

BOARD OF TRUSTEES

Public Meeting Agenda

HARRISHEALTH
SYSTEM

Thursday, July 25, 2024

9:00 A.M.

BOARD ROOM

4800 Fournace Place, Bellaire, TX 77401

The meeting may be viewed online: <http://harrishealthtx.swagit.com/live>.

***Notice: Some Board Members may participate by videoconference.**

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

AGENDA

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|--|------------------------------|---------------|
| I. Call to Order and Record of Attendance | Dr. Andrea Caracostis | 1 min |
| II. <u>Approval of the Minutes of Previous Meeting</u> | Dr. Andrea Caracostis | 1 min |
| • <u>Board Meeting – June 27, 2024</u> | | |
| III. Announcements / Special Presentations | Dr. Andrea Caracostis | 15 min |
| A. CEO Report Including Special Announcements – Dr. Esmaeil Porsa | | (10 min) |
| • Hurricane Beryl Response | | |
| B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements | | (5 min) |
| IV. <u>Public Comment</u> | Dr. Andrea Caracostis | 3 min |
| V. Executive Session | Dr. Andrea Caracostis | 20 min |
| A. <u>Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Occ. Code Ann. §160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff – Dr. Martha Mims and Dr. Bradford Scott</u> | | (10 min) |
| B. <u>Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Occ. Code Ann. §160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session – Dr. Otis Ekins</u> | | (10 min) |
| VI. Reconvene to Open Meeting | Dr. Andrea Caracostis | 2 min |

VII. General Action Item(s)	Dr. Andrea Caracostis	8 min
A. General Action Item(s) Related to Quality: Medical Staff		
1. <u>Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff – Dr. Martha Mims</u>		(2 min)
2. <u>Consideration of Approval of Changes to the Community Dentistry Service Clinical Privileges – Dr. Martha Mims</u>		(2 min)
3. <u>Consideration of Approval of Changes to the Advanced Practice Professional (APP) Sponsoring Physician Agreement – Dr. Martha Mims</u>		(2 min)
B. General Action Item(s) Related to Quality: Correctional Health Medical Staff		
1. <u>Consideration of Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff – Dr. Otis Ekins</u>		(2 min)
VIII. New Items for Board Consideration	Dr. Andrea Caracostis	10 min
A. Consideration of Approval of the Appointment of Ms. Ingrid Robinson as Chair of the Board of Trustees Diversity Equity and Inclusion Committee	Dr. Andrea Caracostis	(5 min)
B. <u>Consideration to Approve Extension of JPMorgan Chase Direct Pay Letter of Credit and the Amended and Restated Fee Letter and Amended and Restated Reimbursement Agreement related to the Series 2010 Bonds – Ms. Victoria Nikitin</u>		(5 min)
IX. Strategic Discussion	Dr. Andrea Caracostis	15 min
A. Discussion Regarding the Harris Health Tax Rate – Mr. Daniel Ramos, Executive Director, Harris County Office of Management and Budget		
X. Consent Agenda Items	Dr. Andrea Caracostis	5 min
A. Consent Purchasing Recommendations		
1. <u>Consideration of Approval of Purchasing Recommendations (Items A1 through A12) – Mr. DeWight Dopslauf and Mr. Jack Adger, Harris County Purchasing Office</u> <u>(See Attached Expenditure Summary: July 25, 2024)</u>		
B. Consent Governing Body Recommendations		
1. Consideration of Approval of the Amended Governing Body Bylaws for the Ambulatory Surgical Center (ASC) at LBJ – Dr. Scott Perry and Mr. Matthew Reeder [ASC at LBJ Governing Body]		
C. New Consent Items for Board Approval		
1. <u>Consideration of Approval to Enter into an Agreement with CenterPoint Energy Resource Corporation to Provide Natural Gas Services for the LBJ Hospital Expansion Project – Mr. Patrick Casey</u>		

2. [Consideration of Approval to Amend the Lease Agreement between Harris County and Harris Health Regarding the Thomas Street Health Center, Located at 2015 Thomas St., Houston, TX 77009](#)
– **Mr. Patrick Casey**
3. [Consideration of Approval of an Increase to Payment for the Total Compensation Amount Not-to-Exceed \\$5,386,123.62 for the Fifth Contract Year of the Oral and Maxillofacial Surgery Services Agreement with The University of Texas Health Science Center at Houston](#)
– **Dr. Jennifer Small**
4. [Consideration of Approval to Amend an Agreement between Harris County Hospital District d/b/a Harris Health System and The University of Texas Health Science Center at Houston Regarding Inpatient Behavioral Health Services](#) – **Dr. Amy Smith**

D. Consent Reports and Updates to the Board

1. [Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System](#) – **Mr. R. King Hillier**

{End of Consent Agenda}

XI. Item(s) Related to the Health Care for the Homeless Program

Dr. Andrea Caracostis 15 min

- A. [Review and Acceptance of the Following Reports for the Health Care for the Homeless Program \(HCHP\) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330\(h\) of the Public Health Service Act](#) – **Dr. Jennifer Small and Ms. Tracey Burdine**
 - [HCHP July 2024 Operational Update](#)
- B. [Consideration of Approval of the HCHP Consumer Advisory Report](#)
– **Dr. Jennifer Small and Ms. Tracey Burdine**
- C. [Consideration of Approval of the HCHP Budget Narrative for the Fiscal Year 2024 Quality Improvement Award \(QIA\): Uniform Data System \(UDS+\)](#)
– **Dr. Jennifer Small and Ms. Tracey Burdine**

(13 min)

(1 min)

(1 min)

XII. Executive Session

Dr. Andrea Caracostis 50 min

- C. [Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. STAR+Plus, Accreditation and the Financial Performance for the Year-to-Date Ending May 31, 2024, Pursuant to Tex. Gov't Code Ann. §551.085](#) – **Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice**

(5 min)

D. [Discussion Regarding Community Health Choice, Inc. and Community Health Choice Texas, Inc. Financial Matters, Pursuant to Tex. Gov't Code Ann. §551.085, and Possible Action Upon Return to Open Session Related to Internal and External Lines of Credit – Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice](#)

(15 min)

E. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session
– **Mr. Anthony Williams**

(10 min)

F. Consultation with Attorney Related to Human Resources Policies, Pursuant to Tex. Gov't Code Ann. §551.071 – **Ms. Sara Thomas, Ms. Katie Rutherford and Mr. Omar Reid**

(15 min)

G. [Consultation with Attorney Regarding Amended Resolution Naming Victoria Nikitin, Executive Vice President & Chief Financial Officer, the Authority to Act on Behalf of the Hospital District in all Matters Related to the Monies Distributed by the Texas Opioid Abatement Council, and Possible Action Upon Return to Open Session, Including Approval of the Amended Resolution, Pursuant to Tex. Gov't Code Ann. §551.071 – Ms. Sara Thomas](#)

(5 min)

XIII. Reconvene

Dr. Andrea Caracostis 1 min

XIV. Adjournment

Dr. Andrea Caracostis 1 min

MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES

Board Meeting

Thursday, June 27, 2024

9:00 a.m.

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
I. Call to Order and Record of Attendance	The meeting was called to order at 9:05 a.m. by Dr. Cody Pyke, Presiding Officer. It was noted that a quorum was present and the attendance was recorded. Dr. Pyke stated while some of Board members are in the room with us today, others will participate by videoconference as permissible by state law and the Harris Health Videoconferencing Policy. Only participants scheduled to speak have been provided dial in information for the meeting. All others who wish to view the meeting may access the meeting online through the Harris Health website: http://harrishealthtx.swagit.com/live .	A copy of the attendance is appended to the archived minutes.
II. Approval of the Minutes of Previous Meeting	<ul style="list-style-type: none"> Board Meeting – May 30, 2024 	Motion No. 24.06-81 Moved by Mr. Jim Robinson, seconded by Ms. Carol Paret, and unanimously passed that the Board approve the minutes of the May 30, 2024 meeting. Motion carried.
III. Announcements/ Special Presentations	<p>A. CEO Report Including Special Announcements</p> <ul style="list-style-type: none"> New Member of the Harris Health Board of Trustees FY2023 Annual Report <p>Dr. Esmaeil Porsa, President and Chief Executive Officer (CEO), delivered the CEO Report, including special announcements. He mentioned that the Fiscal Year 2023 annual report has been made available to the Board members. He also acknowledged the newest member of the Board of Trustees, Ms. Elizabeth “Libby” Viera-Bland, and recognized Ms. Marcia Johnson for her dedicated service as a Board member. Dr. Porsa announced the Center for Accelerating Health Equity. The Center will coordinate and focus health equity efforts on the needs of the community, particularly Black and Latino communities that have been traditionally underserved in healthcare. He gave a brief update on the progress of the Lyndon B. Johnson (LBJ) hospital campus project. Dr. Porsa also noted that Harris Health received honorable mention from the America’s Essential Hospitals for their annual Excellence in Health Care award. Lastly, Dr. Porsa shared remarks from a patient about the exceptional care they received at Harris Health.</p>	As Presented.

