

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES
Board Meeting
Thursday, March 23, 2023
8:00 am

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATIONS
<p>I. Call to Order and Record of Attendance</p>	<p>The meeting was called to order at 8:02 a.m. by Arthur Bracey, MD, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Bracey stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. The meeting may be viewed online: http://harrishealthtx.swagit.com/live. Dr. Bracey stated that the Board will take Executive Session Item XIV.G. related to Community Health Choice and the Harris Center out of order and addressed in Open Session instead. He noted that Community Health Choice is in support of moving the item forward on the agenda.</p>	<p>A copy of the attendance is appended to the archived minutes.</p>
<p>II. Approval of the Minutes of Previous Meeting</p>	<ul style="list-style-type: none"> Board Meeting – February 23, 2023 	<p><u>Motion No. 23.03-34</u> Moved by Mr. Lawrence Finder, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve the minutes of the previous meeting. Motion carried.</p>
<p>III. Announcements/ Special Presentations</p>	<p>A. CEO Report Including Special Announcements</p> <p>Dr. Esmaeil Porsa, President and Chief Executive Officer (CEO), recognized the following executive leadership:</p> <ul style="list-style-type: none"> Dr. Chethan Bachireddy, named as Senior Vice President, Chief Health Officer Mr. Patrick Casey, named as Senior Vice President, Facilities, Construction & System Engineering <p>Dr. Porsa delivered an update regarding workplace violence safety including a presentation of interval actions and detailed plan for future actions. He provided an overview of the COVID-19 positivity rates, hospitalizations, and wastewater viral load. He highlighted an insert from a book written by Dr. Ricardo Nuila, Ben Taub Hospital (BTH), Baylor College of Medicine (BCM), entitled The People’s Hospital: Hope and Peril in American Medicine. Additionally, Dr. Porsa shared the following Harris Health Patient Family Advisory Council testimonial video: https://vimeo.com/781876463/4d6e670a65. A copy of the CEO report is available in the permanent record.</p>	<p>As Presented.</p>

	<p>B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements.</p> <p>Dr. Bracey provided highlights of the 2023 Texas State of Reform Health Policy Conference held on March, 9, 2023 in Austin, Texas.</p>	<p>As Presented.</p>
<p>IV. Public Comment</p>	<p>Ms. Cynthia Cole, Executive Director, Local #1550 – AFSCME, American Federation of State, County, and Municipal Employees, addressed the Board regarding Harris Health Board Bylaws. In addition, Ms. Cole brought forth employee concerns related to safety and workplace culture.</p>	<p>As Presented.</p>
<p>V. Executive Session</p>	<p>At 8:27 a.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session for Items ‘A through C’ as permitted by law under Tex. Gov’t Code Ann. §551.071, Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.</p>	
	<p>A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures and Zero Harm, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>No Action Taken. Dr. Arthur Bracey recused from participating in discussion and voting regarding cases involving care rendered by Baylor College of Medicine (BCM) and credentialing discussions involving BCM.</p>
	<p>B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p>	<p>No Action Taken. Dr. Arthur Bracey recused from participating in BCM discussions.</p>
	<p>C. Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002 and Tex. Gov’t Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session</p>	<p>No Action Taken.</p>
	<p>AGENDA ITEM TAKEN OUT OF ORDER</p> <p>XIV.E. Deliberation Related to the Purchase, Exchange, Lease, or Value of Real Property, Pursuant To Tex. Gov’t Code Ann. §551.072 and Consideration of Approval of a Resolution in Support of Harris Health Administration Working with Harris County to Identify Lease Options in East Harris County Upon Return to Open Session</p> <p><i>The Harris Health Board of Trustees hereby approves a Resolution in Support of Harris Health Administration Working with Harris County to Identify Lease Options in East Harris County.</i></p>	<p><u>Motion No. 23.03-35</u></p> <p>Moved by Dr. Andrea Caracostis, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XIV.E. Motion carried.</p>

