the Harris Health System continues the current agreement funded by Texas Department of State Health Services to provide ADAP Enrollment Workers at Harris Health.

- This renewal continues the current grant agreement to provide (2) ADAP Enrollment Workers currently housed at Thomas Street Health Center.
- The amount of this grant agreement is \$150,000.
- The term of this grant renewal is April 1, 2022 through March 31, 2023.

Administration recommends approval to ratify this Grant Agreement Renewal from The Houston Regional HIV/AIDS Resource Group (TRG) to the Harris County Hospital District d/b/a Harris Health System funded Texas Department of State Health Services (DSHS) to provide ADAP Enrollment Workers at Harris Health System. The term of this renewal is April 1, 2022 through March 31, 2023 for the amount of \$150,000.00.

Thank you.

Thursday, May 26th, 2022

Consideration to Approve a Grant Agreement Between the Harris County Hospital District d/b/a Harris Health System and the Texas Department of State Health Services

Harris Health System is a recipient of a grant from the Texas Department of State Health Services to fund efforts to reduce workplace violence against nurses:

- "Workplace Violence Against Nurses Prevention Program" is funded in the amount of \$150,000.00 for the term of June 1, 2022 through December 31, 2023.

Administration Recommends Approval of this Grant Agreement Between Harris County Hospital District d/b/a Harris Health System and the Texas Department of State Health Services.

Thank you.

March 24, 2022

Dear Applicant:

Thank you for applying to the Texas Department of State Health Services (DSHS) for, **Request for Application, HHS0010240 Workplace Violence Against Nurses Prevention Program**. I am pleased to inform you that DSHS is moving forward with development of the following contract:

Legal Entity Name	Award Amount (June 1, 2022 – December 31, 2023)
Harris Health System - Harris County Hospital District	\$150,000

DSHS will forward the contract to your organization for review, and signature through Docu-Sign. You may contact Gretchen Wells, Contract Manager, at gretchen.wells@dshs.texas.gov for assistance.

Providers should not begin work prior to receiving an executed contract. Providers may not be reimbursed for services provided outside the term of an executed contract.

Thank you for partnering with DSHS and congratulations on being selected for award.

Sincerely,

Amy L. Pearson, CTCD
Grants Specialist
HHSC Procurement and Contracting Services (PCS)

Thursday, May 26, 2022

Consideration of Approval of the Renewal of Dr. Tien Ko's Term of Appointment
as Chief of Staff for LBJ Hospital



Office of the President

Giuseppe N. Colasurdo, M.D.
President
Alkek-Williams Distinguished Chair

DATE: April 25, 2022

TO: Esmail Porsa, MD, MBA, MPH, CCHP
President and CEO, Harris Health System

Harris Health Board of Trustees

FROM: Giuseppe N. Colasurdo, MD
President, UTHealth Houston

 4-25-2022

RE: LBJ Hospital Chief of Staff Nomination

Per the executed agreement between Harris Health System and UTHealth Houston, Section 5.4.1(b), I recommend reappointment of Dr. Tien Ko as the Chief of Staff of LBJ Hospital.

We recognize the efforts and success of Dr. Ko's current tenure and look forward to his continued leadership.

Thursday, May 26, 2022

Harris Health System March 2022 Financial Reports Subject to Audit



Financial Statements

As of March 31, 2022



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Financial Highlights Review

As of March 31, 2022

Operating Loss for March was \$71.2 million compared to budgeted loss of \$1.5 million.

Total net revenue for March of \$103.1 million was \$81.7 million or 44.2% less than budget. Net patient revenue was \$9.3 million less than planned primarily due to HRSA ending the COVID-19 Uninsured Program in March. Ad valorem tax revenue was \$68.0 million less than budget due to the change in the accounting practice (revenue recognition) related to the fiscal year transition by Harris County and Harris Health System. This transition is required to align the related tax rate approval process in September—October 2022 with the new fiscal year October 2022—September 2023. Because the 2022 tax levy is deemed to cover the new fiscal year above, no ad valorem tax revenue will be recognized during the stub period of March 2022 to September 2022. The change in the accounting practice does not impact the System's ad valorem cash collections practice, which remains unchanged. Detailed discussion of the accounting change adopted by Harris County and Harris Health System will be provided by the System's external auditor, BKD CPAs and Advisors, at the May 2022 meeting of the Compliance and Audit Committee.

In March, total expenses of \$174.3 million were \$12.0 million or 6.5% less than budget. Supplies and service costs were \$7.9 million down overall with the decrease in COVID cases and the lessening effects of the pandemic. Salaries and benefits contributed \$4.2 million to the favorable variance.

Also in March, total patient days and average daily census increased 1.5% compared to budget. Inpatient case mix index, a measure of patient acuity, was 3.3% lower; similarly, length of stay decreased 5.4% lower than budget. Emergency room visits were 2.2% higher than budget, continuing to increase and stabilize over prior months. Total clinic visits, including telehealth, were 14.9% lower than budget; births were up 26.8%.

Total cash receipts for March were \$462.4 million. The System has \$1,527.8 million in unrestricted cash, cash equivalents and investments, representing 281.2 days cash on hand. Harris Health System has \$109.5 million in net accounts receivable, representing 58.3 days of outstanding patient accounts receivable at March 31, 2022. The March balance sheet reflects a combined net liability position of \$108.4 million under the various Medicaid Supplemental programs.

March expenses incurred by Harris Health for Foundation personnel and other costs were \$46,000.

Income Statement

As of March 31, 2022 (In \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	PRIOR YEAR	PERCENT VARIANCE
REVENUE								
Net Patient Revenue	\$ 58.2	\$ 67.5	-13.8%	\$ 58.2	\$ 67.5	-13.8%	\$ 74.3	-21.7%
Medicaid Supplemental Programs	34.4	37.7	-8.6%	34.4	37.7	-8.6%	37.6	-8.4%
Other Operating Revenue	9.4	10.9	-13.5%	9.4	10.9	-13.5%	2.0	379.5%
Total Operating Revenue	\$ 102.1	\$ 116.1	-12.1%	\$ 102.1	\$ 116.1	-12.1%	\$ 113.9	-10.4%
Net Ad Valorem Taxes	0.5	68.5	-99.3%	0.5	68.5	-99.3%	66.6	-99.3%
Net Tobacco Settlement Revenue	-	-	0.0%	-	-	0.0%	-	0.0%
Capital Gifts & Grants	-	-	0.0%	-	-	0.0%	-	0.0%
Interest Income & Other	0.5	0.2	197.6%	0.5	0.2	197.6%	0.2	182.0%
Total Nonoperating Revenue	\$ 0.9	\$ 68.6	-98.6%	\$ 0.9	\$ 68.6	-98.6%	\$ 66.8	-98.6%
Total Net Revenue	\$ 103.1	\$ 184.8	-44.2%	\$ 103.1	\$ 184.8	-44.2%	\$ 180.7	-43.0%
EXPENSE								
Salaries and Wages	\$ 72.4	\$ 73.0	0.9%	\$ 72.4	\$ 73.0	0.9%	\$ 61.1	-18.5%
Employee Benefits	20.5	24.0	14.8%	20.5	24.0	14.8%	19.5	-4.9%
Total Labor Cost	\$ 92.8	\$ 97.1	4.4%	\$ 92.8	\$ 97.1	4.4%	\$ 80.6	-15.2%
Supply Expenses	22.7	24.9	8.7%	22.7	24.9	8.7%	25.4	10.6%
Physician Services	31.0	32.8	5.7%	31.0	32.8	5.7%	27.9	-10.8%
Purchased Services	20.7	24.6	15.7%	20.7	24.6	15.7%	21.6	4.1%
Depreciation & Interest	7.0	6.9	-1.3%	7.0	6.9	-1.3%	5.9	-19.2%
Total Operating Expense	\$ 174.3	\$ 186.3	6.5%	\$ 174.3	\$ 186.3	6.5%	\$ 161.4	-8.0%
Operating Income (Loss)	\$ (71.2)	\$ (1.5)		\$ (71.2)	\$ (1.5)		\$ 19.3	
Total Margin %	-69.1%	-0.8%		-69.1%	-0.8%		10.7%	

Balance Sheet

HARRISHEALTH
SYSTEM

March 31, 2022 and 2021 (In \$ Millions)

	CURRENT YEAR	PRIOR YEAR
<u>CURRENT ASSETS</u>		
Cash, Cash Equivalents and Short Term Investments	\$ 1,527.8	\$ 1,250.0
Net Patient Accounts Receivable	109.5	135.2
Net Ad Valorem Taxes, Current Portion	12.7	70.6
Other Current Assets	100.2	113.0
Total Current Assets	\$ 1,750.2	\$ 1,568.8
<u>CAPITAL ASSETS</u>		
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 433.4	\$ 445.7
Construction in Progress	122.9	77.6
Right of Use Assets	45.5	-
Total Capital Assets	\$ 601.8	\$ 523.3
<u>ASSETS LIMITED AS TO USE & RESTRICTED ASSETS</u>		
Debt Service & Capital Asset Funds	\$ 46.0	\$ 53.2
LPPF Restricted Cash	7.3	46.6
Capital Gift Proceeds	45.0	-
Other - Restricted	1.9	0.9
Total Assets Limited As to Use & Restricted Assets	\$ 100.2	\$ 100.7
Other Assets	27.5	19.2
Deferred Outflows of Resources	152.7	175.2
Total Assets & Deferred Outflows of Resources	\$ 2,632.4	\$ 2,387.2
<u>CURRENT LIABILITIES</u>		
Accounts Payable and Accrued Liabilities	\$ 270.7	\$ 248.6
Employee Compensation & Related Liabilities	133.1	119.4
Estimated Third-Party Payor Settlements	13.6	8.6
Current Portion Long-Term Debt and Capital Leases	12.9	12.0
Total Current Liabilities	\$ 430.2	\$ 388.5
Long-Term Debt	341.7	308.2
Net Pension & Post Employment Benefits Liability	599.5	737.1
Other Long-Term Liabilities	18.1	24.7
Deferred Inflows of Resources	218.7	109.9
Total Liabilities	\$ 1,608.2	\$ 1,568.4
Total Net Assets	\$ 1,024.2	\$ 818.9
Total Liabilities & Net Assets	\$ 2,632.4	\$ 2,387.2

Cash Flow Summary

As of March 31, 2022 (In \$ Millions)

	MONTH-TO-MONTH		YEAR-TO-DATE	
	CURRENT YEAR	PRIOR YEAR	CURRENT YEAR	PRIOR YEAR
CASH RECEIPTS				
Collections on Patient Accounts	\$ 57.2	\$ 64.9	\$ 57.2	\$ 64.9
Medicaid Supplemental Programs	385.9	205.2	385.9	205.2
Net Ad Valorem Taxes	13.9	31.6	13.9	31.6
Tobacco Settlement	-	-	-	-
Other Revenue	5.3	7.9	5.3	7.9
Total Cash Receipts	\$ 462.4	\$ 309.6	\$ 462.4	\$ 309.6
CASH DISBURSEMENTS				
Salaries, Wages and Benefits	\$ 96.3	\$ 89.1	\$ 96.3	\$ 89.1
Supplies	19.2	21.7	19.2	21.7
Physician Services	31.6	31.2	31.6	31.2
Purchased Services	16.6	15.0	16.6	15.0
Capital Expenditures	7.9	6.2	7.9	6.2
Debt and Interest Payments	0.3	0.3	0.3	0.3
Other Uses	(4.4)	(13.4)	(4.4)	(13.4)
Total Cash Disbursements	\$ 167.5	\$ 150.2	\$ 167.5	\$ 150.2
Net Change	\$ 294.9	\$ 159.5	\$ 294.9	\$ 159.5

Unrestricted Cash, Cash Equivalents and Investments - February 28, 2022

\$ 1,232.9

Net Change

294.9

Unrestricted Cash, Cash Equivalents and Investments - March 31, 2022

\$ 1,527.8

Performance Ratios

As of March 31, 2022

	MONTH-TO-MONTH		YEAR-TO-DATE		
	CURRENT YEAR	CURRENT BUDGET	CURRENT YEAR	CURRENT BUDGET	PRIOR YEAR
<u>OPERATING HEALTH INDICATORS</u>					
Operating Margin %	-69.1%	-0.8%	-69.1%	-0.8%	10.7%
Run Rate per Day (In\$ Millions)	\$ 5.4	\$ 5.8	\$ 5.4	\$ 5.8	\$ 5.0
Salary, Wages & Benefit per APD	\$ 2,374	\$ 2,446	\$ 2,374	\$ 2,446	\$ 2,257
Supply Cost per APD	\$ 582	\$ 628	\$ 582	\$ 628	\$ 713
Physician Services per APD	\$ 792	\$ 827	\$ 792	\$ 827	\$ 783
Total Expense per APD	\$ 4,458	\$ 4,694	\$ 4,458	\$ 4,694	\$ 4,522
Overtime as a % of Total Salaries	3.5%	3.0%	3.5%	3.0%	3.4%
Contract as a % of Total Salaries	9.7%	5.2%	9.7%	5.2%	1.9%
Full-time Equivalent Employees	9,663	10,067	9,663	10,067	9,006
<u>FINANCIAL HEALTH INDICATORS</u>					
Quick Ratio			4.0		4.0
Unrestricted Cash (In \$ Millions)			\$ 1,527.8	\$ 1,140.9	\$ 1,250.0
Days Cash on Hand			281.2	196.2	247.4
Days Revenue in Accounts Receivable			58.3	53.1	56.4
Days in Accounts Payable			48.8		41.3
Capital Expenditures/Depreciation & Amortization			131.1%		125.2%
Average Age of Plant (years)			11.0		12.5

Harris Health System Key Indicators



Statistical Highlights

As of March 31, 2022

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
Adjusted Patient Days	39,095	39,688	-1.5%	39,095	39,688	-1.5%	35,694	9.5%
Outpatient % of Adjusted Volume	63.4%	63.5%	-0.1%	63.4%	63.5%	-0.1%	61.1%	3.8%
Primary Care Clinic Visits	41,762	46,182	-9.6%	41,762	46,182	-9.6%	27,741	50.5%
Specialty Clinic Visits	20,862	22,654	-7.9%	20,862	22,654	-7.9%	18,094	15.3%
Telehealth Clinic Visits	13,052	20,107	-35.1%	13,052	20,107	-35.1%	31,973	-59.2%
Total Clinic Visits	75,676	88,943	-14.9%	75,676	88,943	-14.9%	77,808	-2.7%
Emergency Room Visits - Outpatient	11,081	10,846	2.2%	11,081	10,846	2.2%	10,754	3.0%
Emergency Room Visits - Admitted	1,560	1,521	2.6%	1,560	1,521	2.6%	1,638	-4.8%
Total Emergency Room Visits	12,641	12,367	2.2%	12,641	12,367	2.2%	12,392	2.0%
Surgery Cases - Outpatient	950	1,031	-7.9%	950	1,031	-7.9%	588	61.6%
Surgery Cases - Inpatient	815	765	6.5%	815	765	6.5%	755	7.9%
Total Surgery Cases	1,765	1,796	-1.7%	1,765	1,796	-1.7%	1,343	31.4%
Total Outpatient Visits	128,740	143,773	-10.5%	128,740	143,773	-10.5%	174,957	-26.4%
Inpatient Cases (Discharges)	2,478	2,374	4.4%	2,478	2,374	4.4%	2,299	7.8%
Outpatient Observation Cases	1,299	1,143	13.6%	1,299	1,143	13.6%	1,232	5.4%
Total Cases Occupying Patient Beds	3,777	3,517	7.4%	3,777	3,517	7.4%	3,531	7.0%
Births	430	339	26.8%	430	339	26.8%	341	26.1%
Inpatient Days	14,305	14,485	-1.2%	14,305	14,485	-1.2%	13,891	3.0%
Outpatient Observation Days	3,830	3,380	13.3%	3,830	3,380	13.3%	3,447	11.1%
Total Patient Days	18,135	17,865	1.5%	18,135	17,865	1.5%	17,338	4.6%
Average Daily Census	585.0	576.3	1.5%	585.0	576.3	1.5%	559.3	4.6%
Average Operating Beds	698	689	1.3%	698	689	1.3%	661	5.6%
Bed Occupancy %	83.8%	83.6%	0.2%	83.8%	83.6%	0.2%	84.6%	-1.0%
Inpatient Average Length of Stay	5.77	6.10	-5.4%	5.77	6.10	-5.4%	6.04	-4.5%
Inpatient Case Mix Index (CMI)	1.739	1.799	-3.3%	1.739	1.799	-3.3%	1.853	-6.2%
Payor Mix (% of Charges)								
Charity & Self Pay	48.3%	47.8%	1.0%	48.3%	47.8%	1.0%	47.2%	2.3%
Medicaid & Medicaid Managed	20.7%	20.5%	0.8%	20.7%	20.5%	0.8%	22.0%	-6.0%
Medicare & Medicare Managed	10.2%	12.4%	-17.4%	10.2%	12.4%	-17.4%	13.3%	-22.9%
Commercial & Other	20.8%	19.2%	8.3%	20.8%	19.2%	8.3%	17.5%	18.7%
Total Unduplicated Patients - Rolling 12				259,948			238,341	9.1%
Total New Patient - Rolling 12				84,720			66,034	28.3%