	<p>B. Special Announcement</p> <p>Dr. Steven Brass, Executive Vice President & Chief Medical Executive, recognized the recipients of the Zero Harm Award. In line with the Board’s commitment to Zero Harm, the Board continues to recognize Harris Health employees who exemplify and embody that same commitment. Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive, recognized the following individuals for the Zero Harm awards for their dedication to patient care through proactive escalation, advocacy and intervention.</p> <p>Baytown Health Center</p> <ul style="list-style-type: none"> ○ Paula Sanchez on behalf of Rosa Tenorio <p>Ben Taub Hospital 3B Mother Baby Unit</p> <ul style="list-style-type: none"> ○ Chantell Bell ○ Bindu Matthew <p>Ben Taub Hospital 3C Perinatal Special Care</p> <ul style="list-style-type: none"> ○ Krystal Banks on behalf of Lisa Smith Biven ○ Denitria Preston <p>Ben Taub Hospital 3F Labor & Delivery</p> <ul style="list-style-type: none"> ○ Krystal Banks ○ Lisa Smith Bivens <p>Lyndon B. Johnson Hospital 2D Labor & Delivery</p> <ul style="list-style-type: none"> ○ Kimberly Dobard ○ Valencya Walker ○ Rhonda Polk 	<p>As Presented.</p>
	<p>C. Board Member Announcements Regarding Board Member Advocacy and Community Engagements</p> <p>Dr. Pyke shared that the Harris Health Board of Trustees is pleased to welcome its newest trustee, Ms. Libby Viera - Bland, who was appointed to the Board by Commissioner Rodney Ellis at the June 4, 2024 Harris County Commissioners Court meeting. She noted that Ms. Viera-Bland, a licensed City Planner, applies her expertise to address community issues from a broader policy perspective. She holds dual master's degrees in City Planning and Architecture from the University of Pennsylvania, complementing her undergraduate studies at Sarah Lawrence College. Currently serving as the Director of Neighborhood Development and Community Enrichment Initiatives at Project Row Houses, Ms. Viera - Bland focuses on implementing sustainable strategies for affordable housing, neighborhood preservation, economic development, and direct community services in Houston's Third Ward. Additionally, Ms. Viera - Bland plays pivotal roles as Commissioner on the City's Planning Commission and Historic Preservation Appeals Board. Ms. Viera – Bland expressed her gratitude for the opportunity to serve on the Board of Trustees. Additionally, Dr. Pyke extended her sincere appreciation to Ms. Marcia Johnson for her dedicated</p>	<p>As Presented.</p>

	service and valuable contributions to the Harris Health System Board of Trustees spanning over the past three (3) years. During her tenure, Ms. Johnson played a crucial role as Chair of the Diversity, Equity, and Inclusion Committee, significantly advancing DEI initiatives and fostering a culture of awareness. Additionally, Ms. Johnson served as Chair of the Budget and Finance Committee and contributed her expertise to the Governance Committee and various other roles. Other Board members extended a warm welcome to Ms. Libby Viera – Bland and expressed their appreciation to Ms. Marcia Johnson for her dedicated service.	
IV. Public Comment	Ms. Cynthia Cole, Executive Director of Local #1550 – AFSCME (American Federation of State, County, and Municipal Employees), spoke to the Board about issues concerning employee relations.	No Action Taken.
V. Executive Session	At 9:35 a.m., Dr. Pyke stated that the Board would enter into Executive Session for Items V. 'A through C' as permitted by law under Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Ann. §§151.002 and 160.007, and Tex. Gov't. Code Ann. §551.071.	
	A. Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §160.007, and Tex. Occ. Code Ann. §151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, Including the Harris Health System Quality, Safety Performance Measures, and Possible Action Regarding this Matter Upon Return to Open Session	No Action Taken.
	B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Occ. Code Ann. §160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff	No Action Taken.
	C. Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Occ. Code Ann. §160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session	No Action Taken.
VI. Reconvene to Open Meeting	At 9:51 a.m., Dr. Pyke reconvened the meeting in open session; she noted that a quorum was present, and that no action was taken in Executive Session.	
VII. General Action Item(s)		
	A. General Action Item(s) Related to Quality: Medical Staff	

	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p> <p>Dr. Martha Mims, Chair, Medical Executive Board, presented the credentialing changes for members of the Harris Health System Medical Staff. For June 2024, there were forty – one (41) initial appointments, thirty – seven (37) reappointments, two (2) change/add privileges, and twelve resignation (12) resignations. A copy of the credentialing report is available in the permanent record.</p>	<p>Motion No. 24.06-82 Moved by Ms. Carol Paret, seconded by Ms. Libby Viera - Bland, and unanimously passed that the Board approve agenda item VII.A.1. Motion carried.</p>
	<p>2. Approval of Changes to the Gastroenterology Clinical Privileges</p> <p>Dr. Mims indicated that a request has been made to include Endoscopic Submucosal Dissection (ESD) and Peroral Endoscopic Myotomy (POEM) to the Gastroenterology Clinical Privileges to accommodate gastroenterologist requesting ESD or POEM. A copy of the Gastroenterology Clinical Privileges is available in the permanent record.</p>	<p>Motion No. 24.06-83 Moved by Mr. Jim Robinson, seconded by Ms. Afsheen Davis, and unanimously passed that the Board approve agenda item VII.A.2. Motion carried.</p>
	<p>3. Review and Discussion Regarding the Harris Health System Staffing Advisory Committee's Semi-Annual Evaluation of the Nurse Staffing Plan and Aggregate Staffing Variance</p> <p>Dr. Jackie Brock, Executive Vice President & Chief Nursing Executive, led the discussion regarding the Harris Health System Staffing Advisory Committee's Semi-Annual Evaluation of the Nurse Staffing Plan and Aggregate Staffing Variance. The Texas Health and Safety Code requires hospitals to create staffing advisory committees in facilities where 60% of the registered nurses (RNs) spend at least 50% of their time conducting direct patient care. There is one (1) staffing advisory committee per hospital. Each committee meets to discuss challenges related to staffing and makes recommendations to leadership regarding staffing changes. The staffing plan is reviewed by the Board twice each year. Ms. Myishea Gilliam, Staffing Advisory Committee Chair, LBJ, reported that the hospital's staffing committee consists of eleven (11) nurse clinicians. She stated that 86% of those respondents agreed or strongly agreed with the staffing plan and 14% disagreed. The committee conducted a correlation analysis between patient falls and hours per patient day, in which no trends were identified. Ms. Lenora Watson, Staffing Advisory Committee Chair, Ben Taub Hospital (BTH), reported that the BTH staffing committee consists of nineteen (19) nurse clinicians and received a response rate of 100%. She stated that 91% of those respondents agreed or strongly agreed with the staffing plan and 14% disagreed. She shared that the statement that received the highest level of disagreement was "There is a general sense of adequate staffing." The committee performed a correlation analysis between patient falls and hours per patient day, finding no significant correlation between these variables. Dr. Brock provided a summary of the registered nurse (RN) turnover rates at Harris Health. A copy of the presentation is available in the permanent record.</p>	<p>As Presented.</p>
	<p>B. General Action Item(s) Related to Quality: Correctional Health Medical Staff</p>	

	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff</p> <p>Dr. Otis Ekins, Chief Medical Officer, Harris Health Correctional Health, presented the credentialing changes for members of the Harris Health System Correctional Health Medical Staff. For June 2024, there were four (4) initial appointments, one (1) reappointment and one (1) resignation. A copy of the credentialing report is available in the permanent record.</p>	<p>Motion No. 24.06-84 Moved by Mr. Jim Robinson, seconded by Ms. Afsheen Davis, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.</p>
VIII. New Items for Board Consideration		
	<p>A. Approval of a Resolution Setting the Rate of Mandatory Payment for the Harris County Hospital District Local Provider Participation Fund</p> <p>Ms. Victoria Nikitin, Executive Vice President & Chief Financial Officer, presented a resolution Setting the Rate of Mandatory Payment for the Harris County Hospital District Local Provider Participation Fund. She stated that the District sets the amount of the mandatory payment to be collected during the time frame of July 1, 2024 through June 30, 2025, which is up to 6.00 percent of the net patient revenue of an institutional health care provider located in the District. A copy of the resolution is available in the permanent record.</p>	<p>Motion No. 24.06-85 Moved by Ms. Carol Paret, seconded by Ms. Ingrid Robinson, and unanimously passed that the Board approve agenda item VIII.A. Motion carried.</p>
	<p>B. Presentation Regarding the 401k and Pension Plan Auditor's Reports and Overview for the Fiscal Year Ended December 31, 2023</p>	
	<p>1. Acceptance of the 401k Plan Independent Auditor's Report and Financial Statements for the Years Ended December 31, 2023 and December 31, 2022</p> <p>Mr. Ryan Singleton, Partner, Forvis Mazars, LLP, delivered a presentation of 401k Plan Independent Auditor's Report and Financial Statements for the Years Ended December 31, 2023 and December 31, 2022 as well as the Pension Plan Independent Auditor's Report and Financial Statements for the Years Ended December 31, 2023 and December 31, 2022. Mr. Singleton mentioned that draft financial statements and related notes were presented to the Board, confirming consistency with accounting and industry standards. He also reported no challenges were encountered by his team during the audit, including disagreements with management, contentious accounting matters, consultations with other accountants, or identification of material weaknesses or significant deficiency in internal controls. Additionally, Mr. Singleton highlighted that none of the six (6) identified risk areas required reporting. Copies of the 401k and Pension audit reports are available in the permanent record.</p>	<p>Motion No. 24.06-87* Moved by Ms. Afsheen Davis, seconded by Ms. Libby Viera - Bland, and unanimously passed that the Board approve agenda item VIII.B.1. Motion carried.</p> <p>*Note: this vote was taken out of order after agenda item IX.A.</p>
	<p>2. Acceptance of the Pension Plan Independent Auditor's Report and Financial Statements for the Years Ended December 31, 2023 and December 31, 2022</p>	<p>Motion No. 24.06-86 Moved by Ms. Afsheen Davis,</p>

