

Thursday, March 27, 2025

9:00 A.M.

BOARD ROOM

4800 Fournace Place, Bellaire, TX 77401

The meeting may be viewed online: <http://harrishealthtx.swagit.com/live>.

\*Notice: Some Board Members may participate by videoconference.

**Mission**

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

**AGENDA**

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|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|----------|
| I. Call to Order and Record of Attendance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Dr. Andrea Caracostis | 2 min    |
| II. Approval of the Minutes of Previous Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Dr. Andrea Caracostis | 1 min    |
| • <a href="#">Board Meeting – February 27, 2025</a>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                       |          |
| III. Announcements / Special Presentations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Dr. Andrea Caracostis | 15 min   |
| A. CEO Report Including Special Announcements – <i>Dr. Esmaeil Porsa</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                       | (10 min) |
| • Measles Risk and Prevention in Houston                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                       |          |
| B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                       | (5 min)  |
| IV. <a href="#">Public Comment</a>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Dr. Andrea Caracostis | 3 min    |
| V. Executive Session                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Dr. Andrea Caracostis | 30 min   |
| A. <a href="#">Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health &amp; Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and also the Harris Health Quality, Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting with Possible Action Regarding this Matter Upon Return to Open Session – Dr. Steven Brass and Dr. Yashwant Chathampally</a> |                       | (10 min) |
| B. <a href="#">Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health &amp; Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff Upon Return to Open Session – Dr. Kunal Sharma and Dr. Asim Shah</a>                                                                                                                                                                                                                                 |                       | (10 min) |

- C. [Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session – Dr. O. Reggie Ekins](#) (10 min)
- VI. Reconvene to Open Meeting Dr. Andrea Caracostis 2 min
- VII. General Action Item(s) Dr. Andrea Caracostis 4 min
- A. General Action Item(s) Related to Quality: Medical Staff
1. [Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff – Dr. Kunal Sharma](#) (2 min)
- B. General Action Item(s) Related to Quality: Correctional Health Medical Staff
1. [Consideration of Approval of Credentialing Changes for Members of Harris Health Correctional Health Medical Staff – Dr. O. Reggie Ekins](#) (2 min)
- VIII. Executive Session Dr. Andrea Caracostis 45 min
- D. Consultation with Attorney Regarding Expansion of Oncology Service Line on the LBJ Campus, to Include Radiation Therapy and Infusion Services, Pursuant to Tex. Gov't Code Ann. §§551.071, 551.085, and Possible Action Upon Return to Open Session – **Ms. Sara Thomas and Dr. Esmail Porsa** (20 min)
- E. Consultation with Attorney Regarding Revisions to Committee Charters, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Upon Return to Open Session – **Ms. Sara Thomas** (10 min)
- F. Deliberation Regarding Evaluation and Duties of Harris Health Board Members, Pursuant to Tex. Gov't Code Ann. §551.074 – **Dr. Cody Pyke** (15 min)
- IX. Reconvene to Open Meeting Dr. Andrea Caracostis 2 min
- X. New Items for Board Consideration Dr. Andrea Caracostis 10 min
- A. [Consideration of Approval of a Resolution of the Board of Trustees of the Harris County Hospital District Approving the Form of the Order of the Harris County Commissioners Court Authorizing the Issuance, Sale and Delivery of Harris County Hospital District, Limited Tax Bonds, Series 2025; Levying a Continuing Direct Annual Ad Valorem Tax for the Payment of Principal and Interest; Authorizing the Authorized Representative to Approve the Amounts, Interest Rates, Prices, Terms and Redemption Provisions Thereof; Approving the Preparation of Financing Documents and Prescribing the Terms and Form Thereof; Authorizing the Preparation and Distribution of an Official Statement in Connection with the Sale of the Bonds; and Making Other Provisions and Other Activities Supporting the Issuance and Administration of Such Bonds – Ms. Victoria Nikitin](#) (10 min)

**XI. Strategic Discussion****Dr. Andrea Caracostis 10 min****A. [Committee Reports](#)***(10 min)*

- February 27, 2025 Governance Committee – **Dr. Cody Pyke**
- March 11, 2025 Quality Committee – **Ms. Sima Ladjevardian**
- March 13, 2025 Joint Conference Committee – **Ms. Sima Ladjevardian**

**XII. Consent Agenda Items****Dr. Andrea Caracostis 5 min****A. Consent Purchasing Recommendations**

1. [Consideration of Approval of Purchasing Recommendations \(Items A1 through A17 of the Purchasing Matrix\) – Ms. Paige McInnis and Mr. Jack Adger, Harris County Purchasing Office](#)  
[\(See Attached Expenditure Summary: March 27, 2025\)](#)

**B. Consent Committee Recommendations**

1. Consideration of Approval of Revisions to the Harris Health Quality Manual [Quality Committee]
2. Consideration of Approval of Revisions to the Harris Health Medical Staff Rules and Regulations [Joint Conference Committee]

**C. Consent Grant Recommendations**

1. [Consideration of Approval of Grant Recommendations \(Items C1 through C7 of the Grant Matrix\) – Dr. Jennifer Small \(C1-C4\), Ms. Amineh Kostov \(C5\), Mr. Patrick Casey \(C6\) and Dr. Jackie Brock \(C7\)](#)  
[\(See Attached Grant Matrix: March 27, 2025\)](#)

**D. Consent Contract Recommendations**

1. [Consideration of Approval of Contract Recommendations \(Items D1 through D3 of the Contract Matrix\) – Dr. Jennifer Small \(D1-D2\) and Dr. Amy Smith \(D3\)](#)  
[\(See Attached Contract Matrix: March 27, 2025\)](#)

**E. New Consent Items for Board Approval**

1. [Consideration of Acceptance of the Harris Health February 2025 Financial Report Subject to Audit – Ms. Victoria Nikitin](#)
2. [Consideration of Approval to Appoint Mr. Omar Reid and Mr. James Camp as Committee Members to the Harris Health 401K & 457\(b\) Administrative Committee and Pension Administrative Committee Effective as of May 1, 2025 – Ms. Victoria Nikitin](#)
3. [Consideration of Approval of Harris Health's Donation of Salvage or Surplus Property Policy – Mr. DeWight Dopslauf and Mr. Charles Motley](#)

4. [Consideration of Approval to Convey a Water Meter Easement and Right of Way to The City of Houston for the Lyndon B. Johnson Hospital Expansion Project, Houston, Harris County, Texas – Mr. Louis Smith and Mr. Patrick Casey](#)
5. [Consideration of Approval to Transfer Ownership via Warranty Deed of a Sanitary Sewer Across Kelly Street to the City of Houston – Mr. Louis Smith and Mr. Patrick Casey](#)
6. [Consideration of Approval of the Quality Committee and Budget & Finance Committee Members and Revised Committee Charters – Ms. Sara Thomas](#)

**F. Consent Reports and Updates to the Board**

1. [Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health – Mr. R. King Hillier](#)

*{End of Consent Agenda}*

**XIII. Item(s) Related to the Health Care for the Homeless Program**

**Dr. Andrea Caracostis 15 min**

- A. [Review and Acceptance of the Following Reports for the Health Care for the Homeless Program \(HCHP\) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health to Provide Health Services to Persons Experiencing Homelessness under Section 330\(h\) of the Public Health Service Act – Dr. Jennifer Small and Ms. Tracey Burdine](#)
  - [HCHP March 2025 Operational Update](#)

(13 min)

- B. [Consideration of Approval of the HCHP Budget Summary Report – Dr. Jennifer Small and Ms. Tracey Burdine](#)

(1 min)

- C. [Consideration of Approval of the HCHP Waiving of Client Fees Policy – Dr. Jennifer Small and Ms. Tracey Burdine](#)

(1 min)

**XIV. Executive Session**

**Dr. Andrea Caracostis 40 min**

- G. [Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Financial Performance for the Month Ending January 31, 2025, Pursuant to Tex. Gov't Code Ann. §551.085 – Ms. Lisa Wright, CEO and Ms. Anna Mateja, CFO, Community Health Choice](#)
- H. Consultation with Attorney Regarding Litigation in Civil Action No. 4:24-CV-05109 in the U.S. District Court, Southern District of Texas, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Upon Return to Open Session – **Ms. Ebon Swofford and Mr. Michael Fritz**
- I. Consultation with Attorneys Regarding Harris Health's Medical School Affiliation and Support Agreements, Pursuant to Tex. Gov't Code Ann. §551.71, and Possible Action Upon Return to Open Session – **Ms. Sara Thomas and Mr. Louis Smith**

(10 min)

(10 min)

(10 min)



- J. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session – ***Ms. Carolynn Jones***

(10 min)

**XV. Reconvene**

**Dr. Andrea Caracostis 2 min**

**XVI. Adjournment**

**Dr. Andrea Caracostis 1 min**

**MINUTES OF THE HARRIS HEALTH SYSTEM BOARD OF TRUSTEES**

**Board Meeting**

**Thursday, February 27, 2025**

**9:00 A.M.**

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
<b>I. Call to Order and Record of Attendance</b>	<p>The meeting was called to order at 9:10 a.m. by Dr. Caracostis, Chair. It was noted that a quorum was present, and the attendance was recorded. Dr. Caracostis noted that while some Board members were present in person, others were participating via videoconference, in accordance with state law and the Harris Health Videoconferencing Policy. Dial-in information was provided only to scheduled speakers. The meeting was accessible for public viewing online through the Harris Health website: <a href="http://harrishealthtx.swagit.com/live">http://harrishealthtx.swagit.com/live</a>.</p>	<p><b>A copy of the attendance is appended to the archived minutes.</b></p>
<b>II. Approval of the Minutes of Previous Meeting</b>	<ul style="list-style-type: none"> <li>Board Meeting – January 30, 2025</li> </ul>	<p><b><u>Motion No. 25.02-13</u></b>  <b>Moved by Ms. Sima Ladjevardian, seconded by Dr. Cody Pyke, and unanimously passed that the Board approve the minutes of January 30, 2025 Board meeting. Motion carried.</b></p>
<b>III. Announcements/ Special Presentations</b>	<p><b>A. CEO Report Including Special Announcements</b></p> <p>Dr. Esmaeil Porsa, President and Chief Executive Officer (CEO), recognized the following senior leadership:</p> <ul style="list-style-type: none"> <li>Dr. Glorimar Medina – CEO, Hospital Campuses</li> <li>Dr. Jennifer Small – CEO, Ambulatory Care Services (ACS)</li> <li>Ms. Kiki Teal – CEO, Correctional Health</li> <li>Mr. DeWight Dopslauf – Senior Vice President, Purchasing, Supply Chain &amp; Contract Administration</li> </ul> <p>Dr. Porsa also provided updates on key events, including:</p> <ul style="list-style-type: none"> <li>The grand opening of the new Casa de Amigos Health Center</li> <li>The 21st Annual TexasMedRun, sponsored by the Harris County Hospital District (HCHD) Foundation</li> <li>The El Franco Lee Food Farmacy grand opening</li> <li>Progress updates on the LBJ Campus Expansion Project</li> </ul> <p>A copy of the CEO Report is available in the permanent record.</p>	<p><b>As Presented.</b></p>

AGENDA ITEM	DISCUSSION	ACTION/RECOMMENDATION
	<p><b>B. Board Member Announcements Regarding Board Member Advocacy and Community Engagements</b></p> <p>Mr. Paul Puente and Ms. Libby Viera – Bland joined Dr. Porsa for a tour of the Harris County Jail, where they visited the medical clinics, infirmary, pharmacy, Ob/Gyn clinic, and the dental clinic.</p>	<b>As Presented.</b>
<b>IV. Public Comment</b>	<p>Ms. Cynthia Cole, Executive Director of Local #1550 – AFSCME (American Federation of State, County, and Municipal Employees), addressed the Board regarding employee concerns and workplace experiences.</p> <p>Ms. Courtney Wallace, former Harris Health employee, addressed the Board to express concerns regarding alleged harassment and lack of respect and trust in leadership.</p> <p>Ms. Toni Pete, former Harris Health employee, addressed the Board to raise concerns about an alleged hostile work environment and called for accountability from leadership.</p>	<b>As Presented.</b>
<b>V. Executive Session</b>	At 9:28 a.m., Dr. Caracostis stated that the Board would enter into Executive Session for Items V. ‘A through C’ as permitted by law under Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §§ 151.002, 160.007 and Tex. Gov’t Code Ann. §551.071.	
	<b>A.</b> Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and also the Harris Health Quality, Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting with Possible Action Regarding this Matter Upon Return to Open Session	<b>No Action Taken.</b>
	<b>B.</b> Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff Upon Return to Open Session	<b>No Action Taken.</b>
	<b>C.</b> Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov’t Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session	<b>No Action Taken.</b>
<b>VI. Reconvene to Open Meeting</b>	At 9:45 a.m., Dr. Caracostis reconvened the meeting in open session; she noted that a quorum was present, and that no action was taken in Executive Session.	

<b>VII. General Action Item(s)</b>		
	<b>A. General Action Item(s) Related to Quality: Medical Staff</b>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Medical Staff</p> <p>Dr. Kunal Sharma, Chair, Medical Executive Board, presented the credentialing changes for members of the Harris Health System Medical Staff. In February 2025, there were twenty - one (21) initial appointments, fifty – four (54) reappointments, two (2) changes/additions of privileges, and fifteen (15) resignations. A copy of the credentialing report is available in the permanent record.</p>	<p><b><u>Motion No. 25.02-14</u></b>  <b>Moved by Mr. Jim Robinson, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda item VII.A.1. Motion carried.</b></p>
	<b>B. General Action Item(s) Related to Quality: Correctional Health Medical Staff</b>	
	<p>1. Approval of Credentialing Changes for Members of the Harris Health System Correctional Health Medical Staff</p> <p>Dr. Otis Egins, Chief Medical Officer, Harris Health Correctional Health, presented the credentialing changes for members of the Harris Health System Correctional Health Medical Staff. In February 2025, there was two (2) initial appointments, ten (10) reappointments, and one (1) resignation. A copy of the credentialing report is available in the permanent record.</p>	<p><b><u>Motion No. 25.02-15</u></b>  <b>Moved by Dr. Cody Pyke, seconded by Ms. Ingrid Robinson, and unanimously passed that the Board approve agenda item VII.B.1. Motion carried.</b></p>
<b>VIII. Executive Session</b>	At 9:48 a.m., Dr. Caracostis stated that the Board would enter into Executive Session for Items VIII. 'D through F' as permitted by law under Tex. Gov't Code Ann. §551.071, 551.085 and Tex. Health & Safety Code Ann. §161.032.	
	<b>D. Consultation with Attorney Regarding Expansion of Oncology Service Line on the LBJ Campus, to Include Radiation Therapy and Infusion Services, Pursuant to Tex. Gov't Code Ann. §551.071, 551.085, and Possible Action Upon Return to Open Session</b>	<b>No Action Taken.</b>
	<b>E. Consultation with Attorney Regarding Executive Orders, State and Federal Legislative Updates Impacting Harris Health, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Upon Return to Open Session</b>	<b>No Action Taken.</b>
	<b>F. Consultation with Attorney Regarding Interlocal Agreement with Harris County for Correctional Healthcare Services Between Harris County and Harris County Hospital District d/b/a Harris Health for Correctional Healthcare, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Upon Return to Open Session</b>	<b>No Action Taken.</b>
<b>IX. Reconvene to Open Meeting</b>	At 11:37 a.m., Dr. Andrea Caracostis reconvened the meeting in open session; and that no action was taken in Executive Session.	
<b>X. Strategic Discussion</b>		

	<b>A. Harris Health Strategic Plan Initiatives</b>	
	<p>1. Presentation Regarding Board Update on the 2025 Bond Issuance Process</p> <p>Ms. Victoria Nikitin, Executive Vice President, Chief Financial Officer, presented an overview of the 2025 Bond Issuance Process, noting that Harris Health will undertake its first voter-approved bond issuance in May 2025, with an amount not to exceed \$850 million.</p> <p>Mr. Christopher Janning, Managing Director, Hilltop Securities, Inc., provided a high-level overview of the preliminary timeline, plan of finance, and pro forma debt service schedule.</p> <p>Mr. Patrick Casey, Senior Vice President, Facilities Construction &amp; Systems Engineering, provided updates on the LBJ Campus Expansion Project, including:</p> <ul style="list-style-type: none"> <li>• Projected construction costs</li> <li>• Remaining cost mitigation opportunities</li> <li>• Comparable construction cost data for Texas.</li> </ul> <p>Copies of the presentations are available in the permanent record.</p>	<b>As Presented.</b>
	<p>2. Presentation Regarding the Harris Health 2026-2030 Strategic Plan Update</p> <p>Ms. Maria Cowles, Executive Vice President, Chief Strategy Officer, shared that the Harris Health 2026-2030 Strategic Plan Update will be deferred and presented to the Board in March 2025.</p>	<b>As Presented.</b>
	<p><b>B. Committee Reports</b></p> <ul style="list-style-type: none"> <li>• <b>Quality Committee</b> Dr. Caracostis stated that the Quality Committee convened on February 11, 2025, and discussed the following topic: <ul style="list-style-type: none"> <li>○ The monthly High Reliability Organization (HRO) video titled "Ventilator Associated Pneumonia (VAP)" was viewed.</li> </ul> </li> <li>• <b>Budget and Finance Committee</b> Mr. Jim Robinson shared that the Budget and Finance Committee met on February 13, 2025, and the following topics were discussed: <ul style="list-style-type: none"> <li>○ Ms. Victoria Nikitin, Executive Vice President and Chief Financial Officer, presented the Harris Health First Quarter Fiscal Year 2025 Investment Report.</li> <li>○ Ms. Victoria Nikitin also presented the Harris Health Fourth Quarter Calendar Year 2024 Pension Plan Report.</li> </ul> </li> </ul>	<b>As Presented.</b>

	<ul style="list-style-type: none"> <li>○ Ms. Victoria Nikitin presented the Harris Health December 2024 Financial Report, subject to audit.</li> <li>○ Ms. Victoria Nikitin provided a brief update regarding upcoming bond-related items.</li> <li>○ Mr. Chris Clark, Managing Partner, FORVIS MAZARS LLC presented on the Board's fiduciary responsibility related to component units during Executive Session.</li> </ul> <ul style="list-style-type: none"> <li>● <b>Compliance and Audit Committee</b> Ms. Carol Paret stated that the Compliance and Audit Committee met on February 13, 2025 to discuss the following topics: <ul style="list-style-type: none"> <li>● Mr. Chris Clark, Harris Health's External Financial Auditor, with Forvis Mazars, LLC, presented the Independent Audit Report and Overview for the Year Ended September 30, 2024, and recommended the following for acceptance: <ul style="list-style-type: none"> <li>○ Harris Health Single Audit Report of Federal and State Award Programs for the Year Ended September 30, 2024; and</li> <li>○ Harris Health Independent Auditor's Report and Financial Statements for the Year Ended September 30, 2024.</li> </ul> </li> <li>● Ms. Sharon Brantley-Smith, with the Harris County Internal Auditor's Office, presented the Internal Audit Quarterly Update, which included: <ul style="list-style-type: none"> <li>○ Summary status of FY 2025 Internal Audit Plan – there were three completed engagements, four in-progress engagements, and nine engagements not started.</li> <li>○ Overview of completed engagements – the Outpatient Appointment Utilization Engagement, Inpatient Non-Formulary Drug Process Audit, and Drug Oversight Assessment were completed. The reports on Outpatient Appointment Utilization and Inpatient Non-Formulary Drug Process were provided for the Committee's review. The final report for the Drug Oversight Assessment was being finalized with leadership at the time of the quarterly update.</li> <li>○ Overview of in-progress engagements – in-progress engagements related to Outsourced Medical Services Contract Payments, Correctional Health Provider Invoices, Contractor Onboarding and Security, and MOVEit Incident Response.</li> </ul> </li> </ul> <p>Summary of outstanding management action plans (MAPs) – there were 20 outstanding MAPs from seven prior engagements. The action plans were outstanding because the due dates had not yet passed, or Internal Audit's validation was in progress. The outstanding MAPs include one past-due, high-priority item to be discussed in Executive Session.</p> </li> </ul>	
<b>XI. New Items for Board Consideration</b>		

	<b>A.</b> Approval of the Interlocal Agreement between Harris County and Harris Health for Correctional Health Care Services	<b><u>Motion No. 25.02-16</u></b> Moved by Mr. Jim Robinson, seconded by Dr. Cody Pyke, and unanimously passed that the Board approve agenda item XI.A. Motion carried.
	<b>B.</b> Approval of a Resolution Authorizing Proceedings to Issue and Sell Harris County Hospital District, Limited Tax Bonds, Series 2025; Authorizing the Preparation of all Financing and Offering Documents; Approving the Engagement of Professionals in Connection with the Issuance and Sale of the Bonds; and Making Other Provisions Regarding Such Bonds and Matters Incident Thereto	<b><u>Motion No. 25.02-17</u></b> Moved by Ms. Sima Ladjevardian, seconded by Ms. Ingrid Robinson, and unanimously passed that the Board approve agenda item XI.B. Motion carried.
	<b>C.</b> Approval of Reimbursement Resolution Declaring Intent to Reimburse Certain Capital Expenditures related to the Capital Management	<b><u>Motion No. 25.02-18</u></b> Moved by Dr. Cody Pyke, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda item XI.C. Motion carried.
<b>XII. Consent Agenda Items</b>		
	<b>A.</b> Consent Purchasing Recommendations	
	1. Approval of Purchasing Recommendations (Items A1 through A3 of the Purchasing Matrix)  A copy of the purchasing agenda is available in the permanent record.	<b><u>Motion No. 25.02-19</u></b> Moved by Ms. Ingrid Robinson, seconded by Ms. Carol Paret, and unanimously passed that the Board approve agenda item XII.A.1. Motion carried.
	2. Harris Health Fourth Quarter of Fiscal Year 2024 Premier Spend Report	For Information Only

	<b>B. Consent Grant Recommendations</b>	
	1. Acceptance of the Harris Health First Quarter Fiscal Year 2025 Investment Report	<b>Motion No. 25.02-20</b> Moved by Dr. Cody Pyke, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items XI.B. through XI.D. Motion carried.
	2. Acceptance of the Harris Health Fourth Quarter Calendar Year 2024 Pension Plan Report	<b>Motion No. 25.02-20</b> Moved by Dr. Cody Pyke, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items XI.B. through XI.D. Motion carried.
	3. Acceptance of the Harris Health December 2024 Financial Report Subject to Audit	<b>Motion No. 25.02-20</b> Moved by Dr. Cody Pyke, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items XI.B. through XI.D. Motion carried.
	4. Acceptance of the Harris Health Single Audit Report of Federal and State Award Programs for the Year Ended September 30, 2024	<b>Motion No. 25.02-20</b> Moved by Dr. Cody Pyke, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items XI.B. through XI.D. Motion carried.
	5. Acceptance of the Harris Health Independent Auditor's Report and Financial Statements for the Year Ended September 30, 2024	<b>Motion No. 25.02-20</b> Moved by Dr. Cody Pyke, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items XI.B. through XI.D. Motion carried.
	<b>C. Consent Contract Recommendations</b>	



	1. Approval of Contract Recommendations (Items C1 through C2 of the Contract Matrix)	<b><u>Motion No. 25.02-20</u></b> Moved by Dr. Cody Pyke, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items XI.B. through XI.D. Motion carried.
	<b>D. New Consent Items for Board Approval</b>	
	1. Acceptance of the Harris Health January 2025 Financial Report Subject to Audit	<b><u>Motion No. 25.02-20</u></b> Moved by Dr. Cody Pyke, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items XI.B. through XI.D. Motion carried.
	2. Approval to Acquire McGee, Troost, and LBJ Hospital Loop Streets in Exchange for Consideration and the Conveyance of Easements to the City of Houston	<b><u>Motion No. 25.02-20</u></b> Moved by Dr. Cody Pyke, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items XI.B. through XI.D. Motion carried.
	3. Approval of the Revised Harris Health 2025 Board of Trustees Calendar	<b><u>Motion No. 25.02-20</u></b> Moved by Dr. Cody Pyke, seconded by Mr. Jim Robinson, and unanimously passed that the Board approve agenda items XI.B. through XI.D. Motion carried.
	<b>E. Consent Reports and Updates to the Board</b>	
	1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health System  <b><i>{End of Consent Agenda}</i></b>	<b>For Information Only</b>
<b>XIII. Item(s) Related to the Health Care for the Homeless Program</b>		

	<p><b>A.</b> Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act</p> <ul style="list-style-type: none"> <li>HCHP February 2025 Operational Update</li> </ul> <p>Ms. Tracy Burdine, Director, Health Care for the Homeless Program, presented the February 2025 Operational Update, covering the Productivity Report and the Sliding Fee Scale. She reported that HCHP has provided care to 1,073 unduplicated patients and completed 2,158 visits year-to-date. In January 2025, HCHP served 2,158 unduplicated patients, with 577 receiving family practice services. Additionally, Ms. Burdine presented the 2025 HCHP Sliding Fee Scale, noting that the program fee scale has been modified based upon the 2025 Federal Poverty Guidelines issued on January 17, 2025. The modified Sliding Fee Scale will be effective March 1, 2025. A copy of the presentation is available in the permanent record.</p>	<p><b><u>Motion No. 25.02-21</u></b>  <b>Moved by Ms. Carol Paret, seconded by Dr. Cody Pyke, and unanimously passed that the Board approve agenda item XII.A. Motion carried.</b></p>
	<p><b>B.</b> Approval of the HCHP 2025 Sliding Fee Scale</p>	<p><b><u>Motion No. 25.02-22</u></b>  <b>Moved by Ms. Carol Paret, seconded by Dr. Cody Pyke, and unanimously passed that the Board approve agenda item XII.B. Motion carried.</b></p>
<b>XIV. Executive Session</b>	<p>At 12:23 p.m., Dr. Andrea Caracostis stated that the Board would enter into Executive Session for Items XIV. 'G through K' as permitted by law under Tex. Gov't Code Ann. §§551.072, 551.074, 551.071 &amp; 551.085 and Tex. Health &amp; Safety Code Ann. §161.032.</p>	
	<p><b>G.</b> Review of the Health Care for the Homeless Program Director's Performance Evaluation, Pursuant to Tex. Gov't Code Ann. §551.085, Including Consideration of Approval of the Performance Evaluation Upon Return to Open Session</p>	<p><b><u>Motion No. 25.02-23</u></b>  <b>Moved by Dr. Cody Pyke, seconded by Ms. Ingrid Robinson, and unanimously passed that the Board approve agenda item XIV.G. Motion carried.</b></p>
	<p><b>H.</b> Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Unaudited, Financial Performance for the 12-month Year Ending December 31, 2024, Pursuant to Tex. Gov't Code Ann. §551.085</p>	<p><b>No Action Taken.</b></p>
	<p><b>I.</b> Consultation with Attorney Regarding Community Health Choice Litigation Settlement, Pursuant to Tex. Gov't Code Ann. §§551.071, 551.085, and Possible Action Upon Return to Open Session, Including Settlement of Litigation</p>	<p><b><u>Motion No. 25.02-24</u></b>  <b>Moved by Ms. Ingrid Robinson, seconded by Mr. Paul Puente,</b></p>

	<b>Motion:</b> Approval of the Settlement of Civil Action No. 2019-10294 in the 190 <sup>th</sup> Judicial District Court, Harris County, Texas, against Community Health Choice pursuant to the terms discussed in executive session.	<b>and unanimously passed that the Board approve agenda item XIV.I. Motion carried.</b>
	<b>J.</b> Deliberation Regarding the Purchase, Exchange, Lease, or Value of Real Property, Pursuant to Tex. Gov't Code Ann. §551.072	<b>No Action Taken.</b>
	<b>K.</b> Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session	<b>No Action Taken.</b>
<b>XV. Reconvene</b>	At 1:05 p.m. Dr. Andrea Caracostis, reconvened the meeting in open session; she noted that a quorum was present. The Board took action on item XIV. "G" and I" of the Executive Session agenda.	
<b>XVI. Adjournment</b>	There being no further business to come before the Board, the meeting adjourned at 1:06 p.m.	

I certify that the foregoing are the Minutes of the Harris Health System Board of Trustees Meeting held on February 27, 2025.

Respectfully Submitted,

Andrea Caracostis, MD, MPH, Chair

Carol Paret, BS, Secretary

Minutes transcribed by Cherry A. Joseph, MBA

**Thursday, February 27, 2025**  
**Harris Health Board of Trustees Board Meeting Attendance**

BOARD MEMBERS PRESENT	BOARD MEMBERS ABSENT
Dr. Andrea Caracostis ( <i>Chair</i> )	Afsheen Davis
Carol Paret ( <i>Secretary</i> )	
Dr. Cody Pyke ( <i>Vice Chair</i> )	
Ingrid Robinson	
Jim Robinson	
Libby Viera-Bland	
Paul Puente	
Sima Ladjevardian	

EXECUTIVE LEADERSHIP/STAFF/ SPECIAL INVITED GUESTS	
Alexander Barrie	Ebon Swofford ( <i>Harris County Attorney's Office</i> )
Amy Perez ( <i>Office of Management and Budget</i> )	Elizabeth Hanshaw Winn ( <i>Harris County Attorney's Office</i> )
Dr. Amy Smith	Dr. Esmaeil Porsa ( <i>Harris Health System, President &amp; CEO</i> )
Anthony Williams	Dr. Esperanza "Hope" Galvan
Dr. Asim Shah	Faisal Amin ( <i>BRG</i> )
Carolynn Jones	Dr. Glorimar Medina
Cherry Joseph	Holly Gummert ( <i>Harris County Attorney's Office</i> )
Chris Buley ( <i>Community Health Choice</i> )	Jack Adger ( <i>Harris County Purchasing Office</i> )
Christopher J. Janning ( <i>Hilltop Securities Inc.</i> )	Dr. Jackie Brock
Christopher Okezie	Dr. Jennifer Small
Cornelius "Sebastian" Berry ( <i>Harris County's Attorney's Office</i> )	Jennifer Zarate
Courtney Wallace ( <i>Public Speaker</i> )	Jessey Thomas
Cynthia Cole ( <i>Public Speaker: AFSME 1550</i> )	John Matcek
Daniel Smith	Jon Hallaway
Derek Curtis	Jonathan Church ( <i>Masterson Advisors LLC</i> )
DeWight Dopslauf	Jonathan Fombonne ( <i>Harris County Attorney's Office</i> )
Diana Shalhoub	Dr. Joseph Kunisch
Drew Dodson	Kiki Teal

Virtual Attendee Notice: If you joined as a group and would like to be counted as present, please submit an email to: [BoardofTrustees@harrishealth.org](mailto:BoardofTrustees@harrishealth.org) before close of business the day of the meeting.

EXECUTIVE LEADERSHIP/STAFF/ SPECIAL INVITED GUESTS	
Dr. Kunal Sharma	Randy Manarang
Lindsey “Katie” Rutherford <i>(Harris County Attorney’s Office)</i>	Sam Karim
Lisa Wright <i>(Community Health Choice)</i>	Samuel Moskowitz <i>(BRG)</i>
Louis Smith	Dr. Sandeep Markan
Maria Cowles	Sara Thomas <i>(Harris County’s Attorney’s Office)</i>
Mario Hernandez <i>(Hilltop Securities Inc.)</i>	Shawn DeCosta
Matthew Schlueter	Dr. Steven Brass
Micah Rodriguez	Ta’Cillia Grimes
Michael Fritz <i>(Harris County Attorney’s Office)</i>	Taylor McMillan
Dr. Michael Nnadi	Tekhesia Phillips
Michael Nolan <i>(Harris County Attorney’s Office)</i>	Dr. Tien Ko
Dr. O. Reggie Ekins	Tina Peterman <i>(Masterson Advisors LLC)</i>
Olga Rodriguez	Toni Pete <i>(Public Speaker)</i>
Omar Reid	Tracey Burdine
Paige Abernathy <i>(Harris County Attorney’s Office)</i>	Victoria Nikitin
R. King Hillier	Vivian Ho-Nguyen

Virtual Attendee Notice: *If you joined as a group and would like to be counted as present, please submit an email to: [BoardofTrustees@harrishealth.org](mailto:BoardofTrustees@harrishealth.org) before close of business the day of the meeting.*

### Public Comment Registration Process

Pursuant to Texas Government Code Ann. §551.007, members of the public are invited to attend the regular meetings of the Harris Health Board of Trustees and may address the Board during the public comment segment regarding an official agenda item or a subject related to healthcare/patient care rendered at Harris Health. Public comment will occur prior to the consideration of all agenda items.

If you have signed up to attend as a public speaker attending virtually, a meeting link will be provided within 24-48 hours of the scheduled meeting. Notice: Virtual public speakers will be removed from the meeting after speaking and have the option to join the meeting live via <http://harrishealthtx.swagit.com/live>. You must click the "Watch Live" hyperlink in the blue bar, located on the top left of the screen.

#### **How to Request to Address the Board of Trustees**

Members of the public must register in advance to speak at the Harris Health Board of Trustees Board meetings. Members of the public can contact the Board of Trustees Office during core business hours, Monday through Friday between 8:00 a.m. to 4:00 p.m. To register, members of the public must submit registration no later than 4:00 p.m. on the day before the scheduled meeting using one of the following manners:

1. Providing the requested information located in the "Speak to the Board" tile found at <https://www.harrishealth.org/about-us-hh/board/Pages/registerForm.aspx>
2. Printing and completing the downloadable registration form found at <https://www.harrishealth.org/about-us-hh/board/Documents/Public%20Comment%20Registration%20Form.pdf>
3. Emailing a hard-copy of the completed registration form to [BoardofTrustees@harrishealth.org](mailto:BoardofTrustees@harrishealth.org)
4. Mailing a completed registration form to 4800 Fournace Pl., Ste. E618, Bellaire, TX 77401
5. Contacting a Board of Trustees staff member at (346) 426-1524 to register verbally or by leaving a voicemail with the required information denoted on the registration form

Prior to submitting a request to address the Harris Health Board of Trustees, please take a moment to review the rules to be observed during the Public Comment Period.

#### **Rules During Public Comment Period**

The presiding officer of the Board of Trustees or the Board Secretary shall keep the time for speakers.

##### **Three Minutes**

A speaker, whose subject matter, as submitted, relates to an identifiable item of business on the agenda, will be requested by the presiding officer to come to the podium where they will be provided three (3) minutes to speak. A speaker, whose subject matter, as submitted, does not relate to an identifiable item of business on the agenda, will also be provided three (3) minutes to speak. A member of the public who addresses the body through a translator will be given at least twice the amount of time as a member of the public who does not require the assistance of a translator.

- Page 19 Was Intentionally Left Blank -


## Meeting of the Board of Trustees

Thursday, March 27, 2025

Executive Session

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Report Regarding Quality of Medical and Healthcare, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and also the Harris Health Quality, Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting with Possible Action Regarding this Matter Upon Return to Open Session.

  
\_\_\_\_\_

Dr. Yashwant Chathampally

Associate Chief Medical Officer, Senior Vice President – Quality & Patient Safety



- Page 21 Was Intentionally Left Blank -

## Meeting of the Board of Trustees

Thursday, March 27, 2025

Executive Session

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Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff Upon Return to Open Session.



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Dr. Yashwant Chathampally

Associate Chief Medical Officer, Senior Vice President – Quality & Patient Safety

- Pages 23 - 39 Were Intentionally Left Blank -

## Meeting of the Board of Trustees

Thursday, March 27, 2025

Executive Session

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Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov't Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session.

  
\_\_\_\_\_  
O. Reggie Ekins, MD, CCHP-CP  
Chief Medical Officer - Correctional Health

- Pages 41 - 44 Were Intentionally Left Blank -

## Meeting of the Board of Trustees

Thursday, March 27, 2025

Consideration of Approval Regarding Credentialing Changes for Members of the  
Harris Health Medical Staff

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The Harris Health Medical Executive Board approved the attached credentialing changes for the members of the Harris Health Medical Staff on March 11, 2025.

The Harris Health Medical Executive Board requests the approval of the Board of Trustees.

Thank you.



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Dr. Yashwant Chathampally  
Associate Chief Medical Officer, Senior Vice President – Quality & Patient Safety

# Board of Trustees



## March 2025 Medical Staff Credentials Report

### Medical Staff Initial Appointments: 17

BCM Medical Staff Initial Appointments - 5

UT Medical Staff Initial Appointments - 12

HCHD Medical Staff Initial Appointments - 0

### Medical Staff Reappointments: 44

BCM Medical Staff Reappointments - 14

UT Medical Staff Reappointments - 27

HCHD Medical Staff Reappointments - 3

### BCM/UT/Harris County Hospital District (Harris Health) Medical Staff Changes in Clinical Privileges: 2

### BCM/UT/HCHD Medical Staff Resignations: 5

### Other Business

### For Information

Temporary Privileges Awaiting Board Approval - 12

Urgent Patient Care Need Privileges Awaiting Board Approval - 1

### BCM/UT/Harris County Hospital District (Harris Health) Medical Staff Files for Discussion: 2

Medical Staff Initial Appointment Files for Discussion - 0

Medical Staff Reappointment Files for Discussion - 2

## Meeting of the Board of Trustees


Thursday, March 27, 2025

Consideration of Approval of Credentialing Changes for Members of the  
Harris Health Correctional Health Medical Staff

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The Harris Health Correctional Health Medical Executive Committee approved the attached credentialing changes for the members of the Harris Health Correctional Health Medical Staff on March 10, 2025.

The Harris Health Correctional Health Medical Executive Committee requests the approval of the Board of Trustees.



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O. Reggie Ekins, MD, CCHP-P  
Chief Medical Officer of Correctional Health



March 2025 Correctional Health Credentials Report

Medical Staff Initial Appointments: 3	Page 1

Medical Staff Reappointments: 7	Page 2

Medical Staff Resignations: 1	Page 3

Medical Staff Files for Discussion: 0	

## Meeting of the Board of Trustees

Thursday, March 27, 2025

Consideration of Approval of a Resolution of the Board of Trustees of the Harris County Hospital District Approving the Form of the Order of the Harris County Commissioners Court Authorizing the Issuance, Sale and Delivery of Harris County Hospital District, Limited Tax Bonds, Series 2025; Levying a Continuing Direct Annual Ad Valorem Tax for the Payment of Principal and Interest; Authorizing the Authorized Representative to Approve the Amounts, Interest Rates, Prices, Terms and Redemption Provisions Thereof; Approving the Preparation of Financing Documents and Prescribing the Terms and Form Thereof; Authorizing the Preparation and Distribution of an Official Statement in Connection with the Sale of the Bonds; and Making Other Provisions and Other Activities Supporting the Issuance and Administration of Such Bonds

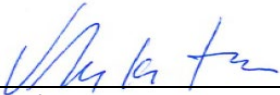
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- **Overview:** Harris Health Board of Trustees approval of the proposed Resolution is necessary for the Harris Health Finance Working Group to Finalize the Issuance, Sale and Delivery of Harris County Hospital District, Limited Tax Bonds, Series 2025 ("Bonds").
- **Background and Specifics:**
  - November 2023, Harris County voters approved the issuance of \$2.5 billion in hospital district bonds to fund facility improvements including renovations at the Lyndon B. Johnson (LBJ) Hospital, Ben Taub Hospital, and district clinics and health centers and levying a tax to repay the bonds.
  - Since January 2024, the Harris Health Finance Working Group has worked to refine appropriation and cash flow requirements to finance the LBJ Expansion Project.
  - In May 2025, Harris Health plans to undertake the first issuance of voter approved bonds in an amount not to exceed \$850 million, the amount of which has been determined by the projected cash flow requirements through March 2026.
  - Expected future issuances are to occur in March 2026 and June 2027.
  - The Go Forward Order necessary to begin the bond process was approved during the February 27, 2025 Harris Health Board of Trustees Meeting and the Harris County Commissioners Court Meeting on March 5, 2025.
  - As required by state statute, Harris County Commissioners Court must approve the issuance of the Limited Tax Bonds, Series 2025 issuance of the bonds in addition to Harris Health's approval.
- **Request:**

Administration requests the Board's Approval of the Resolution Authorizing the Harris County Hospital District Approving the Form of the Order of the Harris County Commissioners Court Authorizing the Issuance, Sale and Delivery of Harris County Hospital District, Limited Tax Bonds,

## Meeting of the Board of Trustees

Series 2025; Levying a Continuing Direct Annual Ad Valorem Tax for the Payment of Principal and Interest; Authorizing the Authorized Representative to Approve the Amounts, Interest Rates, Prices, Terms and Redemption Provisions Thereof; Approving the Preparation of Financing Documents and Prescribing the Terms and Form Thereof; Authorizing the Preparation and Distribution of an Official Statement in Connection with the Sale of the Bonds; and Making Other Provisions Regarding Such Bonds and Matters Incident Thereto prior to submission to the Harris County Commissioners Court for its approval.



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Victoria Nikitin  
EVP – Chief Financial Officer

**RESOLUTION OF THE BOARD OF TRUSTEES OF THE HARRIS COUNTY HOSPITAL DISTRICT APPROVING THE FORM OF THE ORDER OF THE HARRIS COUNTY COMMISSIONERS COURT AUTHORIZING THE ISSUANCE, SALE AND DELIVERY OF HARRIS COUNTY HOSPITAL DISTRICT, LIMITED TAX BONDS, SERIES 2025; LEVYING A CONTINUING DIRECT ANNUAL AD VALOREM TAX FOR THE PAYMENT OF PRINCIPAL AND INTEREST; AUTHORIZING THE AUTHORIZED REPRESENTATIVE TO APPROVE THE AMOUNTS, INTEREST RATES, PRICES, TERMS AND REDEMPTION PROVISIONS THEREOF; APPROVING THE PREPARATION OF FINANCING DOCUMENTS AND PRESCRIBING THE TERMS AND FORM THEREOF; AUTHORIZING THE PREPARATION AND DISTRIBUTION OF AN OFFICIAL STATEMENT IN CONNECTION WITH THE SALE OF THE BONDS; AND MAKING OTHER PROVISIONS AND OTHER ACTIVITIES SUPPORTING THE ISSUANCE AND ADMINISTRATION OF SUCH BONDS**

WHEREAS, pursuant to Chapter 281, Texas Health and Safety Code, as amended, Chapter 1371, Texas Government Code, as amended, and an election held within the District on November 7, 2023 (the "Election"), the Harris County Hospital District (the "District") is authorized to issue limited tax bonds;

WHEREAS, the Commissioners Court of Harris County, Texas (the "Commissioners Court"), is the appropriate entity, is authorized, and has the power to issue limited tax bonds, in the name and on the faith and credit of the District pursuant to the authority granted in the Election;

WHEREAS, at said Election, the voters authorized the issuance of \$2,500,000,000 in hospital district bonds for the purpose of providing funds for acquiring, constructing, equipping and enlarging the District's hospital system, including improving, renovating and developing (a) the Lyndon B. Johnson (LBJ) hospital campus, including a replacement hospital with a Level 1 capable trauma center, (b) the Ben Taub Hospital Campus, and (c) District clinics and health centers, and the acquisition of land for authorized system purposes (the "Proposition");

WHEREAS, the Board of Trustees of the District (the "Board") has determined that it is in the best interests of the District to issue limited tax bonds for the purposes set forth in the Proposition and the costs of issuing such bonds;

WHEREAS, the Board hereby determines and finds that it is in the District's best interest for the Commissioners Court to adopt the bond order to authorize the issuance of Harris County Hospital District, Limited Tax Bonds, Series 2025 (the "Bonds"), for the purposes set forth in the Proposition and related costs of issuance; and

WHEREAS, the Board is considering this Resolution at a meeting open to the public, and public notice of the time, place, and purpose of the meeting was given as required by Texas Government Code, Chapter 551, as amended.