VI. Reconvene to Open Meeting	<p>At 8:42 a.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present and that the Board will take action on item “E” of the Executive Session agenda.</p>	
VII. General Action Item(s)	A. General Action Item(s) Related to Quality: Medical Staff	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p> <p>Dr. Kunal Sharma, Vice Chair, Medical Executive Board, presented the credentialing changes for members of the Harris Health System Medical Staff. For March 2023, there were eleven (11) initial appointments, fifty - two (52) reappointments, four (4) change/add privileges and two (2) resignations. Copies of the credentialing changes are available in the permanent record.</p>	<p><u>Motion No. 23.03-36</u> Moved by Dr. Andrea Caracostis, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item VII.A.1. Motion carried. Dr. Arthur Bracey recused on this matter related to BCM Credentialing vote.</p>
	B. General Action Item(s) Related to Quality: Correctional Health Medical Staff	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff</p> <p>Dr. Otis Eging, Chief Medical Officer, Harris Health Correctional Health, presented the credentialing changes for members of the Harris Health System Correctional Health Medical Staff. For February 2023, there were seven (7) initial appointments and two (2) resignations. A copy of the Correctional Health credentialing changes is available in the permanent record.</p>	<p><u>Motion No. 23.03-37</u> Moved by Dr. Andrea Caracostis, seconded by Dr. Ewan D. Johnson, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.</p>
VIII. New Items for Board Consideration	A. Approval of Revisions to Harris Health Board of Trustees Bylaws <p>Ms. Sara Thomas, Chief Legal Officer, presented a detailed summary of the revisions to Harris Health Board of Trustees Bylaws. Discussion ensued regarding the language related to the public comment process. She noted that the Bylaws will be reviewed every two (2) years as required by law and that the next Executive Compensation review is slated for February 2024. A copy of the revised Harris Health Board of Trustees Bylaws is available in the permanent record.</p>	<p><u>Motion No. 23.03-38</u> Moved by Dr. Andrea Caracostis, seconded by Dr. Ewan D. Johnson, and majority passed that the Board approve agenda item VIII.A. Ms. Jennifer Tijerina opposed the motion. Motion carried.</p>
	B. Approval Regarding DEI Committee Recommendation for Settegast Health Center Moving to Phase I as an Onsite Food Pharmacy and for Administration to Re-Evaluate the Timeline for the Remaining 15 Sites and Consider Accomplishing these by the End of Calendar Year 2024. <p>Ms. Reyes (with the assistance of Dr. Porsa) presented a motion for Harris Health Administration to move Settegast Health Center to Phase I as an onsite food pharmacy, and re-evaluate the timeline for the remaining fifteen (15) sites and to accomplish these recommendations by the end of Calendar Year 2024 (FY2025). Dr. Porsa noted that Harris Health’s operating and capital budget will be approved in October 2023. A copy of the presentation is available in the permanent record.</p>	<p><u>Motion No. 23.03-39</u> Moved by Ms. Alicia Reyes, seconded by Professor Johnson, and unanimously passed that the Board approve agenda item VIII.B. Motion carried.</p>

<p>IX. Strategic Discussion</p>	<p>A. Harris Health System Strategic Plan Initiatives</p>	
	<p>1. Update Regarding Strategic Communication Plan</p> <p>Ms. Shannon Langrand, Founder & CEO, Langrand Communications delivered an update regarding Harris Health’s strategic communications plan. She shared that the goal is to garner support for Harris Health by connecting residents of Harris County. Ms. Langrand provided an overview of Langrand’s brand campaign, including its comprehensive cross-channel communications strategy. The Board discussed the cost associated with the communication plan and its impact on the community, as well as co-branding opportunities for BCM and the University of Texas Health Science Center at Houston (UTHealth Houston). A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
	<p>2. Update Regarding Relocation of Thomas Street Health Center and Riverside Dialysis Clinic to Quentin Mease Clinic</p> <p>Dr. Jennifer Small, Executive Vice President, Ambulatory Care Services, delivered an update regarding relocation of Thomas Street Health Center and Riverside Dialysis Clinic to Quentin Mease Clinic. She provided an outline of Harris Health’s internal and external communications plan as well as its anticipated target dates. Ms. Olga Llamas Rodriguez, Vice President, Community Engagement & Corporate Communications, delivered an overview of the current and upcoming community engagement initiatives related to the relocations. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
	<p>3. Update Regarding LBJ Hospital Expansion Project</p> <p>Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital, delivered an update regarding the LBJ Hospital Expansion Project. She shared the LBJ expansion project communication timeline as of March 1, 2023. Ms. Darnauer provided an overview of the space programming summary and budget projections. She presented the LBJ campus master site plan, which includes the existing campus, proposed new campus design for year 2028 and preliminary architecture design. She noted that April Board Meeting, Harris Health Administration will request Board approval of the schematic design (SD) for the LBJ expansion project and for the initiation of design development (DD) activities. In addition, Ms. Darnauer stated that Administration will continue physical site programming and design activities to refine detailed recommendations for Board of Trustee updates and continue to develop post occupancy opportunities for the existing hospital structure for Board of Trustees approval. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>