	The audit reports for both the 401(k) and Pension Plans were presented together.	seconded by Ms. Ingrid Robinson, and unanimously passed that the Board approve agenda item VIII.B.2. Motion carried.
IX. Strategic Discussion		
	A. Harris Health System Strategic Plan Initiatives	
	<p>1. Presentation Regarding Harris Health Technology Roadmap</p> <p>Mr. Ron Fuschillo, Senior Vice President, Chief Information Technology, delivered a presentation regarding Harris Health Technology Roadmap. He provided insights into the future outlook of the healthcare industry and discussed Harris Health's approach to technology. Additionally, Mr. Fuschillo outlined Harris Health's technology roadmap, governance structure for technology, and guiding principles. A copy of the presentation is available in the permanent record.</p>	As Presented.
	<p>B. June Board Committee Meeting Reports</p> <p><u>Quality Committee</u> Dr. Pyke stated that the Quality Committee met on June 11, 2024 and the following topics were covered:</p> <ul style="list-style-type: none"> • The monthly High Reliability Organization (HRO) Video "Preventing Falls" was displayed in Open Session. • The remaining report from the Quality Committee was presented in this meeting in Section (V) of the Executive Session. 	As Presented.
X. Consent Agenda Items		
	A. Consent Purchasing Recommendations	
	1. Approval of Purchasing Recommendations (Items A1 through A4)	<u>Motion No. 24.06-88</u> Moved by Mr. Jim Robinson, seconded by Ms. Afsheen Davis, and unanimously passed that the Board approve agenda item X.A.1. Motion carried.
	B. Consent Grant Recommendations	
	1. Approval of Grant Recommendations (Items B1 through B2)	<u>Motion No. 24.06-89</u> Moved by Ms. Carol Paret, seconded by Ms. Libby Viera -

		Bland, and unanimously passed that the Board approve agenda item X.B.1. Motion carried.
	<p>C. New Consent Items for Board Approval</p> <p>Ms. Jennifer Tijerina requested to have consent agenda items X.C.6. brought forward for discussion.</p>	
	1. Acceptance of the Harris Health System May 2024 Financial Report Subject to Audit	<p><u>Motion No. 24.06-90</u> Moved by Ms. Libby Viera - Bland, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items X.C.1. through X.C.5. Motion carried.</p>
	2. Approval of Payment for the Contracted Services Specified in the Harris Health Operating and Support Agreement with Baylor College of Medicine (BCM) for the Contract Year Ended June 30, 2025	<p><u>Motion No. 24.06-90</u> Moved by Ms. Libby Viera - Bland, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items X.C.1. through X.C.5. Motion carried.</p>
	3. Approval of Payment for the Contracted Services Specified in the Harris Health Affiliation and Support Agreement with the University of Texas Health Science Center at Houston (UT Health) for the Contract Year Ended June 30, 2025	<p><u>Motion No. 24.06-90</u> Moved by Ms. Libby Viera - Bland, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items X.C.1. through X.C.5. Motion carried.</p>
	4. Approval of an Increase of Payment for the Total Compensation Amount Not to Exceed \$5,377,211 for the Fifth Contract Year of the Oral and Maxillofacial Surgery Services Agreement with The University of Texas Health Science Center at Houston	<p><u>Motion No. 24.06-90</u> Moved by Ms. Libby Viera - Bland, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items X.C.1. through X.C.5. Motion carried.</p>

	<p>5. Approval of the Renewal of Dr. Tien Ko's Term of Appointment as Chief of Staff for LBJ Hospital</p>	<p>Motion No. 24.06-90 Moved by Ms. Libby Viera - Bland, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items X.C.1. through X.C.5. Motion carried.</p>
	<p>6. Approval to Enter into an Agreement with CenterPoint Energy to Provide Electrical Services for the LBJ Hospital Expansion Project</p> <p>Mr. Patrick Casey, Senior Vice President, Facilities, Construction, and System Engineering, shared that the current electrical services at the LBJ campus lack sufficient redundancy and reliability, leading to frequent power interruptions. Harris Health is proposing an agreement with CenterPoint Energy to install a dedicated underground higher voltage system, aiming to eliminate outages associated with the current above-ground and shared services. Additionally, Mr. Casey noted a projected timeline for completion of this project is between 29 and 32 months.</p>	<p>Motion No. 24.06-91 Moved by Ms. Jennifer Tijerina, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda item X.C.6. Motion carried.</p>
	D. Consent Reports and Updates to the Board	
	<p>1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System</p> <p><i>{End of Consent Agenda}</i></p>	For Information Only
XI. Item(s) Related to the Health Care for the Homeless Program		

	<p>A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act</p> <ul style="list-style-type: none"> • HCHP June 2024 Operational Update <p>Ms. Tracey Burdine, Director, Health Care for the Homeless Program, delivered a presentation regarding the Health Care for the Homeless Program June 2024 Operational including Productivity Report, Budget Summary Report, HCHP Credentialing and Privileging Policy, Community Engagement Initiatives, Patient Satisfaction Report, Quality Management Report and 2024 Quality Management Plan. The Health Care for the Homeless Program (HCHP) is expected to see approximately 9,775 patients per year as required by the Health Resources and Services Administration (HRSA). Ms. Burdine reported that HCHP has provided care to 3,587 unduplicated patients and conducted a total of 11,927 visits year – to – date. In May alone, HCHP served 1,333 unduplicated patients, with 743 receiving family practice services and 2,658 completed visits. Ms. Burdine stated due to a provider shortage, patient volumes have been affected. Dr. Jennifer Small, Executive Vice President, Ambulatory Care Services, mentioned that two (2) providers have been hired, and one (1) is currently undergoing credentialing. Ms. Burdine presented the Q1 Budget Summary Report, stating that the program has utilized approximately 26.3% of the total budget year – to – date. Additionally, less than 25% of the allocated funds have been used on operational expenses, including personnel, travel contractual and other expenses. Ms. Burdine introduced the HCHP Credentialing and Privileging Policy, which aims to establish credentialing and privileging procedures for clinical staff members in accordance with the HRSA Compliance Manual. Ms. Burdine presented the HCHP Patient Satisfaction Report, highlighting that HCHP has achieved or exceeded all metrics except for provider listens. She noted the establishment of a Committee and the ongoing efforts to improve provider listening metrics. Ms. Burdine shared that HCHP has acquired workstation on wheels, a portable computer cart that allows providers to carry technology with them as they attend to patients. Lastly, Ms. Burdine discussed the community engagements events. Dr. LaResa Ridge, Medical Director, Health Care for the Homeless Program, delivered the Q1 Quality Management Report. She noted that the Health Resources and Services Administration (HRSA) required metrics for Q1, specifically depression remission at 12 months and childhood immunization status, were not achieved. Dr. Ridge highlighted the implementation of Best Practice Alert to activate approved treatment options, with the Information Technology team receiving guidelines and beginning development of these alerts. She also shared that staff are continuing to educate parents on the importance of vaccinations, ensuring that all eligible children receive the necessary vaccines. Additionally, Dr. Ridge discussed the goals and objectives of the HCHP 2024 Quality Management Plan, as well as the updates and focus areas for quality in 2024. Discussion ensued regarding childhood immunizations and the methods used to verify immunization records for both pediatric and adult immigrant populations. A copy of the operational update is available in the permanent record.</p>	<p>Motion No. 24.06-92 Moved by Ms. Libby Viera - Bland, seconded by Ms. Afsheen Davis, and unanimously passed that the Board approve agenda item XI.A. Motion carried.</p>
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	B. Approval of the HCHP Budget Summary Report	Motion No. 24.06-93 Moved by Ms. Afsheen Davis, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda item XI.B. Motion carried.
	C. Approval of the HCHP Credentialing and Privileging Policy	Motion No. 24.06-94 Moved by Ms. Carol Paret, seconded by Ms. Libby Viera - Bland, and unanimously passed that the Board approve agenda item XI.C. Motion carried.
	D. Approval of the HCHP Patient Satisfaction Report	Motion No. 24.06-95 Moved by Ms. Afsheen Davis, seconded by Ms. Ingrid Robinson, and unanimously passed that the Board approve agenda item XI.D. Motion carried.
	E. Approval of the HCHP Quality Management Report	Motion No. 24.06-96 Moved by Ms. Libby Viera - Bland, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda item XI.E. Motion carried.
	F. Approval of the HCHP 2024 Quality Management Plan	Motion No. 24.06-97 Moved by Ms. Carol Paret, seconded by Ms. Afsheen Davis, and unanimously passed that the Board approve agenda item XI.F. Motion carried.
XII. Executive Session	At 11:14 a.m., Dr. Cody Pyke stated that the Board would enter into Executive Session for Items XII. 'D through F' as permitted by law under Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §§551.072 and 551.085.	
	D. Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Financial Performance for the Year to Date Ending April 30, 2024, Pursuant to Tex. Gov't Code Ann. §551.085	No Action Taken

	E. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session	No Action Taken
	F. Deliberation Regarding the Purchase, Exchange, Lease, Acquisition, or Value of Real Property, Pursuant to Tex. Gov't Code Ann. §551.072	No Action Taken
XIII. Reconvene	At 11:51 a.m., Dr. Cody Pyke reconvened the meeting in open session; she noted that a quorum was present.	
XIV. Adjournment	There being no further business to come before the Board, the meeting adjourned at 11:52 p.m.	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on June 27, 2024.

