

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES
Board Meeting
Thursday, May 30, 2024 at 9:00 a.m.

| AGENDA ITEM | DISCUSSION | ACTION/RECOMMENDATION |
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| I. Call to Order and Record of Attendance | The meeting was called to order at 9:05 a.m. by Andrea Caracostis, MD, MPH, Chair. It was noted that a quorum was present and the attendance was recorded. Dr. Caracostis stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. Only participants scheduled to speak have been provided dial in information for the meeting. All others who wish to view the meeting may access the meeting online through the Harris Health website: http://harrishealthtx.swagit.com/live . | A copy of the attendance is appended to the archived minutes. |
| II. Approval of the Minutes of Previous Meeting | <ul style="list-style-type: none"> Board Meeting – April 25, 2024 | Motion No. 24.05-64 Moved by Ms. Jennifer Tijerina, seconded by Ms. Carol Paret, and unanimously passed that the Board approve the minutes of the April 25, 2024 meeting. Motion carried. |
| III. Announcements/ Special Presentations | A. CEO Report Including Special Announcements <p>Dr. Esmaeil Porsa, President and Chief Executive Officer (CEO), delivered the CEO Report, including special announcements. He informed the Board that Harris Health successfully completed its comprehensive annual Det Norske Veritas (DNV) survey last week. All non-conformities from last year's survey have been resolved, and there were a few non-conformities identified during the recent survey. Harris Health anticipates receiving the formal report within the next ten days, following which they will have an additional ten days to submit action plans in response. Dr. Porsa mentioned that this week Harris Health underwent an assessment by The American Society of Health – System Pharmacists (ASHP) regarding its residency program. He shared that the pharmacy leadership team is currently addressing some identified areas for improvement. On Tuesday, May 28th, Harris Health commemorated its annual Trauma Survivors event, supported by the Harris County Hospital District Foundation, and Harris Health Board Members, Dr. Andrea Caracostis and Dr. Cody Pyke, attended the event. Commissioner Adrian Garcia of Precinct 2, served as the guest speaker for the evening. On Wednesday, May 29, 2024, Harris Health hosted its 2nd Annual Research Day at Ben Taub Hospital, which highlights the research conducted at Harris Health and Baylor College of Medicine and fosters an atmosphere of collaboration, achievement and inspiration. Lastly, Dr. Porsa announced that Harris Health held its groundbreaking ceremony for a new \$1.6B hospital on the Harris Health Lyndon B. Johnson Hospital Campus in Northeast Houston. He stated that the event garnered significant attendance. This 12-story hospital, set to replace the aging LBJ Hospital, is planned to become the nation's next Level 1 Trauma Center and is anticipated to open in late 2028.</p> | As Presented. |

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| | <p>B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements</p> <p>Ms. Jennifer Tijerina expressed concern for the residents of Harris County impacted by the recent storms. She encouraged everyone to contact Harris Health for assistance with their relief efforts and access to resources.</p> | As Presented. |
| IV. Public Comment | Ms. Cynthia Cole, Executive Director of Local #1550 – AFSCME (American Federation of State, County, and Municipal Employees), addressed the Board regarding eligibility for the Harris Health financial assistance program. | |
| V. Executive Session | At 9:16 a.m., Dr. Caracostis stated that the Board would enter into Executive Session for Items V. 'A through C' as permitted by law under Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Ann. §§151.002 and 160.007, and Tex. Gov't. Code Ann. §551.071. | |
| | <p>A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures, and Possible Action Regarding this Matter Upon Return to Open Session</p> | No Action Taken. |
| | <p>B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Occ. Code Ann. §160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p> | No Action Taken. |
| | <p>C. Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Occ. Code Ann. §160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session</p> | No Action Taken. |
| VI. Reconvene to Open Meeting | At 9:31 a.m., Dr. Caracostis reconvened the meeting in open session; she noted that a quorum was present, and that no action was taken in Executive Session. | |