**NOW, THEREFORE, BE IT RESOLVED, BY THE BOARD OF TRUSTEES OF THE HARRIS COUNTY HOSPITAL DISTRICT THAT:**

1. The Board hereby approves the form of the order authorizing the Bonds, in substantially the form attached hereto as Exhibit A (the “Bond Order”), and hereby, for all purposes, adopts, agrees to, and confirms the undertakings, covenants, agreements, representations and obligations of the District contained therein (including but not limited to the continuing disclosure undertaking set forth in Article VII thereof and federal tax matters set forth in Section 6.5 thereof), and the Commissioners Court is hereby requested to favorably consider the Bond Order at its April 10, 2025 meeting (or at such other meeting as may be determined). The Bond Order and its terms, including but not limited to the undertakings, covenants, agreements, representations and obligations of the District included therein, are incorporated herein for all purposes, with such changes as may be approved by the Commissioners Court in connection with the adoption thereof.
2. The Board has been presented with, has considered, and desires to ratify and approve the use of a Preliminary Official Statement (the “Preliminary Official Statement”) for use by the Underwriters in connection with the public offering, sale and distribution of the Bonds, with such changes therein or additions thereto as any Authorized Representative may deem advisable, such determination to be conclusively evidenced by their approval thereof. The Board hereby represents and warrants that the Preliminary Official Statement has been “deemed final” by the District as of its date for purposes of Rule 15c2-12 of the Securities Exchange Act of 1934 (the “Rule”), except for the omission of such information that is dependent upon the final pricing of the Bonds for completion, all as permitted to be excluded by Section (b)(1) of the Rule. The Board hereby authorizes the preparation and use of a final Official Statement (the “Official Statement”) pertaining to the Bonds.
3. The Board hereby designates the Chief Executive Officer and Chief Financial Officer of the District as Authorized Representatives (as defined in the Bond Order) and requests the Commissioners Court to delegate the authority to effect the sale of the Bonds, the terms of which will be set forth in an Officer’s Pricing Certificate (as defined in the Bond Order) to the Authorized Representatives along with any other Commissioners Court designees authorized in the Bond Order.
4. The Chair of the Board, Vice Chair, and all other officers of the District are hereby authorized to take necessary steps and execute and deliver any and all documents necessary or incidental to the completion of the issuance of the Bonds.
5. This Resolution shall take effect upon its adoption and approval by the Board.

PASSED, APPROVED AND EFFECTIVE this \_\_\_\_ day of \_\_\_\_\_, 2025.

**HARRIS COUNTY HOSPITAL  
DISTRICT**

\_\_\_\_\_  
Chair, Board of Trustees

ATTEST:

\_\_\_\_\_  
Secretary, Board of Trustees

(SEAL) Attachments:

Exhibit A Form of Bond Order of the Commissioner's Court of Harris County, Texas

**EXHIBIT A**

**FORM OF BOND ORDER OF THE COMMISSIONER'S COURT OF HARRIS  
COUNTY, TEXAS**

THE STATE OF TEXAS

§

§

COUNTY OF HARRIS

§

The Commissioners Court of Harris County, Texas, convened at a regular meeting of such Court at the Harris County Administration Building in the City of Houston, Texas, on April 10, 2025, and the roll was called of the duly constituted members of such Commissioners Court, to-wit:

Lina Hidalgo  
Rodney Ellis  
Adrian Garcia  
Tom Ramsey, P.E.  
Lesley Briones

County Judge  
Commissioner, Precinct No. 1  
Commissioner, Precinct No. 2  
Commissioner, Precinct No. 3  
Commissioner, Precinct No. 4

and all of such persons were present, except, \_\_\_\_\_ thus constituting a quorum, when among other business, the following was transacted:

**ORDER AUTHORIZING THE ISSUANCE, SALE AND DELIVERY OF HARRIS COUNTY HOSPITAL DISTRICT, LIMITED TAX BONDS, SERIES 2025; LEVYING A CONTINUING DIRECT ANNUAL AD VALOREM TAX FOR THE PAYMENT OF PRINCIPAL AND INTEREST; AUTHORIZING THE AUTHORIZED REPRESENTATIVE TO APPROVE THE AMOUNTS, INTEREST RATES, PRICES, TERMS AND REDEMPTION PROVISIONS THEREOF; APPROVING THE PREPARATION OF FINANCING DOCUMENTS AND PRESCRIBING THE TERMS AND FORM THEREOF; AUTHORIZING THE PREPARATION AND DISTRIBUTION OF AN OFFICIAL STATEMENT IN CONNECTION WITH THE SALE OF THE BONDS; AND MAKING OTHER PROVISIONS AND OTHER ACTIVITIES SUPPORTING THE ISSUANCE AND ADMINISTRATION OF SUCH BONDS**

Commissioner \_\_\_\_\_ introduced the order and made a motion that the same be adopted. Commissioner \_\_\_\_\_ seconded the motion for adoption of the order. The motion, carrying with it the adoption of the order, prevailed by the following vote:

	Yes	No	Abstain
Judge Lina Hidalgo	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Rodney Ellis	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Adrian Garcia	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Tom Ramsey P.E.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Comm. Lesley Briones	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The County Judge thereupon announced that the motion had duly and lawfully carried and that the order had been duly and lawfully adopted. The order thus adopted follows:



**ORDER AUTHORIZING THE ISSUANCE, SALE AND DELIVERY OF HARRIS COUNTY HOSPITAL DISTRICT, LIMITED TAX BONDS, SERIES 2025; LEVYING A CONTINUING DIRECT ANNUAL AD VALOREM TAX FOR THE PAYMENT OF PRINCIPAL AND INTEREST; AUTHORIZING THE AUTHORIZED REPRESENTATIVE TO APPROVE THE AMOUNTS, INTEREST RATES, PRICES, TERMS AND REDEMPTION PROVISIONS THEREOF; APPROVING THE PREPARATION OF FINANCING DOCUMENTS AND PRESCRIBING THE TERMS AND FORM THEREOF; AUTHORIZING THE PREPARATION AND DISTRIBUTION OF AN OFFICIAL STATEMENT IN CONNECTION WITH THE SALE OF THE BONDS; AND MAKING OTHER PROVISIONS AND OTHER ACTIVITIES SUPPORTING THE ISSUANCE AND ADMINISTRATION OF SUCH BONDS**

WHEREAS, the Harris County Hospital District, d/b/a Harris Health (the “District”) has requested, pursuant to resolutions of its Board of Trustees (the “Board”) passed on February 27, 2025 and March 27, 2025, that the Commissioners Court issue limited tax bonds in the name of the District and on the faith and credit of the District;

WHEREAS, pursuant to the laws of the State of Texas (the “State”), including particularly Chapter 281, Texas Health and Safety Code, as amended (“Chapter 281”), Chapter 1371, Texas Government Code, as amended (“Chapter 1371”), and an election held within the District on November 7, 2023 (the “Election”), the Commissioners Court of Harris County, Texas (the “Commissioners Court”) is the appropriate entity, is authorized, and has the power to issue limited tax bonds, in the name and on the faith and credit of the District, to acquire, construct, equip, or enlarge the District’s hospitals or the hospital system;

WHEREAS, at said Election, the voters authorized the issuance of \$2,500,000,000 in hospital district bonds for the purpose of providing funds for acquiring, constructing, equipping and enlarging the District’s hospital system, including improving, renovating and developing (a) the Lyndon B. Johnson (LBJ) hospital campus, including a replacement hospital with a Level 1 capable trauma center, (b) the Ben Taub Hospital Campus, and (c) District clinics and health centers, and the acquisition of land for authorized system purposes (the “Proposition”);

WHEREAS, the Commissioners Court has determined that it is in the best interests of the District to issue limited tax bonds, in an amount not to exceed the amount specified in Section 3.1 of this Order and voted from the Election, inclusive of any premium charged against such voted authority, as one or more installments of bonds voted under the Proposition as further determined in an Officer’s Pricing Certificate (defined herein);

WHEREAS, the bonds issued under this Order will be the first bonds issued from the Proposition, and the actual amount of bonds issued from the Proposition pursuant to this Order and the balance that remains after the issuance of the bonds authorized in this Order will be indicated in an Officer’s Pricing Certificate;

WHEREAS, the Commissioners Court now proposes to issue Harris County Hospital District, Limited Tax Bonds, Series 2025 (the “Bonds”), pursuant to the provisions of Chapter 281,

Chapter 1371, and the Election, to accomplish all or part of the purpose described in the Proposition;

WHEREAS, the District has a principal amount of at least \$100,000,000 in a combination of outstanding long-term indebtedness and long-term indebtedness proposed to be issued, and some amount of such long-term indebtedness is rated in one of the four highest rating categories for long-term debt instruments by a nationally recognized rating agency for municipal securities without regard to the effect of any credit agreement or other form of credit enhancement entered into in connection with the obligation, and therefore qualifies as an “Issuer” under Chapter 1371;

WHEREAS, Chapter 1371 authorizes the Commissioners Court to delegate to an Authorized Representative (defined herein) the authority to act on behalf of the Commissioners Court, subject to certain specific parameters, in selling and delivering the Bonds and carrying out other procedures specified in this Order; and

WHEREAS, pursuant to Chapter 1371, the Commissioners Court desires to delegate the authority to effect the sale and approve the final terms of the Bonds to any Authorized Representative;

WHEREAS, the County has further determined to enter into a Bond Purchase Agreement (the “Bond Purchase Agreement”) with Jefferies LLC, as Representative (the “Representative”), and Siebert Williams Shank & Co., LLC, Stern Brothers, DA Davidson, Estrada Hinojosa, Piper Sandler & Co., SWBC and Wells Fargo Securities LLP (together with the Representative, collectively, the “Underwriters”), setting forth certain terms and conditions upon which the Underwriters will purchase the Bonds from the County and the County will sell the Bonds to the Underwriters;

WHEREAS, the Commissioners Court has been presented with, has considered, and desires to ratify and approve the use of a Preliminary Official Statement (the “Preliminary Official Statement”) in connection with the public offering of the Bonds, and desires to authorize the preparation and use of a final Official Statement (the “Official Statement”) pertaining to the Bonds;

WHEREAS, the Commissioners Court has considered the Bond Purchase Agreement, the Paying Agent/Registrar Agreement (as defined herein) and the Preliminary Official Statement, all of which are attached to and comprise a part of this Order; has found the form and substance of such documents to be satisfactory and proper and the recitals contained therein to be true, correct and complete; and has determined to authorize the issuance of the Bonds, the execution and delivery of such documents, and the taking of such other actions as may be necessary or convenient in connection therewith; and

NOW THEREFORE, BE IT ORDERED, ADJUDGED AND DECREED BY THE COMMISSIONERS COURT OF HARRIS COUNTY, TEXAS THAT:

**ARTICLE I**  
**DEFINITIONS AND INTERPRETATIONS**

Section 1.1. Definitions. As used herein, the following terms shall have the meanings specified, unless otherwise expressly provided or unless the context clearly indicates otherwise:

“Act” shall mean, together, Chapter 281, Texas Health and Safety Code, as amended, and Chapter 1371, Texas Government Code, as amended.

“Attorney General” shall mean the Attorney General of the State of Texas.

“Authorized Representative” shall mean any Authorized Representative of the County and/or Authorized Representative of the District.

“Authorized Representative of the County” shall mean any individual serving in the capacity of the Executive Director, Office of Management and Budget or the Deputy Executive Director, Office of Management and Budget, of the County or such person(s) designated in writing by the foregoing individuals.

“Authorized Representative of the District” shall mean any individual serving in the capacity of the Chief Executive Officer or Chief Financial Officer of the District or such person(s) designated in writing by the foregoing individuals.

“Board” shall mean the Board of Trustees of the District.

“Bond” or “Bonds” shall mean any or all of the Harris County Hospital District, Limited Tax Bonds, Series 2025, authorized by this Order, which bonds may be redesignated by the Authorized Representative in the Officer’s Pricing Certificate.

“Bond Purchase Agreement” shall mean the purchase agreement between the District and the Underwriters relating to the Bonds and any series of bonds authorized under a separate order of the Commissioners Court and issued concurrently with the Bonds.

“Code” shall mean the Internal Revenue Code of 1986, as amended, and, with respect to a specific section thereof, such reference shall be deemed to include (a) the Regulations promulgated under such section, (b) any successor provision of similar import hereafter enacted, (c) any corresponding provision of any subsequent Internal Revenue Code, and (d) the Regulations promulgated under the provisions described in (b) and (c).

“Commissioners Court” shall mean the governing body of the County, acting as the governing body of the County.

“Comptroller” shall mean the Comptroller of Public Accounts of the State of Texas.

“County” shall mean Harris County, Texas, and where appropriate, its Commissioners Court.

“Debt Service” means, collectively, all amounts due and payable with respect to the Bonds representing the principal, premium, if any, and the interest due on the Bonds, payable at the times and in the manner provided herein and in the Officer’s Pricing Certificate executed in connection with the sale of such Bonds.

“District” shall mean the Harris County Hospital District, d/b/a Harris Health, or any successor, and where appropriate, its Board.

“District Resolution” shall mean the resolution of the Board of the District passed on March 27, 2025 approving the form and contents of this Order and requesting the issuance of the Bonds.

“DTC” shall mean The Depository Trust Company, New York, New York, or any successor securities depository.

“DTC Participant” shall mean brokers and dealers, banks, trust companies, clearing corporations and certain other organizations on whose behalf DTC was created to hold securities to facilitate the clearance and settlement of securities transactions among DTC Participants.

“Election” shall mean the election held within the District on November 7, 2023 at which voters authorized the issuance of \$2,500,000,000 in hospital district bonds.

“EMMA” means the Electronic Municipal Market Access, a service of the MSRB found at <http://emma.msrb.org>.

“Financial Obligation” means a (a) debt obligation; (b) derivative instrument entered into in connection with, or pledged as security or a source of payment for, an existing or planned debt obligation; or (c) guarantee of a debt obligation or any such derivative instrument; provided that “financial obligation” shall not include municipal securities (as defined in the Securities Exchange Act of 1934, as amended) as to which a final official statement (as defined in the Rule) has been provided to the MSRB consistent with the Rule.

“Fiscal Year” shall mean the District’s then-designated fiscal year, which currently is the twelve-month period beginning on the first day of October of a calendar year and ending on the last day of September of the next succeeding calendar year, and which period may be designated with the number of the calendar year in which such period ends.

“Form of Bond” shall have the meaning ascribed in Section 4.1 of this Order.

“Interest Payment Date” shall mean February 15 and August 15 of each year, commencing August 15, 2025, until maturity or prior redemption with respect to any Bond, as further determined in Section 3.3 hereof, unless otherwise specified in an Officer’s Pricing Certificate.

“Issuance Costs” shall mean all costs and expenses of issuing the Bonds.

“Issue Date” shall mean the date on which the Bonds are delivered to and paid for by the Underwriters.

“MSRB” means the Municipal Securities Rulemaking Board.

“Officer’s Pricing Certificate” shall mean one or more certificates, as supplemented, executed by an Authorized Representative, pursuant to Section 3.2 herein and including any Form of Bond or other exhibit or attachment hereto with such appropriate variations, omissions and insertions as may be determined by the Authorized Representative.

“Order” shall mean this Order and all amendments hereof and supplements hereto.

“Outstanding” when used with reference to the Bonds, shall mean, as of a particular date, all Bonds theretofore and thereupon delivered pursuant to this Order except: (a) any Bonds canceled by or on behalf of the County at or before such date; (b) any Bonds defeased pursuant to the defeasance provisions of this Order or otherwise defeased as permitted by applicable law, and (c) any Bonds in lieu of or in substitution for which a replacement Bond shall have been delivered pursuant to this Order.

“Paying Agent/Registrar” shall mean [The Bank of New York Mellon Trust Company, National Association], and its successors in that capacity.

“Paying Agent/Registrar Agreement” shall mean the agreement between the County and the Paying Agent/Registrar setting forth the duties and obligations of the Paying Agent/Registrar with respect to the Bonds.

“Proposition” shall mean the \$2,500,000,000 hospital district bonds authorized by the voters as Proposition A at the Election for the purpose of providing funds for acquiring, constructing, equipping and enlarging the District’s hospital system, including improving, renovating and developing (a) the Lyndon B. Johnson (LBJ) hospital campus, including a replacement hospital with a Level 1 capable trauma center, (b) the Ben Taub Hospital Campus, and (c) District clinics and health centers, and the acquisition of land for authorized system purposes.

“Record Date” shall mean the close of business on the last business day of the calendar month immediately preceding the applicable Interest Payment Date, unless otherwise provided in the Officer’s Pricing Certificate.

“Register” shall mean the registration books for the Bonds kept by the Paying Agent/Registrar in which the names and addresses of, and the principal amounts registered to, each Registered Owner of Bonds are maintained.

“Registered Owner” or “Owner” shall mean the person or entity in whose name any Bond is registered in the Register.

“Regulations” shall mean the applicable proposed, temporary or final Treasury Regulations promulgated under the Code or, to the extent applicable to the Code, under the Internal Revenue Code of 1954, as such regulations may be amended or supplemented from time to time.

“Representative” shall mean Jefferies LLC.

“Rule” means SEC Rule 15c2-12, as amended from time to time.

“SEC” means the United States Securities and Exchange Commission.

“Underwriters” shall mean the entities defined in the recitals hereof and set forth in the Bond Purchase Agreement, as it may be amended.

Section 1.2. Other Definitions. The capitalized terms defined in the preamble to this Order shall have the meanings assigned to them in the preamble to this Order unless otherwise defined herein.

Section 1.3. Findings. The declarations, determinations and findings declared, made and found in the preamble to this Order are hereby adopted, restated and made a part of the operative provisions hereof.

Section 1.4. Titles and Headings. The titles and headings of the Articles and Sections of this Order have been inserted for convenience of reference only and are not to be considered a part hereof and shall not in any way modify or restrict any of the terms or provisions hereof and shall never be considered or given any effect in construing this Order or any provision hereof or in ascertaining intent, if any question of intent should arise.

Section 1.5. Interpretations. All terms defined herein and all pronouns used in this Order shall be deemed to apply equally to singular and plural and to all genders. This Order and all the terms and provisions hereof shall be liberally construed to effectuate the purposes set forth herein and to sustain the validity of the Bonds and the validity of the levy and collection of ad valorem taxes to pay the principal of and interest on the Bonds.

## **ARTICLE II**

### **SECURITY FOR THE BONDS**

#### Section 2.1. Pledge and Levy of Taxes.

(a) Pursuant to the authority granted by the Constitution and laws of the State, the County hereby levies on behalf of the District, for the current year and for each succeeding year hereafter while any of the Bonds or any interest thereon is outstanding and unpaid, an ad valorem tax, with respect to the Bonds, on each one hundred dollars valuation of taxable property within the District, at a rate sufficient, within the limits prescribed by law, to pay Debt Service when due and payable, full allowance being made for delinquencies and costs of collection, and said taxes are hereby irrevocably pledged to pay Debt Service and associated costs and to no other purpose; such tax shall be assessed and collected each such year; the proceeds of such tax shall be credited to the interest and sinking fund designated for the Bonds; and the proceeds of such tax shall be appropriated and applied to Debt Service and associated costs on the Bonds.

(b) To pay the Debt Service coming due on the Bonds prior to receipt of the taxes levied to pay such Debt Service, if any, there is hereby appropriated from current funds on hand, which are hereby certified to be on hand and available for such purpose, an amount sufficient to pay such Debt Service, and such amount shall be used for no other purpose.

Section 2.2. Debt Service Fund. The Harris County Hospital District Limited Tax Bonds Series 2025 Debt Service Fund (the “Series 2025 Debt Service Fund”) is hereby created as a special fund solely for the benefit of the Bonds. The District shall establish and maintain such fund at an official depository bank of the District and shall keep such fund separate and apart from all other funds and accounts of the District. Any amount on deposit in the Series 2025 Debt Service Fund shall be maintained by the District in trust for the Registered Owners of the Bonds. Such amount, plus any other amounts deposited by the District into such fund and any and all investment earnings on amounts on deposit in such fund, shall be used only to pay the principal of, premium, if any, and interest on the Bonds and related costs.

### **ARTICLE III**

#### **TERMS OF THE BONDS**

Section 3.1. Amount, Purpose and Authorization. The Bonds shall be issued from time to time in fully registered form, without coupons, under and pursuant to the authority of the Act in the total authorized aggregate principal amount set forth in the Officer’s Pricing Certificate not to exceed Eight Hundred Fifty Million Dollars (\$850,000,000) for the purpose of (1) financing the acquisition, construction, equipment, and/or enlargement of District facilities, all as further set forth in the Proposition and (2) paying certain Issuance Costs. The Bonds shall mature as determined in the Officer’s Pricing Certificate, but not later than 40 years from the date of the Bonds.

Section 3.2. Sale, Execution and Delivery of the Bonds. As authorized by the Act, any Authorized Representative is hereby authorized to act on behalf of the County and the District from time to time in selling and delivering the Bonds and carrying out other procedures specified herein, including determining the date, manner and price at which the Bonds will be sold, the dates on which the Bonds will be delivered, the years in which the Bonds will mature, the total principal amount of the Bonds and the principal amount to mature in each of such years of maturity, the rate of and method of determining interest to be borne by each such maturity, [whether the interest will be taxable or tax-exempt], the dated date, the Issue Date, the dates, prices and terms, if any, upon which the Bonds will be subject to mandatory or optional redemption prior to maturity, the final defeasance provisions for the Bonds, [the purchase of a bond insurance policy or policies, if any], for all or any portion of the Bonds, and any additional matters relating to the issuance, sale and delivery of the Bonds, all of which shall be specified in the Officer’s Pricing Certificate, substantially in the form attached hereto as Exhibit [A], provided that:

- (a) The net effective interest rate for the Bonds shall not exceed 8.00%, which amount is less than the maximum rate allowed by Chapter 1204, Texas Government Code, as amended;
- (b) the aggregate principal amount of the Bonds authorized to be issued for the purposes and the term described in Section 3.1 shall not exceed the limit described in Section 3.1;
- (c) the Officer’s Pricing Certificate for the Bonds shall indicate the amount of authorized but unissued bonds that remain available under the Proposition following the issuance of the Bonds;

(d) The Bonds to be issued must have been rated by a nationally recognized rating agency for municipal securities in one of the four highest rating categories for long-term obligations; and

(e) Any finding by the Authorized Representative relating to the sale and delivery of the Bonds shall have the same force and effect as a finding or determination made by the Commissioners Court.

The issuance of the Bonds is hereby authorized under and in accordance with the Officer's Pricing Certificate executed by any Authorized Representative. The Bonds shall be executed on behalf of the District by the County Judge and countersigned by the County Clerk, as evidenced by their manual or facsimile signatures, and the official seal of the County shall be impressed or placed in facsimile thereon. The County Judge and the County Clerk are hereby authorized to execute, attest and affix the County's seal to the Bonds and to deliver the Bonds to the Attorney General for approval, the Comptroller for registration and the Paying Agent/Registrar for authentication, and thereafter to deliver such Bonds to the Underwriters pursuant to the Bond Purchase Agreement authorized in Section 6.1 hereof. Additionally, the officers of the District are hereby authorized to take any and all actions required to cause the Bonds to be executed, attested and delivered to the Attorney General for approval and the Comptroller for registration. The authorization for the issuance of the Bonds and the related delegations to certain officers and representatives of the District and/or the County herein commences on the effective date of this Order and ends one year thereafter.

Section 3.3. Designation, Date and Interest Payment Dates. The Bonds shall be designated as the "Harris County Hospital District, Limited Tax Bonds, Series 2025" or have such other designation as may be provided in the Officer's Pricing Certificate, and shall be dated as provided in the Officer's Pricing Certificate. The Bonds shall bear interest at the rates set forth in and determined pursuant to the Officer's Pricing Certificate, from the later of the Issue Date or the most recent Interest Payment Date to which interest has been paid or duly provided for, calculated on the basis of a 360-day year of twelve 30-day months, payable on each interest payment date until maturity or prior redemption, unless otherwise provided in the Officer's Pricing Certificate.

If interest on any Bond is not paid on any Interest Payment Date and continues to be unpaid for thirty (30) days thereafter, the Paying Agent/Registrar shall establish a new record date for the payment of such interest, to be known as a Special Record Date. The Paying Agent/Registrar shall establish a Special Record Date when funds to make such interest payment are received from or on behalf of the County. Such Special Record Date shall be fifteen (15) days prior to the date fixed for payment of such past due interest, and notice of the date of payment and the Special Record Date shall be sent by United States mail, first class, postage prepaid, not later than five (5) days prior to the Special Record Date, to each affected Registered Owner as of the close of business on the day prior to mailing of such notice.

Section 3.4. Numbers, Denomination, Interest Rates and Maturities. The Bonds shall be initially issued bearing the numbers, in the principal amounts and bearing interest at the rates set forth in the Officer's Pricing Certificate and may be transferred and exchanged as set forth herein. The Bonds shall mature on the dates, in the years, and in the amounts set forth in the Officer's Pricing Certificate. Bonds delivered in transfer of or in exchange for other Bonds shall be of the



same series, numbered in order of their authentication by the Paying Agent/Registrar, in the denomination of \$5,000 or integral multiples thereof and shall mature on the same date and bear interest at the same rate as the Bond or Bonds in lieu of which they are delivered.

Section 3.5. Redemption Prior to Maturity. The Bonds shall be subject to optional and mandatory redemption, as set out in the Officer's Pricing Certificate and the Form of Bond approved therein. The Authorized Representative shall have the authority on behalf of and in the name of the District to direct and/or consent to the delivery to the Registered Owners and other required notice parties, of any notice of redemption of Bonds, provided that any notice of optional redemption may be conditioned on the authorization and issuance of refunding bonds or other condition.

Section 3.6. Manner of Payment, Characteristics, Execution and Authentication. The Paying Agent/Registrar is hereby appointed the paying agent for the Bonds. The Bonds shall be payable, shall have the characteristics and shall be executed, sealed, registered and authenticated, all as provided and in the manner indicated in the Form of Bond authorized in Article III hereof and set forth in Attachment I to Exhibit A of this Order and approved in the Officer's Pricing Certificate. If any officer of the County whose manual or facsimile signature shall appear on the Bonds shall cease to be such officer before the authentication of the Bonds or before the delivery of the Bonds, such manual or facsimile signature shall nevertheless be valid and sufficient for all purposes as if such officer had remained in such office.

Section 3.7. Authentication. Except for the Bonds to be initially issued, which need not be authenticated by the Paying Agent/Registrar, only such Bonds as shall bear thereon a certificate of authentication, substantially in the form provided in Attachment I to Exhibit A of this Order, manually executed by an authorized representative of the Paying Agent/Registrar, shall be entitled to the benefits of this Order or shall be valid or obligatory for any purpose. Such duly executed certificate of authentication shall be conclusive evidence that the Bond so authenticated was delivered by the Paying Agent/Registrar hereunder.

Section 3.8. Ownership. The District, the Paying Agent/Registrar and any other person may treat the person in whose name any Bond is registered as the absolute owner of such Bond for the purpose of making and receiving payment of the principal thereof and interest thereon and for all other purposes, whether or not such Bond is overdue, and neither the County, the District nor the Paying Agent/Registrar shall be bound by any notice or knowledge to the contrary. All payments made to the person deemed to be the Registered Owner of any Bond in accordance with this Section shall be valid and effective and shall discharge the liability of the County, the District and the Paying Agent/Registrar upon such Bond to the extent of the sums paid.

Section 3.9. Registration, Transfer and Exchange.

(a) The Paying Agent/Registrar is hereby appointed the registrar for the Bonds. So long as any Bond remains Outstanding, the Register may be maintained at the District's office or at the payment office of the Paying Agent/Registrar, as directed by the District from time to time, in which, subject to such reasonable regulations as it may prescribe, the Paying Agent/Registrar shall provide for the registration and transfer of the Bonds in accordance with the terms of this Order.

(b) Each Bond shall be transferable only upon the presentation and surrender thereof at the payment office of the Paying Agent/Registrar, accompanied by an assignment duly executed by the Registered Owner or his authorized representative in form satisfactory to the Paying Agent/Registrar. Upon due presentation of any Bond for transfer, the Paying Agent/Registrar shall authenticate and deliver in exchange therefor, within 72 hours after such presentation, a new Bond or Bonds, registered in the name of the transferee or transferees, in authorized denominations and of the same maturity and aggregate principal amount and bearing interest at the same rate as the Bond or Bonds so presented and surrendered.

(c) All Bonds shall be exchangeable upon the presentation and surrender thereof at the payment office of the Paying Agent/Registrar for a Bond or Bonds, of the same maturity and interest rate and in any authorized denomination, in an aggregate principal amount equal to the unpaid principal amount of the Bond or Bonds presented for exchange. The Paying Agent/Registrar shall be and is hereby authorized to authenticate and deliver exchange Bonds in accordance with the provisions of this Section. Each Bond delivered by the Paying Agent/Registrar in accordance with this Section shall be entitled to the benefits and security of this Order to the same extent as the Bond or Bonds in lieu of which such Bond is delivered.

(d) All Bonds issued in transfer or exchange shall be delivered to the Registered Owners thereof at the payment office of the Paying Agent/Registrar or sent by United States mail, first class, postage prepaid.

(e) The District or the Paying Agent/Registrar may require the Registered Owner of any Bond to pay a sum sufficient to cover any tax or other governmental charge that may be imposed in connection with the transfer or exchange of such Bond. Any fee or charge of the Paying Agent/Registrar for such transfer or exchange shall be paid by the District.

Section 3.10. Book-Entry-Only System.

(a) The Initial Bond shall be registered in the name of the Representative of the Underwriters. Except as provided in subsection (c) hereof, all other Bonds shall be registered in the name of Cede & Co., as nominee of DTC. Upon delivery by DTC to the Paying Agent/Registrar of written notice to the effect that DTC has determined to substitute a new nominee in place of Cede & Co., and subject to the provisions in this Order with respect to interest checks being mailed to the Owner at the close of business on the Record Date, the word "Cede & Co." in this Order shall refer to such new nominee of DTC.

With respect to Bonds registered in the name of Cede & Co., as nominee of DTC, the District and the Paying Agent/Registrar shall have no responsibility or obligation to any DTC Participant or to any person on behalf of whom such a DTC Participant holds an interest in the Bonds. Without limiting the immediately preceding sentence, the District and the Paying Agent/Registrar shall have no responsibility or obligation with respect to (a) the accuracy of the records of DTC, Cede & Co. or any DTC Participant with respect to any ownership interest in the Bonds, (b) the delivery to any DTC Participant or any other

person, other than a Bondholder, as shown on the Register, of any notice with respect to the Bonds, including any notice of redemption or (c) the payment to any DTC Participant or any other person, other than a Bondholder, as shown in the Register of any amount with respect to principal of, premium, if any, or interest on the Bonds.

Except as provided in subsection (c) of this Section, the District and the Paying Agent/Registrar shall be entitled to treat and consider the person in whose name each Bond is registered in the Register as the absolute owner of such Bond for the purpose of payment of principal of, premium, if any, and interest on Bonds, for the purpose of giving notices of redemption and other matters with respect to such Bond, for the purpose of registering transfers with respect to such Bond, and for all other purposes whatsoever. The Paying Agent/Registrar shall pay all principal of, premium, if any, and interest on the Bonds only to or upon the order of the respective Owners, as shown in the Register as provided in this Order, or their respective attorneys duly authorized in writing, and all such payments shall be valid and effective to fully satisfy and discharge the District's obligations with respect to payment of principal of, premium, if any, and interest on the Bonds to the extent of the sum or sums so paid. No person other than an Owner shall receive a Bond evidencing the obligation of the District to make payments of amounts due pursuant to this Order.

(b) Payments and Notices to Cede & Co. Notwithstanding any other provision of this Order to the contrary, as long as any Bonds are registered in the name of Cede & Co., as nominee of DTC, all payments with respect to principal of, premium, if any, and interest on the Bonds, and all notices with respect to such Bonds shall be made and given, respectively, in the manner provided in the representation letter of the District to DTC.

(c) Successor Securities Depository; Transfer Outside Book-Entry-Only System. In the event that the District or the Paying Agent/Registrar determines that DTC is incapable of discharging its responsibilities described herein and in the representation letter of the County to DTC, and that it is in the best interest of the beneficial owners of the Bonds that they be able to obtain certificated Bonds, the District or the Paying Agent/Registrar shall (a) appoint a successor securities depository, qualified to act as such under Section 17(a) of the Securities and Exchange Act of 1934, as amended, notify DTC of the appointment of such successor securities depository and transfer one or more separate Bonds to such successor securities depository or (b) notify DTC of the availability through DTC of Bonds and transfer one or more separate Bonds to DTC Participants having Bonds credited to their DTC accounts. In such event, the Bonds shall no longer be restricted to being registered in the Register in the name of Cede & Co., as nominee of DTC, but may be registered in the name of the successor securities depository, or its nominee, or in whatever name or names Owners transferring or exchanging Bonds shall designate, in accordance with the provisions of this Order.

Section 3.11. Replacement Bonds. Upon the presentation and surrender to the Paying Agent/Registrar of a damaged or mutilated Bond, the Paying Agent/Registrar shall authenticate and deliver in exchange therefor a replacement Bond, of the same maturity, interest rate and principal amount, bearing a number not contemporaneously outstanding. The District or the Paying Agent/Registrar may require the Registered Owner of such Bond to pay a sum sufficient to cover any tax or other governmental charge that may be imposed in connection therewith and any other

expenses connected therewith, including the fees and expenses of the Paying Agent/Registrar and the District.

If any Bond is lost, apparently destroyed or wrongfully taken, the District, pursuant to the applicable laws of the State of Texas and Orders of the County, and in the absence of notice or knowledge that such Bond has been acquired by a bona fide purchaser, shall execute, and the Paying Agent/Registrar shall authenticate and deliver, a replacement Bond of the same maturity, interest rate and principal amount, bearing a number not contemporaneously outstanding, provided that the Registered Owner thereof shall have:

- (a) furnished to the District and the Paying Agent/Registrar satisfactory evidence of the ownership of and the circumstances of the loss, destruction or theft of such Bond;
- (b) furnished such security or indemnity as may be required by the Paying Agent/Registrar and the District to save and hold them harmless;
- (c) paid all expenses and charges in connection therewith, including, but not limited to, printing costs, legal fees, fees of the Paying Agent/Registrar and any tax or other governmental charge that may be imposed; and
- (d) met any other reasonable requirements of the District and the Paying Agent/Registrar.

If, after the delivery of such replacement Bond, a bona fide purchaser of the original Bond in lieu of which such replacement Bond was issued presents for payment such original Bond, the District and the Paying Agent/Registrar shall be entitled to recover such replacement Bond from the person to whom it was delivered or any person taking therefrom, except a bona fide purchaser, and shall be entitled to recover upon the security or indemnity provided therefor to the extent of any loss, damage, cost or expense incurred by the District or the Paying Agent/Registrar in connection therewith.

If any such mutilated, lost, apparently destroyed or wrongfully taken Bond has become or is about to become due and payable, the District in its discretion may, instead of issuing a replacement Bond, authorize the Paying Agent/Registrar to pay such Bond.

Each replacement Bond delivered in accordance with this Section shall be entitled to the benefits and security of this Order to the same extent as the Bond or Bonds in lieu of which such replacement Bond is delivered.

Section 3.12. Cancellation. All Bonds surrendered to the Paying Agent/Registrar for payment, redemption, transfer, exchange or replacement shall be promptly canceled by the Paying Agent/Registrar. All such Bonds surrendered to the District shall be delivered to the Paying Agent/Registrar and, if not already canceled, shall be canceled by the Paying Agent/Registrar. Any Bonds previously authenticated and delivered that the District may have acquired in any manner whatsoever shall be promptly delivered to and canceled by the Paying Agent/Registrar. All canceled Bonds shall be treated in accordance with the Paying Agent/Registrar's retention policy.

## **ARTICLE IV** **FORM OF BOND**

Section 4.1. Form of Bond. The Bonds, including the Form of Comptroller's Registration Certificate, Form of Paying Agent/Registrar Authentication Certificate and Form of Assignment shall be in substantially the form set forth in Attachment I to Exhibit A (i.e. Officer's Pricing Certificate) with such omissions, insertions and variations as may be required by the terms of the Officer's Pricing Certificate or as may be necessary or desirable, and not prohibited by this Order ("Form of Bond").

Section 4.2. Legal Opinion; CUSIP. The opinions of Co-Bond Counsel and Tax Counsel, statement of bond insurance, if any, and CUSIP number(s) may be printed on or attached to the Bonds, but errors or omissions in the printing of such opinions and numbers shall have no effect on the validity of the Bonds.

## **ARTICLE V** **PAYING AGENT/REGISTRAR**

Section 5.1. Appointment of Paying Agent/Registrar. The Authorized Representative is hereby authorized to select and appoint the initial Paying Agent/Registrar for the Bonds, and the initial Paying Agent/Registrar shall be designated in an Officer's Pricing Certificate. The form of Paying Agent/Registrar Agreement specifying the duties and responsibilities of the District and the Paying Agent/Registrar attached hereto as Exhibit B is hereby approved, and the Authorized Representative is hereby authorized and directed to execute and deliver or cause the execution and delivery by the Chair of Vice Chair of the Board and the Secretary or Assistant Secretary of the Board of one or more Paying Agent/Registrar Agreements.

Section 5.2. Trust Funds. All money transferred to the Paying Agent/Registrar in its capacity as Paying Agent/Registrar for the Bonds under this Order (except any sums representing Paying Agent/Registrar's fees) shall be held in trust for the benefit of the District, shall be the property of the District and shall be disbursed in accordance with this Order.

Section 5.3. Bonds Presented. Subject to the provisions of Section 5.4, all mature Bonds presented to the Paying Agent/Registrar for payment shall be paid without the necessity of further instructions from the District. Such Bonds shall be canceled as provided herein.

Section 5.4. Unclaimed Funds Held by the Paying Agent/Registrar. Funds held by the Paying Agent/Registrar that represent principal of and interest on the Bonds remaining unclaimed by the Registered Owner thereof after the expiration of three years from the date such funds have become due and payable (a) shall be reported and disposed of by the Paying Agent/Registrar in accordance with the provisions of Title 6 of the Texas Property Code, as amended, to the extent such provisions are applicable to such funds, or (b) to the extent such provisions do not apply to the funds, such funds shall be paid by the Paying Agent/Registrar to the District upon receipt by the Paying Agent/Registrar of a written request therefor from the District.

The Paying Agent/Registrar shall have no liability to the Registered Owners of the Bonds by virtue of actions taken in compliance with this Section.

Section 5.5. Paying Agent/Registrar May Own Bonds. The Paying Agent/Registrar, in its individual or any other capacity, may become the owner or pledgee of Bonds with the same rights it would have if it were not the Paying Agent/Registrar.

Section 5.6. Successor Paying Agents/Registrars. The District covenants that at all times while any Bonds are Outstanding it will provide a legally qualified bank, trust company, financial institution or other agency to act as Paying Agent/Registrar for the Bonds. The District reserves the right to change the Paying Agent/Registrar for the Bonds on not less than 60 days' written notice to the Paying Agent/Registrar, as long as any such notice is effective not less than 60 days prior to the next succeeding principal or interest payment date on the Bonds. Promptly upon the appointment of any successor Paying Agent/Registrar, the previous Paying Agent/Registrar shall deliver the Register or a copy thereof to the new Paying Agent/Registrar, and the new Paying Agent/Registrar shall notify each Registered Owner, by United States mail, first class, postage prepaid, of such change and of the address of the new Paying Agent/Registrar. Each Paying Agent/Registrar hereunder, by acting in that capacity, shall be deemed to have agreed to the provisions of this Order.

## **ARTICLE VI**

### **SALE AND APPLICATION OF PROCEEDS OF BONDS**

Section 6.1. Sale of Bonds; Execution of Bond Purchase Agreement. The Bonds shall be sold and delivered to the Underwriters in accordance with the Bond Purchase Agreement and for the price set out in the Officer's Pricing Certificate. The Bond Purchase Agreement, substantially in the form attached hereto as Exhibit C, is hereby approved. The Authorized Representative and other appropriate officials of the County and the District are hereby authorized and directed to execute the Bond Purchase Agreement, upon completion of the terms thereof in accordance with the Officer's Pricing Certificate, on behalf of the District, and the appropriate officials, agents and representatives of the County and the District are hereby authorized to do any and all things necessary or desirable to satisfy the conditions set out therein and to provide for the issuance and delivery of the Bonds.

Section 6.2. Approval, Registration and Delivery. The County Judge is hereby authorized to have control and custody of the Bonds and all necessary records and proceedings pertaining thereto pending their delivery, and the County Judge and other officers and employees of the County, or officers and employees of the District acting on behalf of the District, are hereby authorized and directed to make such certifications and to execute such instruments as may be necessary to accomplish the delivery of the Bonds and to assure the investigation, examination and approval thereof by the Attorney General and the registration of the initial Bonds by the Comptroller. Upon registration of the Bonds, the Comptroller (or the Comptroller's bond clerk or an assistant bond clerk lawfully designated in writing to act for the Comptroller) shall manually sign the Comptroller's Registration Certificates prescribed herein to be attached or affixed to each Bond initially delivered and the seal of the Comptroller shall be impressed or printed or lithographed thereon.