	<p>4. Discussion Regarding Harris Health Strategic Facilities Plan and Financing</p> <p>Dr. Porsa led the discussion regarding Harris Health Strategic Facilities Plan and Financing. He provided an overview of Harris Health strategic capital requirements for 2024 – 2025. Dr. Porsa reported a total estimated cost of \$2.03B for the LBJ campus project which includes \$1.6B to construct a new LBJ Hospital and \$433M to renovate the existing facility. He reported total the projected cost for the Ben Taub Hospital of \$410M and \$504.5M for Ambulatory Care Services (ACS). He shared that that the total strategic facilities plan will cost an estimated \$2.9B and will be completed in phases over the next ten (10) years. Dr. Porsa emphasized that the phases will be financed with \$2.5B proposed bond debt proceeds, \$300M in Harris Health operating cash and \$100M in philanthropic contributions. Dr. Porsa addressed the Board member concerns related to the Ben Taub and LBJ infrastructure, tax implications and Harris County tax rates. Extensive Board discussion ensued related to Harris Health strategic facilities plan and financing. Dr. Ewan D. Johnson stated that he would like to see pro-forma related to the cost of operations for all the proposed expansion projects in writing from Harris County Management and Budget Office for the proposed \$2.9B. Director Robinson echoed the same sentiments. Ms. Jennifer Tijerina inquired regarding the temporary location of the LBJ’ community farm. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
	<p>5. Approval of Request by the Harris Health System Board of Trustees to the Harris County Commissioner’s Court to Order a Bond Election, Pursuant to Section §281.102 of the Texas Health and Safety Code During the Next General Election for the Purposes of Financing the Acquisition, Construction, Equipment, and/or Enlargement of Harris Health System Facilities in the Estimated Amount of 2.5 Billion Dollars.</p> <p>Dr. Johnson issued a motion for the Board to table agenda item IX.A.5. in order to obtain sufficient information from the applicable parties to the next consideration for request of Approval at the April Board meeting, as requested by members of the Harris Health Board of Trustees. Dr. Robinson made a friendly amendment, seconded by Dr. Ewan D. Johnson, to obtain additional information to be vetted the Harris County Office of Management and Budget.</p> <p>Dr. Bracey issued a roll call vote as follows:</p> <ul style="list-style-type: none"> • Dr. Arthur Bracey – No • Dr. Andrea Caracostis – Abstained • Ms. Alicia Reyes – Yes • Mr. Lawrence Finder - No • Ms. Carol Paret - No • Ms. Jennifer Tijerina – Yes • Dr. Ewan D. Johnson – Yes • Professor Marcia Johnson – Yes • Director Barbie Robinson – Yes 	<p><u>Motion No. 23.03-40</u></p> <p>Moved by Dr. Ewan D. Johnson, seconded by Director Barbie Robinson, and majority passed to table agenda item IX.A.5. in order to obtain sufficient information from the applicable parties to the next consideration for request of Approval at the April Board meeting, as requested by members of the Harris Health Board of Trustees. Motion carried.</p>