| VII. General Item(s) | Action | |
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| | A. General Action Item(s) Related to Quality: Medical Staff | |
| | <p>1. Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p> <p>Dr. Martha Mims, Chair, Medical Executive Board, presented the credentialing changes for members of the Harris Health System Medical Staff. For May 2024, there were sixteen (16) initial appointments, (110) reappointments, eight (8) change/add privileges, five (5) applications for temporary privileges, one (1) application for urgent patient care privileges and five (5) resignations. A copy of the credentialing report is available in the permanent record.</p> | <p><u>Motion No. 24.05-65</u> Moved by Ms. Ingrid Robinson, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item VII.A.1. Motion carried.</p> |
| | <p>2. Approval of Changes to the Certified Nurse Midwife Clinical Privileges</p> <p>Dr. Mims indicated that a request has been made to include Endometrial Biopsy and Colposcopy privileges to the Certified Nurse Midwife (CNM) Clinical Privileges form. This adjustment aims to support CNMs in delivering nurse midwife services within the Harris Health’s Obstetrics & Gynecology Service. A copy of the Certified Nurse Midwife clinical privileges is available in the permanent record.</p> | <p><u>Motion No. 24.05-66</u> Moved by Mr. Jim Robinson, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item VII.A.2. Motion carried.</p> |
| | B. General Action Item(s) Related to Quality: Correctional Health Medical Staff | |
| | <p>1. Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff</p> <p>Dr. Otis Ekins, Chief Medical Officer, Harris Health Correctional Health, presented the credentialing changes for members of the Harris Health System Correctional Health Medical Staff. For May 2024, there were five (5) initial appointments and two (2) reappointments. A copy of the credentialing report is available in the permanent record.</p> | <p><u>Motion No. 24.05-67</u> Moved by Ms. Jennifer Tijerina, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.</p> |

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| | C. General Action Item(s) Related to Quality: Correctional Health Medical Staff | |
| | <p>1. Request to Accept the Resignation of Dr. Vivian Ho from the Board of Directors of Community Health Choice, Inc., and Community Health Choice Texas, Inc., (collectively, “Community”) and Consideration of Approval of Appointment of Rosie Valadez-McStay to Community’s Board of Directors</p> <p>Ms. Lisa Wright, President and CEO, Community Health Choice, Inc., requested Board approval of the acceptance of Dr. Vivian Ho’s resignation from the Community Board of Directors and proposed the appointment of Rosie Valadez-McStay, MPH, to fill the resulting vacancy on the Board.</p> | <p><u>Motion No. 24.05-68</u> Moved by Ms. Jennifer Tijerina, seconded by Ms. Ingrid Robinson, and unanimously passed that the Board approve agenda item VII.C.1. Motion carried.</p> |
| VIII. New Items for Board Consideration | | |
| | <p>A. Approval to Adopt the Resolution Naming Victoria Nikitin, Executive Vice President & Chief Financial Officer, Her Designee or Successor, the Authority to Act on Behalf of the Hospital District in All Matters Related to Monies Distributed by the Texas Opioid Abatement Council to the Hospital District, Including the Authority to Sign All Official Documents Related to the Distribution</p> <p>Ms. Kari McMichael, Vice President, Controller, highlighted that Harris Health System is among the plaintiffs involved in the multi-district opioid litigation against several defendants. The Texas Comptroller established the Texas Opioid Abatement Fund Council to oversee the allocation of settlements funds to the affected parties. The resolution, issued by the Texas State Comptroller, authorizes the Chief Financial Officer to represent their respective Hospital District in matters related to the distribution of these funds. A copy of the resolution is available in the permanent record.</p> | <p><u>Motion No. 24.05-69</u> Moved by Ms. Jennifer Tijerina, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda item VIII.A. Motion carried.</p> |
| | <p>B. Approval for Funding of \$69,000,000 for the Harris County Hospital District Pension Plan for Calendar Year 2024</p> <p>Ms. McMichael noted that it is the policy of Harris Health System to fully fund the Annual Required Contribution for each plan year, based on the actuarial methods and assumptions defined in the annual Actuarial Valuation Funding Report for the Pension Plan. The targeted funded ratio of the Pension Plan is 100% by the end of the amortization period. To expedite achieving full funding for the Pension Plan, the Board of Trustees has the authority to approve additional funding beyond the Annual Required Contribution from current funds for any given plan year, with this year currently funded at 80% as of December 31, 2023. Following Harris Health policy no. 6.28 permitting additional funding, Management proposes that Harris Health System increase the Pension Plan funding for Calendar Year 2024 from the estimated Annual Required Contribution of \$36.9 million to the projected total benefit amount of \$69 million. This adjustment aims to fully cover the anticipated benefit expense of \$68.7 million in 2024.</p> | <p><u>Motion No. 24.05-70</u> Moved by Mr. Jim Robinson, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item VIII.B. Motion carried.</p> |