Harris Health System

Statistical Highlights

March FY STUB

Cases Occupying Beds - CM

Actual	Budget	Prior Year
3,777	3,517	3,531

Cases Occupying Beds - YTD

Actual	Budget	Prior Year
3,777	3,517	3,531

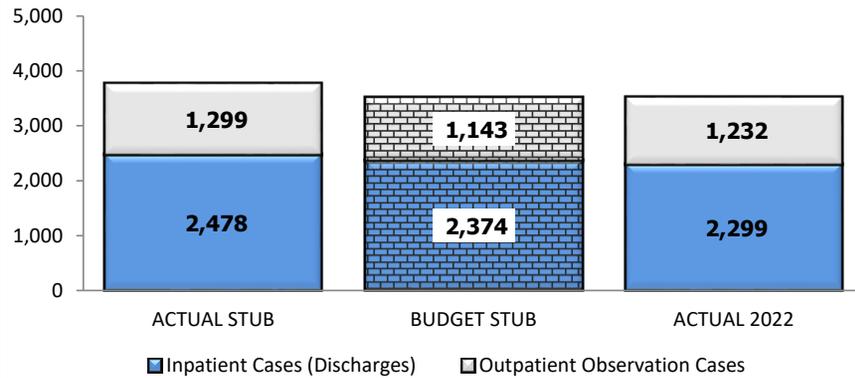
Emergency Visits - CM

Actual	Budget	Prior Year
12,641	12,367	12,392

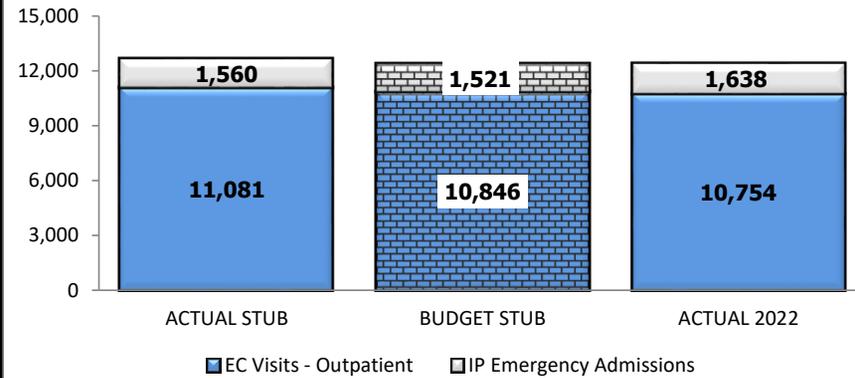
Emergency Visits - YTD

Actual	Budget	Prior Year
12,641	12,367	12,392

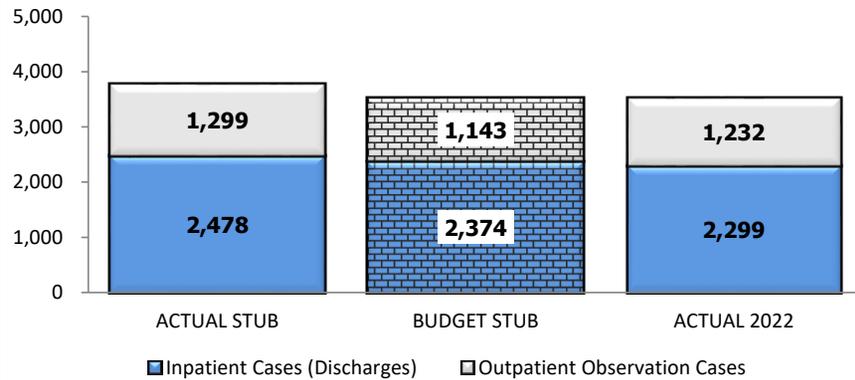
Cases Occupying Beds - Current Month



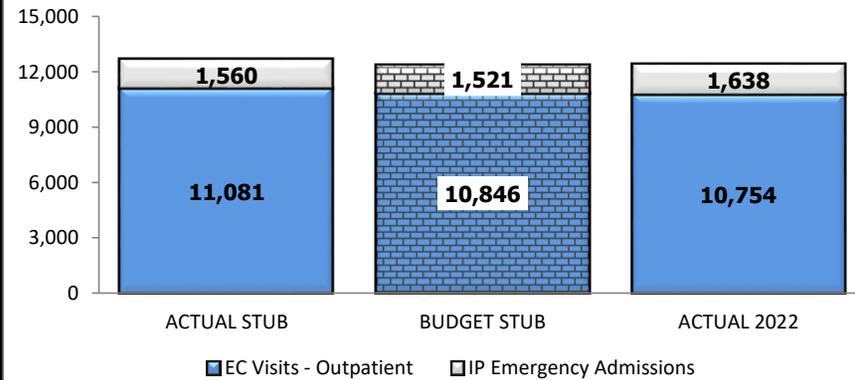
Emergency Visits - Current Month



Cases Occupying Beds - YTD



Emergency Visits - YTD



Harris Health System

Statistical Highlights

March FY STUB

Surgery Cases - CM

Actual	Budget	Prior Year
1,765	1,796	1,343

Surgery Cases - YTD

Actual	Budget	Prior Year
1,765	1,796	1,343

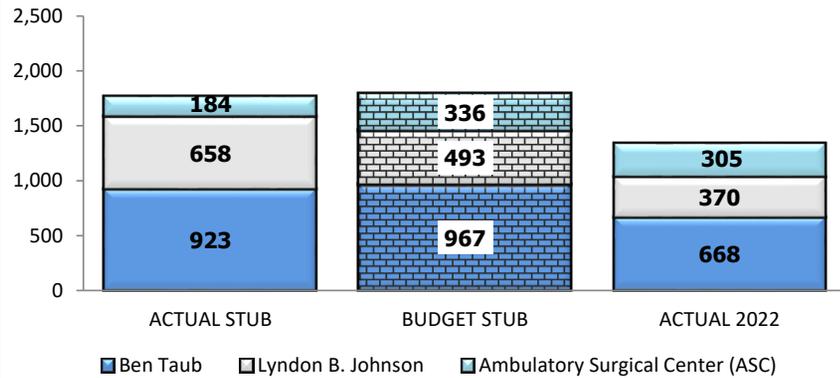
Clinic Visits - CM

Actual	Budget	Prior Year
75,676	88,943	77,808

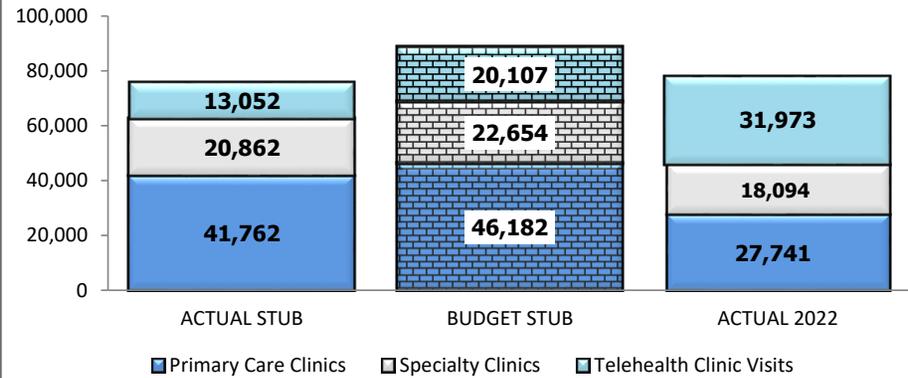
Clinic Visits - YTD

Actual	Budget	Prior Year
75,676	88,943	77,808

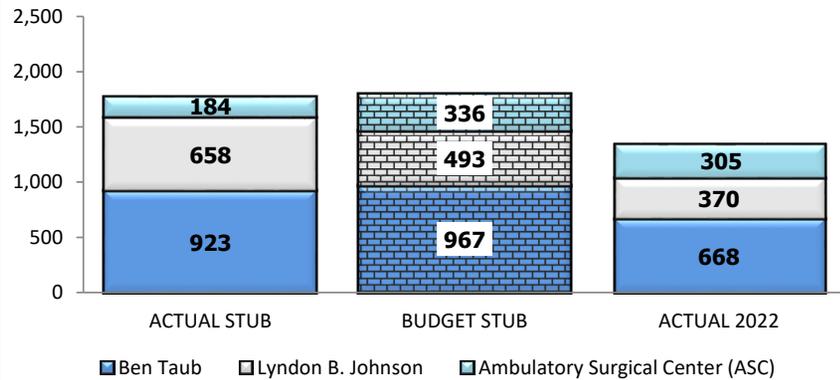
Surgery Cases - Current Month



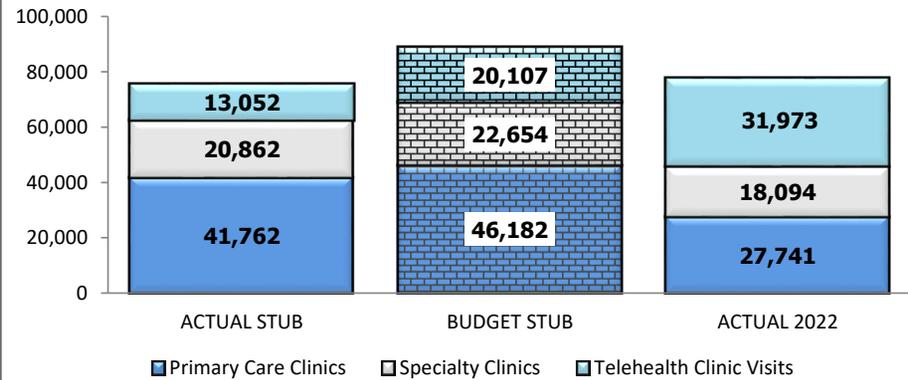
Clinic Visits - Current Month



Surgery Cases - YTD



Clinic Visits - YTD



Harris Health System

Statistical Highlights

March FY STUB

Adjusted Patient Days - CM

39,095

Adjusted Patient Days - YTD

39,095

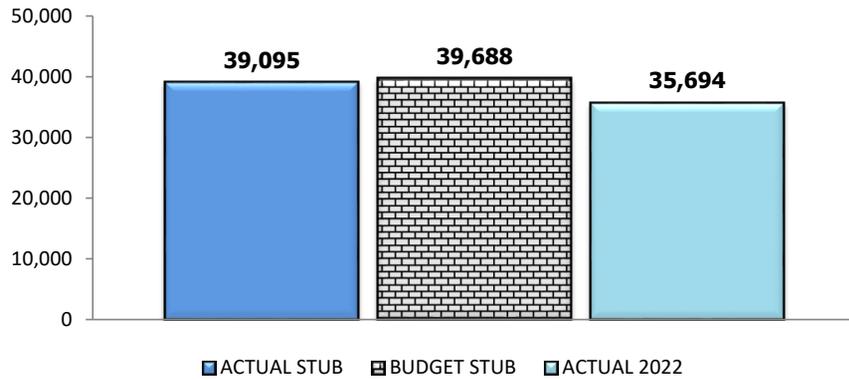
Average Daily Census - CM

585.0

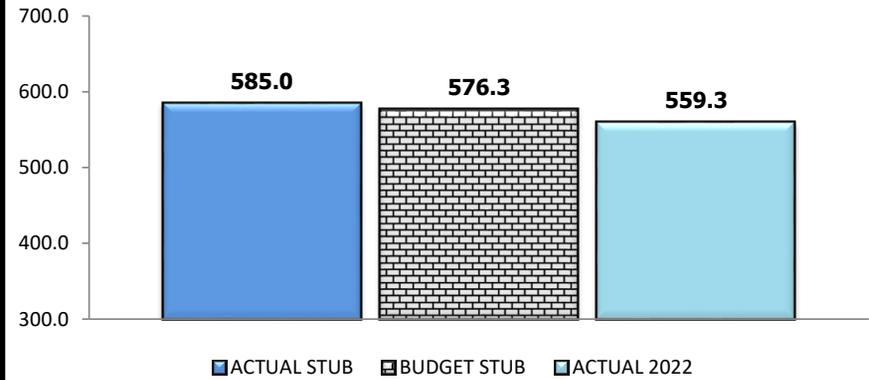
Average Daily Census - YTD

585.0

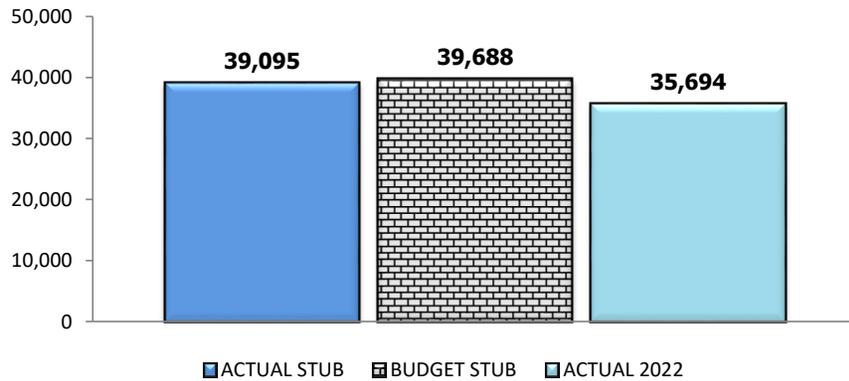
Adjusted Patient Days - Current Month



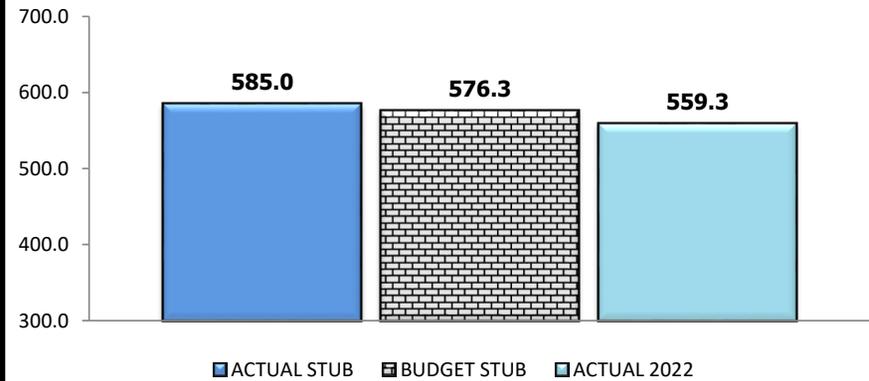
Average Daily Census - Current Month



Adjusted Patient Days - YTD



Average Daily Census - YTD



Harris Health System

Statistical Highlights

March FY STUB

Inpatient ALOS - CM

5.77

Inpatient ALOS - YTD

5.77

Case Mix Index (CMI) - CM

Overall

Excl. Obstetrics

1.739

1.918

Case Mix Index (CMI) - YTD

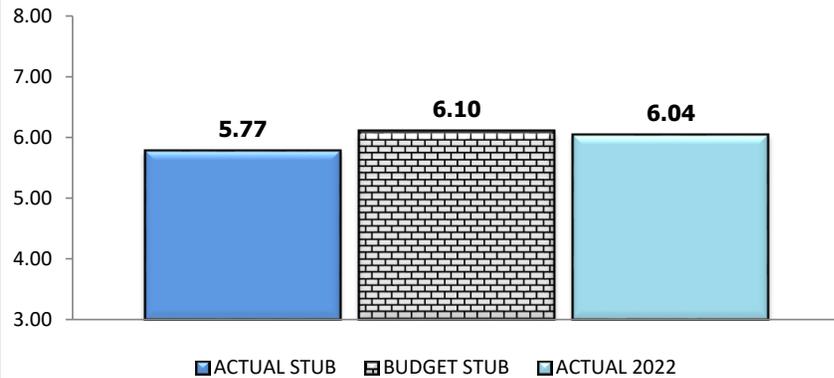
Overall

Excl. Obstetrics

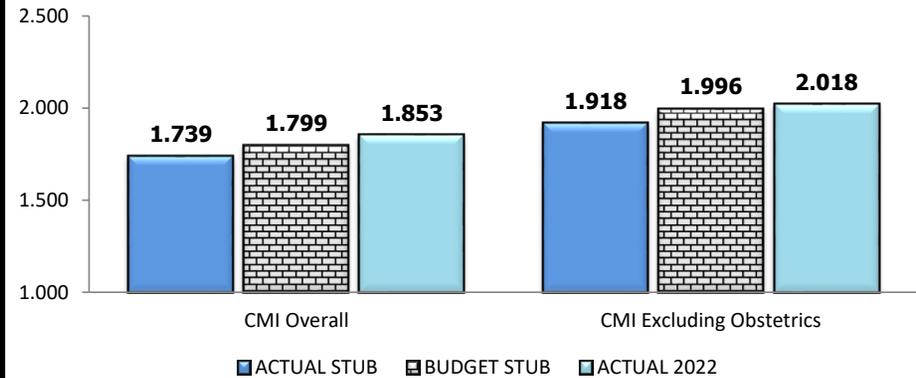
1.739

1.918

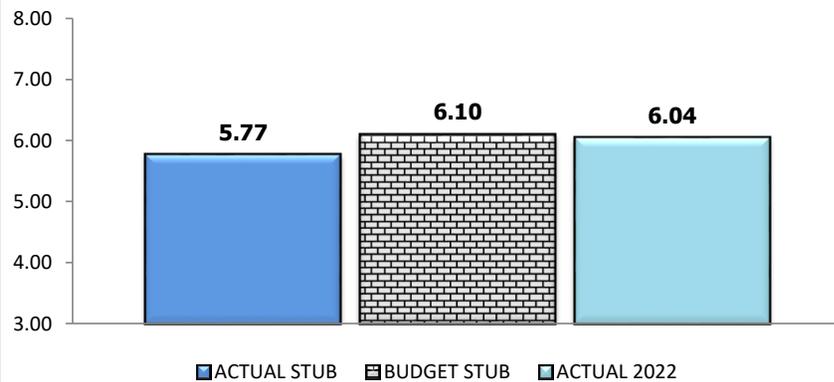
Inpatient ALOS - Current Month



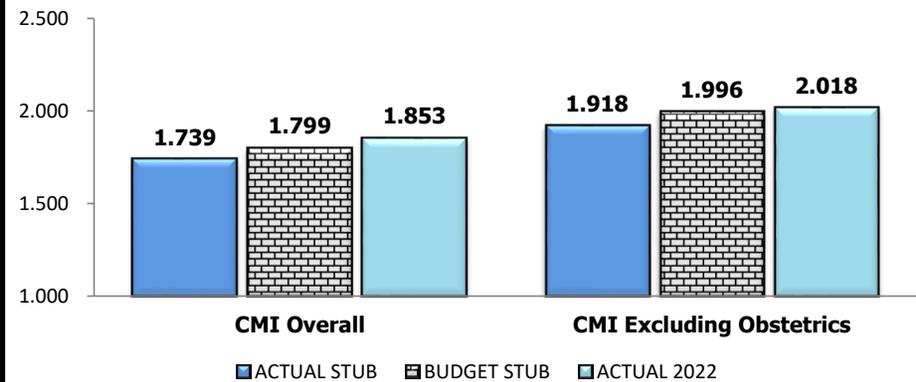
Case Mix Index - Current Month



Inpatient ALOS - YTD



Case Mix Index - YTD



Harris Health System

Statistical Highlights - Cases Occupying Beds

March FY STUB

BT Cases Occupying Beds - CM

Actual	Budget	Prior Year
2,271	2,134	2,178

BT Cases Occupying Beds - YTD

Actual	Budget	Prior Year
2,271	2,134	2,178

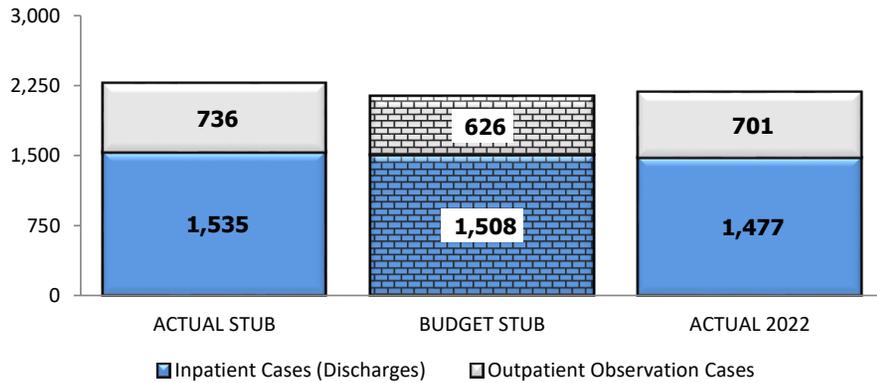
LBJ Cases Occupying Beds - CM

Actual	Budget	Prior Year
1,506	1,383	1,353

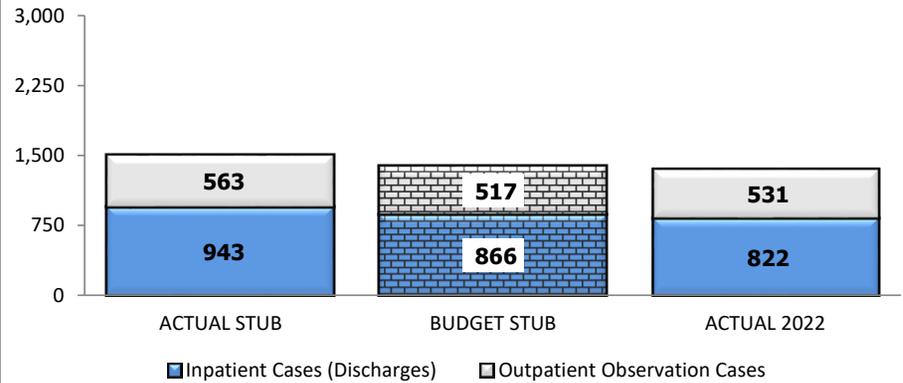
LBJ Cases Occupying Beds - YTD

Actual	Budget	Prior Year
1,506	1,383	1,353

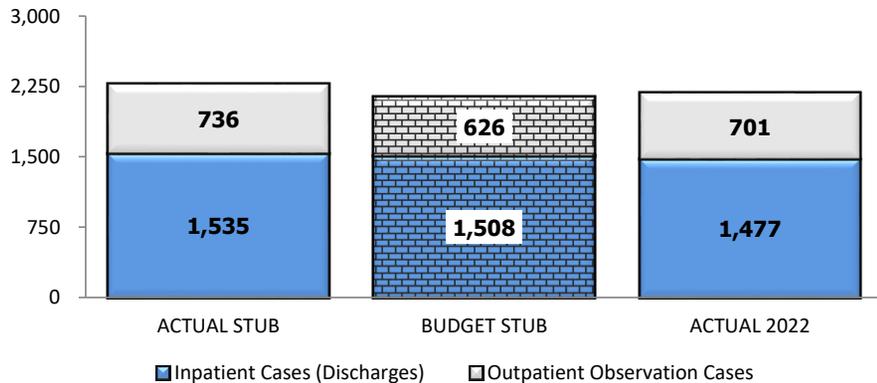
Ben Taub Cases - Current Month



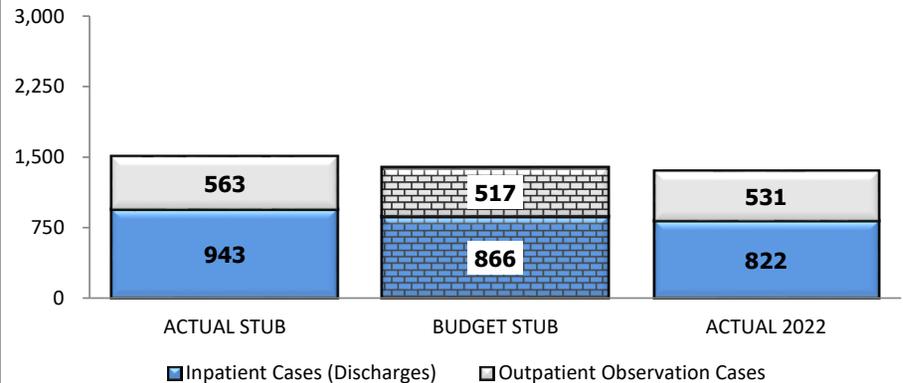
Lyndon B. Johnson Cases - Current Month



Ben Taub Cases - YTD



Lyndon B. Johnson Cases - YTD



Harris Health System

Statistical Highlights - Surgery Cases

March FY STUB

BT Surgery Cases - CM

Actual	Budget	Prior Year
923	967	668

BT Surgery Cases - YTD

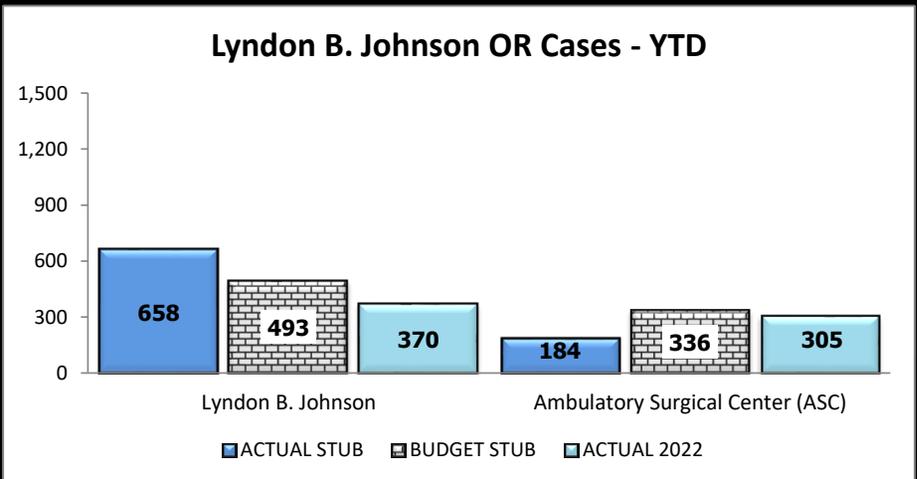
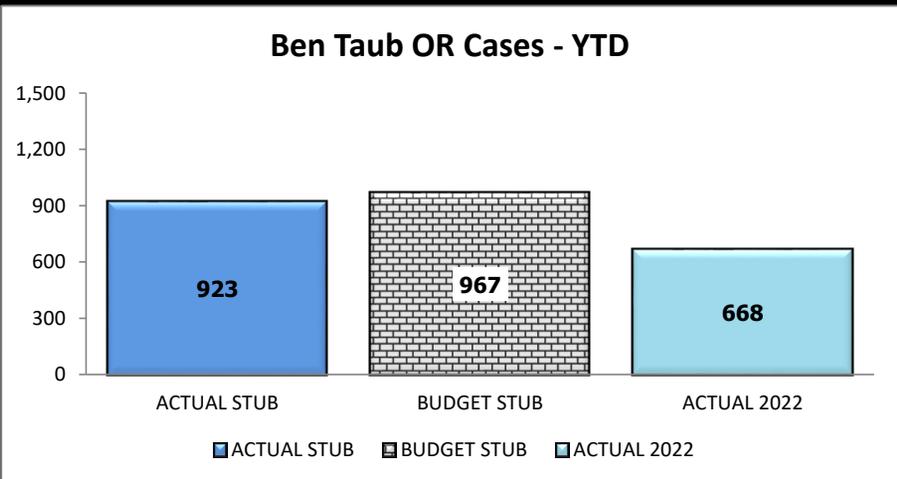
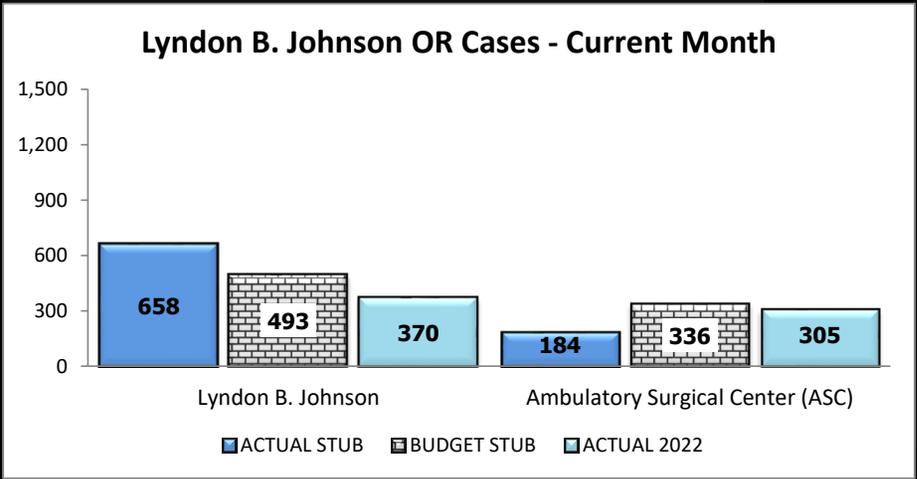
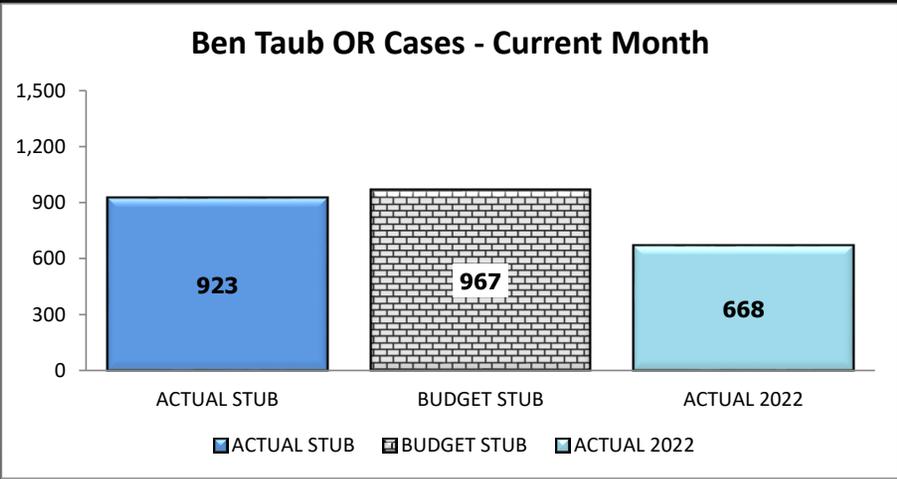
Actual	Budget	Prior Year
923	967	668

LBJ Surgery Cases - CM

Actual	Budget	Prior Year
842	829	675

LBJ Surgery Cases - YTD

Actual	Budget	Prior Year
842	829	675



Harris Health System

Statistical Highlights - Emergency Room Visits

March FY STUB

BT Emergency Visits - CM

Actual	Budget	Prior Year
6,404	6,220	6,134

BT Emergency Visits - YTD

Actual	Budget	Prior Year
6,404	6,220	6,134

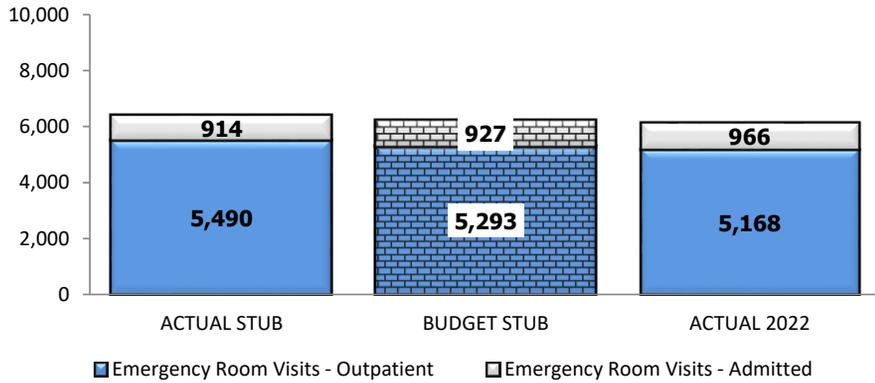
LBJ Emergency Visits - CM

Actual	Budget	Prior Year
6,237	6,147	6,258

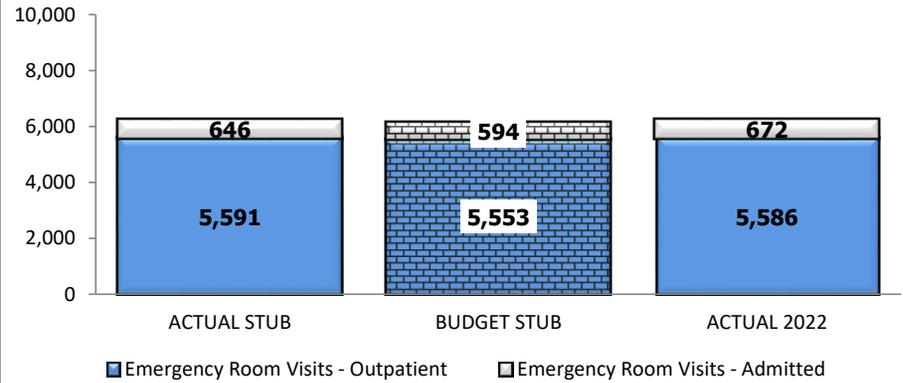
LBJ Emergency Visits - YTD

Actual	Budget	Prior Year
6,237	6,147	6,258

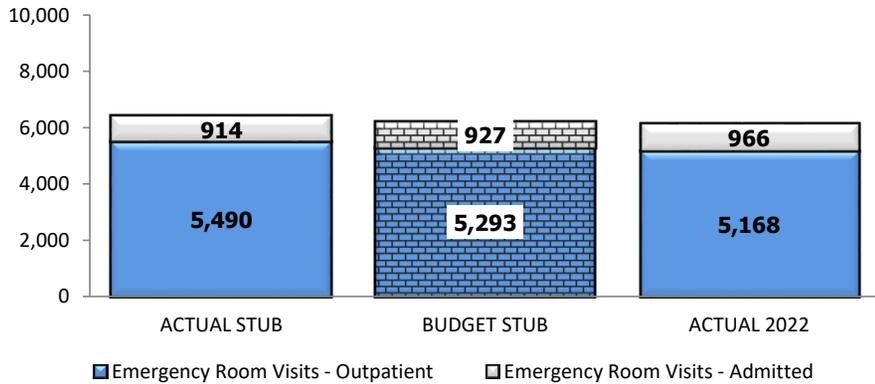
Ben Taub EC Visits - Current Month



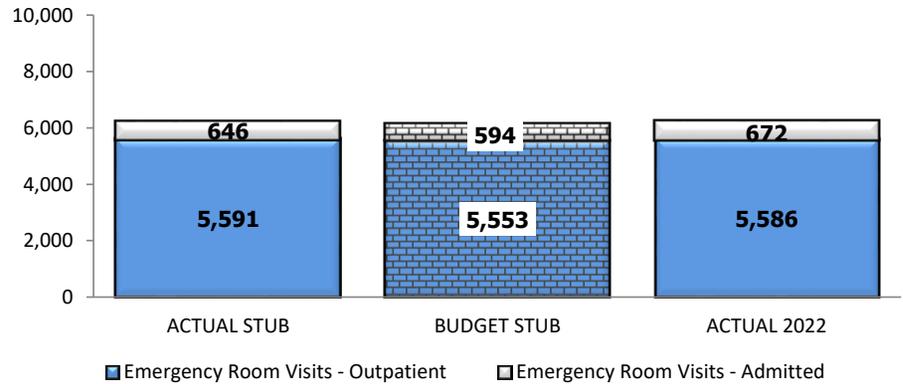
Lyndon B. Johnson EC Visits - Current Month



Ben Taub EC Visits - YTD



Lyndon B. Johnson EC Visits - YTD



Harris Health System

Statistical Highlights - Births

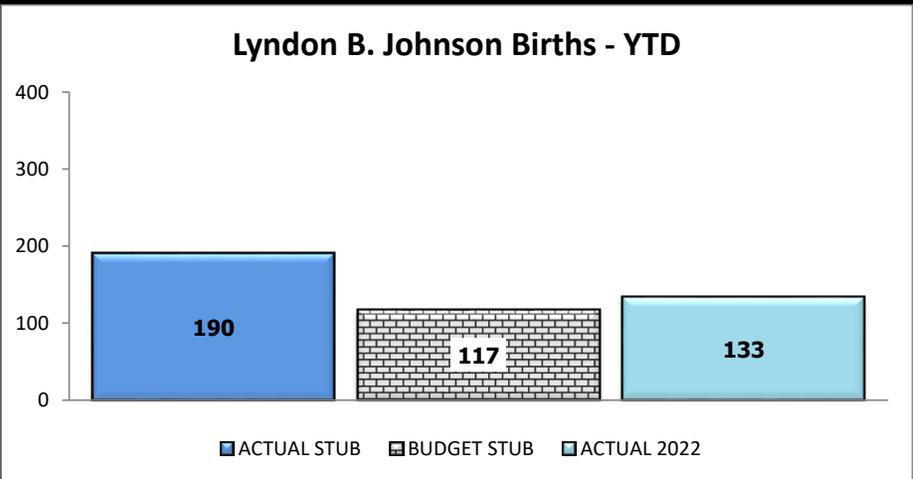
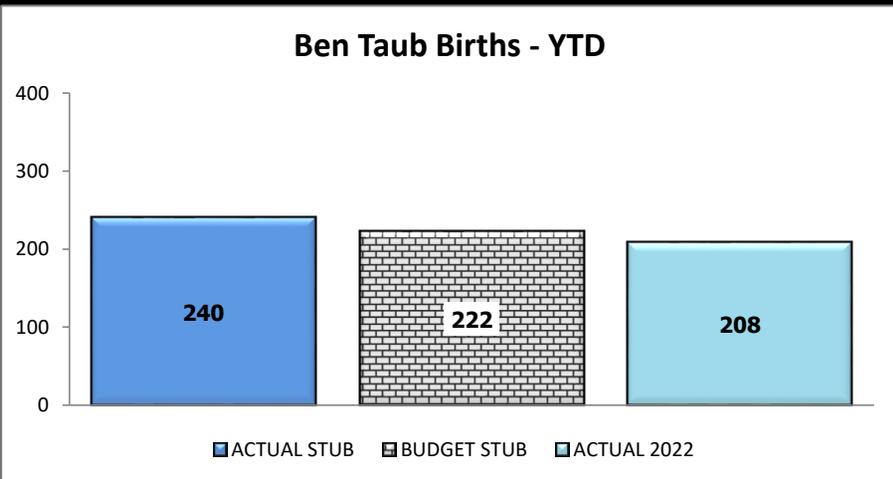
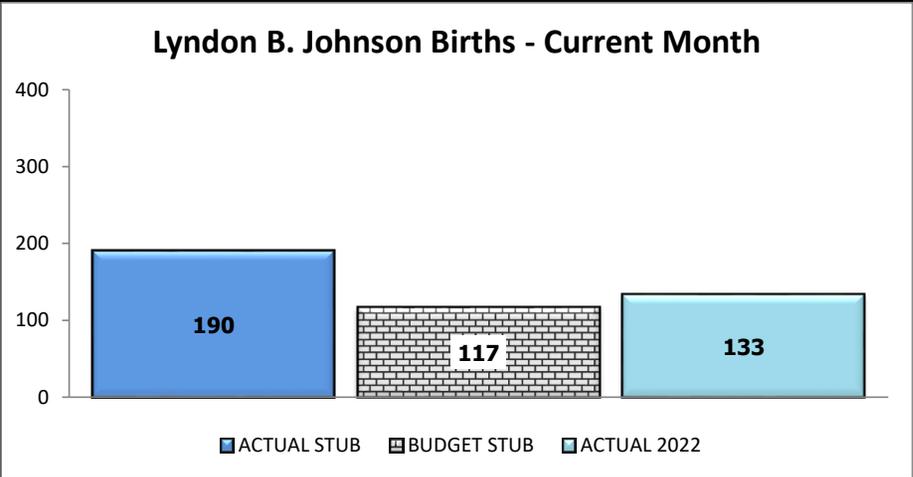
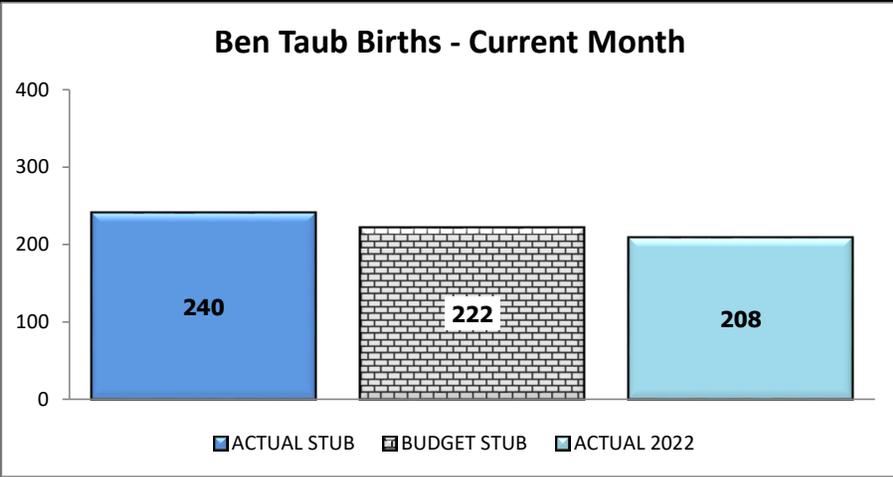
March FY STUB

