

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES
Special Called Board Meeting
March 20, 2023
6:00 P.M.

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
I. Call to Order & Record of Attendance	<p>The meeting was called to order at 6:00 p.m. by Arthur Bracey, MD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: http://harrishealthtx.swagit.com/live.</p>	<p>A copy of the attendance is appended to the archived minutes.</p>
II. Public Comment	<p>Dr. Bracey noted that there were no public speakers present.</p>	
III. Legislative Updates	<p>Mr. R. King Hillier, Vice President, Public Policy and Government Relations, led the discussion regarding pending state and federal legislative and policy issues impacting Harris Health System. He reported on the 340B Drug Pricing, Medicaid 1115 Waiver and Delivery System Reform Incentive Payment (DSRIP) Programs. Additionally, Mr. Hillier touched upon Indirect Medical Education (IME) funding, nursing educational training programs, state initiatives and bills for the current legislative session.</p>	<p>As Presented.</p>
IV. Update Regarding Harris Health Strategic Facilities Plan and Financing	<p>Ms. Maria Cowles, Senior Vice President, Chief of Staff, delivered a presentation regarding Harris Health’s Strategic Facilities Plan and Financing. She shared the Lyndon B. Johnson (LBJ) Hospital facility expansion communication and bond referendum planning timeline as of February 1, 2023. She stated that early voting for the projected bond referendum begins October 23, 2023 through November 3, 2023. Election Day is November 7, 2023. Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer, provided an overview of Harris Health’s strategic capital requirements and the System’s current state of hospital facilities. He addressed the current and future orientation of Ben Taub (BT) and LBJ Hospitals as well as ambulatory care services (ACS) facilities. Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer, shared that the total strategic facilities plan will cost an estimated \$2.9B and will be completed in phases over the next 10+ years. These phases will be financed with \$2.5B in proposed bond debt proceeds, \$300M in Harris Health operating cash and \$100M in philanthropic contributions. Extensive committee discussions ensued regarding the localization of BT Hospital in the Texas Medical Center (TMC), geographic locations of Federally Qualified Health Centers (FQHCs), and Harris Health’s strategic approach and facilities financial plan. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>

Monday, March 20, 2023

Harris Health System Board of Trustees Special Called Board Meeting – Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to: BoardofTrustees@harrishealth.org before close of business the day of the meeting.

BOARD MEMBERS PRESENT	BOARD MEMBERS ABSENT
Dr. Arthur W. Bracey (<i>Chair</i>)	Dr. Andrea Caracostis (<i>Secretary</i>)
Dr. Ewan D. Johnson (<i>Vice Chair</i>)	
Ms. Alicia Reyes	
Director Barbie Robinson	
Ms. Carol Paret	
Ms. Jennifer Tijerina	
Mr. Lawrence Finder	
Professor Marcia Johnson	

EXECUTIVE LEADERSHIP
Dr. Esmaeil Porsa, President & Chief Executive Officer
Ms.Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer
Dr. Chethan Bachiredy, Senior Vice President, Chief Health Officer
Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive
Dr. Jennifer Small, Executive Vice President, Ambulatory Care Services
Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer
Ms. Maria Cowles, Senior Vice President, Chief of Staff
Dr. Matasha Russell, Chief Medical Officer, Ambulatory Care Services
Mr. Michael Hill, Executive Vice President, Chief Strategy & Integration Officer
Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital
Mr. R. King Hillier, Vice President, Public Policy & Government Relations
Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney’s Office
Dr. Sandeep Markan, Chief of Staff, Ben Taub Hospital
Dr. Steven Brass, Executive Vice President & Chief Medical Executive
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer

OTHERS PRESENT

Cherry Pierson	John Matcek
Daniel Smith	Michael Moore
Elizabeth Winn	Nicholas Bell
George Gaston	Paige Abernathy (<i>Harris County Attorney's Office</i>)
Jamie Hans	Randy Manarang
Jennifer Zarate	Shawn DeCosta
Jerald Summers	Tai Nguyen