Section 6.3. Offering Documents; Ratings. The District has approved, and the County hereby approves, the form and contents of the Preliminary Official Statement relating to the Bonds, substantially in the form attached hereto as Exhibit D, and any addenda, supplement or amendment

thereto, and ratifies and approves the distribution of such Preliminary Official Statement in the offer and sale of the Bonds by the Underwriters, with such changes therein or additions thereto as the any Authorized Representative may deem advisable, such determination to be conclusively evidenced by their approval thereof. The Underwriters are hereby authorized to distribute a final Official Statement in substantially the same form as the Preliminary Official Statement, together with such additions, deletions and modifications as shall be necessary and desirable or consistent with the terms hereof and the Officer's Pricing Certificate.

Further, the Commissioners Court hereby ratifies, authorizes and approves the actions of the County Judge, the Authorized Representatives, the District's financial advisor and other consultants in seeking ratings on the Bonds.

Section 6.4. Application of Proceeds of Bonds. Proceeds from the sale of the Bonds shall, promptly upon receipt by the District, be applied as set forth in the Officer's Pricing Certificate.

Section 6.5. Federal Tax Matters.

(a) General. The District covenants not to take any action or omit to take any action that, if taken or omitted, would cause the interest on the Bonds to be includable in gross income for federal income tax purposes. In furtherance thereof, the District covenants to comply with sections 103 and 141 through 150 of the Code and the provisions set forth in the Federal Tax Certificate executed by the District in connection with the Bonds.

(b) No Private Activity Bonds. The District covenants that it will use the proceeds of the Bonds (including investment income) and the property financed, directly or indirectly, with such proceeds so that the Bonds will not be "private activity bonds" within the meaning of section 141 of the Code. Furthermore, the District will not take a deliberate action (as defined in section 1.141-2(d)(3) of the Regulations) that causes the Bonds to be a "private activity bond" unless it takes a remedial action permitted by section 1.141-12 of the Regulations.

(c) No Federal Guarantee. The District covenants not to take any action or omit to take any action that, if taken or omitted, would cause the Bonds to be "federally guaranteed" within the meaning of section 149(b) of the Code, except as permitted by section 149(b)(3) of the Code.

(d) No Hedge Bonds. The District covenants not to take any action or omit to take action that, if taken or omitted, would cause the Bonds to be "hedge bonds" within the meaning of section 149(g) of the Code.

(e) No Arbitrage Bonds. The District covenants that it will make such use of the proceeds of the Bonds (including investment income) and regulate the investment of such proceeds of the Bonds so that the Bonds will not be "arbitrage bonds" within the meaning of section 148(a) of the Code.

(f) Required Rebate. The District covenants that, if the District does not qualify for an exception to the requirements of section 148(f) of the Code, the District will

comply with the requirement that certain amounts earned by the District on the investment of the gross proceeds of the Bonds, be rebated to the United States.

(g) Information Reporting. The District covenants to file or cause to be filed with the Secretary of the Treasury an information statement concerning the Bonds in accordance with section 149(e) of the Code.

(h) Record Retention. The District covenants to retain all material records relating to the expenditure of the proceeds (including investment income) of the Bonds and the use of the property financed, directly or indirectly, thereby until three years after the last Bond is redeemed or paid at maturity (or such other period as provided by subsequent guidance issued by the Department of the Treasury) in a manner that ensures their complete access throughout such retention period.

(i) Registration. If the Bonds are “registration-required bonds” under section 149(a)(2) of the Code, the Bonds will be issued in registered form.

(j) Favorable Opinion of Bond Counsel. Notwithstanding the foregoing, the District will not be required to comply with any of the federal tax covenants set forth above if the District has received an opinion of nationally recognized bond counsel that such noncompliance will not adversely affect the excludability of interest on the Bonds from gross income for federal income tax purposes.

(k) Continuing Compliance. Notwithstanding any other provision of this Order, the District’s obligations under the federal tax covenants set forth above will survive the defeasance and discharge of the Bonds for as long as such matters are relevant to the excludability of interest on the Bonds from gross income for federal income tax purposes.

(l) Official Intent. For purposes of section 1.150-2(d) of the Regulations, to the extent that an official intent to reimburse by the District has not been adopted for a particular project, this Order serves as the District’s official declaration of intent to use proceeds of the Bonds to reimburse itself from proceeds of the Bonds issued in the maximum amount authorized by this Order for certain capital expenditures paid in connection with the projects set forth herein. Any such reimbursement will only be made (i) for an original expenditure paid no earlier than 60 days prior to the date hereof and (ii) not later than 18 months after the later of (A) the date the original expenditure is paid or (B) the date on which the project to which such expenditure relates is placed in service or abandoned, but in no event more than three years after the original expenditure is paid.

## **ARTICLE VII**

### **CONTINUING DISCLOSURE UNDERTAKING**

Section 7.1. Annual Reports. (a) The District shall provide annually to the MSRB, (i) within six (6) months after the end of each Fiscal Year of the District ending in and after 2025, financial information and operating data with respect to the District of the general type included in the Official Statement, being the tables described in an Officer’s Pricing Certificate, and (ii) if not provided as part of such financial information and operating data, audited financial statements of the District, when and if available. Any financial statements so to be provided shall be



(i) prepared in accordance with the accounting principles described in Exhibit [E] hereto, and  
(ii) audited, if the District commissions an audit of such statements and the audit is completed within the period during which they must be provided. If the audit of such financial statements is not complete within 12 months after any such fiscal year end, then the District shall file unaudited financial statements within such 12-month period and audited financial statements for the applicable fiscal year, when and if the audit report on such financial statements becomes available.

(b) If the District changes its Fiscal Year, it will notify the MSRB of the change (and of the date of the new Fiscal Year end) prior to the next date by which the District otherwise would be required to provide financial information and operating data pursuant to this Section.

(c) The financial information and operating data to be provided pursuant to this Section may be set forth in full in one or more documents or may be included by specific reference to any document (including an official statement or other offering document), if it is available to the public on the MSRB's internet website or has been filed with the SEC. The financial information or operating data shall be provided in an electronic format as prescribed by the MSRB.

Section 7.2. Event Notices.

(a) The District shall provide the following to the MSRB, in an electronic format as prescribed by the MSRB, in a timely manner not in excess of ten (10) business days after the occurrence of the event, notice of any of the following events with respect to the Bonds:

- (1) Principal and interest payment delinquencies;
- (2) Non-payment related defaults, if material;
- (3) Unscheduled draws on debt service reserves reflecting financial difficulties;
- (4) Unscheduled draws on credit enhancements reflecting financial difficulties;
- (5) Substitution of credit or liquidity providers, or their failure to perform;
- (6) Adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds;
- (7) Modifications to rights of the holders of the Bonds, if material;
- (8) Bond calls, if material, and tender offers;

- (9) Defeasances;
- (10) Release, substitution, or sale of property securing repayment of the Bonds, if material;
- (11) Rating changes;
- (12) Bankruptcy, insolvency, receivership or similar event of the District;

Note to paragraph 12: For the purposes of the event identified in paragraph 12 of this section, the event is considered to occur when any of the following occur: the appointment of a receiver, fiscal agent or similar officer for the District in a proceeding under the U.S. Bankruptcy Code or in any other proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the District, or if such jurisdiction has been assumed by leaving the existing governing body and officials or officers in possession but subject to the supervision and orders of a court or governmental authority, or the entry of an order confirming a plan of reorganization, arrangement or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the District.

(13) The consummation of a merger, consolidation, or acquisition involving the District or the sale of all or substantially all of the assets of the District, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material;

(14) Appointment of a successor or additional trustee or the change of name of a trustee, if material;

(15) Incurrence of a Financial Obligation of the District, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a Financial Obligation of the District, any of which affect security holders, if material; and

(16) Default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a Financial Obligation of the District, any of which reflect financial difficulties.

Note to paragraphs (15) and (16): For purposes of the events identified in paragraphs (15) and (16) of this section and in the definition of Financial Obligation in Section 1.01, the District intends the words used in such paragraphs to have the meanings ascribed to them in SEC Release No. 34-83885 dated August 20, 2018 (the “2018 Release”) and any further written guidance provided by the SEC or its staff with respect to the amendments to the Rule affected by the 2018 Release.

(b) The District shall provide to the MSRB, in an electronic format as prescribed by the MSRB, in a timely manner, notice of a failure by the District to provide financial information and operating data in accordance with Article VII. All documents provided to the MSRB pursuant to this section shall be accompanied by identifying information as prescribed by the MSRB.

Section 7.3. Limitations, Disclaimers and Amendments. (a) The District shall be obligated to observe and perform the covenants specified in this Article for so long as, but only for so long as, the District remains an “obligated person” with respect to the Bonds within the meaning of the Rule, except that the District in any event will give notice of any deposit made in accordance with Section 8.2 that causes Bonds no longer to be outstanding.

(b) The provisions of this Article are for the sole benefit of the Owners and beneficial owners of the Bonds, and nothing in this Article, express or implied, shall give any benefit or any legal or equitable right, remedy, or claim hereunder to any other person. The District undertakes to provide only the financial information, operating data, financial statements, and notices which it has expressly agreed to provide pursuant to this Article and does not hereby undertake to provide any other information that may be relevant or material to a complete presentation of the District’s financial results, condition, or prospects or hereby undertake to update any information provided in accordance with this Article or otherwise, except as expressly provided herein. The District does not make any representation or warranty concerning such information or its usefulness to a decision to invest in or sell Bonds at any future date.

UNDER NO CIRCUMSTANCES SHALL THE DISTRICT BE LIABLE TO THE OWNER OR BENEFICIAL OWNER OF ANY BOND OR ANY OTHER PERSON, IN CONTRACT OR TORT, FOR DAMAGES RESULTING IN WHOLE OR IN PART FROM ANY BREACH BY THE DISTRICT, WHETHER NEGLIGENT OR WITH OR WITHOUT FAULT ON ITS PART, OF ANY COVENANT SPECIFIED IN THIS ARTICLE, BUT EVERY RIGHT AND REMEDY OF ANY SUCH PERSON, IN CONTRACT OR TORT, FOR OR ON ACCOUNT OF ANY SUCH BREACH SHALL BE LIMITED TO AN ACTION FOR MANDAMUS OR SPECIFIC PERFORMANCE.

(c) No default by the District in observing or performing its obligations under this Article shall comprise a breach of or default under the Order for purposes of any other provisions of this Order.

(d) Nothing in this Article is intended or shall act to disclaim, waive, or otherwise limit the duties of the District under federal and state securities laws.

(e) The provisions of this Article may be amended by the District from time to time to adapt to changed circumstances that arise from a change in legal requirements, a change in law, or a change in the identity, nature, status, or type of operations of the District, but only if (1) the provisions of this Article, as so amended, would have permitted an underwriter to purchase or sell Bonds in the primary offering of the Bonds in compliance with the Rule, taking into account any amendments or interpretations of the Rule to the date of such amendment, as well as such changed circumstances, and (2) either (A) the

Owners of a majority in aggregate principal amount (or any greater amount required by any other provisions of this Order that authorize such an amendment) of the outstanding Bonds consent to such amendment or (B) a person that is unaffiliated with the District (such as nationally recognized bond counsel) determines that such amendment will not materially impair the interests of the Owners and beneficial owners of the Bonds. The District may also repeal or amend the provisions of this Section if the SEC amends or repeals the applicable provisions of the Rule or any court of final jurisdiction enters judgment that such provisions of the Rule are invalid, and the District also may amend the provisions of this Section in its discretion in any other manner or circumstance, but in either case only if and to the extent that the provisions of this sentence would not have prevented an underwriter from lawfully purchasing or selling the Bonds in the primary offering of the Bonds, giving effect to (a) such provisions as so amended and (b) any amendments or interpretations of the Rule. If the District so amends the provisions of this Article, the District shall include with any amended financial information or operating data next provided in accordance with this Article an explanation, in narrative form, of the reasons for the amendment and of the impact of any change in the type of financial information or operating data so provided.

Section 7.4. Amendments to the Rule. In the event the Authorized Representative, in consultation with Co-Bond Counsel and the District's financial advisor, determines that it is necessary or desirable to amend the provisions of this Article VII in order to facilitate compliance with amendments to the Rule and related guidance from the SEC, the Authorized Representative may make such changes in an Officer's Pricing Certificate for the Bonds and such amendments are hereby authorized and shall be deemed effective as set forth in an Officer's Pricing Certificate.

## **ARTICLE VIII**

### **MISCELLANEOUS**

Section 8.1. Related Matters. In order that the County and the District shall satisfy in a timely manner all of its obligations under this Order and the Bond Purchase Agreement, the County Judge, County Clerk, the Authorized Representatives and all other appropriate officers, agents, representatives and employees of the County, or officers, agents, representatives and employees of the District acting on behalf of the District, are hereby authorized and directed to take all other actions that are reasonably necessary to provide for the issuance and delivery of the Bonds, executing by manual or facsimile signature and delivering on behalf of the District the Bonds substantially in the form set out in Attachment I to Exhibit A hereof, subject to such insertions, additions, and modifications as may be necessary to cause such certificates to certify correctly those matters to be certified thereby, and executing and delivering on behalf of the District all other certificates, consents, receipts, requests, notices and other documents as may be reasonably necessary to satisfy the County and the District's obligations under this Order and the Bond Purchase Agreement, and to direct the transfer and application of funds of the District consistent with the provisions of this Order. If requested by the Attorney General or his representatives, the individual acting in the capacity of the County Attorney or his/her designee may authorize such ministerial changes in the written text or exhibits to this Order as are necessary to obtain the Attorney General's approval and as he/she determines are consistent with the intent and purposes of this Order, which determination shall be final.

Section 8.2. Defeasance. The provisions of this Order, the District Resolution, and the obligations to the Registered Owners of any or all of the Bonds to pay the principal of and interest thereon may be defeased in any manner now or hereafter authorized by law, including by depositing with the Paying Agent/Registrar or with the Comptroller of Public Accounts of the State of Texas either: (i) cash in an amount equal to the principal amount of and interest on such Bonds to the date of maturity or earlier redemption, or (ii) pursuant to an escrow or trust agreement, cash and/or (A) direct noncallable obligations of the United States of America, including obligations that are unconditionally guaranteed by the United States of America; (B) noncallable obligations of an agency or instrumentality of the United States, including obligations that are unconditionally guaranteed or insured by the agency or instrumentality and that, on the date the Commissioners Court adopts or approves the proceedings authorizing the issuance of refunding bonds or on the date the Board adopts or approves the proceedings authorizing the deposit if the transaction does not involve the issuance of ad valorem tax bonds, are rated as to investment quality by a nationally recognized investment rating firm not less than “AAA” or its equivalent; or (C) noncallable obligations of a state or an agency or a county, municipality, or other political subdivision of a state that have been refunded and that, on the date the governing body of the issuer adopts or approves the proceedings authorizing the issuance of refunding bonds, are rated as to investment quality by a nationally recognized investment rating firm not less than AAA or its equivalent, which, in the case of (A), (B) or (C) may be in book-entry form, and the principal of and interest on which will, when due or redeemable at the option of the holder, without further investment or reinvestment of either the principal amount thereof or the interest earnings thereon, provide money in an amount which, together with other moneys, if any, held in such escrow at the same time and available for such purpose, shall be sufficient to provide for the timely payment of the principal of and interest on such Bonds to the date of maturity or earlier redemption; provided, however, that if any of the Bonds are to be redeemed prior to their respective dates of maturity, provision shall have been made for giving notice of redemption as provided in this Order. Upon such deposit such Bonds shall no longer be regarded to be Outstanding or unpaid. Any surplus amounts not required to accomplish such defeasance shall be returned to the District.

Section 8.3. Ratifying Other Actions. All other actions taken on behalf of the District by the Commissioners Court, the County Judge, the County Attorney, the County Treasurer, the County Auditor, the Executive Director, Office of Management and Budget of the County, the Deputy Executive Director, Office of Management and Budget of the County, the Chief Executive Officer of the District and the Chief Financial Officer of the District (collectively, the “Authorized Officials”), in connection with the issuance of the Bonds are hereby ratified and confirmed.

Section 8.4. Authorization for Certain Other Actions. The Authorized Officials are hereby authorized to take such other actions as may be necessary to meet with bond rating agencies and prospective bond purchasers so as to achieve the most favorable terms for the sale of the Bonds and to attend the closing for the Bonds, and to incur expenses in connection therewith in accordance with County policy. Additionally, the Authorized Officials are authorized to take all necessary actions incident to the issuance and administration of the Bonds that are necessary to carry out the purposes of this Order, including any and all banking arrangements associated with the Bonds.

Section 8.5. Execution and Delivery of Other Documents. The Authorized Officials are each hereby authorized to execute, attest, and affix the County or District’s seal, as applicable, to

such other agreements, advance commitment agreements, assignments, bonds, certificates, contracts, documents, instruments, releases, financing statements, letters of instruction, notices of acceptance, written requests and other papers, and to take all actions and to do all things whether or not mentioned herein, as may be necessary or convenient to carry out or assist in carrying out the purposes of this Order, the Officer's Pricing Certificate, the Bond Purchase Agreement and the Paying Agent/Registrar Agreement.

Section 8.6. Exhibits Incorporated Herein. All of the terms and provisions of each of the documents listed below as an exhibit shall be and are hereby incorporated into and made a part of this Order for all purposes:

Exhibit A	Form of Officer's Pricing Certificate
Exhibit B	Form of Paying Agent/Registrar Agreement
Exhibit C	Form of Bond Purchase Agreement
Exhibit D	Form of Preliminary Official Statement
Exhibit E	Description of Annual Financial Information

Section 8.7. Legal Holidays. In any case where the date interest accrues and becomes payable on the Bonds, principal of the Bonds matures, the date fixed for redemption of any Bonds or a Record Date shall be in the County a Saturday, Sunday, legal holiday or a day on which banking institutions are authorized by law to close, then payment of interest or principal need not be made on such date, or the Record Date shall not occur on such date, but payment may be made or the Record Date shall occur on the next succeeding day which is not in the County a Saturday, Sunday, legal holiday or a day on which banking institutions are authorized by law to close, with the same force and effect as if (i) made on the date of maturity or the date fixed for redemption and no interest shall accrue for the period from the date of maturity or redemption to the date of actual payment or (ii) the Record Date had occurred on the last business day of that calendar month.

Section 8.8. No Recourse Against District, County or Authorized Officials. No recourse shall be had for the payment of principal of or interest on any Bonds or for any claim based thereon or on this Order against any official of the District or any official of the County or the District, the County or any person executing any Bonds.

Section 8.9. Power to Revise Form of Documents. Notwithstanding any other provision of this Order, the officers of the County, or officers of the District acting on behalf of the District, are each hereby authorized to make or approve such revisions, additions, deletions and variations to this Order and in the form of the documents attached hereto as exhibits as, in the judgment of the Authorized Representative, and in the opinion of Co-Bond Counsel to the District, may be necessary or convenient to carry out or assist in carrying out the purposes of this Order, the Officer's Pricing Certificate, the Bond Purchase Agreement, the Preliminary Official Statement, the final Official Statement and the Paying Agent/Registrar Agreement or as may be required for approval of the Bonds by the Attorney General; provided, however, that any changes to such documents resulting in substantive amendments to the terms and conditions of the Bonds or such documents shall be confirmed by the Commissioners Court or approved by the Authorized Representative, acting as the designated officer of the County or the District to act on behalf of the District pursuant to the Act.

Section 8.10. Further Proceedings. The Authorized Officials and other appropriate officials of the County, or officers of the District acting on behalf of the District, are hereby authorized and directed to do any and all things necessary and/or convenient to carry out the terms of this Order.

Section 8.11. Severability. If any Section, paragraph, clause or provision of this Order shall for any reason be held to be invalid or unenforceable, the invalidity or unenforceability of such Section, paragraph, clause or provision shall not affect any of the remaining provisions of this Order.

Section 8.12. Open Meeting. It is hereby found, determined and declared that a sufficient written notice of the date, hour, place and subject of the meeting of the Commissioners Court at which this Order was adopted was posted at a place convenient and readily accessible at all times to the general public at the County Courthouse for the time required by law preceding this meeting, as required by the Open Meetings Law, Chapter 551, Texas Government Code, as amended, and that this meeting has been open to the public as required by law at all times during which this Order and the subject matter thereof has been discussed, considered and formally acted upon. The Commissioners Court further ratifies, approves and confirms such written notice and the contents and posting thereof.

Section 8.13. Repealer. All orders and resolutions, or parts thereof, inconsistent herewith are hereby repealed to the extent of such inconsistency.

Section 8.14. Effective Date. This Order shall be in force and effect from and upon its adoption.

*[EXECUTION PAGE FOLLOWS]*

PASSED AND APPROVED on first and final reading this April 10, 2025.

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LINA HIDALGO, County Judge

ATTEST:

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TENESHIA HUDSPETH, County Clerk

(SEAL)

Execution Page – Authorizing Order



**EXHIBIT A**

**FORM OF**

**OFFICER'S PRICING CERTIFICATE**

**HARRIS COUNTY HOSPITAL DISTRICT  
LIMITED TAX BONDS, SERIES 2025**

THIS OFFICER'S PRICING CERTIFICATE is executed as of [\_\_\_\_], 2025, by the Authorized Representative for the Harris County Hospital District d/b/a Harris Health (the "District"), pursuant to the authorization contained in the Order of the Commissioners Court of Harris County, Texas acting on behalf of the District, adopted on April 10, 2025 (the "Order") and resolution adopted by the Board of Trustees of the District on March 27, 2025, authorizing the issuance of the captioned series of bonds and delegating to the undersigned the authority to agree to and stipulate certain terms and provisions thereof, all of which are set forth herein.

Capitalized terms used in this Officer's Pricing Certificate shall have the meanings assigned to them in the Order.

1. Principal Amount, Interest Rates and Maturities. The Bonds shall be issued in the total authorized principal amount of \$[\_\_\_\_\_].

The Bonds shall mature on [\_\_\_\_\_] in each of the years and in the amounts set out in the following schedule:

<u>Year of</u> <u>Maturity</u>	<u>Principal</u> <u>Amount</u>	<u>Interest</u> <u>Rate</u>	<u>Year of</u> <u>Maturity</u>	<u>Principal</u> <u>Amount</u>	<u>Interest</u> <u>Rate</u>
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2. Dated Date and Interest Payment Dates. The Bonds shall be dated [\_\_\_\_], and interest shall be payable [\_\_\_\_] and [\_\_\_\_] of each year, commencing [\_\_\_\_], 2025, until maturity or prior redemption.

3. Optional Redemption. The Bonds maturing on and after [\_\_\_\_] are subject to optional redemption, in whole or from time to time in part, on any date on or after [\_\_\_\_], at a redemption price of par plus accrued interest.

4. Mandatory Redemption. The Bonds maturing on [ ] will be issued as term bonds and shall be subject to the following mandatory redemption requirements:

\$[ ] TERM BONDS MATURING [ ]

Mandatory Redemption Date

([ ])

Principal Amount

(maturity)

As further set forth in the Form of Bond approved herein, the Paying Agent/Registrar will select by lot the specific Term Bonds (or with respect to Term Bonds having a denomination in excess of \$5,000, each \$5,000 portion thereof) to be redeemed by mandatory redemption.

5. Purchase Price. The sale of the Bonds is authorized pursuant to the Bond Purchase Agreement approved in the Order at the following price:

PRINCIPAL AMOUNT \$

Plus Original Issue Premium

Less Underwriter's Discount ( )

PURCHASE PRICE \$

6. Paying Agent/Registrar. [ ] is hereby designated as the initial paying agent/registrar for the Bonds.

7. Form of Bond. Pursuant to Article IV of the Order, the Form of Bond as set forth in Attachment I hereto is hereby approved and amends and restates the Form of Bond attached to the Order.

8. The undersigned hereby finds, determines and declares, that in accordance with the requirements of the Order, this Officer's Pricing Certificate complies with and satisfies the terms and provisions of the Order in accordance with the delegation contained therein.

9. Pursuant to Section 3.2 of the Order, I hereby further find and determine that:

- a. The net effective interest rate for the Bonds does not exceed 8.00%, which amount is less than the maximum rate allowed by Chapter 1204, Texas Government Code, as amended;
- b. the aggregate principal amount of the Bonds authorized to be issued for the purposes and the term described in Section 3.1 shall not exceed the limit described in Section 3.1;

- c. \$[ ] of authorized but unissued bonds that remain available under the Proposition following the issuance of the Bonds;
- d. The Bonds have been rated by a nationally recognized rating agency for municipal securities in one of the four highest rating categories for long-term obligations;
- e. Any finding by the Authorized Representative relating to the sale and delivery of the Bonds shall have the same force and effect as a finding or determination made by the Commissioners Court; and
- f. The terms of sale are in the best interests of the District.

10. Application of Proceeds of Bonds. Proceeds from the sale of the Bonds shall, promptly upon receipt by the District, be applied as follows:

- a. \$ of the proceeds of the Bonds shall be used to acquire, construct, equip, or enlarge District hospitals or the hospital system;
- b. \$ of the proceeds of the Bonds shall be applied to pay Issuance Costs; and
- c. Any remaining proceeds shall be deposited into the Series 2025 Debt Service Fund.

EXECUTED as of this \_\_\_\_\_, 2025.

\_\_\_\_\_  
Authorized Representative

*Signature Page to Officer's Pricing Certificate  
Harris County Hospital District, Limited Tax Bonds, Series 2025*

ATTACHMENT I

FORM OF BOND

UNITED STATES OF AMERICA

STATE OF TEXAS  
HARRIS COUNTY HOSPITAL DISTRICT  
LIMITED TAX BOND  
SERIES 2025

NUMBER	DENOMINATION
<sup>1</sup> R-_____	\$ _____
REGISTERED	REGISTERED

<u><sup>2</sup>INTEREST RATE</u>	<u>ISSUE DATE</u>	<u><sup>2</sup>MATURITY DATE</u>	<u><sup>2</sup>CUSIP NO.</u>
_____ %	_____, 2025	_____, 20__	_____

REGISTERED OWNER:

PRINCIPAL AMOUNT: \_\_\_\_\_ DOLLARS

<sup>3</sup>HARRIS COUNTY HOSPITAL DISTRICT (the “District”), in Harris County, Texas (the “County”) for value received, hereby promises to pay to the Registered Owner identified above or its registered assigns, on the maturity date specified above, upon presentation and surrender of this bond at the payment office of [\_\_\_\_\_], or its successor (the “Paying Agent/Registrar”), the principal amount identified above payable in any coin or currency of the United States of America

<sup>1</sup> Initial Bond shall be numbered I-1.

<sup>2</sup> Omitted from Initial Bond.

<sup>3</sup> The first paragraph of the Initial Bond shall read as follows:

HARRIS COUNTY HOSPITAL DISTRICT (the “District”), in Harris County, Texas (the “County”), for value received, hereby promises to pay to the Registered Owner identified above or its registered assigns, the Principal Amounts set forth in the following schedule; [Insert information regarding years of maturity, principal amounts and interest rates of the Bonds from Officer’s Pricing Certificate], upon presentation and surrender of this bond at the payment office of [\_\_\_\_\_], or its successor (the “Paying Agent/Registrar”), the principal amount identified above payable in any coin or currency of the United States of America which on the date of payment of such principal is legal tender for the payment of debts due to the United States of America, and to pay interest thereon at the rate shown above, calculated on a basis of a 360-day year composed of twelve 30-day months, from the later of the Issue Date identified above or the most recent interest payment date to which interest has been paid or duly provided for. Interest on this bond is payable on [\_\_\_\_\_] and each [\_\_\_\_\_] and [\_\_\_\_\_] thereafter until maturity or prior redemption of this bond, by check sent by United States mail, first class, postage prepaid, by the Paying Agent/Registrar to the Registered Owner of record as of the close of business on the last business day of the calendar month immediately preceding the applicable interest payment date, as shown on the registration books kept by the Paying Agent/Registrar. Any accrued interest payable at maturity shall be paid upon presentation and surrender of this bond at the payment office of the Paying Agent/Registrar.

which on the date of payment of such principal is legal tender for the payment of debts due to the United States of America, and to pay interest thereon at the rate shown above, calculated on a basis of a 360-day year composed of twelve 30-day months, from the later of the Issue Date identified above or the most recent interest payment date to which interest has been paid or duly provided for. Interest on this bond is payable on [ ] and each [ ] and [ ] thereafter until maturity or prior redemption of this bond, by check sent by United States mail, first class, postage prepaid, by the Paying Agent/Registrar to the Registered Owner of record as of the close of business on the [ ] business day of the calendar month immediately preceding the applicable interest payment date, as shown on the registration books kept by the Paying Agent/Registrar. Any accrued interest payable at maturity shall be paid upon presentation and surrender of this bond at the payment office of the Paying Agent/Registrar.

THIS BOND IS DATED [ ], 2025 and is one of a duly authorized series of Harris County Hospital District, Limited Tax Bonds, Series 2025 (herein sometimes referred to as the “Bonds”) in the aggregate principal amount of \$[ ], issued pursuant to an Order adopted by the Commissioners Court of Harris County, Texas, acting on behalf of the District, on April 10, 2025 (the “Order”), and Chapter 281, Texas Health and Safety Code, as amended, Chapter 1371, Texas Government Code, as amended, and an election held within the District on November 7, 2023, in order (1) provide funds for acquiring, constructing, equipping and enlarging the District’s hospital system, including improving, renovating and developing (a) the Lyndon B. Johnson (LBJ) hospital campus, including a replacement hospital with a Level 1 capable trauma center, (b) the Ben Taub Hospital Campus, and (c) District clinics and health centers, and the acquisition of land for authorized system purposes, and (2) to pay certain Issuance Costs.

<sup>4</sup>THIS BOND SHALL NOT BE VALID OR OBLIGATORY for any purpose or be entitled to any benefit of the Order unless authenticated by the Paying Agent/Registrar by due execution and dating of the authentication certificate endorsed hereon.

<sup>5</sup>THE DISTRICT RESERVES THE RIGHT, at its option, to redeem prior to maturity, the Bonds maturing on and after [ ], in whole or in part, in such manner as the District may select, on [ ], or on any date thereafter, at par plus accrued interest on the principal amounts called for redemption to the redemption date.

THE BONDS MATURING ON [ ] (the “Term Bonds”) are subject to mandatory redemption prior to maturity in the following amounts (subject to reduction as hereinafter provided), on the following dates, in whole or in part, at a price equal to the principal amount thereof plus accrued interest thereon to the redemption date, without premium:

---

<sup>4</sup> In the Initial Bond, this paragraph shall read:

THIS BOND SHALL NOT BE VALID OR OBLIGATORY for any purpose or be entitled to any benefit of the Order unless registered by the Comptroller of Public Accounts of the State of Texas by due execution of the registration certificate endorsed hereon.

<sup>5</sup> To be determined at Pricing.

\$[ ] TERM BONDS MATURING [ ]

Mandatory Redemption Date

([ ])

Principal Amount

(maturity)

To the extent that such Term Bonds have been previously called for redemption or purchased and retired in part and otherwise than from scheduled mandatory redemption payments, future mandatory redemption payments may be reduced by the principal amount of such Term Bonds so redeemed or purchased.

In lieu of mandatorily redeeming the Term Bonds, the County reserves the right to purchase for cancellation Term Bonds of the same maturity at a price no greater than the applicable redemption price of such Term Bonds.

The Paying Agent/Registrar will select by lot the specific Term Bonds (or with respect to Term Bonds having a denomination in excess of \$5,000, each \$5,000 portion thereof) to be redeemed by mandatory redemption. The principal amount of Term Bonds required to be redeemed on any redemption date pursuant to the foregoing mandatory redemption provisions shall be reduced, at the option of the District, by the principal amount of any Term Bonds having the same maturity which have been purchased or redeemed by the District, at least 45 days prior to the mandatory redemption date, as follows:

- (i) If the District directs the Paying Agent/Registrar to purchase Term Bonds with money in the Series 2025 Debt Service Fund for the Bonds (at a price not greater than par plus accrued interest to the date of purchase), then a credit of 100% of the principal amount of such Term Bonds purchased will be made against the next mandatory redemption installment due, or
- (ii) If the District purchases or redeems Term Bonds with other available moneys, then the principal amount of such Term Bonds will be credited against future mandatory redemption installments in any order, and in any annual amount, that the County may direct.

NOT LESS THAN THIRTY (30) DAYS prior to a redemption date, a notice of redemption will be sent by United States mail, first class, postage prepaid, in the name of the District to each Registered Owner of a Bond to be redeemed in whole or in part at the address of the Registered Owner appearing on the registration books of the Paying Agent/Registrar at the close of business on the business day next preceding the date of mailing. Notwithstanding the foregoing, the District may make such notice conditional upon the occurrence of certain events, including specifically the delivery of refunding bonds. When Bonds or portions thereof have been called for redemption and due provision has been made to redeem the same, the amounts to be redeemed shall be payable

solely from the funds provided for redemption, and interest which would otherwise accrue on the Bonds or portions thereof called for redemption shall terminate on the date fixed for redemption.

THIS BOND IS TRANSFERABLE only upon presentation and surrender at the payment office of the Paying Agent/Registrar, accompanied by an assignment duly executed by the Registered Owner or its authorized representative, subject to the terms and conditions of the Order.

THIS BOND IS EXCHANGEABLE at the payment office of the Paying Agent/Registrar for a Bond or Bonds of the same maturity and interest rate and in the principal amount of \$5,000 or any integral multiple thereof, subject to the terms and conditions of the Order.

THE DISTRICT OR PAYING AGENT/REGISTRAR may require the Registered Owner of any Bond to pay a sum sufficient to cover any tax or other governmental charge that may be imposed in connection with the transfer or exchange of a Bond. Any fee or charge of the Paying Agent/Registrar for a transfer or exchange shall be paid by the District.

THE REGISTERED OWNER of this Bond, by acceptance hereof, acknowledges and agrees to be bound by all the terms and conditions of the Order.

IT IS HEREBY DECLARED AND REPRESENTED that this Bond has been duly and validly issued and delivered; that all acts, conditions and things required or proper to be performed, exist and to be done precedent to or in the issuance and delivery of this Bond have been performed, exist and have been done in accordance with law; that the Bonds do not exceed any constitutional or statutory limitation; and that annual ad valorem taxes sufficient to provide for the payment of the interest on and principal of this Bond, as such interest comes due and such principal matures, have been levied and ordered to be levied, within the limits prescribed by law, against all taxable property in the District and have been irrevocably pledged for such payment.

REFERENCE IS HEREBY MADE TO THE ORDER, a copy of which is filed with the Paying Agent/Registrar, for the full provisions thereof, to all of which the Registered Owners of the Bonds assent by acceptance of the Bonds.

\* \* \*

*[Remainder of Page Intentionally Left Blank]*



IN WITNESS WHEREOF, on behalf of the District, the County has caused its corporate seal to be impressed or placed in facsimile hereon and this Bond to be signed by the County Judge and countersigned by the County Clerk by their manual, lithographed or printed facsimile signatures.

(AUTHENTICATION OF HARRIS  
COUNTY, TEXAS REGISTRATION  
CERTIFICATE)

HARRIS COUNTY, TEXAS

(SEAL)

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County Judge

COUNTERSIGNED:

---

County Clerk

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FORM OF COMPTROLLER'S REGISTRATION CERTIFICATE

The following form of Comptroller's Registration Certificate shall be attached or affixed to each of the Bonds initially delivered:

OFFICE OF THE COMPTROLLER	§	
OF PUBLIC ACCOUNTS	§	REGISTER NO. _____
THE STATE OF TEXAS	§	

I hereby certify that this Bond has been examined, certified as to validity and approved by the Attorney General of the State of Texas, and that this Bond has been registered by the Comptroller of Public Accounts of the State of Texas.

WITNESS MY SIGNATURE AND SEAL OF OFFICE this \_\_\_\_\_.

\_\_\_\_\_  
Comptroller of Public Accounts  
of the State of Texas

(SEAL)

FORM OF PAYING AGENT/REGISTRAR'S AUTHENTICATION CERTIFICATE

The following form of authentication certificate shall be printed on the face of the Bonds other than those initially delivered:

AUTHENTICATION CERTIFICATE

This bond is one of the bonds described in and delivered pursuant to the within-mentioned Order; and, except for the bonds initially delivered, this bond has been issued in exchange for or replacement of a bond, bonds, or a portion of a bond or bonds of an issue which originally was approved by the Attorney General of the State of Texas and registered by the Comptroller of Public Accounts of the State of Texas.

[\_\_\_\_\_] ,  
as Paying Agent/Registrar

By: \_\_\_\_\_  
Authorized Signature: \_\_\_\_\_  
Date of Authentication: \_\_\_\_\_

FORM OF ASSIGNMENT

The following form of assignment shall be printed on the back of each of the Bonds:

ASSIGNMENT

For value received, the undersigned hereby sells, assigns and transfers unto

\_\_\_\_\_  
(Please print or type name, address and zip code of Transferee)

\_\_\_\_\_  
(Please insert Social Security or Taxpayer Identification Number of Transferee)

the within Bond and all rights thereunder, and hereby irrevocably constitutes and appoints \_\_\_\_\_ attorney to transfer the within Bond on the books kept for registration thereof, with full power of substitution in the premises.

DATED: \_\_\_\_\_

Signature Guaranteed by:

\_\_\_\_\_

Registered Owner

\_\_\_\_\_  
Authorized Signatory

NOTICE: The signature on this Assignment must correspond to the name of the registered owner as shown as it appears on the face of the within Bond in every particular and must be guaranteed in a manner acceptable to the Paying Agent/Registrar.

*[Remainder of Page Intentionally Left Blank]*

**EXHIBIT B**  
**FORM OF**  
**PAYING AGENT/REGISTRAR AGREEMENT**

B-1

**EXHIBIT C**  
**FORM OF**  
**BOND PURCHASE AGREEMENT**

**EXHIBIT D**

**FORM OF**

**PRELIMINARY OFFICIAL STATEMENT**

D-1

**EXHIBIT E**  
**DESCRIPTION OF FINANCIAL INFORMATION**



THE STATE OF TEXAS

§  
§  
§

COUNTY OF HARRIS

I, the undersigned, duly qualified County Clerk and Ex Officio Clerk of the Commissioners Court of Harris County, Texas, do hereby specify that the attached and foregoing is a true and correct copy of an order entitled:

**ORDER AUTHORIZING THE ISSUANCE, SALE AND DELIVERY OF HARRIS COUNTY HOSPITAL DISTRICT, LIMITED TAX BONDS, SERIES 2025; LEVYING A CONTINUING DIRECT ANNUAL AD VALOREM TAX FOR THE PAYMENT OF PRINCIPAL AND INTEREST; AUTHORIZING THE AUTHORIZED REPRESENTATIVE TO APPROVE THE AMOUNTS, INTEREST RATES, PRICES, TERMS AND REDEMPTION PROVISIONS THEREOF; APPROVING THE PREPARATION OF FINANCING DOCUMENTS AND PRESCRIBING THE TERMS AND FORM THEREOF; AUTHORIZING THE PREPARATION AND DISTRIBUTION OF AN OFFICIAL STATEMENT IN CONNECTION WITH THE SALE OF THE BONDS; AND MAKING OTHER PROVISIONS AND OTHER ACTIVITIES SUPPORTING THE ISSUANCE AND ADMINISTRATION OF SUCH BONDS**

adopted by such Commissioners Court at a regular meeting, open to the public, held on April 10, 2025, together with an excerpt from the minutes of such meeting showing the adoption thereof, as same appears of record in the official minutes of such Commissioners Court on file in my office.

I further certify that the written notice of the date, hour, place and subject of the meeting of the Commissioners Court of Harris County, Texas, at which the foregoing order was adopted, was posted on a bulletin board located at a place convenient to the public in the Harris County Administration Building and readily accessible to the general public at the earliest possible time, pursuant to Chapter 551, Texas Government Code, as amended.

WITNESS MY HAND AND THE OFFICIAL SEAL OF SUCH COURT, this April 10, 2025.

TENESHIA HUDSPETH, County Clerk and Ex  
Officio Clerk of the Commissioners Court  
of Harris County, Texas

By: \_\_\_\_\_  
County Clerk

(SEAL)

CERTIFICATE OF SECRETARY

THE STATE OF TEXAS §

COUNTY OF HARRIS §

HARRIS COUNTY HOSPITAL DISTRICT §

I, the undersigned Secretary of the Board of Trustees of the Harris County Hospital District, hereby certify as follows:

1. The Board of Trustees of the Harris County Hospital District, convened in a [regular/special] meeting on March \_\_, 2025, at the regular meeting place thereof, and the roll was called of the duly constituted officers and members of said Board, to wit:

Andrea Caracostis	Board Chair
Cody M. Pyke	Vice Chair
Carol Paret	Secretary
Afsheen Davis	Trustee
Sima Ladjevardian	Trustee
Paul J. Puente	Trustee
Ingrid Robinson	Trustee
Jim Robinson	Trustee
Libby Viera-Bland	Trustee

and all of said persons were present, except the following absentee(s): \_\_\_\_, thus constituting a quorum. Whereupon, among other business, the following was transacted at said meeting: a written

**RESOLUTION OF THE BOARD OF TRUSTEES OF THE HARRIS COUNTY HOSPITAL DISTRICT APPROVING THE FORM OF THE ORDER OF THE HARRIS COUNTY COMMISSIONERS COURT AUTHORIZING THE ISSUANCE, SALE AND DELIVERY OF HARRIS COUNTY HOSPITAL DISTRICT, LIMITED TAX BONDS, SERIES 2025; LEVYING A CONTINUING DIRECT ANNUAL AD VALOREM TAX FOR THE PAYMENT OF PRINCIPAL AND INTEREST; AUTHORIZING THE AUTHORIZED REPRESENTATIVE TO APPROVE THE AMOUNTS, INTEREST RATES, PRICES, TERMS AND REDEMPTION PROVISIONS THEREOF; APPROVING THE PREPARATION OF FINANCING DOCUMENTS AND PRESCRIBING THE TERMS AND FORM THEREOF; AUTHORIZING THE PREPARATION AND DISTRIBUTION OF AN OFFICIAL STATEMENT IN CONNECTION WITH THE SALE OF THE BONDS; AND MAKING OTHER PROVISIONS AND OTHER ACTIVITIES SUPPORTING THE ISSUANCE AND ADMINISTRATION OF SUCH BONDS**

was duly introduced for the consideration of said Board. It was then duly moved and seconded that said resolution be adopted; and, after due discussion, said motion, carrying with it the adoption of said resolution prevailed and carried by the following vote:

Member(s) shown present voted "Aye."

\_\_\_\_\_

Member(s) shown present voted "No."

\_\_\_\_\_

Member(s) shown present abstained from voting.