<u>BT Births - CM</u>		
Actual	Budget	Prior Year
240	222	208

<u>BT Births - YTD</u>		
Actual	Budget	Prior Year
240	222	208

<u>LBJ Births - CM</u>		
Actual	Budget	Prior Year
190	117	133

<u>LBJ Births - YTD</u>		
Actual	Budget	Prior Year
190	117	133



Harris Health System

Statistical Highlights - Adjusted Patient Days

March FY STUB

BT Adjusted Patient Days - CM

19,444

BT Adjusted Patient Days - YTD

19,444

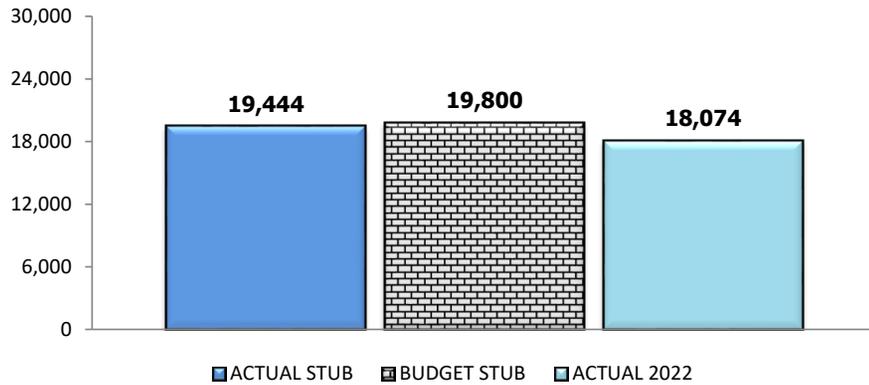
LBJ Adjusted Patient Days - CM

12,739

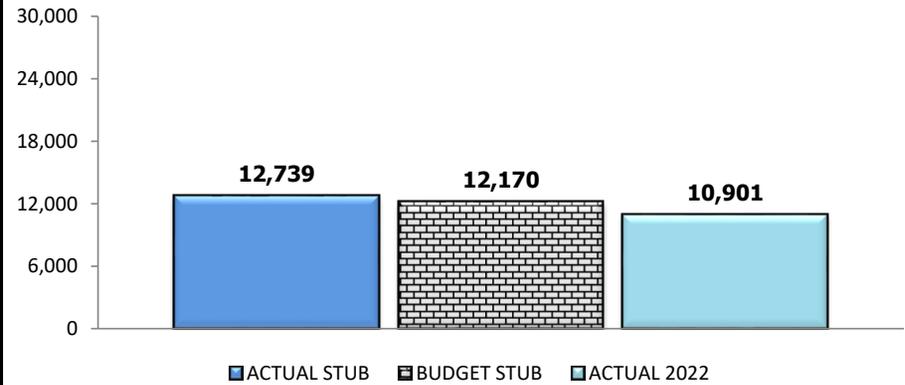
LBJ Adjusted Patient Days - YTD

12,739

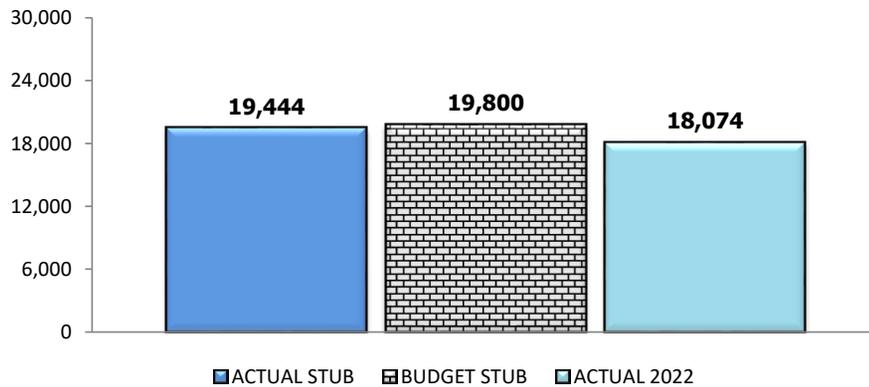
Ben Taub APD - Current Month



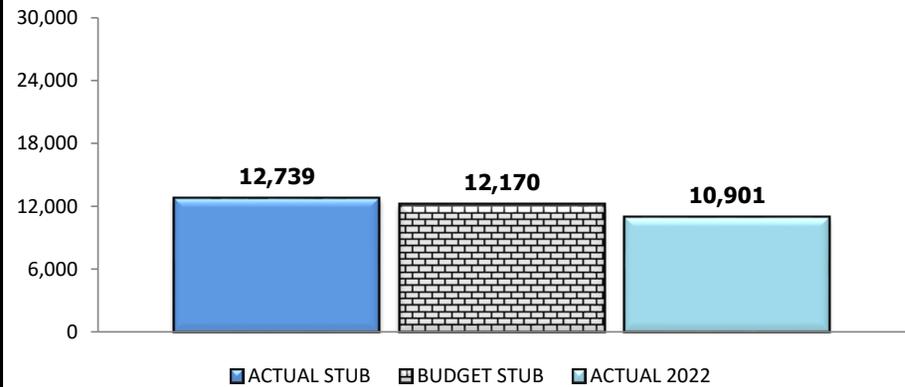
Lyndon B. Johnson APD - Current Month



Ben Taub APD - YTD



Lyndon B. Johnson APD - YTD



Harris Health System

Statistical Highlights - Average Daily Census (ADC)

March FY STUB

BT Average Daily Census - CM

365.8

BT Average Daily Census - YTD

365.8

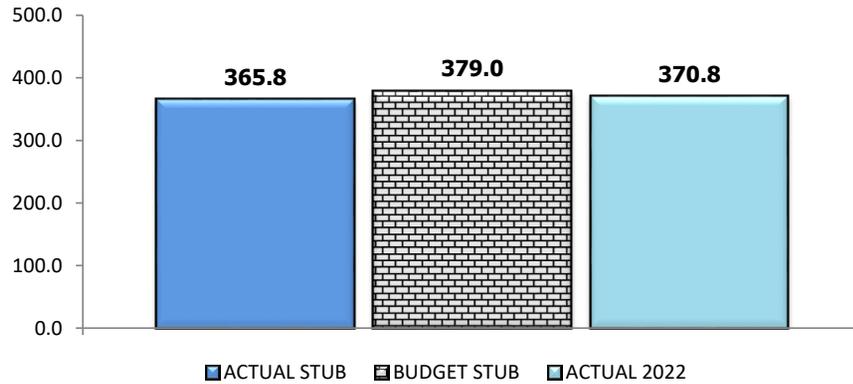
LBJ Average Daily Census - CM

219.2

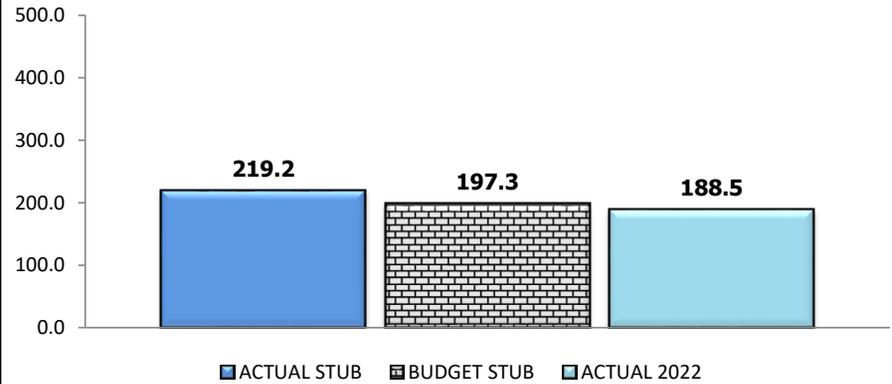
LBJ Average Daily Census - YTD

219.2

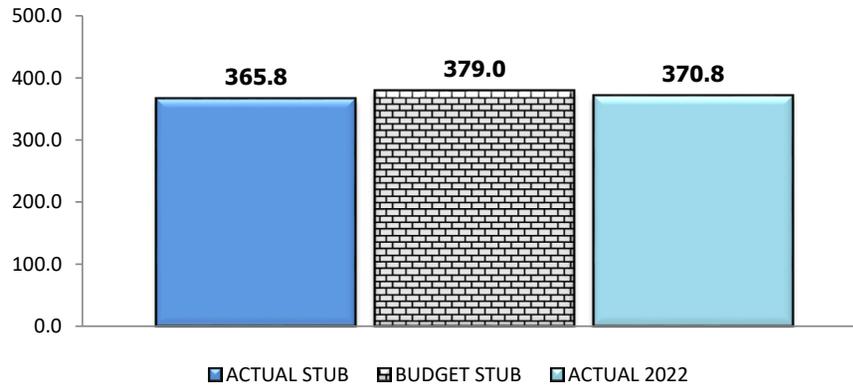
Ben Taub ADC - Current Month



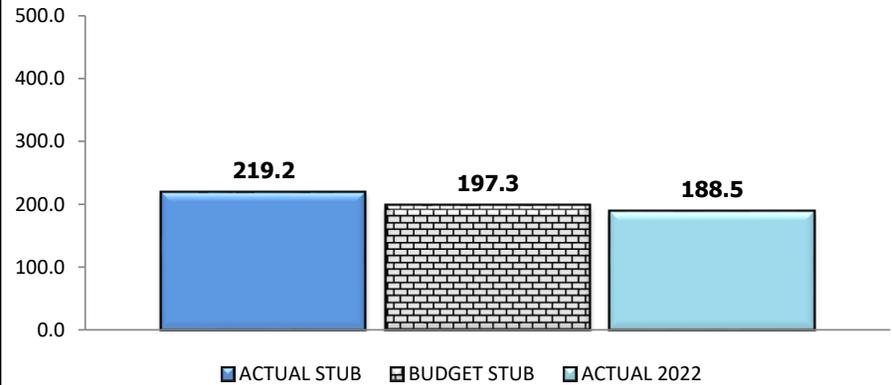
Lyndon B. Johnson ADC - Current Month



Ben Taub ADC - YTD



Lyndon B. Johnson ADC - YTD



Harris Health System

Statistical Highlights - Inpatient Average Length of Stay (ALOS)

March FY STUB

BT Inpatient ALOS - CM

5.96

BT Inpatient ALOS - YTD

5.96

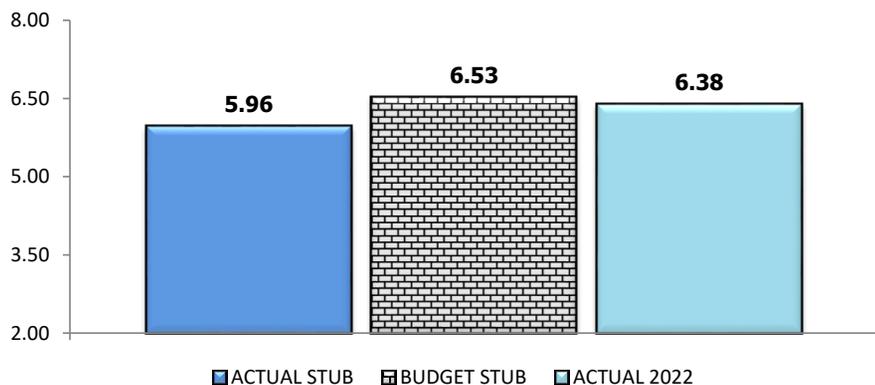
LBJ Inpatient ALOS - CM

5.47

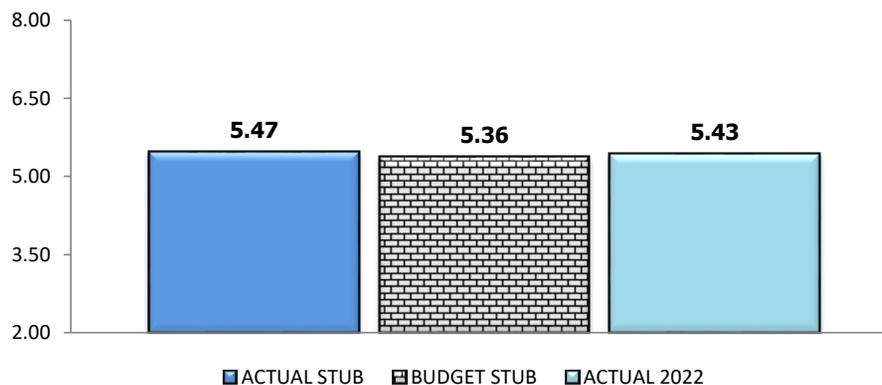
LBJ Inpatient ALOS - YTD

5.47

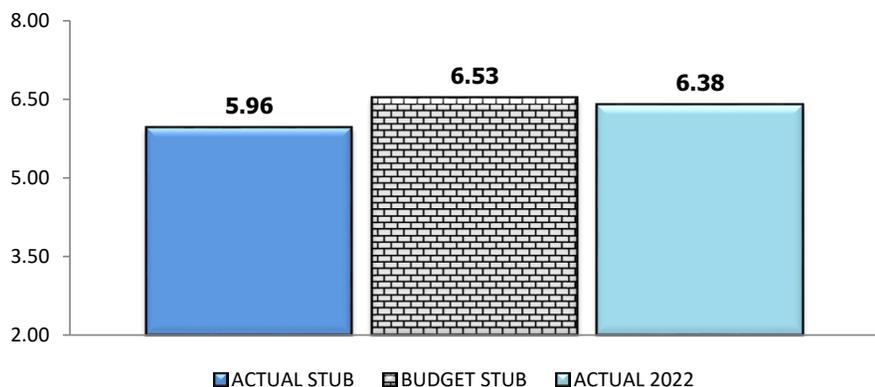
Ben Taub ALOS - Current Month



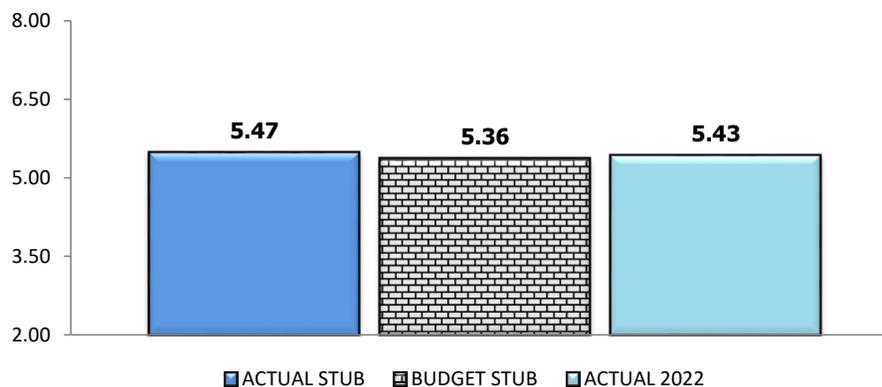
Lyndon B. Johnson ALOS - Current Month



Ben Taub ALOS - YTD



Lyndon B. Johnson ALOS - YTD



Harris Health System

Statistical Highlights - Case Mix Index (CMI)

March FY STUB

BT Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.832	2.001

BT Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.832	2.001

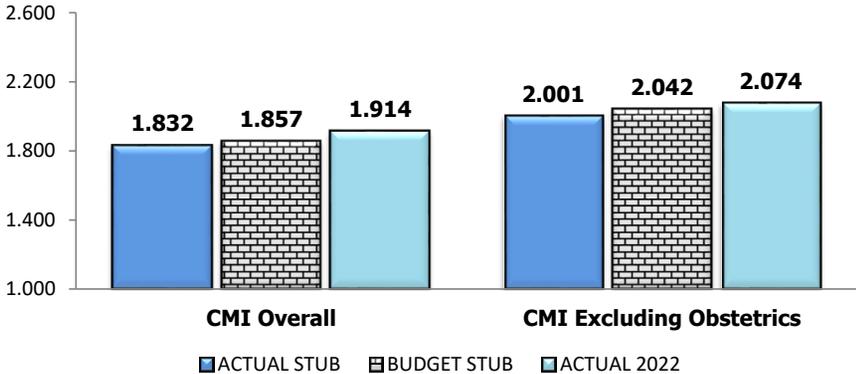
LBJ Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.586	1.773

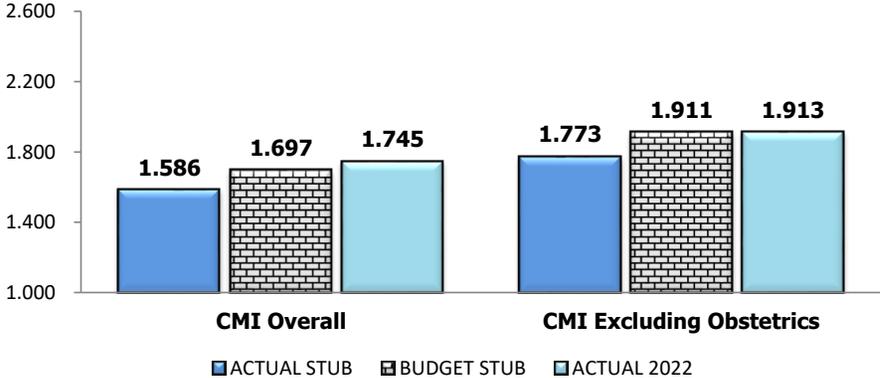
LBJ Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.586	1.773

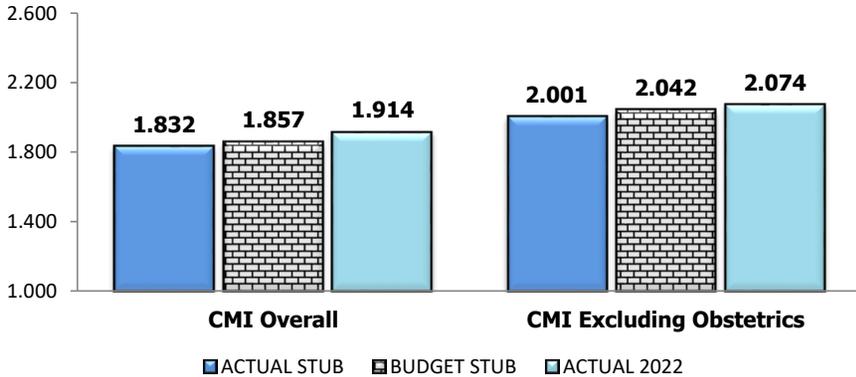
Ben Taub CMI - Current Month



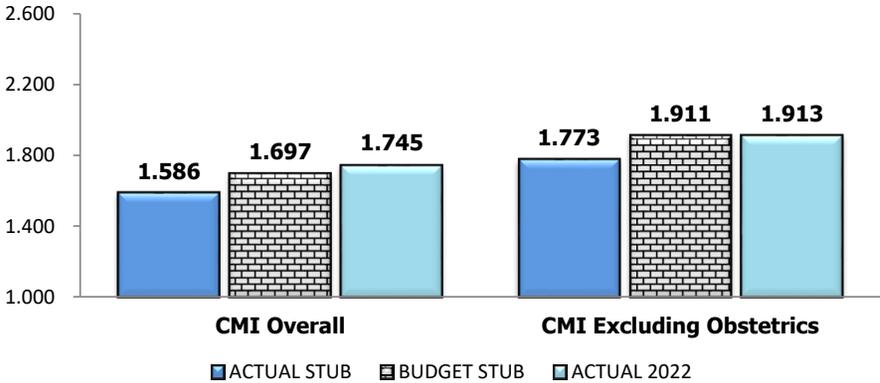
Lyndon B. Johnson CMI - Current Month



Ben Taub CMI - YTD



Lyndon B. Johnson CMI - YTD



BOARD OF TRUSTEES

Meeting of the Board of Trustees

HARRISHEALTH
SYSTEM

Thursday, May 26, 2022

Harris Health System April 2022 Financial Reports Subject to Audit



Financial Statements

As of April 30, 2022



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Financial Highlights Review

As of April 30, 2022

Operating Loss for April was \$62.9 million compared to budgeted income of \$13.2 million.

Total net revenue for April of \$124.2 million was \$72.7 million or 36.9% less than budget. Net patient revenue was \$4.4 million less than planned primarily due to patient volumes being less than budget. Ad valorem tax revenue was \$69.0 million less than budget due to the change in the accounting practice (revenue recognition) related to the fiscal year transition by Harris County and Harris Health System. This transition is required to align the related tax rate approval process in September—October 2022 with the new fiscal year October 2022—September 2023. Because the 2022 tax levy is deemed to cover the new fiscal year above, no ad valorem tax revenue will be recognized during the stub period of April 2022 to September 2022. The change in the accounting practice does not impact the System's ad valorem cash collections practice, which remains unchanged. Detailed discussion of the accounting change adopted by Harris County and Harris Health System was provided by the System's external auditor, BKD CPAs and Advisors, at the May 2022 meeting of the Compliance and Audit Committee.

In April, total expenses of \$187.1 million were \$3.4 million or 1.8% higher than budget. Contract labor continues to be heavily utilized by nursing to combat the turnover and labor shortages and was the single largest contributor to the unfavorable budget variance.

Also in April, total patient days and average daily census decreased 0.5% compared to budget. Inpatient case mix index, a measure of patient acuity, was 4.6% lower; similarly, length of stay was 8.4% lower to budget. Emergency room visits were 3.2% lower than planned for the month and only 0.6% off from budget year-to-date. Total clinic visits, including telehealth, were 18.7% lower compared to budget; however, births were up 19.2%.

Total cash receipts for April were \$102.9 million. The System has \$1,422.3 million in unrestricted cash, cash equivalents and investments, representing 248.1 days cash on hand. Harris Health System has \$128.2 million in net accounts receivable, representing 64.9 days of outstanding patient accounts receivable at April 30, 2022. The April balance sheet reflects a combined net liability position of \$70.1 million under the various Medicaid Supplemental programs.

April expenses incurred by Harris Health for Foundation personnel and other costs were \$47,000.