Respectfully Submitted,

Cody Pyke, MD, JD, LLM, FCLM, Presiding Officer
In lieu of Andrea Caracostis, MD, MPH, Chair

Carol Paret, BS, Secretary

Minutes transcribed by Cherry A. Pierson, MBA

Thursday, June 27, 2024

Harris Health System Board of Trustees Board Meeting – Attendance

Note: For Zoom meeting attendance, if you joined as a group and would like to be counted as present, please submit an email to: BoardofTrustees@harrishealth.org before close of business the day of the meeting.

BOARD MEMBERS PRESENT	BOARD MEMBERS ABSENT
Afsheen Davis	Dr. Andrea Caracostis (<i>Chair</i>)
Carol Paret (<i>Secretary</i>)	
Dr. Cody M. Pyke (<i>Vice Chair</i>)	
Ingrid Robinson	
Jennifer Tijerina	
Jim Robinson	
Libby Viera-Bland	
Sima Ladjevardian	

EXECUTIVE LEADERSHIP/STAFF/ SPECIAL INVITED GUESTS	
Dr. Amy Smith	Jessey Thomas
Anna Mateja (<i>Community Health Choice, CFO</i>)	John Matcek
Anthony Williams	Dr. Joseph Kunisch
Dr. Anwar Mohammad Sirajuddin	Kari McMichael
Carolynn Jones	Dr. LaResa Ridge
Cherry Pierson	Louis Smith
Dr. Chethan Bachiredy	Maria Cowles
Cynthia Cole (<i>AFSCME: Public Guest</i>)	Dr. Martha Mims
Daniel Smith	Dr. Matasha Russell
Derek Curtis	Matthew Schlueter
DeWight Dopslauf (<i>Harris County Purchasing Office</i>)	Micah Rodriguez
Elizabeth Hanshaw Winn (<i>Harris County Attorney's Office</i>)	Michael Hill
Dr. Esmail Porsa (<i>Harris Health System, President & CEO</i>)	Dr. Michael Nnadi
Dr. Esperanza "Hope" Galvan	Morgan Simmons (<i>Parkland Health</i>)
Dr. Glorimar Medina	Nicholas J. Bell
Jack Adger (<i>Harris County Purchasing Office</i>)	Olga Rodriguez
Dr. Jackie Brock	Omar Reid
Jeff Baker	Dr. O. Reggie Ekins
Dr. Jennifer Small	Pamela Russell
Jennifer Zarate	Patricia Darnauer
Jerry Summers	R. King Hillier

EXECUTIVE LEADERSHIP/STAFF/ SPECIAL INVITED GUESTS	
Randy Manarang	Dr. Steven Brass
Ryan Singleton (<i>FORVIS</i>)	Taylor McMillan
Sam Karim	Dr. Tien Ko
Dr. Sandeep Markan	Tracey Burdine
Sara Thomas (<i>Harris County's Attorney's Office</i>)	Victoria Nikitin
Shawn DeCosta	Vivian Ho-Nguyen

Public Comment Request and Registration Process

Pursuant to Texas Government Code §551.007, members of the public are invited to attend the regular meetings of the Harris Health System Board of Trustees and may address the Board during the **Public Comment** segment regarding an official agenda item that the Board will discuss, review, or take action upon, or regarding a subject related to healthcare or patient care rendered at Harris Health System. Public Comment will occur prior to the consideration of all agenda items. If you have signed up to attend as a Public Speaker virtually, a meeting link will be provided. Note: Public Speakers will be removed from the meeting after speaking and have the option to join the meeting live via <http://harrishealthtx.swagit.com/live>.

How to Request to Address the Board of Trustees

Members of the public must register in advance to speak at the Harris Health System Board of Trustees meetings. To register, members of the public must contact the Board of Trustees Office during core business hours, Monday through Friday between 8:00 a.m. to 5:00 p.m. Members of the public must submit the registration no later than 4:00 p.m. on the day before the scheduled meeting and may only register in one of the following manners:

1. Providing the requested information located in the “Speak to the Board” tile found at: <https://www.harrishealth.org/about-us-hh/board/Pages/public-comment-request-and-registration-process.aspx>.
2. Printing and completing the downloadable registration form found at: <https://www.harrishealth.org/about-us-hh/board/Pages/public-comment-request-and-registration-process.aspx>.
 - 2a. A hard-copy may be scanned and emailed to BoardofTrustees@harrishealth.org.
 - 2b. Mailing the completed registration form to 4800 Fournace Pl., Ste. E618, Bellaire, TX 77401.
3. Contacting staff at (346) 426-1524.

Prior to submitting a request to address the Harris Health System Board of Trustees, please take a moment to review the rules to be observed during the Public Comment Period.

Rules During Public Comment Period

The presiding officer of the Board of Trustees or the Board Secretary shall keep the time for speakers.

Three Minutes

A speaker, whose subject matter, as submitted, relates to an identifiable item of business on the agenda, will be requested by the presiding officer to come to the podium where they will be provided three (3) minutes to speak. A speaker, whose subject matter, as submitted, does not relate to an identifiable item of business on the agenda, will also be provided three (3) minutes to speak. A member of the public who addresses the body through a translator will be given at least twice the amount of time as a member of the public who does not require the assistance of a translator.

Thursday, July 25, 2024

Executive Session

Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Occ. Code Ann. §160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of the Harris Health System Medical Staff.



Dr. Yashwant Chathampally
Associate Chief Medical Officer, Senior Vice President – Quality & Patient Safety

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Thursday, July 25, 2024

Executive Session

Report Regarding Harris Health System Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §151.002, Tex. Occ. Code Ann. §160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session.

Otis R. Ekins

Otis R. Ekins, MD, CCHP-P
Chief Medical Officer of Correctional Health

- Pages 37-38 Were Intentionally Left Blank -


Thursday, July 25, 2024

Consideration of Approval Regarding Credentialing Changes for Members of the
Harris Health System Medical Staff

The Harris Health System Medical Executive Board approved the attached credentialing changes for the members of the Harris Health System Medical Staff on July 12, 2024.

The Harris Health System Medical Executive Board requests the approval of the Board of Trustees.

Thank you.



Dr. Yashwant Chathampally
Associate Chief Medical Officer, Senior Vice President – Quality & Patient Safety

Board of Trustees



July 2024 Medical Staff Credentials Report

Medical Staff Initial Appointments: 49

BCM Medical Staff Initial Appointments - 28

UT Medical Staff Initial Appointments - 19

HCHD Medical Staff Initial Appointments - 2

Medical Staff Reappointments: 25

BCM Medical Staff Reappointments - 5

UT Medical Staff Reappointments - 20

HCHD Medical Staff Reappointments - 0

BCM/UT/Harris County Hospital District (Harris Health) Medical Staff Changes in Clinical Privileges: 2

BCM/UT/HCHD Medical Staff Resignations: 5

For Information

Temporary Privileges Awaiting Board Approval - 28

Urgent Patient Care Need Privileges Awaiting Board Approval - 2

BCM/UT/Harris County Hospital District (Harris Health) Medical Staff Files for Discussion: 2

Medical Staff Initial Appointment Files for Discussion - 2

Thursday, July 25, 2024

Consideration of Approval of Changes to the Community Dentistry Service
Clinical Privileges

A request was made to add Teledentistry to the Community Dentistry Service Clinical Privileges to accommodate policy 7.09 Telemedicine Services/Telehealth Services.

The Medical Executive Board has approved the revisions to the Community Dentistry Service Clinical Privileges and requests the approval of the Board of Trustees.

