

## BOARD OF TRUSTEES

### Board Meeting

Thursday, August 29, 2024

9:00 A.M.

#### – NOTICE –

TO: HARRIS COUNTY RESIDENTS AND ALL OTHER INTERESTED PERSONS

DATE: AUGUST 23, 2024

Notice is hereby given that the Board of Trustees of the Harris Health System (Harris County Hospital District d/b/a Harris Health System) will convene at 9:00 a.m. on Thursday, August 29, 2024 in the Board Room of 4800 Fournace Place, Bellaire, Texas 77401. The meeting may be viewed online at: <http://harrishealthtx.swagit.com/live>. Note: Some Board Members may participate by videoconference.

The Board of Trustees will consider the following matters:

#### Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

## AGENDA

- |  |                              |
|--|------------------------------|
| <b>I. Call to Order and Record of Attendance</b>   | <b>Dr. Andrea Caracostis</b> |
| <b>II. Approval of the Minutes of Previous Meeting</b>   | <b>Dr. Andrea Caracostis</b> |
| • Board Meeting – July 25, 2024  |                              |
| <b>III. Announcements / Special Presentations</b>  | <b>Dr. Andrea Caracostis</b> |
| <b>A. CEO Report</b> Including Special Announcements – <i>Dr. Esmaeil Porsa</i>                |                              |
| • Budget & Tax Rates Update  |                              |
| <b>B. Board Member Announcements</b> Regarding Board Member Advocacy and Community Engagements |                              |
| <b>IV. Public Comment</b>  | <b>Dr. Andrea Caracostis</b> |

**V. Executive Session****Dr. Andrea Caracostis**

- A.** Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures, and Possible Action Regarding this Matter Upon Return to Open Session

– **Dr. Andrea Caracostis, Dr. Steven Brass and Dr. Yashwant Chathampally**

- B.** Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Occ. Code Ann. §160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff

– **Dr. Martha Mims and Dr. Bradford Scott**

- C.** Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Occ. Code Ann. §160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov’t Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session – **Dr. Otis Egins**

**VI. Reconvene to Open Meeting****Dr. Andrea Caracostis****VII. General Action Item(s)****Dr. Andrea Caracostis**

- A.** General Action Item(s) Related to Quality: Medical Staff

1. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff – **Dr. Martha Mims**
2. Consideration of Approval of Changes to the General Surgery and Cardiothoracic Surgery Clinical Privileges – **Dr. Martha Mims**

- B.** General Action Item(s) Related to Quality: Correctional Health Medical Staff

1. Consideration of Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff – **Dr. Otis Egins**

**VIII. New Items for Board Consideration****Dr. Andrea Caracostis**

- A.** Consideration of Approval of the Appointment of Mr. Jim Robinson as Chair, and Ms. Ingrid Robinson as a Member of the Board of Trustees Budget & Finance Committee

**Dr. Andrea Caracostis**

- B.** Consideration of Approval of the Appointment of Ms. Libby Viera-Bland as a Member of the Board of Trustees Governance Committee

**Dr. Andrea Caracostis**

- C. Consideration of Approval of a Board Resolution Renaming the Margo Hilliard Alford Clinic to Harris Health Urgent Care at The Outpatient Center  
– **Dr. Jennifer Small**
- D. Consideration of Approval of the Proposed Harris Health Public Policy Platform for the Texas 89<sup>th</sup> Legislative Session – **Mr. R. King Hillier**
- E. Consideration of Approval of the Proposed Harris Health Fiscal Year 2025 Operating and Capital Budget – **Ms. Victoria Nikitin**

**IX. Strategic Discussion****Dr. Andrea Caracostis**

- A. August Committee Reports:
  - a. Quality Committee – **Dr. Andrea Caracostis**
  - b. DEI Committee – **Dr. Cody Pyke**

**X. Consent Agenda Items****Dr. Andrea Caracostis**

- A. Consent Purchasing Recommendations
  - 1. Consideration of Approval of Purchasing Recommendations (Items A1 through A16) – **Mr. DeWight Dopslauf and Mr. Jack Adger, Harris County Purchasing Office**  
**(See Attached Expenditure Summary: August 29, 2024)**

**B. Consent Committee Recommendations**

- 1. Consideration of Approval to Adopt the Revised 2024 DEI Reporting Schedule to Reflect Bi-monthly Meetings with a Lengthened Meeting Time of 90-Minutes, as recommended by the Diversity Equity and Inclusion Committee  
**[DEI Committee]**