Income Statement

As of April 30, 2022 (In \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	PRIOR YEAR	PERCENT VARIANCE
REVENUE								
Net Patient Revenue	\$ 62.3	\$ 66.7	-6.6%	\$ 120.5	\$ 134.2	-10.2%	\$ 134.2	-10.2%
Medicaid Supplemental Programs	34.6	37.7	-8.3%	69.0	75.4	-8.4%	73.4	-5.9%
Other Operating Revenue	10.3	10.6	-2.5%	19.8	21.5	-8.1%	8.1	144.6%
Total Operating Revenue	\$ 107.2	\$ 115.0	-6.8%	\$ 209.3	\$ 231.1	-9.4%	\$ 215.6	-2.9%
Net Ad Valorem Taxes	(0.5)	68.5	-100.7%	(0.0)	137.0	-100.0%	132.1	-100.0%
Net Tobacco Settlement Revenue	16.7	13.3	26.2%	16.7	13.3	26.2%	13.3	26.2%
Capital Gifts & Grants	-	-	0.0%	-	-	0.0%	-	0.0%
Interest Income & Other	0.7	0.2	388.1%	1.2	0.3	292.8%	0.4	202.9%
Total Nonoperating Revenue	\$ 17.0	\$ 81.9	-79.3%	\$ 17.9	\$ 150.5	-88.1%	\$ 145.8	-87.7%
Total Net Revenue	\$ 124.2	\$ 196.9	-36.9%	\$ 227.2	\$ 381.6	-40.5%	\$ 361.4	-37.1%
EXPENSE								
Salaries and Wages	\$ 75.1	\$ 71.3	-5.3%	\$ 147.5	\$ 144.3	-2.2%	\$ 117.8	-25.2%
Employee Benefits	22.7	23.5	3.7%	43.1	47.6	9.3%	42.5	-1.4%
Total Labor Cost	\$ 97.8	\$ 94.8	-3.1%	\$ 190.6	\$ 191.9	0.7%	\$ 160.4	-18.9%
Supply Expenses	23.7	24.6	3.8%	46.4	49.5	6.2%	41.8	-11.2%
Physician Services	36.2	32.8	-10.2%	67.1	65.6	-2.3%	59.6	-12.6%
Purchased Services	22.5	24.5	8.2%	43.3	49.1	11.9%	46.9	7.8%
Depreciation & Interest	6.9	6.9	-0.2%	13.9	13.8	-0.8%	11.6	-20.1%
Total Operating Expense	\$ 187.1	\$ 183.7	-1.8%	\$ 361.3	\$ 370.0	2.3%	\$ 320.3	-12.8%
Operating Income (Loss)	\$ (62.9)	\$ 13.2		\$ (134.1)	\$ 11.6		\$ 41.1	
Total Margin %	-50.7%	6.7%		-59.0%	3.1%		11.4%	

Balance Sheet

HARRISHEALTH
SYSTEM

April 30, 2022 and 2021 (In \$ Millions)

	CURRENT YEAR	PRIOR YEAR
<u>CURRENT ASSETS</u>		
Cash, Cash Equivalents and Short Term Investments	\$ 1,422.3	\$ 1,157.0
Net Patient Accounts Receivable	128.2	130.4
Net Ad Valorem Taxes, Current Portion	8.0	128.2
Other Current Assets	89.3	151.9
Total Current Assets	\$ 1,647.7	\$ 1,567.5
<u>CAPITAL ASSETS</u>		
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 431.9	\$ 446.5
Construction in Progress	125.0	80.8
Right of Use Assets	46.8	-
Total Capital Assets	\$ 603.8	\$ 527.3
<u>ASSETS LIMITED AS TO USE & RESTRICTED ASSETS</u>		
Debt Service & Capital Asset Funds	\$ 46.0	\$ 53.2
LPPF Restricted Cash	25.8	55.8
Capital Gift Proceeds	45.0	-
Other - Restricted	0.4	0.9
Total Assets Limited As to Use & Restricted Assets	\$ 117.3	\$ 109.9
Other Assets	18.4	14.4
Deferred Outflows of Resources	152.7	175.2
Total Assets & Deferred Outflows of Resources	\$ 2,539.9	\$ 2,394.4
<u>CURRENT LIABILITIES</u>		
Accounts Payable and Accrued Liabilities	\$ 260.3	\$ 252.9
Employee Compensation & Related Liabilities	113.7	100.1
Estimated Third-Party Payor Settlements	13.6	8.6
Current Portion Long-Term Debt and Capital Leases	20.0	12.0
Total Current Liabilities	\$ 407.6	\$ 373.5
Long-Term Debt	335.3	308.2
Net Pension & Post Employment Benefits Liability	599.0	737.4
Other Long-Term Liabilities	18.1	24.6
Deferred Inflows of Resources	218.7	109.9
Total Liabilities	\$ 1,578.6	\$ 1,553.6
Total Net Assets	\$ 961.3	\$ 840.7
Total Liabilities & Net Assets	\$ 2,539.9	\$ 2,394.4

Cash Flow Summary

As of April 30, 2022 (In \$ Millions)

	MONTH-TO-MONTH		YEAR-TO-DATE	
	CURRENT YEAR	PRIOR YEAR	CURRENT YEAR	PRIOR YEAR
CASH RECEIPTS				
Collections on Patient Accounts	\$ 39.7	\$ 61.1	\$ 97.0	\$ 126.0
Medicaid Supplemental Programs	3.8	3.7	389.7	208.9
Net Ad Valorem Taxes	5.3	8.5	19.2	40.0
Tobacco Settlement	16.7	13.3	16.7	13.3
Other Revenue	37.3	6.5	42.7	14.4
Total Cash Receipts	\$ 102.9	\$ 93.0	\$ 565.3	\$ 402.7
CASH DISBURSEMENTS				
Salaries, Wages and Benefits	\$ 123.4	\$ 104.0	\$ 219.7	\$ 193.1
Supplies	27.5	26.6	46.6	48.3
Physician Services	32.0	28.9	63.6	60.2
Purchased Services	21.0	21.3	37.7	36.4
Capital Expenditures	12.7	7.9	20.6	14.1
Debt and Interest Payments	0.3	0.3	0.6	0.6
Other Uses	(8.5)	(2.9)	(12.9)	(16.4)
Total Cash Disbursements	\$ 208.5	\$ 186.1	\$ 376.0	\$ 336.2
Net Change	\$ (105.5)	\$ (93.0)	\$ 189.4	\$ 66.4

Unrestricted Cash, Cash Equivalents and Investments - February 28, 2022

\$ 1,232.9

Net Change

189.4

Unrestricted Cash, Cash Equivalents and Investments - April 30, 2022

\$ 1,422.3

Performance Ratios

As of April 30, 2022

	MONTH-TO-MONTH		YEAR-TO-DATE		
	CURRENT YEAR	CURRENT BUDGET	CURRENT YEAR	CURRENT BUDGET	PRIOR YEAR
<u>OPERATING HEALTH INDICATORS</u>					
Operating Margin %	-50.7%	6.7%	-59.0%	3.1%	11.4%
Run Rate per Day (In\$ Millions)	\$ 6.0	\$ 5.9	\$ 5.7	\$ 5.9	\$ 5.1
Salary, Wages & Benefit per APD	\$ 2,683	\$ 2,404	\$ 2,523	\$ 2,425	\$ 2,177
Supply Cost per APD	\$ 650	\$ 624	\$ 615	\$ 626	\$ 567
Physician Services per APD	\$ 992	\$ 832	\$ 888	\$ 829	\$ 809
Total Expense per APD	\$ 5,133	\$ 4,658	\$ 4,783	\$ 4,676	\$ 4,348
Overtime as a % of Total Salaries	3.2%	3.0%	3.4%	3.0%	3.2%
Contract as a % of Total Salaries	9.4%	5.2%	9.6%	5.2%	2.3%
Full-time Equivalent Employees	9,681	10,103	9,671	10,085	8,923
<u>FINANCIAL HEALTH INDICATORS</u>					
Quick Ratio			4.0		4.1
Unrestricted Cash (In \$ Millions)			\$ 1,422.3	\$ 1,037.9	\$ 1,157.0
Days Cash on Hand			248.1	176.9	227.0
Days Revenue in Accounts Receivable			64.9	52.2	59.3
Days in Accounts Payable			42.5		40.0
Capital Expenditures/Depreciation & Amortization			171.5%		143.7%
Average Age of Plant (years)			11.1		12.8

Harris Health System Key Indicators



Statistical Highlights

As of April 30, 2022

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
Adjusted Patient Days	36,445	39,441	-7.6%	75,540	79,129	-4.5%	73,662	2.5%
Outpatient % of Adjusted Volume	63.1%	63.8%	-1.0%	63.3%	63.6%	-0.6%	62.9%	0.6%
Primary Care Clinic Visits	39,125	44,751	-12.6%	80,887	90,933	-11.0%	58,787	37.6%
Specialty Clinic Visits	19,892	22,652	-12.2%	40,754	45,306	-10.0%	37,391	9.0%
Telehealth Clinic Visits	11,576	19,412	-40.4%	24,628	39,519	-37.7%	61,770	-60.1%
Total Clinic Visits	70,593	86,815	-18.7%	146,269	175,758	-16.8%	157,948	-7.4%
Emergency Room Visits - Outpatient	10,887	11,239	-3.1%	21,968	22,085	-0.5%	21,850	0.5%
Emergency Room Visits - Admitted	1,549	1,614	-4.0%	3,109	3,135	-0.8%	3,195	-2.7%
Total Emergency Room Visits	12,436	12,853	-3.2%	25,077	25,220	-0.6%	25,045	0.1%
Surgery Cases - Outpatient	935	1,117	-16.3%	1,885	2,148	-12.2%	1,574	19.8%
Surgery Cases - Inpatient	745	832	-10.5%	1,560	1,597	-2.3%	1,480	5.4%
Total Surgery Cases	1,680	1,949	-13.8%	3,445	3,745	-8.0%	3,054	12.8%
Total Outpatient Visits	119,607	157,490	-24.1%	248,347	316,323	-21.5%	340,745	-27.1%
Inpatient Cases (Discharges)	2,401	2,338	2.7%	4,879	4,712	3.5%	4,523	7.9%
Outpatient Observation Cases	1,202	1,066	12.8%	2,501	2,209	13.2%	2,408	3.9%
Total Cases Occupying Patient Beds	3,603	3,404	5.8%	7,380	6,921	6.6%	6,931	6.5%
Births	403	338	19.2%	833	677	23.0%	662	25.8%
Inpatient Days	13,445	14,291	-5.9%	27,750	28,776	-3.6%	27,317	1.6%
Outpatient Observation Days	3,806	3,053	24.7%	7,636	6,433	18.7%	6,947	9.9%
Total Patient Days	17,251	17,344	-0.5%	35,386	35,209	0.5%	34,264	3.3%
Average Daily Census	575.0	578.1	-0.5%	580.1	577.2	0.5%	561.7	3.3%
Average Operating Beds	698	689	1.3%	698	689	1.3%	664	5.1%
Bed Occupancy %	82.4%	83.9%	-1.8%	83.1%	83.8%	-0.8%	84.6%	-1.8%
Inpatient Average Length of Stay	5.60	6.11	-8.4%	5.69	6.11	-6.9%	6.04	-5.8%
Inpatient Case Mix Index (CMI)	1.716	1.799	-4.6%	1.728	1.799	-3.9%	1.813	-4.7%
Payor Mix (% of Charges)								
Charity & Self Pay	47.9%	47.8%	0.2%	48.1%	47.8%	0.6%	47.6%	0.9%
Medicaid & Medicaid Managed	22.3%	20.5%	8.5%	21.5%	20.5%	4.6%	21.6%	-0.7%
Medicare & Medicare Managed	11.2%	12.4%	-10.1%	10.7%	12.4%	-13.8%	12.7%	-16.0%
Commercial & Other	18.7%	19.2%	-2.5%	19.8%	19.2%	2.9%	18.0%	9.6%
Total Unduplicated Patients - Rolling 12				254,499			246,376	3.3%
Total New Patient - Rolling 12				83,506			70,801	17.9%