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| | <p>C. Approval to File Application to Change the d/b/a for Harris County Hospital District from Harris Health System to Harris Health</p> <p>Ms. Amanda Callaway, Vice President of Mission Advancement, presented an overview of the transition from Harris Health System to Harris Health. She emphasized that this change aims to enhance community perception, improve marketing efforts, and differentiate Harris Health from other entities such as the Texas Health and Human Services. A copy of the presentation is available in the permanent record.</p> | <p><u>Motion No. 24.05-71</u> Moved by Ms. Carol Paret, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item VIII.C. Motion carried.</p> |
| IX. Strategic Discussion | | |
| | A. Harris Health System Strategic Plan Initiatives | |
| | <p>1. Presentation Regarding Results from Public Opinion Polling and Strategic Communications</p> <p>Mr. Richard Cisneros, President and Chief Research Strategist, Creative Consumer Research, delivered a presentation regarding the results from the Public Opinion Polling and Strategic Communications. He reported that Harris Health conducted a comprehensive research study across Harris County to assess residents' awareness of and perceptions towards the healthcare system. Collaboratively designed by CCR and Harris Health, the survey aimed to understand public familiarity and opinions about Harris Health. Data collection took place from January 9 to February 2, 2024, targeting a representative sample from each of the four precincts served by Harris Health. A total of 1,203 surveys were completed, with the instrument available in both English and Spanish, and respondents required to be at least 18 years old and registered voters in Harris County. Mr. Cisneros provided an overview covering topics including brand awareness, loyalty, system awareness, perception, and impact. He concluded by presenting survey findings, highlighting their focus and the targeted audience. A copy of the presentation is available in the permanent record.</p> | As Presented. |

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| | <p>2. Presentation Regarding Strategic Facilities Plan Update for LBJ Hospital, Ben Taub Hospital and Ambulatory Care Services</p> <p>Mr. Louis Smith, Senior Vice President, Chief Operating Officer, delivered a presentation regarding Strategic Facilities Plan Update for LBJ Hospital, Ben Taub Hospital and Ambulatory Care Services. He covered key topics including the recent LBJ Groundbreaking event on May 9, 2024, the five (5) components of the LBJ campus expansion, operational alignment, technology integration, and the timeline for the LBJ Hospital expansion. Additionally, Mr. Smith provided an updated timeline for the expansion of Ben Taub Hospital and Ambulatory Clinics. The discussion also covered recommendations for implementing covered sidewalks from bus stops to the campuses, emphasizing thorough and early planning for technology service scopes, and ensuring adequate shade and water stations for staff and workers. A copy of the presentation is available in the permanent record.</p> | As Presented. |
| | <p>3. Presentation Regarding Leapfrog Hospital Survey and Safety Grade</p> <p>Dr. Steven Brass, Executive Vice President, Chief Medical Executive, delivered a presentation regarding Leapfrog Hospital Survey and Safety Grade. He emphasized the Leapfrog Group's mission to enhance patient safety by minimizing errors, injuries, accidents and infections through data transparency and public reporting initiatives. The organization evaluates nearly 3,000 general hospitals annually, using 27 measures across five (5) categories in its survey, assigning grades from A to F to acknowledge top-performing hospitals as Leapfrog Top Hospitals. Dr. Brass reported that LBJ Hospital achieved a B score, while Ben Taub Hospital currently holds a C score, marking a notable improvement from previous years. A copy of the presentation is available in the permanent record.</p> | As Presented. |
| | <p>4. Presentation Regarding Harris Health's Hospital at Home</p> <p>Ms. Amy Smith, Senior Vice President, Care Transitions & Integration, delivered a presentation regarding Harris Health's Hospital at Home. She highlighted that Hospital at Home (HaH) is an innovative care model that enables patients to receive acute-level care in their own homes, thereby expanding bed capacity and service capabilities for healthcare organizations nationwide. She announced that on February 26, 2024, Harris Health launched its Hospital at Home Program. By February 28, 2024, Harris Health achieved the distinction of being the first hospital system in Houston to admit a patient to acute-care Hospital at Home. Dr. Shazia Sheikh, Medical Director of Hospital at Home, presented an overview of the HaH Program, covering operations related to patient population, admission sources, patient care models, scaling plans, and clinical care teams. Dr. Sheikh shared that 100% of HaH patient surveys received indicated that patients would recommend the HaH program to a family member or friend. A copy of the presentation is available in the permanent record.</p> | As Presented. |

B. May Board Committee Meeting Reports**Quality Committee**

Dr. Caracostis stated that the monthly High Reliability Organization (HRO) Video “Adapting a High Reliability Mindset” was displayed in Open Session at the Quality Committee meeting on May 14, 2024.