**Dr. Cody Pyke****C. Consent Grant Recommendations**

- 1. Consideration of Approval of Grant Recommendations (Items C1 through C3) – **Dr. Jennifer Small**  
**(See Attached Expenditure Summary: August 29, 2024)**

**D. New Consent Items for Board Approval**

- 1. Consideration of Acceptance of the Harris Health June 2024 Financial Report Subject to Audit – **Ms. Victoria Nikitin**
- 2. Consideration of Acceptance of the Harris Health July 2024 Financial Report Subject to Audit – **Ms. Victoria Nikitin**
- 3. Consideration of Approval to Renew and Amend the Interlocal Agreement Between Harris Health and Harris County, Texas for Legal Representation and Related Support Services Provided by the Harris County Attorney's Office – **Ms. Sara Thomas**

4. Consideration of Approval of Payment of the Total Compensation Amount for the Fifth Contract Year of the Dental Services Agreement with The University of Texas Health Science Center at Houston – **Dr. Jennifer Small**
5. Consideration of Approval to Enter into a First Amendment of an Interlocal Agreement between The Harris Center for Mental Health & IDD, Harris County, Texas, and Harris County Hospital District d/b/a Harris Health for Electronic Medical Record Software Subscription, Support, and Maintenance – **Mr. Ron Fuschillo**
6. Consideration of Approval to Enter into a Second Amendment of an Interlocal Agreement between The Harris Center for Mental Health & IDD and Harris County Hospital District d/b/a Harris Health for Electronic Medical Record Software Subscription, Support, and Maintenance – **Mr. Ron Fuschillo**

**E. Consent Reports and Updates to the Board**

1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health – **Mr. R. King Hillier**

*{End of Consent Agenda}*

**XI. Item(s) Related to the Health Care for the Homeless Program**

**Dr. Andrea Caracostis**

- A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act – **Dr. Jennifer Small and Ms. Tracey Burdine**
  - HCHP August 2024 Operational Update
- B. Consideration of Approval of the HCHP Second Quarter Budget Summary Report – **Dr. Jennifer Small and Ms. Tracey Burdine**

**XII. Executive Session**

**Dr. Andrea Caracostis**

- D. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Organizational Update and the Year-to-Date June 2024 Financial Performance, Pursuant to Tex. Gov't Code Ann. §551.085 – **Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice**
- E. Consultation with Attorney Regarding Jail Medical Services Provided by Harris Health at the Harris County Jail, Pursuant to Tex. Gov't Code Ann. §551.071 and Possible Action Upon Return to Open Session – **Ms. Sara Thomas**
- F. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032 – **Ms. Carolyn Jones**

- G.** Discussion Regarding the Chief Executive Officer (CEO) Evaluation, Pursuant to  
Tex. Gov't Code Ann. §551.074 – ***Board of Trustees***