Summary Table:

Page(s)	Type of Change	Subject	Comments/Notes
Page 2 of 8	Addition	Privilege	Added Teledentistry to the core procedure list for Dentistry Core privileges



Dr. Yashwant Chathampally

Associate Chief Medical Officer, Senior Vice President – Quality & Patient Safety

Applicant Name: _____

Dentistry Core Privileges

Consult, evaluate, and diagnose the oral health needs of patients and provide general dental care services that involve the prevention and treatment of a variety of conditions, disorders, and diseases affecting the teeth, supporting tissues, and jaws. Provide dental care for:

1. Patients: 16 years of age and older
2. Patients: children ages 0-15 years of age

Core Procedure List

This list is a sampling of procedures included in the core. This is not intended to be an all-encompassing list but rather reflective of the categories/types of procedures included in the core:

1. Teledentistry – Evaluate and provide dental healthcare service and procedures to patients and/or provide treatment recommendations to an originating site dentist(s), physician(s), health professional(s), advanced practice professional(s), registered nurse(s), and technicians(s) for patients with conditions listed in the provider's primary hospital privileges, using Harris Health System's approved Teledentistry and/or Telemedicine platform(s) for which the applicant has been trained.
- ~~4~~2. Clinical oral examination, diagnosis, treatment and follow-up care
- ~~2~~3. Patient consultation and treatment planning
- ~~3~~4. Diagnostic x-rays, including panorex, bitewings and periapicals
- ~~4~~5. Prophylaxis and preventive services
- ~~5~~6. Restorative dentistry
- ~~6~~7. Non-surgical endodontic (root canal) therapy
- ~~7~~8. Periodontal services
- ~~8~~9. Prosthodontic services (fixed and removable, including implant-supported or implant-retained)
- ~~9~~10. Extractions and other oral surgery procedures as outlined in the approved list of covered services
- ~~10~~11. Other adjunctive treatment procedures as outlined in the approved list of covered services

☐ **DENTISTRY CORE PRIVILEGES REQUESTED**

Thursday, July 25, 2024

Consideration of Approval of Changes to the Advanced Practice Professional (APP)
Sponsoring Physician Agreement

The APP Sponsoring Physician Agreement was updated with minor changes to provide clarity and simplification of the statements listed in the document per legal and compliance guidance.

The Medical Executive Board has approved the revisions to the APP Sponsoring Physician Agreement and requests the approval of the Board of Trustees.

A request was made to add Teledentistry to the Community Dentistry Service Clinical Privileges to accommodate policy 7.09 Telemedicine Services/Telehealth Services.



Dr. Yashwant Chathampally

Associate Chief Medical Officer, Senior Vice President – Quality & Patient Safety



Harris Health APP Sponsoring Physician Agreement

Please Check One:

☐ BT
☐ LBJ
☐ Ambulatory Care
☐ Correctional Health
☐ ASC
☐ Hospital at Home

1. ADVANCED PRACTICE PROFESSIONAL (APP) IDENTIFYING INFORMATION

First Name	Middle Initial	Last Name	Degree	Service
Office Address		Telephone Number		

General Description of Specialty

2. SPONSORING PHYSICIAN IDENTIFYING INFORMATION

Sponsoring Physician Name	Clinical Specialty and Clinical Service
Office Address	Office Telephone Number/Fax Number

The above-named Sponsoring Physician and Advanced Practice Professional (APP) agree:

1. To comply with the relevant documentation (for example, protocols, prescriptive authority agreements, etc.) authorizing the APP to perform certain medical acts, including the prescribing and ordering of a drug or device, as delegated by the Sponsoring Physician, in accordance with the rules and regulations for delegation of medical acts under Texas law.
2. The Sponsoring Physician sponsorship shall end if the APP is no longer employed or credentialed by Harris Health System, if the APP ceases to hold current authorization to practice from the applicable licensing board, if the Sponsoring Physician is no longer affiliated with Harris Health System, or if the Sponsoring Physician resigns as the sponsor.

Signature of Advanced Practice Professional

Date

Signature of Sponsoring Physician

Date

6/25/24

Thursday, July 25, 2024

Consideration of Approval of Credentialing Changes for Members of the Harris Health
System Correctional Health Medical Staff

The Harris Health System Correctional Health Medical Executive Committee approved the attached credentialing changes for the members of the Harris Health System Medical Staff on June 24, 2024.

The Harris Health System Correctional Health Medical Executive Committee requests the approval of the Board of Trustees.

Otis R. Ekins

Otis R. Ekins, MD, CCHP-P
Chief Medical Officer of Correctional Health

Board of Trustees



July 2024 Correctional Health Credentials Report

Medical Staff Initial Appointments: 3

Medical Staff Reappointments: 0

Medical Staff Resigantions: 0

Medical Staff Files for Discussion: 0

Thursday, July 25, 2024

**Consideration to Approve Extension of JPMorgan Chase Direct Pay Letter of Credit
and the Amended and Restated Fee Letter and Amended and Restated
Reimbursement Agreement related to the Series 2010 Bonds**

The Series 2010 Refunding and Revenue bonds issued in the amount of \$104,435,000 are secured by an irrevocable letter of credit issued by JPMorgan Chase Bank. The letter of credit facility fee is 0.88% per annum of the outstanding principal amount of the bonds and expires on August 12, 2024. JPMorgan has offered to extend the letter of credit one additional year, through August 12, 2025, at the rate of 0.88% per annum. The amount of the 2010 bonds currently outstanding is \$72,998,335.

Attached for your review is a term sheet which outlines the Summary of Terms and conditions of the Amended and Restated Fee Letter and the Amended and Restated Reimbursement Agreement.

Management recommends that the Board approve extension of the JPMorgan Chase Direct Pay Letter of Credit and the Amended and Restated Fee Letter and the Amended and Restated Reimbursement Agreement.

Victoria Nikitin

Victoria Nikitin

Executive Vice President – Chief Financial Officer

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**De Wight Dopslauf, C.P.M., CPPO
Harris County Purchasing Agent**

July 16, 2024

Board of Trustees Office
Harris Health System

RE: Board of Trustees Meeting – July 25, 2024
Budget and Finance Agenda Items

The Office of the Harris County Purchasing Agent recommends approval of the attached procurement actions. All recommendations are within the guidelines established by Harris County and Harris Health System.

Sincerely,

DeWight Dopslauf

DeWight Dopslauf
Purchasing Agent

JA/ea
Attachments



Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: July 25, 2024 (Approvals)

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A1	McCarthy Building Companies, Inc. MWBE Goal: 26%	Construction Manager at Risk for the Construction of the Lyndon B. Johnson Hospital Replacement Project for Harris Health System - To provide construction services for the Lyndon B. Johnson replacement project. The owner contingency provides for coverage on unanticipated costs throughout the construction project. <i>Job No. 230368, Board Motion 24.02-23</i>	Award	Babak Zare		\$ 397,129,708
A2	Tellepsen Builders, L.P. MWBE Goal: 35%	Construction Manager at Risk for the Construction of Central Utility Plant at Lyndon B. Johnson Hospital for Harris Health System - To provide construction services for the expansion of the new central utility plant at Lyndon B. Johnson Hospital. The owner contingency provides for coverage on unanticipated costs throughout the construction project. <i>Job No. 230419, Board Motion 24.02-24</i>	Award	Babak Zare		\$ 71,052,061
A3	SafeGuard Health Plans, Inc. a part of Metropolitan Life Insurance Company (GA-06400) MWBE Goal: 5%	Dental Health Maintenance Organization (DHMO) and Dental Preferred Provider Organization (DPPO) Insurance for Harris Health - To provide for continued CHMO and DPPO insurance coverage for employees and retirees of Harris Health. <i>Job No. 150099, Board Motion 24.01-10</i>	Renewal October 01, 2024 through September 30, 2025	Amy Salinas	\$ 9,265,000	\$ 9,265,000
A4	Marsh USA, Inc. (GA-07436) MWBE Goal: N/A Contract was procured prior to MWBE program	All Risk Property Insurance and Boiler and Machinery Coverage for Harris Health - Additional funds are required for payment of premiums for property all risk and auto physical damage policies. <i>Job No. 180048</i>	Ratify Additional Funds May 01, 2023 through April 30, 2024	James Camp	\$ 5,872,000	\$ 7,269,856
A5	Teladoc Health, Inc. (HCHD-1336) MWBE Goal: 0% Specialized, Technical, or Unique in Nature	Chronic Conditions Management Program for Harris Health - To improve the chronic conditions management program offered by Harris Health to employees through the wellness benefit package. <i>Job No. 240093</i>	Award Best proposal meeting requirements One (1) year initial term with six (6) one-year renewal options	Michele Hunnicutt		*
A6	Texas Medical Center Police Department (HCHD-964) MWBE Goal: Exempt Public Health or Safety	Law Enforcement Assistance Services for the Harris Health System - Additional funds are required to cover additional services to provide law enforcement assistance at Lyndon B. Johnson Hospital. <i>Public Health or Safety Exemption, Board Motion 23.04-58</i>	Additional Funds Public Health or Safety Exemption July 24, 2023 through July 23, 2024	Jon Hallaway	\$ 2,300,000	\$ 2,545,825
A7	Hall, Render, Killian, Heath, & Lyman, P.C. (HCHD-1330) MWBE Goal: 0% Specialized, Technical, or Unique in Nature	Legal Representation Services for Harris Health System - To provide legal representation for group appeal initiative challenging exclusion of Texas District Hospitals' 1115 waiver for uncompensated care days from Medicaid Fraction of Medicare DSH payments. <i>HCHD-1330</i>	Approval Professional Services Exemptoin	Victoria Nikitin		\$ 1,000,000

