

## BOARD OF TRUSTEES

### Board Meeting

Thursday, May 30, 2024

9:00 A.M.

#### – NOTICE –

TO: HARRIS COUNTY RESIDENTS AND ALL OTHER INTERESTED PERSONS

DATE: MAY 24, 2024

Notice is hereby given that the Board of Trustees of the Harris Health System (Harris County Hospital District d/b/a Harris Health System) will convene at 9:00 a.m. on Thursday, May 30, 2024 in the Board Room of 4800 Fournace Place, Bellaire, Texas 77401. The meeting may be viewed online at: <http://harrishealthtx.swagit.com/live>. Note: Some Board Members may participate by videoconference.

The Board of Trustees will consider the following matters:

#### Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

## AGENDA

- |   |                              |
|---|------------------------------|
| <b>I. Call to Order and Record of Attendance</b>  | <b>Dr. Andrea Caracostis</b> |
| <b>II. Approval of the Minutes of Previous Meeting</b>  | <b>Dr. Andrea Caracostis</b> |
| • Board Meeting – April 25, 2024  |                              |
| <b>III. Announcements / Special Presentations</b>   | <b>Dr. Andrea Caracostis</b> |
| <b>A. CEO Report</b> Including Special Announcements – <i>Dr. Esmaeil Porsa</i>   |                              |
| <b>B. Board Member Announcements</b> Regarding Board Member Advocacy and Community Engagements  |                              |
| <b>IV. Public Comment</b>   | <b>Dr. Andrea Caracostis</b> |
| <b>V. Executive Session</b>   | <b>Dr. Andrea Caracostis</b> |
| <b>A.</b> Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures, and Possible Action Regarding this Matter Upon Return to Open Session<br>– <i>Dr. Andrea Caracostis, Dr. Steven Brass and Dr. Yashwant Chathampally</i> |                              |

- B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Occ. Code Ann. §160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff

– **Dr. Martha Mims and Dr. Bradford Scott**

- C. Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Occ. Code Ann. §160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session – **Dr. Otis Egins**

**VI. Reconvene to Open Meeting**

**Dr. Andrea Caracostis**

**VII. General Action Item(s)**

**Dr. Andrea Caracostis**

- A. General Action Item(s) Related to Quality: Medical Staff

1. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff – **Dr. Martha Mims**
2. Consideration of Approval of Changes to the Certified Nurse Midwife Clinical Privileges – **Dr. Martha Mims**

- B. General Action Item(s) Related to Quality: Correctional Health Medical Staff

1. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff – **Dr. Otis Egins**

- C. General Action Item(s) Related to Community Health Choice

1. Request to Accept the Resignation of Dr. Vivian Ho from the Board of Directors of Community Health Choice, Inc., and Community Health Choice Texas, Inc., (collectively, "Community") and Consideration of Approval of Appointment of Rosie Valadez-McStay to Community's Board of Directors  
– **Ms. Lisa Wright, CEO, Community Health Choice**

**VIII. New Items for Board Consideration**

**Dr. Andrea Caracostis**

- A. Consideration of Approval to Adopt the Resolution Naming Victoria Nikitin, Executive Vice President & Chief Financial Officer, Her Designee or Successor, the Authority to Act on Behalf of the Hospital District in All Matters Related to Monies Distributed by the Texas Opioid Abatement Council to the Hospital District, Including the Authority to Sign All Official Documents Related to the Distribution – **Ms. Kari McMichael**
- B. Consideration of Approval for Funding of \$69,000,000 for the Harris County Hospital District Pension Plan for Calendar Year 2024 – **Ms. Kari McMichael**
- C. Consideration of Approval to File Application to Change the d/b/a for Harris County Hospital District from Harris Health System to Harris Health  
– **Ms. Amanda Callaway**