Harris Health System

Statistical Highlights

Stub Year - April, 2022

Cases Occupying Beds - CM

Actual	Budget	Prior Year
3,603	3,404	3,400

Cases Occupying Beds - YTD

Actual	Budget	Prior Year
7,380	6,921	6,931

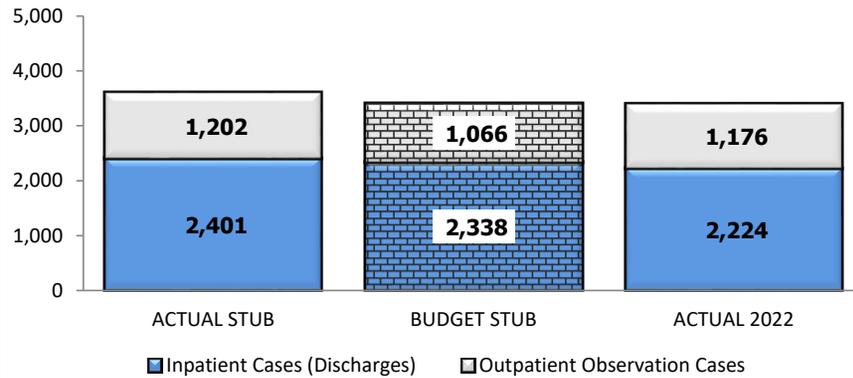
Emergency Visits - CM

Actual	Budget	Prior Year
12,436	12,853	12,653

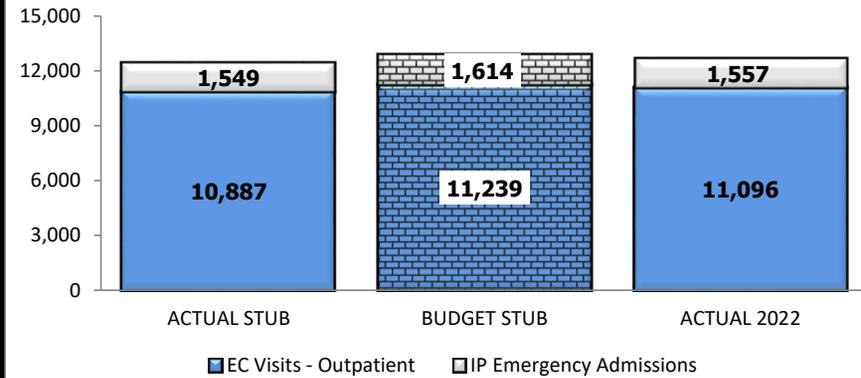
Emergency Visits - YTD

Actual	Budget	Prior Year
25,077	25,220	25,045

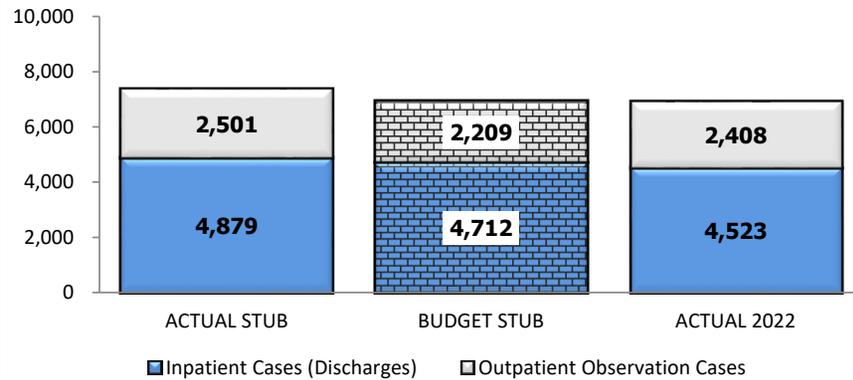
Cases Occupying Beds - Current Month



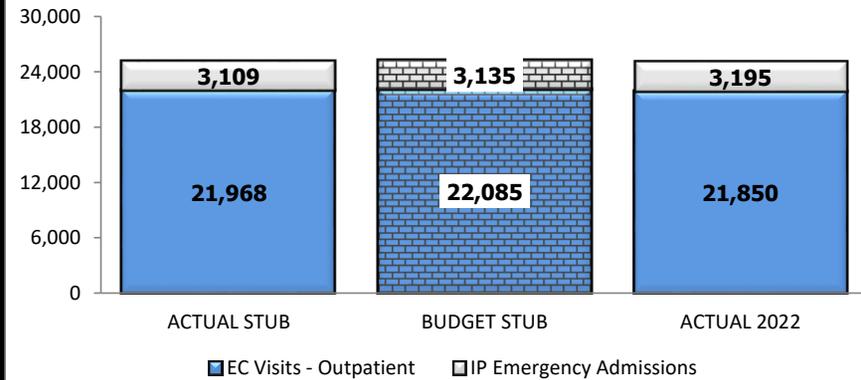
Emergency Visits - Current Month



Cases Occupying Beds - YTD



Emergency Visits - YTD



Harris Health System

Statistical Highlights

Stub Year - April, 2022

Surgery Cases - CM

Actual	Budget	Prior Year
1,680	1,949	1,711

Surgery Cases - YTD

Actual	Budget	Prior Year
3,445	3,745	3,054

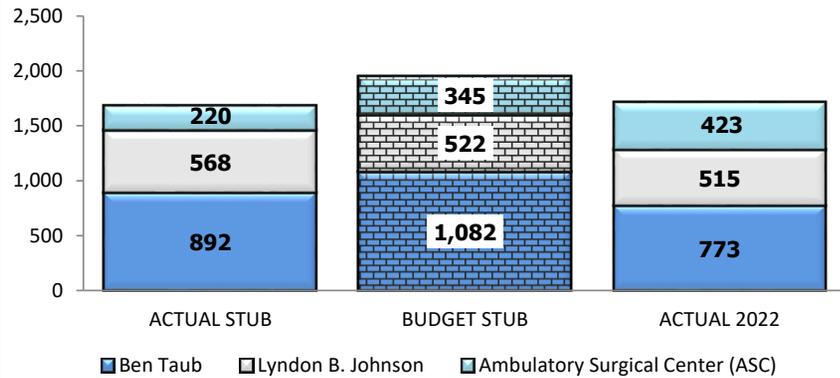
Clinic Visits - CM

Actual	Budget	Prior Year
70,593	86,815	80,140

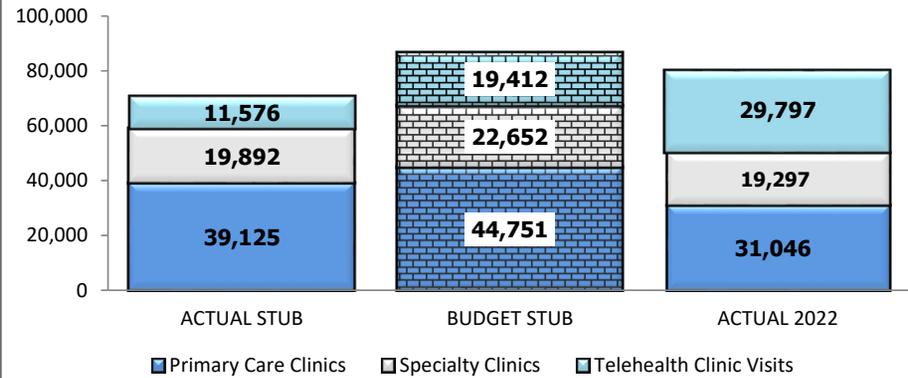
Clinic Visits - YTD

Actual	Budget	Prior Year
146,269	175,758	157,948

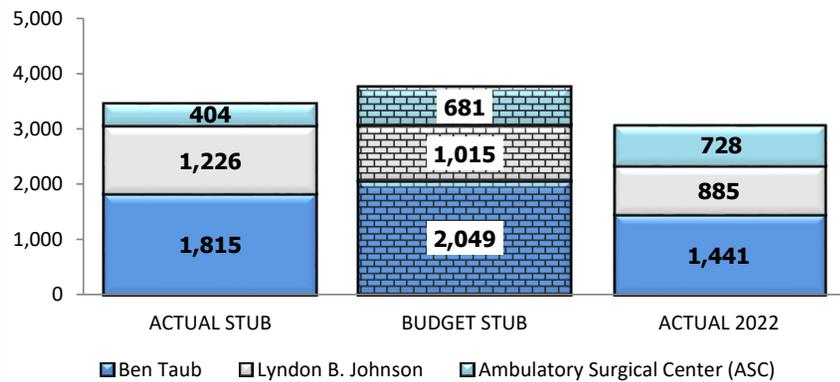
Surgery Cases - Current Month



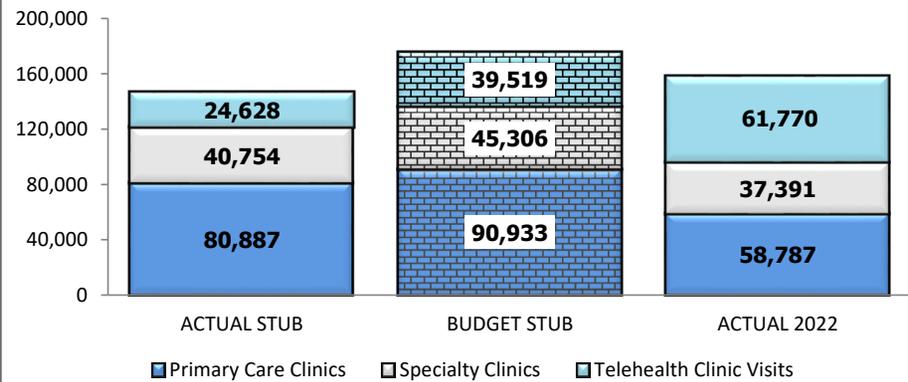
Clinic Visits - Current Month



Surgery Cases - YTD



Clinic Visits - YTD



Harris Health System

Statistical Highlights

Stub Year - April, 2022

Adjusted Patient Days - CM

36,445

Adjusted Patient Days - YTD

75,540

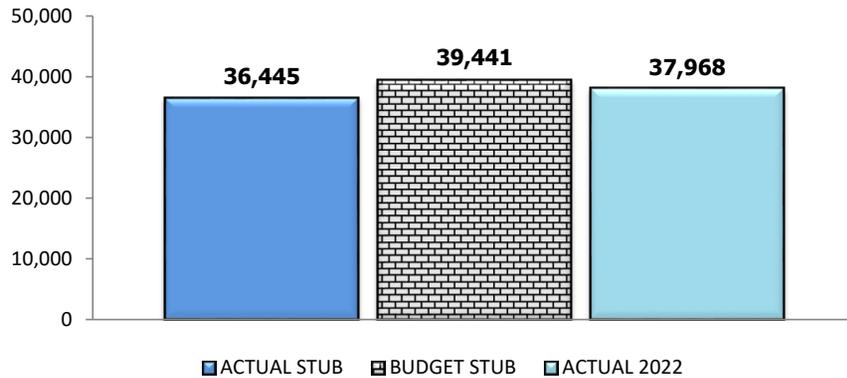
Average Daily Census - CM

575.0

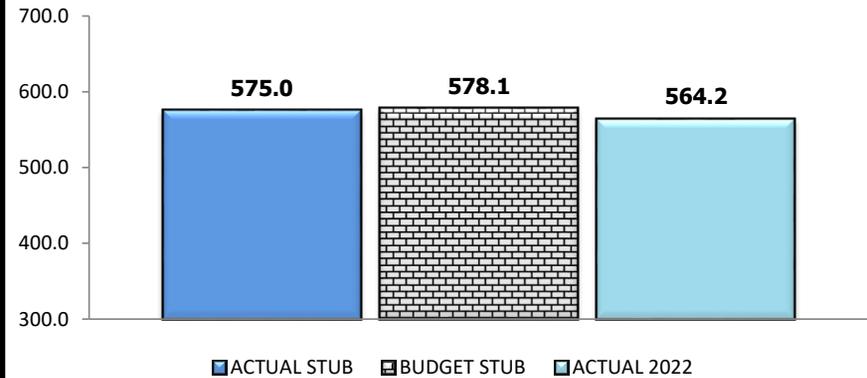
Average Daily Census - YTD

580.1

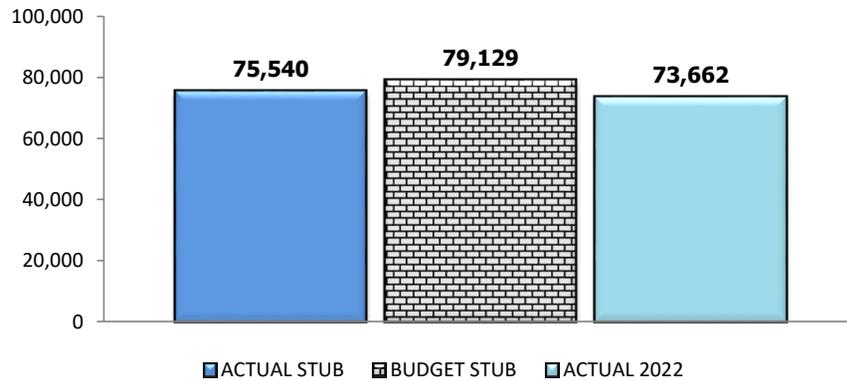
Adjusted Patient Days - Current Month



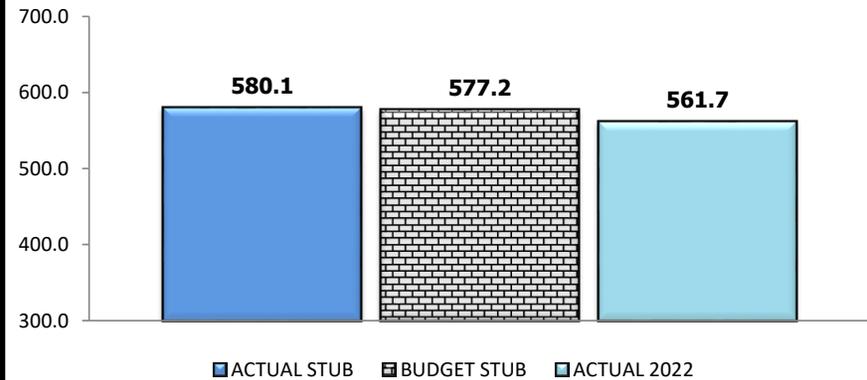
Average Daily Census - Current Month



Adjusted Patient Days - YTD



Average Daily Census - YTD



Harris Health System

Statistical Highlights

Stub Year - April, 2022

Inpatient ALOS - CM

5.60

Inpatient ALOS - YTD

5.69

Case Mix Index (CMI) - CM

Overall

Excl. Obstetrics

1.716

1.886

Case Mix Index (CMI) - YTD

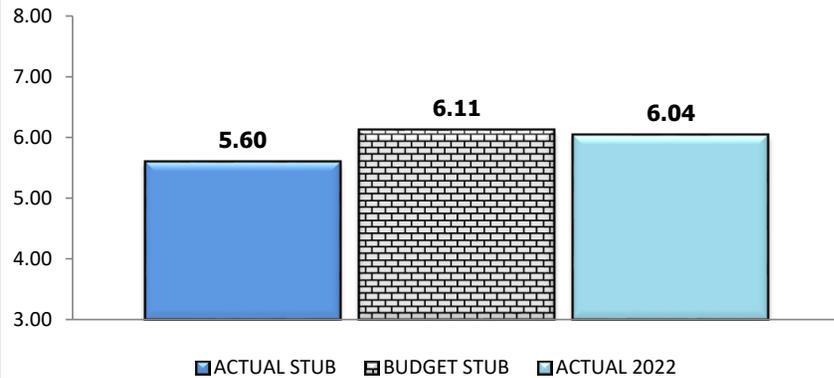
Overall

Excl. Obstetrics

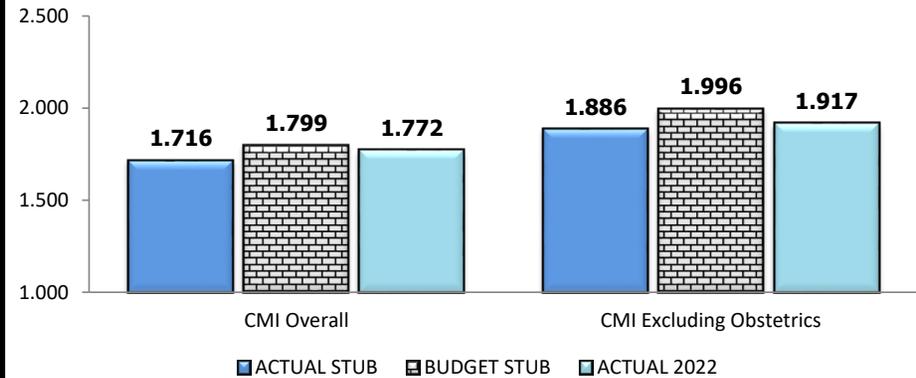
1.728

1.902

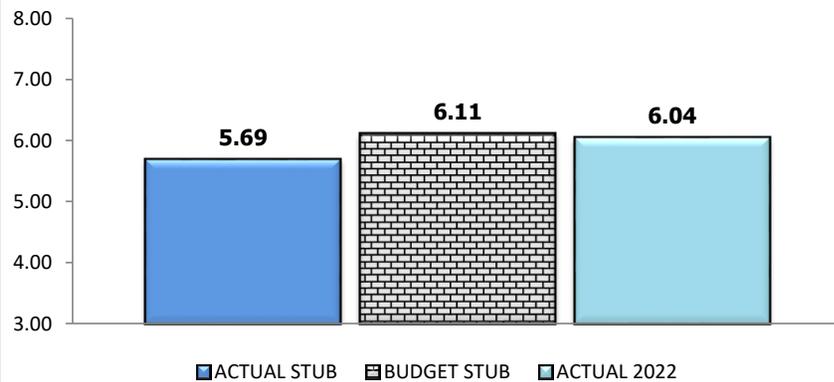
Inpatient ALOS - Current Month



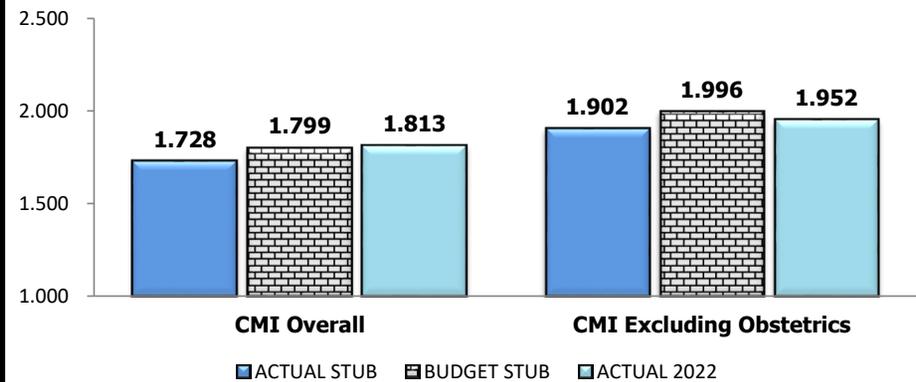
Case Mix Index - Current Month



Inpatient ALOS - YTD



Case Mix Index - YTD



Harris Health System

Statistical Highlights - Cases Occupying Beds

Stub Year - April, 2022

BT Cases Occupying Beds - CM

Actual	Budget	Prior Year
2,094	2,054	2,094

BT Cases Occupying Beds - YTD

Actual	Budget	Prior Year
4,365	4,188	4,272

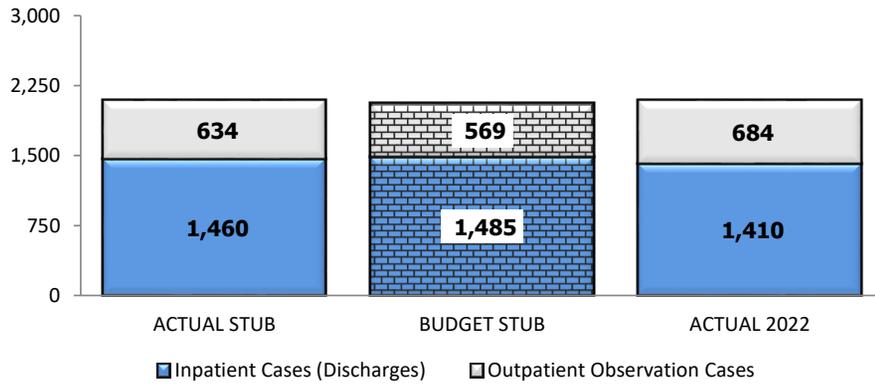
LBJ Cases Occupying Beds - CM

Actual	Budget	Prior Year
1,509	1,350	1,306

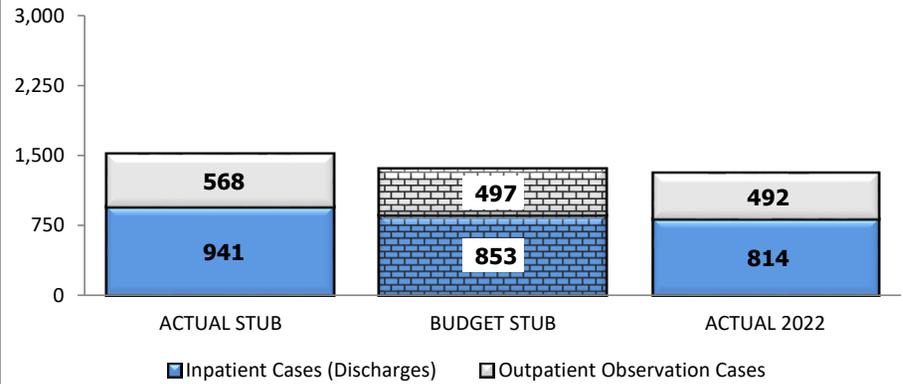
LBJ Cases Occupying Beds - YTD

Actual	Budget	Prior Year
3,015	2,733	2,659

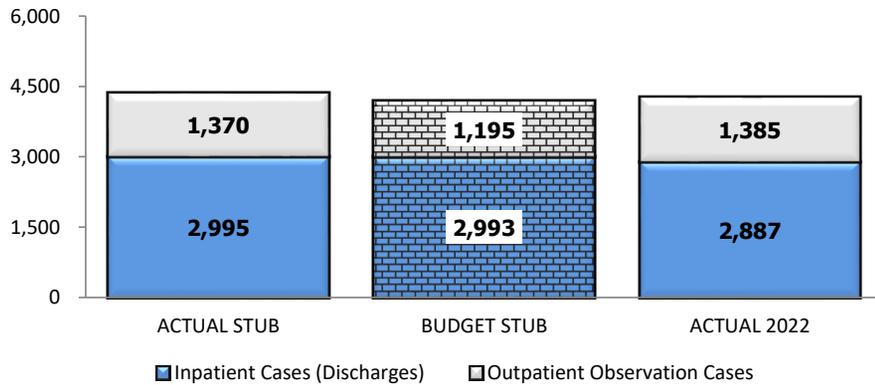
Ben Taub Cases - Current Month



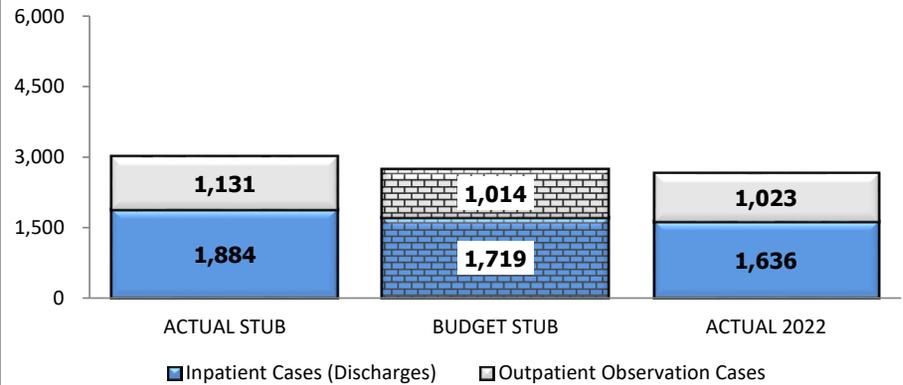
Lyndon B. Johnson Cases - Current Month



Ben Taub Cases - YTD



Lyndon B. Johnson Cases - YTD



Harris Health System

Statistical Highlights - Surgery Cases

Stub Year - April, 2022

BT Surgery Cases - CM

Actual	Budget	Prior Year
892	1,082	773

BT Surgery Cases - YTD

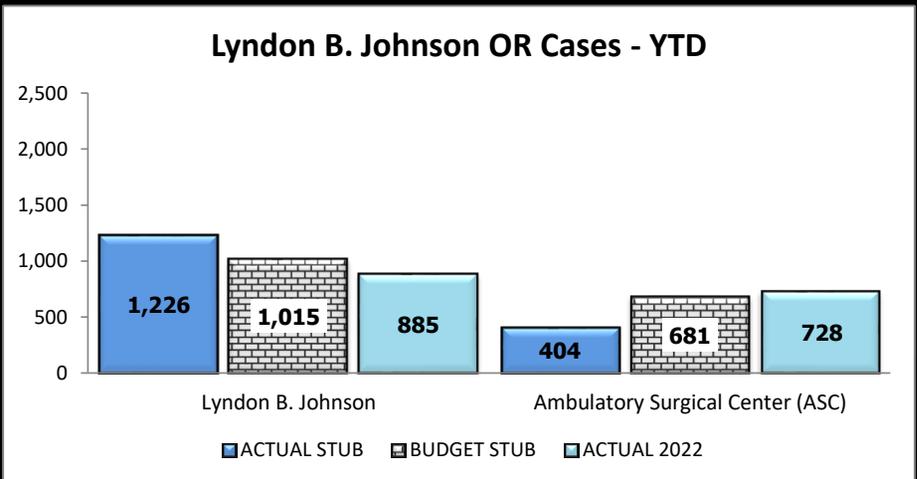
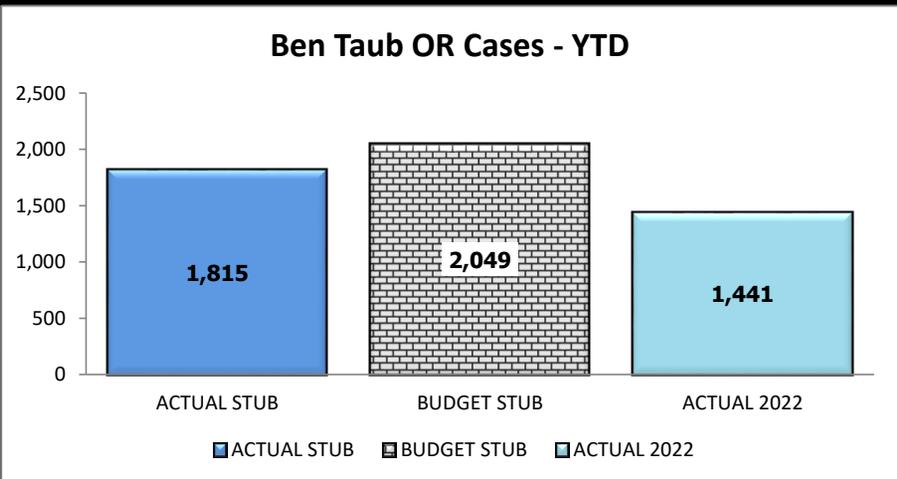
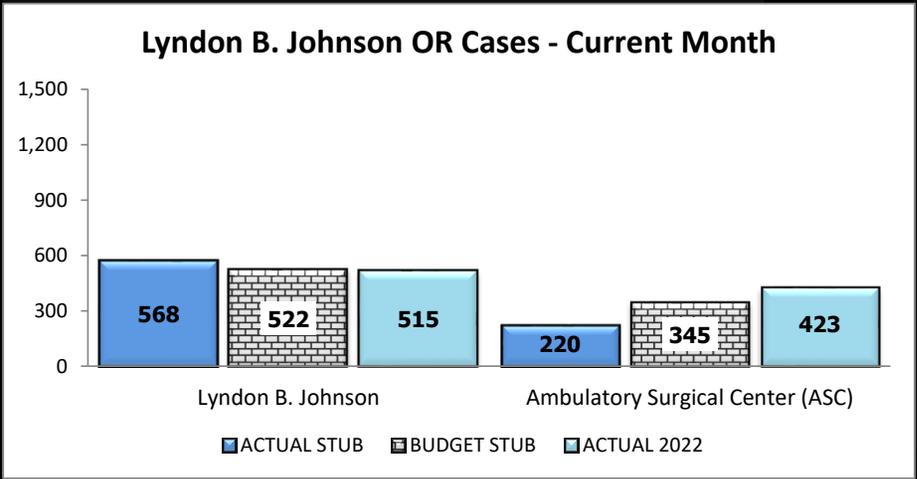
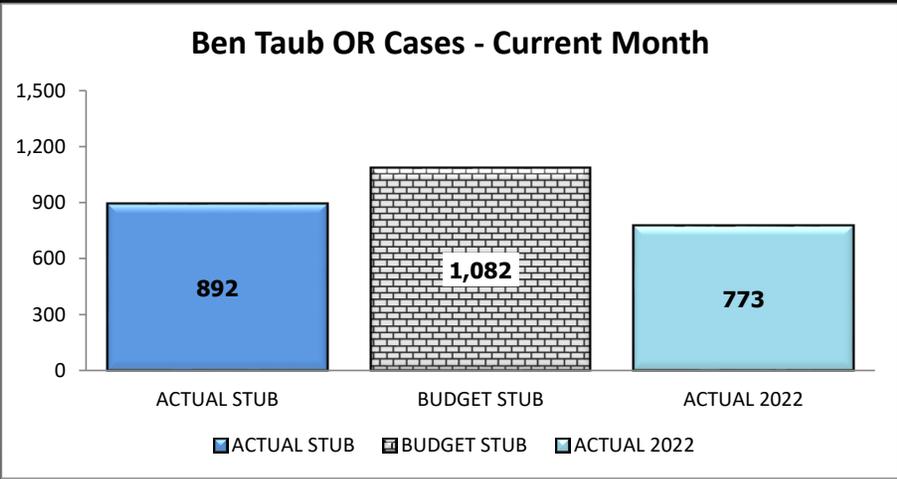
Actual	Budget	Prior Year
1,815	2,049	1,441

LBJ Surgery Cases - CM

Actual	Budget	Prior Year
788	867	938

LBJ Surgery Cases - YTD

Actual	Budget	Prior Year
1,630	1,696	1,613



Harris Health System

Statistical Highlights - Emergency Room Visits

Stub Year - April, 2022

BT Emergency Visits - CM

Actual	Budget	Prior Year
6,009	6,428	6,102

BT Emergency Visits - YTD

Actual	Budget	Prior Year
12,413	12,648	12,236

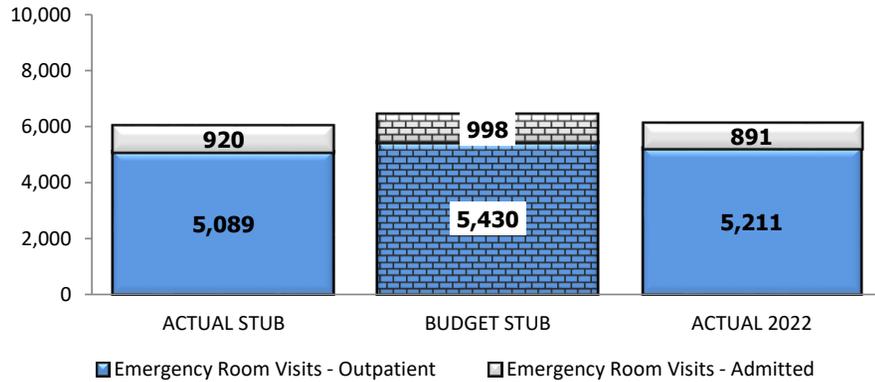
LBJ Emergency Visits - CM

Actual	Budget	Prior Year
6,427	6,425	6,551

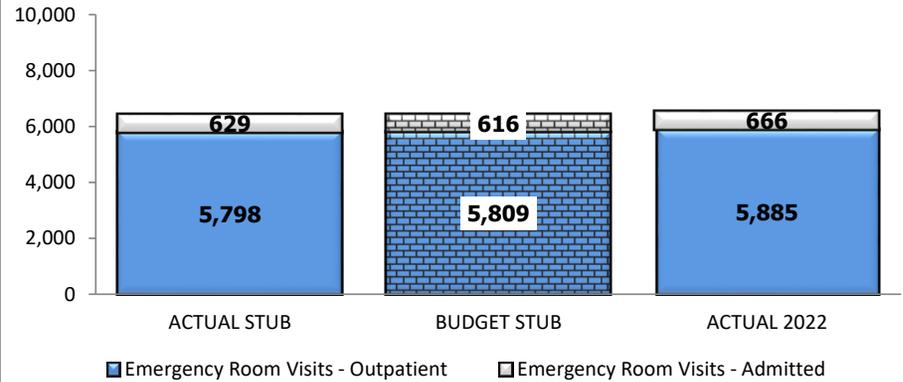
LBJ Emergency Visits - YTD

Actual	Budget	Prior Year
12,664	12,572	12,809

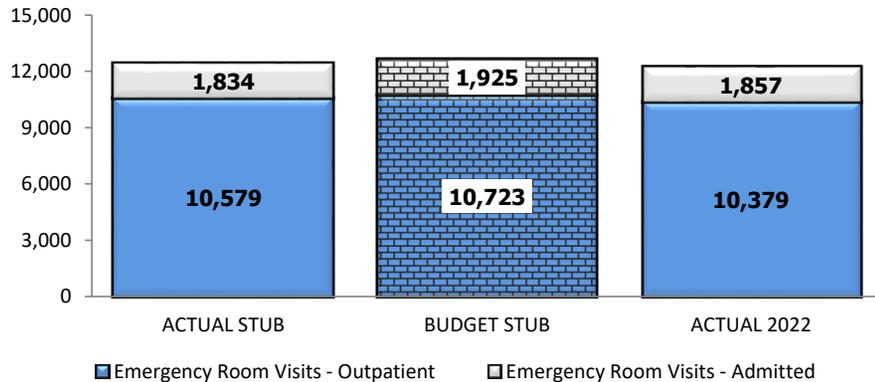
Ben Taub EC Visits - Current Month



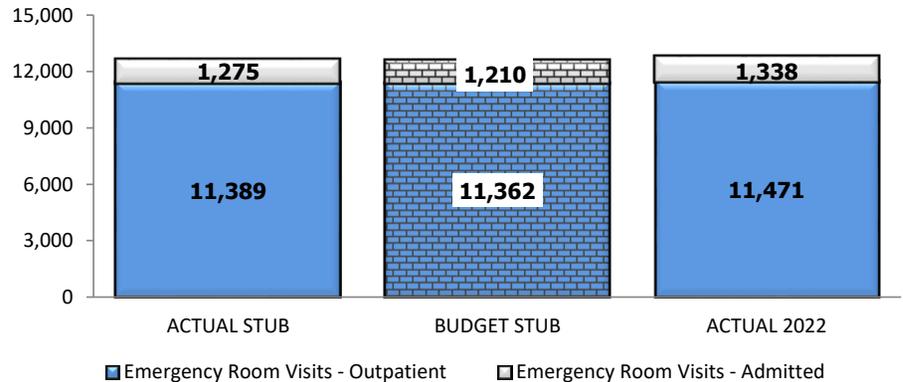
Lyndon B. Johnson EC Visits - Current Month



Ben Taub EC Visits - YTD



Lyndon B. Johnson EC Visits - YTD



Harris Health System

Statistical Highlights - Births

Stub Year - April, 2022

BT Births - CM

Actual	Budget	Prior Year
228	208	185

BT Births - YTD

Actual	Budget	Prior Year
468	430	393

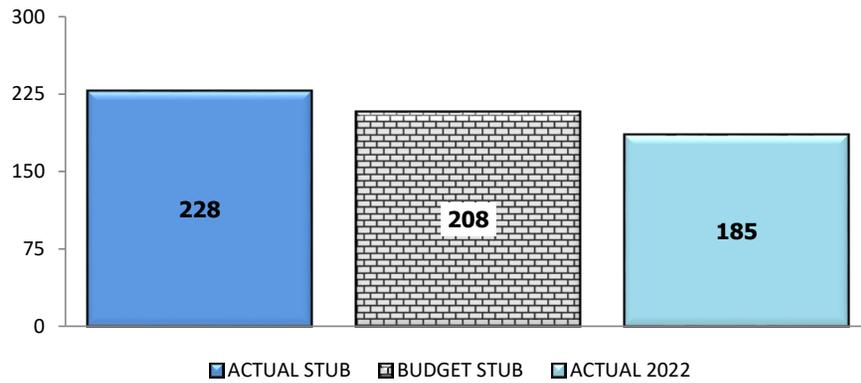
LBJ Births - CM

Actual	Budget	Prior Year
175	130	136

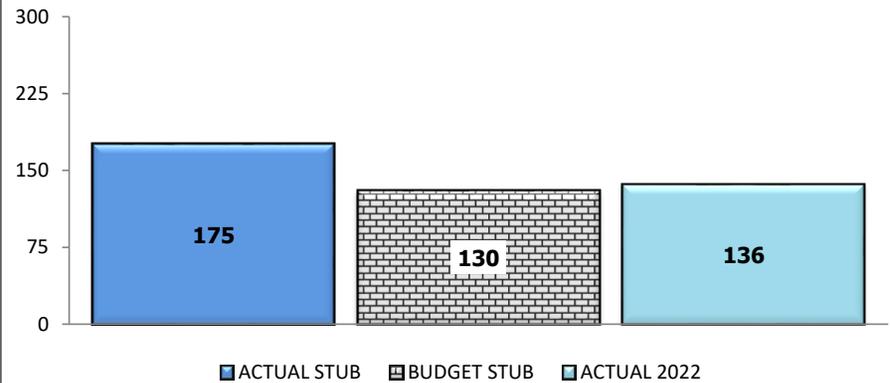
LBJ Births - YTD

Actual	Budget	Prior Year
365	247	269

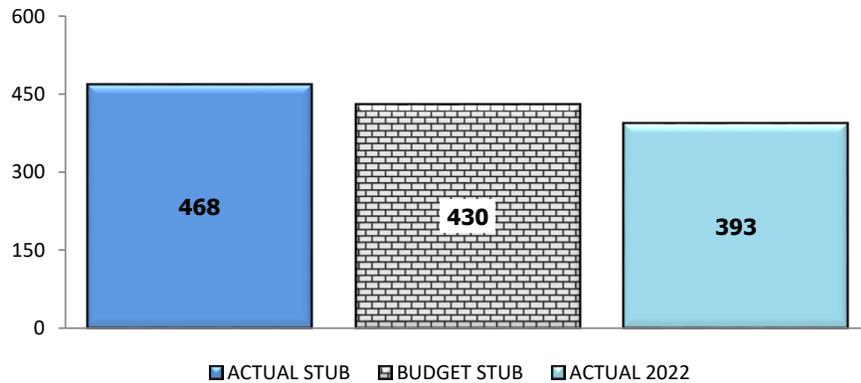
Ben Taub Births - Current Month



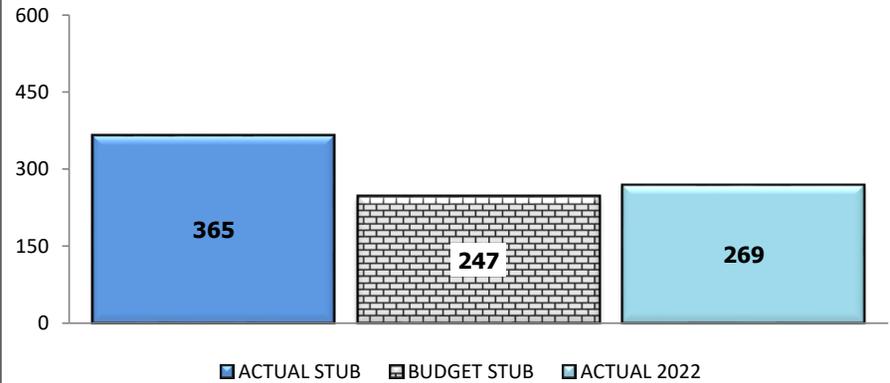
Lyndon B. Johnson Births - Current Month



Ben Taub Births - YTD



Lyndon B. Johnson Births - YTD



Harris Health System

Statistical Highlights - Adjusted Patient Days

Stub Year - April, 2022

BT Adjusted Patient Days - CM

18,125

BT Adjusted Patient Days - YTD

37,569

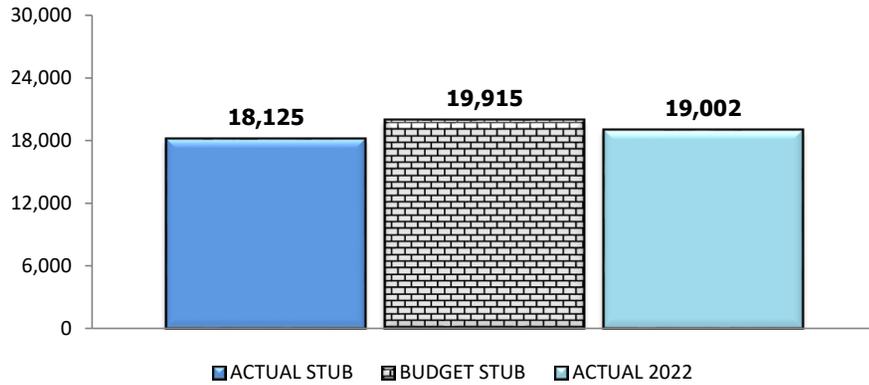
LBJ Adjusted Patient Days - CM

12,249

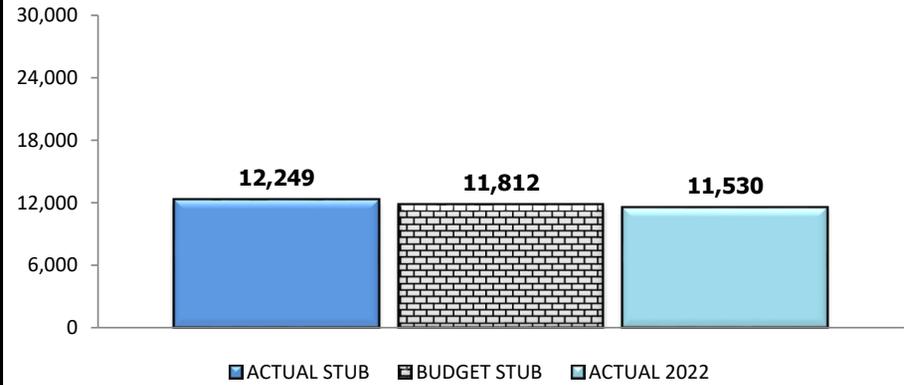
LBJ Adjusted Patient Days - YTD

24,988

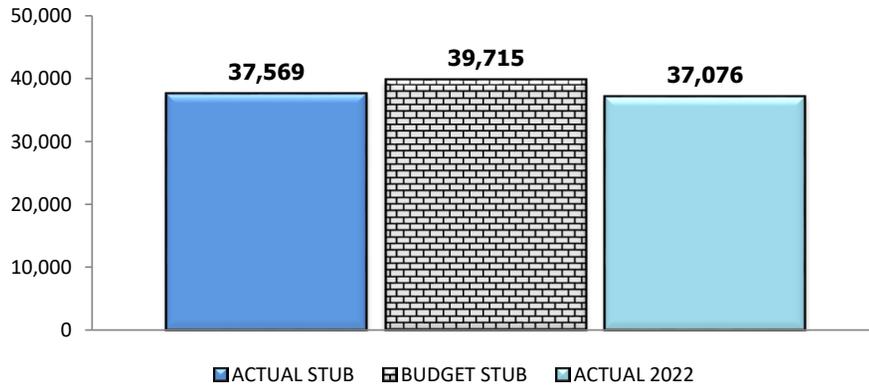
Ben Taub APD - Current Month



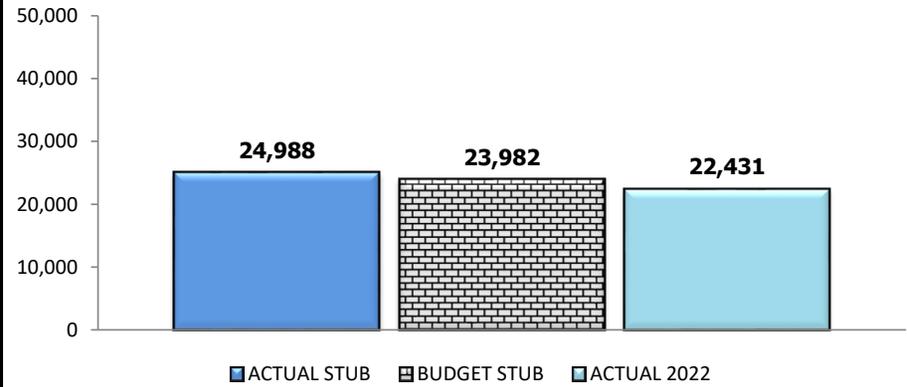
Lyndon B. Johnson APD - Current Month



Ben Taub APD - YTD



Lyndon B. Johnson APD - YTD



Harris Health System

Statistical Highlights - Average Daily Census (ADC)