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A8	Terumo Medical HCHD-1260 MWBE Goal: Exempt Public Health or Safety	Diagnostic Interventional Radiology (DIR) products - Radiology is requesting to continue utilizing physician-preferred Terumo diagnostic interventional radiology (DIR) products at Ben Taub and Lyndon B. Johnson Hospital. Terumo sheaths specifically are unique with no similar sizes currently in the market. Public Health or Safety Exemption	Award Public Health or Safety Exemption One (1) year initial term with four (4) one-year renewal options	Charles Motley		\$ 935,000
A9	The Brandt Companies, LLC MWBE Goal: 6%	Job Order Contracting for Small and Large Plumbing and/or Plumbing Related Projects for Harris Health System - The additional funds are required for forecasted projects to cover the remainder of the term. Job No. 200138, Board Motion 23.09.146	Additional Funds	Terry Elliot	\$ 1,950,268	\$ 625,000
A10	McCoy Rockford, Inc. MWBE Goal: Exempt Sole Source	Storage of furniture for Harris Health - To provide storage of furniture received for the Harris Health Refresh Project 24-EFN00124. Sole Source Exemption	Purchase Sole Source Exemption	Teong Chai		\$ 424,320
A11	MLN Fire Protection Company (HCHD- 1234) MWBE Goal: 5%	Inspection, Testing, and Maintenance of the Fire and Life Safety Systems Equipment and Related Items for Harris Health - Additional funds are needed due to the initial Agreement amount being underestimated. Job No. 190239, Board Motion 24.03-38	Additional Funds July 01, 2024 through June 30, 2025	Terry Elliott	\$ 625,000	\$ 372,156
A12	Innovations Associates, Inc. (HCHD-204) MWBE Goal: Exempt Sole Source	Maintenance and Support for the Central Fill Pharmacy System for Harris Health System - Additional funds are needed to continue maintenance and support for legacy Central Fill equipment. Sole Source Exemption, Board Motion 23.06- 95	Ratify Additional Funds Extension Sole Source Exemption July 01, 2024 through June 30, 2025	Michael Nnadi	\$ 305,711	\$ 340,845
					Total Expenditures	\$ 494,959,771
					Total Revenue	\$ (0)

Thursday, July 25, 2024

Consideration of Approval to Enter into an Agreement with CenterPoint Energy
Resource Corporation to Provide Natural Gas Services for the
LBJ Hospital Expansion Project

The current natural gas utility service to the LBJ campus is not sufficient to provide the capacity and pressures required by the new replacement hospital. The new hospital Central Utility Plant requires a higher pressure and volume of gas due to the gas fired on-site electrical generation units and gas emergency generators.

This agreement provides for an underground 6" high pressure steel natural gas line, to be completed within the hospital project timeframe. CenterPoint Energy Resources shall provide these services at a one-time cost of \$1,399,087.09.



Patrick Casey

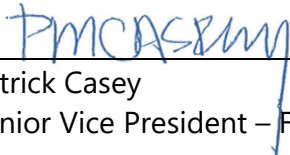
Senior Vice President – Facilities Construction & Systems Engineering

Thursday, July 25, 2024

Consideration of Approval to Amend the Lease Agreement between Harris County
and Harris Health Regarding the Thomas Street Health Center, Located at
2015 Thomas St., Houston, TX 77009

Administration recommends Board of Trustees approve a lease amendment with Harris County for the property at 2015 Thomas Street, Houston, TX 77009, which extends the Thomas Street Health Center lease through September 30, 2024.

The extension is needed to provide sufficient time to relocate the LBJ Rehabilitation Department back to the LBJ Hospital Campus.



Patrick Casey

Senior Vice President – Facilities Construction & Systems Engineering


Meeting of the Board of Trustees

Thursday, July 25, 2024

Consideration of Approval of an Increase to Payment for the Total Compensation Amount Not – to – Exceed \$5,386,123.62 for the fifth Contract Year of the Oral and Maxillofacial Surgery Services Agreement with The University of Texas Health Science Center at Houston

Administration requests approval of payment of an increase to the Total Compensation Amount for the fifth Contract Year (July 1, 2024 through June 30, 2025) of the Oral and Maxillofacial Surgery Services Agreement ("Agreement") with The University of Texas Health Science Center at Houston (UTHealth) for UTHealth's provision of oral and maxillofacial surgery and orthodontic professional services (Services) for Harris Health patients. Total Compensation for UT Health's Services for the fifth Contract Year is increased by \$77,383.12 and shall not exceed **\$5,386,123.62**.

Administration recommends approval of payment of the Total Compensation Amount not-to-exceed **\$5,386,123.62** for the fifth Contract Year of this Agreement between Harris Health and UT Health.



Jennifer Small

Executive Vice President – Ambulatory Care Services

Thursday, July 25, 2024

Consideration of approval to amend an interlocal agreement between Harris
County Hospital District d/b/a Harris Health System and The University of Texas
Health Science Center at Houston

The University of Texas Health Science Center at Houston (UTHSC) provides inpatient, psychiatric services at the Harris County Psychiatric Center to Harris Health patients when Harris Health lacks sufficient resources to provide the immediate inpatient, psychiatric services.

This amendment reflects the following changes:

1. UTHSC will provide Harris Health with two (2) additional dedicated inpatient psychiatric beds for patients who are appropriate for services, for a total of twenty-five (25) dedicated inpatient psychiatric beds.
2. UTHSC will make available, upon request by Harris Health, up to five (5) additional inpatient psychiatric beds.
3. The estimated annual cost to Harris Health is \$6,387,500.
4. This amendment is for the 2024 – 2025 term.

Administration recommends Board approval to amend the agreement between Harris Health and UTHSC.



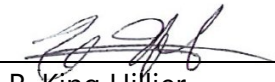
Amy Smith, DNP, MSN, RN, CCM

Senior Vice President Care Transitions & Integration

Thursday, July 25, 2024

Updates Regarding Pending State and Federal Legislative and Policy Issues
Impacting Harris Health System

Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System.



R. King Hillier
Senior Vice President, Public Policy & Government Relations

July 25, 2023
Board of Trustees Monthly Report

Federal Update

Front Line Hospital Alliance D.C. Hill Visits: On July 10 and 11, 5 FLHA member CEOs and government relations staff meet with 11 member and committee offices to discuss FLHA designation, alternative proposals for 340B legislation, and site neutral policy alternatives. Dr. Porsa and King Hillier were unable to attend due to Hurricane Beryl.

The meetings were very timely and very well received from a report out of the two-day event. It is anticipated that congress may take up these three issues in an end of the year lame duck legislative package. More updates to come.

Federal Funding: Congresswoman Sylvia Garcia secured \$132,000 for Harris Health for financial support to facilitate demolition, permitting and construction efforts to establish a Food Farmacy at Gulfgate Health Center.

State Update

Texas Higher Education Coordinating Board (THECB) Healthcare Workforce Task Force: As part of the THECB Healthcare Workforce Task Force initiated by Governor Greg Abbott, Harris Health's Chief Nurse Executive, Dr. Jaqueline Brock, participated in an advisory group meeting on Monday July, 8th.

Dr. Brock sits on Workgroup 1 with a focus on expanding the pipeline for allied health professionals who play a vital role in patient care:

This workgroup will look to identify the roles of nurse aides, assistants, and technicians within the health care workforce. They will also examine the preparation, education, and certification processes for these roles, ensure effective monitoring of these professionals, look for opportunities to streamline any administrative barriers along these lines, and identify and expand the use of best practices in preparation of these important professionals.

During a day-long invite-only session, Workgroup 1 heard testimony from stakeholders representing a wide array of public and private interests—from hospitals to pharmacy, and higher education to business.

The Workgroup will examine issues such as regional differences in workforce and essential wraparound services—including daycare—for those seeking education or certification as a healthcare worker.

Meetings are scheduled to continue throughout summer and into early fall with the Task Force issuing a report by October 1, 2024.

Harris Health to Host September 6th Teaching Hospitals of Texas (THOT) Quarterly Board Meeting

Typically held in Austin, Harris Health will host the next quarterly board meeting of the Teaching Hospitals of Texas at Fournace Place.

As part of this, Harris Health will host executives and leadership from similarly situated health systems across Texas, where we will discuss policy developments at the state and federal level in addition to preparing for the upcoming 89th Texas Legislative Session in January of 2025.

Upcoming Texas Legislative Interim Hearings

TEXAS SENATE

Business and Commerce, Aug. 27, 2024 – The committee will examine the development and use of artificial intelligence (AI) and evaluate the implications of public and private sector adoption. It will make recommendations for responsible AI regulations regarding issues such as data privacy, consumer protections, risk mitigation, and compliance processes.

Finance Committee, Sept. 4, 2024 – The committee will consider cutting property taxes. Potential strategies include increasing the amount for homestead exemptions and rate compression. The committee will also seek to establish and report on the cost of eliminating all property taxes and the potential state revenue reallocations this would necessitate.

Finance Committee, Sept. 5, 2024 – The committee will monitor the implementation of Senate Bill 30, passed in 2023's 88th Regular Session. SB 30 made appropriations for expanding mental health services and inpatient facilities in Texas. The committee will examine the pace of facility construction and the effectiveness of mental health spending.