**IX. Strategic Discussion****Dr. Andrea Caracostis****A. Harris Health System Strategic Plan Initiatives**

1. Presentation Regarding Results from Public Opinion Polling and Strategic Communications – **Ms. Olga Rodriguez and Mr. Richard Cisneros, Creative Consumer Research (CCR)**  
[Strategic Pillar 3: One Harris Health System]
2. Presentation Regarding Strategic Facilities Plan Update for LBJ Hospital, Ben Taub Hospital and Ambulatory Care Services  
– **Mr. Louis Smith and Ms. Patricia Darnauer**  
[Strategic Pillar 5: Infrastructure Optimization]
3. Presentation Regarding Leapfrog Hospital Survey and Safety Grade  
– **Dr. Steven Brass**  
[Strategic Pillar 1: Quality and Patient Safety]
4. Presentation Regarding Harris Health’s Hospital at Home  
– **Dr. Amy Smith and Dr. Shazia Sheikh**  
[Strategic Pillar 4: Population Health Management]

**B. May Board Committee Meeting Reports:**

- Quality Committee – **Dr. Andrea Caracostis**
- Governance Committee – **Dr. Andrea Caracostis**
- Joint Conference Committee – **Dr. Andrea Caracostis**
- Budget & Finance Committee – **Ms. Carol Paret**
- Compliance & Audit Committee – **Ms. Carol Paret**

**X. Consent Agenda Items****Dr. Andrea Caracostis****A. Consent Purchasing Recommendations**

1. Consideration of Approval of Purchasing Recommendations  
(Items A1 through A9) – **Mr. DeWight Dopslauf and Mr. Jack Adger, Harris County Purchasing Office**  
**(See Attached Expenditure Summary: May 30, 2024)**

**B. Consent Committee Recommendations**

1. Consideration of Acceptance of the Harris Health System Second Quarter Fiscal Year 2024 Investment Report – **Ms. Kari McMichael**  
[Budget & Finance Committee]
2. Consideration of Acceptance of the Harris Health System First Quarter Calendar Year 2024 Pension Plan Report – **Ms. Kari McMichael**  
[Budget & Finance Committee]
3. Consideration of Approval of the 2024-2025 Budget and Finance Committee Goals – **Ms. Kari McMichael**  
[Budget & Finance Committee]

4. Consideration of Approval of the 2024 Compliance and Audit Committee Goals – **Ms. Carolynn Jones**  
[Compliance & Audit Committee]

**C. New Consent Items for Board Approval**

1. Consideration of Acceptance of the Harris Health System April 2024 Financial Report Subject to Audit – **Ms. Kari McMichael**
2. Consideration of Approval of an Interlocal Agreement Between the Harris County Hospital District d/b/a Harris Health System and Health & Human Service Commission (HHSC), on Behalf of Patient Access Management, in an Amount of \$274,664 for Designated Onsite Eligibility Advisors  
– **Ms. Kari McMichael and Ms. Pollie Martinez**
3. Consideration of Approval of an Amendment to the Interlocal Subrecipient Agreement Between Harris County and Harris Health System for American Rescue Plan Act (ARPA) Funds to Support Expansion of Harris Health’s Food Rx and Food Farmacy Program – **Ms. Maria Cowles**

**D. Consent Reports and Updates to the Board**

1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System – **Mr. R. King Hillier**

*{End of Consent Agenda}*

**XI. Item(s) Related to the Health Care for the Homeless Program**

**Dr. Andrea Caracostis**

- A.** Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act – **Dr. Jennifer Small and Ms. Tracey Burdine**

- HCHP May 2024 Operational Update

- B.** Consideration of Approval of the HCHP Board Authority Requirements  
– **Dr. Jennifer Small and Ms. Tracey Burdine**

- C.** Consideration of Approval of the HCHP Director’s FY2023 Performance Evaluation – **Dr. Jennifer Small and Ms. Tracey Burdine**

- D.** Consideration of Approval of the Revised HCHP Eligibility Process Policy  
– **Dr. Jennifer Small and Ms. Tracey Burdine**