**XIII. Reconvene**

**Dr. Andrea Caracostis**

**XIV. Adjournment**

**Dr. Andrea Caracostis**

**Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report**

**Expenditure Summary: August 29, 2024 (Approvals)**

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A1	Skanska USA Building Inc.  MWBE Goal: 20%	<b>Construction and Build-out of New Central Fill Pharmacy and EMS at Smith Clinic for Harris Health</b> - To provide all labor, materials, equipment and incidentals for the construction of the Central Fill Pharmacy program and EMS relocating to a new facility at 2525 Holly Hall. The owner contingency provides for coverage on unanticipated costs throughout the construction project  <i>Job No. 240213</i>	Best proposal meeting requirements	Babak Zare		\$ 59,750,000
A2	The Trevino Group, Inc.  MWBE Goal: 25%	<b>Renovation and Buildout of the Outpatient Vascular and Cardiology Clinic at Ben Taub Hospital for Harris Health System</b> - To provide all labor, materials, equipment and incidentals for the renovation and buildout of the outpatient vascular and cardiology clinic at Ben Taub Hospital. The owner contingency provides for coverage on unanticipated costs throughout the construction project  <i>Job No. 240181</i>	Lowest priced proposal meeting requirements	Babak Zare		\$ 3,596,700
A3	Terracon Consultants, Inc. (HCHD-843)  MWBE Goal: 12%	<b>Professional Engineering Services for Lyndon B. Johnson Hospital Expansion Project for Harris Health</b> - The County Attorney's Office is preparing the First Amendment for the additional funds.  <i>Job No. 230018, Board Motion 23.07-114</i>	Additional Funds  December 19, 2023 through December 18, 2024	Patrick Casey	\$ 100,000	\$ 2,750,000
A4	The Trevino Group, Inc.  MWBE Goal: 25%	<b>Expansion and Buildout of MRI Suite at Ben Taub Hospital for Harris Health System</b> - To provide all labor, materials, equipment and incidentals for the expansion of first floor and MRI Suite at Ben Taub Hospital. The owner contingency provides for coverage on unanticipated costs throughout the construction project.  <i>Job No. 240187</i>	Lowest priced proposal meeting requirements	Babak Zare		\$ 2,107,200
A5	National NNL Group, Inc.  MWBE Goal: Exempt Public Health or Safety	<b>Generators for Harris Health</b> - To provide three (3) generators needed for backup power to Harris Health facilities in emergency situations. National NNL Group, Inc. was selected based on immediate availability.  <i>Public Health or Safety Exemption</i>	Ratify Purchase Public Health or Safety Exemption	Patrick Casey		\$ 1,648,550
A6	Baylor College of Medicine (HCHD-1346)  MWBE Goal: 0% Non-Divisible	<b>Medical Services to Eligible HIV-Infected Patients of Harris Health</b> - Physicians and healthcare practitioners will provide comprehensive outpatient primary health services for eligible HIV-infected patients at Harris Health.  <i>Professional Services Exemption</i>	Ratify Purchase Professional Services Exemption  One (1) year initial term	Dawn Jenkins		\$ 1,135,739
A7	Highlights Electrical  MWBE Goal: 5%	<b>Job Order Contracting for Electrical and/or Electrical Related Projects for Harris Health</b> - To provide electrical repair, renovation or alteration to various hospitals and clinics for Harris Health.  <i>Job No. 180070, Board Motion 24.03-38</i>	Additional Funds	Terry Elliot	\$ 925,000	\$ 925,000

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A8	<b>Olympus America Inc.</b>  MWBE Goal: Exempt Sole Source	<b>Repair Services for Olympus brand equipment for Harris Health</b> - Olympus will provide repairs, loaner equipment, and replacement parts for Olympus brand endoscopes and video equipment located throughout Harris Health.  <b>Sole Source Exemption</b>	Purchase Sole Source Exemption  One (1) year initial term with two (2) one-year renewal options	James Young		\$ 863,705
A9	<b>The Brandt Companies, LLC</b>  MWBE Goal: 11%	<b>Replacement of RTUs and Split Systems at MLK Health Center for Harris Health</b> - Replacement of eleven (11) existing HVAC Rooftop Units and two (2) Split Systems that are past their useful life, and not economical to maintain and are unreliable.  <b>Choice Partners, a division of Harris County Department of Education Cooperative Program</b>	Award Low quote	Babak Zare		\$ 861,957
A10	<b>Berkeley Research Group, LLC</b>  MWBE Goal: 13%	<b>Strategic Planning Consulting Services for Harris Health System</b> - To provide consulting services to facilitate and develop a five (5) year strategic plan for Harris Health.  <b>Job No. 240112</b>	Award Best proposal meeting requirements  One (1) year initial term with one (1) one-year renewal option	Maria Cowles		*
A11	<b>Olympus America Incorporated (GA-07591)</b>  MWBE Goal: 0% Non-Divisible	<b>Repair and Maintenance Program for Endoscopy and Video Equipment</b> - An Amendment and additional funds are needed to extend the current Agreement 90 days and to add additional equipment to the current Agreement from the quarterly true-up process. The extension will will allow time to get a new Agreement in place.  <b>Sole Source Exemption, Board Motion 23.05-73</b>	Ratify Additional Funds Extension Sole Source Exemption  June 06, 2024 through September 06, 2024	James Young	\$ 901,540	\$ 538,416
A12	<b>Hearst Newspaper, LLC d/b/a Houston Chronicle</b>  MWBE Goal: 0% Specialized, Technical, or Unique in Nature	<b>Advertising Services and Related Items for Harris Health</b> - To provide advertising space in print publication as needed for Harris Health.  <b>Job No. 220234</b>	Award Best proposal meeting requirements  One (1) year initial term with four (4) one-year renewal options	Amanda Callaway		\$ 500,000
A13	<b>University of Texas, Health Science Center at Houston (HCHD-1345)</b>  MWBE Goal: 0% Non-Divisible	<b>Medical Services to Eligible HIV-Infected Patients of the Harris Health</b> - Physicians and healthcare practitioners will provide comprehensive outpatient primary health services for eligible HIV-infected patients at Harris Health.  <b>Professional Services Exemption</b>	Ratify Purchase Professional Services Exemption  One (1) year initial term	Dawn Jenkins		\$ 490,172
A14	<b>Elekta, Inc.</b>  MWBE Goal: Exempt Sole Source	<b>Maintenance and Support for the Oncology Information System (MOSAIQ) for Harris Health</b> - Elekta will provide maintenance and support for the Oncology Information System (MOSAIQ) for the Elekta linear accelerators at Smith Clinic.  <b>Sole Source Exemption</b>	Purchase Sole Source Exemption  One (1) year initial term with two (2) one-year renewal options	David Layman		\$ 477,875
A15	<b>The Trevino Group, Inc.</b>  MWBE Goal: 27%	<b>Renovation of X-Ray Suite at Vallbona Health Center for Harris Health System</b> - To provide all labor, materials, equipment and incidentals for the renovation of x-ray suite at Vallbona Health Center. The owner contingency provides for coverage on unanticipated costs throughout the construction project  <b>Job No. 240192</b>	Best proposal meeting requirements	Babak Zare		\$ 467,500