Governance Committee

Dr. Caracostis noted that the Governance Committee met on May 14, 2024 and the following topics were covered:

- Dr. Pyke led the discussion regarding Harris Health Standard Operating Procedures.
- Dr. Pyke delivered an update regarding the Texas Pension Board Training. Dr. Pyke noted a recommendation of the Governance Committee and Board approved internal deadline for completion of June 1, 2024. Dr. Pyke noted that this training is a statutory requirement and, as of that May 14, 2024, three (3) out of nine (9) Board members have not completed the training, and three (3) out of nine (9) are in progress.
- Dr. Pyke led discussion regarding Harris Health Board Retreat. She noted that the Board retreat was cancelled due to a lack of critical mass and will be rescheduled for the Fall.

Joint Conference Committee

The Joint Conference Committee met on May 14, 2024 and the following topics were covered:

- The Committee received an update from Dr. Martha Mims, Chair, MEB and Dr. Kunal Sharma, Vice Chair, MEB, regarding the Medical Executive Board.
- The Committee received an update from Dr. Tien Ko, Chief of Staff, LBJ and Dr. Sandeep Markan, Chief of Staff, BT, related to the System pavilions.
- The Committee received an update from Dr. Mohammad Zare, Assistant Chief of Staff, UT, related to Ambulatory Care Services.
- Dr. John Foringer, Chair, System Utilization Committee, led discussion regarding Harris Health’s Utilization Focus, Targets and Operational Actions.
- Ms. Amineh Kostov, Vice President, System Service Lines, led discussion regarding Harris Health’s Service Line Commitment for Consistent Care.

Budget & Finance Committee

The Budget and Finance Committee met on May 16, 2024 and the following topics were covered:

- Ms. Kari McMichael, Vice President, Controller, delivered a presentation of the Harris Health System Second Quarter Fiscal Year 2024 Investment Report
- Ms. McMichael delivered a presentation of the Harris Health System First Quarter Calendar Year 2024 Pension Plan Report

As Reported.

- Ms. McMichael provided an update of the 2023 Annual Report of the 401k and 457b Administrative Committee Activities and 2023 Annual Report of the Pension and Disability Committee Activities
- The Annual Interest Rate Management Agreement Disclosure was presented for information only.
- The Committee moved to recommend Approval of the 2024-2025 Budget and Finance Committee Goals to the Harris Health System Board of Trustees
- The Committee moved to recommend Approval of Community Health Choice Inc (CHCI), the borrower, to enter into an internal Line of Credit agreement with Community Health Choice Texas Inc (CHCT), the lender, to renew its internal revolving Line of Credit in aggregate principal amount up to \$120 million. Other terms will be defined in a manner acceptable for Texas Department of Insurance approval. The Board also hereby authorizes Lisa Wright, President and CEO of Community Health Choice Inc. and Community Health Choice Texas, Inc, to execute any and all documents related to such transaction and any future renewals within an aggregate principal amount up to \$120 million.

Compliance & Audit Committee

The Compliance and Audit Committee met on May 16, 2024 and the following topics were covered:

- External Financial Auditor, Forvis, presented their Planning/Pre-Audit Communication regarding the Harris Health System 401k and Pension Benefit Plans for the Year Ended December 31, 2023.
- Internal Audit Quarterly Update:
 - Internal Audit team leadership change – County Auditor, Mike Post, announced Sharon Brantley Smith’s promotion to Chief Assistant County Auditor for Harris Health.
 - Mention of completed engagements, which were privileged and to be discussed in Executive Session – HIPAA Privacy Controls and Medical Device Security
 - Overview of in-progress engagements – Seven engagements were in-progress (Baylor Provider Invoicing; MWBE Program & Policy; Benefits Eligibility; Nursing Licenses; IT Asset Management; UKG Post-Implementation; Outpatient Appointment Utilization) and were expected to be reported at the September 2024 Compliance and Audit Committee meeting.
 - Summary of outstanding management action plans (MAPs) – There were eight outstanding MAPs from five prior engagements (UT Provider Invoicing; Vendor Payment Timeliness; Procurement; Business Continuity & Disaster Recovery; Follow-up on Guidehouse Grant Accounting Process Assessment). This included three past-due, high-priority MAPs to be discussed in Executive Session.
 - Knowledge sharing – March 2024 Health IT Security article on the information security vulnerability of medical devices. Also, an announcement was made that the annual risk assessment process will begin in July 2024.