	<p>6. March Board Committee Meeting Reports:</p> <p><u>Governance Committee</u></p> <p>Dr. Caracostis stated that the Governance Committee met on Tuesday, March 7, 2023. Ms. Maria Cowles, Senior Vice President, Chief of Staff, and Ms. Olga Rodriguez provided an update regarding the Board onboarding process. Diligent training was provided to the Governance committee and Dr. Caracostis extended the opportunity to the full Board. Ms. Thomas presented the Board’s Standard Operating Procedures approved in 2020 and asked Committee members to provide her with feedback to incorporate into proposed revisions. Ms. Rodriguez provided an update regarding the 2022 Board self-assessment and shared that the results will be provided at the next Governance meeting.</p> <p><u>Joint Conference Committee</u></p> <p>Dr. Bracey stated that the Joint Conference Committee met on Thursday, March 9, 2023. Dr. Martha Mims, Dr. Kunal Sharma, Dr. Ko and Dr. Markan presented their physician leadership reports. Dr. Steven Brass, Executive Vice President & Chief Medical Executive, and the Medical staff discussed the Disparity/Health Equity Application in Clinical Services. The Committee discussed future agenda topics for May 2023, which includes requests for agenda topics submitted to members three (3) weeks prior to the planned meeting and physician staffing levels and priorities for Harris Health.</p> <p><u>Diversity Equity & Inclusion (DEI) Committee</u></p> <p>Ms. Marcia Johnson stated that the DEI Committee met on Friday, March 17, 2023. Dr. Jobi Martinez, Vice President, Chief Diversity, Equity and Inclusion Officer, delivered executive summary highlights regarding DEI Dashboard. She noted that discussion regarding Harris Health System’s DEI Framework will be deferred until the April DEI Committee meeting.</p>	<p>As Presented.</p>
<p>X. Board Education</p>	<p>A. Hospital District Board Responsibilities and the Texas Open Meetings Act</p> <p>Ms. Thomas requested to table agenda item X.A. until the April Board meeting.</p>	<p>DEFERRED/TABLED</p>
<p>XI. Consent Agenda Items</p>	<p>A. Consent Purchasing Recommendations</p>	
	<p>1. Approval of Purchasing Recommendations (Items A1 through A60)</p> <p>Dr. Bracey noted his recusal on item B10 related to BCM. Purchasing Transmittals (B1 through B15) are not for approval. A copy of the purchasing recommendations is available in the permanent record.</p>	<p><u>Motion No. 23.03-41</u> Moved by Ms. Alicia Reyes, seconded by Professor Marcia Johnson, and unanimously passed that the Board approve agenda item XI.A.1. Motion carried.</p>

	<p>2. Approval to Delegate Signature Authority to the Purchasing Agent for Agreements with Local Cooperative Organizations and, Pursuant to Loc. Gov't Code §271.102, to Designate the Purchasing Agent as the Person to Act on Harris Health's behalf in all Matters Pertaining to Cooperative Purchasing Programs.</p> <p><i>Harris Health, by and through its Board of Trustees, delegates signature authority to the Harris County Purchasing Agent for Agreements with Local Cooperative Organizations and, pursuant to Loc. Gov't Code §271.102, to designate the Harris County Purchasing Agent as the person to act on Harris Health's behalf in all matters pertaining to Cooperative Purchasing Programs.</i></p>	<p><u>Motion No. 23.03-42</u> Moved by Dr. Andrea Caracostis, seconded by Ms. Carol Paret and unanimously passed that the Board approve agenda item XI.A.2. Motion carried.</p>
	<p>B. Consent Grant Agreement Recommendations</p>	
	<p>1. Approval of Grant Recommendations (Items B1 through B2)</p> <p>Dr. Bracey noted Director Robinson's recusal on item B2 related to a grant with Harris County Public Health (HCPH).</p>	<p><u>Motion No. 23.03-43</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda items XI.B. through XI.C. Motion carried. Director Robinson recused from item B2 related to HCPH.</p>
	<p>C. New Consent Items for Board Approval</p>	
	<p>1. Acceptance of the Harris Health System January 2023 Financial Report Subject to Audit</p>	<p><u>Motion No. 23.03-43</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda items XI.B. through XI.C. Motion carried.</p>
	<p>2. Approval to Enter into a New Lease Agreement with Fibertown Houston, LLC for the Houston Data Center Located at 12031 North Freeway, Houston, Texas 77060</p>	<p><u>Motion No. 23.03-43</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda items XI.B. through XI.C. Motion carried.</p>