Natural Resources & Economic Development Committee, Sept. 17, 2024 – The committee will examine the impact of cement production plants on local communities and make recommendations on properly locating these facilities. It will also consider and make recommendations on access to childcare as a way to support workforce productivity.

Health & Human Services Committee, Sept. 18, 2024 – The committee will consider available services for Texas children with high acuity mental and behavioral health needs and make recommendations for improvement. It will also consider access to primary and mental health care for all Texas patients and examine potential regulatory and licensing flexibilities that could improve access while maintaining safety.



Agenda

Wednesday, July 10th, 2024

- 8:30a – **Breakfast & Meeting Prep-Session**
9:30a Location: Capitol Hill Club, 300 First Street, SE (Roosevelt Taft Room)
*Zoom info provided in calendar invite for those unable to attend in-person.
- 10:30a – **Meeting w/Office of Sen. John Thune (R-SD) &**
11:00a **Sen. Shelley Moore Capito (R-WV)**
Staff: Sarah Schmidt, Health Policy Director
Dana Richter, Senior Policy Adviser
Location: 511 Dirksen Senate Office Building
Topic: 340B
- 11:30a **Meeting w/House Ways & Means Health Subcommittee Majority Staff**
12:00p Staff: Abigail Chance, Professional Staff
Location: 1102 Longworth House Office Building
Topic: SITE-NEUTRAL
- 12:00p - *FYI: Lunch Tables Reserved for FLHA @ Capitol Hill Club*
1:00p *Location: Presidential Dining Room*
- 1:00p - **Meeting w/House Ways & Means Health Subcommittee Minority Staff**
1:30p Staff: Sarah Levin, Deputy Staff Director
Location: 1102 Longworth House Office Building
Topic: SITE-NEUTRAL
- 2:00p - **Meeting w/House Budget Committee Majority Staff**
2:30p Staff: Charlie Chapman, Professional Staff
Elle Whitson, Senior Policy Adviser
Braden Murphy, Senior Policy Adviser
Location: 204 Cannon House Office Building
Topic: SITE-NEUTRAL
Note: Dr. Steed is unavailable to participate.
- 2:30p **Meeting w/Office of Rep. Diana Harshbarger (R-TN-01)**
3:00p Staff: Peter Stein, Senior Policy Advisor
Location: 167 Cannon House Office Building
Topic: 340B
Note: Dr. Steed is unavailable to participate.

3:00p **Meeting w/House Budget Committee Minority Staff**
3:30p Staff: Sarah Lee, Senior Budget Analyst
Location: 507 Cannon House Office Building
Topic: SITE-NEUTRAL
Note: Dr. Steed is unavailable to participate.

3:45p **Meeting w/Office of Senator Michael Bennet (D-CO)**
4:15p Staff: Erin Doty, Health Policy Adviser
Location: 261 Russell Senate Office Building
Topic: MEDICAID BILL & SITE NEUTRAL

5:30p **FLHA Dinner**
7:00p Location: Salt Line – 79 Potomac Avenue, SE

Thursday, July 11th, 2024

Breakfast on your Own

9:00a OPTIONAL: Sen. Thune H&K Hosted Breakfast Fundraiser
9:15a Location: Charlie Palmer, 101 Constitution Avenue, NW

9:30a - *DR. HARRIS, Julie Conrad, Lisa Hawke*
10:00a **Meeting w/Senate Finance Committee Majority Staff**
Staff: Marielle Kress, Senior Health Adviser
Kripa Sreepada, Health Policy Adviser
Location: 219 Dirksen Senate Office Building
Topic: SITE-NEUTRAL & MEDICAID BILL

10:00a *DR. STEED, Allison Poullos, Sarah Crossan*
10:30a **Meeting w/House Energy & Commerce Committee Majority Staff**
Staff: Seth Gold, Professional Staff
Jay Gulshen, Senior Professional Staff
Location: 2125 Rayburn House Office Building
Topic: SITE-NEUTRAL & 340B

10:45a - **MEMBER Meeting w/Congressman Larry Bucshon (R-IN-08)**
11:15a Staff: Emily Mace, Deputy Chief of Staff/Counsel
Location: 2313 Rayburn House Office Building
Topic: MEDICAID BILL AND 340B

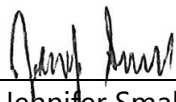
Thursday, July 25, 2024

Review and Acceptance of the Following Report for the Healthcare for the Homeless Program as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act

Attached for review and acceptance:

- **HCHP Operational Updates**

Administration recommends that the Board accept the Healthcare for the Homeless Program Report as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act.



Jennifer Small

Executive Vice President – Ambulatory Care Services

HARRIS HEALTH SYSTEM

Health Care for the Homeless Monthly Update Report – July 2024

Jennifer Small AuD, MBA, CCC-A, Executive Vice President, Ambulatory Care Services
Tracey Burdine, Director, Health Care for the Homeless Program

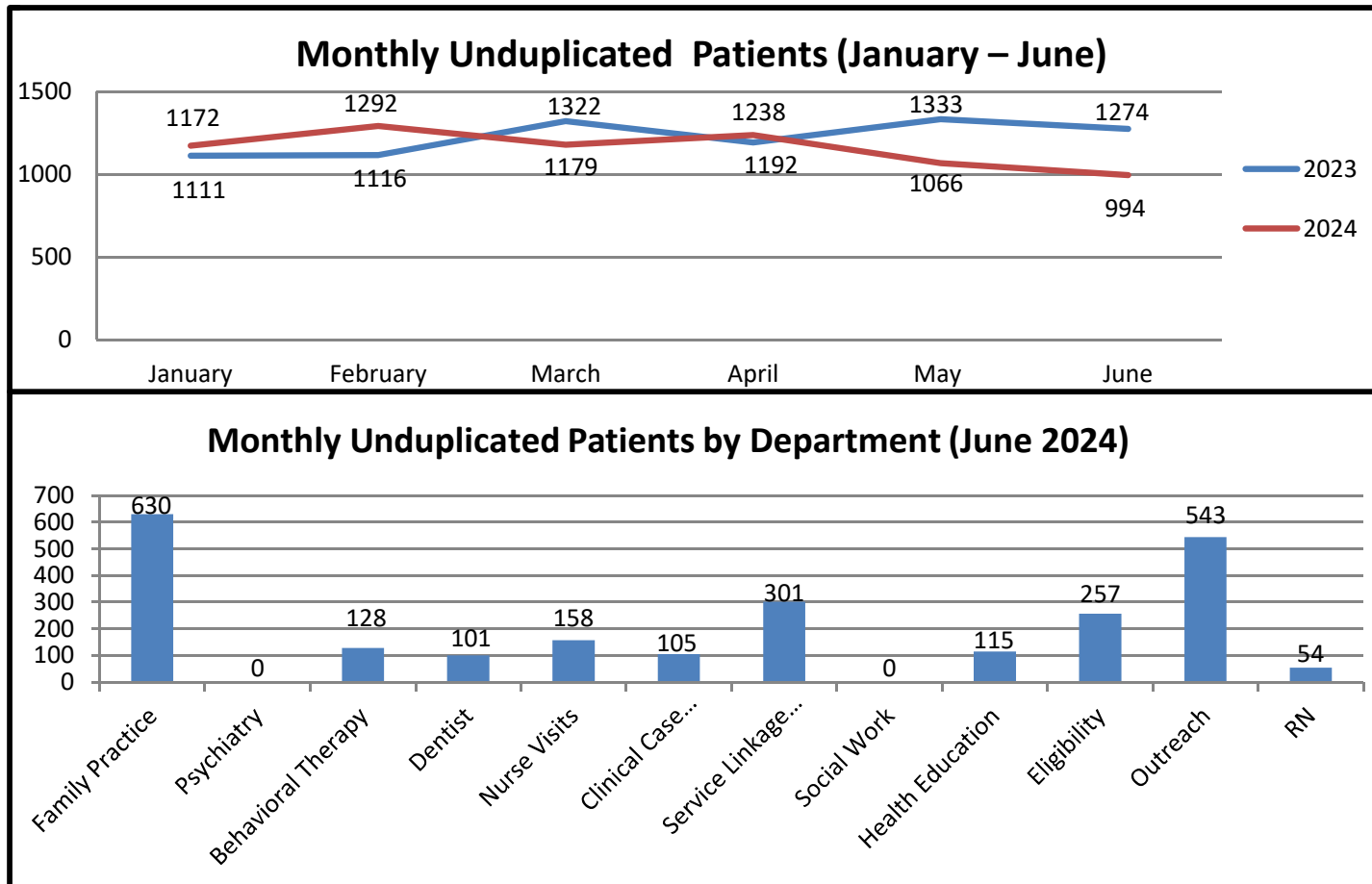
Agenda

- Operational Update
 - Productivity Report
 - Consumer Advisory Report
 - QIA: UDS+ Award