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| | <ul style="list-style-type: none"> • The Committee recommended for approval to the full Board the 2024 Compliance and Audit Committee Goals: <ul style="list-style-type: none"> ○ Receive comprehensive education on the U.S. Department of Health and Human Services Office of Inspector General's General Compliance Program Guidance issued in November 2023, with a specific focus on Board Compliance Oversight; ○ Review and recommend for adoption to the Board, annual Compliance Program, Internal Audit, and Internal Quality Audit Plans; and ○ Review and make recommendations regarding Compliance Program, Internal Audit, and Internal Quality Audit completed and in progress auditing and monitoring activities. • The Committee received compliance education from the Chief Compliance and Risk Officer related to Health Care Fraud Enforcement and Other Standards: Overview of Certain Federal Laws. | |
| X. Consent Agenda Items | Ms. Jennifer Tijerina requested to pull item C3 from the consent agenda for discussion. | |
| | A. Consent Purchasing Recommendations | |
| | 1. Approval of Purchasing Recommendations (Items A1 through A9) Dr. Caracostis stated that the purchasing recommendations were included in your packet for review. A copy of the purchasing recommendations is available in the permanent record. | <u>Motion No. 24.05-72</u> Moved by Ms. Jennifer Tijerina, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda item X.A.1. Motion carried. |
| | B. Consent Committee Recommendations | |
| | 1. Acceptance of the Harris Health System Second Quarter Fiscal Year 2024 Investment Report | <u>Motion No. 24.05-73</u> Moved by Ms. Carol Paret, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items X.B.1 through X.C.2. Motion carried. |

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| | 2. Acceptance of the Harris Health System First Quarter Calendar Year 2024 Pension Plan Report | <u>Motion No. 24.05-73</u> Moved by Ms. Carol Paret, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items X.B.1 through X.C.2. Motion carried. |
| | 3. Approval of the 2024-2025 Budget and Finance Committee Goals | <u>Motion No. 24.05-73</u> Moved by Ms. Carol Paret, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items X.B.1 through X.C.2. Motion carried. |
| | 4. Approval of the 2024 Compliance and Audit Committee Goals | <u>Motion No. 24.05-73</u> Moved by Ms. Carol Paret, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items X.B.1 through X.C.2. Motion carried. |
| | C. New Consent Items for Board Approval | |
| | 1. Acceptance of the Harris Health System April 2024 Financial Report Subject to Audit | <u>Motion No. 24.05-73</u> Moved by Ms. Carol Paret, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items X.B.1 through X.C.2. Motion carried. |

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| | <p>2. Approval of an Interlocal Agreement Between the Harris County Hospital District d/b/a Harris Health System and Health & Human Service Commission (HHSC), on Behalf of Patient Access Management, in an Amount of \$274,664 for Designated Onsite Eligibility Advisors</p> | <p><u>Motion No. 24.05-73</u> Moved by Ms. Carol Paret, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items X.B.1 through X.C.2. Motion carried.</p> |
| | <p>3. Approval of an Amendment to the Interlocal Subrecipient Agreement Between Harris County and Harris Health System for American Rescue Plan Act (ARPA) Funds to Support Expansion of Harris Health's Food Rx and Food Pharmacy Program</p> <p>Ms. Jennifer Tijerina inquired about the historical background of ARPA funding, as well as the timeline and process concerning the amendment. Ms. Maria Cowles, Executive Vice President, Chief Strategy Officer, shared that the agreement facilitated the establishment of onsite food pantries, known as "Food Pharmacies," at El Franco Lee, Gulfgate, and Martin Luther King, Jr. Health Centers. The proposed amendment aims to expand the Food Rx program by allocating funds to introduce a community redemption model at Cypress Health Center and Squatty Lyons Health Center. If approved, Harris Health would receive an additional \$178,656, bringing the total to \$663,144 from State and Federal American Rescue Plan Act of 2021 funds allocated to Harris County.</p> | <p><u>Motion No. 24.05-74</u> Moved by Ms. Jennifer Tijerina, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda item X.C.3. Motion carried.</p> |
| | <p>D. Consent Reports and Updates to the Board</p> | <p>For Informational Purposes Only</p> |
| | <p>1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System</p> <p><i>{End of Consent Agenda}</i></p> | |

