

## BOARD OF TRUSTEES

### Board Meeting

Thursday, January 30, 2025  
9:00 A.M.

#### – NOTICE –

**TO: HARRIS COUNTY RESIDENTS AND ALL OTHER INTERESTED PERSONS**

**DATE: JANUARY 24, 2025**

Notice is hereby given that the Board of Trustees of the Harris Health will convene at 9:00 a.m. on Thursday, January 30, 2025 in the Board Room of 4800 Fournace Place, Bellaire, Texas 77401. The meeting may be viewed online at: <http://harrishealthtx.swagit.com/live>. Note: Some Board Members may participate by videoconference.

The Board of Trustees will consider the following matters:

#### Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

## AGENDA

- |  |                              |
|--|------------------------------|
| <b>I. Call to Order and Record of Attendance</b>   | <b>Dr. Andrea Caracostis</b> |
| <b>II. Approval of the Minutes of Previous Meeting</b>   | <b>Dr. Andrea Caracostis</b> |
| • Board Meeting – December 12, 2024  |                              |
| <b>III. Announcements / Special Presentations</b>  | <b>Dr. Andrea Caracostis</b> |
| <b>A. CEO Report</b> Including Special Announcements – <i>Dr. Esmaeil Porsa</i>  |                              |
| <b>B. Board Member Announcements</b> Regarding Board Member Advocacy and Community Engagements   |                              |
| <b>IV. Public Comment</b>  | <b>Dr. Andrea Caracostis</b> |
| <b>V. Executive Session</b>  | <b>Dr. Andrea Caracostis</b> |
| <b>A. Report Regarding Quality of Medical and Healthcare</b> , Pursuant to Tex. Health & Safety Code Ann. §161.032, Tex. Occ. Code Ann. §§160.007 and 151.002 to Receive Peer Review and/or Medical Committee Report, Including Report of the Medical Executive Board in Connection with the Evaluation of the Quality of Medical and Healthcare Services, and also the Harris Health Quality, Safety Performance Measures, Good Catch Recipients, Centers for Medicare and Medicaid Services Quality Reporting with Possible Action Regarding this Matter Upon Return to Open Session – <i>Dr. Andrea Caracostis and Dr. Joseph Kunisch</i> |                              |

- B. Medical Executive Board Report and Credentialing Discussion, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007 and Tex. Health & Safety Code Ann. §161.032 to Receive Peer Review and/or Medical Committee Report, Including Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff Upon Return to Open Session – **Dr. Kunal Sharma and Dr. Asim Shah**
- C. Report Regarding Harris Health Correctional Health Quality of Medical and Healthcare, Including Credentialing Discussion and Operational Updates, Pursuant to Tex. Occ. Code Ann. §§151.002, 160.007, Tex. Health & Safety Code Ann. §161.032 and Tex. Gov’t Code Ann. §551.071 to Receive Peer Review and/or Medical Committee Report with Possible Action Upon Return to Open Session – **Dr. Otis Ekins**

## VI. Reconvene to Open Meeting

**Dr. Andrea Caracostis**

## VII. General Action Item(s)

**Dr. Andrea Caracostis**

- A. General Action Item(s) Related to Quality: Medical Staff
  - 1. Consideration of Approval of Credentialing Changes for Members of Harris Health Medical Staff – **Dr. Kunal Sharma**
- B. General Action Item(s) Related to Quality: Correctional Health Medical Staff
  - 1. Consideration of Approval of Credentialing Changes for Members of Harris Health Correctional Health Medical Staff – **Dr. Otis Ekins**
- C. General Action Item(s) Related to Community Health Choice
  - 1. Consideration of Approval of the Reappointment of Members to the Community Health Choice, Inc. (CHC) and Community Health Choice Texas, Inc. (CHCT), Collectively “Community”, Board of Directors – **Ms. Lisa Wright, CEO, Community Health Choice**
  - 2. Consideration of Approval of the Appointment of Members to the Community Health Choice, Inc. (CHC) and Community Health Choice Texas, Inc. (CHCT), Collectively “Community”, Board of Directors – **Ms. Lisa Wright, CEO, Community Health Choice**
  - 3. Community Health Choice Retirement Notification of Board Member, Raymond Khoury – **Ms. Lisa Wright, CEO, Community Health Choice**