\_\_\_\_\_

2. A true, full and correct copy of the aforesaid resolution adopted at the meeting described in the above and foregoing paragraph is attached to and follows this certificate; that said ordinance has been duly recorded in said Board's minutes of said meeting; that the above and foregoing paragraph is a true, full and correct excerpt from said Board's minutes of said meeting pertaining to the adoption of said ordinance; that the persons named in the above and foregoing paragraph are the duly chosen, qualified and acting officers and members of said Board as indicated therein; that each of the officers and members of said Board was duly and sufficiently notified officially and personally, in advance, of the date, hour, place and purpose of the aforesaid meeting, and that said ordinance would be introduced and considered for adoption at said meeting, and each of said officers and members consented, in advance, to the holding of said meeting for such purpose; that said meeting was open to the public as required by law; and that public notice of the date, hour, place and subject of said meeting was given as required by Chapter 551, Texas Government Code, as amended.

SIGNED AND SEALED this \_\_\_\_ day of March, 2025.

[SEAL]

\_\_\_\_\_  
Secretary, Board of Trustees  
Harris County Hospital District

## Meeting of the Board of Trustees

[Thursday, March 27, 2025](#)

### [Committee Reports](#)

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#### **Committee Meetings:**

- [Governance Committee – February 27, 2025](#)
  - Presentation Regarding the 2024 Board Self-Assessment
- [Quality Committee – March 11, 2025](#)

*A summary was attached for your review.*

  - Harris Health Safety Message: Minute for Medicine Videos
    - Shared Decision Making
    - Call Don't Fall
  - Revisions to the Harris Health Quality Manual
- [Joint Conference Committee – March 13, 2025](#)
  - Physician Leadership Reports
  - Revisions to the Harris Health Medical Staff Rules and Regulations

Board of Trustees – Executive Summary  
Patient Safety & Quality Programs  
March 27, 2025

Please refer to the reports presented at the Quality Committee Meeting Open Session on March 11, 2025, for additional details.

**Open Session:**

- Two Safety Videos were viewed:
  1. Minute for Medicine “Shared Decision Making”
  2. Safety Video “Call Don’t Fall”
  
- The FY 2025 Quality Manual updates were presented. Key changes included removing System from the Harris Health, clarified that the Patient Safety Collaborative reports to the Quality Board of Trustees, removed reference to the Policy and Procedure Committee, as quality governance now supports PMP approval directly through the Board of Trustees, removed reference to Medical Peer Review, as it reports to the full Board of Trustees. Updates to Appendix A included revisions to the Quality and Patient Safety Organizational Structure to emphasize direct reporting by the Patient Safety Collaborative to the Quality Board of Trustees. These updates streamline governance and reinforce patient safety oversight.



**Paige McInnis**  
**Harris County Purchasing Agent**

March 11, 2025

Board of Trustees Office  
Harris Health

**RE: Board of Trustees Meeting – March 27, 2025**  
**Budget and Finance Agenda Items**

The Office of the Harris County Purchasing Agent recommends review of the attached procurement actions:

- A. Approvals
- B. Transmittals

All recommendations are within the guidelines established by Harris County and Harris Health.

Sincerely,

*Paige McInnis*

Paige McInnis  
Purchasing Agent

JA/ea  
Attachments

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: March 27, 2025 (Approvals)

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A1	Cigna Health and Life Insurance Company (HCHD-1552)  MWBE Goal: 19%	Group Medical, Stop Loss Coverage, Administration Services Only (ASO), and Pharmacy Benefit Management (PBM) for Harris Health - To provide medical and pharmacy benefits for Harris Health employees and retirees.  <i>Job No. 240248</i>	Award Best proposal meeting requirements  One (1) year initial term with six (6) one-year renewal options	Amanda Jones-Duncan		*
A2	Alliant Insurance Services, Inc. (HCHD-1131)  MWBE Goal: 25%	Owner Controlled Insurance Program (OCIP) Assistance for Harris Health - Additional funds are required for phase 2 of the Rolling Owners Insurance Program (ROCIP), including OCIP premiums and the Loss Reimbursement Account for Strategic Capital Plan Projects.  <i>Job No. 230331, Board Motion 24.06.87</i>	Additional Funds  November 21, 2023 through November 20, 2028	Brandon Cannaday	\$ 30,807,358	\$ 11,124,681
A3	Cigna Health and Life Insurance Company (HCHD-1553)  MWBE Goal: 22%  National Vision Administrators, LLC (HCHD-1567)  MWBE Goal: 5%	Dental and Vision Insurance for Harris Health - To provide dental and vision insurance for Harris Health's employees and retirees.  <i>Job No. 240247</i>	Award Best proposal meeting requirements  One (1) year initial term with six (6) one-year renewal options	Amanda Jones-Duncan		*
A4	Epic Systems Corporation (GA-04577)  MWBE Goal: Exempt Sole Source	Epic Products Software Maintenance for Harris Health - To continue to provide contract software maintenance, including technical support and software updates, for the full suite of Epic products for Harris Health.  <i>Sole Source Exemption, Board Motion 24.03-38</i>	Renewal Sole Source Exemption  April 01, 2025 through March 31, 2026	David Burnett	\$ 6,832,968	\$ 7,297,631
A5	Physician Resources Inc  MWBE Goal: 100%	Medical Temporary Personnel - Additional funds are required to continue providing medical temporary personnel for Correctional Health.  <i>Professional Services Exemption</i>	Ratify Additional Funds Extension Professional Services Exemption  March 01, 2025 through February 28, 2026	Kiki Teal	\$ 5,000,000	\$ 5,000,000
A6	UltraStaff  MWBE Goal: 100%	Medical Temporary Personnel - Additional funds are required to continue providing medical temporary personnel for Correctional Health.  <i>Professional Services Exemption</i>	Ratify Additional Funds Extension Professional Services Exemption  March 01, 2025 through February 28, 2026	Kiki Teal	\$ 4,057,073	\$ 4,057,073
A7	Wald Relocation Services, Ltd (HCHD-417)  MWBE Goal: 12%	Moving Consultant and Relocation Services for Harris Health - To continue providing move consultant and mover services throughout Harris Health.  <i>Job No. 200034, Board Motion 23.04-58</i>	Renewal  May 18, 2025 through May 17, 2026	Tim Brown	\$ 1,580,000	\$ 2,316,000

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A8	<b>Finthrive LLC</b>  MWBE Goal: N/A Contract was procured prior to MWBE program	<b>Insurance Verification Services for Harris Health</b> - To continue providing verification of insurance services for Harris Health prior to patient's scheduled appointment.  <b>1427259</b>	Ratification Purchasing Policy II.K	Polle Martinez		\$ 1,400,000
A9	<b>Revspring, Inc.</b>  MWBE Goal: N/A Contract was procured prior to MWBE program	<b>Print and Mail Services for Harris Health</b> - To continue providing services to print and mail patient billing statements and other notifications for Harris Health.  <b>1436158</b>	Ratification Purchasing Policy II.K	Polle Martinez		\$ 1,100,000
A10	<b>Cross Country Staffing</b>  MWBE Goal: Exempt Public Health or Safety	<b>Medical Temporary Personnel</b> - Additional funds are required to continue providing medical temporary personnel for Correctional Health.  <b>Professional Services Exemption</b>	Ratify Additional Funds Extension Professional Services Exemption  March 01, 2025 through February 28, 2026	Kiki Teal	\$ 1,000,000	\$ 1,000,000
A11	<b>Resource Corporation of America (HCHD-1098)</b>  MWBE Goal: 0% Non-Divisible	<b>Certification of Patient Accounts for Harris Health</b> - Additional funds are needed for additional insurance discovery services to assist Harris Health in obtaining insurance information under federal, state and local programs to pay for medical expenses incurred by hospital patients.  <b>Job No. 220154, Board Motion 23.09.146</b>	Additional Funds  November 08, 2024 through November 07, 2025	Victoria L. Wiltz	\$ 3,495,630	\$ 815,750
A12	<b>Quality Dialysis Two L.P. (HCHD-570)</b>  MWBE Goal: 100%	<b>Hemodialysis Services for Correctional Health</b> - To continue providing Hemodialysis Services for inmates of Harris County Correctional Facilities.  <b>Professional Services Exemption, Board Motion 23.03-41</b>	Ratify Additional Funds Extension Professional Services Exemption  March 01, 2025 through February 28, 2026	Kiki Teal	\$ 700,000	\$ 700,000
A13	<b>AMN Healthcare d/b/a Staff Care</b>  MWBE Goal: Exempt Public Health or Safety	<b>Medical Temporary Personnel</b> - Additional funds are required to continue providing medical temporary personnel for Correctional Health.  <b>Professional Services Exemption</b>	Ratify Additional Funds Extension Professional Services Exemption  March 01, 2025 through February 28, 2026	Kiki Teal	\$ 500,000	\$ 500,000
A14	<b>Karl Storz Endoscopy-America, Inc</b>  MWBE Goal: Exempt Sole Source	<b>Surgical Video Visualization</b> - This procurement is to purchase twenty three (23) laryngoscopes for Lyndon B. Johnson Hospital and Smith Clinic.  <b>Sole Source Exemption</b>	Purchase Sole Source Exemption	Arun Mathew		\$ 471,019
A15	<b>First Databank, Inc. (GA-07073)</b>  MWBE Goal: Exempt Sole Source	<b>First Databank MedKnowledge License and Maintenance for Harris Health System.</b> - Additional funds are required to cover the extended term.  <b>Sole Source Exemption</b>	Additional Funds Extension Sole Source Exemption  December 15, 2025 through December 14, 2026	David Layman	\$ 428,849	\$ 442,893



No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A16	<b>Axogen Corporation (HCHD-0550)</b>  MWBE Goal: Exempt Public Health or Safety	<b>Avance Nerve Grafts</b> - To continue providing products used for the nerve grafts used in surgical repair of peripheral nerve damage throughout the body.  <b>Public Health or Safety Exemption, Board Motion 24.02-28</b>	Additional Funds Extension Public Health or Safety Exemption  April 01, 2025 through March 31, 2026	Charles Motley	\$ 336,275	\$ 435,000
A17	<b>Agfa HealthCare Corporation (GA-07304)</b>  MWBE Goal: Exempt Sole Source	<b>Enterprise and Cardiology Imaging Software Maintenance for Harris Health</b> - To continue maintenance and support for imaging software required to provide a single repository for all clinical images.  <b>Sole Source Exemption, Board Motion 23.05-73</b>	Renewal Sole Source Exemption  May 22, 2025 through May 21, 2026	Antony Kilty	\$ 140,568	\$ 326,337
					Total Expenditures	\$ 87,493,222
					Total Revenue	\$ (0)

Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report

Expenditure Summary: March 27, 2025 (Transmittals)

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B1	<b>SHI Government Solutions Inc. (DIR-CPO-5237)</b>  MWBE Goal: 0% Non-Disvisible	<b>Microsoft Enterprise Agreement Software license and maintenance with SQL Server Enterprise license for Harris Health</b> - Microsoft Enterprise Agreement Software license and Maintenance with SQL Server Enterprise license for Harris Health to provide employees with software tools required to support patients  <b>State of Texas Department of Information Resources (DIR) Cooperative Contract</b>	Award Only quote  Three-year initial term	Antony Kilty		\$ 19,000,000
B2	<b>Precision Task Group, Inc. (DIR-CPO-5657)</b>  MWBE Goal: 100%	<b>Software, Commercial Off-the-Shelf (COTS) and Related Services</b> - ServiceNow offers a comprehensive suite of applications covering various workflows, including but not limited to IT Service Management, IT Operations Management, Customer Service Management, Enterprise Asset Management, HR Service Delivery, Workplace Service Delivery, Legal Service Delivery, Procurement Service Management, Cyber Risk Mitigation, and Disaster Recovery Management.  <b>State of Texas Department of Information Resources (DIR) Cooperative Contract</b>	Award Only quote  December 30, 2024 through December 29, 2025	A. Kilty		\$ 11,686,000
B3	<b>Mark III Systems - Government Solutions, LLC</b>  MWBE Goal: 100%	<b>VMware Cloud Foundation 5 software</b> - To provide VMware Cloud Foundation 5 software platform for deploying and managing private and hybrid cloud environments in support of Harris Health  <b>State of Texas Department of Information Resources (DIR) Cooperative Contract</b>	Award Low quote  Three-year initial term	Mohammad Manekia		\$ 9,500,000
B4	<b>Globo Language Solutions LLC.</b>  MWBE Goal: Exempt GPO	<b>Language Interpretation Services for Harris Health.</b> - To provide language interpretation services for non-English speaking patients, hearing impaired patients and family members of Harris Health.  <b>Premier Healthcare Alliance, L.P. Contract</b>	Award Best Contract(s)  One (1) year initial term with four (4) one-year renewal options	Ingrid Scaroina		\$ 7,500,000
B5	<b>Precision Task Group, Inc. (DIR-CPO-5058)</b>  MWBE Goal: 100%	<b>Implementation of ServiceNow Software, Commercial Off-the-Shelf (COTS), and Related Services</b> - ServiceNow offers a comprehensive suite of applications covering various workflows, including but not limited to IT Service Management, IT Operations Management, Customer Service Management, Enterprise Asset Management, HR Service Delivery, Workplace Service Delivery, Legal Service Delivery, Procurement Service Management, Cyber Risk Mitigation, and Disaster Recovery Management.  <b>State of Texas Department of Information Resources (DIR) Cooperative Contract</b>	Award Only quote  February 28, 2025 through August 29, 2026	A. Kilty		\$ 7,147,800
B6	<b>Masimo Americas (HCHD-0114)</b>  MWBE Goal: Exempt GPO	<b>Pulse Oximetry and Capnography Devices</b> - Additional funds are required to cover the extended term.  <b>Premier Healthcare Alliance, L.P. Contract, Board Motion 23.12-177</b>	Additional Funds Extension  February 19, 2025 through February 18, 2028	Charles Motley	\$ 2,761,094	\$ 7,087,428

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B7	Beckman Coulter, Inc. (GA-06647)  MWBE Goal: Exempt GPO	<b>Integrated Platform for Chemistry &amp; Immunochemistry Analyzer(s), Automation, Reagents, Consumables &amp; Service</b> - To continue providing automated chemistry and immunochemistry testing services on a cost per reportable basis.  <i>Premier Healthcare Alliance, L.P. Contract</i>	Renewal  May 08, 2025 through May 07, 2026	Michael Nnadi	\$ 3,190,687	\$ 3,509,755
B8	Baxter Healthcare Corporation (PP-IV-166)  MWBE Goal: Exempt GPO	<b>IV Fluids Bag based Drug Delivery and TPN Macronutrients for Harris Health</b> - To provide intravenous (IV) fluids (small and large volume parenterals), bag-based drug delivery systems and total parenteral nutrition (TPN) macronutrients (amino acids, dextrose and intravenous fat emulsions).  <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Contract(s)  One (1) year initial term with four (4) one-year renewal options	Charles Motley		\$ 2,500,000
B9	GE Healthcare (PP-IM-269)  MWBE Goal: Exempt GPO	<b>Molecular Imaging</b> - To replace one (1) PET/CT scanner at Smith Clinic as part of the Smith Imaging Refresh program.  <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Offer(s) Meeting Requirements	Patrick Casey		\$ 2,417,303
B10	Clean Harbors Environmental Services, Inc. (HCHD-1544)  MWBE Goal: Exempt GPO	<b>Integrated Waste Management Services for Harris Health</b> - Integrated Waste Management Services cover multiple waste streams including, but not limited to: sharps, pharmaceutical, Regulated Medical, Hazardous Chemical and Universal Recycling/Disposal, and Narcotics/Controlled Substances waste. Vendor will manage all aspects of waste management; from waste generation, collection, transport, sorting, treatment, disposal and regulatory compliance  <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Offer(s) Meeting Requirements  June 01, 2025 through May 31, 2026 with six (6) one-year renewal options	Kia Scales		\$ 2,200,000
B11	Jubilant DraxImage, Inc. (AD-IM-452)  MWBE Goal: Exempt GPO	<b>Radiopharmaceutical Product Distribution</b> - To continue providing radiopharmaceutical products for use in Nuclear Medicine department for Harris Health. Items are ordered as needed for diagnostic imaging and therapeutic procedures.  <i>Premier Healthcare Alliance, L.P. Contract, Board Motion 23.09-146</i>	Funding Yr. 2  July 01, 2024 through June 30, 2025	Everett Hood	\$ 946,816	\$ 1,350,000
B12	Siemens Industry, Inc. (#030421-SIE)  MWBE Goal: 22%	<b>Preventative Maintenance, Repair, and Installation of the Integrated Security System for Harris Health</b> - To provide preventative maintenance, repair and installation services for the integrated security system for all Harris Health locations.  <i>Sourcewell</i>	Award Only quote  March 01, 2025 through April 22, 2026	Jon Hallaway		\$ 1,207,173
B13	Lyft, Inc. (PP-SV-427)  MWBE Goal: Exempt GPO	<b>Ridesharing Services for Harris Health</b> - To provide ridesharing services for patients within all of Harris Health facilities. The anticipated amount is split between Transitions & Post-Acute Care and Ambulatory Care HIV Services (Grant Funded).  <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Contract(s)  August 01, 2024 through July 31, 2025 with two (2) one-year renewal options	Amy Smith		\$ 869,085

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B14	<b>Fisk Electric Company (TIPS No. 210101)</b>  MWBE Goal: 7%	<b>Automatic Transfer Switch Installation at Lyndon B. Johnson Hospital Outpatient Center for Harris Health System</b> - Installation of Automatic Transfer Switch and tie-in of essential electrical systems at Lyndon B. Johnson Hospital for Harris Health as required in order to provide continuous power during possible power outages from the hard freeze.  <i>The Interlocal Purchasing System (TIPS)</i>	Purchase Only quote	Babak Zare		\$ 862,030
B15	<b>Boston Scientific Corporation (HCHD-0185)</b>  MWBE Goal: Exempt GPO	<b>Drug Eluting Coronary Stents</b> - To continue providing drug eluting coronary stents for Harris Health. Additional funds are required to cover the addition of new AGENT Drug Coated Balloons and extended term.  <i>Premier Healthcare Alliance, L.P. Contract, Board Motion 24.03-38</i>	Additional Funds Extension  July 01, 2025 through June 30, 2026	Charles Motley	\$ 611,500	\$ 755,440
B16	<b>The Brandt Companies, LLC (Choice Partners No. 22-049MF)</b>  MWBE Goal: 0% Non-Divisible	<b>Air Handling Units Ductwork Replacement at Lyndon B. Johnson Hospital</b> - To repair five (5) air handler unit ductworks at Lyndon B. Johnson Hospital  <i>Choice Partners, a division of Harris County Department of Education Cooperative Program</i>	Award Low quote	Babak Zare		\$ 678,448
B17	<b>GE Healthcare (PP-NS-1954)</b>  MWBE Goal: Exempt GPO	<b>Fetal Monitoring</b> - To replace thirty (30) fetal heart rate monitors at LBJ Hospital and LBJ Outpatient Center.  <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Offer(s) Meeting Requirements	Patrick Casey		\$ 537,867
B18	<b>Hologic Sales and Service, LLC (PP-IM-295)</b>  MWBE Goal: Exempt GPO	<b>Mammography Products and Services</b> - To replace one (1) 3Dimension mammography system past its expected useful life at LBJ Hospital.  <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Offer(s) Meeting Requirements	Arun Mathew		\$ 436,626
B19	<b>Baxter Healthcare Corporation (PP-IV-177)</b>  MWBE Goal: Exempt GPO	<b>Pharmacy Compounding Equipment and Admixture Supplies for Harris Health</b> - To provide total parenteral nutrition (TPN) compounders and accessories, elastomeric pumps, automated filling devices and accessories and pharmacy admixture products and supplies for Harris Health.  <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Best Contract(s)  One (1) year initial term with four (4) one-year renewal options	Charles Motley		\$ 400,000
B20	<b>Cotton Commercial USA, Inc. (24/002TC-03)</b>  MWBE Goal: 0% Emergency Procurement	<b>Emergency Assessment, Water Damage, Mold Remediation, and Rebuilding Services at LBJ and Ben Taub Hospitals</b> - Emergency calls for assessment, remediation and rebuilding services to restore facilities to operable condition.  <i>Choice Partners, a division of Harris County Department of Education Cooperative Program</i>	Purchase Only quote	Terry Elliott		\$ 386,284
B21	<b>SHI Government Solutions Inc. (DIR-TSO-4288)</b>  MWBE Goal: 0% Non-Divisible	<b>Tableau Server Licenses</b> - Tableau Service Licenses allow users to gain improved data visualization and improved insights into various data sets in support of Harris Health  <i>State of Texas Department of Information Resources (DIR) Cooperative Contract</i>	Award Only quote  One (1) year initial term	Antony Kilty		\$ 381,472

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B22	<b>Karl Storz Endoscopy- America, Inc (PP- OR-2280 / PP-OR- 2313)</b>  MWBE Goal: Exempt GPO	<b>Surgical Video Visualization</b> - This procurement is to purchase various laryngoscope ancillary components for Lyndon B. Johnson Hospital and Smith Clinic.  <b>Premier Healthcare Alliance, L.P. Contract</b>	Award Only Offer Received	Arun Mathew		\$ 315,187
B23	<b>Aggreko LLC (OMNIA#02-94)</b>  MWBE Goal: 0% Non-Divisible	<b>Generators and Related Equipment for Service Rental and Leasing</b> - Additional funds are needed to pay outstanding invoices.  <b>OMNIA Partners, Public Sector Cooperative Purchasing Program</b>	Additional Funds	Patrick Casey	\$ 570,296	\$ 312,135
B24	<b>Frazer Ltd through Mac Haik Chrysler Dodge Jeep Ram LTD</b>  MWBE Goal: 74%	<b>Ambulances, EMS, and Other Special Service Vehicles</b> - This project is to replace one (01) ambulance for unit No. 21-2051 (M66) to align with Care Transition Integration strategic plan for Harris Health.  <b>Houston-Galveston Area Council (H-GAC) Cooperative Purchasing Program</b>	Award Low quote	Peka Owens		\$ 309,000
B25	<b>Aggreko LLC (OMNIA#02-94)</b>  MWBE Goal: 0% Non-Divisible	<b>Generators and Related Equipment for Service Rental and Leasing</b> - Additional funds are needed to pay outstanding invoices.  <b>OMNIA Partners, Public Sector Cooperative Purchasing Program</b>	Additional Funds	Patrick Casey	\$ 265,312	\$ 304,984
B26	<b>Netsync Network Solutions, Inc. (DIR- CPO-5347)</b>  MWBE Goal: 100%	<b>Cisco hardware and software in support of Harris Health VPO Project</b> - To provide Virtual Patient Observation expansion (Phase III) requiring Cisco hardware and software in support of Harris Health patient safety  <b>State of Texas Department of Information Resources (DIR) Cooperative Contract</b>	Award Low quote  One (1) year initial term with one (1) one-year renewal options	Mohammad Manekia		\$ 282,706
B27	<b>Murray Goldfarb &amp; Co., LLC dba Davis Cohen Art (HCHD- 1344)</b>  MWBE Goal: 100%	<b>Art Consulting Services for Harris Health</b> - To provide art consulting services for various Harris Health facilities.  <b>Job No. 230369</b>	Award Best proposal meeting requirements  One (1) year initial term with six (6) one-year renewal options	Babak Zare		\$ 250,000
B28	<b>Carahsoft Technology Corporation</b>  MWBE Goal: 0% Non-Divisible	<b>SAP Business Objects Software Maintenance</b> - To provide maintenance for the SAP Business Objects software that assists in performance and information management, planning, reporting, query, and analysis used in organizational decision making  <b>State of Texas Department of Information Resources (DIR) Cooperative Contract</b>	Award Low quote  One (1) year initial term	Antony Kilty		\$ 250,000
B29	<b>Sharon Clark (HCHD-1579)</b>  MWBE Goal: Exempt Personal Services Agreement	<b>Consulting Services for Bond Projects for Harris Health System</b> - To provide financial consulting services on bond related projects including rating agency presentations and development of internal controls.  <b>Personal Services Exemption</b>	Award Personal Services Exemption  One (1) year initial term with two (2) one-year renewal options	Victoria Nikitin		\$ 250,000

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B30	<b>Coker Group Holdings LLC</b>  MWBE Goal: 0% Specialized, Technical, or Unique in Nature	<b>Physician Compensation, Valuation and Business Modeling Services for Harris Health</b> - To provide physician compensation, valuation and business modeling for healthcare operations, regulatory compliance, financial reporting, planning and strategic decision making for Harris Health.  <b>Offer No. LDL20250129</b>	Award Best offer meeting requirements  One (1) year initial term with four (4) one-year renewal options	Louis Smith		\$ 250,000
B31	<b>Forvis, LLP (HCHD-1542)</b>  MWBE Goal: 0% Specialized, Technical, or Unique in Nature	<b>Professional governmental accounting services and augmentation</b> - Harris Health Accounting Division needs an interim Controller due to the expected prolonged hiring effort considering the requirements of the governmental accounting standards.  <b>Professional Services Exemption</b>	Award Professional Services Exemption  One (1) year initial term with four (4) one-year renewal options	Victoria Nikitin		\$ 250,000
B32	<b>Becton, Dickinson &amp; Company (PP-LA-687)</b>  MWBE Goal: Exempt GPO	<b>Automated Blood Analyzer, Reagents Consumables and Services</b> - To provide Harris Health with instruments designed to rapidly detect bacterial and mycobacterial organisms growing in blood culture bottles.  <b>Premier Healthcare Alliance, L.P. Contract</b>	Best Contract(s)  November 01, 2024 through October 31, 2025	Michael Nnadi	\$ 240,347	\$ 240,347
B33	<b>Fisk Electric Company (TIPS 210101)</b>  MWBE Goal: 0% Non-Divisible	<b>Relocation of Existing Generator at the Smith Clinic for Harris Health System</b> - To relocate an existing generator at the Smith Clinic.  <b>The Interlocal Purchasing System (TIPS)</b>	Award Low quote	Babak Zare		\$ 232,018
B34	<b>Hewlett Packard Enterprise Company</b>  MWBE Goal: 0% Non-Divisible	<b>Hardware maintenance for Hewlett-Packard Enterprise server equipment</b> - Hewlett-Packard will provide a next-business-day, 6-hour repair call, including on-site replacement of failed equipment, operating systems updates, and 24/7 technical support. The maintenance period of this term is 1/25/25 – 1/24/26.  <b>State of Texas Department of Information Resources (DIR) Cooperative Contract</b>	Award Lowest quote meeting specifications  January 25, 2025 through January 24, 2026	A. Kilty		\$ 229,415
B35	<b>Insight Direct USA, Inc. (PP-IT-241)</b>  MWBE Goal: Exempt GPO	<b>Imperva Flex Protect Plus Maintenance Renewal</b> - Database security monitoring solution to monitor and audit all access to sensitive data from SQL and Oracle databases to help Harris Health maintain continuous HIPAA compliance.  <b>Premier Healthcare Alliance, L.P. Contract</b>	Award Lowest Offer  November 25, 2024 through November 24, 2025	Darrell Jones		\$ 227,565
B36	<b>Edwards Lifesciences, LLC</b>  MWBE Goal: Exempt Sole Source	<b>Service and Maintenance of Edwards Lifesciences Equipment for Harris Health</b> - To provide service and maintenance for twenty five (25) HemoSphere cardiac monitors located throughout Ben Taub and LBJ Hospitals.  <b>Sole Source Exemption</b>	Purchase Sole Source Exemption  Three-year initial term	James Young		\$ 225,000
B37	<b>Abbott Laboratories, Inc. (HCHD-0762)</b>  MWBE Goal: 0% Non-Divisible	<b>Electrophysiology Implantable &amp; Disposable Products</b> - Additional funds are required to provide TactiSys ablation products for Harris Health patients.  <b>Job No. 220071</b>	Additional Funds  November 18, 2023 through November 17, 2024	Charles Motley	\$ 178,247	\$ 214,319

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B38	SullivanCotter Solutions, Inc.  MWBE Goal: 0% Specialized, Technical, or Unique in Nature	<b>Physician Compensation, Valuation and Business Modeling Services for Harris Health</b> - To provide physician compensation, valuation and business making for healthcare operations, regulatory compliance, financial reporting, planning and strategic decision making for Harris Health.  <b>Offer No. LDL20241008</b>	Award Best offer meeting requirements  One (1) year initial term with four (4) one-year renewal options	Louis Smith		\$ 200,000
B39	MGC Diagnostics Medical Graphics  MWBE Goal: Exempt Sole Source	<b>Maintenance Service Agreement for Harris Health</b> - To provide training and maintenance services for the cardiorespiratory diagnostics line of equipment located at Ben Taub and Lyndon B. Johnson Hospitals.  <b>Sole Source Exemption</b>	Purchase Sole Source Exemption  Five-year initial term	James Young		\$ 196,000
B40	Iradimed Corporation  MWBE Goal: 0% Non-Divisible	<b>Infusion Pumps for Harris Health</b> - To replace three (3) MRI compatible infusion pumps that are past their expected useful life at Ben Taub and LBJ Hospitals and to add one (1) MRI compatible infusion pump to LBJ Hospital.  <b>Offer No. NMB082024</b>	Purchase Best offer meeting requirements	Arun Mathew		\$ 195,500
B41	Olympus America Inc. (PP-OR-2312)  MWBE Goal: Exempt GPO	<b>Surgical Endoscopy - Flexible</b> - This procurement is replacing endobronchial ultrasound (EBUS) endoscope equipment no longer supported by the manufacturer and past their expected useful life at Ben Taub and LBJ Hospitals.  <b>Premier Healthcare Alliance, L.P. Contract</b>	Award Only Offer Received	Arun Mathew		\$ 187,161
B42	Insight Direct USA Inc  MWBE Goal: 0% Non-Divisible	<b>Hardware/Software Resellers</b> - To provide Imprivata GroundControl Mobile Access Management software to manage and secure shared mobile devices including tablets and phones in support of Epic connectivity  <b>Premier Healthcare Alliance, L.P. Contract</b>	Award Lowest Offer  One (1) year initial term with one (1) one-year renewal options	Antony Kilty		\$ 181,700
B43	Carefusion Solutions, LLC (PPPH28CFS01)  MWBE Goal: Exempt GPO	<b>Medication and Supply Automation</b> - To provide Pyxis Automated Dispensing Cabinets (ADC) required to support the storage and dispensing of critical patient care medications for Lyndon B. Johnson Hospital's Interventional Radiology Expansion Project.  <b>Premier Healthcare Alliance, L.P. Contract</b>	Award Best Contract(s)	Alvin Nnabuife		\$ 180,891
B44	Getinge USA Sales, LLC (PP-CA-632)  MWBE Goal: Exempt GPO	<b>Intra-aortic Balloon Catheters and Pumps</b> - To replace three (3) intra-aortic balloon pumps past their expected useful life at Ben Taub Hospital.  <b>Premier Healthcare Alliance, L.P. Contract</b>	Award Lowest Offer	Patrick Casey		\$ 176,321
B45	Marriott Marquis Houston  MWBE Goal: 0% Minimal MWBE Availability	<b>Venue for Annual Nurses' Recognition Event for Harris Health</b> - The vendor will provide event space and catering services for the nurses' annual recognition event.  <b>Job No. 240339</b>	Award Best proposal meeting requirements  One (1) year initial term with five (5) one-year renewal options	Pamela Russell		\$ 170,000
B46	SonoSite (PP-IM- 317)  MWBE Goal: Exempt GPO	<b>Ultrasound</b> - To replace three (3) point of care ultrasound machines that are past their expected useful life with new equipment at LBJ Hospital and Gulfgate Clinic.  <b>Premier Healthcare Alliance, L.P. Contract</b>	Award Best Offer(s) Meeting Requirements	Patrick Casey		\$ 167,110



No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B47	<b>Pivot Technology Services Corporation</b>  MWBE Goal: 0% Non-Divisible	<b>NetApp software, hardware and support for Harris Health data storage management and data protection</b> - To provide data storage and management software, hardware and support services in support of Harris Health's data center  <b>State of Texas Department of Information Resources (DIR) Cooperative Contract</b>	Purchase Low quote  One (1) year initial term	Antony Kilty		\$ 163,800
B48	<b>Lone Star Communications Houston Inc.</b>  MWBE Goal: Exempt Sole Source	<b>Rauland R5 Nurse Call Communication System Maintenance for Harris Health</b> - To provide Rauland R5 Nurse Call software maintenance for necessary communication between patients and clinical staff of Harris Health  <b>Sole Source Exemption</b>	Award Sole Source Exemption  One (1) year initial term	Antony Kilty		\$ 160,000
B49	<b>Spok Inc.</b>  MWBE Goal: Exempt Sole Source	<b>Smart Suite Software Upgrade and Licenses</b> - Additional funds are required to provide professional services to support implementation of Spok Smart Center Software upgrade replacing current solution that has reached end of life for Harris Health Transfer Center and Operator Services. Three (3) licenses will also be added at time of upgrade to ensure all Operators can log in from anywhere with internet access.  <b>Sole Source Exemption</b>	Additional Funds Sole Source Exemption  March 01, 2024 through February 28, 2025	Anna Marie Vaughn	\$ 94,881	\$ 153,807
B50	<b>Windsor EMS, Inc. (HCHD-812)</b>  MWBE Goal: Exempt Public Health or Safety	<b>Ambulance Services for Harris Health</b> - To continue providing ambulance services for patients to and from various Harris Health facilities and clinics.  <b>Public Health or Safety Exemption, Board Motion 24.02-28</b>	Additional Funds Public Health or Safety Exemption  April 01, 2024 through March 31, 2025	Ruth Russell	\$ 350,000	\$ 150,000
B51	<b>Womble Bond Dickinson (US) LLP (ADH-791)</b>  MWBE Goal: 0% Specialized, Technical, or Unique in Nature	<b>Special Counsel for Harris Health</b> - To provide special counsel services in connection with the drafting and negotiating of affiliation, support, and medical education agreements for Harris Health.  <b>Professional Services Exemption</b>	Award Professional Services Exemption  One (1) year initial term with two (2) one-year renewal options	Esmaeil Porsa		\$ 150,000
B52	<b>Pinnacle Healthcare Consulting, LLC</b>  MWBE Goal: 0% Specialized, Technical, or Unique in Nature	<b>Physician Compensation, Valuation, and Business Modeling Services for Harris Health</b> - To provide physician compensation, valuation and business modeling for healthcare operations, regulatory compliance, financial reporting, planning and strategic decision making for Harris Health.  <b>Offer No. LDL20241008</b>	Award Best offer meeting requirements  One (1) year initial term with four (4) one-year renewal options	Louis Smith		\$ 150,000
B53	<b>LBMC, PC</b>  MWBE Goal: 0% Specialized, Technical, or Unique in Nature	<b>Physician Compensation, Valuation and Business Modeling Services for Harris Health</b> - To provide physician compensation, valuation and business modeling for healthcare operations, regulatory compliance, financial reporting, planning and strategic decision making for Harris Health.  <b>Offer No. LDL20241008</b>	Award Best offer meeting requirements  One (1) year initial term with four (4) one-year renewal options	Louis Smith		\$ 150,000
B54	<b>Insight Direct USA, Inc. (PP-IT-241)</b>  MWBE Goal: Exempt GPO	<b>Hardware/Software Resellers</b> - To provide 3600 additional Imprivata licenses needed for the Epic Rover/Unified Communications project.  <b>Premier Healthcare Alliance, L.P. Contract</b>	Award Lowest Offer  March 01, 2025 through May 01, 2026	A. Kilty		\$ 148,824



No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B55	<b>Philips Healthcare (PP-NS-1948)</b>  MWBE Goal: Exempt GPO	<b>Physiological Monitoring Systems</b> - This equipment is to purchase three (3) physiological patient bedside monitors for Ben Taub Hospital.  <b>Premier Healthcare Alliance, L.P. Contract</b>	Award Only Offer Received	Arun Mathew		\$ 144,258
B56	<b>GE Healthcare (PP-IM-271)</b>  MWBE Goal: Exempt GPO	<b>Ultrasound</b> - To add one (1) ECHO machine to the electrophysiology lab for the cardiology department at Ben Taub Hospital.  <b>Premier Healthcare Alliance, L.P. Contract</b>	Award Best Offer(s) Meeting Requirements	Arun Mathew		\$ 143,640
B57	<b>Solid Border, Inc.</b>  MWBE Goal: 100%	<b>Radware DefensePro software, maintenance, and support</b> - To provide real-time network security protection against evolving network attacks in support of Harris Health  <b>State of Texas Department of Information Resources (DIR) Cooperative Contract</b>	Award Low quote  One (1) year initial term	Tom Oduor		\$ 140,000
B58	<b>Texas Medical Center Police Department (HCHD-964)</b>  MWBE Goal: Exempt Public Health or Safety	<b>Law Enforcement Assistance Services for Harris Health</b> - Additional funds are required to cover expanded investigation services and training support for Texas Medical Center Law Enforcement.  <b>Public Health or Safety Exemption, Board Motion 24.07-105</b>	Additional Funds Public Health or Safety Exemption  July 24, 2024 through July 23, 2025	Jon Hallaway	\$ 4,845,825	\$ 136,375
B59	<b>ECRI (HCHD-1512)</b>  MWBE Goal: Exempt GPO	<b>Healthcare Technology Assessment Resources</b> - Provide services related to receiving medical device and drug alerts, recall information, comparative analyses on medical equipment and devices, capital guide, clinical evidence assessment, and supply guide.  <b>Premier Healthcare Alliance, L.P. Contract</b>	Award Only Offer Received  February 01, 2025 through January 31, 2026 with six (6) one-year renewal options	Teong Cheah		\$ 135,000
B60	<b>Insight Direct USA Inc (PP-IT-241)</b>  MWBE Goal: 0% Non-Divisible	<b>Hardware/Software Resellers</b> - To provide Ivanti Neurons for ITSM & ITAM Cherwell software subscription to support IT Help Desk scheduling  <b>Premier Healthcare Alliance, L.P. Contract</b>	Award Only Offer Received  One (1) year initial term with one (1) one-year renewal options	Antony Kilty		\$ 134,100
B61	<b>Stryker Sales LLC (PP-FA-2021)</b>  MWBE Goal: Exempt GPO	<b>Furniture and Systems, Seating and Accessories</b> - To replace twenty (20) broken recliners in the EC Trauma Department at Ben Taub Hospital.  <b>Premier Healthcare Alliance, L.P. Contract</b>	Award Best Offer(s) Meeting Requirements	Steven Williams Jamie Hons		\$ 134,000
B62	<b>NeoGenomics Laboratories, Inc (HCHD-346)</b>  MWBE Goal: Exempt GPO	<b>Clinical Reference Laboratory Testing Services</b> - Additional funds are required to continue providing genetic and oncology testing services due to an increase in unanticipated volume of services.  <b>Premier Healthcare Alliance, L.P. Contract, Board Motion 23.09-146</b>	Additional Funds  November 01, 2024 through October 31, 2025	Norin Pung	\$ 152,840	\$ 129,768
B63	<b>Plus Technologies, LLC (GA-06162)</b>  MWBE Goal: Exempt Sole Source	<b>OM Plus Software Maintenance and Support for Harris Health</b> - Additional funds are required to cover the extended term.  <b>Sole Source Exemption</b>	Additional Funds Extension Sole Source Exemption  March 01, 2025 through February 28, 2026	Ronald Fuschillo	\$ 99,975	\$ 112,315

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
B64	<b>Philips Healthcare (PP-NS-1948)</b>  MWBE Goal: Exempt GPO	<b>Physiological Monitoring Systems</b> - This procurement is to purchase two (2) physiological patient bedside monitors for the new recovery bays and transport at Lyndon B. Johnson Hospital.  <i>Premier Healthcare Alliance, L.P. Contract</i>	Award Only Offer Received	Arun Mathew		\$ 110,246
B65	<b>Sterile Mate, LLC</b>  MWBE Goal: 100%	<b>Reverse Osmosis System for Harris Health</b> - To provide a reverse osmosis system, including a water softener, at the Lyndon B. Johnson Outpatient Center.  <i>Offer No. WKB121824</i>	Purchase Best offer meeting requirements	Teong Chai		\$ 110,102
B66	<b>ErgoFlex Systems, Inc. dba Xybix Systems, Inc (EC07-23)</b>  MWBE Goal: 0% Drop Shipped	<b>9-1-1 Equipment &amp; Emergency Notification Software &amp; Services</b> - This procurement is to purchase fourteen (14) ergonomic workstations for the new reading room construction project at the Lyndon B. Johnson Hospital annex building.  <i>Houston-Galveston Area Council (H-GAC) Cooperative Purchasing Program</i>	Purchase Only quote	Cindy Perez		\$ 108,519
B67	<b>Canon Medical Informatics, Inc</b>  MWBE Goal: Exempt Sole Source	<b>Vitreia medical imaging software and support</b> - To provide Vitrea software and support used by Harris Health to provide medical imaging for patients  <i>Sole Source Exemption</i>	Award Sole Source Exemption  One (1) year initial term	Antony Kilty		\$ 105,000
B68	<b>TDIndustries, Inc.</b>  MWBE Goal: 0% Non-Divisible	<b>Replacement of Roof Top Air Handler Units at the Northwest Health Clinic for Harris Health System</b> - To repair two (2) roof top air handler units at the Northwest Health Clinic.  <i>Texas Association of School Boards (TASB) BuyBoard Cooperative Program</i>	Award Low quote	Babak Zare		\$ 94,137
B69	<b>LS Flynn &amp; Associates, LLC (HCHD-1140)</b>  MWBE Goal: 0% Specialized, Technical, or Unique in Nature	<b>Consulting Services for Restructuring of its Laboratory Medical Directorship Program</b> - Additional funds are needed to cover anticipated cost due to additional work hours required to accomplish consulting services.  <i>Offer No. 083024FDA</i>	Additional Funds  August 30, 2024 through August 29, 2025	Anthony Williams	\$ 87,600	\$ 15,000
					Total Expenditures	\$ 89,188,961
					Total Revenue	\$ (0)

## Meeting of the Board of Trustees

Thursday, March 27, 2025

Consideration of Approval of Grant Recommendations  
(Items C1 through C7 of the Grant Matrix)

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**Grant Recommendations:**

**C1. Second Amendment of an Interlocal Subrecipient Agreement to extend the term and reallocate funds**

- Grantor: Harris County
- Term: December 19, 2023 – December 31, 2026
- Award Amount: \$8,998,327
- Project Owner: Dr. Jennifer Small