| XI. Item(s) Related to the Health Care for the Homeless Program | | |
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| | <p>A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act</p> <ul style="list-style-type: none"> • HCHP May 2024 Operational Update <p>Ms. Tracey Burdine, Director, Health Care for the Homeless Program, delivered a presentation regarding the Health Care for the Homeless Program May 2024 Operational including Patient Services, Board Requirements, Performance Evaluation, Revised Eligibility Policy, Community Engagement, Mobile Utilization. HCHP is expected to see approximately 9,775 patients per year as required by the Health Resources and Services Administration (HRSA). Ms. Burdine reported that HCHP has provided care to 3,133 unduplicated patients and completed a total of 9,737 visits year – to – date. In April, HCHP provided services to 1,238 unique patients, with 834 receiving family practice services, 201 receiving behavioral therapy, and 298 receiving service linkage assistance. Ms. Burdine also reported that 2,449 visits were conducted in the month of April.</p> <p>Ms. Burdine outlined the Board authority as follows:</p> <ul style="list-style-type: none"> • Health Center Governing Board must: <ul style="list-style-type: none"> ○ Maintain appropriate authority to oversee the operations of the Health Center; ○ Assure that the center is operated in compliance with applicable Federal, State, and local laws and regulations; ○ Hold monthly meetings and record meeting minutes including the board member’s attendance, key actions, and decisions; ○ Approve the selection and termination/dismissal of the Health Center’s Project Director/Chief Executive Officer (CEO); ○ Have authority for establishing or adopting policies for the conduct of the Health Center Program project and for updating these policies; ○ Review and approve the annual Health Center Program’s project budget; and ○ Assess the achievement of project objectives through evaluation of Health Center activities. <p>Ms. Burdine presented an overview of the FY2023 Focal Point Review conducted for the Program Director, highlighting updates on the HCHP revised eligibility policy, community engagement initiatives, and the mobile utilization index. A copy of the operational update is available in the permanent record.</p> | <p><u>Motion No. 24.05-75</u></p> <p>Moved by Ms. Ingrid Robinson, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item XI.A. Motion carried.</p> |

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| | B. Approval of the HCHP Board Authority Requirements | <u>Motion No. 24.05-76</u> Moved by Ms. Carol Paret, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda item XI.B. Motion carried. |
| | C. Approval of the HCHP Director’s FY2023 Performance Evaluation | <u>Motion No. 24.05-77</u> Moved by Ms. Jennifer Tijerina, seconded by Ms. Ingrid Robinson, and unanimously passed that the Board approve agenda item XI.C. Motion carried. |
| | D. Approval of the Revised HCHP Eligibility Process Policy | <u>Motion No. 24.05-78</u> Moved by Ms. Jennifer Tijerina, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda item XI.C. Motion carried. |
| XII. Discussion Related to Correctional Healthcare Services Provided at the Harris County Jail | Dr. Porsa led the discussion related to Correctional Healthcare Services Provided at the Harris County Jail. Dr. Porsa presented an update to the Board regarding his statements made to the Harris County Commissioners Court in the following manner: The current Correctional Health budget has been perpetuated solely based on the Sheriff’s Office budget from before Harris Health System began providing care at the jail in March of 2022. This budget has never been adjusted to reflect the vast expansion of services by Harris Health System to meet the minimum standard of care in a correctional setting and to improve timeliness of care and health outcomes. As such, the “budget shortfall” is misleading and not at all representative of the reality on the ground. Harris Health System welcomes the opportunity to account for the services and the cost of those services being provided at the Harris County Jail. I, further mentioned the fact that it has been discussed at the Commissioners Court more than once, that for years, if not decades, Harris County has balanced this budget at the expense of Harris Health System. The result of this has been a significant reduction in our tax rate, including two, no net revenue tax rates in the past five (5) years. The resulting debt that resulted in deferred maintenance, is the main reason why Harris Health System has not been able to invest appropriately in routine capital and why are now facing crumbling infrastructure in dire need of immediate attention. I mentioned at the court that I had been very clear and consistent in my presentations that the court, in my one-on-one meetings with the Commissioners and at every one of my town hall meetings last year, about the fact that the overall cost of our strategic facilities plan is more than \$3.2 billion. The \$2.5-billion bond that was passed overwhelmingly by the | As Presented. |