## VIII. Executive Session

**Dr. Andrea Caracostis**

- D. Consultation with Attorney Regarding Expansion of Oncology Service Line on the LBJ Campus, to Include Radiation Therapy and Infusion Services, Pursuant to Tex. Gov’t Code Ann. §§551.071, 551.085, and Possible Action Upon Return to Open Session – **Ms. Sara Thomas and Dr. Esmaeil Porsa**

## IX. Reconvene to Open Meeting

**Dr. Andrea Caracostis**

## X. Strategic Discussion

Dr. Andrea Caracostis

### A. Harris Health Strategic Plan Initiatives

1. Presentation Regarding Governance Structure of the Patient and Family Advisory Council (PFAC) – **Dr. Jennifer Small and Mr. David Riddle**
2. Presentation Regarding Harris Health’s 2024 Employee Experience and Culture Survey Results – **Ms. Ashley Smith**
3. Presentation Regarding Harris Health’s 2024 Medical Staff Engagement Summary Survey Results – **Ms. Jessey Thomas**
4. Presentation Regarding the Harris Health 2026-2030 Strategic Plan Update – **Ms. Maria Cowles and BRG**

### B. January Committee Reports

- DEI Committee – **Ms. Libby Viera-Bland**
- Quality Committee – **Dr. Andrea Caracostis**
- Joint Conference Committee – **Dr. Andrea Caracostis**

## XI. Consent Agenda Items

Dr. Andrea Caracostis

### A. Consent Purchasing Recommendations

1. Consideration of Approval of Purchasing Recommendations (Items A1 through A7 of the Purchasing Matrix) – **Ms. Paige McInnis and Mr. Jack Adger, Harris County Purchasing Office**  
**(See Attached Expenditure Summary: January 30, 2025)**

### B. Consent Grant Recommendations

1. Consideration of Approval of Grant Recommendations (Items B1 through B2 of the Grant Matrix) – **Dr. Jennifer Small**  
**(See Attached Expenditure Summary: January 30, 2025)**

### C. Consent Contract Recommendations

1. Consideration of Approval of Contract Recommendations (Items C1 through C2 of the Contract Matrix)  
– **Mr. Louis Smith and Mr. Patrick Casey**  
**(See Attached Expenditure Summary: January 30, 2025)**

### D. New Consent Items for Board Approval

1. Consideration of Acceptance of the Harris Health November 2024 Financial Report Subject to Audit – **Ms. Victoria Nikitin**
2. Consideration of Approval to Convey a Perpetual Blanket Easement and Right of Way to CenterPoint Energy Houston Electric, LLC, at Lyndon B. Johnson Hospital, 5656 Kelley St., Houston, Harris County, Texas  
– **Mr. Louis Smith and Mr. Patrick Casey**

E. Consent Reports and Updates to the Board

1. Updates Regarding Pending State and Federal Legislative and Policy Issues Impacting Harris Health – **Mr. R. King Hillier**

*{End of Consent Agenda}*

**XII. Item(s) Related to the Health Care for the Homeless Program**

**Dr. Andrea Caracostis**

- A. Review and Acceptance of the Following Reports for the Health Care for the Homeless Program (HCHP) as Required by the United States Department of Health and Human Services, which Provides Funding to the Harris County Hospital District d/b/a/Harris Health to Provide Health Services to Persons Experiencing Homelessness under Section 330(h) of the Public Health Service Act