**C2. Grant Award Renewal**

- Grantor: Be Well, Texas Provider Network at The University of Texas Health Science Center at San Antonio *Funded by Texas Health and Human Services Commission*
- Term: September 1, 2024 – August 31, 2025
- Award Amount: \$350,000
- Project Owner: Dr. Jennifer Small

**C3. Grant Award**

- Grantor: Texas Health and Human Services Commission (HHSC)
- Term: September 1, 2025 – August 31, 2025
- Award Amount: \$8,604,905.00
- Project Owner: Dr. Jennifer Small

**C4. Grant Award Renewal (Year 2)**

- Grantor: National Institute of Health
- Term: March 1, 2025 – February 28, 2026
- Award Amount: \$308,181.00
- Project Owner: Dr. Jennifer Small

**C5. Grant Award**

- Grantor: Texas Health and Human Services Commission (HHSC)
- Term: March 31, 2025 – March 30, 2026
- Award Amount: \$10,000,000.00
- Project Owner: Ms. Amineh Kostov

**C6. Grant Award**

- Grantor: Harris Health Strategic Fund
- Term: One Year *(funds to be distributed March 2025)*
- Award Amount: \$2,000,000.00
- Project Owner: Mr. Patrick Casey

## Meeting of the Board of Trustees

### C7. Grant Agreement

- Grantor: Texas Office of the Governor
- Term: September 1, 2025 – August 31, 2026
- Award Amount: \$250,000
- Project Owner: Dr. Jackie Brock

**Grant Agenda Items for the Harris County Hospital District dba Harris Health, Board of Trustees Report**  
**Grant Matrix: March 27, 2025**

No.	Grantor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Award Amount
C1	Harris County	Consideration of approval of a second amendment to a interlocal subrecipient agreement between Harris County and Harris County Hospital District d/b/a Harris Health for an outpatient gastroenterology lab at Quentin Mease Health Center. The amendment extends the term of the agreement (from December 19, 2025 to December 31, 2026) to modify the budget in the Statement of Work to reflect an adjustment in budget categories, and to modify the Indirect Cost Rate in the Federal Award Identification Table at no additional cost to the County.	<b>Second Amendment of an Interlocal Subrecipient Agreement</b>	December 19, 2023 through December 31, 2026	Dr. Jennifer Small	\$ 8,998,327.00
C2	Be Well, Texas Provider Network at The University of Texas Health Science Center at San Antonio <i>Funded by Texas Health and Human Services Commission</i>	Consideration of approval of grant award renewal between Be Well, Texas and Harris County Hospital District d/b/a Harris Health for the Medication Assisted Treatment Alcohol and Other Substance Use Disorder (MAT-AUD) program, to provide services for Harris Health patients to alleviate the adverse physiological effects of substance abuse. Services may include scheduled services, such as treatment that is structured and organized to promote recovery, which may also include post-treatment services.	<b>Renewal of a Grant Award</b>	September 1, 2024 through August 31, 2025	Dr. Jennifer Small	\$ 350,000.00
C3	Texas Health and Human Services Commission (HHSC)	Consideration of approval of a grant award for the Women's Health Program: Breast and Cervical Cancer services (BCCS), Family Planning Program services (FPP), and Healthy Texas Women (HTW) services.	<b>Grant Award</b>	September 1, 2024 through August 31, 2025	Dr. Jennifer Small	\$ 8,604,905.00
C4	National Institute of Health	Consideration of approval of a grant award renewal (year 2) between the National Institute of Health CTN-0139 - Collaborative Care and Harris County Hospital District d/b/a Harris Health for Polysubstance use in Primary Care Settings (Co-Care) trial, focused on testing the efficacy of a collaborative care intervention to address opioid and/or stimulant-involved polysubstance use in adult primary care patients.	<b>Renewal of a Grant Award</b>	March 01, 2025 through February 28, 2026	Dr. Jennifer Small	\$ 308,181.00
C5	Texas Health and Human Services Commission (HHSC)	Consideration of approval of a grant award for Colorectal Cancer Treatment Services, to provide treatment and patient navigation support services to eligible adults with colorectal cancer.	<b>Grant Award</b>	March 31, 2025 through March 30, 2026	Amineh Kostov	\$ 10,000,000.00
C6	Harris Health Strategic Fund	Consideration of approval of a grant award to implement the strategic facilities plan described in the Harris Health Strategic Fund's Healthier Harris County Capital Campaign.	<b>Grant Award</b>	One Year <i>(funds to be distributed March 2025)</i>	Patrick Casey	\$ 2,000,000.00
C7	Texas Office of the Governor	Consideration of approval of a grant agreement between the Texas Office of the Governor and Harris County Hospital District d/b/a Harris Health to fund Harris Health's Sexual Assault Forensic Exam (SAFE)-Ready program.	<b>Grant Agreement</b>	September 1, 2025 through August 31, 2026	Dr. Jackie Brock	\$ 250,000.00
<b>TOTAL AMOUNT:</b>						<b>\$ 30,511,413.00</b>

Thursday, March 27, 2025

Consideration of Approval of Contract Recommendations  
(Items D1 through D3 of the Contract Matrix)

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D1. Amendment of an Interlocal Agreement for a Teen Clinic in Harris County Precinct One

- Contractor: Houston Independent School District (HISD)
- Project Owner: Dr. Jennifer Small
- Term: May 1, 2024 – April 30, 2025
- Amount: *Not to exceed* \$150,000.00

D2. Amendment of an Interlocal Agreement for a Teen Clinic in Harris County Precinct Two

- Contractor: Houston Independent School District (HISD)
- Project Owner: Dr. Jennifer Small
- Term: May 1, 2024 – April 30, 2025
- Amount: *Not to exceed* \$150,000.00

D3. Request for Additional Funding for an Interlocal Agreement for the next contract year

- Contractor: The University of Texas Health Science Center at Houston (UTHSC)
- Project Owner: Dr. Amy Smith
- Term: March 22, 2025 – March 21, 2026
- Amount: \$7,000,000.00

**Contract Agenda Item(s) for the Harris County Hospital District dba Harris Health, Board of Trustees Report**  
**Contract Matrix: March 27, 2025**

No.	Contractor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Amount
D1	Houston Independent School District (HISD)	Consideration of approval to amend an agreement with the Houston Independent School District and Baylor College of Medicine (BCM) and Harris County Hospital District d/b/a Harris Health for Harris Health's continued provision of funding for the operation of a teen health clinic located in the geographical boundaries of Harris County Precinct One in an annual amount not to exceed \$150,000.	Amendment of an Interlocal Agreement	May 1, 2024 through April 30, 2025	Dr. Jennifer Small	\$ 150,000.00
D2	Houston Independent School District (HISD)	Consideration of approval to amend an agreement with the Houston Independent School District and Baylor College of Medicine (BCM) and Harris County Hospital District d/b/a Harris Health for Harris Health's continued provision of funding for the operation of a teen health clinic located in the geographical boundaries of Harris County Precinct Two in an annual amount not to exceed \$150,000.	Amendment of an Interlocal Agreement	May 1, 2024 through April 30, 2025	Dr. Jennifer Small	\$ 150,000.00
D3	The University of Texas Health Science Center at Houston (UTHSC)	Consideration of approval to allocate an additional \$7 million in funding for the next contract year for inpatient, psychiatric services provided by The University of Texas Health Science Center at Houston to Harris Health patients when Harris Health lacks sufficient resources to provide the immediate inpatient, psychiatric services.	Additional Funding for an Interlocal Agreement	March 22, 2025 through March 21, 2026	Dr. Amy Smith	\$ 7,000,000.00
<b>TOTAL AMOUNT:</b>						<b>\$ 7,300,000.00</b>

## Meeting of the Board of Trustees

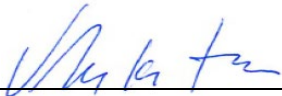
Thursday, March 27, 2025

Consideration of Acceptance of the Harris Health February 2025 Financial Report  
Subject to Audit

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Attached for your review and consideration is the February 2025 Financial Report.

Administration recommends that the Board accept the financial report for the period ended February 28, 2025, subject to final audit.



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Victoria Nikitin  
EVP – Chief Financial Officer





# Financial Statements

As of February 28, 2025  
Subject to Audit



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# Financial Highlights Review **HARRISHEALTH**

As of February 28, 2025

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Operating income for the month ended February 28, 2025 was \$49.9 million compared to budgeted income of \$12.8 million.

Total net revenue for the month ended February 28, 2025 of \$240.2 million was \$20.2 million or 9.2% more than budget. Net patient revenue and ad valorem taxes were \$0.2 million and \$3.1 million, respectively, more than budget. Medicaid Supplemental programs were \$13.8 million more than expected primarily due to prior year DSH refunds received from the State.

As of February 28, 2025, total expenses of \$190.4 million were \$16.9 million or 8.7% less than budget. Total salaries and benefits had a favorable variance of \$12.5 million for the month, driven mostly by a release of the emergency facilities closure accrual for unpaid time off due to Winter Storm Enzo. The remaining variance is attributed to the timing of approved strategic initiatives for the year.

For the month ended February 28, 2025, total patient days and average daily census increased 3.5% compared to budget. Inpatient case mix index, a measure of patient acuity, and length of stay were 1.7% and 17.2% higher, respectively, than budget. Emergency room visits were 5.3% less than budget. Total clinic visits, including telehealth, were 0.3% lower compared to budget. Births were down 13.7%.

Total cash receipts for the month were \$580.2 million. The System has \$1,889.4 million in unrestricted cash, cash equivalents and investments, representing 288.5 days cash on hand. Harris Health has \$132.2 million in net accounts receivable, representing 61.8 days of outstanding patient accounts receivable at February 28, 2025. The February balance sheet reflects a combined net receivable position of \$50.8 million under the various Medicaid Supplemental programs. The current portion of ad valorem taxes receivable is \$54.3 million, which is offset by ad valorem tax collections as received. Accounts payable and accrued liabilities include \$615.9 million in deferred ad valorem tax revenues that are released as ad valorem tax revenue is recognized. As of February 28, 2025, \$328.7 million in ad valorem tax collections were received and \$88.0 million in current ad valorem tax revenue was recognized.



# Income Statement

**HARRISHEALTH**

As of February 28, 2025 and 2024 (in \$ Millions)

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	CURRENT YEAR	CURRENT BUDGET	PERCENT VARIANCE	PRIOR YEAR	PERCENT VARIANCE
<b>REVENUE</b>								
Net Patient Revenue	\$ 62.1	\$ 61.9	0.3%	\$ 323.2	\$ 312.6	3.4%	\$ 308.1	4.9%
Medicaid Supplemental Programs	67.7	53.9	25.5%	278.2	269.7	3.2%	276.0	0.8%
Other Operating Revenue	16.6	11.8	40.1%	63.5	60.2	5.5%	55.6	14.3%
<b>Total Operating Revenue</b>	<b>\$ 146.4</b>	<b>\$ 127.7</b>	<b>14.6%</b>	<b>\$ 664.9</b>	<b>\$ 642.5</b>	<b>3.5%</b>	<b>\$ 639.7</b>	<b>3.9%</b>
Net Ad Valorem Taxes	88.2	85.1	3.6%	426.4	425.4	0.2%	378.2	12.7%
Net Tobacco Settlement Revenue	-	-	0.0%	-	-	0.0%	-	0.0%
Capital Gifts & Grants	-	0.8	0.0%	-	4.2	-100.0%	-	0.0%
Interest Income & Other	5.6	6.5	-12.7%	27.2	32.3	-16.0%	27.1	0.1%
<b>Total Nonoperating Revenue</b>	<b>\$ 93.8</b>	<b>\$ 92.4</b>	<b>1.6%</b>	<b>\$ 453.6</b>	<b>\$ 461.8</b>	<b>-1.8%</b>	<b>\$ 405.4</b>	<b>11.9%</b>
<b>Total Net Revenue</b>	<b>\$ 240.2</b>	<b>\$ 220.1</b>	<b>9.2%</b>	<b>\$ 1,118.4</b>	<b>\$ 1,104.3</b>	<b>1.3%</b>	<b>\$ 1,045.1</b>	<b>7.0%</b>
<b>EXPENSE</b>								
Salaries and Wages	\$ 66.9	\$ 78.4	14.7%	\$ 404.8	\$ 416.1	2.7%	\$ 390.8	-3.6%
Employee Benefits	26.7	27.7	3.5%	131.4	138.3	5.0%	138.1	4.8%
<b>Total Labor Cost</b>	<b>\$ 93.6</b>	<b>\$ 106.1</b>	<b>11.8%</b>	<b>\$ 536.3</b>	<b>\$ 554.4</b>	<b>3.3%</b>	<b>\$ 528.8</b>	<b>-1.4%</b>
Supply Expenses	24.2	28.5	15.1%	129.8	145.3	10.7%	121.0	-7.3%
Physician Services	37.3	38.7	3.8%	187.5	193.7	3.2%	173.6	-8.0%
Purchased Services	26.3	26.7	1.2%	126.5	142.2	11.0%	110.2	-14.9%
Depreciation & Interest	9.0	7.3	-22.9%	44.3	37.1	-19.5%	42.6	-4.2%
<b>Total Operating Expense</b>	<b>\$ 190.4</b>	<b>\$ 207.3</b>	<b>8.2%</b>	<b>\$ 1,024.4</b>	<b>\$ 1,072.7</b>	<b>4.5%</b>	<b>\$ 976.2</b>	<b>-4.9%</b>
<b>Operating Income (Loss)</b>	<b>\$ 49.9</b>	<b>\$ 12.8</b>		<b>\$ 94.0</b>	<b>\$ 31.6</b>		<b>\$ 68.9</b>	
<b>Total Margin %</b>	<b>20.8%</b>	<b>5.8%</b>		<b>8.4%</b>	<b>2.9%</b>		<b>6.6%</b>	

# Balance Sheet

**HARRISHEALTH**

February 2025 and 2024 (in \$ Millions)

	CURRENT YEAR	PRIOR YEAR
<b><u>CURRENT ASSETS</u></b>		
Cash, Cash Equivalents and Short Term Investments	\$ 1,889.4	\$ 1,906.8
Net Patient Accounts Receivable	132.2	172.0
Net Ad Valorem Taxes, Current Portion	54.3	51.2
Other Current Assets	169.4	155.9
<b>Total Current Assets</b>	<b>\$ 2,245.3</b>	<b>\$ 2,285.9</b>
<b><u>CAPITAL ASSETS</u></b>		
Plant, Property, & Equipment, Net of Accumulated Depreciation	\$ 563.3	\$ 553.5
Construction in Progress	340.8	144.1
Right of Use Assets	34.1	41.0
<b>Total Capital Assets</b>	<b>\$ 938.2</b>	<b>\$ 738.5</b>
<b><u>ASSETS LIMITED AS TO USE &amp; RESTRICTED ASSETS</u></b>		
Debt Service & Capital Asset Funds	\$ 35.5	\$ 41.6
LPPF Restricted Cash	4.3	26.2
Capital Gift Proceeds	54.7	55.8
Other - Restricted	1.1	1.0
<b>Total Assets Limited As to Use &amp; Restricted Assets</b>	<b>\$ 95.6</b>	<b>\$ 124.6</b>
Other Assets	41.6	45.4
Deferred Outflows of Resources	182.3	234.8
<b>Total Assets &amp; Deferred Outflows of Resources</b>	<b>\$ 3,503.0</b>	<b>\$ 3,429.2</b>
<b><u>CURRENT LIABILITIES</u></b>		
Accounts Payable and Accrued Liabilities	\$ 169.3	\$ 215.9
Employee Compensation & Related Liabilities	140.2	154.3
Deferred Revenue - Ad Valorem	615.9	530.3
Estimated Third-Party Payor Settlements	30.7	22.5
Current Portion Long-Term Debt and Capital Leases	36.4	37.3
<b>Total Current Liabilities</b>	<b>\$ 992.5</b>	<b>\$ 960.3</b>
Long-Term Debt	263.2	283.4
Net Pension & Post Employment Benefits Liability	682.0	781.0
Other Long-Term Liabilities	8.0	6.9
Deferred Inflows of Resources	110.4	115.3
<b>Total Liabilities</b>	<b>\$ 2,056.1</b>	<b>\$ 2,146.9</b>
<b>Total Net Assets</b>	<b>\$ 1,446.9</b>	<b>\$ 1,282.3</b>
<b>Total Liabilities &amp; Net Assets</b>	<b>\$ 3,503.0</b>	<b>\$ 3,429.2</b>

# Cash Flow Summary

**HARRISHEALTH**

As of February 28, 2025 and 2024 (in \$ Millions)

	MONTH-TO-MONTH		YEAR-TO-DATE	
	CURRENT YEAR	PRIOR YEAR	CURRENT YEAR	PRIOR YEAR
<b><u>CASH RECEIPTS</u></b>				
Collections on Patient Accounts	\$ 68.6	\$ 66.0	\$ 351.5	\$ 347.1
Medicaid Supplemental Programs	174.7	244.9	247.1	627.7
Net Ad Valorem Taxes	328.7	366.3	986.0	847.4
Tobacco Settlement	-	-	-	-
Other Revenue	8.2	16.3	42.8	90.3
<b>Total Cash Receipts</b>	<b>\$ 580.2</b>	<b>\$ 693.6</b>	<b>\$ 1,627.4</b>	<b>\$ 1,912.6</b>
<b><u>CASH DISBURSEMENTS</u></b>				
Salaries, Wages and Benefits	\$ 98.0	\$ 110.8	\$ 542.4	\$ 533.7
Supplies	26.9	25.4	153.1	127.7
Physician Services	37.0	33.3	179.1	166.0
Purchased Services	31.2	20.4	134.5	107.7
Capital Expenditures	54.4	11.6	176.2	65.4
Debt and Interest Payments	18.0	4.6	19.1	5.7
Other Uses	3.6	7.3	(3.0)	12.2
<b>Total Cash Disbursements</b>	<b>\$ 269.3</b>	<b>\$ 213.4</b>	<b>\$ 1,201.4</b>	<b>\$ 1,018.4</b>
<b>Net Change</b>	<b>\$ 311.0</b>	<b>\$ 480.1</b>	<b>\$ 426.0</b>	<b>\$ 894.2</b>
Unrestricted cash, cash equivalents and investments - Beginning of year			\$ 1,463.4	
Net Change			\$ 426.0	
<b>Unrestricted cash, cash equivalents and investments - End of period</b>			<b>\$ 1,889.4</b>	

# Performance Ratios

**HARRISHEALTH**

As of February 28, 2025 and 2024 (in \$ Millions)

	MONTH-TO-MONTH		YEAR-TO-DATE		
	CURRENT YEAR	CURRENT BUDGET	CURRENT YEAR	CURRENT BUDGET	PRIOR YEAR
<b><u>OPERATING HEALTH INDICATORS</u></b>					
Operating Margin %	20.8%	5.8%	8.4%	2.9%	6.6%
Run Rate per Day (In\$ Millions)	\$ 6.5	\$ 7.2	\$ 6.5	\$ 6.9	\$ 6.2
Salary, Wages & Benefit per APD	\$ 2,182	\$ 2,507	\$ 2,420	\$ 2,552	\$ 2,429
Supply Cost per APD	\$ 564	\$ 674	\$ 586	\$ 669	\$ 556
Physician Services per APD	\$ 868	\$ 916	\$ 846	\$ 892	\$ 798
<b>Total Expense per APD</b>	<b>\$ 4,437</b>	<b>\$ 4,899</b>	<b>\$ 4,622</b>	<b>\$ 4,938</b>	<b>\$ 4,485</b>
Overtime as a % of Total Salaries	2.6%	3.0%	3.6%	3.1%	3.3%
Contract as a % of Total Salaries	3.7%	2.8%	3.3%	2.8%	4.6%
Full-time Equivalent Employees	10,325	10,494	10,469	10,667	10,327
<b><u>FINANCIAL HEALTH INDICATORS</u></b>					
Quick Ratio			2.2		2.4
Unrestricted Cash (In \$ Millions)			\$ 1,889.4	\$ 1,949.5	\$ 1,906.8
Days Cash on Hand			288.5	283.4	307.4
Days Revenue in Accounts Receivable			61.8	74.1	84.8
Days in Accounts Payable			43.8		134.1
Capital Expenditures/Depreciation & Amortization			441.8%		184.0%
Average Age of Plant(years)			9.8		10.3

# Harris Health Key Indicators





# Statistical Highlights

# HARRISHEALTH

As of February 28, 2025 and 2024

	MONTH-TO-MONTH			YEAR-TO-DATE				
	CURRENT QUARTER	CURRENT BUDGET	PERCENT CHANGE	CURRENT YEAR	CURRENT BUDGET	PERCENT CHANGE	PRIOR YEAR	PERCENT CHANGE
Adjusted Patient Days	42,907	42,180	1.7%	221,625	218,048	1.6%	217,672	1.8%
Outpatient % of Adjusted Volume	63.6%	63.4%	0.4%	62.9%	61.8%	1.7%	61.8%	1.7%
Primary Care Clinic Visits	45,286	46,134	-1.8%	223,549	222,314	0.6%	218,576	2.3%
Specialty Clinic Visits	20,487	20,701	-1.0%	102,816	99,861	3.0%	99,951	2.9%
Telehealth Clinic Visits	10,487	9,674	8.4%	50,081	48,862	2.5%	48,052	4.2%
<b>Total Clinic Visits</b>	<b>76,260</b>	<b>76,509</b>	<b>-0.3%</b>	<b>376,446</b>	<b>371,037</b>	<b>1.5%</b>	<b>366,579</b>	<b>2.7%</b>
Emergency Room Visits - Outpatient	10,841	11,341	-4.4%	57,817	57,757	0.1%	57,137	1.2%
Emergency Room Visits - Admitted	1,611	1,814	-11.2%	8,654	9,234	-6.3%	9,095	-4.8%
<b>Total Emergency Room Visits</b>	<b>12,452</b>	<b>13,155</b>	<b>-5.3%</b>	<b>66,471</b>	<b>66,991</b>	<b>-0.8%</b>	<b>66,232</b>	<b>0.4%</b>
Surgery Cases - Outpatient	1,043	974	7.1%	4,876	4,785	1.9%	4,659	4.7%
Surgery Cases - Inpatient	825	829	-0.5%	4,450	4,245	4.8%	4,033	10.3%
<b>Total Surgery Cases</b>	<b>1,868</b>	<b>1,803</b>	<b>3.6%</b>	<b>9,326</b>	<b>9,030</b>	<b>3.3%</b>	<b>8,692</b>	<b>7.3%</b>
<b>Total Outpatient Visits</b>	<b>126,356</b>	<b>126,076</b>	<b>0.2%</b>	<b>631,406</b>	<b>612,033</b>	<b>3.2%</b>	<b>597,828</b>	<b>5.6%</b>
Inpatient Cases (Discharges)	2,329	2,700	-13.7%	12,556	13,495	-7.0%	13,027	-3.6%
Outpatient Observation Cases	1,031	911	13.2%	5,020	4,439	13.1%	4,651	7.9%
<b>Total Cases Occupying Patient Beds</b>	<b>3,360</b>	<b>3,611</b>	<b>-7.0%</b>	<b>17,576</b>	<b>17,934</b>	<b>-2.0%</b>	<b>17,678</b>	<b>-0.6%</b>
Births	403	467	-13.7%	2,364	2,342	0.9%	2,186	8.1%
Inpatient Days	15,622	15,452	1.1%	82,224	83,189	-1.2%	83,059	-1.0%
Outpatient Observation Days	3,405	2,924	16.5%	18,051	14,571	23.9%	15,845	13.9%
<b>Total Patient Days</b>	<b>19,027</b>	<b>18,376</b>	<b>3.5%</b>	<b>100,275</b>	<b>97,760</b>	<b>2.6%</b>	<b>98,904</b>	<b>1.4%</b>
Average Daily Census	679.5	656.3	3.5%	664.1	647.4	2.6%	650.7	2.1%
Average Operating Beds	701	700	0.2%	702	700	0.3%	696	0.9%
Bed Occupancy %	96.9%	93.8%	3.3%	94.6%	92.5%	2.3%	93.5%	1.2%
Inpatient Average Length of Stay	6.71	5.72	17.2%	6.55	6.16	6.2%	6.38	2.7%
Inpatient Case Mix Index (CMI)	1.742	1.712	1.7%	1.713	1.712	0.0%	1.679	2.0%
<b>Payor Mix (% of Charges)</b>								
Charity & Self Pay	40.8%	43.4%	-5.9%	41.6%	43.4%	-4.0%	44.3%	-6.0%
Medicaid & Medicaid Managed	17.5%	19.4%	-10.0%	19.5%	19.4%	0.4%	19.7%	-0.9%
Medicare & Medicare Managed	13.1%	11.4%	14.4%	11.5%	11.4%	0.7%	11.9%	-2.9%
Commercial & Other	28.7%	25.8%	11.2%	27.4%	25.8%	6.1%	24.2%	13.3%
<b>Total Unduplicated Patients - Rolling 12</b>				<b>245,661</b>			<b>247,576</b>	<b>-0.8%</b>
<b>Total New Patient - Rolling 12</b>				<b>89,066</b>			<b>89,311</b>	<b>-0.3%</b>

# Harris Health

## Statistical Highlights

February FY 2025

### Cases Occupying Beds - CM

Actual	Budget	Prior Year
3,360	3,611	3,331

### Cases Occupying Beds - YTD

Actual	Budget	Prior Year
17,576	17,934	17,678

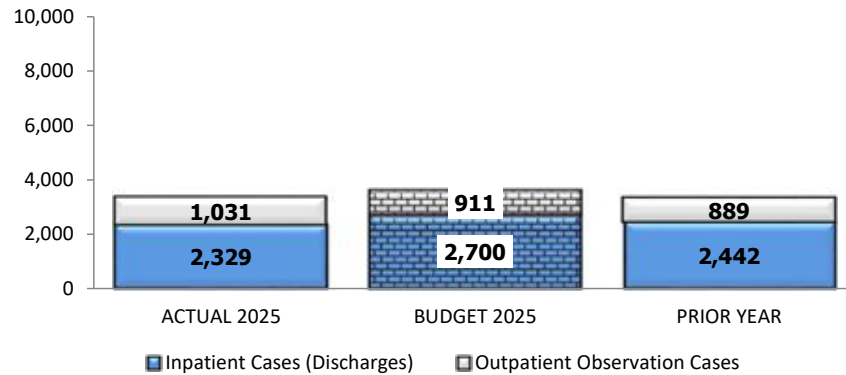
### Emergency Visits - CM

Actual	Budget	Prior Year
12,452	13,155	13,854

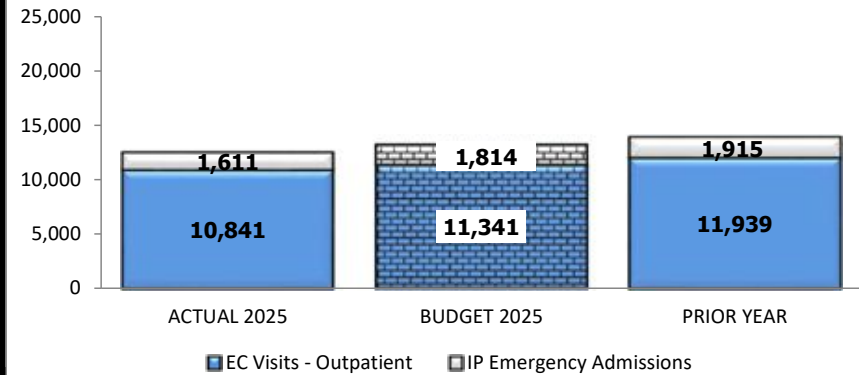
### Emergency Visits - YTD

Actual	Budget	Prior Year
66,471	66,991	66,232

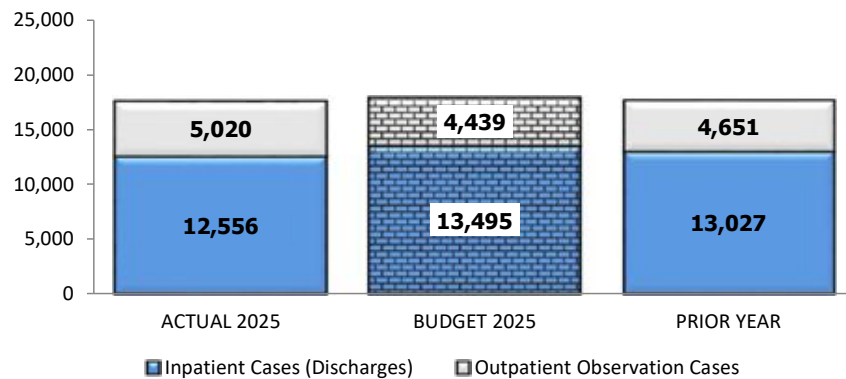
### Cases Occupying Beds - Current Month



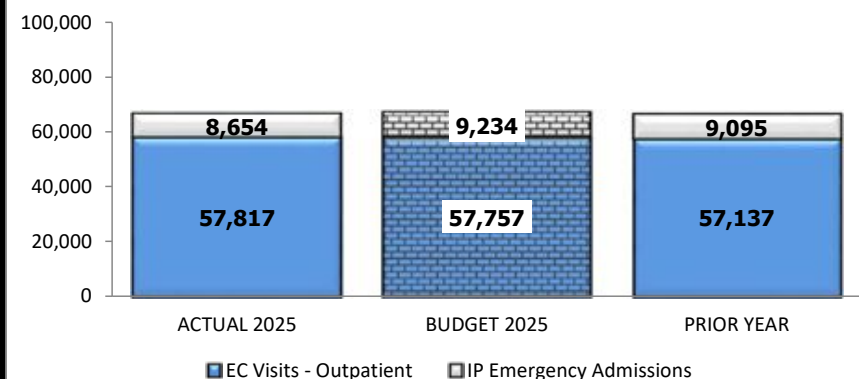
### Emergency Visits - Current Month



### Cases Occupying Beds - YTD



### Emergency Visits - YTD



# Harris Health

## Statistical Highlights

February FY 2025

### Surgery Cases - CM

Actual	Budget	Prior Year
1,868	1,803	1,747

### Surgery Cases - YTD

Actual	Budget	Prior Year
9,326	9,030	8,692

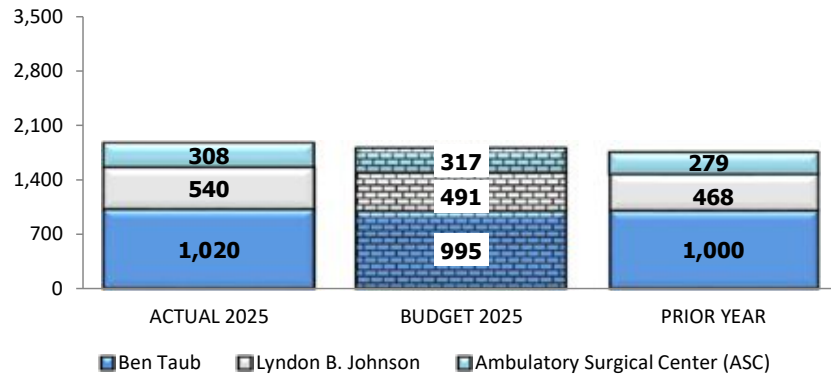
### Clinic Visits - CM

Actual	Budget	Prior Year
76,260	76,509	79,510

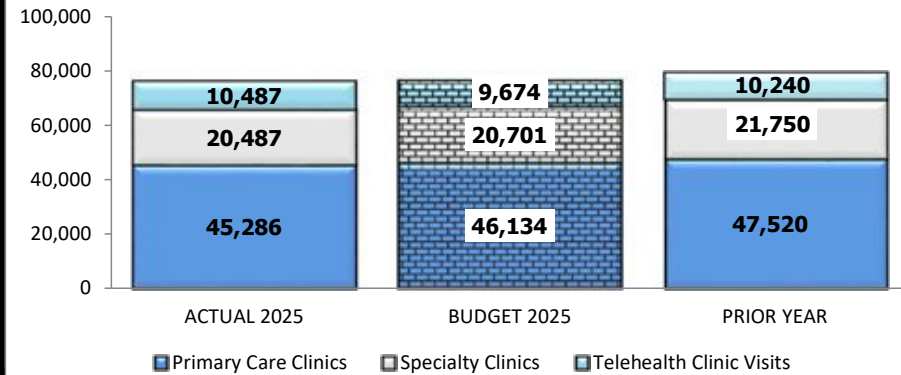
### Clinic Visits - YTD

Actual	Budget	Prior Year
376,446	371,037	366,579

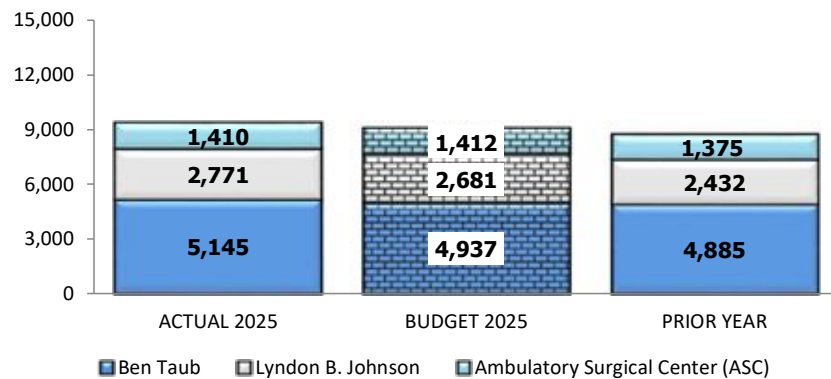
### Surgery Cases - Current Month



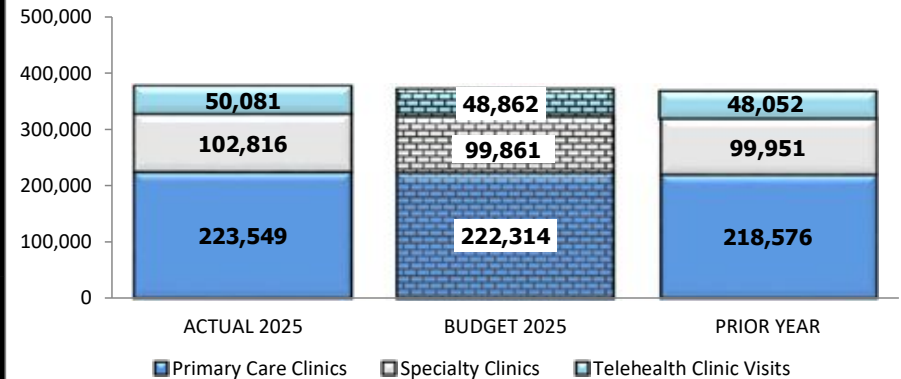
### Clinic Visits - Current Month



### Surgery Cases - YTD



### Clinic Visits - YTD



# Harris Health

## Statistical Highlights

February FY 2025

### Adjusted Patient Days - CM

42,907

### Adjusted Patient Days - YTD

221,625

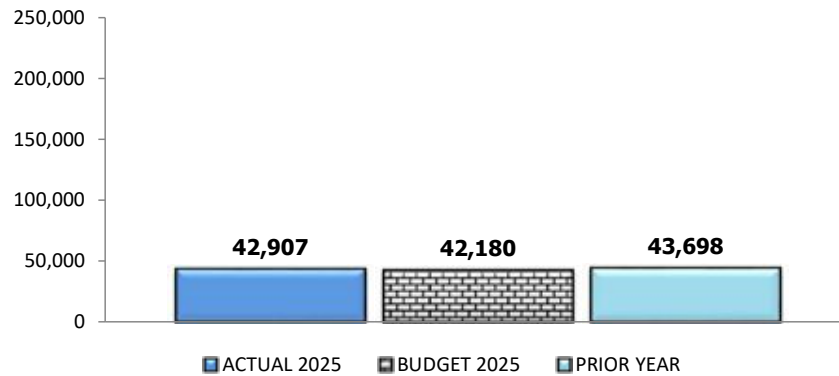
### Average Daily Census - CM

679.5

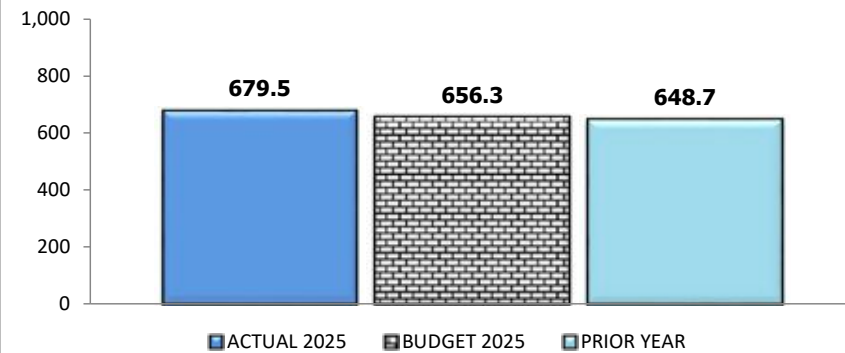
### Average Daily Census - YTD

664.1

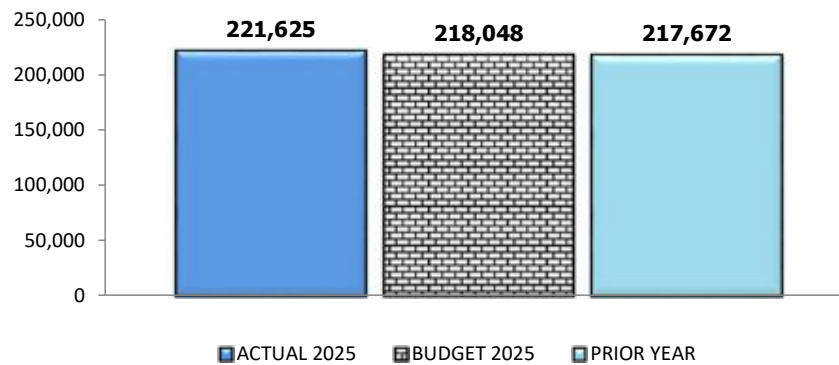
### Adjusted Patient Days - Current Month



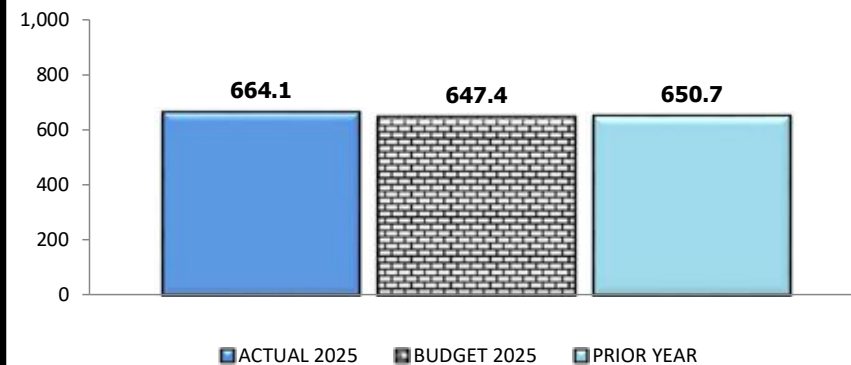
### Average Daily Census - Current Month