Stub Year - April, 2022

BT Average Daily Census - CM

363.5

BT Average Daily Census - YTD

364.7

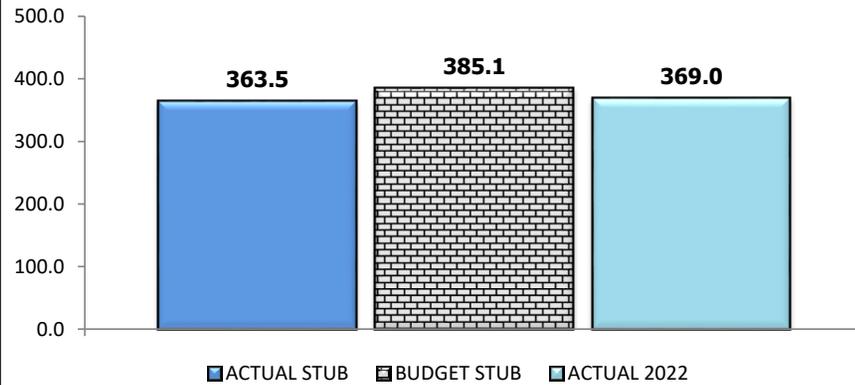
LBJ Average Daily Census - CM

211.5

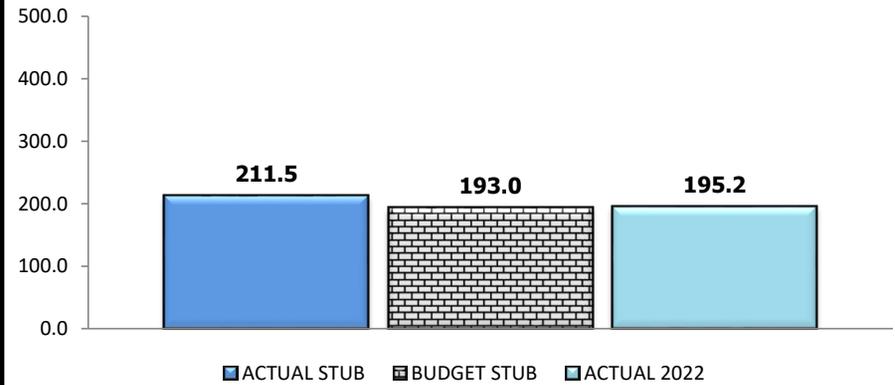
LBJ Average Daily Census - YTD

215.4

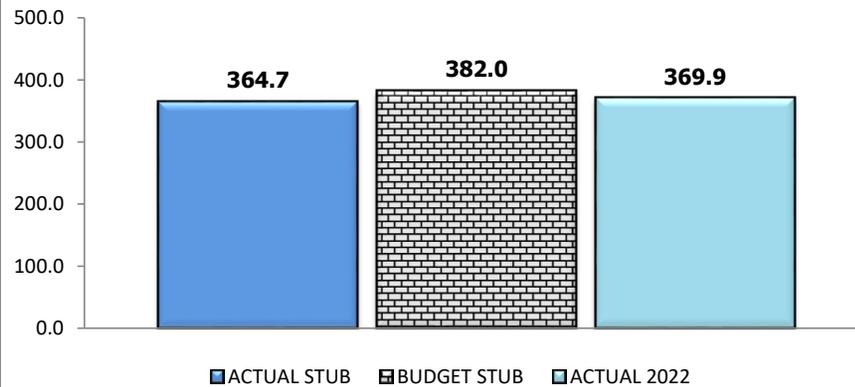
Ben Taub ADC - Current Month



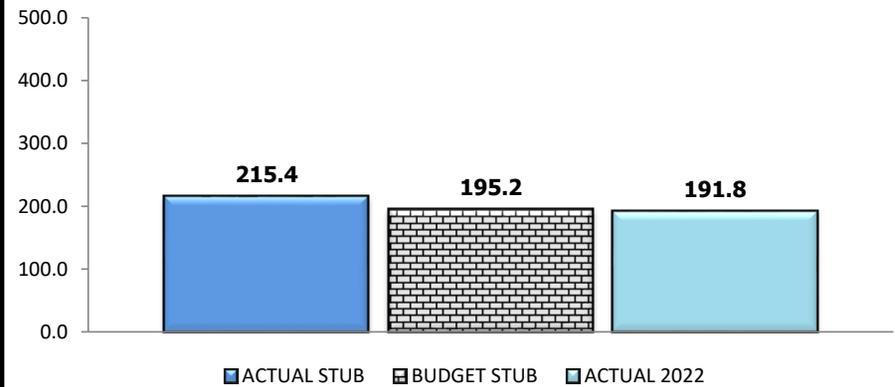
Lyndon B. Johnson ADC - Current Month



Ben Taub ADC - YTD



Lyndon B. Johnson ADC - YTD



Harris Health System

Statistical Highlights - Inpatient Average Length of Stay (ALOS)

Stub Year - April, 2022

BT Inpatient ALOS - CM

6.02

BT Inpatient ALOS - YTD

5.99

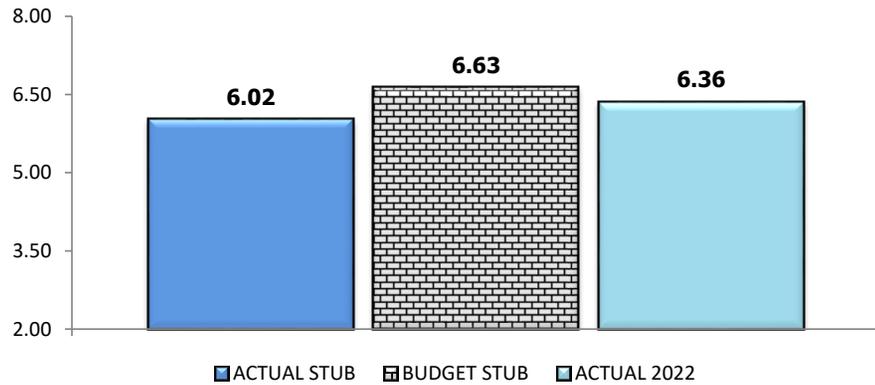
LBJ Inpatient ALOS - CM

4.94

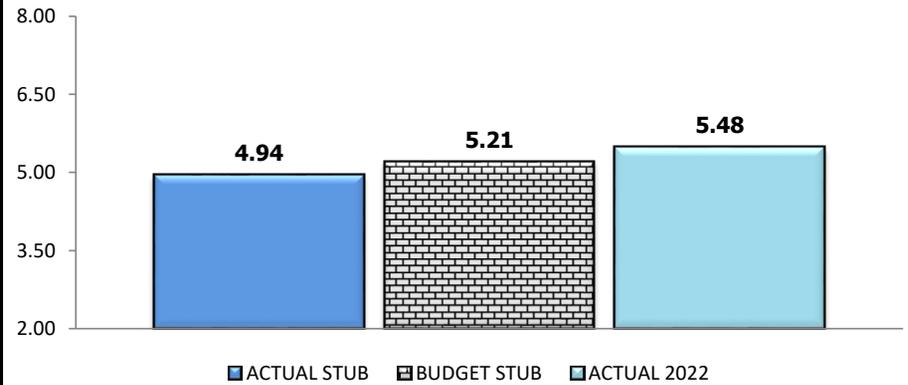
LBJ Inpatient ALOS - YTD

5.21

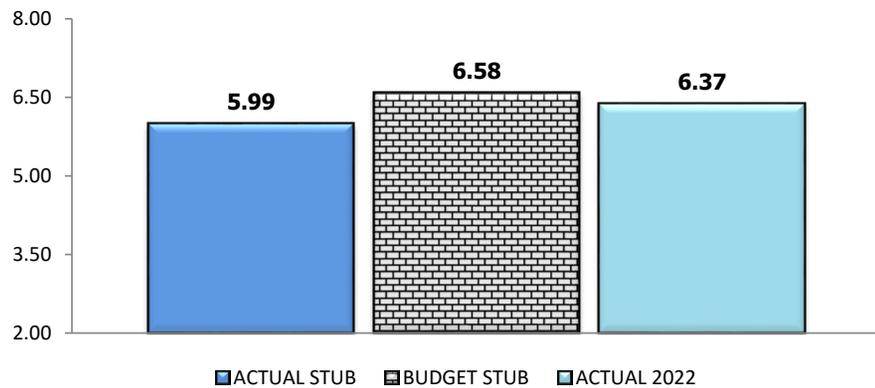
Ben Taub ALOS - Current Month



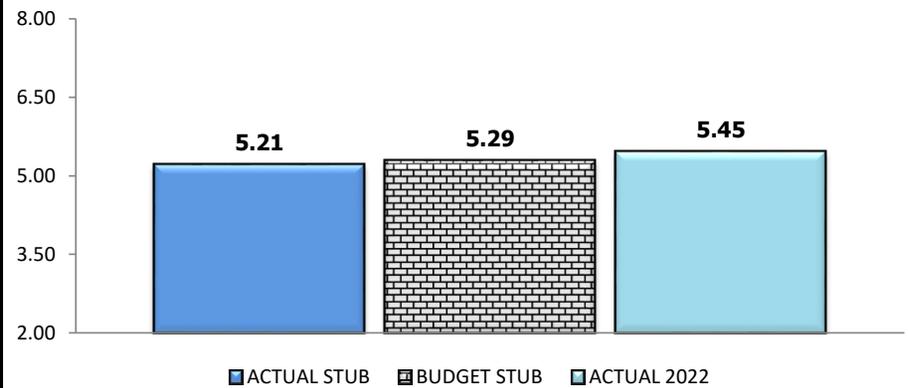
Lyndon B. Johnson ALOS - Current Month



Ben Taub ALOS - YTD



Lyndon B. Johnson ALOS - YTD



Harris Health System

Statistical Highlights - Case Mix Index (CMI)

Stub Year - April, 2022

BT Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.810	1.972

BT Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.822	1.987

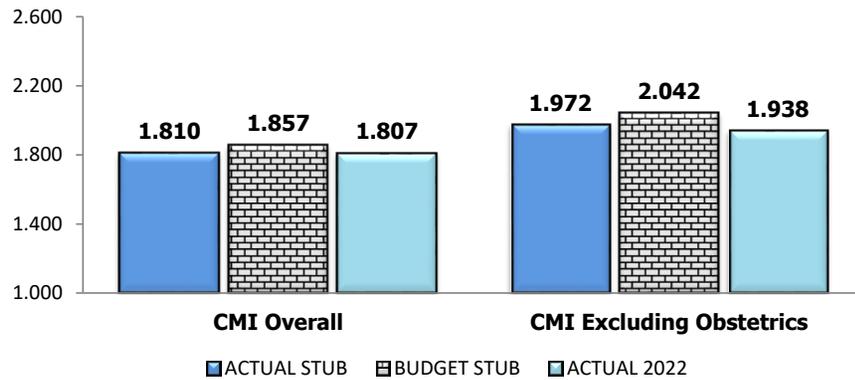
LBJ Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.570	1.747

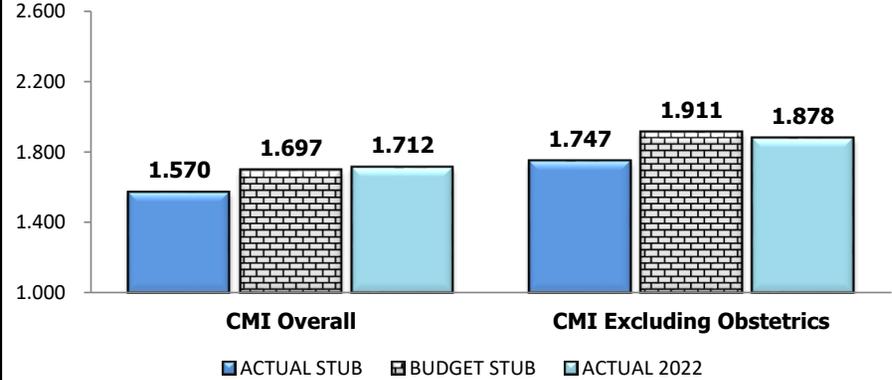
LBJ Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.578	1.760

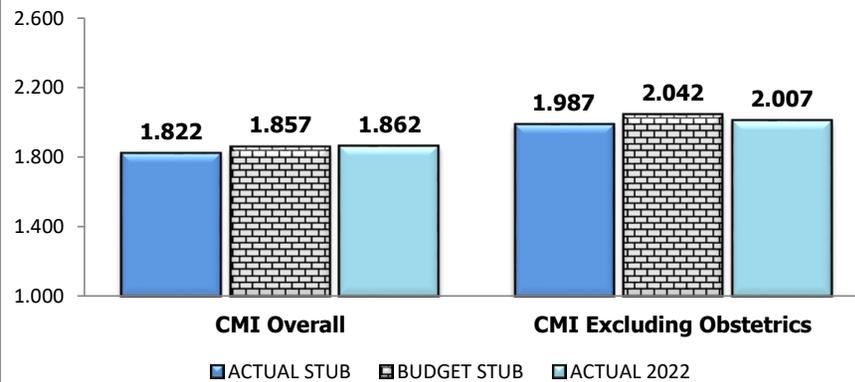
Ben Taub CMI - Current Month



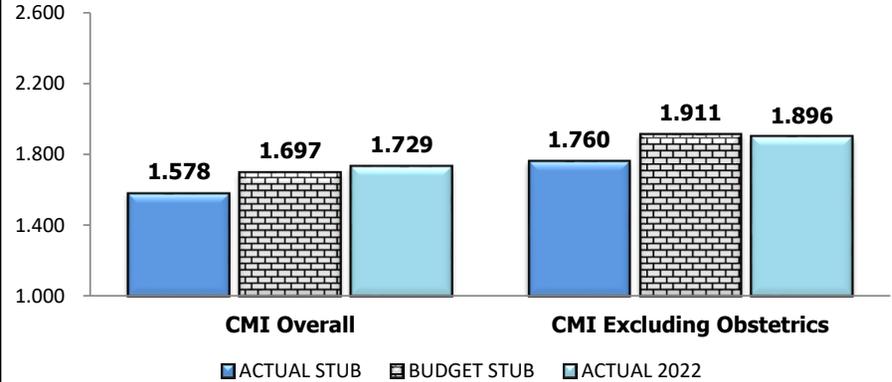
Lyndon B. Johnson CMI - Current Month



Ben Taub CMI - YTD



Lyndon B. Johnson CMI - YTD



Thursday, May 26, 2022

Harris Health System Legislative Initiatives

Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System.

HARRIS HEALTH SYSTEM

Board of Trustees Legislative Update

May 26, 2022

Federal Update

Policy/Legislation Updates: A proposed rule from the Centers for Medicare & Medicaid Services (CMS) includes numerous policy and payment changes for Medicare’s Inpatient Prospective Payment System (IPPS) for fiscal year (FY) 2023, including a 3.2 percent increase in inpatient payment rates.

The April 18 proposed rule also would:

- Reduce Medicare disproportionate share hospital (DSH) payments by nearly \$900 million, to an estimated \$9.85 billion;
- Use two years of worksheet S-10 data from Medicare cost reports to allocate Medicare DSH uncompensated care payments;
- Add 10 new quality measures to the Inpatient Quality Reporting Program, including three equity measures and two maternal health measures;
- Suppress certain measures impacted by the COVID-19 public health emergency in the Hospital Value-Based Purchasing Program, the Hospital-Acquired Condition Reduction Program, and the Hospital Readmissions Reduction Program;
- Continue COVID-19–related reporting requirements for hospitals through 2024.

CMS also seeks feedback through requests for information on measuring quality disparities, advancing maternal health, examining health impacts due to climate change, and moving to digital quality measurement.

Comments on the proposed rule are due to CMS June 17.

Health Equity/Population Health: In a new white paper, America’s Essential Hospitals [discusses leveraging Section 1115 demonstrations to drive equity in Medicaid](#) and provides recommendations to prioritize equity in waiver policy.

In fall 2021, Centers for Medicare & Medicaid Services (CMS) leadership developed [Section 1115 waiver principles](#) to support equity in federal Medicaid policies. With CMS’ renewed commitment to health equity, the agency should promote equity by developing and implementing policies that reduce disparities and making equity a routine component in waiver approval and evaluation processes. In the white paper, the association recommends:

- Approving equity-targeted Section 1115 waivers to expand coverage to cover populations, services, and providers that would not otherwise be covered;
- Establishing social determinants of health incentive payment programs; and
- Mitigating workforce challenges through waiver-based workforce programs.

Other recommendations include integrating equity into all waiver programming and ensuring budget neutrality policies allow for equity initiatives.

This white paper is the second in a series highlighting ways the Medicaid program can be leveraged to mitigate health inequities in the United States. The first white paper in this series, Structural Racism and Chronic Underfunding of Medicaid, discusses the chronic underfunding of Medicaid as a form of structural racism and provides recommendations to ensure the program is an effective tool to improve equity.

On April 26, Rep. Robin Kelly (D-III.) reintroduced the Health Equity and Accountability Act (HEAA, H.R. 7585), which aims to advance health equity and address health and health care disparities through systemic changes to create a health care system that is equitable for all communities. The legislation addresses the intersection of health inequities and race and ethnicity, immigration status, age, disability, gender identity, sexual orientation, language, and socioeconomic status.

“The Health Equity and Accountability Act will reduce racial and ethnic health inequities, address the maternal mortality crisis, strengthen health data collection and research, expand access to mental health care, target gun violence, improve language access in health care, diversify our health care workforce, and so much more,” said Kelly. “I am proud to lead this legislation on behalf of the Congressional Tri-Caucus to improve healthcare access and services for every single American.” The HEAA builds upon previous versions of the bill and includes updated definitions and language. Notable changes to the bill include:

- Creating a Commission on Ensuring Data for Health Equity to increase transparency and the use of demographic data to reduce disparities.
- Expanding the integrated care delivery system to include home, community-based, and congregate care to increase access to care.
- Improving health and allied workforce diversity by enhancing Title VII and Title VIII workforce development programs, expanding nursing programs and medical school education, and increasing the Conrad 30 program.
- Supporting increasing Medicare GME to address physician workforce shortages and improve patient access.
- Increasing access to mental health services by increasing the mental health workforce, integrated care, and mental health service providers with diverse linguistic abilities and utilizing community-based models of mental health care, health navigators, and telehealth.
- Improving federal agencies’ guidelines to diversify clinical trials.

The Congressional Tri-Caucus (which includes the Congressional Asian Pacific American Caucus, the Congressional Black Caucus, and the Congressional Hispanic Caucus) has introduced the HEAA every Congress since 2003.

Since last fall, a number of Harris Health staff and medical staff collaborated virtually with a number of workgroups that helped write this legislation. In April, Harris Health System was one over 80 organization across the nation asking members of Congress to sign on to the legislation. Requests have been made of the Harris County delegation to co-sponsor this important legislation.

State Update

1115 Waiver Update: On April 22 the Centers for Medicare & Medicaid Services (CMS) unexpectedly [notified](#) the Health and Human Services Commission (HHSC) that, effectively immediately, it was withdrawing its rescission of the state's 10-year 1115 Medicaid waiver extension. CMS has determined that it is not the federal government's best use of limited resources to continue litigating the matter. The Texas Healthcare Transformation and Quality Improvement Program (THQIP) is now approved as extended and governed by the special terms and conditions that were approved by CMS on Jan. 15, 2021.

This 10-year approval locks in Texas' managed care authority, uncompensated care pool, public health providers charity care pool, and budget neutrality methodology previously agreed between Texas and CMS, including carryforward of accumulated savings.

The waiver extension, however, does not guarantee future CMS approval of any state directed payment programs, and the Office of the Inspector General's audit of Texas' Local Provider Participation Funds is still proceeding. Texas' state fiscal year 2022 DPPs will expire on Sept. 1, 2022. Harris Health continues to advocate to both HHSC and CMS through our congressional delegation for the immediate approval of the hospital district Health Augmented Reimbursement Program (HARP) program that is funded by local Inter-Governmental Transfers (IGTs).

Interim Legislative Activities: The following is a recap of meetings and hearings that Harris Health has attended this past month.

Property Tax/Appraisal District Issues:

- Main focus for Conference of Urban Counties (CUC) regarding House and Senate interim charges will be on property tax reform and bail bonds. Property tax reform will not only focus on city, counties, and school district but will now target special purpose districts such as hospital districts, Municipal Utility Districts (MUDs), etc. in terms of appraisal caps and tax caps.
- Special purpose districts could see their 8 to 10% caps lowered to the level of cities and counties to a level at or below 3.5%.
- Focus of the legislature will be on the appraisal process and exponential increases in appraised values. Travis County has seen a 40 to 60% increase, Harris County has seen a 10 to 30% increase. Similar growth experience in all 254 counties.
- Discussion will be had once again to centralize the appraisal district system in Austin instead of in 254 counties. The State Comptroller controls the determination of over 95% of the appraised values in the state. The local appraisal district only have control over 5% of the appraised value. Comptroller does not want that political risk/heat. These appraisal processes set the market value. The public sees the market values as being set by the city and county instead of the local appraisal district and the State Comptroller.
- The appraised value is not a reflection of the actual tax bill. The public does not see it that way causing political backlash on local units of government that have taxing authority.

- CUC will propose that the new 3.5% cap be adjusted by inflation which is between 7 and 8%. Leadership promised such an adjustment in the 87th Legislature. Will need to address this issue with medical inflation and CPI inflation as the legislature moves to place caps on hospital districts.
- CUC will propose legislation to change the language on appraisal notices to more accurately reflect the actual tax bill. They now calculate based on the appraised value not accounting for tax cap/appraisal cap reductions, exemptions, etc.

Bond Issues and Certificates of Obligation:

- The conservative think tank Texas Public Policy Foundation has proposed the following to the Senate Committee on Local Government:
 - Improve voter turnout by requiring bond elections to be held in November. Bond election should be held on the uniform elections date in November to solicit the maximum number of voters to ensure that a small minority of special interests does not unduly influence the outcome;
 - Establish a minimum voter turnout threshold for the approval of new bond propositions and tax ratification elections. This will help prevent the process from being dominated by a relatively small percentage of voters and better reflect popular sentiment;
 - Amend the petition process to that 5% of the total number of voters who voted in the most recent gubernatorial election can compel a public vote on moving forward with any certificate of obligation issuance. In the case of failed bond election, lengthen the period of time required before a government entity is allowed to use a certificate of obligation for a substantially similar project.

State Budget:

- The State Comptroller is projecting a surplus as the Legislature begins its budget writing process for next biennium. The following is the current budget position:
 - \$12.5 billion general revenue budget surplus
 - \$12 .0 billion in the Economic Stabilization Fund (ESF) aka Rainy Day Fund
 - \$ 3.0 billion in unspent federal American Rescue Plan Act (APRA) Funds
- Surplus is attributable to \$100.00 per barrel oil and a doubling of sales tax revenue in the past year (sales tax makes up 60% of the states GR funds).
- Surplus Sessions have historically proven to be difficult Sessions for health and human services. Emphasis on surplus is for other state priorities and property tax reduction.

Tax Payer Funded Lobbyist:

- Legislation will be introduced in both chambers that would prohibit the hiring of registered lobbyist by units of government. This could affect membership in all state based trade associations and the Harris Health contracts with Cornerstone and Chris Traylor for state based advocacy. The Senate is willing to establish parameters allowing limited use of contract lobbyists.

Criminal Justice Issues:

- State Hospitals have over 30% of their beds off-line due to COVID-19 and staffing issues limited the capacity of forensic beds available to County Jails to refer to. This is despite \$400 million allocated to State Hospitals last biennium to increase bed capacity and access. Note 50 beds were opened in Harris County at HCPC.
- The Health and Human Services Commission is requesting an Exceptional Line Item Request (ELIR) in their Legislative Appropriations Request (LAR) for increased staffing and salary increases to retain and recruit health care workforce.
- Current number of Blue Warrants or “Paper Ready” inmates who are ready to be transferred to TDCJ continues to rise from the norm of 7 to 10 days to almost 21 days adding pressure on overcrowded county jails such as Harris County.

COVID-19 and Public Health Emergency: Attached is a report detailing the impact the COVID-19 Public Health Emergency has had on Harris Health to be utilized with elected officials.

Harris Health System Overview

Harris Health System is the public healthcare safety-net provider established in 1966 to serve the residents of Harris County, Texas. As an essential healthcare system, Harris Health champions better health for the entire community, with a focus on low-income uninsured and underinsured patients, through acute and primary care, wellness, disease management and population health services. Ben Taub Hospital (Level 1 Trauma Center) and Lyndon B. Johnson Hospital (Level 3 Trauma Center) anchor Harris Health's robust network of more than 40 clinics, health centers, an extensive health care for the homeless program, a chronic dialysis center, a dental services clinic, and virtual care (telemedicine) platform.

Harris Health is among an elite list of health systems in the U.S. achieving Magnet® nursing excellence designation for its hospitals, the prestigious National Committee for Quality Assurance designation for its patient-centered clinics and health centers and its strong partnership with nationally recognized physician faculty, residents and researchers from Baylor College of Medicine; McGovern Medical School at The University of Texas Health Science Center at Houston (UTHealth); and The University of Texas MD Anderson Cancer Center.

While all health systems continue to cope with the COVID-19 pandemic and the stresses that it has brought to our communities and our workplaces, safety net hospital systems such as Harris Health in Houston are particularly vulnerable simply because of who we are and who we serve. The COVID-19 pandemic brought to light many things none more glaring than the depth and the impact of the health disparities that exist in our communities. In Harris County similar to several other places, our communities of color have suffered the impact of COVID-19 more severely and have lost more lives as a result. This impact is exacerbated among the poor, the indigent and the uninsured. This is exactly the population that Harris Health is proud to serve with nearly 55% of our patients being uninsured, 55% Hispanic and 25% African American.

At a peak during this last summer, all ICU patients at one of Harris Health's hospitals were COVID positive.

Workforce Related Issues: The pressures of the pandemic including long work hours, constant exposure to the COVID-19 infection, patients who are generally sicker and require a great deal more work and attention, and the repeated surge of patients has significantly impacted Harris Health's hospital staff. As a result of this and similar to all other health systems, Harris Health is faced with a workforce that is tired, overworked and constantly under siege. We have lost staff to fatigue, early retirement, and COVID itself. More importantly, we have lost staff to unfair business practices and quite honestly ridiculously high paying administrative jobs by temp agencies. Below are just a few examples to illustrate the current condition and some recommended solutions:

At one point during the Delta surge 1,346 workforce members were sidelined due to COVID infection of which 404 were front line nursing staff. This represented over 25% of our total frontline nursing workforce.

During the Delta surge one of Harris Health’s hospitals had 25% of its ICU beds closed due to the inability to staff the beds with minimum nursing to patient staffing ratios. This put the entire community at-risk due to inadequate ICU capacity in one of the counties busiest Level III and Level I trauma centers.

The major staffing challenge is the poaching of our trained personnel by hospitals nationally, locally and by nurse staffing agencies.

To maintain staffing there was a reliance on state and county emergency staffing pools for essential health care staffing (nursing, respiratory therapist, etc.) that was established under the federal and state Public Health Emergency (PHE) declarations. When that was not adequate, Harris Health had to rely on contract staffing agencies who were charging predatory rates during a national pandemic/crisis.

Prior to COVID standard pay for temp agency nursing staff was at \$65-\$120 per hour depending on skills and experience. Crisis pay was at \$140 – \$160 per hour. At a peak during the Delta variant last summer, we had to pay upwards of \$280 per hour. The largest driver of the increased hourly rate was the unregulated amount of administrative fees the staffing agencies were charging. Harris Health also has an administrative cost of onboarding the new contract healthcare workforce from the agencies in terms of orientation of system policies and operations and assessment of the individual’s competencies.

Harris Health is now being “penalized” by our contract agencies, if their staff decide they want to transition to a full-time employee in our system. Apparently, it is now a routine clause written into contracts to deter organizations from hiring “their staff”. Never mind that the staffing agencies took nurses from Harris Health to begin with. Some of the penalties for hiring staff are as egregious as the administrative fees they are continuing to charge.

Example: one agency stipulates that the fee is 35% of the employee’s annual salary if hired within one year of the referral to us. For an LVN – the fee equates to \$38,220; or we refund 90% of the annual salary if they were with us less than 180 days before wanting to hire on. Many other staffing agencies have either a flat fee; or a percentage of the annual salary only after a certain number of worked hours.

Staffing agencies must be held accountable to limit administrative fees, end predatory pricing and policies with a goal to limit financial exposure of hospitals providing essential critical care services to the most vulnerable among our communities we serve.

Other workforce solutions would include and are not limited to providing incentives for innovative provider-based training/education programs, increasing funding and salary scales for nursing school faculty in Texas’ state universities and colleges, and providing loan forgiveness programs for those graduates that work in safety net providers/hospitals.

At a recent Texas Future of Nursing summit, it was highlighted that there is a need to develop a more coordinated approach to address clinical learning gaps between the academic setting and clinical practice. The lack of access to clinical training was the primary obstacle to expanding nurse class size. Schools could accept more nursing students and graduate more nurses if there were additional clinical training opportunities. Harris Health stands ready to partner in this endeavor to reduce critical workforce shortages in Harris County and the State of Texas.