**XII. Discussion Related to Correctional Healthcare Services Provided at the Harris County Jail – Dr. Esmaeil Porsa and Mr. Michael Hill**

**XIII. Executive Session****Dr. Andrea Caracostis**

- D.** Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare and Consultation with Attorney Regarding Interlocal Agreement Between Harris Health and Harris County for Correctional Health Care Services, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Occ. Code Ann. §160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071  
– **Mr. Michael Hill, Ms. Kiki Teal and Ms. Sara Thomas**
- E.** Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Financial Performance for the Three Months Ending March 31, 2024, Pursuant to Tex. Gov't Code Ann. §551.085 – **Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice**  
[Budget & Finance Committee]
- F.** Consideration of Recommendation for Approval to Renew the Existing Internal Line of Credit Between Community Health Choice, Inc. and Community Health Choice Texas, Inc. in Accordance with the Requirements of the Bylaws, Pursuant to Tex. Gov't Code Ann. §551.085, Including Consideration of Approval Upon Return to Open Session – **Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice**  
[Budget & Finance Committee]
- G.** Harris Health, by and through the Board of Trustees, Hereby Approves Community Health Choice Inc (CHCI), the Borrower, to Enter into an Internal Line of Credit Agreement with Community Health Choice Texas Inc (CHCT), the Lender, to Renew its Internal Revolving Line of Credit in Aggregate Principal Amount Up to \$120 Million. Other Terms will be Defined in a Manner Acceptable for Texas Department of Insurance Approval. The Board Also Hereby Authorizes Lisa Wright, President and CEO of Community Health Choice Inc. and Community Health Choice Texas, Inc., to Execute Any and All Documents Related to Such Transaction and Any Future Renewals within an Aggregate Principal Amount up to \$120 Million, Pursuant to Tex. Gov't Code Ann. §551.085, Including Consideration of Approval Upon Return to Open Session  
– **Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice**  
[Budget & Finance Committee]
- H.** Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032  
– **Ms.Carolynn Jones**

**XIV. Reconvene****Dr. Andrea Caracostis****XV. Adjournment****Dr. Andrea Caracostis**

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: May 30, 2024 (Approvals)