	<p>3. Approval to Enter into a New Lease Agreement with Fibertown DC, LLC for the Bryan Data Center Located at 110 North Main Street and 120 North Main Street, Bryan, Texas 77803</p>	<p><u>Motion No. 23.03-43</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda items XI.B. through XI.C. Motion carried.</p>
	<p>4. Approval to Enter into a New Lease Agreement with Houston Community College System for the Pharmacy Central Fill Located at 9424 Fannin Street, Houston, Texas 77045</p>	<p><u>Motion No. 23.03-43</u> Moved by Mr. Lawrence Finder, seconded by Dr. Andrea Caracostis, and unanimously passed that the Board approve agenda items XI.B. through XI.C. Motion carried.</p>
	<p>D. Consent Reports and Updates to Board</p> <p>Dr. Bracey noted that Consent Agenda Items (X.D.1 and 2.) are reports and updates only and were presented in your packet for informational purposes only.</p> <ol style="list-style-type: none"> 1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System 2. Harris Health System Council-At-Large January Meeting Minutes <p><i>{End of Consent Agenda}</i></p>	<p>For Informational Purposes Only</p>
<p>XII. Item(s) Related to Community Health Choice</p>	<p>Dr. Bracey stated as noted at the beginning of the meeting that Executive Session Item XIV.G., related to Community Health Choice, will be taken up now instead of later under executive session. Dr. Bracey noted that he has been advised by legal counsel that this item is appropriate for open session and therefore has been moved to the open session for discussion and Board approval.</p>	

	<p>AGENDA ITEM TAKEN OUT OF ORDER</p> <p>XIV.G. Review of Proposed Funding Relating to The Harris Center for Mental Health and IDD Permanent Housing Apartment Community, Including Consideration of Approval of Funding Relating to The Harris Center for Mental Health and IDD Permanent Housing Apartment Community.</p> <p>Ms. Lisa Wright, President & Chief Executive Officer, Community Health Choice and Mr. Wayne Young, Chief Executive Officer, The Harris Center, led the discussion relating to The Harris Center for Mental Health and IDD Permanent Housing Community. Mr. Young provided a high-level overview of the Harris Center permanent housing apartment community and its goals to provide a safe, supporting housing environment until the individual has the tools to live in a traditional apartment setting independently, mitigate barriers to housing that contribute to chronic homelessness, including mental illness, substance use disorders, and other chronic health conditions, and to provide a continuum of support and resources to address acute and long-term needs by using an integrated care model. In addition, Mr. Young presented an integrated care model, expected outcomes, and budget estimate of \$12.5M in construction cost in which \$3.2M is being requested of Community Health Choice. A copy of the presentation is available in the permanent record.</p>	<p><u>Motion No. 23.03-45</u></p> <p>Moved by Dr. Andrea Caracostis, seconded by, Ms. Alicia Reyes, and majority passed that the Board approve agenda item XIV.G. Mr. Lawrence Finder opposed the motion. Motion carried.</p>
	<p>A. Approval of the Reappointment of Members to the Community Health Choice, Inc. (CHC) and Community Health Choice Texas, Inc. (CHCT), collectively “Community,” Board of Directors Based on Recommendations by Community’s Board of Directors.</p> <p>Ms. Jennifer Tijerina inquired regarding an audit performed of CHC financial statements. Ms. Wright provided a brief understanding of the audit finding related to an intergovernmental transfer (IGT) of funds between the two (2) entities CHC and CHCT.</p>	<p><u>Motion No. 23.03-45</u></p> <p>Moved by Dr. Andrea Caracostis, seconded by, Mr. Lawrence Finder, and majority passed that the Board approve agenda item XII.A. Ms. Jennifer Tijerina and Dr. Ewan Johnson opposed the motion. Motion carried.</p>
	<p>AGENDA ITEM TAKEN OUT OF ORDER</p> <p>B. Community Health Choice Retirement Notification of Board Member, Dr. Jose Garcia Jr.</p> <p>Ms. Wright announced the retirement of Dr. Jose Garcia Jr., Board Member for Community Health Choice. She recognized Dr. Garcia for his notable work as a physician leader at Ben Taub Hospital and for his contribution serving as a former member of Harris Health System Board of Trustees.</p>	<p>For Informational Purposes Only</p>