### Adjusted Patient Days - YTD



### Average Daily Census - YTD



# Harris Health

## Statistical Highlights

February FY 2025

### Inpatient ALOS - CM

6.71

### Inpatient ALOS - YTD

6.55

### Case Mix Index (CMI) - CM

Overall

Excl. Obstetrics

1.742

1.924

### Case Mix Index (CMI) - YTD

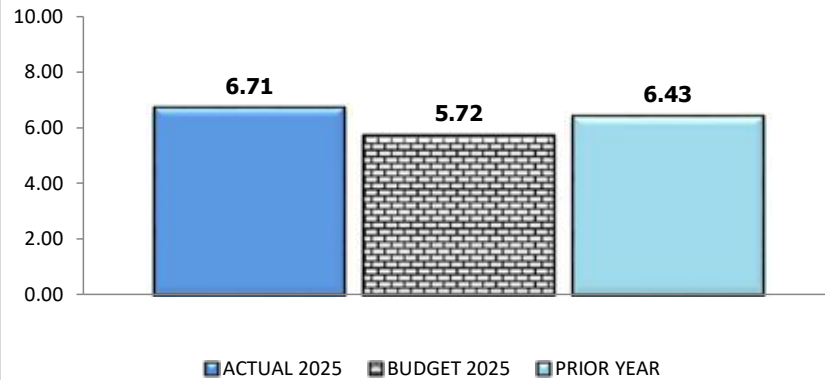
Overall

Excl. Obstetrics

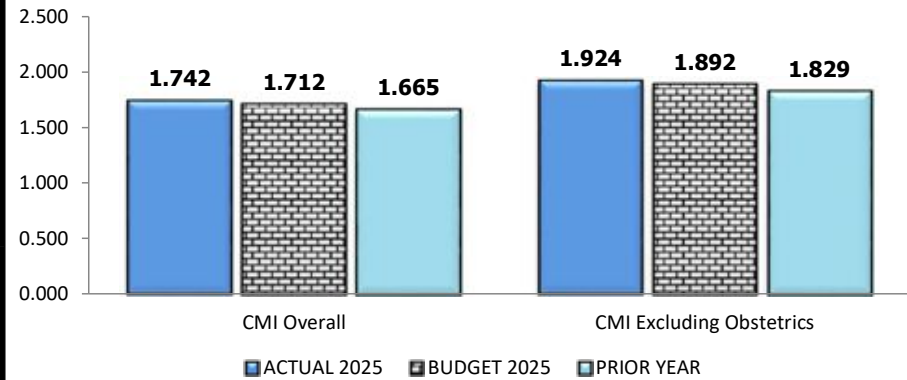
1.713

1.910

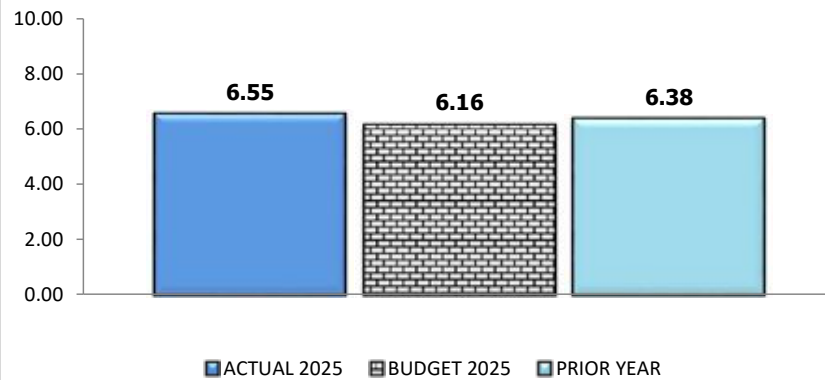
### Inpatient ALOS - Current Month



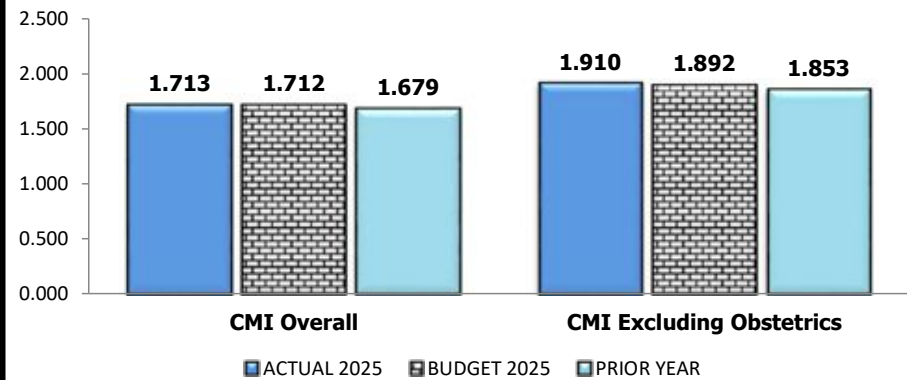
### Case Mix Index - Current Month



### Inpatient ALOS - YTD



### Case Mix Index - YTD



# Harris Health

## Statistical Highlights - Cases Occupying Beds

February FY 2025

### BT Cases Occupying Beds - CM

Actual	Budget	Prior Year
1,955	2,183	1,983

### BT Cases Occupying Beds - YTD

Actual	Budget	Prior Year
10,250	10,774	10,530

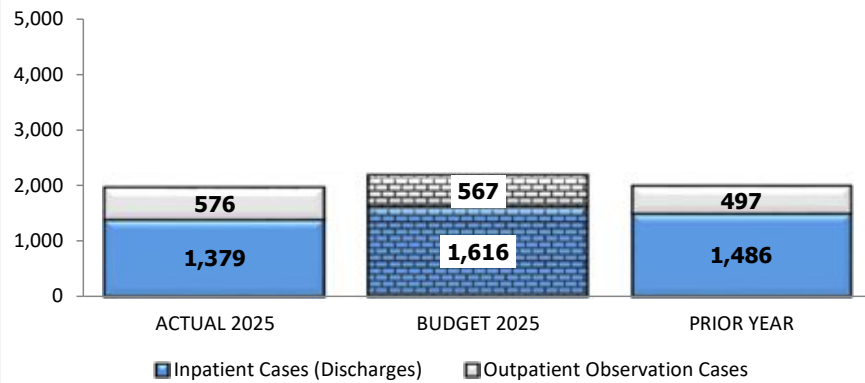
### LBJ Cases Occupying Beds - CM

Actual	Budget	Prior Year
1,396	1,413	1,348

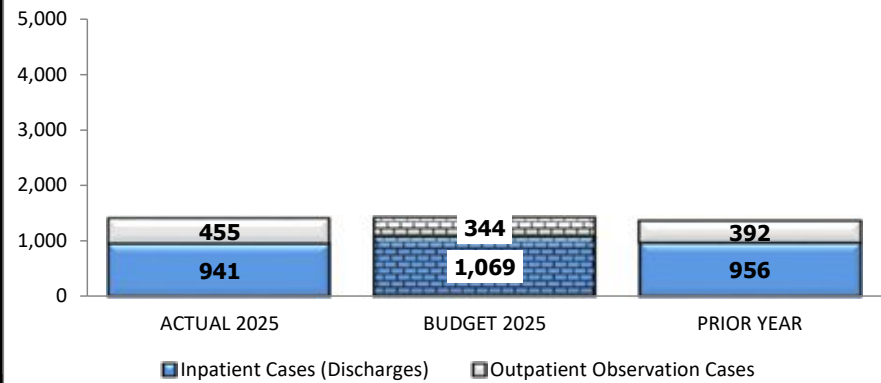
### LBJ Cases Occupying Beds - YTD

Actual	Budget	Prior Year
7,259	7,082	7,148

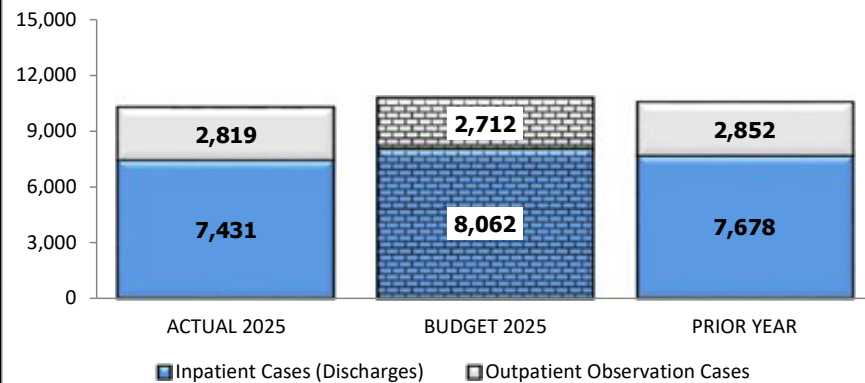
### Ben Taub Cases - Current Month



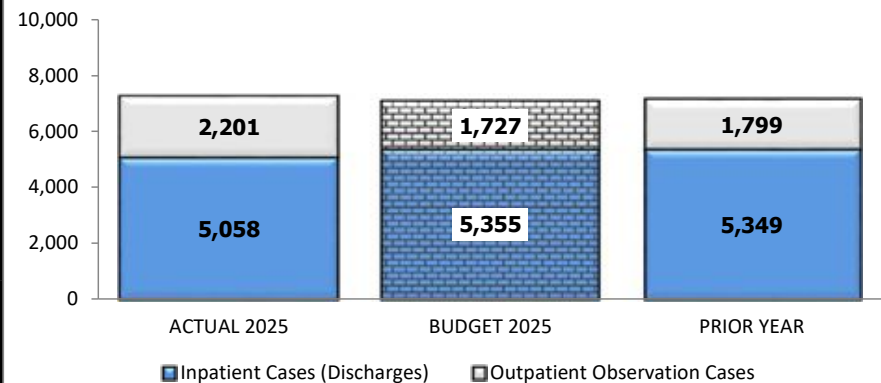
### Lyndon B. Johnson Cases - Current Month



### Ben Taub Cases - YTD



### Lyndon B. Johnson Cases - YTD



# Harris Health

## Statistical Highlights - Surgery Cases

February FY 2025

### BT Surgery Cases - CM

Actual	Budget	Prior Year
1,020	995	1,000

### BT Surgery Cases - YTD

Actual	Budget	Prior Year
5,145	4,937	4,885

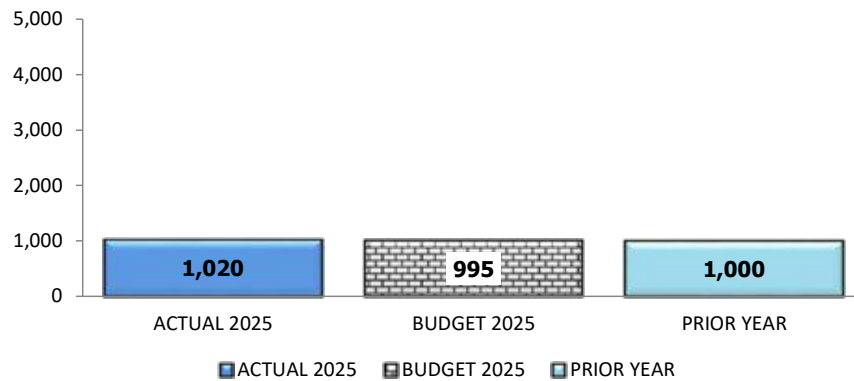
### LBJ Surgery Cases - CM

Actual	Budget	Prior Year
848	808	747

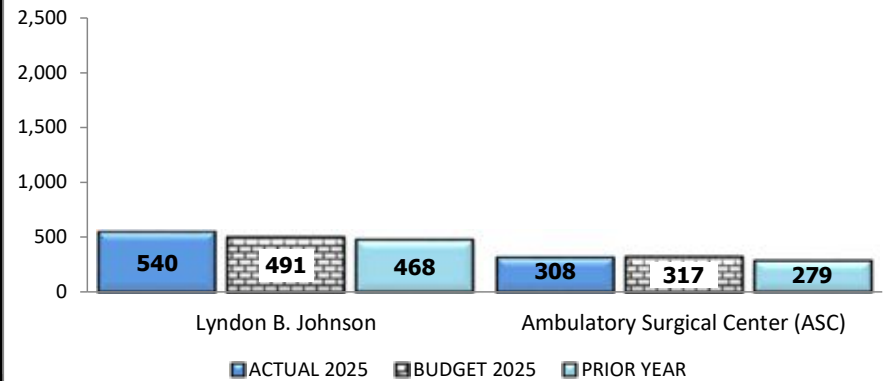
### LBJ Surgery Cases - YTD

Actual	Budget	Prior Year
4,181	4,093	3,807

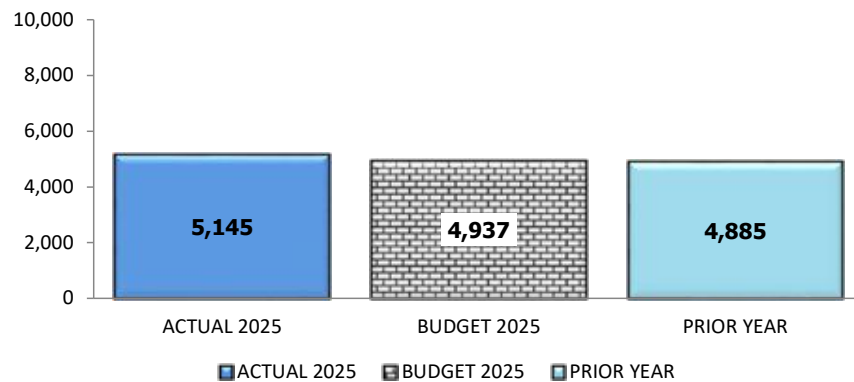
### Ben Taub OR Cases - Current Month



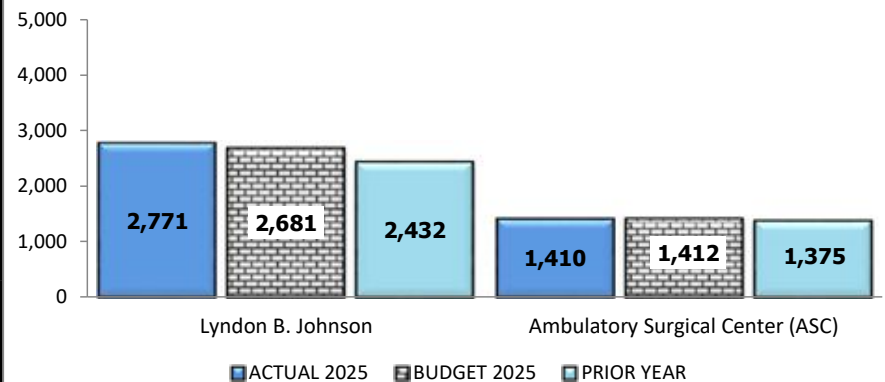
### Lyndon B. Johnson OR Cases - Current Month



### Ben Taub OR Cases - YTD



### Lyndon B. Johnson OR Cases - YTD





# Harris Health

## Statistical Highlights - Emergency Room Visits

February FY 2025

### BT Emergency Visits - CM

Actual	Budget	Prior Year
6,500	7,104	6,673

### BT Emergency Visits - YTD

Actual	Budget	Prior Year
33,911	35,321	34,255

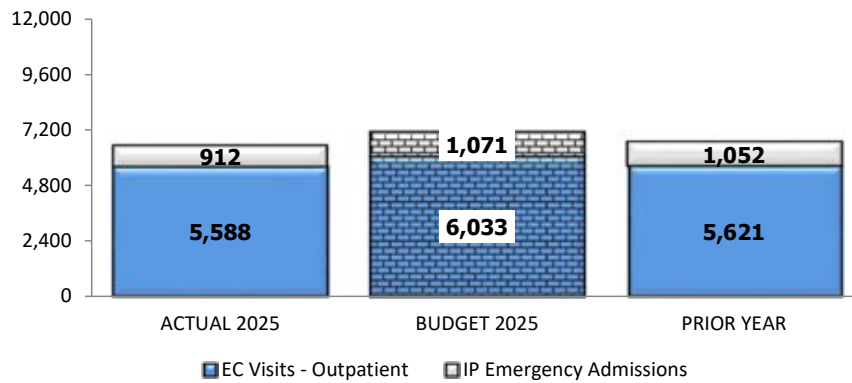
### LBJ Emergency Visits - CM

Actual	Budget	Prior Year
5,952	6,051	7,181

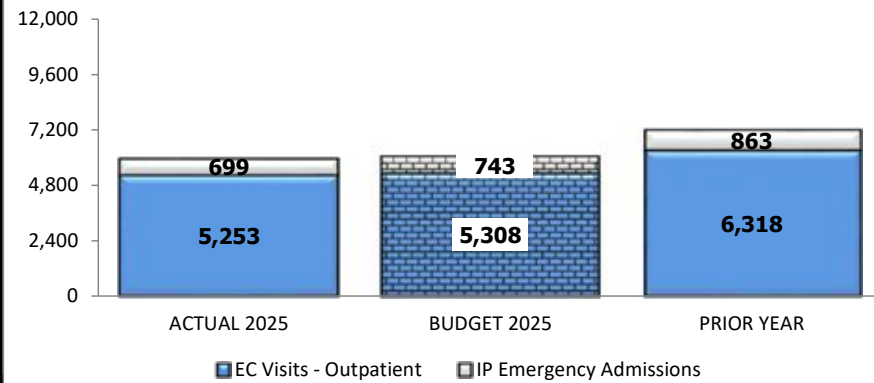
### LBJ Emergency Visits - YTD

Actual	Budget	Prior Year
32,560	31,670	31,977

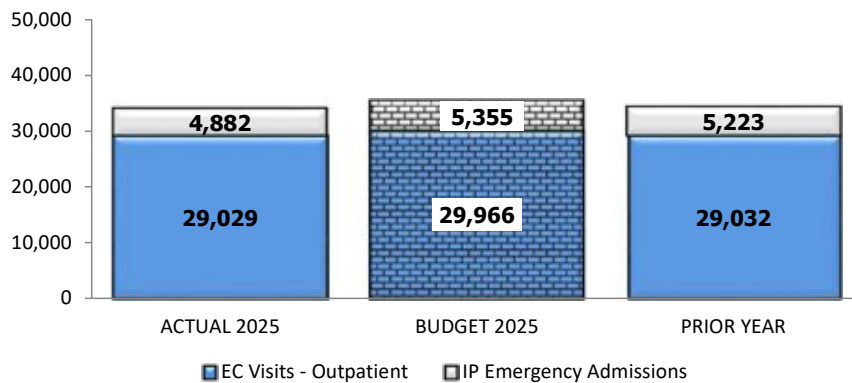
### Ben Taub EC Visits - Current Month



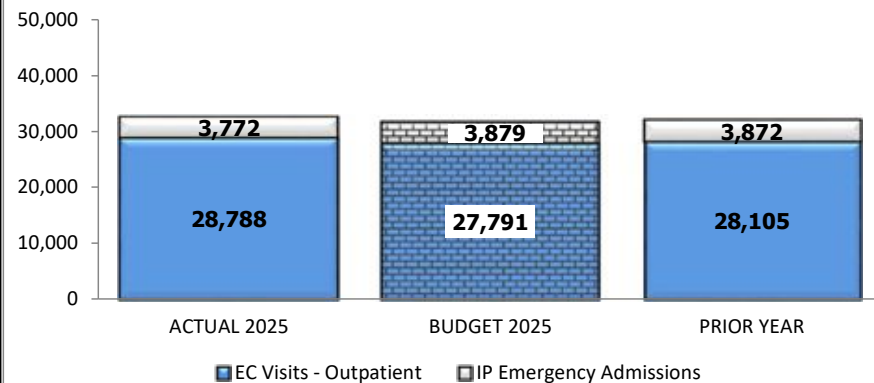
### Lyndon B. Johnson EC Visits - Current Month



### Ben Taub EC Visits - YTD



### Lyndon B. Johnson EC Visits - YTD





# Harris Health

## Statistical Highlights - Births

February FY 2025

### BT Births - CM

Actual	Budget	Prior Year
236	301	246

### BT Births - YTD

Actual	Budget	Prior Year
1,342	1,341	1,195

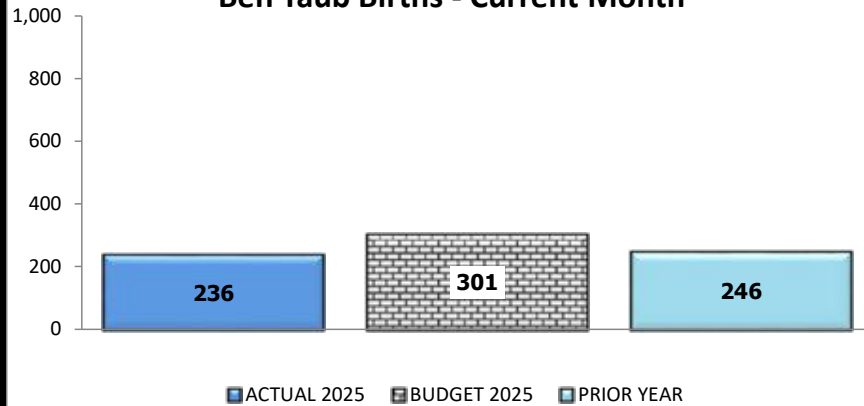
### LBJ Births - CM

Actual	Budget	Prior Year
167	166	172

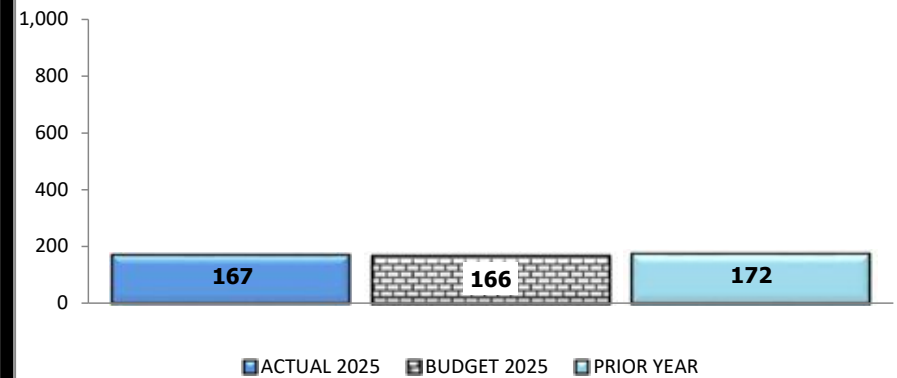
### LBJ Births - YTD

Actual	Budget	Prior Year
1,022	1,001	991

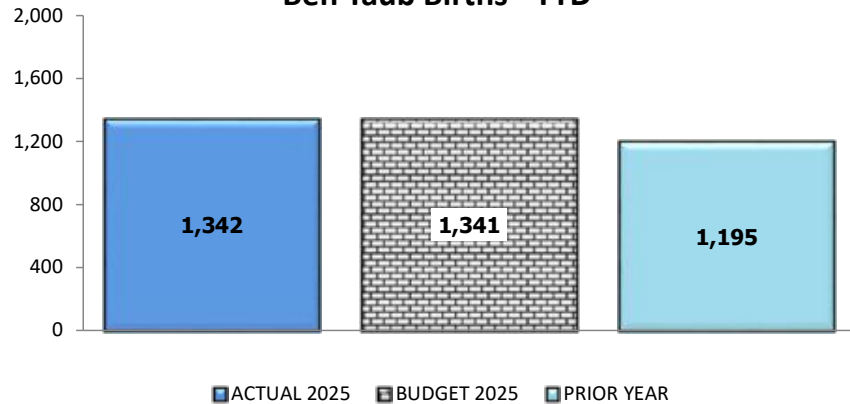
### Ben Taub Births - Current Month



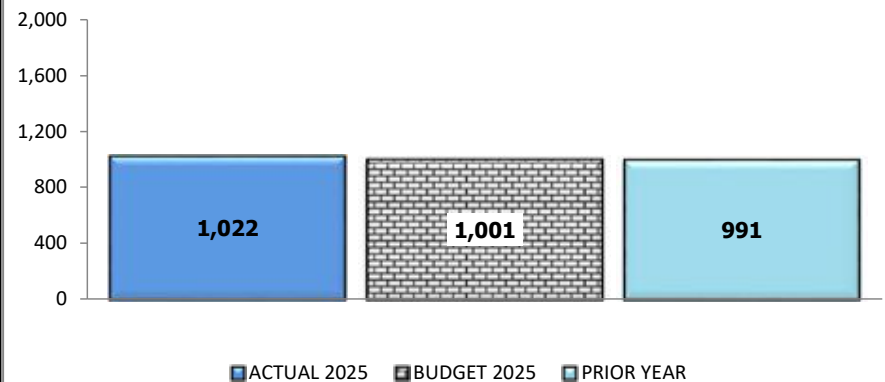
### Lyndon B. Johnson Births - Current Month



### Ben Taub Births - YTD



### Lyndon B. Johnson Births - YTD



# Harris Health

## Statistical Highlights - Adjusted Patient Days

February FY 2025

### BT Adjusted Patient Days - CM

21,107

### BT Adjusted Patient Days - YTD

107,046

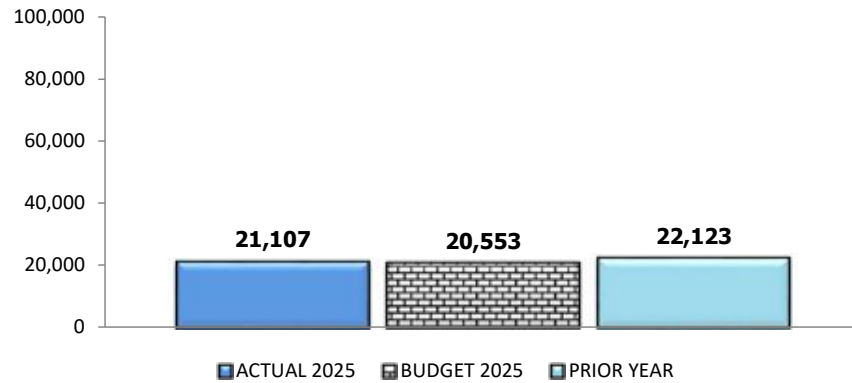
### LBJ Adjusted Patient Days - CM

12,600

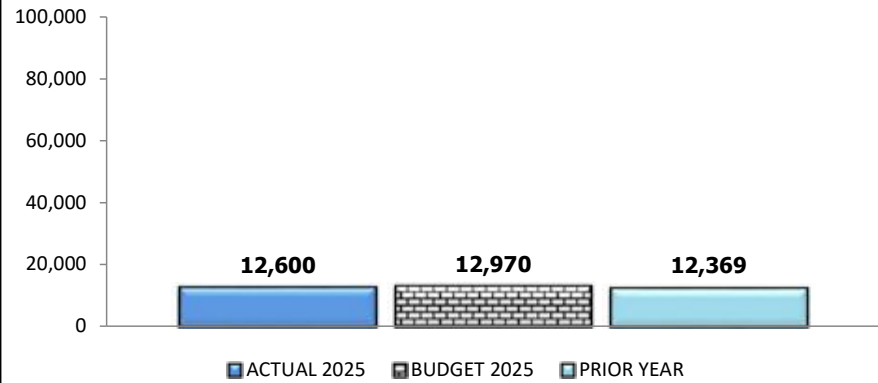
### LBJ Adjusted Patient Days - YTD

68,245

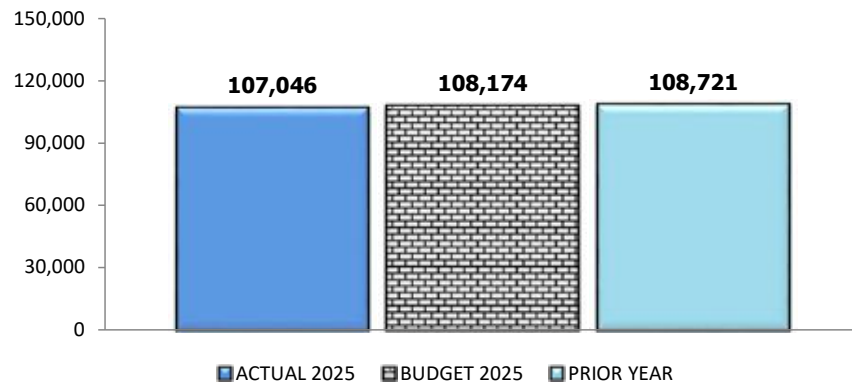
#### Ben Taub APD - Current Month



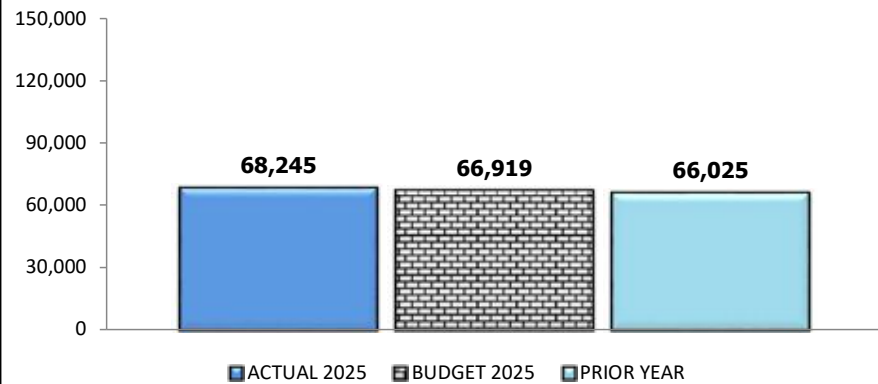
#### Lyndon B. Johnson APD - Current Month



#### Ben Taub APD - YTD



#### Lyndon B. Johnson APD - YTD



# Harris Health

## Statistical Highlights - Average Daily Census (ADC)

February FY 2025

### BT Average Daily Census - CM

447.5

### BT Average Daily Census - YTD

429.5

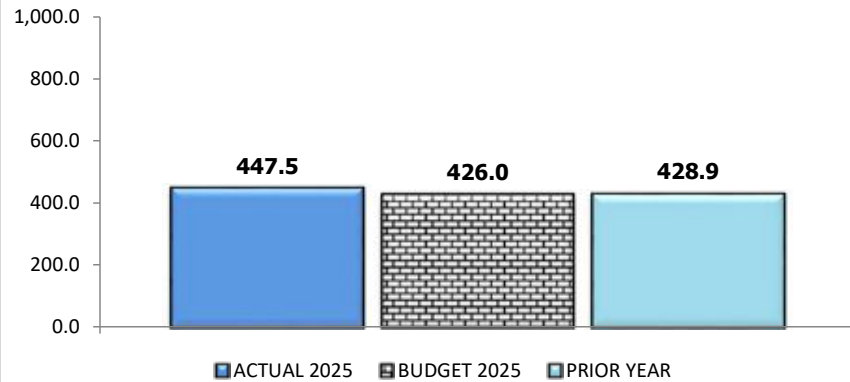
### LBJ Average Daily Census - CM

230.6

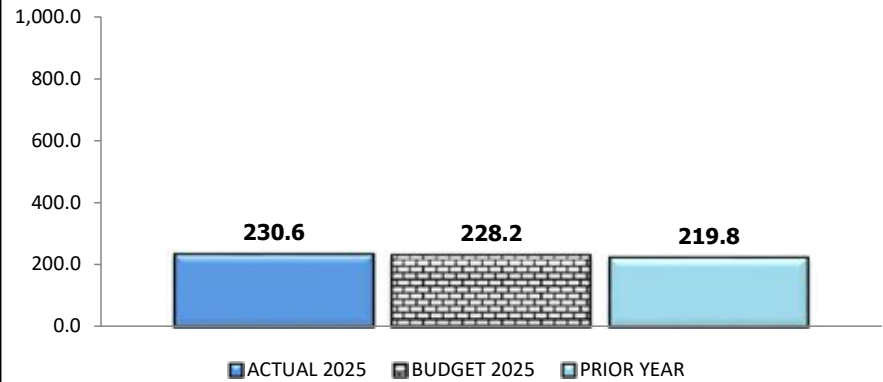
### LBJ Average Daily Census - YTD

233.1

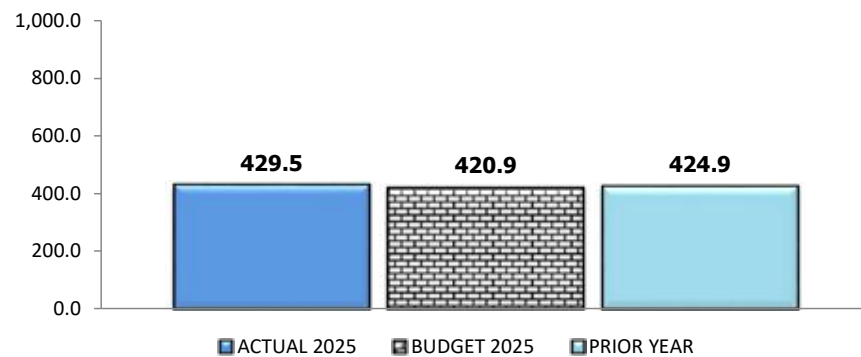
#### Ben Taub ADC - Current Month



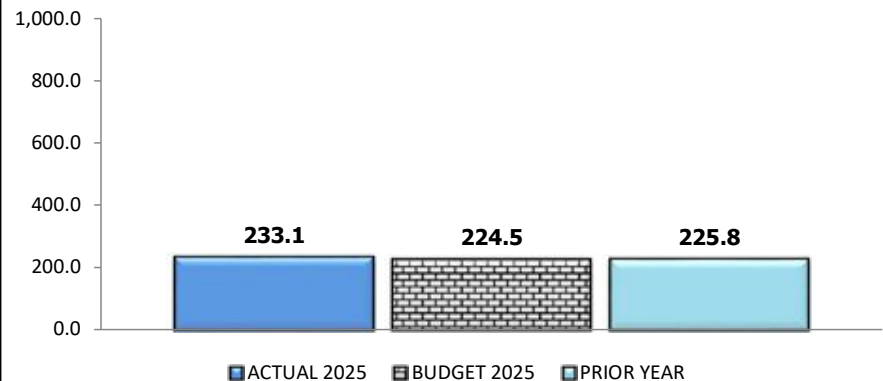
#### Lyndon B. Johnson ADC - Current Month



#### Ben Taub ADC - YTD



#### Lyndon B. Johnson ADC - YTD



# Harris Health

## Statistical Highlights - Inpatient Average Length of Stay (ALOS)

February FY 2025

### BT Inpatient ALOS - CM

7.52

### BT Inpatient ALOS - YTD

7.19

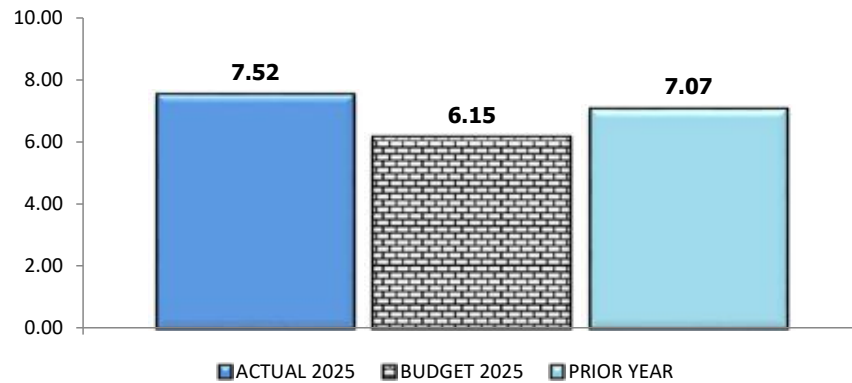
### LBJ Inpatient ALOS - CM

5.54

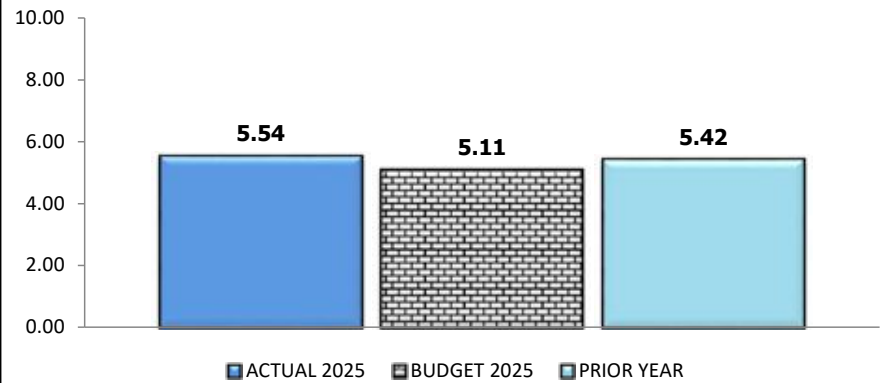
### LBJ Inpatient ALOS - YTD

5.65

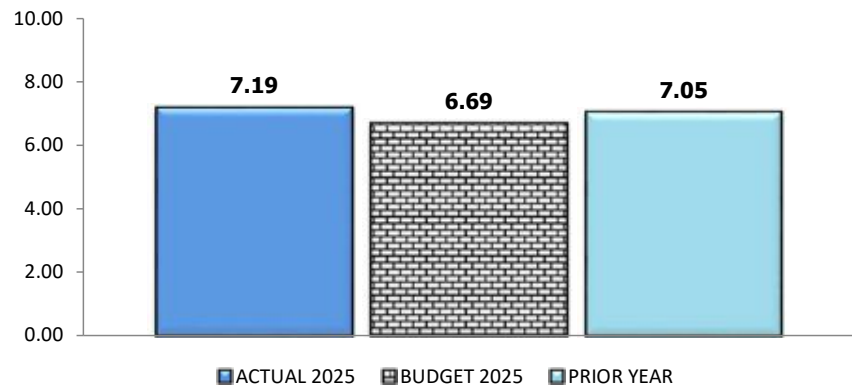
### Ben Taub ALOS - Current Month



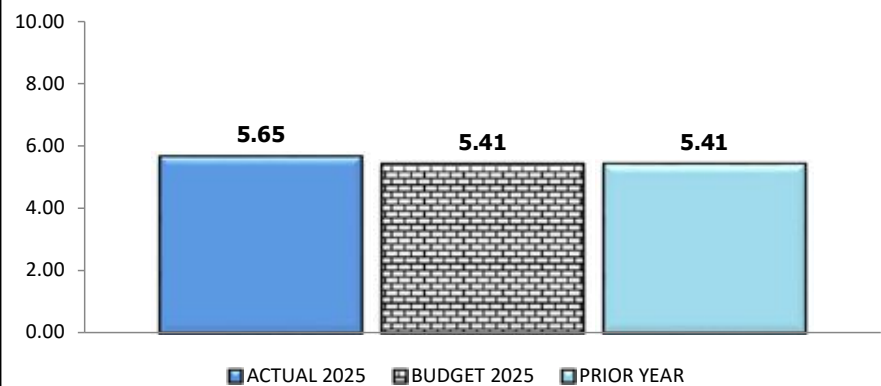
### Lyndon B. Johnson ALOS - Current Month



### Ben Taub ALOS - YTD



### Lyndon B. Johnson ALOS - YTD



# Harris Health

## Statistical Highlights - Case Mix Index (CMI)

February FY 2025

### BT Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.860	2.062

### BT Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.848	2.061

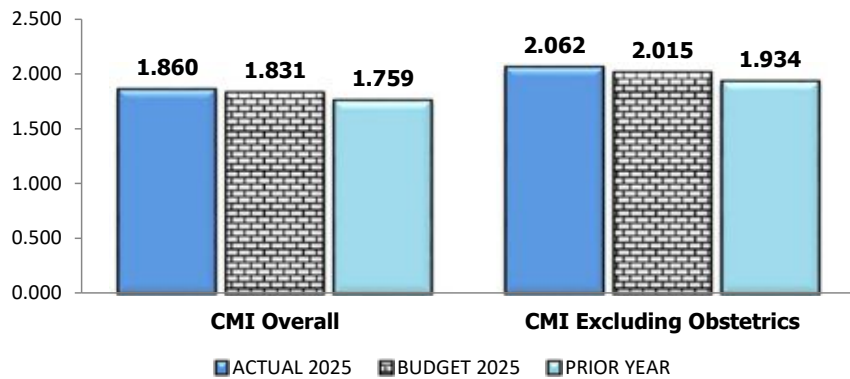
### LBJ Case Mix Index (CMI) - CM

Overall	Excl. Obstetrics
1.575	1.728

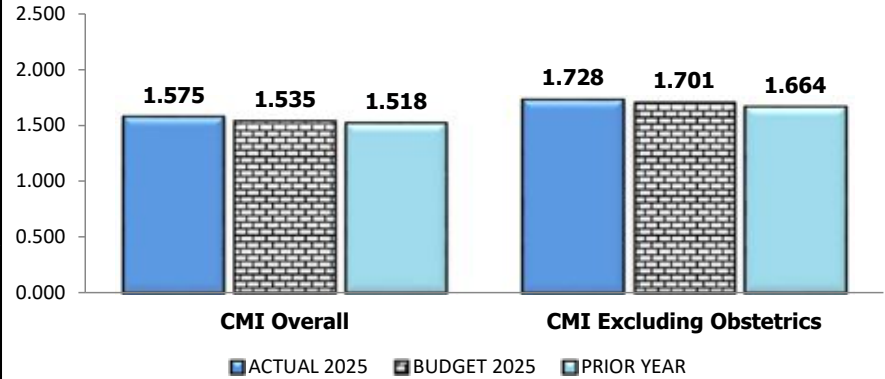
### LBJ Case Mix Index (CMI) - YTD

Overall	Excl. Obstetrics
1.523	1.696

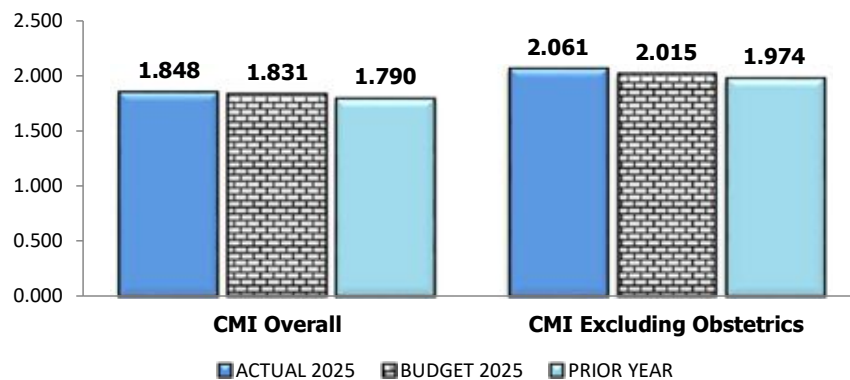
### Ben Taub CMI - Current Month



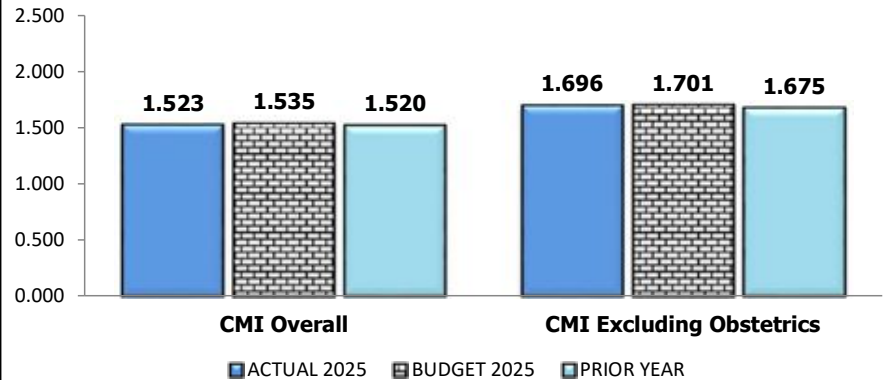
### Lyndon B. Johnson CMI - Current Month



### Ben Taub CMI - YTD



### Lyndon B. Johnson CMI - YTD



## Meeting of the Board of Trustees

Thursday, March 27, 2025

Consideration of Approval to Appoint Mr. Omar Reid and Mr. James Camp as  
Committee Members to the Harris Health 401K & 457(b) Administrative Committee and  
Pension Administrative Committee Effective as of May 1, 2025

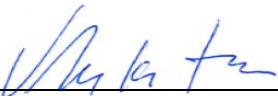
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The Board of Trustees appoints and removes members of the Harris Health 401K & 457(b) and Pension Administrative Committees (Committees). The Plan Administrator and the Committees share administrative responsibility of the Harris Health 401K, 457(b), and Pension Plans. Administrative responsibility can be found in Appendix B of the plan document.

**Ms. Victoria Nikitin, EVP – CFO and Plan Administrator, recommends the approval of Mr. Omar Reid, EVP & Chief People Office, and Mr. James Camp, Director – Assistant Controller, to be approved as voting Committee members to be effective as of May 1, 2025.**

Attachments: 2

- Proposed 401K and 457(b) Administrative Committee Membership Roster effective May 1, 2025.
- Proposed Pension Administrative Committee Membership Roster effective May 1, 2025.