– **Dr. Jennifer Small and Ms. Tracey Burdine**

- HCHP January 2025 Operational Update

- B. Consideration of Approval of the HCHP Consumer Advisory Council Report

– **Dr. Jennifer Small and Ms. Tracey Burdine**

- C. Consideration of Approval of the HCHP Patient Satisfaction Report

– **Dr. Jennifer Small and Ms. Tracey Burdine**

- D. Consideration of Approval of the HCHP Quality Management Report

– **Dr. Jennifer Small and Ms. Tracey Burdine**

**XIII. Executive Session**

**Dr. Andrea Caracostis**

- E. Consultation with Attorney Regarding Interlocal Agreement with Harris County for Correctional Healthcare Services Between Harris County and Harris County Hospital District D/B/A Harris Health for Correctional Healthcare, Pursuant to Tex. Gov't Code Ann. §551.071, and Possible Action Upon Return to Open Session

– **Ms. Sara Thomas**

- F. Report by the Executive Vice President, Chief Compliance and Risk Officer, Regarding Compliance with Medicare, Medicaid, HIPAA and Other Federal and State Health Care Program Requirements, Including Status of Fraud and Abuse Investigations, Pursuant to Pursuant to Tex. Gov't Code Ann. §551.071 and Tex. Health & Safety Code Ann. §161.032, and Possible Action Regarding this Matter Upon Return to Open Session – **Ms. Carolynn Jones**

**XIV. Reconvene**

**Dr. Andrea Caracostis**

**XV. Adjournment**

**Dr. Andrea Caracostis**

**Budget and Finance Agenda Items for the Harris County Hospital District dba Harris Health System - Board of Trustees Report**

**Expenditure Summary: January 30, 2025 (Approvals)**

No.	Vendor	Description Justification Contract	Action Basis of Recommendation Term	Project Owner	Previous Amount	Current Estimated Cost
A1	Healthstream, Inc.  MWBE Goal: Exempt Sole Source	<b>Competency Development System for Harris Health</b> - In December 2024, the Board of Trustees approved Healthstream, Inc. to provide on-line competency assessment services. The term and amount have been corrected to reflect the three-year initial term required for continued services and stated in Amendment to the Agreement.  <b>Sole Source Exemption, Board Motion 24.12-175</b>	Ratify Corrected Term and Amount  January 01, 2025 through December 31, 2027	Lourdes Moore	\$ 316,961	\$ 978,496
A2	Forvis LLP (HCHD-1507)  MWBE Goal: Exempt Sole Source	<b>Strategic Revenue Consulting Services for Harris Health</b> - To provide strategic revenue consulting and implementation services for Harris Health.  <b>Sole Source Exemption</b>	Award Sole Source Exemption  One (1) year initial term with one (1) one-year renewal options	Victoria Nikitin		\$ 830,000
A3	Cigna Health & Life Insurance Company (GA-06734)  MWBE Goal: N/A Contract was procured prior to MWBE program	<b>Group Medical &amp; Stop Loss Coverage for Harris Health</b> - Additional funds are needed to cover stop loss rate increase.  <b>Job No. 160065, Board Motion 23.12-176</b>	Additional Funds  October 01, 2024 through September 30, 2025	Amy Salinas	\$ 5,600,000	\$ 752,941
A4	Best Care EMS, LTD (HCHD-715)  MWBE Goal: 100%	<b>Ambulance Services for Harris Health</b> - Additional funds are required to cover an unforeseen increased volume of ambulance services required for patients to and from various Harris Health facilities and clinics as well as other locations.  <b>Public Health or Safety Exemption, Board Motion 24.02-28</b>	Ratify Additional Funds Public Health or Safety Exemption  April 01, 2024 through March 31, 2025	Ruth Russell	\$ 600,000	\$ 700,000
A5	Biosense Webster Inc A Johnson & Johnson Co  MWBE Goal: Exempt Sole Source	<b>Invasive Cardiac Mapping System for Harris Health</b> - To add one (1) invasive cardiac mapping system to the Ben Taub Cath Lab expansion project.  <b>Sole Source Exemption</b>	Purchase Sole Source Exemption	Arun Mathew		\$ 598,551
A6	Global Healthcare Exchange, LLC  MWBE Goal: Exempt Sole Source	<b>eCommerce Procurement Cycle Solutions and Subscription Services for Harris Health</b> - In December 2024, a transmittal letter was written to continue to provide eCommerce solutions subscriptions. The term and amount have been corrected to reflect the three-year initial term required for continued services stated in the Agreement.  <b>Sole Source Exemption</b>	Ratify Corrected Term and Amount  November 07, 2024 through November 06, 2027	Joemon James	\$ 186,189	\$ 492,076
A7	Epic Systems Corporation [GA-04577]  MWBE Goal: Exempt Sole Source	<b>Epic Back to Foundation System Services for Harris Health</b> - To provide professional services for 10-month project to support approved "Big Rocks" project, Back to Foundation System Implementation. The project involves one (1) Implementation Director and nine (9) Application Managers across EpicCare Ambulatory, Cogito, IP Clinical Documentation, Grand Central, IP Orders, Patient Access, Patient Experience, Hospital Billing, and Professional Billing.  <b>Sole Source Exemption</b>	Purchase Sole Source Exemption	David Burnett		\$ 374,000
					Total Expenditures	\$ 4,726,064
					Total Revenue	\$ (0)