<p>XIII. Item(s) Related to Health Care for the Homeless Program</p>	<p>A. Review and Acceptance of the Following Report(s) for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act.</p> <ul style="list-style-type: none">HCHP March 2023 Operational Update <p>Dr. Small delivered a presentation regarding the Health Care for the Homeless Program (HCHP) March 2023 Operational Update Including Patient Services, Patient Satisfaction, Revised HCHP Strategic Plan, Health Resources and Services Administration (HRSA) Operational Site Visit (OSV) Final Report, HCHP Productivity Initiatives and Quality Management Report.</p> <p>There were 394 new adult patients, forty (40) new pediatric patients, six (6) new telehealth patients, and fifty-four (54) return telehealth patients associated with the program. HCHP is expected to see approximately 9,775 patients per year as required by the Health Resources and Services Administration (HRSA). At the close of February, HCHP served 1,767 unduplicated patients and 3,870 total completed visits.</p> <p>Ms. Tracey Burdine, Director, Health Care for the Homeless Program, presented HCHP patient satisfaction trending data for Q4. She stated that the program has met and/or exceeded its targeted goals for wait times, communications between provider/nurse and recommending the facility; however, there is room for improvements for provider/nurses listening to the patient. She also noted that a retreat will be held on next week to help improve patient satisfaction scores. Ms. Burdine shared the revised HCHP strategic plan to include Pillar 6 – Diversity, Equity and Inclusion. The HRSA Operational Site Visit was conducted on January 31 – February 2, 2023. Ms. Burdine mentioned that the final report received on March 8, 2023 indicated that HCHP was in compliance with all Health Center requirements. Ms. Burdine shared HCHP productivity initiatives stating that these initiatives are expected to yield an increase in the number of unduplicated consumers by 38% by December 2023.</p> <p>Dr. LaResa Ridge, Medical Director, Healthcare for the Homeless Program, presented the HCHP Q4 Quality Management Report. She addressed three (3) quality metrics which fell below target goal which includes: 1) Adult BMI Assessment, 2) Prevention of IVD & Aspirin Prescription, and 3) Depression Screening and Follow-up. The program has implemented corrective action plans and is continuously working to improve compliance on all quality metrics. A copy of the operational update is available in the permanent record.</p>	<p><u>Motion No. 23.03-46</u> Moved by Dr. Andrea Caracostis, seconded by, Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XI.A. Motion carried.</p>
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	<p>B. Approval of the HCHP Patient Satisfaction Report</p>	<p><u>Motion No. 23.03-46</u> Moved by Ms. Alicia Reyes, seconded by, Mr. Lawrence Finder, and unanimously passed that the Board approve agenda items XIII.B. through XIII.F. Motion carried.</p>
	<p>C. Approval of the Revised HCHP Strategic Plan</p>	<p><u>Motion No. 23.03-46</u> Moved by Ms. Alicia Reyes, seconded by, Mr. Lawrence Finder, and unanimously passed that the Board approve agenda items XIII.B. through XIII.F. Motion carried.</p>
	<p>D. Approval of the HRSA Operational Site Visit Report</p>	<p><u>Motion No. 23.03-46</u> Moved by Ms. Alicia Reyes, seconded by, Mr. Lawrence Finder, and unanimously passed that the Board approve agenda items XIII.B. through XIII.F. Motion carried.</p>
	<p>E. Approval of the HCHP Productivity Initiatives</p>	<p><u>Motion No. 23.03-46</u> Moved by Ms. Alicia Reyes, seconded by, Mr. Lawrence Finder, and unanimously passed that the Board approve agenda items XIII.B. through XIII.F. Motion carried.</p>
	<p>F. Approval of the HCHP Quality Management Report</p>	<p><u>Motion No. 23.03-46</u> Moved by Ms. Alicia Reyes, seconded by, Mr. Lawrence Finder, and unanimously passed that the Board approve agenda items XIII.B. through XIII.F. Motion carried.</p>
<p>XIV. Executive Session</p>	<p>At 12:02 p.m., Dr. Arthur Bracey stated that the Board would enter into Executive Session for items “D and F through I” as permitted by law under Tex. Gov’t Code §418.183, Tex. Gov’t Code §551.071, Tex. Gov’t Code §551.072, Tex. Gov’t Code §551.085, Tex. Gov’t Code §551.089, Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §151.002 and Tex. Occ. Code Ann. §160.007.</p>	