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A16	<b>The Trevino Group, Inc.</b>  MWBE Goal: 24%	<b>Renovation of Mammography Suite at Vallbona Health Center for Harris Health System</b> - To provide all labor, materials, equipment and incidentals for the renovation of mammography suite at Vallbona Health Center. The owner contingency provides for coverage on unanticipated costs throughout the construction project  <b>Job No. 240193</b>	Lowest priced proposal meeting requirements	Babak Zare		\$ 411,000
					Total Expenditures	\$ 77,268,414
					Total Revenue	\$ (0)



**Grant Agenda Items for the Harris County Hospital District dba Harris Health System, Board of Trustees Report**  
**Grant Agreement Summary: August 29, 2024**

No.	Grantor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Award Amount
C1	The United States Department of Health Resources and Services Administration (HRSA)	<p>Consideration of Approval to Ratify a Grant Award allocation from the United States Department of Health Resources and Services Administration (HRSA) to the Harris County Hospital District d/b/a Harris Health System Funded by Part C of the Ryan White HIV/AIDS Treatment Extension Act of 2009 to Provide <b>Early Intervention Primary Medical Care to HIV Positive Patients</b> of Harris Health.</p> <p>This grant award includes an additional \$212,002 + \$215,610 of offset funding to the current award of \$598,655 for a total of \$1,026,267.</p>	<b>Ratification of a Grant Award</b>	January 1, 2024 through December 31, 2024	Dr. Jennifer Small	\$ 427,612.00
C2	Harris County Public Health <i>Funded by Part A of the Ryan White HIV/AIDS Treatment Extension Act of 2009</i>	<p>Consideration of Approval to Ratify and Amend an Interlocal Agreement Between the Harris County Hospital District d/b/a Harris Health System and Harris County Public Health Funded by Ryan White HIV/AIDS Treatment Extension Act of 2009 Part A to Provide <b>Primary Medical Care, Psychiatric Services, Obstetric and Gynecological Care, and Local Pharmacy Assistance Program to HIV Positive Patients</b> of Harris Health.</p> <p>This amendment is the 2nd allocation towards the full award for the 2024-2025 grant year and increases the current agreement by \$7,498,409.23 for a total award of</p>	<b>Ratification and Amendment of an Interlocal Grant Agreement</b>	March 1, 2024 through February 28, 2025	Dr. Jennifer Small	\$ 7,498,409.23
C3	The United States Department of Health Resources and Services Administration (HRSA)	<p>Consideration of Approval to Ratify a Grant Award Renewal from the United States Department of Health &amp; Human Services Administration (HRSA) to the Harris County Hospital District d/b/a Harris Health System funded under Part D of the Ryan White HIV/AIDS Treatment Extension Act of 2009 to provide <b>Outpatient Family Centered Care for Women, Infants, Children, and Youth living with HIV/AIDS.</b></p> <p>(year 3 of a 4-year grant)</p>	<b>Ratification of a Grant Award Renewal</b>	August 1, 2024 through July 31, 2025	Dr. Jennifer Small	\$ 464,814.00
<b>TOTAL AMOUNT:</b>						<b>\$ 8,390,835.23</b>