**Grant Agenda Items for the Harris County Hospital District dba Harris Health, Board of Trustees Report**  
**Grant Matrix: January 30, 2025**

No.	Grantor	Description/Justification	Action, Basis of Recommendation	Term	Project Owner	Award Amount
B1	United States Department of Health Resources and Services Administration (HRSA), <i>Funded by Part C of the Ryan White HIV/AIDS Treatment Extension Act of 2009</i>	Consideration of Approval of a Grant Award Renewal from the United States Department of Health Resources and Services Administration (HRSA) to the Harris County Hospital District d/b/a Harris Health Funded by Part C of the Ryan White HIV/AIDS Treatment Extension Act of 2009 to Provide <b>Early Intervention Primary Medical Care to HIV Positive Patients</b> of Harris Health.	<b>Renewal of a Grant Award</b>	January 1, 2025 through December 31, 2025	Dr. Jennifer Small	\$ 375,492.00
B2	Harris County Public Health, <i>Funded by Ryan White HIV/AIDS Treatment Extension Act of 2009 Part A</i>	Consideration of Approval to Ratify a Second Amendment of an Interlocal Agreement Between the Harris County Hospital District d/b/a Harris Health and Harris County Public Health Funded by Ryan White HIV/AIDS Treatment Extension Act of 2009 Part A to Provide <b>Primary Medical Care, Psychiatric Services, Obstetric and Gynecological Care, and Local Pharmacy Assistance Program to HIV Positive Patients</b> of Harris Health. <b>Increased Award Amount: \$127,418.00</b> <b>Total Award Amount: \$10,085,082.00</b>	<b>Ratification of a Second Amendment Interlocal Agreement</b>	March 1, 2024 through February 28, 2025	Dr. Jennifer Small	\$ 127,418.00
<b>TOTAL AMOUNT:</b>						<b>\$ 502,910.00</b>

**Contract Agenda Item(s) for the Harris County Hospital District dba Harris Health, Board of Trustees Report**  
**Contract Matrix: January 30, 2025**

<b>No.</b>	<b>Promisor</b>	<b>Description/Justification</b>	<b>Action, Basis of Recommendation</b>	<b>Project Owner</b>
C1	WS/Griffin Loop Central Property, LLC	Consideration of Approval to Amend the Lease with WS/Griffin Loop Central Property, LLC for the Patient Financial Services Office Space.	Lease Amendment	Patrick Casey
C2	IND HOUTX TTP LEGACY, LLC	Consideration of Approval to Amend the Lease with IND HOUTX TTP LEGACY, LLC for the Pharmacy Central Fill.	Lease Amendment	Patrick Casey