	<p>D. Consultation with Attorney Regarding Collaborative Opportunities with The University of Texas M.D. Anderson Cancer Center, Pursuant to Tex. Gov’t Code Ann. §551.071 and Tex. Gov’t Code Ann. §551.085.</p>	<p>No Action Taken. Mr. Lawrence Finder recused on this matter related to collaborative opportunities with M.D. Anderson.</p>
	<p>AGENDA ITEM TAKEN OUT OF ORDER</p> <p>E. Deliberation Related to the Purchase, Exchange, Lease, or Value of Real Property, Pursuant To Tex. Gov’t Code Ann. §551.072 and Consideration of Approval of a Resolution in Support of Harris Health Administration Working with Harris County to Identify Lease Options in East Harris County Upon Return to Open Session</p> <p><i>The Harris Health Board of Trustees hereby approves a Resolution in Support of Harris Health Administration Working with Harris County to Identify Lease Options in East Harris County.</i></p>	<p><u>Motion No. 23.03-35</u> Moved by Dr. Andrea Caracostis, seconded by Ms. Alicia Reyes, and unanimously passed that the Board approve agenda item XIV.E. Motion carried.</p>
	<p>F. Consultation with Attorney Regarding the Agreements between Harris County Hospital District Foundation and Harris Health System and Philanthropic Strategies, Pursuant to Tex. Gov’t Code Ann. §551.071</p>	<p>No Action Taken.</p>
	<p>AGENDA ITEM MOVED TO OPEN SESSION</p> <p>G. Review of Proposed Funding Relating to The Harris Center for Mental Health and IDD Permanent Housing Apartment Community, Pursuant to Tex. Gov’t Code Ann. §551.085, Including Consideration of Approval of Funding Relating to The Harris Center for Mental Health and IDD Permanent Housing Apartment Community Upon Return to Open Session</p>	<p><u>Motion No. 23.03-45</u> Moved by Dr. Andrea Caracostis, seconded by, Ms. Alicia Reyes, and majority passed that the Board approve agenda item XIV.G. Mr. Lawrence Finder opposed the motion. Motion carried.</p>
	<p>H. Consultation with Attorney Related to Harris Health Board Responsibilities and the Texas Open Meetings Act, Pursuant to Tex. Gov’t Code Ann. §551.071</p>	<p>DEFERRED/TABLED</p>
	<p>I. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Healthcare Program Requirements and a Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Gov’t Code §418.183, Tex. Gov’t Code §551.089, Tex. Occ. Code Ann. §160.007, Tex. Occ. Code Ann. §151.002, and Tex. Gov’t Code Ann. §551.071, and Possible Action Regarding this Matter Upon Return to Open Session</p>	<p>No Action Taken.</p>
XV. Reconvene	<p>At 12:15 p.m., Dr. Arthur Bracey reconvened the meeting in open session; he noted that a quorum was present and that no action was taken in Executive Session.</p>	
XVI. Adjournment	<p>Moved by Dr. Andrea Caracostis, seconded by Ms. Alicia Reyes, and unanimously approved to adjourn the meeting. There being no further business to come before the Board, the meeting adjourned at 12:16 p.m.</p>	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on March 23, 2023.

Respectfully Submitted,

A handwritten signature in blue ink, appearing to read 'Arthur Bracey', with a large, stylized flourish at the end.

Arthur Bracey, M.D., Chair

A handwritten signature in blue ink, appearing to read 'Andrea Caracostis', with a stylized flourish at the end.

Andrea Caracostis, M.D., Secretary

Minutes transcribed by Cherry Pierson

Thursday, March 23, 2023

Harris Health System Board of Trustees Board Meeting – Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to: BoardofTrustees@harrishealth.org before close of business the day of the meeting.