The pandemic highlighted the existing challenges of clinical education and the need for state investments to support clinical training Investments. The investments in a hospital or clinical

setting will help expand workforce capacity and improve readiness and clinical expertise to help meet future health needs.

- **Dialysis Patients:** Title II Rider 35 of the Appropriations Act of the 87th Legislature asked HHSC to perform a Medicaid dialysis cost effectiveness study. The COVID-19 pandemic highlighted limitations to accessing needed healthcare for very medically fragile, vulnerable patients.

Harris Health provides both chronic hemodialysis and peritoneal dialysis services to approximately 170 individuals in its Riverside Dialysis Center. The center currently provides 22 hemodialysis stations and operates Monday through Saturday serving a maximum of 80 patients per day in 4 shifts. Even with this resource many patients present on a daily basis in both emergency centers requiring emergency dialysis. Anecdotal reports from other area health systems and those across the state are similar regarding lack of access and over utilization in the hospital based emergency room or inpatient setting which is less safe and inherently a less effective use of limited resources.

Most patients seeking treatment for dialysis services are patients who are only eligible for uncompensated care dollars at Harris Health and initially access care in the respective emergency centers under EMTALA and covered by Emergency Medicaid. Several states have adopted an Emergency Medicaid definition under the TP-30 program that would include chronic hemodialysis and peritoneal dialysis, therefore allowing care in the more cost effective setting of outpatient free-standing dialysis centers.

Without access to coverage these patients present in a highly acute, costly status requiring treatment in the emergency center or hospitalization in an ICU setting for stabilization. In a 2016 study, the cost of an average admission for dialysis at Harris Health was just under \$14,000 and the cost for an outpatient dialysis treatment was a little over \$1,000. The same study showed less rates of infection and other complications with outpatient dialysis compared to emergent in hospital dialysis.

Hopefully the study will show that garnering access to chronic dialysis services would in the long term save significant Medicaid dollars. It would also lead to better patient outcomes and create more appropriate utilization of strained emergency centers and hospital systems across the state by following a model adopted by both red and blue states.

COVID-19 PHE Funding and the Uninsured: The Health Resources Services Administration (HRSA) funding for un-insured COVID-19 patients (approx. \$200 million), CARES Act funding (\$56 million) combined with the enhanced 6.2 % FMAP for Medicaid did provide needed financial relief for Harris Health during the PHE. Since the pandemic, Harris Health expended over \$275 million on the treatment of persons with COVID-19 infection.

With the depletion of the HRSA and CARES Act funding on the federal level and the reduction of the of the FMAP, Harris Health's financial position in the coming years becomes less stable as we continue to have uncertainty about pending Directed Payment Programs(DPPs) and the pending approval of the hospital district Hospital Augmented Reimbursement Program (HARP). \$400 million of the current revenue streams for Harris Health are at risk. We recognize that on April 22 the Texas 1115 Waiver rescission was removed by CMS, the OIG audit of the LPPF funding mechanism still remains which could result in reduced DPPs for Harris Health.

The uncertainties of the waiver Medicaid supplemental payment programs and a payer mix that includes over 50% of uninsured patients makes planning for a future service delivery system challenging. Harris County continues to have over 1 million persons that are uninsured.

Medicaid Re-enrollment: With over 4 million Medicaid recipients in the coming months needing to be re-enrolled after the PHE ends, we encourage the state to work collaboratively with Managed Care Organizations and safety net providers to assure a seamless transition for those recipients who will continue to be eligible. Both Harris Health System and Community Health Choice are committed to work with HHSC and other state partners to assist in this endeavor in terms of presumptive eligibility and outreach/enrollment activities.

Mental Health and Behavior Health Issues: COVID-19 presented many challenges regarding the mental and behavioral health for our community, our patients and our staff.

The lack of community based adult mental health beds remains one of the biggest challenges facing Harris Health in managing its patient care resources and bed management. On a daily basis we have multiple patients awaiting transfer to acute care psychiatric beds in the community and the state. The acute adult psychiatric bed shortage still has not been relieved with the 50 new beds brought on line in Harris County as the demand is too great.

The lack of appropriate inpatient and outpatient mental health, behavioral health and SUD treatment has resulted in a high-risk environment for both patients and staff at Harris Health's inpatient and outpatient clinical sites. There has been a marked increase of violence against workforce members and other patients due to the overcrowded emergency centers with patients awaiting appropriate placement in the community to adequately treat their psychiatric needs.

The state needs to review its process of granting Emergency Detention Orders (EDOs) and to implement an Adult Medicaid IMD Waiver to increase the number of available adult acute psychiatric beds and providers in the community. This would also provide a funding mechanism to assure that the former Mental Health/Behavioral health 1115 Waiver DSRIP projects that provided the needed services outside of the hospital based acute care setting in the community outpatient setting.

Thursday, May 26, 2022

Harris Health System Council-At-Large Meeting Minutes

MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
April 11, 2022

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
I. Call to Order	<p>The WebEx meeting was called to order by Fadine Roquemore at 5:00pm.</p> <p>Council Members in Attendance:</p> <ul style="list-style-type: none"> • Acres Home: Bennie Baker, Sheila Taylor • Baytown: Pamela Breeze, Don Nichols • Gulfgate: Teresa Recio, Obdulia Ramirez, Patricia Shephard • LBJH: Velma Denby • MLK: Fadine Roquemore • Thomas Street: Josh Mica <p>Harris Health System Attendees: Dr. Esmaeil Porsa, Louis Smith, Jennifer Small, David Attard, Jeya Matthews, Jon Hallaway, Dr. Matasha Russell, Omar Reid, Lady Barrs, Xylia Rosenzweig, Leslie Gibson, Sarah Rizvi, Amineh Kostov, Dwanika Walker, Nina Jones, Luckett Robin, Olevia Brown, Valerie Rangel</p> <p>Board Members in Attendance: Alicia Reyes</p>	
II. Moment of Silence	<p>Moment of silence observed.</p>	
III. Approval of Minutes	<p>The minutes from March 14, 2022 were approved with the following correction: -Thomas Street- Major sponsor is Bunnies on the Bayou and not the Pride Group.</p>	
IV. Council Reports	<p>Acres Home – Sheila Taylor</p> <ul style="list-style-type: none"> • New Nurse Manager – Stacey Washington who has a wonderful addition to Acres Home Clinic. She and Olevia Brown really manage things together very well. • Cornerstone toured Acres. There’s a healthy food development program that’s a part of our facility. It’s by prescription, patients the opportunity to visit the pantry where there’s a Chef. Patients learned how to cook without adding unhealthy things to our food. • New picnic area created for the staff and they really appreciate it. • We have 13 new exam beds and new equipment coming at the end of this month. • Next month we will start having in-person meeting with the Council. 	

MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
April 11, 2022

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>Council Reports <i>(continued)</i></p> <ul style="list-style-type: none"> Is it possible to get the Council phone numbers? Sometimes I just like to talk to some of the other clinics and find out how they're going about doing improvements. <p><i>Mrs. Roquemore stated we will look into that.</i></p> <p>Baytown – Pamela Breeze</p> <ul style="list-style-type: none"> Full time Psychiatrist has not come onboard. Completing credentialing. <p>Casa de Amigos – Daniel Bustamante</p> <ul style="list-style-type: none"> Construction is moving along. Concerns expressed about the truck traffic on Harrington Street (Center front entrance). <p>Gulfgate – Teresa Recio</p> <ul style="list-style-type: none"> The Council met today. There were 2 Non-Consumers and 6 Consumers present. We are continuing to recruit members. Gulfgate has one vacant Family Practice position. <p>-Staff Celebrations this month: Patient Access Management, Medical Records, Laboratory and Administrative Secretary.</p> <p>-Unfortunately, our Pharmacist Carl Smith will be retiring this month effective April 29, 2022.</p> <p>-On April 4th the Eligibility department launched the online application for patients renewing their gold card.</p> <p>Homeless – No representative.</p> <p>Martin Luther King – Fadine Roquemore</p> <ul style="list-style-type: none"> Held a Health Fair and it was successful. The Food Bank was there and gave out plenty of food. There's so much you can learn at Health Fairs. There were vendors showing how to do CPR, Cancer screening, etc. <p>Northwest – No representative.</p>	

MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
April 11, 2022

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>Council Reports (continued)</p> <p>Thomas Street – Josh Mica</p> <ul style="list-style-type: none"> • Correction to the minutes. It says the Pride Group is a major sponsor for the Sandwich Program. It should be Bunnies on the Bayou. <p>-The Council has not met because we are planning Bunnies on the Bayou this Sunday. We are still looking for volunteers. 70% of our revenue for the Sandwich Program comes from Bunnies on the Bayou which is a huge event and we always try to get a lot of volunteers. If anyone is interested in volunteering please contact me at 832-573-7274. We will have our meeting the following Tuesday.</p> <p>-It was also mentioned that Harris Health is eliminating contracts with health insurance and not notifying patients. This is with Amerigroup and United Healthcare Medicare. This was a huge concern for our board. What’s the solution to this and how are the patients being notified? When they go see the provider and find out their insurance is no longer accepted.</p> <p>Vallbona – No representative</p> <p>Ben Taub Hospital – Robin Luckett</p> <ul style="list-style-type: none"> • Reported Helen Walwyn will not be in attendance today. • Candice and I are in conversation regarding recruitment of more members. At this time we have 3 members. <p>Lyndon B. Johnson Hospital – Velma Denby</p> <ul style="list-style-type: none"> • Nothing to report. But this needs to be encouraged that the people who provide the service at LBJ instead of us being rude and out of order, we may need to tone it down. The approach is needed from the Administrative part. Thank you. 	
V. Old Business	No Old Business to review.	

MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
April 11, 2022

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
VI. Updates	No Updates at this time.	
VII. Community Medicine	<p>Dr. Matasha Russell</p> <ul style="list-style-type: none"> Medical Leadership Updates: Dr. Alexander Laceras is stepping down from the Assistant Chief of Staff into the Medical Directorship of Settegast Health Center. That position was held by Dr. Winters who is stepping down and will remain on as a provider. We do thank Dr. Laceras and Dr. Winters for their service. <p>Primary Care Operations Scorecard</p> <ul style="list-style-type: none"> Meeting Goals for: Medical Home No Show, Overall No Show, Cycle Time, 3rd New Appointment and 3rd Return Appointment Availability. <p>HEDIS Scorecard Data Reporting Period</p> <ul style="list-style-type: none"> Preventive Care: Meeting goals for Breast Cancer Screening, Cervical Cancer Screening and Adult BMI Assessment. However we are still falling out with Colorectal Cancer Screening. We are seeing a little bit of trending upward. There has been a lot of focus at a system level to really work on improving this particular metrics. I do anticipate in the future we will continue to see gains made with this particular goal. Pediatric and Adolescent: We continue to do well. Immunizations are green (goal met). Comprehensive Diabetic Care: Meeting goals with the exceptions of A1c Poor Control (9). We are really trying to reinvigorate our initiatives for our Diabetic Patients. High Blood Pressure Control, we are slowly making progress. You can see the trend line is tipping upward. Controlling High Blood Pressure (entire population): This has been a challenge for us. We are really doing a lot of initiatives. Going back and look at some of our old programs. Re-invigorating those and adding some new initiatives to really work toward getting that under control. 	<p align="center">  Primary Care Scorecard March22.1 </p> <p align="center">  Hedis Scorecard February 2022.pdf </p>

MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
April 11, 2022

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
<p>VIII. Administration</p>	<p>Community Medicine (continued) Questions/Comments</p> <ul style="list-style-type: none"> Josh Mica commented I’ve said this before. I just believe that Thomas Street should be included. We shouldn’t be listed as a Specialty Clinic. We should be listed as Family Care since it is my Family Care clinic that I go to for my welfare. There’s no difference in a Diabetic or HIV patient on the report. <p><i>Dr. Russell responded, understood. With HEDIS there is specific descriptions that are not done by us and so we follow those particular guidance from the Board that put HEDIS together. I do know that the Medical Directors have come out periodically and presented their quality scorecards so that we can highlight the good work that is being done at Thomas Street.</i></p> <p>Theresa Recio responded she concur with Mr. Mica because it’s going to in the minutes it really needs to be addressed now because it’s a concern not only for Thomas Street but also a concern in our clinic and it was explained by our Administrator. Maybe Dr. Porsa can address this.</p> <p><i>Dr. Small responded, I will share with Mrs. Roquemore that I can provide this update in my report.</i></p> <p>Esmail Porsa, President & CEO</p> <ul style="list-style-type: none"> COVID- we are doing extremely well. We have a total of 9 patients system wide (3 at LBJ and 6 at Ben Taub). Highlights- we are now able to provide the opportunity to our patients to submit their renewal of patient financial assistance online. In July we will be able to provide the ability for people to submit their initial application online as well. Hopefully, that is going to go along way and make it easier for our patients to participate in our financial assistance. I would like to thank Josh for bringing up the issue of changes in insurance and the lack of communication. I apologize for that and I am going to find out exactly how the communications were done and at the next meeting I will provide an update. <p>Questions/Comments – None</p>	<p>Dr. Porsa will provide an update on how insurance communication was sent to the patients.</p>

MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
April 11, 2022

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>Administration (continued)</p> <p>Dr. Jennifer Small, Interim Executive Vice President/Administrator</p> <ul style="list-style-type: none"> • Josh to answer your question. We will make sure we include in the packets, Thomas Street metrics that are submitted through HRSA. We know that information is provided to you all at your local level. But I understand the importance of making sure the Council has an opportunity to review as well. • Last month we celebrated Doctors Day. I’m proud to say each of our sites celebrated with lunch, games, gift and so forth. The feedback we received from many of those in attendance was that they felt so well loved and appreciated. • Dr. Russell reported on our HEDIS Scorecard and how we are performing with those quality measures. I also want to share how we compare nationally. We’ve seen about 83% of those measures for quality scores, and are performing above national standards. When we look at how we compare against all organizations that monitor these quality metrics, were performing better than them for 83% of those measures that are on the scorecard. So again, this is something to be proud about. • We are continuing to work with our EC partners to ensure patients coming to our EC get timely access to care. During COVID, there are many best practices put into place and we continue to work with our EC partners to ensure patients who don’t necessarily need to come to the EC have access to our Same Day Clinic physicians. So, we have clinics you can come as a walk-in and we’re able to connect you to a provider. We have virtual and telephonic visits. There are processes that remain in place. • I want to recognize our LBJ team. Earlier this month there was a survey done by the American College of Obstetricians and Gynecologists, which is a very difficult survey. The LBJ team excelled in the survey. They highlighted eighteen best practices that were identified at LBJ and will be sharing those with other organizations. 	<p>Include Thomas Street Metrics from HRSA in CAL Packets.</p>

MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
April 11, 2022

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>Administration (continued)</p> <p>Questions/Comments</p> <ul style="list-style-type: none"> Fadine Roquemore thanked Dr. Small for the work she’s doing. Teresa Recio stated she would like to acknowledge Dr. Small for providing copies of the By-Laws to the center council. <p><i>Dr. Small stated yes I know that was requested in last month’s meeting. Thank you Nina, our great Admin whose been working with us on getting it out to the council members.</i></p> <p>Jeya Mathews, Pharmacy Operations Manager on behalf of Sunny Ogbonnaya, Director, Ambulatory Pharmacy</p> <ul style="list-style-type: none"> Pharmacy filled a total of 181,800 prescriptions in March. 76.2% were delivered to the patient’s home (about 138,000). We thank you all for using the MyHealth venue to request prescriptions. 59% of our prescriptions were requested via MyHealth. <p>Questions/Comments – None.</p> <p>Jon Hallaway, Program Director, Department of Public Safety</p> <ul style="list-style-type: none"> No Report <p>David Attard, SVP, Facilities, Construction and Systems Engineering</p> <ul style="list-style-type: none"> Construction is going well. No new information to report. <p>Questions/Comments</p> <ul style="list-style-type: none"> Daniel Bustamante asked has Metro talked with you about what they’re doing in the vicinity of our clinic with the new building for workers to meet. <p><i>Mr. Attard responded, they have not approached us.</i></p> <p>Daniel Bustamante stated Mr. Luis Garcia was at our meeting and he was talking about our project that they’re working on. I will tell him to contact you.</p>	

MINUTES OF THE HARRIS HEALTH SYSTEM COUNCIL AT LARGE COMMITTEE
April 11, 2022

AGENDA	DISCUSSION	ACTION/S – PLAN/S RESPONSIBLE PERSON/S ASSIGNMENT/S TARGET DATE/S
	<p>Administration (continued) <i>Mr. Smith commented we have several efforts that we’ve got connecting with Metro both related to LBJ and also on the Ambulatory side. Jennifer is going to be connecting with Metro. You can certainly provide that information to David Attard and he can coordinate with Jennifer. I just wanted to note that Jennifer is also connecting with Metro related to strategies impacting the Ambulatory Care division.</i></p> <p>Omar Reid, Senior Vice President, Human Resources</p> <ul style="list-style-type: none"> Just want to report our workforce is doing much better. COVID is not causing the stress it had previously caused in our workforce. We are trying to work on our mental health as well as physical health with our employees. <p>Questions/Comments – None.</p>	
<p>IX. New Business</p>	<p>Center Council</p> <ul style="list-style-type: none"> Pamela Breeze stated she would like to have the new guidelines as to how a client obtain eligibility to be a patient at Harris Health. I’ve been getting comments from clients in Baytown that prior to, they paid only a small percentage for services at Harris Health. So now it’s astronomical. So has the process changed? <p><i>Dr. Small responded, I do know it’s indicated how much the estimated cost would be for the visit. So just hearing the question raised earlier regarding patients being informed if their insurance is out of network and in light of your question as well Ms. Breeze. I think it is important to invite one of our Senior Leaders in Finance that oversees eligibility and registration staff to come and give us an update.</i></p>	<p>Dr. Small will invite Sr. Leaders in Finance and Eligibility.</p>
<p>X. Adjournment</p>	<p>Motion to adjourn the meeting granted at 5:48pm.</p>	<p>Next Meeting: May 9, 2022</p>

Thursday, May 26, 2022

Consideration of Approval of the Following Reports for the Health Care for the Homeless Program as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act

Operational Update for Review and Discussion

- **HCHP May 2022 PowerPoint**

Attached for consideration of approval:

- **2021 Annual Progress Report**
- **2021 UDS Comparison Report**
- **2022 Shelter Based Clinic Report**
- **Program Director Performance Evaluation**

Administration recommends that the Board approves the Health Care for the Homeless Program Reports as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act for the Homeless Program.

HARRIS HEALTH SYSTEM

Health Care for the Homeless Monthly Update Report – May 2022

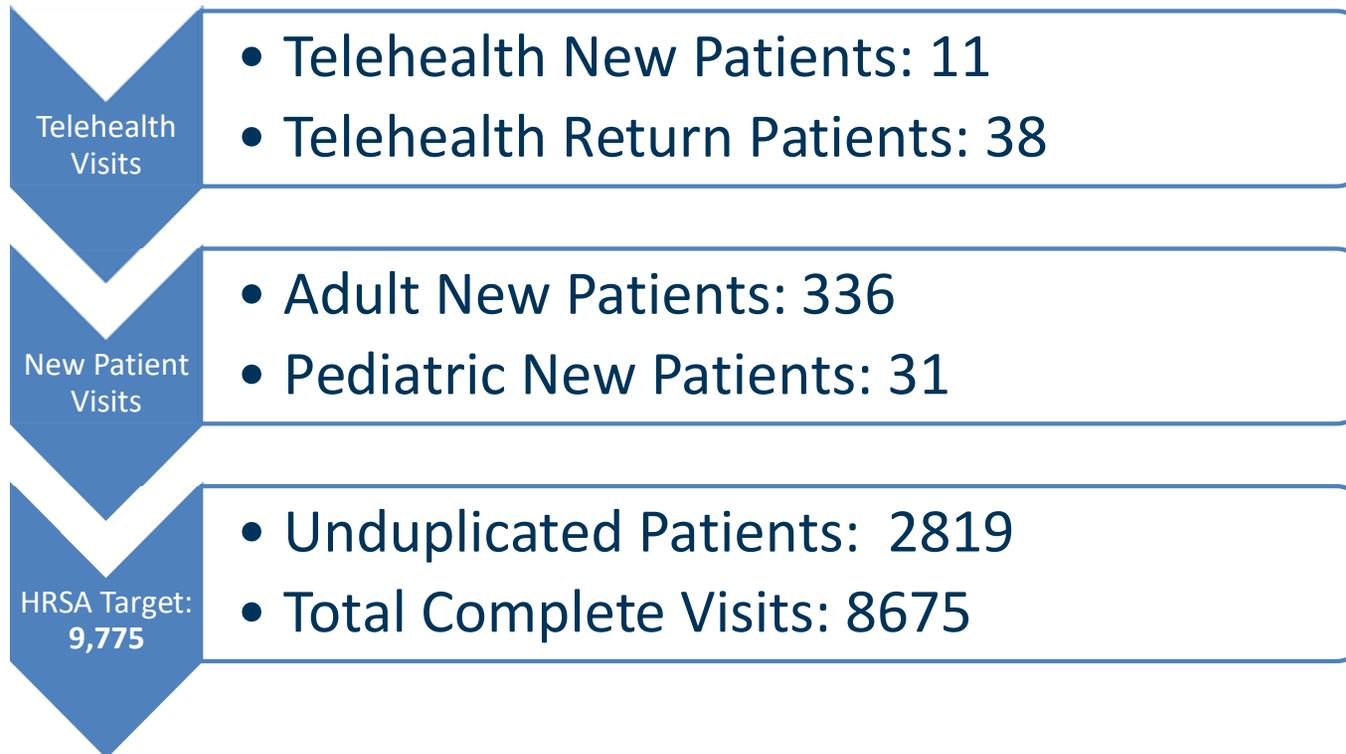
Jennifer Small AuD, MBA, CCC-A, Interim Executive Vice President, Ambulatory Care Services

Tracey Burdine, Director, Health Care for the Homeless Program

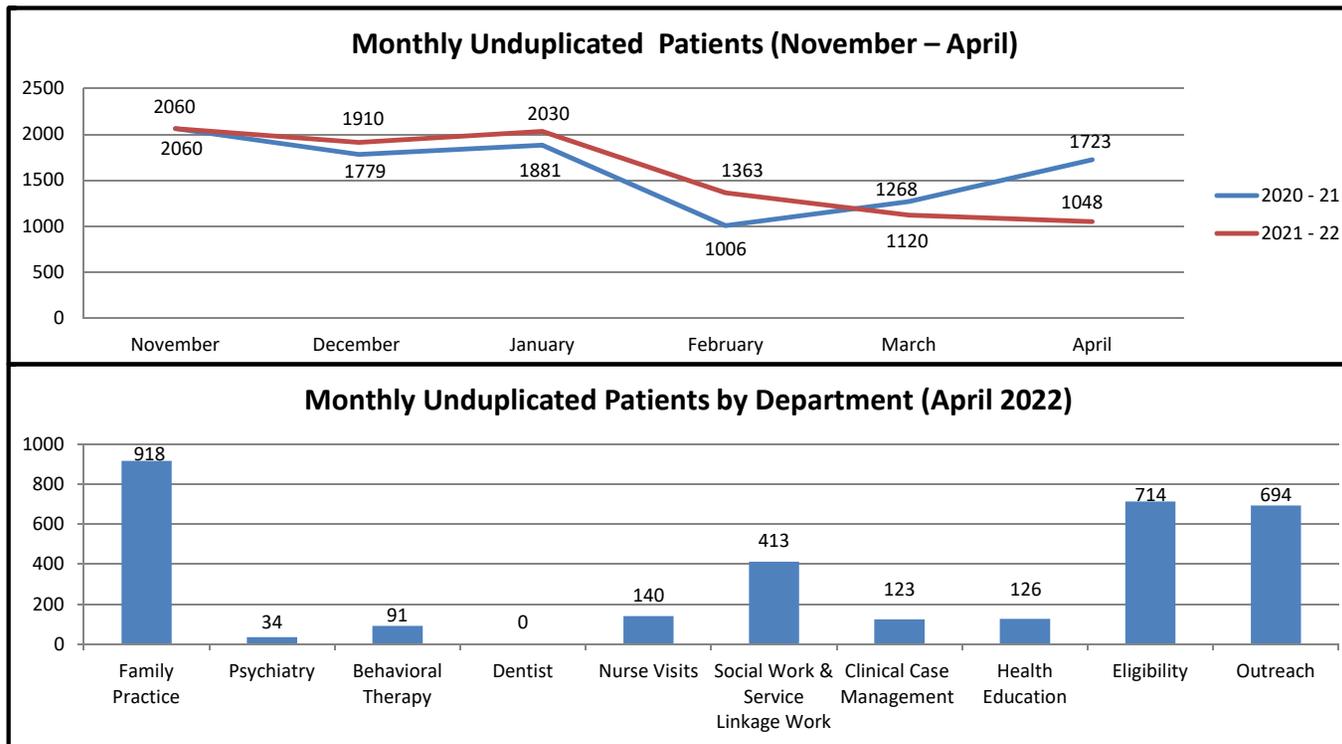
Agenda

- Operational Update
 - Patient Services
 - 2021 Annual Progress Report
 - 2021 UDS Comparison Report
 - 2022 Shelter-Based Clinic Report
 - Program Director Performance Evaluation

Patients Served

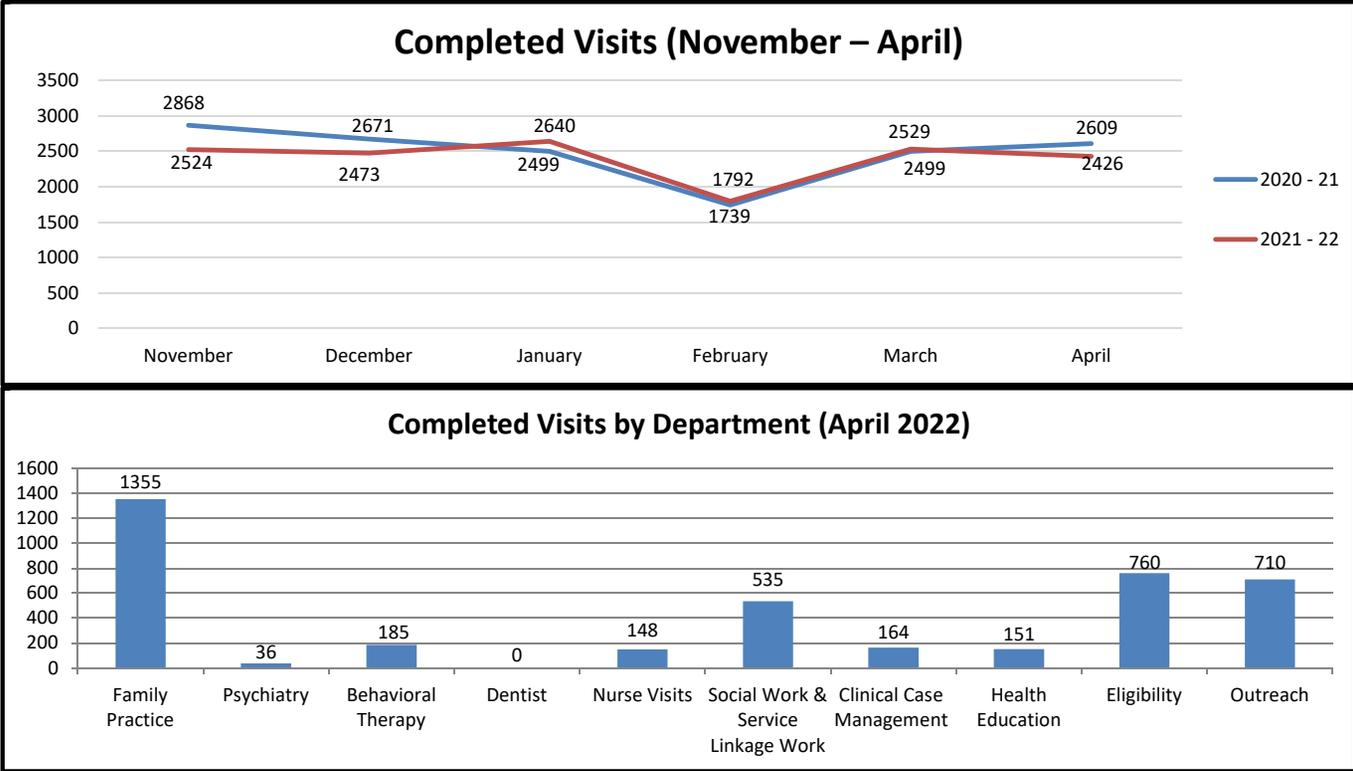


Operational Update



Mobile Dental Unit services suspended due to vehicle maintenance

Operational Update



Mobile Dental Unit services suspended due to vehicle maintenance.