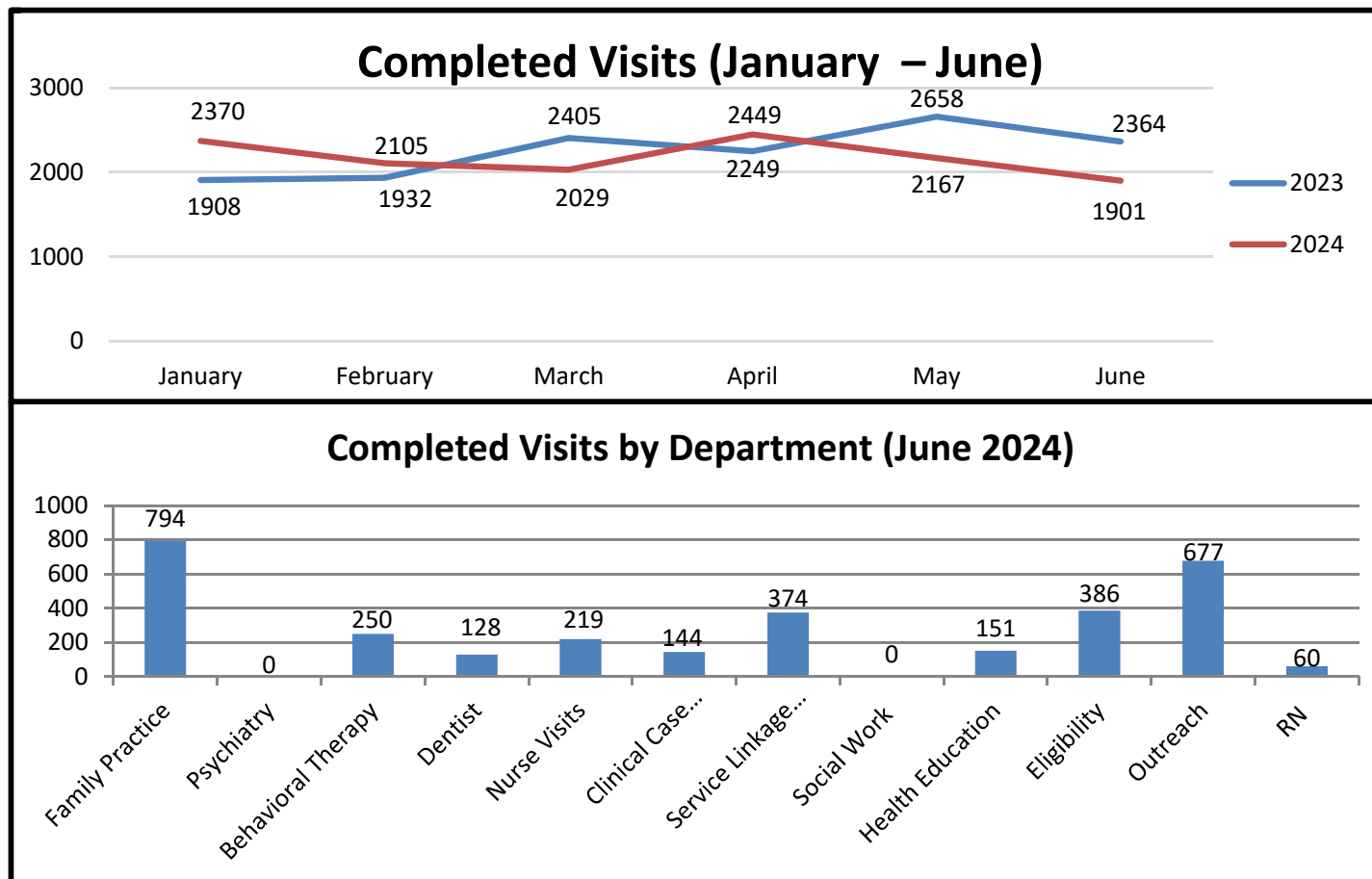
Patients Served

<p>HRSA Unduplicated Patients Target:</p> <p>7,250</p>	<p>HRSA Completed Visit Patients Target:</p> <p>22,500</p>
<p>YTD Unduplicated Patients:</p> <p>4,021</p>	<p>YTD Total Completed Visits:</p> <p>13,879</p>

Operational Update



Operational Update



Operational Update

Consumer Advisory Council

Highlights of Council Activities from February 2024 – April 2024

- The council was informed about the changes to the HCHP eligibility process.
- The council was provided updated on the MLK parking project related to the mobile units and the need for a HRSA change in scope.
- The council was updated on staff changes and recruitment strategies for nurse practitioners, psychiatry and family physicians

Operational Update

Fiscal Year (FY) 2024 Quality Improvement Award: Uniform Data System Patient-Level Submission (QIA: UDS+)

Award Date: **May 30, 2024**

- Pending Board Approval
- Funding Amount: **\$33,625**
- Focus: One-time funding for the purpose of expanding analytics and/or reporting capacity.
- Services Provided
 - Funding for Epic Data Analyst to support UDS+ implementation

QIA: UDS+ Award

HARRIS HEALTH SYSTEM

HEALTH CARE FOR THE HOMELESS PROGRAM

HARRIS COUNTY HOSPITAL DISTRICT dba Harris Health System

H80CS00038

May 30, 2024 through December 31, 2024

EXPENSES	FEDERAL
Personnel	
Epic Data Analyst III	\$ 27,117
Fringe	
FICA @7.65%	\$ 2,074
Retirement/401K match @ 5%	\$ 1,355.85
Insurance @ 11.35%	\$ 3,078
TOTAL FRINGE @ 24%	\$ 6,508
Total Direct Charges	\$ 33,625

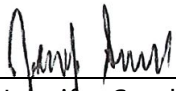
Thursday, July 25, 2024

Consideration of Approval of the HCHP Consumer Advisory Report

Attached for review and approval:

- **HCHP Consumer Advisory Report**

Administration recommends that the Board approve the Healthcare for the Homeless Program Report as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act.



Jennifer Small

Executive Vice President – Ambulatory Care Services

HCHP Consumer Advisory Council Report

Highlights of Council Activities from February 2024 – April 2024:

- Members received updates on ongoing operational changes at Harris Health and the Health Care for the Homeless Program (HCHP).
- Members reviewed reports related to performance improvement, productivity, and patient satisfaction, with corresponding corrective action plans.
- The council was updated on staff changes and recruitment strategies.
- The council suggested new areas to conduct outreach services.
- The council received updates on the various grants that were ending and future funding opportunities.
- The council was informed about the changes to the HCHP eligibility process.
- The council was informed of the changes related to the parking locations for the mobile units and the need for a HRSA change in scope.
- The council received information on various initiatives for improving quality such as Commit to Sit and transitioning to using workstations so that the providers can face the patients while documenting.
- The Chair shared information from the Council-at-Large meetings.

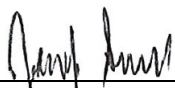
Thursday, July 25, 2024

Consideration of Approval of the HCHP Budget Narrative for the Fiscal Year 2024
Quality Improvement Award (QIA): Uniform Data System (UDS+)

Attached for review and approval:

- **HCHP Budget Narrative for the Fiscal Year 2024 Quality Improvement Award (QIA): Uniform Data System (UDS+)**

Administration recommends that the Board approve the Healthcare for the Homeless Program Report as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act.



Jennifer Small

Executive Vice President – Ambulatory Care Services

HARRIS COUNTY HOSPITAL DISTRICT
H80CS00038
BUDGET NARRATIVE
QIA-UDS+

EXPENSES:

PERSONNEL	Federal	
Epic Data Analyst III	\$	27,117
TOTAL PERSONNEL	\$	27,117

FRINGE	Federal	
FICA @ 7.65%	\$	2,074
Retirement/401K match @ 5%	\$	1,355.85
Insurance @ 11.35%	\$	3,078
TOTAL FRINGE @ 24%	\$	6,508

TOTAL DIRECT CHARGES	\$	33,625
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BOARD OF TRUSTEES

Meeting of the Board of Trustees

HARRISHEALTH
SYSTEM

Thursday, July 25, 2024

Executive Session

Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. STAR+Plus, Accreditation and the Financial Performance for the Year-to-Date Ending May 31, 2024, Pursuant to Tex. Gov't Code Ann. §551.085.



Anna Mateja
CFO, Community Health Choice

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BOARD OF TRUSTEES

Meeting of the Board of Trustees

HARRISHEALTH
SYSTEM

Thursday, July 25, 2024

Executive Session

Discussion Regarding Community Health Choice, Inc. and Community Health Choice Texas, Inc. Financial Matters, Pursuant to Tex. Gov't Code Ann. §551.085, and Possible Action Upon Return to Open Session Related to Internal and External Lines of Credit.



Anna Mateja
CFO, Community Health Choice

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Thursday, July 25, 2024

Executive Session

Consultation with Attorney Regarding Amended Resolution Naming Victoria Nikitin, Executive Vice President & Chief Financial Officer, the Authority to Act on Behalf of the Hospital District in all Matters Related to the Monies Distributed by the Texas Opioid Abatement Council, and Possible Action Upon Return to Open Session, Including Approval of the Amended Resolution, Pursuant to Tex. Gov't Code Ann. §551.071.



Sara Thomas
Chief Legal Officer/Division Director
Harris County Attorney's Office
Harris Health System

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