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| | <p>Harris County residents last November is our borrowing capacity. On several occasions, I have made a promise to the court and to the County residents that Harris Health System intends to fill the gap with at least a \$1 million in philanthropy and another \$600 million in routine capital investment and operational cost savings over the next 10 years. And that begins this year. To all of a sudden, burden Harris Health System with a \$25 million surcharge is extremely arbitrary and unfair and places our long-term plans in significant jeopardy. Additionally, this budget has never adequately accounted for the inflationary pressures that all entities including and especially healthcare systems have been facing. For Harris Health System, this has amounted to more than 35% overall increase in the cost of labor, supplies and services over the last 2 years. I did remind the court that Harris Health System is continuing to operate in good faith under the existing interlocal agreement that we entered with the County in 2022 related to our Correctional Health operating expense. At the end of that session, Mr. Daniel Ramos, from the Office of Management and Budget asked the Commissioners to allow all entities to go through the existing budget process and return back to the Commissioners court with recommendations on the path forward. Harris Health has been engaged and continuously engaged with the County Office of Management and Budget and the Sheriff's Office, and we will continue to work with both entities to come up with a workable solution.</p> | |
| XIII. Executive Session | <p>At 11:39 a.m., Dr. Andrea Caracostis stated that the Board would enter into Executive Session for Items XIII. 'D through H' as permitted by law under Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code. Ann. §§ 151.002 and 160.007 and Tex. Gov't Code Ann. § 551.071 and 551.085.</p> | |
| | <p>D. Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare and Consultation with Attorney Regarding Interlocal Agreement Between Harris Health and Harris County for Correctional Health Care Services, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Occ. Code Ann. §160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071</p> | No Action Taken. |
| | <p>E. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Financial Performance for the Three Months Ending March 31, 2024, Pursuant to Tex. Gov't Code Ann. §551.085</p> | No Action Taken. |
| | <p>F. Consideration of Recommendation for Approval to Renew the Existing Internal Line of Credit Between Community Health Choice, Inc. and Community Health Choice Texas, Inc. in Accordance with the Requirements of the Bylaws, Pursuant to Tex. Gov't Code Ann. §551.085, Including Consideration of Approval Upon Return to Open Session</p> | <p><u>Motion No. 24.05-79</u> Moved by Ms. Carol Paret, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item XIII.F. Motion carried.</p> |

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| | G. Harris Health, by and through the Board of Trustees, Hereby Approves Community Health Choice Inc (CHCI), the Borrower, to Enter into an Internal Line of Credit Agreement with Community Health Choice Texas Inc (CHCT), the Lender, to Renew its Internal Revolving Line of Credit in Aggregate Principal Amount Up to \$120 Million. Other Terms will be Defined in a Manner Acceptable for Texas Department of Insurance Approval. The Board Also Hereby Authorizes Lisa Wright, President and CEO of Community Health Choice Inc. and Community Health Choice Texas, Inc., to Execute Any and All Documents Related to Such Transaction and Any Future Renewals within an Aggregate Principal Amount up to \$120 Million, Pursuant to Tex. Gov't Code Ann. §551.085, Including Consideration of Approval Upon Return to Open Session | Motion No. 24.05-80 Moved by Ms. Carol Paret, seconded by Ms. Jennifer Tijerina, and unanimously passed that the Board approve agenda item XIII.G. Motion carried. |
| | H. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032 | No Action Taken. |
| XIV. Reconvene | At 12:31 p.m., Dr. Andrea Caracostis reconvened the meeting in open session; she noted that a quorum was present. The Board took action on items XIII. "F and G" of the Executive Session Agenda in open session. | |
| XV. Adjournment | There being no further business to come before the Board, the meeting adjourned at 12:32 p.m. | |

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on May 30, 2024.

Respectfully Submitted,

Cody Pyke, MD, JD, LLM, FCLM, Presiding Officer
In lieu of Andrea Caracostis, MD, MPH, Chair



Carol Paret, BS, Secretary

Minutes transcribed by Cherry A. Pierson, MBA