Operational Update

Highlights of 2021 Annual Progress Report

- The HCHP completed the HRSA service area competition application with no findings and secured renewed funding for a three year period. The award was for \$4,072,084 for each of the three years.
- HCHP was awarded the HRSA American Rescue Plan Act Funding for Health Centers grant for \$3,895,625 to enhance and expand health services and COVID-19 services.
- HCHP was awarded the HRSA Ending the HIV Epidemic – Primary Care HIV Prevention grant for \$153,194 to expand HIV prevention services.
- HCHP was awarded the HRSA American Rescue Plan Health Infrastructure Support grant for \$613,179 for renovation of clinic.
- HRSA was awarded the Harris County Hospital District Foundation Small Grants Fund grant for \$5,000.
- Recognized by HRSA with Community Health Quality Recognition Badges including: Health Center Quality Leaders (top 10%), Advancing Health Information Technology for Quality, COVID-19 Data Reporter, and Patient Centered Medical Home Recognition.
- Transitioned from using the HCHP patient satisfaction survey to implementing the Press Ganey survey with a 2020 average score for all sites of 3.7.

Operational Update

UDS Comparison Report Summary

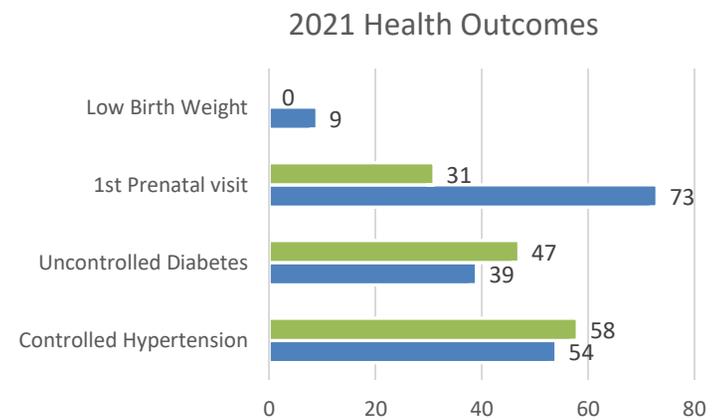
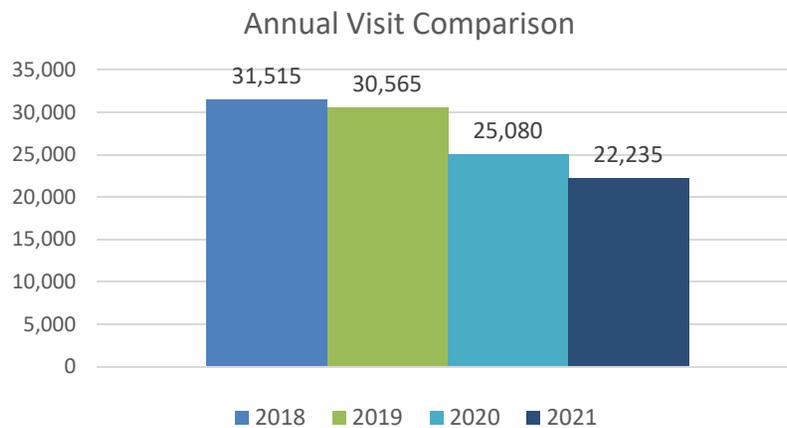
Medical Services: Increased by 597 visits from 2020 to 2021

Dental Services: Decreased by 142 visits from 2020 to 2021

Mental Health Services: Increased by 706 visits from 2020 to 2021

Substance Abuse: Decreased by 447 visits from 2020 to 2021

Enabling Services: Decreased by 3,567 visits from 2020 to 2021



Operational Update

Program Director

- FY 2021 Focal Point Review
 - Summary Rating: **3.76**
 - Managers Comment:

Over this past year, Tracey has worked diligently to meet the goals for the homeless program. She worked with the clinical team to implement COVID testing at the shelter based clinics and the mobile medical units. The homeless program also offered COVID vaccine clinics to patients in shelters and encampments. She understands the dynamics of the ever changing health care environment and has proven ability in identifying and implementing strategies to meet the needs of the patients while driving performance and growth. She continues to identify improvement opportunities for the program and works collaboratively with various team/departments to implement solutions. She works well with the triad and structures projects and assignments to further strengthen the teamwork among the staff. We have discussed the need to increase productivity within the homeless program. Tracey has developed a comprehensive plan to address productivity and has set this as a goal for this year.

Thursday, May 26, 2022

Consideration of Approval of HCHP 2021 Annual Progress Report



Health Care for the Homeless Program

2021 Annual Progress Report to Harris Health System Board of Trustees

Executive Summary

As a community health center (CHC) funded by the Health Resources and Services Administration (HRSA) the Harris Health System Health Care for the Homeless Program (HCHP) is required to have a governing board that maintains appropriate authority and oversees the operations of the program. This annual report informs the board of program activities and accomplishments during 2021 year, including productivity, clinical outcomes, and a list of the sites where services are provided.

Highlights of 2021:

- From January 01, 2021 to December 31, 2021 the HCHP parchment served 4,174 unduplicated persons experiencing homelessness compared to 8,335 in 2020 (attached Comparison of 2018-2021 Uniform Data System {UDS} Reports). During this reporting season, the number of total consumers served, included both medical patients and enabling services consumers. The number of consumers receiving enabling services was significantly lower due to the removal of individuals who only received eligibility services. These individuals were erroneously submitted in past reports, thereby elevating the total number of unduplicated consumers. Medical visits increased with a decrease in COVID-19 related clinic closures in 2021. Mental health visits also increased with improved productivity from behavioral therapy services and other licensed mental health providers. Substance abuse services and visits, provided by Cenikor Foundation, decreased as a result of changes in Cenikor staff and lack of appropriate homelessness documentation in patient charts and some services provided were not billed to the contract. The new staff at Cenikor were trained on grant and documentation requirements. The amount of dental and medical patients and visits associated with services on the mobile medical and dental vans decreased due to vehicle repair issues that were impacted by supply chain delays; in addition, COVID-19 restrictions impacted the operations of the dental van. Services with lower productivity areas and lower quality indicators corrective action plans were created. The cost measures continue to be markedly below the UDS average. There was an increase from prior years attributed to excluding eligibility only consumers from this measure.
- The HCHP completed the HRSA service area competition application with no findings and secured renewed funding for a three year period. The award was for \$4,072,084 for each of the three years, ending in 2024.
- Provider productivity reports were analyzed monthly by the HCHP management team to determine whether resources should be reallocated within the direct care delivery system.

- HCHP was awarded the HRSA American Rescue Plan Act Funding for Health Centers grant for \$3,895,625 to enhance and expand health services and COVID-19 services.
- HCHP was awarded the HRSA Ending the HIV Epidemic – Primary Care HIV Prevention grant for \$153,194 to expand HIV prevention services.
- HCHP was awarded the HRSA American Rescue Plan Health Infrastructure Support grant for \$613,179 for renovation of clinic.
- HRSA was awarded the Harris County Hospital District Foundation Small Grants Fund grant for \$5,000.
- HCHP management met quarterly with shelter management to address productivity and performance improvement strategies.
- In addition to reporting to the Ambulatory Care Services - Quality Review Council, HCHP also has a compliance and performance improvement committee that met monthly to address program and grant productivity and quality needs.
- HCHP management met monthly with the HCHP consumer advisory council.
- Recognized by HRSA with Community Health Quality Recognition Badges including: Health Center Quality Leaders (top 10%), Advancing Health Information Technology for Quality, COVID-19 Data Reporter, and Patient Centered Medical Home Recognition.
- Transitioned from using the HCHP patient satisfaction survey to implementing the Press Ganey survey with a 2020 average score for all sites of 3.7.

Attachments:

- Shelter site schedules
- UDS comparison report, including clinical performance measures

Thursday, May 26, 2022

Consideration of Approval of HCHP 2021 UDS Comparison Report

Comparison of 2018 – 2021 UDS Reports

Productivity Measures	2018	2019	2020	2021
Total Consumers	10,836	10,289	8,335	4,174
Medical Patients	5,808	5,607	4,862	4,086
Medical Visits	12,828	12,832	12,796	13,393
Dental Patients	653	576	93	82
Dental Visits	1,743	1,508	272	138
Mental Health Patients	1,425	1,488	2,208	2,103
Mental Health Visits	3,352	3,661	4,018	4,724
Substance Abuse Services Patients	40	45	26	15
Substance Abuse Services Visits	1,872	1,431	1,069	622
Enabling Services Consumers	9,079	8,507	5,759	1,407
Enabling Services Visits	11,720	11,133	6,925	3,358
Total Visits	31,515	30,565	25,080	22,235

Quality of Care Indicators	UDS Benchmark	2018	2019	2020	2021
Childhood Immunization	48%	23%	10%	5%	4%
Cervical Cancer Screening	41%	66%	53%	52%	60%
Breast Cancer Screening	38%	N/A	N/A	42%	40%
Weight Assessment & Counseling for Children & Adolescents	60%	73%	97%	80%	93%
Adult Weight Screening & Follow Up	56%	90%	99%	85%	46%
Tobacco Use Screening and Cessation Intervention	78%	96%	87%	83%	96%
Statin Therapy	72%	N/A	48%	66%	69%
IVD: Aspirin or Another Antiplatelet	79%	93%	80%	78%	47%
Colorectal Cancer Screening	31%	41%	57%	43%	42%
HIV Linkage to Care	81%	N/A	N/A	80%	80%
HIV Screening	47%	N/A	N/A	91%	92%
Patients Screened for Depression & Follow-Up	55%	93%	96%	44%	79%
Depression Remission at Twelve months	13%	N/A	N/A	13%	0%
Dental Sealants for Children between 6-9 Years	48%	50%	N/A	N/A	N/A

Health Outcomes & Disparities	UDS Benchmark	2018	2019	2020	2021
Controlled Hypertension	54%	47%	48%	56%	58%
Diabetes: Hemoglobin A1c Poor Control	39%	42%	38%	50%	47%
First Prenatal Visit in 1 st Trimester	73%	41%	50%	32%	31%
Low Birth Weight: < 2,500 grams	9%	0%	0%	N/A	0%

Cost Measures	UDS Benchmark	2018	2019	2020	2021
Total accrued cost per patient	\$1,845.91	\$350.79	\$380.56	\$569.64	\$1,052.99
Medical cost per medical patient	\$1,045.50	\$348.42	\$342.12	\$448.48	\$616.00

Thursday, May 26, 2022

Consideration of Approval of HCHP 2022 Shelter Based Clinic Report

Health Care for the Homeless Program

SHELTER LOCATIONS	SERVICES	SHELTER LOCATIONS	SERVICES
<p align="center">Lord of the Streets 3401 Fannin St., Houston, Texas 77004 713-526-0311 Medical Clinic Hours of Operation: MONDAY - FRIDAY (7:30 am - 4:00 pm) Psychiatry Hours: Tuesdays 8:00 am - 4:00 pm Eligibility: Monday - Friday, 7:30 am - 4:00 pm</p>	<p>* Open Access</p> <ul style="list-style-type: none"> • Medical • Eligibility • Psychiatry • Dental 	<p align="center">Star of Hope Cornerstone - 832-369-3260 2575 Reed Rd., Houston, TX 77051 Medical Clinic Hours of Operation: MONDAY - FRIDAY (7:30 am - 4:00 pm) Psychiatry Hours: Wednesdays 8:00 am - 12:00 pm Eligibility: Tuesdays 7:30 am - 4:00 pm</p>	<ul style="list-style-type: none"> • Medical • Eligibility • Psychiatry • Dental
<p align="center">Open Door Mission 5803 Harrisburg Blvd., Houston, Texas 77011 713-921-7520 Medical Clinic Hours of Operation: MONDAY- FRIDAY (7:30 am - 4:00 pm) Eligibility: Monday - Friday, 7:30 am - 4:00 pm</p>	<p>* Open Access</p> <ul style="list-style-type: none"> • Medical/Lab • Eligibility • Dental 	<p align="center">Star of Hope Mission Men's Development Center 1811 Ruiz St., Houston, Texas 77002 713-227-8900 Medical Clinic Hours of Operation: MONDAY - FRIDAY (7:30 am - 4:00 pm) Eligibility: Monday - Friday, 7:30 am - 4:00 pm</p>	<ul style="list-style-type: none"> • Medical • Eligibility • Dental
<p align="center">Salvation Army Adult Rehabilitation Center 2118 Washington Ave., Houston, Texas 77007 713-869-3551 Medical Clinic Hours of Operation: MONDAY - FRIDAY (7:30 am - 4:00 pm) Eligibility: Monday, Tuesday, Wednesday, Friday, 7:30 am - 4:00 pm Thursdays: 1:00 pm - 4:00 pm</p>	<ul style="list-style-type: none"> • Medical • Eligibility • Dental 	<p align="center">Crossroads 7843 Park Place Blvd., Houston, Texas 77087 713-252-3604 Eligibility Hours of Operation: Thursdays: 7:30 am - 12:00 pm</p>	<ul style="list-style-type: none"> • Eligibility
		<p align="center">Mobile Dental Outreach 832-986-0358</p>	<ul style="list-style-type: none"> • Dental
		<p align="center">Mobile Medical Outreach 832-547-4381</p>	<ul style="list-style-type: none"> • Medical
<p align="center">Salvation Army Family Residence 1603 McGowen St., Houston, Texas 77004 713-650-6530 Medical Clinic Hours of Operation: WEDNESDAYS & FRIDAYS (7:30 am- 4:00 pm) Eligibility: TBA</p>	<ul style="list-style-type: none"> • Medical • Eligibility • Dental 	<p align="center">* Open Access: Services are open to all people experiencing homelessness, regardless of their shelter status, based on appointment, and then, those on a "first come, first served" basis.</p> <p align="center">All sites are closed the 3rd Thursday of the month from 1:30 pm - 4:00 pm for staff meeting.</p> <p align="center">All sites for medical services are closed the 4th Tuesday of the month from 2:00 pm - 4:00 pm for nursing staff meeting.</p>	

Thursday, May 26, 2022

Consideration of Approval of HCHP Program Director Performance Evaluation

Thursday, May 26, 2022

Executive Session

Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements Including a Status of Fraud and Abuse Investigations, Pursuant to Texas Health & Safety Code §161.032, and Possible Action Regarding This Matter Upon Return to Open Session.

This information is being presented for informational purposes only.

- Pages 262-265 Were Intentionally Left Blank -

Thursday, May 26, 2022

Executive Session

Discussion Regarding Financial Planning Information for Community Health Choice, Inc. and Community Health Choice, Texas, Pursuant to Tex. Gov't Code Ann. §551.085 and Tex. Gov't Code Ann. §551.071 and Possible Action Upon Return to Open Session, Including Consideration of Approval of an Internal Line of Credit between Community Health Choice, Inc. and Community Health Choice, Texas and Delegation of Authority to Harris Health Administration to Develop an Internal Controls Framework

Thursday, May 26, 2022

Executive Session

Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Gov't Code Ann. §551.085

BOARD OF TRUSTEES

Board / Chief Executive Officer Retreat

Thursday, May 26, 2022

10:00 A.M.

4800 Fournace Place, Bellaire, TX 77401

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care, and education.

AGENDA

- | | |
|---|--------------------------|
| I. Call to Order | Dr. Arthur Bracey |
| II. Public Comment | Dr. Arthur Bracey |
| III. Strategic Plan Overview | Dr. Esmail Porsa |
| IV. Executive Session | Dr. Arthur Bracey |
| A. Discussion Related to Duties and Role of Board of Trustees and Board Governance, Including the Texas Open Meetings Act, Pursuant to Tex. Gov't Code Ann. §551.074 and Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session
– Mr. Jamie Orlikoff and Ms. Sara Thomas | |
| V. Reconvene | Dr. Arthur Bracey |
| VI. Adjournment | Dr. Arthur Bracey |

Thursday, May 26, 2020

Strategic Plan Overview



Harris Health Strategic Pillars 2021-2025





BACKGROUND

RESPECT
RECOGNITION
TRUST

HARRISHEALTH SYSTEM

The Strategic Planning Process

Many people contributed to the development of the strategic plan including:

- Harris Health Board of Trustees
- Harris County Judge and Commissioners
- Affiliated medical schools and nursing schools
- Harris Health Patient and Family Advisory Council members
- Representatives from community based organizations
- Other healthcare organizations including FQHCs
- 45 chiefs of service
- Harris Health leadership
- Representatives from Harris County Hospital District Foundation
- 3,100 employees and medical staff members (via the strategic planning survey)





FIVE STRATEGIC PILLARS

RESPECT

RECOGNITION

TRUST

HARRISHEALTH SYSTEM

Five Strategic Pillars

- 1 Quality and Patient Safety
- 2 People
- 3 One Harris Health System
- 4 Population Health Management
- 5 Infrastructure Optimization



Pillar 1: Quality and Patient Safety – The Why

- CMS
 - Original survey was related to 2 patient deaths in BT EC in 2019
 - The following year there was a maternal death at LBJ
 - 5 Immediate Jeopardy issues during initial CMS survey (maternal, dialysis, warehouse – infection prevention, temperature and humidity monitoring, scopes and probes storage)
- 2019 Alvarez and Marsal gap assessment
- 2020 Relia gap assessment regarding our High Reliability Organization journey
 - Assessment of never events
- Lack of transparency of risk events and risk reduction strategies throughout the organization
- Lack of an enterprise risk management framework
- Insufficient/slower than preferred reduction in the overall rates of never events, high harm reportable events, and preventable hospital acquired conditions



Pillar 1: Quality and Patient Safety

Aim: Harris Health will become a high-reliability organization (HRO) with quality and patient safety as a core value where zero patient harm is not only a possibility but an expectation.

Goal	Measurement
1. Eliminate never events and high-harm reportable events.	Reduction in the safety event rate (high harm and never events) per 10,000 APD
2. Eliminate preventable hospital-acquired conditions.	Reduction in the rate of hospital-acquired conditions per 1,000 discharges
3. Create and permeate throughout the organization a just and accountable culture.	Reduction in voluntary employee turnover

Objectives:

- Increase transparency of information and learning to identify and resolve system issues while addressing human error, at risk or reckless behavior.
- Increase staff willingness to report never events and high harm events that impact patient safety.
- Develop and implement an enterprise risk management (ERM) framework to address safety/quality risks throughout the organization, including those identified by third-party consultants and accrediting and regulatory bodies.



Pillar 2: People – The Why

- Below average physician engagement scores
- Medical school contract negotiations
- Recruitment and retention challenges (high turnover) in key clinical areas and leadership positions
- Workforce and leadership demographics that could more closely mirror our patient population
 - Need for more bilingual staff
- Organizational need to better utilize Patient and Family Advisory Councils (PFACs) to engage patients



Pillar 2: People

Aim: Harris Health will enhance the patient, staff and provider experience by actively listening to feedback and developing strategies to address high-impact areas of opportunity. Moreover, Harris Health will develop a culture of respect, recognition and trust with its patients, staff and providers.

Goal	Measurement
1. Enhance employee and provider engagement	<ul style="list-style-type: none"> • Improvement in employee engagement score for “overall rating as a place to work” • Improvement in employee engagement score for “this organization’s environment is accepting and supportive of people with diverse backgrounds” • Increase in leadership team workforce diversity by ethnicity and gender for directors and above • Improvement in medical staff engagement score for “overall workplace experience”
2. Improve patient satisfaction	<ul style="list-style-type: none"> • Improvement in patient satisfaction score for “overall rating of hospital” (inpatient) • Improvement in patient satisfaction score for “recommend facility” (ambulatory) • Expand membership for patient and family advisory councils (PFAC) and increase the number of system and pavilion committees with PFAC representation



Pillar 2: People

Objectives:

- Improve employee retention
- Decrease provider burnout
- Demonstrate a culture of patient centered care that values dignity and respect for patients



Pillar 3: One Harris Health System – The Why

- Inefficient hospital transfers between LBJ and BT
- Dependence on supplemental payment programs drives need to improve internal efficiencies and keep costs low
- Long surgical backlogs in some specialties due to lack of OR availability
- Lack of service line approach to drive consistency in clinical care and identification of best practices between BCM and UT
- Long wait times and high no show rates in some specialties
- Minimal alignment with Community Health Choice (CHC)
- Lack of transparency in bed management between Transfer Center, BT and LBJ
- Large inflationary increases in the cost of supplies and pharmaceuticals year over year



Pillar 3: One Harris Health System

Aim: Harris Health will act as one system in its approach to management and delivery of healthcare.

Goal	Measurement
1. Assess, build and reinforce one consistent framework for supporting the health system	<ul style="list-style-type: none"> • Improvement in percentage of discharge orders before 11 am • Improvement in percentage of hospital discharges within two hours of order • Improvement in percentage of operating room first case on-time starts • Improvement in operating room block utilization • Improvement in EC LWBS rates • Improvement in timeliness of intra-system transfers
2. Minimize variation and waste	<ul style="list-style-type: none"> • Improvement in percentage of on-contract (GPO) items procured • Increase in validated cost savings from product standardizations

Objectives:

- Ensure that consistent structure and resources are in place across the platform.
- Fully integrate workflow and patient throughput related to clinical care and operational processes.
- Improve delivery of care in the emergency centers.
- Implement a service line management framework and create consistent evidence-based approaches to clinical care.
- Achieve a minimum 2% operating margin through expense management and revenue enhancement.

Pillar 4: Population Health Management – The Why

- Desire to expand existing investments focused on addressing the social determinants of health (Food Pharmacies, community health workers, etc).
- Recognition of the need to expand partnerships with community based organizations to address other social determinants
- System need to address multi-visit patients (MVPs)
- System need to optimize primary care to improve outcomes among key chronic diseases: diabetes, hypertension, etc.
- Request of Commissioners Court for Harris Health to provide care to the detainees in the HCJ



Pillar 4: Population Health Management

Aim: Harris Health will measurably improve patient health outcomes by optimizing a cross-continuum approach to health that is anchored in high-impact preventive, virtual and community-based services, deployed in coordination with clinical and social services partners, and underwritten by actionable population health analytics and technology.

Goal	Measurement
<p>1. Optimize ambulatory care to improve outcomes, control costs, and enhance the patient experience.</p>	<ul style="list-style-type: none"> • Decrease inpatient admissions for avoidable diabetes complications • Improvement in the percentage of patients due for a diabetic foot exam with a completed exam • Improvement in the percentage of patients due for a diabetic retinopathy exam with a completed exam • Improvement in the number of patients due for a HbA1c lab with a completed lab
<p>2. Advance a cross continuum approach to improving health, coordinated across care settings and over time by providing equitable access to healthcare (focusing on key populations, service lines, and geographies).</p>	<ul style="list-style-type: none"> • Increase the number of available inpatient beds (in-house or through contracted services) • Reduction in time to third next available appointment (primary care) to improve timeliness of care • Reduction in average wait times and/or wait list volume by ambulatory specialty to improve timeliness of care



Pillar 4: Population Health Management

Goal	Measurement
3. Promote rigorous, evidence-based approach to care delivery innovation that methodically evaluates the impact of interventions on quality, costs and access.	<ul style="list-style-type: none"> • Decrease inpatient admissions for avoidable diabetes complications • Improvement in the percentage of patients due for a diabetic foot exam with a completed exam • Improvement in the percentage of patients due for a diabetic retinopathy exam with a completed exam • Improvement in the number of patients due for a HbA1c lab with a completed lab

Objectives:

- Optimize primary, specialty and virtual care delivery.
- Optimize patient throughput within ACS.
- Adopt a cross-continuum model of care management that manages the care of patients on a risk stratified basis across settings and over time.
- Expand Community Health Hubs and community partnerships in key geographies.
- Integrate technology and analytics to support risk-stratified care coordination and standardized measurement of quality, cost, and access in evaluating key Pillar 4 interventions.
- Develop and implement quality based tools and processes to achieve DSRIP goals.



Pillar 5: Infrastructure Optimization – The Why

- High boarding hours and diversion rates at BT, jeopardizing Level 1 trauma status
- High boarding hours and diversion rates at LBJ
- Inefficient use of ICU beds at BT
- Lack of key services at LBJ: cardiac catheterization, neurosurgery
- Outsourced inpatient care for medical and psychiatric patients, to be exacerbated by future population growth
- Repeated plumbing issues at LBJ, one resulting in patient harm
- Need for long term master facilities plans for inpatient and ambulatory care services
- High amount of non-emergency care taking place in BT/LBJ Emergency Centers
- Identification of areas in north and east Harris County with limited access to primary care
- Inability to efficiently exchange electronic health information with other Harris County providers
- Concern for information security (given the global political climate)
- Slow adoption of virtual care
- Lack of agility to quickly adopt to changing information technology



Pillar 5: Infrastructure Optimization

Aim: Harris Health will invest in and optimize infrastructure related to facilities, information technology (IT), telehealth, information security, health informatics and data science to increase value, ensure safety and meet patients' current and future needs.

Goal	Measurement
1. Ensure viable, safe and efficient physical infrastructure for serving patients.	<ul style="list-style-type: none"> • Increase the number of implemented risk management strategies for high-risk utility failures • Increase the number of sites with ENERGY STAR certification • Reduction in the number of inpatient beds unavailable due to infrastructure issues (through internal and external partnerships)
2. Ensure up to date, effective and safe IT and Information Security infrastructure.	<ul style="list-style-type: none"> • Improvement in the number of network intrusions attempts blocked • Improvement in the number of categories in which Harris Health obtains a maturity level of 3 or higher in the National Institute of Standards and Technology (NIST) Cybersecurity Framework (CSF)
3. Create a five-year strategic financial plan (to include the long term capital plan)	<ul style="list-style-type: none"> • Completion of a five-year capital plan by March 1, 2022 • Completion of a five-year financial plan by March 1, 2022

Pillar 5: Infrastructure Optimization

Objectives:

- Complete facility master plan for LBJ, BT, and ambulatory care clinics.
- Develop a model for effective replacement of end of life medical equipment, IT infrastructure, facility infrastructure and create a process for sustainability of refreshed equipment.
- Develop an interim strategy to address capacity restraints throughout the health system while moving towards our long term facility master plan.
- Optimize digital IT infrastructure that emphasizes agility to allow for quick adoption of changing technology (Software Network, Hardware, Telecommunication) to increase value, ensure safety and vulnerabilities to reduce risk of cyber attacks to the organization.
- Develop a model to provide a single electronic medical record (Epic) to the community to include (FQHC and non-FQHC community-based clinics/departments).



Thursday, May 26, 2020

Executive Session Agenda Item

Discussion Related to Duties and Role of Board of Trustees and Board Governance, Including the Texas Open Meetings Act, Pursuant to Tex. Gov't Code Ann. §551.074 and Tex. Gov't Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session