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Victoria Nikitin

Executive Vice President – Chief Financial Officer

Harris Health System  
P.O. Box 66769, Houston, Texas 77266-6769

## 401K and 457(b) Administrative Committee Members

(As of 05/01/2025)

Lady Barrs	Sr. Ops Manager – ACS	<a href="mailto:Lady.Barrs@harrishealth.org">Lady.Barrs@harrishealth.org</a>
Jay Camp	Director - Asst Controller	<a href="mailto:James.Camp@harrishealth.org">James.Camp@harrishealth.org</a>
Victoria Nikitin	Executive Vice President - CFO <i>Plan Administrator</i>	<a href="mailto:Victoria.Nikitin@harrishealth.org">Victoria.Nikitin@harrishealth.org</a>
Omar C. Reid	EVP & Chief People Officer	<a href="mailto:Omar.Reid@harrishealth.org">Omar.Reid@harrishealth.org</a>
Amy Salinas	Admin Director, Total Rewards <i>Committee Chairperson</i>	<a href="mailto:Amy.Salinas@harrishealth.org">Amy.Salinas@harrishealth.org</a>
Mark Smith	Senior Program Manager - Retirement	<a href="mailto:Mark.Smith@harrishealth.org">Mark.Smith@harrishealth.org</a>
Nakiea Williams	Director, Supply Chain Mgmt	<a href="mailto:Nakiea.Williams@harrishealth.org">Nakiea.Williams@harrishealth.org</a>

### **Advisory Personnel**

Ron Adzgery	Attorney, Norton Rose Fulbright	<a href="mailto:Ronald.Adzgery@nortonrosefulbright.com">Ronald.Adzgery@nortonrosefulbright.com</a>
Jason Bleeker	VP - Managing Director, Fidelity	<a href="mailto:Jason.Bleeker@fmr.com">Jason.Bleeker@fmr.com</a>
John Flagel	Partner, Aon	<a href="mailto:John.Flagel@aon.com">John.Flagel@aon.com</a>
Katie Rutherford	Assistant Harris County Attorney	<a href="mailto:Katie.Rutherford@harrishealth.org">Katie.Rutherford@harrishealth.org</a>
Stephanie Schroepfer	Attorney, Norton Rose Fulbright	<a href="mailto:Stephanie.Schroepfer@nortonrosefulbright.com">Stephanie.Schroepfer@nortonrosefulbright.com</a>

### **Committee Secretary**

Norma Campos	HR Shared Svcs Specialist Lead	<a href="mailto:Norma.Campos@harrishealth.org">Norma.Campos@harrishealth.org</a>
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Harris Health System  
P.O. Box 66769, Houston, Texas 77266-6769

## Pension Committee Members

(As of 05/01/2025)

Lady Barrs	Sr. Ops Manager - ACS	<a href="mailto:Lady.Barrs@harrishealth.org">Lady.Barrs@harrishealth.org</a>
Jennifer Bellard	Mgr Patient Access	<a href="mailto:Jennifer.Wylie@harrishealth.org">Jennifer.Wylie@harrishealth.org</a>
Jay Camp	Director - Asst Controller	<a href="mailto:James.Camp@harrishealth.org">James.Camp@harrishealth.org</a>
Victoria Nikitin	Executive Vice President - CFO <i>Plan Administrator</i>	<a href="mailto:Victoria.Nikitin@harrishealth.org">Victoria.Nikitin@harrishealth.org</a>
Omar C. Reid	EVP & Chief People Officer	<a href="mailto:Omar.Reid@harrishealth.org">Omar.Reid@harrishealth.org</a>
Amy Salinas	Admin Director, Total Rewards <i>Committee Chairperson</i>	<a href="mailto:Amy.Salinas@harrishealth.org">Amy.Salinas@harrishealth.org</a>
Mark Smith	Senior Program Manager - Retirement	<a href="mailto:Mark.Smith@harrishealth.org">Mark.Smith@harrishealth.org</a>

### Advisory Personnel

Ron Adzgery	Attorney, Norton Rose Fulbright	<a href="mailto:Ronald.Adzgery@nortonrosefulbright.com">Ronald.Adzgery@nortonrosefulbright.com</a>
John Flagel	Partner, Aon	<a href="mailto:John.Flagel@aon.com">John.Flagel@aon.com</a>
Katie Rutherford	Assistant Harris County Attorney	<a href="mailto:Katie.Rutherford@harrishealth.org">Katie.Rutherford@harrishealth.org</a>
Stephanie Schroepfer	Attorney, Norton Rose Fulbright	<a href="mailto:Stephanie.Schroepfer@nortonrosefulbright.com">Stephanie.Schroepfer@nortonrosefulbright.com</a>

### Committee Secretary

Norma Campos	HR Shared Svcs Specialist Lead	<a href="mailto:Norma.Campos@harrishealth.org">Norma.Campos@harrishealth.org</a>
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## Meeting of the Board of Trustees

Thursday, March 27, 2025

Consideration of Approval of Harris Health's Donation of Salvage or Surplus  
Property Policy

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The Donation of Salvage or Surplus Property policy is newly created to provide guidelines for the donation of surplus or salvage supplies and equipment for Harris Health and was approved by the Structure and Organizational Standards (SOS) Committee on March 6, 2025.

The SOS Committee requests the approval of the Board of Trustees.

Thank you.



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DeWight Dopslauf  
SVP – Supply Chain Management / Procurement & Contract Administration

**HARRISHEALTH**

Origination N/A  
Last N/A  
Approved  
Effective Upon  
Approval  
Last Revised N/A  
Next Review 3 years after  
approval

Owner [Charles Motley](#)  
Area [Supply Chain  
Management](#)

## Donation Of Salvage or Surplus Property

### PURPOSE:

To provide guidelines for the donation of surplus or salvage supplies and equipment.

### POLICY STATEMENT:

This policy applies to all Harris Health departments and employees involved in the management and use of supplies and equipment.

### POLICY ELABORATIONS:

#### I. DEFINITIONS:

- A. SALVAGE PROPERTY - Personal property (including equipment), other than items routinely discarded as waste, that because of use, time, accident, or any other cause is so worn, damaged, or obsolete that it has no value for the purpose for which it was originally intended. Salvage Property can include medical equipment, but does not include IT equipment.
- B. SURPLUS PROPERTY - Personal property that (A) is not salvage property or items routinely discarded as waste; (B) is not currently needed by Harris Health; (C) is not required for Harris Health's foreseeable needs; and (D) possesses some usefulness for the purpose for which it was intended. Prescription drugs are not Surplus Property subject to this policy.

#### II. GENERAL PROVISIONS:

- A. The appropriate management of supplies and equipment is important to the financial management of the organization. All activities related to the management of equipment and

supplies must be controlled to minimize the quantity of Salvage or Surplus Property.

- B. Supply Chain Management (SCM) and Biomedical Engineering (Biomed) departments are responsible for gathering Salvage or Surplus supplies and medical equipment, respectively, and compiling the information necessary to determine whether the Salvage or Surplus Property can be disposed of through donation to a civic or charitable organization.
- C. The CEO or their designee will approve or deny the request from SCM and/or Biomed to donate the Salvage or Surplus Property to a civic or charitable organization.

### **III. OPERATIONAL FACTORS:**

- A. The Chief Executive Officer or their designee (CEO) may approve requests to donate the Salvage or Surplus Property to a civic or charitable organization if the CEO determines that:
  - 1. Undertaking to sell the property by competitive bid or auction would likely result in no bids or a bid price that is less than Harris Health's expenses required for the bid process;
  - 2. The donation serves a public purpose; and
  - 3. The civic or charitable organization will provide Harris Health with adequate consideration, such as relieving Harris Health of transportation or disposal expenses related to the property.
- B. All other Operational Factors are identified in Appendix A.
- C. Review: This policy will be periodically reviewed and updated to ensure its effectiveness in managing and donating Salvage or Surplus Property.

### **IV. PROCEDURES:**

For procedures see Appendix A

### **REFERENCES/BIBLIOGRAPHY:**

Texas Health & Safety Code, Section 285.901

Texas Local Government Code, Section 263.152

Solid Waste Disposal Policy 3.07.01

### **OFFICE OF PRIMARY RESPONSIBILITY:**

Harris Health Supply Chain Management

Harris Health Biomedical Department

The Department of Community Affairs

# APPENDIX A:

## PROCEDURES

- A. Department of Community Affairs will recommend civic or charitable organizations within Harris County and manage a list of such organizations that could benefit from the donation of Salvage or Surplus Property.
- B. Salvage or Surplus Property shall be identified by department leaders.
- C. Departments that identify Salvage or Surplus Property will forward a list of the supplies to Supply Chain Management (SCM) and/or a list of the equipment to Biomedical Engineering (Biomed). The list should include the following for each item: item description, product number or equipment model, quantity, and unit of measure for the quantity listed, estimated current value, and estimated expense required to bid or auction the property.
- D. SCM or Biomed will evaluate any proposed supplies or medical equipment, respectively, in the inventory of Salvage or Surplus Property determine whether they qualify to be recommended for donation.
- E. The Salvage or Surplus Property may be donated to a civic or charitable organization located within Harris County if the CEO determines that:
  - 1. Undertaking to sell the property by competitive bid or auction would likely result in no bids or a bid price that is less than Harris Health's expenses required for the bid process;
  - 2. The donation serves a public purpose; and
  - 3. The organization will provide Harris Health with adequate consideration, such as relieving Harris Health of transportation or disposal expenses related to the property.
- F. Disposal Methods:
  - 1. Donation: Once a Decision to Donate is made, Salvage or Surplus Property may be donated to civic or charitable organizations located in Harris County and recommended by Community Affairs. SCM or Biomed, as appropriate, shall verify that Harris Health is receiving "adequate consideration," as described above.
  - 2. Recycling: Items that cannot be donated and are recyclable should be disposed of through appropriate cost-effective recycling channels.
  - 3. Waste Disposal: Items that cannot be donated should be disposed of in accordance with Harris Health and local waste disposal regulations.
- G. In the event the civic or charitable organization cannot accept the Salvage or Surplus Property earmarked for donation, the items will be disposed of in accordance with the Harris Health Solid Waste Policy 3.07.01
- H. SCM and Biomed will maintain records of all donated Salvage or Surplus Property, to include item description, quantity, value, and date.

- I. SCM and Biomed will provide to senior leadership for each respective location a quarterly report showing a summary of the donated supplies and equipment found in their respective locations.

## Approval Signatures

Step Description	Approver	Date
Policy SOS Committee	Lauren Banks: Executive Owner	Pending
Policy Owner	Charles Motley	2/17/2025
Workflow Start Notification	Nathan Peeples: Executive Owner	2/14/2025

COPY

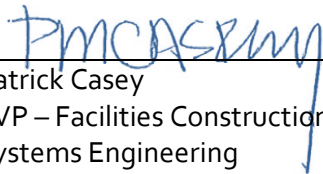
## Meeting of the Board of Trustees

Thursday, March 27, 2025

Consideration of Approval to Convey a Water Meter Easement and Right of Way to The  
City of Houston for the Lyndon B. Johnson Hospital Expansion Project,  
Houston, Harris County, Texas

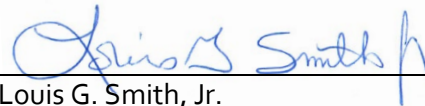
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Administration recommends Board of Trustees approval to convey to The City of Houston a 375 square feet water meter easement to include without limitation, access to, across, along, under and upon the easement for the Lyndon B. Johnson Hospital Expansion Project. The easement is identified as "375 square feet being out of Unrestricted Reserve "A", Block 1 Kashmere Gardens Park Partial Replat No. 2 and Extension Harris and Wilson Survey, Abstract No. 32, Houston, Harris County, Texas" as detailed in the attached exhibit and survey.



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Patrick Casey  
SVP – Facilities Construction &  
Systems Engineering



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Louis G. Smith, Jr.  
Sr. EVP/Chief Operating Officer

WATER METER EASEMENT  
METES AND BOUNDS DESCRIPTION  
375 SQUARE FEET BEING OUT OF  
UNRESTRICTED RESERVE "A", BLOCK 1  
KASHMERE GARDENS PARK PARTIAL REPLAT NO. 2 AND EXTENSION  
HARRIS AND WILSON SURVEY, ABSTRACT NO. 32  
HOUSTON, HARRIS COUNTY, TEXAS

All that certain 375 square feet (0.0086 acre) being out of Unrestricted Reserve "A", Block 1, Kashmere Gardens Park Partial Replat No. 2 and Extension according to the plat thereof as filed in Film Code Number 652012 Harris County Map Records, Harris and Wilson Survey, Abstract No. 32, Houston, Harris County, Texas, and being more particularly described by metes and bounds as follows (Bearings and coordinates based on Texas Coordinate System of 1983, South Central Zone No. 4204. Distances shown are surface and can be converted to grid by multiplying by a combined scale factor of 0.99990022);

Commencing at Harris County Floodplain Reference Mark No. 080210 having published grid coordinates of N: 13,861,698.31, E: 3,138,048.38, and from which Harris County Floodplain Reference Mark No. 080100 bears S 59° 07' 59" E – 2,058.68' for reference; Thence S 88° 59' 29" W – 1,565.87' to a found 1/2" iron rod marking the northwest corner of said Unrestricted Reserve "A", Block 1, Kashmere Gardens Park Partial Replat No. 2 and Extension, from which a found 1/2" iron rod bears N 86° 23' 02" W – 0.65' for reference; Thence N 87° 26' 00" E – 945.96' with the south right-of-way line of Kelley Street (150' wide) to a point marking the POINT OF BEGINNING of herein described tract having grid coordinates of N: 13,861,713.26, E: 3,137,427.91;

1. Thence N 87° 26' 00" E – 25.00' continuing with the south right-of-way line of said Kelley Street to a point for corner;
2. Thence S 02° 34' 00" E – 15.00' to a point for corner;
3. Thence S 87° 26' 00" W – 25.00' to a point for corner;
4. Thence N 02° 34' 00" W – 15.00' to the POINT OF BEGINNING and containing 375 square feet (0.0086 acre) of land more or less.

This metes and bounds description is accompanied by a separate plat, drawing or exhibit per Texas Board of Professional Land Surveyor's "General Rules of Procedures and Practices" Section 663.19(9).

Compiled by:

C.L. Davis & Company

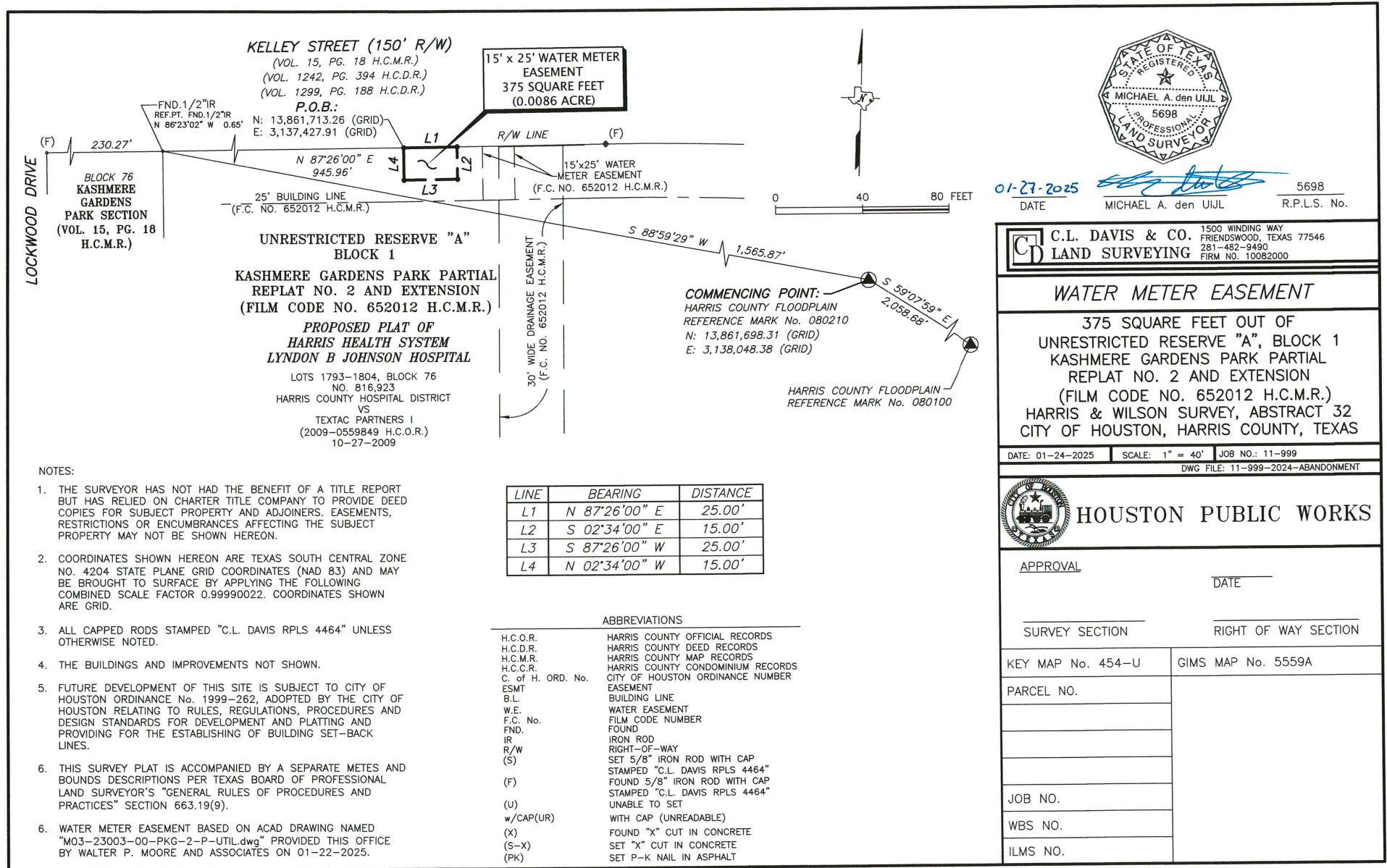
Firm No. 10082000

Job Number: 00-11-999 Water Meter Esmt-Kelley Street M&B.doc

01-24-2025









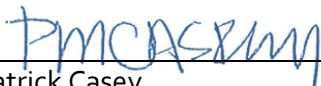
## Meeting of the Board of Trustees

Thursday, March 27, 2025

Consideration of Approval to Transfer Ownership via Warranty Deed of a Sanitary Sewer  
Across Kelly Street to the City of Houston

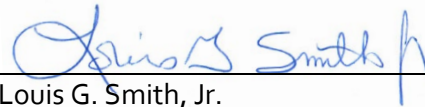
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Administration recommends Board of Trustees' approval of a Warranty Deed to transfer to the City of Houston ownership of the Sanitary Sewer line to be constructed across Kelly Street as part of the Lyndon B. Johnson Hospital reconstruction project, as further set forth in the attached drawing submitted to the City of Houston for a permit to construct sanitary sewers.



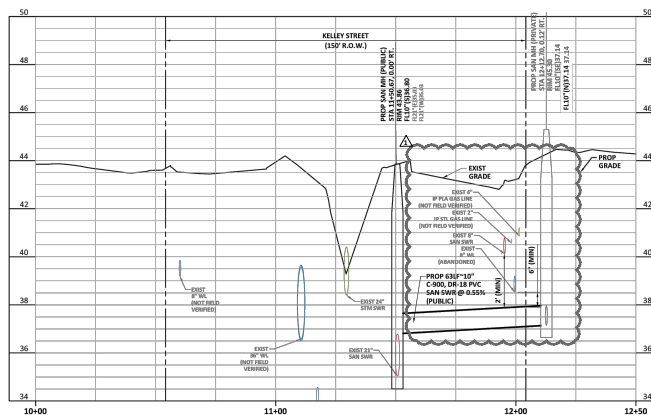
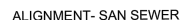
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Patrick Casey  
SVP – Facilities Construction &  
Systems Engineering



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Louis G. Smith, Jr.  
Sr. EVP/Chief Operating Officer



**FOR REFERENCE ONLY**



A graphic scale bar is located at the bottom of the page. It consists of a horizontal line with alternating black and white segments. Above the line, the numbers 20, 0, 20, and 40 are marked. Below the line, the text "SCALE: 1" = 20'" is printed. To the left of the scale bar is a north arrow pointing upwards, with a circle in the center and a vertical line passing through it.

	EXISTING	PROPOSED
Curb		
Edge of Pavement		
R.O.W.		
Center Number		①
Storm Sewer/NH		
Large Diam Storm Sewer/NH		
Curb Inlet (Grate Inlet)		
Sanitary Sewer/NH/Chamber		
Large Diam Sanitary Sewer/NH		
Water Line/Hydrant/Valve		
Gas		
Electric		
Phone		
Fence		
Contour		
Slope		
Top of Pavement		
Top of Wall		
Finished Grade		
Top of Grate		
Flow Line		
Detail Number		
Detail Sheet Number		

Key Notes:			
①	<table border="1"><tr><td>2</td></tr><tr><td>09</td></tr></table> BACKFLOW PREVENTER	2	09
2			
09			
②	TIE INTO EXISTING WATER LINE		
③	<table border="1"><tr><td>10"</td></tr><tr><td>09</td></tr></table> 10" FIRE AND DOMESTIC COMPOUND WATER METER ASSEMBLY WITHIN 90' PER CITY OF HOUSTON REQUIREMENTS.	10"	09
10"			
09			
④	<table border="1"><tr><td>1</td></tr><tr><td>10</td></tr></table> SANITARY MANHOLE SEALED AND BOLTED	1	10
1			
10			
⑤	CONNECT TO EXISTING SAN SEWER. CONTRACTOR TO FIELD VERIFY FLOWLINES PRIOR TO INSTALLATION		
⑥	PROP. 18" RESTRAINT JOINT ON WATERLINE, SPACED 9' HORIZONTAL		

**Sheet Notes:**

1. CAUTION: EXIST. GAS LINE, CNU DRAINBACKS OR ATR/TEXAS SWD CONDUITS. CONTRACTOR TO FIELD VERIFY SIZE, LOCATION AND DEPTH PRIOR TO STARTING UTILITY WORK.
2. CONTRACTOR TO FIELD VERIFY ELEVATION AND LOCATION OF ALL EXIST. UTILITIES PRIOR TO CONSTRUCTION.
3. CONTRACTOR TO RESTORE STREET, SIDEWALK AND CURB PER CITY OF HOUSTON REQUIREMENTS.
4. SEE CHECKED PLANS FOR LAYOUT, SIZES AND DETAILS FOR UTILITIES AND ALL WORK W/TO BE PERFORMED OUTSIDE THE RIGHT-OF-WAY.
5. PLACE 1" FULL SECTION (MIN.18") OF AT LEAST SEVEN CENTERLINE EXISTING WATER LINE, SPACED AT ANY SEVERAL IF HORIZONTAL DISTANCE EXCEEDS THE CENTERLINE OF THE WATER LINE.
6. WATER LINE TAP MUST BE 5" MINIMUM FROM ANY BELLS, FITTINGS, VALVES, ETC. CONTRACTOR TO FIELD VERIFY TAPPING LOCATION PRIOR TO TAPPING OR METER INSTALLATION. IF ANY OF THESE SIZES AND LOCATIONS WITHIN 5' TYPICAL, CONTRACTOR SHALL CONTACT ENGINEER TO MAKE NECESSARY REVISION.

NO.	DATE	REVISIONS	A
<b>VERIFICATION OF PRIVATE UTILITY LINES</b> NOTE: For your safety, you are required to Texas Law and call 811 at least 48 hours before you dig to be sure underground lines that can be located. This signature does not fulfill your obligation to call 811.			
Certified Energy/Electrical Gas Facilities, verifications ONLY (This signature verifies that CertifiedFront Energy located Gas utilities are shown - not to be used for cable verifications) (Use service lines and not storm) Signature valid for six months		Date: _____	
Certified Energy/Electrical Gas Facilities, verifications ONLY (This signature verifies that CertifiedFront Energy located Gas utilities are shown - not to be used for cable verifications) (Use service lines and not storm) Signature valid for six months		Date: 08/30/2016	
Certified Energy/ELECTRICAL/PLUMBING Electrical/Plumbing verifications ONLY (This signature verifies that CertifiedFront Energy located Electrical/Plumbing utilities are shown - not to be used for cable verifications) (Use service lines and not storm) Signature valid for six months		Date: _____	
Approved for AT&T TexasWired underground conduit facilities only. Signature valid for one year.			
 <div style="display: inline-block; vertical-align: middle; text-align: left;">             Walter P. Moore and Associates, Inc.              1301 McKinney, Suite 1100              Houston, Texas 77002               713.630.7300           </div>			
<b>WALTER P MOORE PROJECT NO. - IM3-2300-03</b>			
Walter P. Moore and Associates, Inc. 100% Title Registration No. 1038			
			
<b>LBJ HOSPITAL EXPANSION</b> <b>SANITARY SEWER PLAN AND PROFILE</b>			
NOTE: CITY SIGNATURES VALID FOR ONE YEAR AFTER DATE OF SIGNATURES			
<b>CITY OF HOUSTON</b> <b>HOUSTON PUBLIC WORKS</b>			
WATER	STORM WATER QUALITY		
WASTEWATER	FACILITIES		
STORM WATER	TRAFFIC & TRANSPORTATION STREET & BRIDGE		
TRAFFIC SIGNAL			
CITY ENGINEER	DATE	DIRECTOR OF HOUSTON PUBLIC WORKS	DA
SHEET NO. <b>05</b> OF <b>12</b>		LIMS NO. 23089689	
FOR CITY OF HOUSTON USE ONLY			

## Meeting of the Board of Trustees

Thursday, March 27, 2025

Consideration of Approval of the Quality Committee and Budget & Finance  
Committee Members and Revised Committee Charters

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The revised committee charters are attached for your review. Ingrid Robinson is being recommended as vice chair of the Budget & Finance Committee.

Current Committee Membership:

- Quality Committee Members:
  1. Dr. Andrea Caracostis (Committee Chair)
  2. Afsheen Davis
  3. Dr. Cody M. Pyke
  4. Sima Ladjevardian
- Budget & Finance Committee Members:
  1. Jim Robinson (Committee Chair)
  2. Board Chair (ex-officio)
  3. Carol Paret
  4. Ingrid Robinson



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Sara Thomas  
Chief Legal Officer/Division Director  
Harris County Attorney's Office  
Harris Health

## Board of Trustees 2025 Board Membership Assignment

BOARD MEMBERS	TERM	ORIGINAL APPOINTMENT
Afsheen Davis, JD, MPH	11/02/2023 – 11/02/2025	08/29/2023
Andrea Caracostis, MD, MPH (Chair)	01/23/2025 – 01/23/2027	02/25/2020
Carol Paret, BS (Secretary)	01/23/2025 – 01/23/2027	11/29/2022
Cody M. Pyke, MD, JD, LLM (Vice Chair)	07/01/2023 – 07/01/2025	05/16/2023
Ingrid Robinson, MBA	01/30/2024 – 01/30/2026	01/30/2024
Jim Robinson, MA, CFE	05/16/2023 – 05/16/2025	05/16/2023
Libby Viera-Bland, AICP	06/04/2024 – 06/04/2026	06/04/2024
Paul Puente	10/29/2024 – 10/29/2026	10/29/2024
Sima Ladjevardian, JD	08/17/2023 – 08/17/2025	08/17/2023
STANDING COMMITTEES	CHAIR	MEMBERS
<b>Monthly Committee Meetings</b>		
<b>Quality Committee</b> Executive Sponsor: Dr. Steven Brass	Dr. Andrea Caracostis	Afsheen Davis Dr. Cody M. Pyke Sima Ladjevardian
<b>Bi-monthly Committee Meetings</b>		
<b>Governance Committee</b> Executive Sponsor: Olga Rodriguez	Dr. Cody M. Pyke	Board Chair (Ex-officio) Afsheen Davis Libby Viera-Bland
<b>Joint Conference Committee</b> Executive Sponsor: Louis Smith	Dr. Andrea Caracostis	Sima Ladjevardian  <b><u>Non-Board Member Appointees:</u></b> Chief of Staff Ben Taub Dr. Sandeep Markan Chief of Staff LBJ Dr. Tien Ko Assistant Chief of Staff BCM Dr. Fareed Khan Assistant Chief of Staff UT Dr. Mohammad Zare Chair of the Medical Executive Board Dr. Kunal Sharma Vice Chair of the Medical Executive Board Dr. Asim Shah Harris Health Chief Executive Officer Dr. Esmaeil Porsa Harris Health Chief Operating Officer Louis Smith Harris Health Chief Medical Officer Dr. Steven Brass Harris Health Chief Medical Officer ACS Dr. Matasha Russell

STANDING COMMITTEES	CHAIR	MEMBERS
<b>Quarterly Committee Meetings</b>		
<b>Budget and Finance Committee</b> Executive Sponsor: Victoria Nikitin	Jim Robinson	Board Chair (Ex-officio) Ingrid Robinson ( <i>Vice Chair</i> ) <i>pending approval</i> Carol Paret
<b>Compliance and Audit Committee</b> Executive Sponsors:Carolynn Jones Michael Post (ex-officio – non-voting member)	Carol Paret	Board Chair (Ex-officio) Jim Robinson Afsheen Davis
SUBSIDIARY BOARDS	CHAIR	MEMBERS
<b>Quarterly Governing Body Meetings</b>		
<b>Ambulatory Surgical Center at LBJ Governing Body (ASC GB)</b> Comprised of: Board Members Administration Medical Staff	Libby Viera-Bland	Board Chair (Ex-officio) Carol Paret Jim Robinson  <b><u>Non-Board Member Appointees:</u></b> Administrator Matthew Reeder (Ex-officio) Medical Director Dr. Scott Perry (Ex-officio) Harris Health Administration Dr. Glorimar Medina
<b>Dialysis Center at Quentin Mease Governing Body (DC GB)</b> Comprised of: Board Members Administration Medical Staff	Dr. Cody Pyke	Board Chair (Ex-officio) Sima Ladjevardian  <b><u>Non-Board Member Appointees:</u></b> Administrator Matthew Reeder Medical Director Dr. Kevin F. Erickson Director Dr. Lori Timmons

## Harris Health ~~System~~ Board of Trustees Budget and Finance Committee Charter

The Budget and Finance Committee (“Committee”) shall comprise at least three (3) voting members appointed by the Chair of the Board of Trustees (“Board”), one of whom shall be designated by the Board Chair as Chair of the Committee and one of whom may be designated as the Vice Chair of the ~~Committee~~. The Chair of the Board shall be an ex-officio, non-voting member of the Committee. The Committee shall meet no less than four times per calendar year to discuss financial matters relating to the strategic plan, mission, M/WBE contractual performance, and financial health of Harris Health ~~System~~ (“~~Harris Health~~”). The meetings of the Committee are open to the public and shall be conducted in accordance with the Texas Open Meetings Act. The Committee may, when necessary, meet in closed executive session as allowed by the Texas Open Meetings Act. The agendas, minutes and materials submitted to the Committee are public information to the extent provided in the Texas Public Information Act.

### The Committee shall:

- a. Develop a list of key fiscal performance indicators for Board review;
- b. Review quarterly financial statements;
- c. Consider and recommend the Board’s acceptance of the Harris Health ~~System~~ Financial Report Subject to Audit;
- d. Recommend Budget and Finance related items for consideration as Consent Agenda items at meetings of the Harris Health Board of Trustees;
- e. Review pension plan reports and other statements or reports related to the overall financial status of Harris Health;
- f. Assess financial and investment related policies requiring Board action and review and recommend to the Board, adoption of applicable financial and investment policies;
- g. Review and recommend financial strategies and transactions, including purchases and debt issuances requiring Board approval, that supplement or fulfill the strategic plan of Harris Health;
- h. Consider and recommend the adoption of (1) a mandatory payment rate for the health care provider participation program (“the Program”); (2) rules pertaining to the Program’s administration;
- i. Review and recommend the Board’s adoption of an annual Budget;

- j. Review and recommend the Board's approval of the selection of depositories;
- k. Review and recommend purchase of insurance coverage as necessary to protect the assets and reduce the liability of Harris Health;
- l. Review and recommend bank signatories for Board approval;
- ~~l.m.~~ Review M/WBE program contracting reports and
- ~~m.n.~~ Consider any other matters consistent with this Charter, the Bylaws of the Board of Trustees, Harris Health Policies and Procedures and applicable laws as the CFO, Committee Chair or Board Chair deems necessary or appropriate.

## **Harris Health Board of Trustees Quality Committee Charter**

The Quality Committee (“Committee”) shall comprise at least three (3) voting members appointed by the Chair of the Board of Trustees (“Board”), one of whom shall be designated by the Board Chair as Chair of the Committee. The Chair of the Board shall be an ex-officio non-voting member of the Committee. The Committee shall oversee the quality, safety and performance improvement programs of Harris Health System (“Harris Health”), with the goal of recognizing the critical importance of maintaining high quality service and patient and staff safety and satisfaction within Harris Health. The Committee shall meet a minimum of ten (10) times per year unless the Committee determines that a lesser number of meetings is sufficient. The meetings of the Committee are open to the public and shall be conducted in accordance with the Texas Open meetings Act. The Committee may, when necessary, meet in closed executive session as allowed by the Texas Open Meetings Act. The agendas, minutes and materials submitted to the Committee are public information to the extent provided by applicable laws. The Committee shall receive regular reporting to ensure it is appropriately informed and has access to and visibility to pertinent information and metrics to carry out its responsibilities.

### **The Committee shall:**

- a. Prepare an annual work plan based on Committee goals and objectives for presentation and possible approval by the Board of Trustees.
- b. Review and discuss Quality Dashboard that includes operational and quality metrics;
- c. Receive system level QAPI, PI projects and metrics, quality monitoring of patient services provided by contract, and reports from the Patient Safety Committee on current trends of eIRS incidents;
- d. Review data to readily assess the status of key quality and safety indicators related to EMTALA requirements;
- e. Receive and review appropriate information and metrics to oversee the Medical Staff including peer review and Credentialing;
- f. Review schedule of outsourced contracts and review scorecards of key quality metrics for significant outsourced and contracted clinical services;



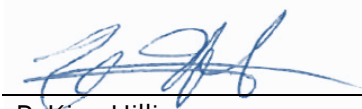
- g. Provide a forum for the discussion of quality, and safety-related issues, including challenges encountered in meeting quality goals or measures;
- h. Review safety or adverse events and report to Board of Trustees as applicable;
- i. Receive reports as prescribed by the Quality Governance Committee Charter and the Performance Improvement Committee Charter;
- j. Provide reports to the Board of Trustees on the following topics at the intervals below:
  - a. Significant quality or patient safety related risk areas, or improvement initiatives (quarterly)
  - b. Overall clinical performance across Harris Health System (quarterly)
  - c. Progress in achieving quality and patient safety goals (biannually)
  - d. Committee activities (biannually)
  - e. Staff culture survey/perceptions (quarterly);
- k. Review and discuss reports that reflect patient safety, satisfaction and clinical performance across the system including reports required by accrediting bodies;
- l. Review and report to the Board pertinent matters of staff safety and satisfaction;
- m. Review and report matters related to Quality of Care for health care services provided by Harris Health System to Harris County pursuant to the contractual arrangement for correctional health care services at Harris County Detention Facilities.
- n. Review and recommend to Board, the adoption of Harris Health's Quality Manual and Patient Safety Plan;
- o. Review and recommend to Board for adoption, matters related to the long range strategic plan of Harris Health regarding the improvement of quality outcomes, patient experience and patient safety;
- p. Review Harris Health's Performance Improvement Plan and Mid-Year Report on Performance Improvement Activities;
- q. Review Population Health reports, and
- r. Perform any other activities consistent with this Charter, the Bylaws, the Quality Manual, Harris Health Policies and Procedures, the Patient Safety Plan and applicable laws as the Chief Medical Executive, Quality Committee Chair or Board Chair deems necessary or appropriate.

## Meeting of the Board of Trustees

Thursday, March 27, 2025

Updates Regarding Pending State and Federal Legislative and Policy Issues  
Impacting Harris Health

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R. King Hillier  
SVP, Public Policy & Government Relations

**March 27, 2025**  
**Board of Trustees Monthly Report**

**Federal Update**

**Continuing Resolution:** With a slim 1 seat majority in the House and 53 seats in the Senate, congressional Republicans have almost no margin for error until April 1, when Florida will hold two special elections to fill vacated seats in the House. These special elections will presumably give Speaker Johnson the votes he needs to pass the Trump agenda in the House without any Democratic votes. The Senate will rely upon the filibuster proof budget reconciliation process, which requires only a simple majority rather than 60 votes for passage.

On March 14 the Senate approved a Continuing Resolution (CR) stop gap spending bill that will fund the government through Sept 30<sup>th</sup>. The CR included a delay in the ACA DSH cuts and the continuation of both telehealth and hospital at home till the end of the federal fiscal year.

Congress is currently considering the components of a budgetary package that will advance sweeping domestic policy reforms, including cuts to Medicare and Medicaid to fund a permanent Trump Tax Cut. The House laid out the following budget targets:

For health care committees of jurisdiction, the House budget resolution instructs:

- **Energy & Commerce (E&C):** Submit legislative changes to reduce the deficit by at least \$880 billion for FYs 2025–2034 (*Much of which could come from Medicaid cuts/reform – see policy statements within the text.*)
- **Ways & Means (W&Ms):** Submit legislative changes that increase the deficit by no more than \$4.5 trillion for FYs 2025–2034.

There are dozens of reforms under consideration that would have a harmful impact for Harris Health and for the vulnerable populations we serve. The following proposals we have identified that we are advocating and educating congressional members on the potential negative operational and financial impact to patient care and potential mitigation strategies:

Capped Medicaid funding Proposals to cut Medicaid by implementing a block grant or per capita cap funding system would shift costs to the states and disadvantage Texas. Capped funding arrangements abandon the longstanding partnership between state and federal government to share in the cost of care for Medicaid recipients by creating an arbitrary federal spending limit, leaving all costs over that limit to the states. Texas has taken great care to efficiently operate the Medicaid program, minimizing the tax burden for Texas taxpayers. More than 90% of Medicaid enrollees in Texas are now in managed care organizations, generating billions in savings to the federal government. Block grant and per capita cap arrangements lock Texas into bare-bones coverage for patients and below-cost reimbursement to providers while rewarding other states with high Medicaid

spending and are unlikely to account for ongoing inflationary increases for care delivery. Texas should continue to have the flexibility to structure and fund its Medicaid program in ways that meet the unique needs of the state without constraining it at low baseline block grant funding.

Shifting Medicaid costs to states — Current budget proposals threaten both how Medicaid can be funded by states and how much providers are paid. These limitations to Medicaid financing would result in cuts that cripple access to Medicaid and charity care services, strain state and local economies, increase taxes and divert funds from other priorities. Texas and the federal government have worked together to implement lawful Medicaid funding mechanisms. The Texas legislature has authorized units of local government to levy provider taxes, consistent with federal law, through the Local Provider Participation Fund that help to finance Medicaid and uninsured services without passing costs on to local taxpayers or insured hospital patients.

A current proposal would restrict the use of these provider tax collections for that state portion. Even the most modest proposed reduction to the provider tax ceiling from 6% to 5% would lead to a 9% reduction in crucial Medicaid supplemental payments (or \$1.5 billion). Harsher reductions under consideration, such as dropping the ceiling from 6% to 3%, would eliminate 27% of Texas' supplemental payments (\$4.7 billion).

In addition, a proposal to limit directed payment programs (DPPs) — which help bring Medicaid payments closer to the actual cost of care — could result in a loss of approximately \$1.4 billion to providers in Texas, including over a \$100 million loss for Harris Health. Private hospitals self-finance the non-federal contribution DPPs — 40% of the gross payment — through provider taxes and local intergovernmental transfers. Moreover, all of the DPPs are linked to quality measures that help drive innovation, better patient outcomes, and cost containment to improve the Medicaid program overall. In its June 2024 report to Congress, MACPAC praised Texas for its transparency on provider tax financed DPPs, and pointed to the state's budget rider reports and local funds monitoring program as a model for other states.

Site-neutral Payments /Facility Fee proposals— Hospitals face a greater regulatory burden and more complex cases than other care settings. As a result, "site-neutral" payment arrangements — which mandate that payment for care is the same regardless of setting — put hospitals at an operational disadvantage. Just as every patient is different, all sites of care are not the same — and should not be reimbursed as though they are. Harris Health opposes all payment cuts resulting from new site-neutral policies, which would particularly reduce access to care in rural and other underserved communities.

The policies being proposed would result in an over \$30 million reduction for Harris Health. Congressional members have stated that they are after those venture capitalist, private providers and states that have abused the DPPS and the facility fee loophole created by congress. They are very sympathetic towards Harris Health and the need to mitigate the loss of this important funding stream.

**Renewing Premium Tax Credits** — Enhanced premium Tax Credits (EPTCs) that help millions of Texans obtain health coverage in the federal Marketplace are set to expire at the end of 2025. EPTCs help more than 24 million Americans — including 3.3 million Texans — obtain health insurance and access care when they need it, according to Keep Americans Covered. Without this support, millions of people could see their premiums spike by thousands of dollars a year and lead to increases in the number of uninsured and amount of uncompensated care delivered across the state. This program has allowed Harris Health to pay the premium subsidy for qualified uninsured Harris Health patients. This program has increased Harris Health's commercial collections by over \$80 million and another \$130 million to area hospitals that are in network with Community Health Choice Market Place.

**Medicaid Disproportionate Share Hospital (DSH) cuts** — Roughly 150 safety-net hospitals in Texas will be hit with nearly \$780 million in Medicaid cuts each year from fiscal years 2025-2027, a total reduction of \$2.3 billion, if Congress does not provide long-term relief by Sept 30.

**Tele-health coverage flexibilities** — Medicare authorities relaxed telehealth regulations in response to the COVID-19 pandemic, including loosening geographical restrictions on where patients and providers can physically be located to engage in a covered telehealth visit. These flexibilities have been kept in place for nearly five years and have proven beneficial to coverage in Texas. They expire Sept 30<sup>th</sup> and we are seeking a multi-year extension.

**Hospital-at-Home** — The federal Acute Hospital Care at Home program, instituted during COVID- 19, allows hospitals to control surge capacity by treating eligible patients at home. More than 35 Texas hospitals including Harris Health provide hospital-at-home services. The program is currently funded through Sept 30. We are seeking a 5-year extension.

**Frontline Hospital Alliance Update:** With these challenges facing Harris Health and other similar hospitals, Dr. Porsa as chairman of the FLHA led a delegation of CEOs from Metro Health in Cleveland, Eskenazi Health in Indianapolis and Denver Health in Denver to advocate for special consideration for FLHA defined super safety net hospitals.

Meetings were held with key Senate and House majority and minority members and staff that included:

Rep Morgan Griffith (R-VA)  
Sen Maggie Hassan (D-NH)  
Rep Raul Ruiz (D-CA)  
Rep Budd Carter (R-GA)  
House Ways and Means Majority and Minority Staff  
House Energy and Commerce Majority and Minority Staff  
Senate Finance Committee Majority and Minority Staff

In all meetings Dr. Porsa and the other CEOs did convey the message of the need for protections from many of these proposed reductions. Each office recognized the unique mission of FLHA designated health systems and did offer an open door for continued discussions to mitigate any financial or operational impact on our systems.

Dr. Porsa's leadership and commitment to FLHA and his travel to D.C. for advocacy has really turned the tide regarding how some of these policy changes may occur and protect the interest of Harris Health. Dr. Porsa had similar meetings with our Harris County delegation late last year where there is an understanding for the need to protect the safety net in Harris County.