| No. | Vendor   | Description<br>Justification<br>Contract  | Action<br>Basis of<br>Recommendation<br>Term   | Project Owner  | Previous<br>Amount | Current or<br>Additional<br>Estimate Cost |
|-----|--|---|--|----------------|--------------------|---|
| A1  | JPMorgan Chase Bank, N.A.<br><br>MWBE Goal: Exempt - Harris County Contract                                    | <b>Depository, Comprehensive Payables, Custodial, and Merchant Services for Harris Health System</b> - To provide depository, comprehensive payables, custodial, and merchant services for Harris Health System<br><br><b>Contract No. 952</b>  | Approval<br>Best proposal meeting requirements   | Kari McMichael |                    | \$ 6,000,000                              |
| A2  | McCarthy Building Companies, Inc.<br><br>MWBE Goal: 35%  | <b>Construction Manager at Risk for the Construction of the Lyndon B. Johnson Hospital Replacement Project for Harris Health System</b> - Amendment to the Master Terms and Pre-Construction Agreement to authorize early activity funding to include trailer setup and mobilization, temporary logistics, mapping and underground investigation and utility BIM, procurement of a water detention tank, badging services, costs for offsite parking lot, and a mockup construction allowance for the LBJ Hospital Expansion Project.<br><br><b>Job No. 230368, Board Motion 24.02-23</b> | Additional Funds   | Babak Zare     | \$ 2,950,000       | \$ 4,710,000                              |
| A3  | Vantive US Healthcare LLC (fka Baxter Healthcare Corporation)<br><br>MWBE Goal: Exempt Public Health or Safety | <b>Dialysis Equipment and Fluids for Harris Health System</b> - To provide continuity of service until the competitive procurement process is complete, an Award is made, and a new Agreement is executed.<br><br><b>Public Health or Safety Exemption</b>  | Purchase<br>Public Health or Safety Exemption<br><br>One (1) year initial term with one (1) one-year renewal options | Charles Motley |                    | \$ 2,400,000                              |
| A4  | The Brandt Companies LLC<br><br>MWBE Goal: 10%   | <b>LBJ Inpatient Pharmacy Air Handling Unit Replacement for Harris Health System</b> - To provide all labor, materials, equipment and incidentals for the replacement of dedicated outside air system (DOAS) unit with custom chilled water unit. The owner contingency provides for coverage on unanticipated costs throughout the construction project.<br><br><b>Job No. 240021</b>  | Best proposal meeting requirements   | Babak Zare     |                    | \$ 1,404,974                              |
| A5  | Medtronic USA<br><br>MWBE Goal: Exempt Public Health or Safety   | <b>Neurovascular &amp; Stroke Therapy Products</b> - Providing Harris Health proprietary neurovascular and stroke products.<br><br><b>Public Health or Safety Exemption</b>   | Award<br>Public Health or Safety Exemption<br><br>Two-year initial term  | Charles Motley |                    | \$ 500,000                                |
| A6  | Karl Storz Endoscopy-America, Inc.<br><br>MWBE Goal: Exempt Sole Source  | <b>Maintenance and Service Agreement for Endoscopy Equipment for Harris Health System</b> - To provide maintenance and repair services for Karl Storz brand endoscopy telescopes, intubation video scopes, and related endoscopy equipment located at Ben Taub and Lyndon B. Johnson Hospitals.<br><br><b>Sole Source Exemption</b>   | Purchase<br>Sole Source Exemption<br><br>One (1) year initial term with two (2) one-year renewal options             | James Young    |                    | \$ 435,960                                |
| A7  | Dunhill Development & Construction LLC<br><br>MWBE Goal: 15%   | <b>Construction and Expansion of the X-Ray Suite at the Northwest Health Center for Harris Health System</b> - To provide all labor, materials, equipment and incidentals for the construction and expansion of the x-ray suite at the Northwest Health Center. The owner contingency provides for coverage on unanticipated costs throughout the construction project.<br><br><b>Job No. 240020</b>  | Best proposal meeting requirements   | Babak Zare     |                    | \$ 340,000                                |

| No. | Vendor  | Description<br>Justification<br>Contract   | Action<br>Basis of<br>Recommendation<br>Term  | Project Owner  | Previous<br>Amount    | Current<br>Estimated<br>Cost |
|-----|---|--|---|----------------|-----------------------|------------------------------|
| A8  | <b>Baker &amp; Hostetler<br/>LLP (HCHD-913)</b><br><br>MWBE Goal: 0%<br>Specialized,<br>Technical, or Unique<br>in Nature | <b>Legal Services for Harris Health<br/>Systems</b> - Additional funds are required to cover<br>additional services related to HIPAA privacy and<br>security incidents.<br><br><b>Professional Services Exemption, Board<br/>Motion 24.03-38</b> | Additional Funds<br>Professional<br>Services<br>Exemption<br><br>October 01, 2023<br>through<br>September 30,<br>2024 | L. Sara Thomas | \$ 595,000            | \$ 300,000                   |
| A9  | <b>Belimed, Inc.</b><br><br>MWBE Goal: Exempt<br>Sole Source  | <b>Service and Maintenance for Harris Health<br/>System</b> - To provide preventative maintenance<br>and service for Belimed brand cart washers and<br>sterilization equipment.<br><br><b>Sole Source Exemption</b>                              | Purchase<br>Sole Source<br>Exemption<br><br>One (1) year initial<br>term with four (4)<br>one-year renewal<br>options | James Young    |                       | \$ 284,667                   |
|     |   |  |   |                | Total<br>Expenditures | \$ 16,375,601                |
|     |   |  |   |                | Total<br>Revenue      | \$ (0)                       |