BOARD MEMBERS PRESENT	BOARD MEMBERS ABSENT
Dr. Arthur W. Bracey (<i>Chair</i>)	
Dr. Ewan D. Johnson (<i>Vice Chair</i>)	
Dr. Andrea Caracostis (<i>Secretary</i>)	
Director Barbie Robinson	
Ms. Alicia Reyes	
Ms. Carol Paret	
Ms. Jennifer Tijerina	
Mr. Lawrence Finder	
Ms. Marcia Johnson	

EXECUTIVE LEADERSHIP
Dr. Esmaeil Porsa, President & Chief Executive Officer
Ms. Lisa Wright, President & Chief Executive Officer, Community Health Choice
Ms. Amy Smith, Senior Vice President, Transitions & Post-Acute Care
Ms.Carolynn Jones, Executive Vice President & Chief Compliance and Risk Officer
Dr. Chethan Bachireddy, Senior Vice President, Chief Health Officer
Mr. Chris Buley, Chief Legal Officer, Community Health Choice, Inc.
Mr. DeWight Dopslauf, Purchasing Agent, Harris County Purchasing Office
Dr. Esperanza (Hope) Galvan, Senior Vice President, Chief Health Officer
Dr. Glorimar Medina-Rivera, Executive Vice President, Ben Taub Hospital
Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive
Dr. Jennifer Small, Executive Vice President, Ambulatory Care Services
Dr. Joseph Kunisch, Vice President, Quality Programs
Ms. Kari McMichael, Vice President, Controller
Mr. R. King Hillier, Vice President, Public Policy & Government Relations
Dr. Kunal Sharma, Vice Chair, Medical Executive Board
Mr. Louis Smith, Senior Executive Vice President & Chief Operating Officer
Ms. Maria Cowles, Senior Vice President, Chief of Staff
Dr. Martha Mims, Chair, Medical Executive Board
Dr. Matasha Russell, Chief Medical Officer, Ambulatory Care Services

Mr. Michael Hill, Executive Vice President, Chief Strategy & Integration Officer
Dr. Michael Nnadi, Senior Vice President, Chief Pharmacy & Lab Officer
Mr. Omar Reid, Executive Vice President, Chief People Officer
Dr. Otis Reggie Egins, Chief Medical Officer, Harris Health Correctional Health
Ms. Olga Llamas Rodriguez, Vice President, Community Engagement & Corporate Communications
Ms. Patricia Darnauer, Executive Vice President, Lyndon B. Johnson Hospital
Ms. Patrick Casey, Senior Vice President, Facilities Construction & System Engineering
Mr. R. King Hillier, Vice President, Public Policy & Government Relations
Mr. Sam Karim, Vice President, Project Management Office & Division Planning
Dr. Sandeep Markan, Chief of Staff, Ben Taub Hospital
Ms. Sara Thomas, Vice President Legal Affairs/Managing Attorney, Harris County Attorney's Office
Dr. Steven Brass, Executive Vice President & Chief Medical Executive
Dr. Tien Ko, Chief of Staff, Lyndon B. Johnson Hospital
Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer

ADDITIONAL GUESTS PRESENT

Alison Perez	Katie Rutherford
Amanda Callaway	Kelli Fondren
Amanda Pope (<i>Outreach Strategists</i>)	LaResa Ridge, MD
Antoinette "Toni" Cotton	Matthew Schlueter
Brian Pitre	Michael Moore (<i>Outreach Strategists</i>)
Bryan McLeod	Mustafa Moore (<i>Outreach Strategists</i>)
Cherry Pierson	Nicholas J Bell
Cynthia Cole (<i>AFSCME</i>)	Nirissa Sanders (<i>PPG Global</i>)
Daniel Smith	Peter Jansen (<i>CRBE</i>)
Darryl King (<i>PPG Global</i>)	Randy Manarang
Elizabeth Winn	Sahira Abdool (<i>PPG</i>)
Holly Gummert	Shannon Langrand (<i>Langrand</i>)
Jack Adger	Shannon Otermat (<i>Langrand</i>)
Jeffrey Baker	Shawn DeCosta
Jennifer Zarate	Tai Nguyen
Jerry Summers	Teong Chai
John Guess (<i>CRBE</i>)	Tracey Burdine
John Matcek	Walé Salvador