## State Update

**Facility Fee Advocacy:** Dr. Porsa and Harris Health Government Relations staff met with numerous critical members of the Texas Legislature on bills prohibiting hospitals from collecting facility fees in certain circumstances. Though various proposals approach the issue in different ways, under current language, all would negatively impact Harris Health's ability to deliver services to patients and the broader community.

Negotiations are ongoing, but we have proposed language to eliminate or mitigate the negative impact on Harris Health and are likewise working closely with numerous advocacy organizations on this matter.

Though we expect some proposal on facility fees to move, as of yet, no committee has considered any such piece of legislation.

Key offices on this matter include Rep. James Frank of Wichita Falls, Rep. Tom Oliverson of Cypress, and Sen. Kelly Hancock of North Richland Hills.

**Lt. Gov. Dan Patrick Announces 2<sup>nd</sup> Set of Session Priorities:** Having previously released an initial list of priority bills, Lt. Gov. Dan Patrick recently made known the remainder of his priorities for the 89<sup>th</sup> Regular Session.

The list of recently released priority bills are as follows:

- Senate Bill 26 – Increasing Teacher Pay
- Senate Bill 27 – Establishing a Teacher Bill of Rights
- Senate Bill 28 – Banning Lottery Couriers
- Senate Bill 29 – Incorporate Texas!
- Senate Bill 30 – Curbing Nuclear Verdicts
- Senate Bill 31 – Life of the Mother Act
- Senate Bill 32 – Business Tax Relief
- Senate Bill 33 – Stopping Taxpayer-Funded Abortion Travel
- Senate Bill 34 – Wildfire Response
- Senate Bill 35 – Competing for Quality Roads
- Senate Bill 36 – Establishing a Homeland Security Division within DPS
- Senate Bill 37 – Reforming Faculty Senates
- Senate Bill 38 – Stopping Squatters
- Senate Bill 39 – Protecting Texas Trucking
- Senate Bill 40 – Bail Reform

And as a refresher, the initially released list of priority bills are as follows:

- Senate Bill 1 – Senate’s Budget for Texas
- Senate Bill 2 – Providing School Choice
- Senate Bill 3 – Banning THC in Texas
- Senate Bill 4 – Increasing the Homestead Exemption to \$140,000 (\$150,000 for seniors)
- Senate Bill 5 – Combatting Alzheimer’s – Establishing DPRIT (Dementia Prevention & Research Institute of Texas)
- Senate Bill 6 – Increasing Texas’ Electric Grid Reliability
- Senate Bill 7 – Increasing Investments in Texas’ Water Supply
- Senate Bill 8 – Requiring Local Law Enforcement to Assist the Federal Government’s Deportation Efforts
- Senate Bill 9 – Reforming Bail – Keeping Violent Criminals Off Our Streets
- Senate Bill 10 – Placing the Ten Commandments in School
- Senate Bill 11 – Protecting the Freedom to Pray in School
- Senate Bill 12 – Establishing a Parental Bill of Rights in Public Education
- Senate Bill 13 – Guarding Against Inappropriate Books in Public Schools
- Senate Bill 14 – Texas DOGE – Improving Government Efficiency
- Senate Bill 15 – Removing Barriers to Affordable Housing
- Senate Bill 16 – Stopping Non-Citizens from Voting

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- Senate Bill 17 – Stopping Foreign Adversaries’ Land Grabs
- Senate Bill 18 – Stopping Drag Time Story Hour
- Senate Bill 19 – Stopping Taxpayer Dollars for Lobbyists
- Senate Bill 20 – Stopping AI Child Pornography
- Senate Bill 21 – Establishing the Texas Bitcoin Reserve
- Senate Bill 22 – Establishing Texas as America’s Film Capital
- Senate Bill 23 – Removing the Cap on the Rainy Day Fund to Secure Texas’ Long-term Financial Future
- Senate Bill 24 – Educating Texas Students on the Horrors of Communism
- Senate Bill 25 – Making Texas Healthy Again

**Medicaid Contracting Proposals:** Community Health Choice and Harris Health staff, including CHC CEO Lisa Wright, have met with numerous lawmakers and staff on various proposals to overhaul the state’s method of awarding Medicaid Managed Care contracts in addition to ensure the most procurement stands.

We have met in smaller groups with bill authors and critical committee chairs as well as meeting as part of a large stakeholder group on the issue.

Rep. James Frank from Wichita Falls has been front and center on this matter since the interim, and we have been working closely with him and his staff. We expect him to file legislation as a placeholder so he and stakeholders can continue to craft language for future consideration.

Also involved is Rep. Charlie Geren from Fort Worth, who has filed legislation at the request of a children’s plan in his district. We are also working with his office on language.

Community Health Choice/Harris Health staff also educated lawmakers on the Senate Finance Committee and the House Appropriations Committee on the importance of ensuring the Health and Human Services Commission is allowed to expend appropriated funds to execute the contract awards pursuant to the most recent Medicaid Managed Care procurement.

**60<sup>th</sup> Day of Session & Bill Filing Deadline:** March 14<sup>th</sup> is the 60<sup>th</sup> day of the 89<sup>th</sup> Regular Legislative Session, meaning with limited exception, no new bills may be filed after this date.

In 2023’s 88<sup>th</sup> Regular Legislation Session, lawmakers filed a total of 8,046 House and Senate bills, of which only 1,246 became law.

Though it is not uncommon to see a deluge of legislation filed on the last day, as of around midday on March 13<sup>th</sup>, lawmakers had filed a total of 7,447 pieces of legislation.



Thursday, March 27, 2025

Review and Acceptance of the Following Report for the Healthcare for the Homeless Program as Required by the United States Department of Health and Human Services Which Provides Funding to the Harris County Hospital District d/b/a/Harris Health System to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act

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Attached for review and acceptance:

- **HCHP March 2025 Operational Updates**

Administration recommends that the Board accept the Healthcare for the Homeless Program Report as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act.



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Jennifer Small, AuD, MBA, CCC-A  
EVP / Administrator, Ambulatory Care Services

# Health Care for the Homeless Monthly Update Report – March 2025

Jennifer Small AuD, MBA, CCC-A, Chief Executive Officer, Ambulatory Care Services

Tracey Burdine, Director, Health Care for the Homeless Program

**HARRISHEALTH**



## Agenda

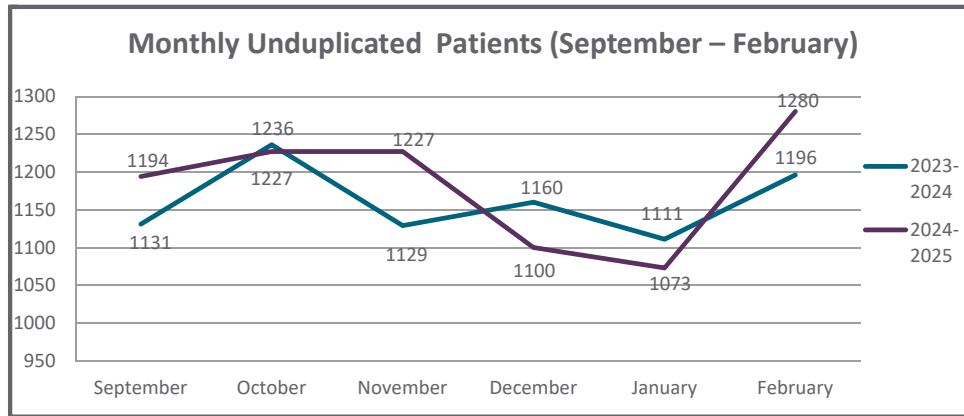
- Operational Update
  - Productivity Report
  - Budget Summary Report
  - Waiving of Client Fees Policy

**HARRISHEALTH**

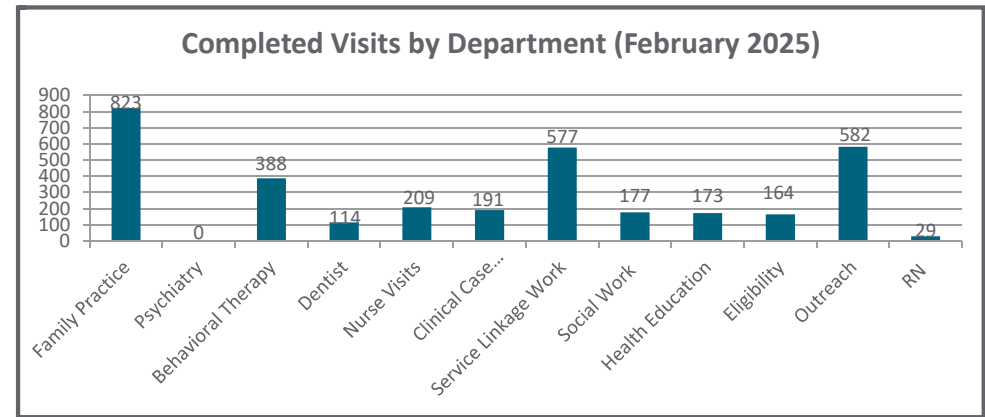
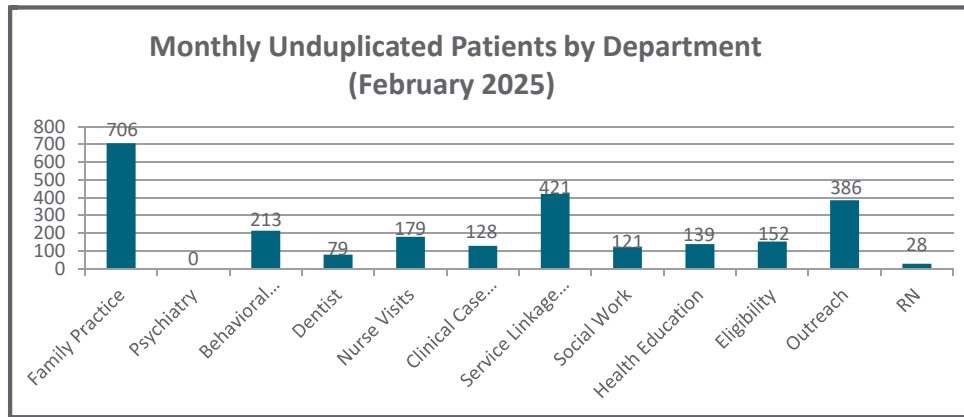
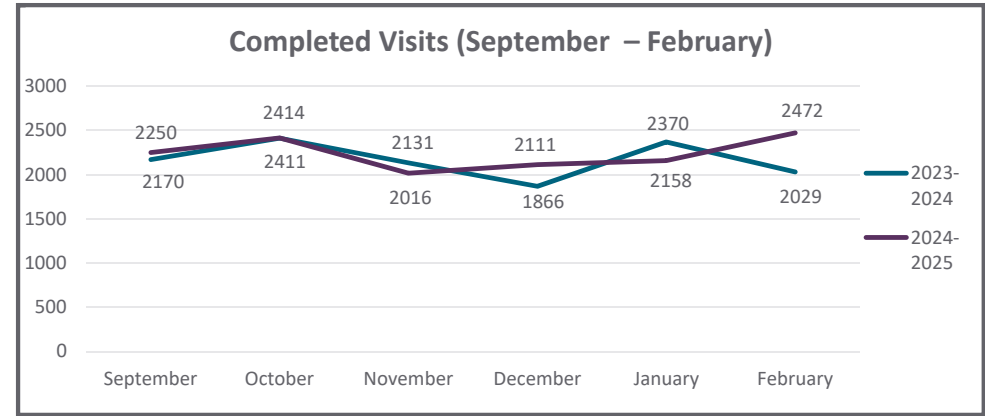
## Patients Served

HRSA Unduplicated Patients Target:	HRSA Completed Visit Patients Target:
<b>7,250</b>	<b>30,496</b>
YTD Unduplicated Patients:	YTD Total Completed Visits:
1,887	4,642

# Unduplicated Patients



# Completed Visits



# Budget Summary Report

Homeless -Primary Grants and Harris Health Funding					
	Period: January 1, 2024 – December 31, 2024				
	Reporting Period: January 1, 2024 – December 31, 2024				
	Line Item	Multiple Award Year Budget	YTD Total Expense	Remaining Balance (budget-projected expense)	%Used YTD
Operating	Personnel/Fringe	\$6,352,306	\$4,366,508	\$1,985,798	67%
	Travel	\$23,658	\$13,637	\$10,021	58%
	Supplies	\$614,035	\$441,993	\$172,042	72%
	Equipment	\$120,679	\$0	\$120,679	0%
	Contractual	\$848,945	\$216,401	\$632,544	25%
	Other	\$224,495	\$116,252	\$108,243	52%
	Total	\$8,184,118	\$5,154,791	\$3,029,327	63%

# Operational Update

## Waiving of Client Fees for Health Care For The Homeless Program Policy

The purpose of this policy is to ensure that the inability to pay does not prevent participants in the Health Care for the Homeless Program's access to services.

### Waiving of Client Fees Policy Changes:

- Appendix A Waiving Fees Procedures Changes:
  - HCHP Eligibility or registration staff will provide a request to waive fees form to the program participant with the HCHP grant application or upon request.
  - A program participant's income will be verified through information collected by the Texas Workforce Commission and Chassis.
  - A waiver request will be approved only if an applicant meets any one of the following conditions: (1) household earns no income, (2) health condition consumes  $\geq 30\%$  of income, (3) housing, utility, and medical bills exceed household income, (4) income earner passed away within the last six months, (5) loss of income due to unemployment within the last six months, (6) bankruptcy within the last six months, (7) or loss of residence due to foreclosure, eviction, or natural disaster within the last six months.
  - Upon an applicant submitting a Request to Waive Fees Form, the eligibility staff will review the request and will complete a Waiver Calculation Worksheet. The application package will be submitted to the HCHP Community Services Manager for final review and determination within two business days.
  - If a request is deemed appropriate, the Community Services manager can waive a client's fees in an amount of up to \$1,000. If the requested amount over \$1,000, then the Community Services manager must get the approval of the director of the Health Care for the Homeless Program before posting any changes to the program participant's account.
  - Harris Health Pharmacy staff must collect co-pays and deductibles from Medicare Part D program participant according to individual plan guidelines

Thursday, March 27, 2025

Consideration of Approval of the HCHP Budget Summary Report

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Attached for review and approval:

- **HCHP Budget Summary Report**

Administration recommends that the Board approve the Healthcare for the Homeless Program Report as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act.



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Jennifer Small, AuD, MBA, CCC-A  
EVP / Administrator, Ambulatory Care Services



**ACS Grants - Homeless**  
Through December 2024

Type	Grant	Project ID	Grantor	Grant Start Date	Grant End Date	Expense Category	Award Budget	Expense through Dec 31, 2023	Budget/Balance Remaining as of Jan 1, 2024
Homeless	Homeless-Primary GYE 12/24	2936	HRSA Grant	1/1/2024	12/31/2024	Salary	3,179,078.00	-	\$ 3,179,078.00
Homeless	Homeless-Primary GYE 12/24	2936	HRSA Grant			Benefits	762,978.00	-	\$ 762,978.00
Homeless	Homeless-Primary GYE 12/24	2936	HRSA Grant			Travel	6,000.00	-	\$ 6,000.00
Homeless	Homeless-Primary GYE 12/24	2936	HRSA Grant			Supplies	-	-	\$ -
Homeless	Homeless-Primary GYE 12/24	2936	HRSA Grant			Equipment	-	-	\$ -
Homeless	Homeless-Primary GYE 12/24	2936	HRSA Grant			Contractual	172,260.00	-	\$ 172,260.00
Homeless	Homeless-Primary GYE 12/24	2936	HRSA Grant			Other	-	-	\$ -
Homeless	Homeless-Dental GYE 12/24	2937	HRSA Grant	1/1/2024	12/31/2024	Salary	98,624.00	-	\$ 98,624.00
Homeless	Homeless-Dental GYE 12/24	2937	HRSA Grant			Benefits	23,670.00	-	\$ 23,670.00
Homeless	Homeless-Dental GYE 12/24	2937	HRSA Grant			Travel	270.00	-	\$ 270.00
Homeless	Homeless-Dental GYE 12/24	2937	HRSA Grant			Supplies	-	-	\$ -
Homeless	Homeless-Dental GYE 12/24	2937	HRSA Grant			Equipment	-	-	\$ -
Homeless	Homeless-Dental GYE 12/24	2937	HRSA Grant			Contractual	169,680.00	-	\$ 169,680.00
Homeless	Homeless-Dental GYE 12/24	2937	HRSA Grant			Other	-	-	\$ -
Homeless	Homeless-Carryover GYE 2024	2987	HRSA Grant	1/1/2024	12/31/2024	Salary	852,422.00	-	\$ 852,422.00
Homeless	Homeless-Carryover GYE 2024	2987	HRSA Grant			Benefits	204,581.00	-	\$ 204,581.00
Homeless	Homeless-Carryover GYE 2024	2987	HRSA Grant			Travel	10,963.00	-	\$ 10,963.00
Homeless	Homeless-Carryover GYE 2024	2987	HRSA Grant			Supplies	392,501.00	-	\$ 392,501.00
Homeless	Homeless-Carryover GYE 2024	2987	HRSA Grant			Equipment	-	-	\$ -
Homeless	Homeless-Carryover GYE 2024	2987	HRSA Grant			Contractual	-	-	\$ -
Homeless	Homeless-Carryover GYE 2024	2987	HRSA Grant			Other	79,213.00	-	\$ 79,213.00
Homeless	ARP - Capital	1760	HRSA Grant	9/15/2021	9/14/2024	Salary	-	-	\$ -
Homeless	ARP - Capital	1760	HRSA Grant			Benefits	-	-	\$ -
Homeless	ARP - Capital	1760	HRSA Grant			Travel	-	-	\$ -
Homeless	ARP - Capital	1760	HRSA Grant			Supplies	-	-	\$ -
Homeless	ARP - Capital	1760	HRSA Grant			Equipment	120,679.00	-	\$ 120,679.00
Homeless	ARP - Capital	1760	HRSA Grant			Contractual	471,800.00	-	\$ 471,800.00
Homeless	ARP - Capital	1760	HRSA Grant			Other	21,000.00	-	\$ 21,000.00
Homeless	Bridge Access Program	2689	HRSA Grant	9/1/2023	12/31/2024	Salary	31,126.00	1,917.88	\$ 29,208.12
Homeless	Bridge Access Program	2689	HRSA Grant			Benefits	9,961.00	365.82	\$ 9,595.18
Homeless	Bridge Access Program	2689	HRSA Grant			Travel	800.00	-	\$ 800.00
Homeless	Bridge Access Program	2689	HRSA Grant			Supplies	22,361.00	-	\$ 22,361.00
Homeless	Bridge Access Program	2689	HRSA Grant			Equipment	-	-	\$ -
Homeless	Bridge Access Program	2689	HRSA Grant			Contractual	-	-	\$ -
Homeless	Bridge Access Program	2689	HRSA Grant			Other	11,200.00	-	\$ 11,200.00
Homeless	Homeless Ending the HIV Epidemic	2675	HRSA Grant	9/1/2023	12/31/2024	Salary	-	-	\$ -
Homeless	Homeless Ending the HIV Epidemic	2675	HRSA Grant			Benefits	-	-	\$ -
Homeless	Homeless Ending the HIV Epidemic	2675	HRSA Grant			Travel	-	-	\$ -
Homeless	Homeless Ending the HIV Epidemic	2675	HRSA Grant			Supplies	45,000.00	-	\$ 45,000.00
Homeless	Homeless Ending the HIV Epidemic	2675	HRSA Grant			Equipment	-	-	\$ -
Homeless	Homeless Ending the HIV Epidemic	2675	HRSA Grant			Contractual	-	-	\$ -
Homeless	Homeless Ending the HIV Epidemic	2675	HRSA Grant			Other	12,114.00	-	\$ 12,114.00
Homeless	Homeless-QIA:UDS	3013	HRSA Grant	5/30/2024	12/31/2024	Salary	27,117.00		\$ 27,117.00
Homeless	Homeless-QIA:UDS	3013	HRSA Grant			Benefits	6,508.00		\$ 6,508.00
Homeless	Homeless- Primary Care HIV Prevention	3116	HRSA Grant	1/1/2024	12/31/2024	Salary	-		\$ -
Homeless	Homeless- Primary Care HIV Prevention	3116	HRSA Grant			Benefits	-		\$ -

**ACS Grants - Homeless**  
Through December 2024

Type	Grant	Project ID	Grantor	Grant Start Date	Grant End Date	Expense Category	Award Budget	Expense through Dec 31, 2023	Budget/Balance Remaining as of Jan 1, 2024
Homeless	Homeless- Primary Care HIV Prevention	3116	HRSA Grant			Travel	-		\$ -
Homeless	Homeless- Primary Care HIV Prevention	3116	HRSA Grant			Supplies	37,000.00	-	\$ 37,000.00
Homeless	Homeless- Primary Care HIV Prevention	3116	HRSA Grant			Equipment	-		\$ -
Homeless	Homeless- Primary Care HIV Prevention	3116	HRSA Grant			Contractual	-		\$ -
Homeless	Homeless- Primary Care HIV Prevention	3116	HRSA Grant			Other	-		\$ -
Homeless Support	Mobile Unit Purch/Spt	793	HCHD Foundation	8/1/2017	7/31/2024	Salary	-	-	\$ -
Homeless Support	Mobile Unit Purch/Spt	793	HCHD Foundation			Benefits	-	-	\$ -
Homeless Support	Mobile Unit Purch/Spt	793	HCHD Foundation			Travel	-	-	\$ -
Homeless Support	Mobile Unit Purch/Spt	793	HCHD Foundation			Supplies	10,000.00	5,270.52	\$ 4,729.48
Homeless Support	Mobile Unit Purch/Spt	793	HCHD Foundation			Equipment	164,305.00	164,305.00	\$ -
Homeless Support	Mobile Unit Purch/Spt	793	HCHD Foundation			Contractual	-	-	\$ -
Homeless Support	Mobile Unit Purch/Spt	793	HCHD Foundation			Other	25,769.09	705.12	\$ 25,063.97
Homeless Support	Shelter Support Dental	2939	Harris Health	1/1/2024	12/31/2024	Salary	6,000.00	-	\$ 6,000.00
Homeless Support	Shelter Support Dental	2939	Harris Health			Benefits	2,640.00	-	\$ 2,640.00
Homeless Support	Shelter Support Dental	2939	Harris Health			Travel	-	-	\$ -
Homeless Support	Shelter Support Dental	2939	Harris Health			Supplies	20,000.00	-	\$ 20,000.00
Homeless Support	Shelter Support Dental	2939	Harris Health			Equipment	-	-	\$ -
Homeless Support	Shelter Support Dental	2939	Harris Health			Contractual	5,465.00	-	\$ 5,465.00
Homeless Support	Shelter Support Dental	2939	Harris Health			Other	1,900.00	-	\$ 1,900.00
Homeless Support	Shelter Support Medical	2938	Harris Health	1/1/2024	12/31/2024	Salary	927,328.00	-	\$ 927,328.00
Homeless Support	Shelter Support Medical	2938	Harris Health			Benefits	222,557.00	-	\$ 222,557.00
Homeless Support	Shelter Support Medical	2938	Harris Health			Travel	5,625.00	-	\$ 5,625.00
Homeless Support	Shelter Support Medical	2938	Harris Health			Supplies	89,800.00	-	\$ 89,800.00
Homeless Support	Shelter Support Medical	2938	Harris Health			Equipment	-	-	\$ -
Homeless Support	Shelter Support Medical	2938	Harris Health			Contractual	29,740.00	-	\$ 29,740.00
Homeless Support	Shelter Support Medical	2938	Harris Health			Other	74,000.00	-	\$ 74,000.00
Homeless Support	Glucometers For The Homeless	2741	HCHD Foundation	10/13/2023	10/12/2025	Salary	-	-	\$ -
Homeless Support	Glucometers For The Homeless	2741	HCHD Foundation			Benefits	-	-	\$ -
Homeless Support	Glucometers For The Homeless	2741	HCHD Foundation			Travel	-	-	\$ -
Homeless Support	Glucometers For The Homeless	2741	HCHD Foundation			Supplies	4,993.80	2,350.62	\$ 2,643.18
Homeless Support	Glucometers For The Homeless	2741	HCHD Foundation			Equipment	-	-	\$ -
Homeless Support	Glucometers For The Homeless	2741	HCHD Foundation			Contractual	-	-	\$ -
Homeless Support	Glucometers For The Homeless	2741	HCHD Foundation			Other	6.20	2.07	\$ 4.13

**Homeless Primary Grant & Non-Federal Funding**  
**Period: January 1, 2024 - December 31, 2024**  
**Reporting Period: January 1, 2024 - December 31, 2024**

	Line Item	Annual Budget	YTD Total Expense	Annualized Expenses	Remaining balance(Budget-YTD Expenses)	% Used YTD	% Used Annualized
<b>Federal</b>	Salary	\$ 4,186,449.12	\$ 3,167,818.79	\$ 3,167,818.79	\$ 1,018,630.33	75.7%	75.7%
	Benefits	\$ 1,007,332.18	\$ 810,795.18	\$ 810,795.18	\$ 196,537.00	80.5%	80.5%
	Travel	\$ 18,033.00	\$ 11,185.89	\$ 11,185.89	\$ 6,847.11	62.0%	62.0%
	Supplies	\$ 496,862.00	\$ 347,775.64	\$ 347,775.64	\$ 149,086.36	70.0%	70.0%
	Equipment	\$ 120,679.00	\$ -	\$ -	\$ 120,679.00	0.0%	0.0%
	Contractual	\$ 813,740.00	\$ 187,035.96	\$ 187,035.96	\$ 626,704.04	23.0%	23.0%
	Other	\$ 123,527.00	\$ 33,586.50	\$ 33,586.50	\$ 89,940.50	27.2%	27.2%
	<b>Total</b>	<b>\$ 6,766,622.30</b>	<b>\$ 4,558,197.96</b>	<b>\$ 4,558,197.96</b>	<b>\$ 2,208,424.34</b>	<b>67.4%</b>	<b>67.4%</b>
<b>Non-Federal</b>	Salary	\$ 933,328.00	\$ 315,654.83	\$ 315,654.83	\$ 617,673.17	33.8%	33.8%
	Benefits	\$ 225,197.00	\$ 72,239.11	\$ 72,239.11	\$ 152,957.89	32.1%	32.1%
	Travel	\$ 5,625.00	\$ 2,451.38	\$ 2,451.38	\$ 3,173.62	43.6%	43.6%
	Supplies	\$ 117,172.66	\$ 57,217.39	\$ 57,217.39	\$ 59,955.27	48.8%	48.8%
	Equipment	\$ -	\$ -	\$ -	\$ -	0.0%	0.0%
	Contractual	\$ 35,205.00	\$ 29,365.08	\$ 29,365.08	\$ 5,839.92	0.0%	83.4%
	Other	\$ 100,968.10	\$ 82,665.99	\$ 82,665.99	\$ 18,302.11	81.9%	81.9%
	<b>Total</b>	<b>\$ 1,417,495.76</b>	<b>\$ 559,593.78</b>	<b>\$ 559,593.78</b>	<b>\$ 857,901.98</b>	<b>39.5%</b>	<b>39.5%</b>
<b>Grand Total</b>	Salary	\$ 5,119,777.12	\$ 3,483,473.62	\$ 3,483,473.62	\$ 1,636,303.50	68.0%	68.0%
	Benefits	\$ 1,232,529.18	\$ 883,034.29	\$ 883,034.29	\$ 349,494.89	71.6%	71.6%
	Travel	\$ 23,658.00	\$ 13,637.27	\$ 13,637.27	\$ 10,020.73	57.6%	57.6%
	Supplies	\$ 614,034.66	\$ 404,993.03	\$ 404,993.03	\$ 209,041.63	66.0%	66.0%
	Equipment	\$ 120,679.00	\$ -	\$ -	\$ 120,679.00	0.0%	0.0%
	Contractual	\$ 848,945.00	\$ 216,401.04	\$ 216,401.04	\$ 632,543.96	25.5%	25.5%
	Other	\$ 224,495.10	\$ 116,252.49	\$ 116,252.49	\$ 108,242.61	51.8%	51.8%
	<b>Total</b>	<b>\$ 8,184,118.06</b>	<b>\$ 5,117,791.74</b>	<b>\$ 5,117,791.74</b>	<b>\$ 3,066,326.32</b>	<b>62.5%</b>	<b>62.5%</b>

Project 2936 - Homeless Medical

	Expenses through current year December 2024	Expenses through 12/31/2023	Expenses 01/2024 to 12/2024
Salary	2,705,176.95	\$ -	\$ 2,705,176.95
Benefits	725,401.84		\$ 725,401.84
Travel	\$ -	\$ -	\$ -
Supplies	\$ -	\$ -	\$ -
Equipment	\$ -	\$ -	\$ -
Contractual	37,500.00		\$ 37,500.00
Other	\$ -	\$ -	\$ -
Total	\$ 3,468,078.79	\$ -	\$ 3,468,078.79

Project 1760 - ARP Capital

	Expenses through current year December 2024	Expenses through 12/31/2023	Expenses 01/2024 to 12/2024
Salary	\$ -	\$ -	\$ -
Benefits	\$ -	\$ -	\$ -
Travel	\$ -	\$ -	\$ -
Supplies	\$ 33,417.00	\$ -	\$ 33,417.00
Equipment	\$ -	\$ -	\$ -
Contractual	\$ -	\$ -	\$ -
Other	19,053.58	\$ -	\$ 19,053.58
Total	\$ 52,470.58	\$ -	\$ 52,470.58

Project 2937 - Homeless Dental

	Expenses through current year December 2024	Expenses through 12/31/2023	Expenses 01/2024 to 12/2024
Salary	93,023.34		\$ 93,023.34
Benefits	25,522.08	\$ -	\$ 25,522.08
Travel	\$ -		\$ -
Supplies	\$ -		\$ -
Equipment	\$ -		\$ -
Contractual	149,535.96	\$ -	\$ 149,535.96
Other	\$ -		\$ -
Total	\$ 268,081.38	\$ -	\$ 268,081.38

Project 3116 - Homeless-Primary Care HIV Prevention

	Expenses through current year December 2024	Expenses through 12/31/2023	Expenses 01/2024 to 12/2024
Salary	\$ -	\$ -	\$ -
Benefits	\$ -	\$ -	\$ -
Travel	\$ -	\$ -	\$ -
Supplies	\$ 37,000.00	\$ -	\$ 37,000.00
Equipment	\$ -	\$ -	\$ -
Contractual	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -
Total	\$ 37,000.00	\$ -	\$ 37,000.00

Project 0002689 - Homeless FY 2023 Bridge Access Program

	Expenses through current year December 2024	Expenses through 12/31/2023	Expenses 01/2024 to 12/2024
Salary	39,646.13	\$ 1,917.88	\$ 37,728.25
Benefits	9,521.99	\$ 365.82	\$ 9,156.17
Travel	\$ 288.51	\$ -	\$ 288.51
Supplies	17,214.71	\$ -	\$ 17,214.71
Equipment	\$ -	\$ -	\$ -
Contractual	\$ -	\$ -	\$ -
Other	776.66	\$ -	\$ 776.66
Total	\$ 67,448.00	\$ 2,283.70	\$ 65,164.30

Project 0002987 - Homeless Carryover GYE 2024

	Expenses through current year December 2024	Expenses through 12/31/2023	Expenses 01/2024 to 12/2024
Salary	300,654.66		\$ 300,654.66
Benefits	48,325.68		\$ 48,325.68
Travel	10,897.38		\$ 10,897.38
Supplies	241,875.47		\$ 241,875.47
Equipment	\$ -		\$ -
Contractual	\$ -		\$ -
Other	11,910.72		\$ 11,910.72
Total	\$ 613,663.91		\$ 613,663.91

Project 0002675 - Homeless Ending the HIV Epidemic

	Expenses through current year December 2024	Expenses through 12/31/2023	Expenses 01/2024 to 12/2024
Salary		\$ -	\$ -
Benefits		\$ -	\$ -
Travel	\$ -	\$ -	\$ -
Supplies	55,268.46	\$ -	\$ 55,268.46
Equipment		\$ -	\$ -
Contractual	\$ -	\$ -	\$ -
Other	1,845.54	\$ -	\$ 1,845.54
Total	\$ 57,114.00	\$ -	\$ 57,114.00

Project 0003013 - Homeless QIA:UDS+

	Expenses through current year December 2024	Expenses through 12/31/2023	Expenses 01/2024 to 12/2024
Salary	31,235.59	\$ -	\$ 31,235.59
Benefits	2,389.41	\$ -	\$ 2,389.41
Travel	\$ -	\$ -	\$ -
Supplies	\$ -	\$ -	\$ -
Equipment	\$ -	\$ -	\$ -
Contractual	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -
Total	\$ 33,625.00	\$ -	\$ 33,625.00

**Mobile Unit Purchase Support - 793**

	Expenses through current year December 2024	Expenses through 12/31/2023	Expenses 01/2024 to 12/2024
Salary	\$ -		\$ -
Benefits	\$ -		\$ -
Travel	\$ -		\$ -
Supplies	\$ 5,270.52	\$ 5,270.52	\$ -
Equipment	\$ 164,305.00	\$ 164,305.00	\$ -
Contractual			\$ -
Other	\$ 2,124.07	\$ 705.12	\$ 1,418.95
<b>Total</b>	\$ 171,699.59	\$ 170,280.64	\$ 1,418.95

**Shelter Support Dental - 2939**

	Expenses through current year December 2024	Expenses through 12/31/2023	Expenses 01/2024 to 12/2024
Salary	\$ 3,627.11		\$ 3,627.11
Benefits	\$ 1,035.26		\$ 1,035.26
Travel	\$ -		\$ -
Supplies	20,745.61	\$ -	\$ 20,745.61
Equipment			\$ -
Contractual	\$ -	\$ -	\$ -
Other	1,658.82	\$ -	\$ 1,658.82
<b>Total</b>	\$ 27,066.80	\$ -	\$ 27,066.80



**Shelter Support Medical - 2938**

	Expenses through current year December 2024	Expenses through 12/31/2023	Expenses 01/2024 to 12/2024
Salary	312,027.72	\$ -	\$ 312,027.72
Benefits	71,203.85		\$ 71,203.85
Travel	2,451.38		\$ 2,451.38
Supplies	33,843.09	\$ -	\$ 33,843.09
Equipment	\$ -	\$ -	\$ -
Contractual	\$ 29,365.08		\$ 29,365.08
Other	79,569.60	\$ -	\$ 79,569.60
<b>Total</b>	\$ 528,460.72	\$ -	\$ 528,460.72

**Glucometers for the Homeless - 2741**

	Expenses through current year December 2024	Expenses through 12/31/2023	Expenses 01/2024 to 12/2024
Salary	\$ -		\$ -
Benefits	\$ -		\$ -
Travel	\$ -		\$ -
Supplies	4,979.31	\$ 2,350.62	\$ 2,628.69
Equipment	\$ -	\$ -	\$ -
Contractual	\$ -		\$ -
Other	\$ 20.69	\$ 2.07	\$ 18.62
<b>Total</b>	\$ 5,000.00	\$ 2,352.69	\$ 2,647.31

Thursday, March 27, 2025

Consideration of Approval of the Waiving of Client Fees Policy

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Attached for review and approval:

- **HCHP Waiving of Client Fees Policy**

Administration recommends that the Board approve the Healthcare for the Homeless Program Report as required by the United States Department of Health and Human Services which provides funding to the Harris County Hospital District d/b/a/ Harris Health System to provide health services to persons experiencing homelessness under Section 330 (h) of the Public Health Service Act.



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Jennifer Small, AuD, MBA, CCC-A  
EVP / Administrator, Ambulatory Care Services

**HARRISHEALTH**

Origination 4/18/2022

Last N/A

Approved

Effective Upon  
Approval

Last Revised 3/7/2025

Next Review 3 years after  
approval

Owner [Nelson Gonzalez:  
Document Owner](#)

Area [Ambulatory Care  
Services](#)

References [Small,  
Jennifer](#)

## Waiving of Client Fees - Health Care for the Homeless Program\_5.06

### PURPOSE:

To ensure that ~~a program participant's~~the inability to pay ~~for services~~ does not ~~create a barrier for~~  
~~program prevent~~ participants ~~of in~~ the Health Care for the Homeless Program to access services.

### POLICY STATEMENT:

The Health Care for Homeless Program (HCHP) will consistently apply the procedures outlined in this policy to determine whether a waiver of HCHP fees is appropriate. A waiver may be appropriate in any of the following circumstances: when a program participant has a health condition that consumes a large portion of their current income, bills that exceed their income, an income earner in the family has recently died, or the only income earner has a disability which limits their ability to generate income, a program participant has no source of verifiable income, sporadic income, or a program participant has a loss of income based on unemployment.

### POLICY ELABORATIONS:

Harris Health receives federal grant funding for outpatient primary care services, case management, outreach, and other services to ~~Homeless Individuals~~homeless individuals. As a condition of accepting such grant funding, Harris Health must not deny services to a ~~Homeless Individual~~homeless individual because of ~~the individual's~~their inability to pay.

# I. DEFINITIONS:

## A. Harris Health - Health care for the Homeless Program (HCHP):

A program that provides outreach services to the 330(H) Homeless Population through Harris Health's Ambulatory Care Services Community Health Program. Members of the 330(H) Homeless Population who are eligible to receive financial assistance and enroll in the Homeless Program ("~~Participants~~") are provided comprehensive primary health services through shelter-based clinics and through mobile health and mobile dental units. ~~The Program~~HCHP also provides on-site case management, financial eligibility determination, and registration for services, as well as, on-site mental health counseling, substance abuse counseling, and residential treatment through referrals.

## B. 330(H) HOMELESS POPULATION: A population comprised of individuals:

1. Who lack housing (without regard to whether the individual is a member of a family);
2. Whose primary residence during the night is a supervised public or private facility that provides temporary living accommodations;
3. Who reside in transitional housing;
4. Who reside in permanent supportive housing or other housing programs that are targeted to homeless populations; **OR**
5. Who met any of the criteria above and was a Participant during the preceding 12 months but are no longer homeless as a result of becoming a resident in permanent housing; or
6. Who are children, youth, or veterans at risk of homelessness.

# II. HEALTH RESOURCES AND SERVICES ADMINISTRATION (HRSA) PROGRAM REQUIREMENT:

- A. The HCHP will abide by HRSA requirements and compliance manual.
- B. The HCHP Community Services ~~Manager~~manager will have the authority to waive fees, as appropriate.
- C. The HCHP Community Services ~~Manager~~manager will review applications to ensure they are properly completed and signed by HCHP Eligibility ~~Staff~~staff prior to: (i) making a decision on them or (ii) submitting applications to the ~~Manager or Director~~manager or director of Eligibility Services for approval, whichever is applicable. Additionally, ~~eligibility auditors from the Eligibility~~ ~~Auditors from the Eligibility~~ Service Center will conduct audits on the waiver application process. Appropriate action(s), if necessary, will vary based on the results of the audit, and may include disciplinary action
- D. Any program participant may request that HCHP fees be waived by documenting the reason for the request on a Request to Waive Fees Form (See Appendix B).

### III. PROCEDURES:

See Appendix A

### REFERENCES/BIBLIOGRAPHY:

Health Center Program Compliance Manual – Health Resources and Services Administration (HRSA),  
Bureau of Primary Healthcare

Texas Health and Safety Code, Chapter 281, Subchapter D

### APPENDICES:

Appendix A: Waiving Fees Procedures

Appendix B: Form 286058 Health Care for the Homeless Request to Waive Fees Form

### OFFICE OF PRIMARY RESPONSIBILITY:

Harris Health System Department of Eligibility Services

## APPENDIX A WAIVING FEES PROCEDURES

- A. ~~If reasonably possible,~~ HCHP eligibility or registration staff will ~~meet~~ provide a Request to Waive Fees Form to the program participant with any program participant who has submitted a Request to Waive Fees Form for the purpose of discussing the program participant's circumstances the HCHP grant application or upon request.
- B. A program participant's income will be verified through information collected by the Texas Workforce Commission and Chassis.
- C. ~~If a request is deemed appropriate, the Community Services Manager can waive a client's fees in an amount of up to \$1,000.~~
- D. A waiver request will be approved only if an applicant meets any one of the following conditions: (1) household earns no income, (2) health condition consumes ≥30% of income, (3) housing, utility, and medical bills exceed household income, (4) income earner passed away within the last six months, (5) loss of income due to unemployment within the last six months, (6) bankruptcy within the last six months, (7) or loss of residence due to foreclosure, eviction, or natural disaster within the last six months.
- E. Upon an applicant submitting a Request to Waive Fees Form, the eligibility staff will review the request and will complete a Waiver Calculation Worksheet. The application package will be submitted to the HCHP Community Services Manager for final review and determination within two business days.
- F. ~~If the~~ a request is deemed appropriate, the Community Services manager can waive a client's fees in an amount ~~being waived~~ of up to \$1,000. If the requested amount is in excess of over \$1,000, then the Community Services ~~Manager~~ manager ~~must also get the approval of either~~

~~the Manager of Patient Eligibility Services or the Director of Patient Eligibility Services~~the director of the Health Care for the Homeless Program before posting any changes to the program participant's account.

- G. Any time a fee is waived, the waiver will be documented in the program participant's account using an adjustment code of Administrative Charity.
- H. Co-pays shall not be waived for services that will be billed to a third party.
- I. Harris Health Pharmacy staff must collect co-pays and deductibles from Medicare Part D program participant according to individual plan guidelines.

# APPENDIX B

## REQUEST TO WAIVE FEES FORM

Please see Form [286058](#) on the Document Control Center.

### Approval Signatures

Step Description	Approver	Date
Policy SOS Committee	Lauren Banks: Executive Owner	Pending
Policy Owner	Nelson Gonzalez: Document Owner	1/27/2025
Workflow Start Notification	Nathan Peeples: Executive Owner	1/27/2025

# BOARD OF TRUSTEES

HARRISHEALTH

## Meeting of the Board of Trustees

Thursday, March 27, 2025

Executive Session

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Review of the Community Health Choice, Inc. and Community Health Choice Texas, Inc. Financial Performance for the Month Ending January 31, 2025, Pursuant to Tex. Gov't Code Ann. §551.085.



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Anna Mateja  
Chief Financial Officer  
Community Health Choice, Inc.  
Community Health Choice Texas, Inc.



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Victoria Nikitin  
EVP & Chief Financial Officer  
Harris Health

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